



Status Report – Study of Boards and Commissions

An Update on Work by Cost of Government Commission

Received at 09/02/2025 GREAT Committee meeting from
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Introduction

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Process

- Review of 2010-11 COGC Study
- Development of Study Scope
- Identification of “Low Hanging Fruit”
- Development of Surveys
- Analysis of Surveys
- Follow-up Interviews – Directors and B/C Chairs
- Review of Recruitment, Nomination and Confirmation Process
- Report

“Low-Hanging Fruit”

From “least effort” to “highest”:

- Created by County Code
- Created/Established in County Charter
- Established by Hawaii Revised Statutes (HRS)

17 – Created by County Code

15 – Created/Established in County Charter

4 – Established/Authorized by HRS



“Low-Hanging Fruit”

Human Concerns:

- Animal Control Board (*moving to Agriculture*)
- Commission on Children & Youth
- Council on Aging
- Commission on Persons with Disabilities
- Commission on Healing Solutions for Homelessness

Planning:

- Cultural Resources Commission
- Urban Design Review Board
- Hāna Advisory Committee to Planning Commission



“Low-Hanging Fruit”

Agriculture:

- Kula Agricultural Park Committee

Management:

- Affirmative Action Advisory Council
- Maui Redevelopment Agency

Office of The Mayor:

- Conservation Planning Committee



“Low-Hanging Fruit”

Finance:

- Real Property Tax Review Board

Parks & Recreation:

- Arborist Committee



“A Real Challenge”

- Independent Nomination Board
 - ❖ Part of the issue with Recruitment/Nomination/Confirmation

Surveys

- Surveys completed
- Interview conducted with Human Concerns



Trends:

- The problems is getting volunteers
- Process of nomination and confirmation is broken
- Board/commission members want meaningful contributions
- Misunderstanding of roles and responsibilities
- B/C will be a failure if established without Administration support

Recruitment/Nomination/Confirmation



- Reducing number of B/C not a complete solution
- Process is broken
- Confirmation process perceived as “hostile” and “toxic”
- Needs considerable revision

Recruitment/Nomination/Confirmation

One approach being considered by COGC:

- Standardize B/C to 9 members
- 4 appointed by Mayor – no confirmation by Council
- 4 appointed by Council majority
- 1 appointed by a constituent panel (maybe replacement of Independent Nomination Board)

Next Steps

- Complete interview process
- Development of draft report – two parts:
 - Recruitment/Nomination/Confirmation
 - Consolidate/Eliminate B/C Recommendations
- Public input on recommendations
- Final Report to Mayor, Council & County Auditor



QUESTIONS?

