

BUDGET PROPOSAL FY 2023

MICHAEL P. VICTORINO

*Mayor
County of Maui*



Christmas Tree Lighting at the
Kalana O Maui Building



Ho'omau at the Victim Witness Building/
Maui County Children's Peace Center



Construction of the Kaiaulu O Kupuohi
Apartments



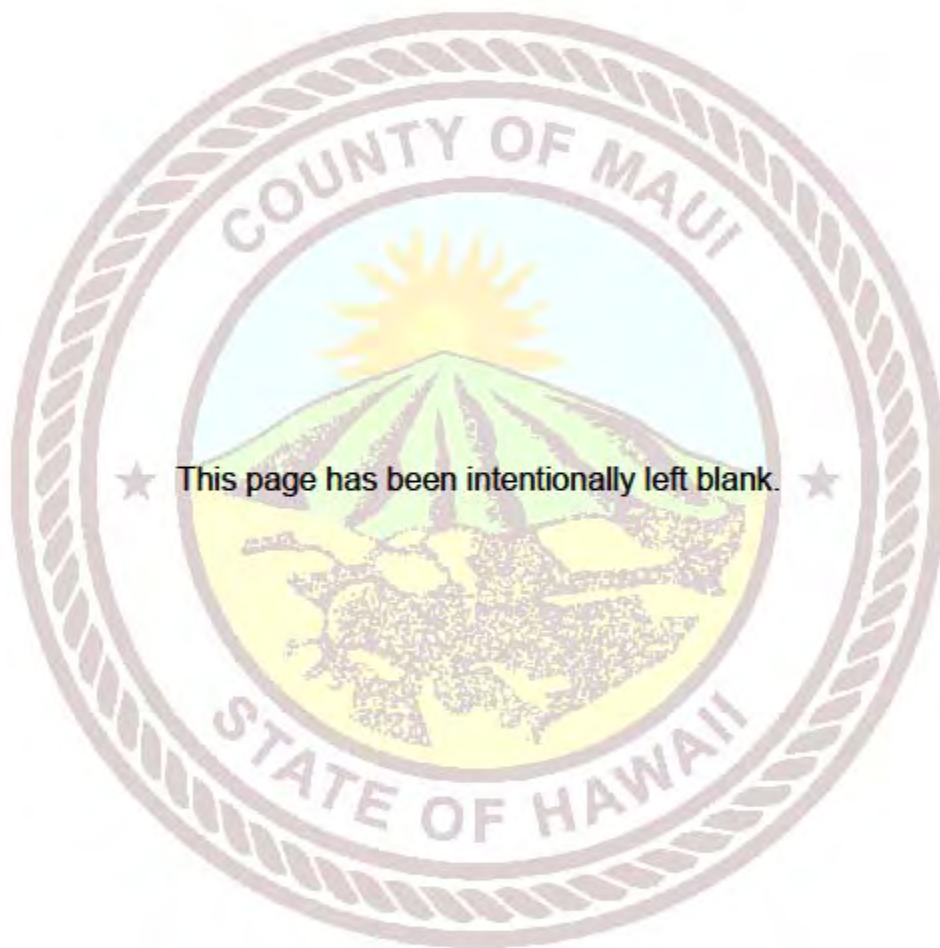
Millionth Tree Planting Ceremony
at Mahi Pono



Blessing of E-3 "Kaua'ula"
for the Lahaina Fire Station



Signing of the Transient
Accommodations Tax Bill



Moving forward with strength and resilience.

Maui Nui, unified and together, has demonstrated its ability to not only withstand adversity but also foster a sense of fortitude that, regardless of the challenge – we’ll make it through. From severe weather events, periods of drought, wildfires, an economic downturn, the COVID-19 pandemic, and the war on Ukraine – our people have exhibited joy in our strength as an ‘ohana.

Maui Nui is not the visitor’s playground. We are one people, one County, and one ‘ohana that firstly sees these islands as our home – a place to live, work, play, raise our keiki, and care for our kupuna.

Today’s investments lay the foundation for a stronger, more resilient, and forward-thinking future in Maui County. Balancing the tension of sustained economic growth while keeping true to our island core values.

Addressing Maui Nui’s affordable housing crisis, creating a more efficient and responsive County government, protecting the ‘āina, upgrading infrastructure, promoting Maui County Agriculture, diversifying our economy, and leveraging the visitor industry to support local government are necessary steps for our community to recover and build a resilient future.

Making Maui Nui a place that future generations will be proud to call home is the heart of this budget proposal. Attracting diversity in talent and industry while making strides to support kama‘āina; these programs, projects, and initiatives allow us to look forward and foster a community where we can truly say Maui nō ka ‘oi.

ACKNOWLEDGEMENTS:

Mayor’s Budget Office:

Michele Yoshimura, Budget Director

Kristina Cabbat, Budget Specialist

Shirley Blackburn, Budget Specialist

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Melissa Jahja, Budget Specialist

Sheila Ilar, Account Clerk

With Generous Appreciation to:

May-Anne Alibin

Stacy Takahashi

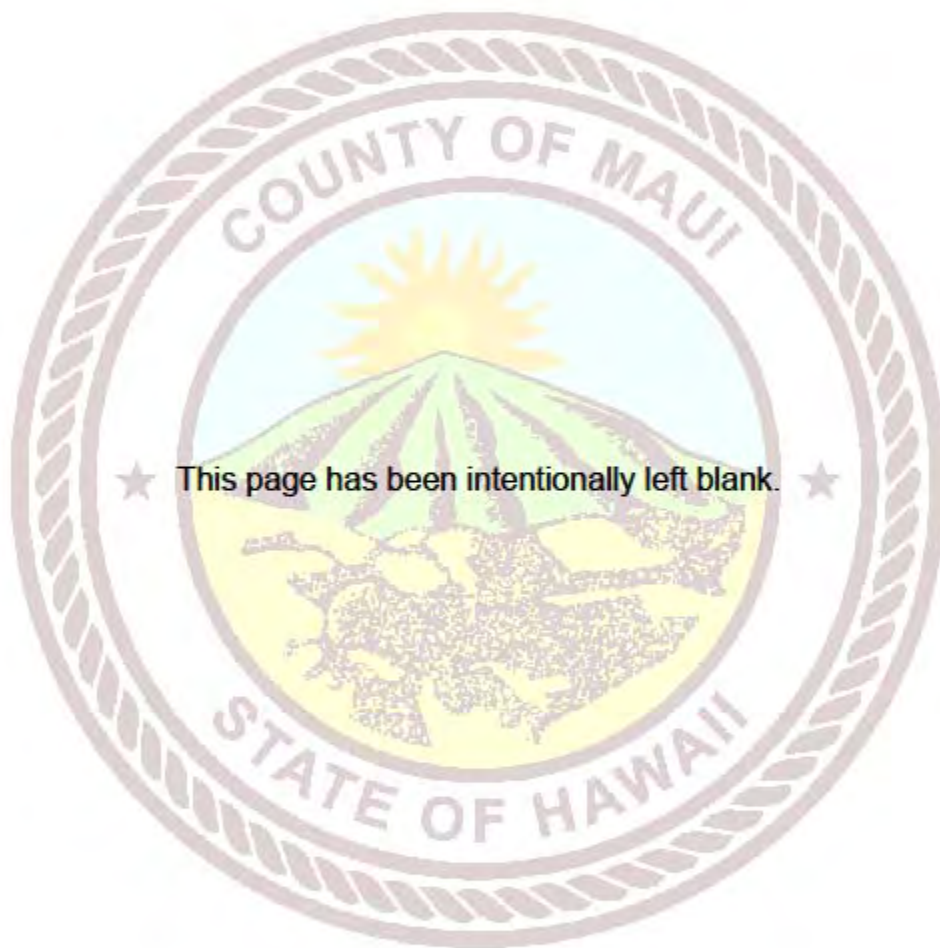
Department of Finance

All Departments and Employees for their contribution
in developing their department’s budget

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Michael P. Victorino
Mayor



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March 24, 2022

Honorable Alice L. Lee, Chair
and Members of the Maui County Council
200 South High Street
Wailuku, Hawaii 96793

Dear Chair Lee and Members:

Many thoughtful hours were spent on planning, analyzing, and developing the proposed budget for Fiscal Year 2023. We continue to support the future of our children, families, and seniors with proposals set forth for your consideration.

It has been two years since the first case of the coronavirus hit Maui County. We carried on in FY 2021 and into FY 2022 with great uncertainty due to the worldwide COVID-19 pandemic, and uncertainty continues today with the war on Ukraine. It remains difficult to estimate the extent of economic impacts to our State and County.

We are still facing many uncertainties as we enter the post-pandemic economic recovery phase. Challenges and delays in recovery may occur but we proceed with optimism as we approach the FY 2023 budget.

As we continue to deal with the lingering impacts of the pandemic and, now the war, we must remain focused and work toward a brighter tomorrow. Above all else, we continue to put the well-being of our residents as our top priority as they are our greatest assets. This pandemic has proven to me that we are a resilient community and we will persevere and be stronger than ever before. We must be cognizant of what we have gone through, and continue to go through, as we all adjust to a "new normal."

Our residents depend on County services for health and safety, recreation, and daily necessities such as transportation, meals, and other services. We continue to touch the lives of all of our residents so that we can align our direction based on the community's needs. This carefully considered budget maintains all

necessary County services. Even when faced with unprecedented challenges, our County departments and my Administration envision a future where our children, grandchildren, and seniors can afford to live and thrive in Maui County, while fostering and preserving our unique island culture.

We remain focused on taking care of our families as this budget takes into consideration the hardship many of our families continue to face. To assist our hardworking families, I have proposed adjustments to the owner-occupied tax rate and have proposed adjustments in real property tax rates for other classifications.

We are thankful for our many partners in our community, who fill the gap and provide the needed services to our residents. Without our non-profit agencies, our County would not be in the position we are today. Through this proposed budget, I have appropriated funds for them to keep their doors open and continue to serve our residents.

As an organization, we remain committed to maintaining vital County services for our community. Once again, \$10 million in Countywide Costs is set aside specifically for recovery and relief efforts for COVID-19 and impacts from other unforeseeable events. In recent weeks, we have seen the price of fuel skyrocket. This increase is not only felt at the pumps but also in the costs of goods and commodities we buy.

In March and December 2021, we were impacted by severe weather causing destruction to areas throughout Maui County. Luckily, we have the ability to address these issues because of our Emergency Fund. To ensure we are ready to mitigate and respond to any emergency without affecting funding for other services, I have proposed an appropriation of \$3.4 million to increase the Fund. We continue to seek and receive reimbursements from the Federal Emergency Management Agency for such events. Planning responsibly during these times of uncertainty will ensure we are able to provide for our community now and for future generations. These recent events, such as the flooding in the Haiku and Kihei areas, highlight the importance of sound investments today, to ensure a safe County tomorrow.

Housing

Although we are mandated to set aside three percent of real property tax revenue for the Affordable Housing Fund, we reaffirm our commitment to

ensuring our working families can fulfill homeownership dreams through a \$29.4 million appropriation or seven percent. We continue our commitment of \$1 million for the First Time Home Buyers Program. This program provides down payment assistance of up to \$30,000 for new homeowners. As we continue to support attainable housing, we enable generations to live and raise their families in Maui County, and carry on our culture and way of life. This continues to be the driving force for our FY 2023 attainable housing investments.

Through the Affordable Housing Fund, we continue to support rental housing such as the preservation of the Front Street Apartments and Hale Mahaolu's Ke Kahua Project in Waihee. These units will be available to our residents and remain affordable for over 60 years.

Infrastructure is a major component in any housing project. I am proposing that the County take a greater responsibility in providing the infrastructure to allow the developers to provide more housing units. I am requesting an appropriation from the Affordable Housing Fund to do just that. With a \$1.5 million appropriation, I propose to do feasibility studies on County-owned land to identify the infrastructure needs to provide attainable housing for our residents. Doing what we know best and leaving the construction of homes to the development community is a win-win for everyone.

I have proposed \$1 million to begin the work on the extension on Imi Kala Street. This extension will be a vital piece in the future development of attainable housing. Furthermore, I am proposing \$2 million to address the culvert and drainage on Waiale Road. This upgrade will accommodate the future attainable housing in the Wailuku area.

We continue to collaborate with community organizations, and State and Federal partners, to complete the planning for attainable housing, rental housing, infrastructure, and multi-modal transportation for future walkable and bikeable communities throughout Maui County.

Culture and Arts

The FY 2023 budget supports culture and historic preservation for our community. I am proud to support the Huamakahikina Declaration and the efforts to protect and advance the practice of Hula. I have proposed \$43 million in general obligation bonds for the design and construction of the Hālau of 'Ōiwi Art. This facility will foster the art of hula and other cultural practices.

For the past two years, we have supported the capital campaign for Hālau Ke'alaokamaile. This facility will be a place to preserve Hawaiian heritage, culture, and tradition through lessons learned through hula and land-based cultural education. I am again proposing \$200,000 to support this project. We also continue to support our community through the Maui Arts and Cultural Center, Binhi At Ani Community Center, Nisei Veterans Memorial Center, and the Hui Noeau Visual Art Center, to perpetuate cultural and art events for our residents to enjoy.

Preserving historic sites is essential in maintaining our culture and we continue looking forward to working hand-in-hand with community organizations to restore valuable and historic sites. As such, I am saddened to see the deterioration of the Kaahumanu Church and the Bailey House Museum. These two iconic locations in historic Wailuku town are included in my proposal for \$150,000 each. The restoration of the Kaahumanu Church and Bailey House Museum are important for future generations to enjoy the history of these landmarks.

The restoration of Moku`ula and Mokuhinia is of great importance to our culture and history, therefore, I am proposing that funds be available for the implementation of the master plan and management strategy. Furthermore, I am requesting that funds be available for the upkeep and maintenance of these sites.

Parks and Recreation Facilities

Our County Parks have a special place in my heart. I have seen first-hand the benefits of having well-maintained facilities for our children. Our youth will continue to develop valuable life-skills through teamwork learned on the courts of the War Memorial Gym and on the track and field of War Memorial Stadium. Appropriations of \$10 million and \$7.2 million, respectively, are proposed to make these two venues a showcase for Maui County. With repairs to the gym's structure, replacement of its flooring and bleachers, and, most importantly, installation of air conditioning, we will be prepared to host tournaments for our children.

The new Lanai Youth Center and Skate Park will be an asset for our children and their families. The Velma McWayne Santos Community Center will see major improvements so future generations will be able to have their baby luau and family celebrations at our renovated and air conditioned facility.

Appropriations from the Park Assessment Fund will provide for our children and families on the West Side to enjoy playgrounds at Napili Park and the Lahaina Recreation Center.

The County is in the process of acquiring approximately 52 acres of land and I am requesting funds for an assessment to create the new Pulelehua County Park. This acquisition will provide our residents with additional park space in the near future.

Infrastructure

The FY 2023 budget proposes to appropriate \$33.1 million for road improvements including the design for the reconstruction of Lower Main Street, Lahainaluna Road, South Kihei Road, and Makawao Avenue; construction of Lower Kula Road and Pukalani Terrace Subdivision; and improvements at the intersection of Kamehameha Avenue and Wakea Avenue.

Water and Wastewater are critical infrastructure for our County. This budget includes \$5 million for the Upper Kula Transmission Improvements, \$5 million for the West Maui Recycled Water Expansion, and \$3.1 million for the Lahaina Wastewater Reclamation Facility R-1 Process Expansion. Also included are pump station modifications and force main replacements.

When we upgrade infrastructure, support well-planned development, and renovate our park facilities, we create communities that future generations will be proud to call home.

Public Safety

Our firefighters, police officers, ocean safety officers, and emergency management personnel continue to keep our community safe. With enhanced training and proper equipment, they continue to protect the well-being of our community, make our roads safer, prevent future tragedies, and be prepared to address any emergency situation that may arise.

Climate Change, Resiliency, and Sustainability

Our dreams for future generations cannot be assured unless we take action now to mitigate the impacts of climate change. To ensure collaborative action, the Climate Change, Resiliency, and Sustainability Office will continue to

coordinate and assess the climate action plans of each department. I have proposed \$1.3 million to implement the recommendations from various studies and plans that we continue to work on.

In FY 2022, the Council added a position to address green building. We have since filled the position and the FY 2023 budget proposes funding for programs for green building and resilient housing design and construction. Furthermore, working with the State, I have included in the proposed budget, funding for a pilot cesspool conversion program.

Recent droughts and flash floods demonstrate our need to mitigate and plan for the impacts of climate change. The global pandemic has revealed our need to become much more self-sufficient in the energy we use and the food we need.

This proposed budget funds our future based on the Maui County General Plan, Countywide Policy Plan, Maui Island Plan, and Community Plans. Through our FY 2023 budget, we strive for an affordable, healthy, and thriving community; a strong, diversified economy; an environmentally responsible and sustainable community; well-planned public infrastructure; and a prepared, safe, and livable County.

Financial Overview

The proposed budget for FY 2023 is \$1.187 billion, including revolving and special funds, transfers between funds within the County, anticipated grant revenue, and other revenue from sources outside of the County.

Maui County continues to maintain its strong financial outlook with ratings of AA+ and Aa1 from three qualified bond-rating agencies: Standard and Poor's; Moody's; and Fitch. Through the leadership of the Finance Department, combined with the high bond rating, Maui County has successfully priced \$84.74 million in General Obligation Bonds at an all-time low of 1.74 percent "all-in" borrowing rate.

In comparing the FY 2023 proposed budget with the FY 2022 adopted budget, total estimated revenues from County sources, including Bond/Lapsed Bond Funds, is proposed at \$1.045 billion, an increase of \$201.6 million.

The proposed revenues from County funds of \$1.045 billion will fund an

operating budget of \$794 million and capital improvement budget of \$251 million. In comparison, the FY 2022 adopted budget revenues from County funds of \$843.5 million funded an operating budget of \$683.2 million and a capital program of \$160.3 million.

Bond financing allows our County government to invest in infrastructure to serve our community for the long-term. This year, the amount required to service our debt payments amounts to \$53.9 million, which is 6.8 percent of County operating expenditures. This responsible fiscal management has earned us one of the best ratings and lowest interest rates around the State, and provides stability for future infrastructure investments.

Part of planning for a sound future means fulfilling our mandated obligations. We propose to fulfill our obligations to the Employee's Retirement System (ERS), Employer Union Trust Fund (EUTF), and provided an additional \$3.0 million for Other Post-Employment Benefits (OPEB). Furthermore, to address the collective bargaining agreements and its potential impacts, we have included an appropriation in the proposed budget.

Key Operation Highlights

As we turn our focus to recovery from the COVID-19 public health emergency, the proposed budget focuses on enhancing operations and services to the community. The total appropriation of County funds for the proposed FY 2023 operations budget is \$794 million. This is an increase of \$110.8 million or 16.2 percent, from the current fiscal year.

The proposed budget includes a total of 157 expansion positions from all sources of funds. A detailed summary of organizational changes and equivalent personnel can be found in the Budget Overview section of this program budget document. Our Departments have done "more with less" while being creative to accomplish the needs of our community.

As we move forward, we look to expanded services to our community. Enjoying our beautiful beaches is a favorite pastime for our residents and visitors. Keiki to kupuna enjoy "fun in the sun" so ocean safety is important for our avid beach-goers. This budget proposes 36.5 equivalent personnel to expand our services at our beach parks.

Many of our youngsters enjoy the water at Pu'u Keka'a, therefore, we are working together with the Kaanapali Beach Resort Association and property

owners along the beach, to provide ocean safety. Another favorite spot is Makena State Park, where ocean safety officers, through a grant from the Department of Land and Natural Resources, are now back on the towers to provide lifeguard services.

The County Service Center in Kahului signified the start of a new age of County services, with a focus on accessibility and customer satisfaction for our residents with a “one-stop shop.” Beginning in May 2021, we did a pilot project at the Service Center by providing driver licensing and motor vehicle registration services on two Saturdays per month. What a huge success! To date, over 4,300 residents were served. We continue to provide convenient services and look to expand the ability to pay by phone, online, and at kiosks in the supermarkets.

Given the impacts of the COVID-19 outbreak, it is more vital than ever that we diversify our economy. While we continue to recognize that our main economic engine, the visitor industry, is providing livelihoods for our residents and tax revenue to help fund essential services, we must look to our future and support other economic engines.

I continue my commitment to support diversified agriculture in Maui County with the agricultural micro grants program, \$1.5 million; Kula Agriculture Park, \$450,000; and Lanai Agricultural Park, \$1 million.

I have also included \$1.3 million in this year’s budget, an appropriation for Agricultural Promotion and Technology that will support the Maui Farm Bureau, Farmers Union United, and Hawaii Taro Farm, LLC. These funds will lay the groundwork for the future in agricultural development through capacity building, education, training, and cultural preservation.

We also look to diversify our economy through technology and business development. The Maui Economic Development Board plays an integral part in our community to train and prepare our youth and expand our workforce. They have paved the way for adding agri-tech, energy, and health sectors into our community. Hale Makua, Maui Economic Opportunity, University of Hawaii Maui College, and Ma Ka Hana Ka ‘Ike continue to be an integral partner in providing much needed job and skill training programs for our residents.

Capital Improvement Program Overview

Capital Improvement Projects are tangible investments for the future of our

community. The FY 2023 proposed Capital Improvement Budget (“CIP”) is \$271.6 million. This total includes capital projects funded through the County, grants, and other revenue funds. The FY 2023 CIP budget includes \$149.7 million of projects funded through bond funding, or 55.1 percent of capital projects. In comparison, 50.2 percent of capital projects were funded through general obligation bonds in FY 2022.

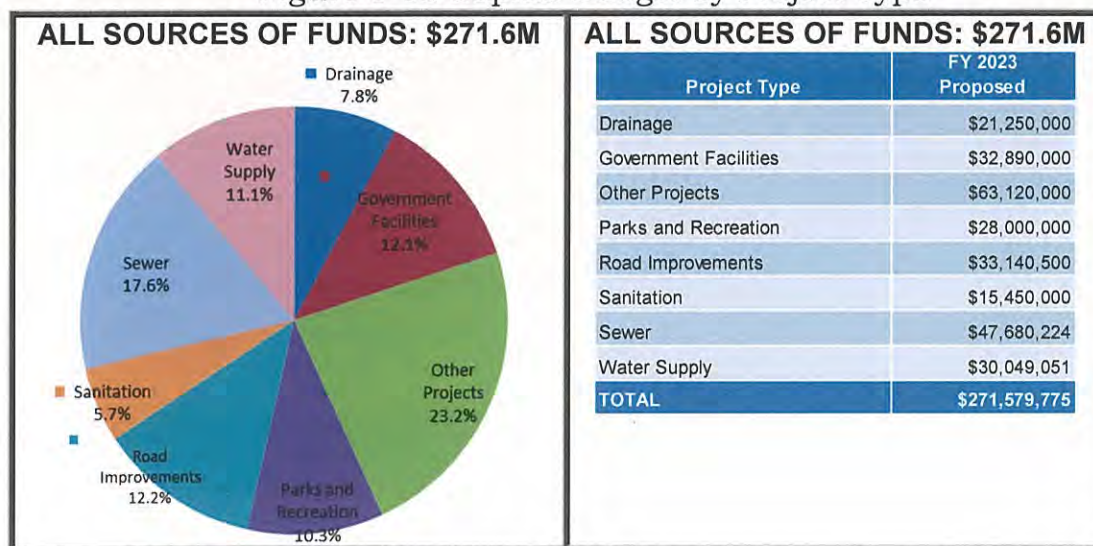
The FY 2023 budget emphasizes the importance of investing in a diverse range of infrastructure and facilities projects to provide for a well-rounded, well-maintained future for our community. The health and well-being of our residents stem from a healthy environment. With that said, Water and Wastewater projects totaling \$77.7 million, continue to be a priority for Maui County.

Culture and Arts is a vital part of our community. I have included in this year’s budget the Hālau of ‘Ōiwi Art, a \$54 million investment in our community to perpetuate the Hawaiian culture.

Outdoor activities and recreation is also a key factor to a healthy community, and this year we are proposing over \$29 million in projects to improve our facilities and recreational areas.

The chart and table below outlines the FY 2023 capital improvement projects by project type. Further details and a full list of projects can be found in the capital budget portion of this document.

Figure 1-1a Capital Budget by Project Type



Revenue Overview

The County's FY 2023 estimated revenues and expenditures from all sources of funds total \$1.045 billion. The estimated net revenue from real property tax is \$420.4 million, which represents 62.2 percent of the total estimated General Fund revenue, and 40.2 percent of estimated total county revenue.

Effective November 1, 2021, a three percent tax is levied on all transient accommodations in Maui County. Based on an average collection of \$5 million per month, I am proposing estimated revenue from TAT of \$60 million for FY 2023.

Real property tax revenue is based on valuations of real property with tax rates assigned to each classification. For FY 2023, real property tax rates is proposed to be decreased for the owner-occupied classification with valuation less than \$1.5 million. The proposed real property tax structure includes a tiered structure for Long Term Rental. This is a new tax classification established through legislation passed by the County Council.

A comparison of estimated revenues from the FY 2022 Adopted Budget to the FY 2023 proposed budget is listed below:

Figure 1-1b Projected Revenue by Source

REVENUE SOURCE	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Real Property Taxes	\$385,460,429	\$420,772,117	\$35,311,688	9.2%
Circuit Breaker Tax Credit	(490,677)	(405,000)	\$85,677	-17.5%
Charges for Current Services	\$151,362,496	\$160,189,521	\$8,827,025	5.8%
Transient Accommodation Tax	\$0	\$60,000,000	\$60,000,000	n/a
Public Service Company Tax	\$7,500,000	\$6,900,000	-\$600,000	-8.0%
Licenses and Permits	\$36,466,500	\$37,061,791	\$595,291	1.6%
Fuel	\$13,900,000	\$15,000,000	\$1,100,000	7.9%
Franchise Taxes	\$9,600,000	\$8,000,000	-\$1,600,000	-16.7%
Special Assessments	\$7,415,000	\$5,575,000	-\$1,840,000	-24.8%
Other Intergovernmental	\$17,200,000	\$5,050,000	-\$12,150,000	-70.6%
Fines, Forfeitures, Penalties	\$1,500,000	\$1,900,000	\$400,000	26.7%
Use of Money & Property	\$2,919,302	\$4,063,858	\$1,144,556	39.2%
Miscellaneous	\$669,794	\$663,776	-\$6,018	-0.9%
Bonds	\$86,405,900	\$149,736,793	\$63,330,893	73.3%
Lapsed Bond Proceeds	\$1,872,000	\$3,543,207	\$1,671,207	89.3%
Carryover Savings	\$84,490,089	\$121,036,155	\$36,546,066	43.3%
Grant Revenue	\$130,074,526	\$112,729,559	-\$17,344,967	-13.3%
Sub-Total	\$936,345,359	\$1,111,816,777	\$175,471,418	18.7%
Interfund Transfers	\$37,212,827	\$45,969,080	\$8,756,253	23.5%
Total Estimated Gross Revenues*	\$973,558,186	\$1,157,785,857	\$184,227,671	18.9%

* The Revolving Fund is not presented in the above figure. However, the FY2023 Mayor's Proposed amount for Revolving Fund is \$29,427,135, which total the County of Maui Budget by \$1,187,212,992.

Alice L. Lee, Chair
And Members of the Maui County Council
March 24, 2022
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I look forward to working with all of you in the upcoming weeks as you deliberate the FY 2023 budget. Through continued collaboration and a commitment to fiscal responsibility, we will continue to unite to move our community forward. I strongly believe with responsible planning and the right investments, together we can restore essential services today, while laying the foundation for a healthy, thriving community for generations to come.

Sincerely,



MICHAEL P. VICTORINO
Maui County Mayor

cc: Keani N.W. Rawlins-Fernandez, Chair
Budget, Finance, and Economic Development Committee

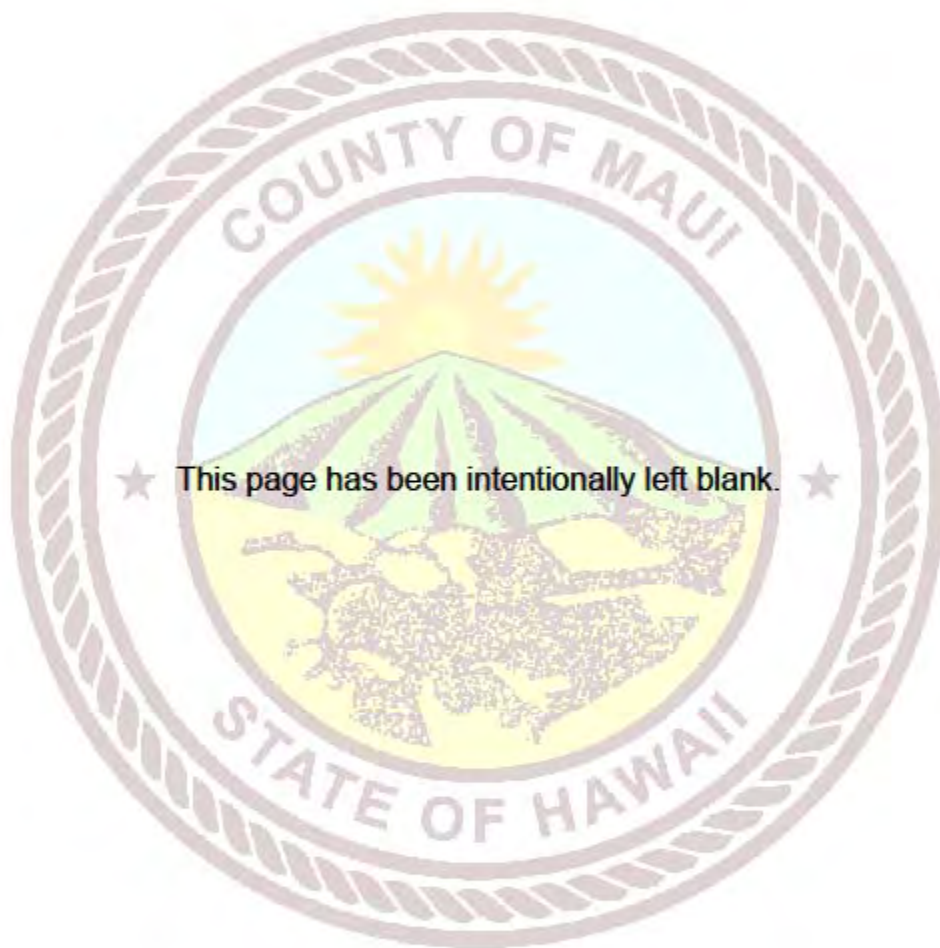


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Message addressed to the County Council that provides an in-depth look at the Mayor's priorities, significant features of the proposed budget, and the outlook for the upcoming fiscal year.

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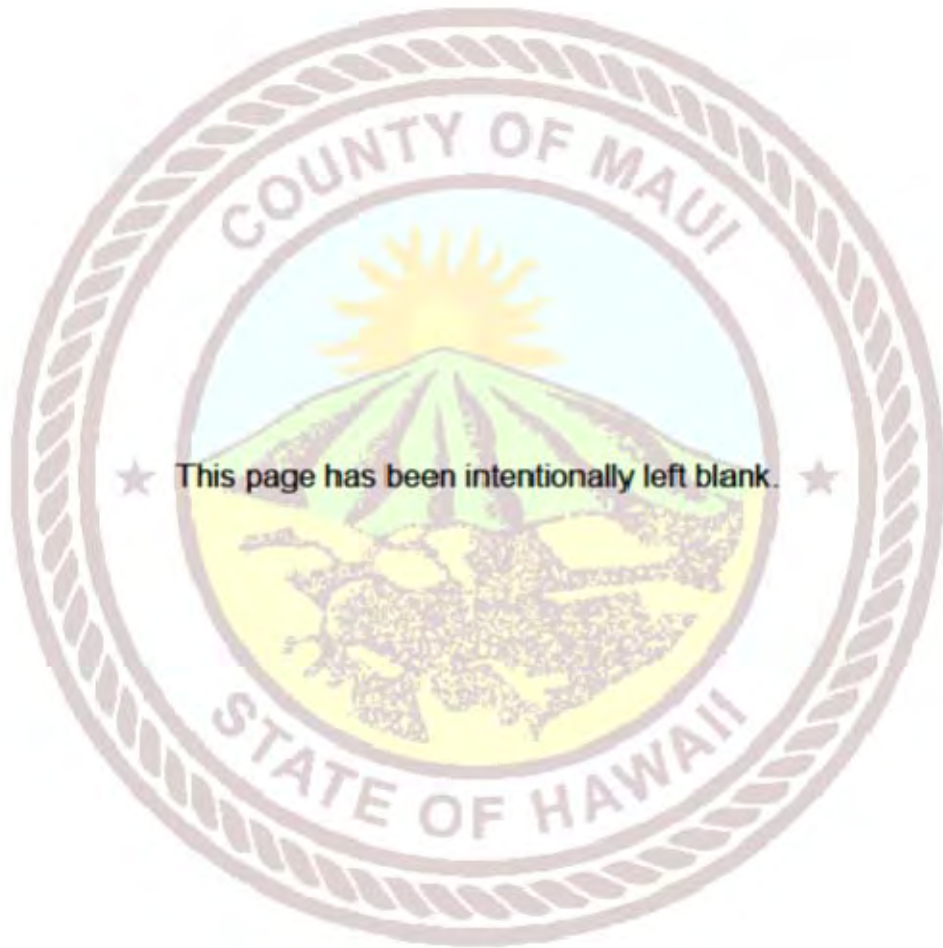
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Distinguished Budget Presentation Award



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**County of Maui
Hawaii**

For the Fiscal Year Beginning

July 1, 2021

Executive Director

The Government Finance Officers Association (“GFOA”) of the United States and Canada presented a Distinguished Budget Presentation Award to the County of Maui, Hawaii for its annual budget for the fiscal year beginning July 1, 2021.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

The County of Maui follows recommended budget practices set forth by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The County of Maui has received the GFOA’s Distinguished Budget Presentation Award for the past 29 years. Our goal is to continue to produce a document that is useful and worthy of this award.

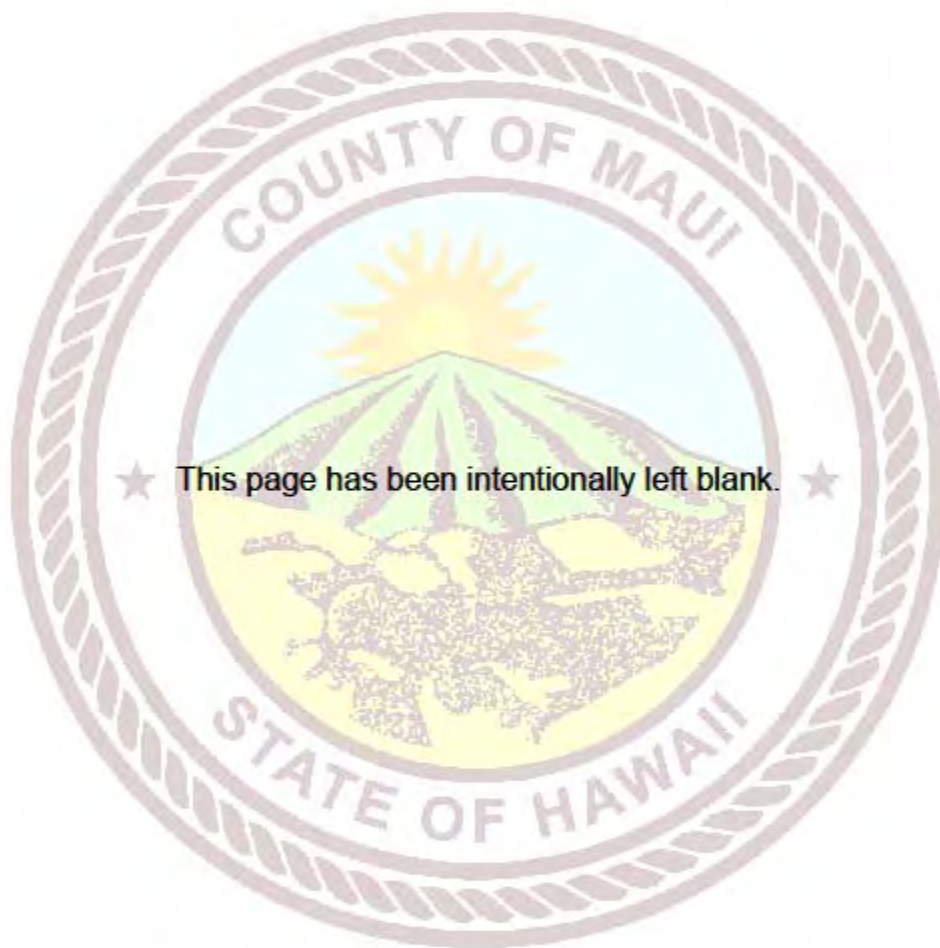




Introduction



Mayor's Proposed Budget
FY 2023



Reader's Guide to the Budget

The following pages detail the County of Maui's Proposed Budget for Fiscal Year ("FY") 2023, which begins on July 1, 2022 and ends on June 30, 2023. This document has been prepared to help you, the reader, learn about the issues affecting the Maui County community, and how Mayor Victorino and the County Departments plan to meet the communities' needs.

The budget document is organized into several sections. Each section and its contents are described below:

Introduction - The introduction includes the Mayor's Budget Message, which outlines the Administration's priorities and highlights major changes and key initiatives included in the FY 2023 budget. This section also includes a list of various departmental objectives and capital improvement projects which align with the Mayor's broader goals for Maui County, the Long-Term Financial Plan, Directory of County Officials, an organization chart, and County Profile.

Budget Overview - The budget overview section provides a broad overview of the FY 2023 Proposed Budget and a summary of organizational changes.

Budget and Financial Policies - This section highlights the budget guidelines and financial policies of the County of Maui and includes information on the budget process, and policies for fund balance, capital budget process, debt, and investment.

Financial Summaries - This section includes summaries of historical and adopted revenues and expenditures for County funds, including operating budgets by Department, changes in fund balance, summaries of major revenue sources, and a summary of equivalent personnel. The summaries do not include any budget amendments approved in FY 2022.

Department Program - Summaries of each Department are presented in alphabetical order. This section includes the Department's organizational chart, Summary and Program Narratives, Goals and Objectives, and Performance Measurements. Each Department also provides information on grant subsidies, grant revenues, and revolving funds.

Capital Improvement Program ("CIP") - This section outlines the County's planned expenditures for capital projects including descriptions, justifications for projects, and future anticipated operations and maintenance costs. Project sheets are provided, by Department, for all FY 2023 requests. The project sheets also include a five-year projection for additional funds.

Glossary and Abbreviations - This section contains a glossary of budget-related terms, acronym table, and index.

The County's budget is comprised of different funds, with the General Fund being the most notable. The General Fund includes the operating funds for the majority of County Departments including, Fire and Public Safety, Housing and Human Concerns, Police, Parks and Recreation, and a portion of Public Works. This fund also provides for capital projects and supplemental transfers to special funds.

The following pages explain the layout of a Department's operating budget overview, Department Program Summaries, and Capital Improvement Program ("CIP").

Presented within the County of Maui's operating budget are details of each Department's budget and program summary that includes the program narrative.

Reader's Guide to the Budget

- **Department Summary** - Includes an organizational chart, strategies to accomplish the Department/Agency's mission or purpose, and the links to each countywide outcome, description of the Department/Agency's purpose, charts of ensuing fiscal year expenditures and equivalent personnel, summary of equivalent personnel by program, strategies to accomplish the Department/Agency's mission or purpose, and a description of the external factors impacting the Department/Agency's operations.
- **Program Narrative** - Includes a brief statement of the program's purpose or function, countywide outcome(s), population served, services provided, key activity goals and measures, detailed expenditures summary by character and object, equivalent personnel summary by position title, significant funding changes from the current fiscal year's budget, and grant subsidy detail, if applicable. A program may be funded by more than one type of fund, including Grant Revenue and Revolving Funds. The type of funding for the program described is indicated in the title of the summary.

Continuation Budget Changes from FY 2022 Adopted Budget - Includes a brief explanation of changes for items with increases or decreases of \$10,000 or more from the FY 2022 Adopted Budget, at the object level. The **Continuation Budget Changes** table includes the Mayor's allowable adjustments that are generally categorized as either inflationary adjustments or other allowable budget adjustments for the following purposes:

1. **Personnel Related Items** - Funds required for longevity pay based on the most current bargaining unit contracts.
2. **Annualization of Programs and New Facilities** - Increases to annualize programs or new facilities that were funded only for a portion of FY 2022.
3. **Operating Reserves** - Operating costs to make facilities operational and functional are allowed in the continuation budget for authorized capital projects scheduled for completion during FY 2023.
4. **Nonrecurring Items** - Nonrecurring or one-time items approved by the County Council that may be removed from the continuation budget, including equipment and vehicle purchases included in the FY 2022 Adopted Budget.
5. **Statutorily Established Salary Increases** - Salary increases required by statute for specified position classifications.
6. **Equipment - On-Going Lease** - Increases relating to on-going leased equipment such as copy machines.
7. **Salary Adjustments** - Salary related amounts based on the authorized budget for FY 2022 plus any necessary annualizing of positions.
8. **Allowable Inflationary Adjustments** - Departmental proposals to change a program by redirecting funds from one program to another are also reflected as part of the Continuation Budget Request.

Expansion Budget Requests from FY 2022 Adopted Budget - Includes the following items: increase in salaries; premium pay and equivalent personnel; additional operating funds above those allowed in the continuation budget, including new and/or pilot programs; equipment purchases; funds to replace grant awards no longer provided to the county; and any expansion request related to information technology.

County Grant Subsidy Detail - When applicable, includes the name of grantee/program, prior fiscal years' actual amounts, current fiscal year's appropriation amount, and ensuing fiscal year's adopted amount for each line item grant. It also includes a description of each county grant subsidy program.

Reader's Guide to the Budget

Examples of the detailed expenditures summary by character and object; equivalent personnel summary by position title; continuation and expansion budget changes from current fiscal year's budget; and county grant subsidy detail are presented on the next few pages.

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$72,385	\$63,177	\$50,150	\$50,000	-\$150	-0.3%
WAGES & SALARIES	\$302,191	\$304,874	\$389,256	\$416,544	\$27,288	7.0%
Salaries and Wages Total	\$374,576	\$368,051	\$439,406	\$466,544	\$27,138	6.2%
Operations						
INTERFUND COST RECLASSIFICATION	\$13,279	\$0	\$0	\$0	\$0	0.0%
MATERIALS & SUPPLIES	\$18,167	\$21,467	\$18,200	\$18,200		
OTHER COSTS	\$120,645	\$175,946	\$42,400	\$67,400	\$25,000	
SERVICES	\$227,277	\$101,213	\$72,000	\$72,000		
SPECIAL PROJECTS	\$0	\$0	\$600,000	\$600,000		
TRAVEL	\$23,389	\$20,327	\$12,380	\$12,380		
UTILITIES	\$45,570	\$42,191	\$46,597	\$46,597	\$0	0.0%
Operations Total	\$448,327	\$361,144	\$791,577	\$816,577	\$25,000	3.2%
Equipment						
MACHINERY & EQUIPMENT	\$364,470	\$344,594	\$0	\$0	\$0	0.0%
Equipment Total	\$364,470	\$344,594	\$0	\$0	\$0	0.0%
Department Total	\$1,187,373	\$1,073,789	\$1,230,983	\$1,283,121	\$52,138	4.2%

The budget details provide the account type at the object level. The Object Descriptions found within each Character Type are listed in the table below.

Character Type	Object Description ¹
Salaries and Wages	Wages and Salaries, Other Premium Pay and Fringes
Countywide Expenditures	Fringe Benefits and Employee Welfare, Pensions, Other Employee Welfare, Other Costs, Materials and Supplies, and Services
Operations	Materials and Supplies, Services, Utilities, Other Costs, Budgeted Expenditures, Interest Expense, Debt Service, Interfund Cost Reclassification, Non-Operating Expenses, Non-Operating Grant Expenses, Amortization of Debt Expense, Non-Budget Expenditures, and Special Projects
Debt Service	Debt Service, Interest and Issuance Costs, and Principal Costs
Transfers Out	Transfers out to General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Fund, Other Governmental Funds, Proprietary Funds, and Full Accrual Fund
Transfers In	Transfers in to General Fund, Special Revenue Funds, and Other Governmental Funds
Equipment or Capital Outlays	Land, Buildings, Leasehold Improvements, Machinery and Equipment, Lease Purchases, Asset Disposal, Transferred to Fixed Assets, and Capital Improvement Program (CIP) Expenditure

¹ Each object type consists of various sub-object codes. The sub-object code is the county's lowest level of account detail. For a list of sub-object descriptions under each object type, please contact the Budget Office.

Reader's Guide to the Budget

Equivalent Personnel by Position Title						
POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
CD Plans & Operations Officer	2.0	2.0	2.0	2.0	0.0	0.0%
CD Staff Specialist III	1.0	2.0	2.0	2.0	0.0	0.0%
CD Staff Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
CD Staff Specialist IV		2.0	2.0	2.0	0.0	0.0%
Emergency Management Officer		1.0	1.0	1.0	0.0	0.0%
Secretary I		1.0	1.0	1.0	0.0	0.0%
Program Total	7.0	9.0	9.0	9.0	0.0	0.0%

NOTE: Position titles are reflective of titles for Fiscal Year 2023. E/P counts per title may vary from previous fiscal years due to reallocations.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
912014A-5101 Regular Wages: Adjustment in salaries due to position reallocations, positions filled at a lower step, step movement, and salary correction.	\$19,968	0.0
Operations		
SERVICES:		
912014B-6112 Contractual Service: Budget transferred from subobject 6132 Professional Services.	\$92,000	
912014B-6132 Professional Services: \$92,000 Budget transferred to subobject 6112 Contractual Service; and \$250,000 Deletion of one-time appropriation for consulting fees to update Emergency Management Plans.	-\$342,000	
Equipment		
MACHINERY & EQUIPMENT:		
912014C-7030 Communication Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$15,000	

Items are presented by index code along with explanations of changes from FY 2022 Adopted to FY 2023 Proposed, including change in E/P, if any.

NOTE: The total amount of Continuation Budget Changes is purposely omitted since amounts presented include only those that are +/- \$10,000 from the FY 2022 Adopted Budget.

Reader's Guide to the Budget

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	A description of the change(s) and additional appropriation amount adopted in the fiscal year, including change in E/P, if any.	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages			
None		\$0	
Operations			
SERVICES:			
912014B-6101 Advertisement: Additional funding to augment public preparedness messaging.		\$20,000	
912014B-6132 Professional Services: Funding to update other Emergency Management Plans.		\$250,000	
OTHER COSTS:			
912062B-6317 County Grant Subsidy: Funding to support volunteer groups who assist during emergency situations.		\$10,000	
Equipment			
LEASE PURCHASES:			
912014C-7105 Leased Equipment: New on-going copier/printer lease.		\$3,000	
TOTAL EXPANSION BUDGET		\$283,000	

List of the grantee or program that will be receiving grant awards from the County, also listed as a line item grant in the budget ordinance.

Indicates the actual amount of grant award received by the grantee in FY 2020 and FY 2021

Indicates the amount of grant subsidy appropriated in FY 2022.

Proposed Budget for FY 2023

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
American Red Cross	\$25,000	\$50,000	\$50,000	\$50,000
Hana Emergency Preparedness Team	\$0	\$50,000	\$0	\$0
Volunteer Organization Active in Disaster	\$0	\$0	\$0	\$10,000
TOTAL COUNTY GRANT SUBSIDY – CIVIL DEFENSE PROGRAM	\$50,000	\$100,000	\$50,000	\$60,000

County Grant Subsidy Program Description

American Red Cross

Establish a strong network of trained volunteers and partners to ensure communities are prepared for disasters and to provide mass care, shelter, feeding, health, and mental health services to those affected by disaster.

Provides a description of the grant award program.

Reader's Guide to the Budget

Guidelines to the Capital Project Sheet

Listed below are the terminologies and abbreviations used on the capital project sheets. Project sheets provide detailed information about the adopted capital project, its relevance to strategic plans, and financial information.

Each project sheet contains the following components:

Project Name: This is a descriptive name that provides the reader with some basic information about the project.

CBS No.: This is a unique identification number assigned to the project for tracking and Capital Budget System (CBS) purposes.

Department Name: Name of the Department responsible for managing the capital project.

District: One of eight community districts within Maui County: Hana, Paia-Haiku, Makawao-Pukalani-Kula, Wailuku-Kahului, Kihei-Makena, West Maui, Lanai, and Molokai. A designation of Countywide indicates the project benefits or is used in more than one district.

Project Type: Maui County has eight different project types:

- Drainage:** Projects include, but not limited to road drainage, gulch improvements, and drainage master plans.
- Government Facilities:** Projects include, but not limited to construction, improvements, renovations, or repairs to facilities such as fire and police stations, youth centers, base yards, historic sites, and other general government facilities.
- Other Project:** Includes capital projects for the County that are not classified project types, land acquisition, and for capital equipment.

County of Maui
Fiscal Year 2023-2028 Capital Improvement Program

CBS No: CBS-1117

Project Name: Countywide Parks ADA Improvements
Department: Department of Parks and Recreation
District: Countywide
Project Type: Parks and Recreation
Anticipated Life: 20 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Ench	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
8,935,382	0	500,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,500,000

PROJECT DESCRIPTION
Planning, design, and construction for accessibility improvements following the Department's Accessibility Transition Plan (ATP), and D-CAB fees.

PROJECT JUSTIFICATION
The implementation of these accessibility improvements is to accomplish compliance with the Department's ATP, which is inclusive of requests for access to sites by person with standing and mandated retroactive code revisions or additions relating to 2010 ADAAG, in a priority order.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Liveable County A Healthy and Sustainable Community

Operating Impact Narrative
These projects are not anticipated to have any effect on facility operating expenses.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	0	500,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2012	06/30/2028	20,500,000
Total Capital Project Costs			20,500,000
Total O&M Costs			0
Total Capital & Operating Costs			20,500,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	20,500,000
Total Funding Requirements	20,500,000

Department: Department of Parks and Recreation
District: Countywide

Reader's Guide to the Budget

Guidelines to the Capital Project Sheet (Cont'd)

4. **Parks and Recreation:** Projects include, but not limited to construction, improvements, renovations, and rehabilitation of playing fields, courts, playgrounds, gyms, swimming pools, and community centers.
5. **Road Improvements:** Projects include, but not limited to construction, resurfacing and rehabilitation, safety improvements, bikeways, sidewalks, and bridge repair and maintenance.
6. **Sanitation:** Projects include, but not limited to landfill facility expansion, closure, and composting/recycling projects.
7. **Wastewater:** Projects include, but not limited to pump station improvements, facility upgrades, and transmission system improvements.
8. **Water Supply:** Projects include, but not limited to construction, repair and maintenance of facilities, and infrastructure of water utility systems.

Anticipated Life Cycle: The projected useful life (number of years) of a capital project.

Project Description: Briefly describes the capital project, type, and scope of work that will be done and other relevant information regarding the project.

Project Justification: Justifies need and describes the major benefits or reasons why this project is required. It may include information such as addressing current inadequacies, meeting new and/or increased service demands, benefits to the environment, and health and safety issues.

Strategic Plan Alignment: Identifies the capital project's relevance to the Department's strategic plan, the Countywide Priority Results, and the County's General Plan or Island Plans.

Operating Impact Narrative: Defines the project's impact on the annual operating budget for the Departments. It includes items such as changes in staffing levels, anticipated expenses for salaries, operations, maintenance, and utility.

Start/End Date: Dates each project phase is anticipated to start and be completed.

Project Phase: Each capital project includes estimated project costs in the following phases:

1. **Acquisition - Land or Building:** Covers all aspects of the project associated with the acquisition of any interest in land or building, in connection with the project, including necessary appraisal.
2. **Planning:** Includes feasibility studies, environmental assessments/impact statements, and permitting.
3. **Design:** Includes topographic surveys, development of plans and specifications, and preparation of cost estimates.
4. **New Construction:** A new construction project is a single undertaking involving construction of one or more facilities. Included in the project are: 1) all work necessary to accomplish a specific purpose and produce a complete and usable new structure; 2) the equipment installed and made part of the facility; and 3) site development.
 - Construction or site work for a new plant, including erection, installation, or assembly of a new building, structure, or utility system.
 - Any addition, expansion, or extension to a structure that adds to its overall exterior dimensions.

Reader's Guide to the Budget

Guidelines to the Capital Project Sheet (Cont'd)

- Complete replacement of a facility that, because of age, hazardous conditions, obsolescence, structural and building safety conditions, or other causes, can no longer be used for its designated purpose and is beyond the point of repair or renovation.
- 5. **Renovations:**
 - Alteration of interior space arrangement and other physical characteristics, such as utilities, so that a structure may be more effectively used for its designated functional purpose.
 - Conversion of interior arrangement and other physical characteristics, such as utilities and fixed equipment installed and made a part of the facility or structure, so that an existing structure may be effectively utilized for a new functional purpose.
 - Renovation of most or all of a facility, structure, or an existing mechanical system, to comply with current building code requirements or to modernize for effective use for its designated functional purpose.
 - Restoration of a facility or structure to the maximum extent possible to its former or original state (historic property).
 - Relocation from one site to another of a facility or structure either by moving it intact or by disassembling it and subsequently reassembling it.
 - Major repair to restore a facility, mechanical system, or utility system to a condition that allows it to continue to be appropriately used, including the reprocessing or replacement of parts or materials that have deteriorated by action of the elements or "wear and tear" in use.
- 6. **Furniture, Fixture, and Equipment:** Equipment is a tangible resource of a permanent or long-term nature used in an operation or activity.
- 7. **Other:** Any additional costs, such as construction management services, that may be associated with the project and do not fit one of the preceding categories.

Funding Code: Project funding is identified as sources for capital projects. The source codes on each project sheet indicates the following²:

AH	Affordable Housing Fund
BW	Bikeway Fund
GB	General Obligation Bond Fund
GF	General Fund
FD	Federal Funds
HF	Highway Fund
LBF	Lapsed Bond Fund
LF	Liquor Control Fund
OG	Other Grant Funds
PA	Park Assessment Fund
SRF	State Revolving Loan Fund
ST	State Funds
SW	Solid Waste Management Fund
WF	Sewer Fund
WR	Restricted Water Fund
WU	Unrestricted Water Fund

² See Budget and Financial Policies for detailed fund descriptions and uses.

The Strategic Vision of the County of Maui was developed with the unique needs of residents and visitors of Maui, Molokai, and Lanai in mind. Maui County government works for the public by providing outstanding customer service and anticipating future needs as detailed in the Maui County General Plan, Countywide Policy Plan, Maui Island Plan, and Community Plans.

Countywide outcomes are comprised of a five-part strategic vision: **an affordable, healthy, and thriving community; a strong, diversified economy; an environmentally responsible and sustainable community; well-planned public infrastructure; and a prepared, safe, and livable County.**

Taking into account the community's economic outlook, the County's strategic vision was developed following discussions with County residents to understand their needs and wants; meetings with community and business leaders; and strategic planning sessions with County leaders.

The Revised Charter of the County of Maui (1983), as amended, is a constitutional document that establishes the structure and organization of Maui County government and defines local government responsibilities. The Charter is available at www.mauicounty.gov/charter.

Pursuant to Section 3-9 of the Charter, the County's policy is "to promote economy, efficiency and improved service in the transaction of the public business in the legislative and executive branches of the County by:

1. Limiting expenditures to the lowest amount consistent with the efficient performance of essential services, activities, and functions.
2. Eliminating duplication and overlapping of services, activities, and functions.
3. Consolidating services, activities, and functions of a similar nature.
4. Abolishing services, activities, and functions not necessary to the efficient conduct of government."

The Countywide Policy Plan, adopted by Ordinance 3732 (2010), provides broad goals, objectives, policies, and implementing actions to guide the course of the County's future. It includes, in part, identification of guiding principles and a list of countywide goals, objectives, policies, and implementing actions related to the following core themes:

- Protect the natural environment
- Preserve local cultures and traditions
- Improve education
- Strengthen social and healthcare services
- Expand housing opportunities for residents
- Strengthen the local economy
- Improve parks and public facilities
- Diversify transportation options
- Improve physical infrastructure
- Promote sustainable land use and growth management
- Strive for good governance

The Countywide Policy Plan provided the policy framework for the development of the Maui Island Plan adopted December 28, 2012, and guidance for Community Plans, as updated after 2010. The Countywide Policy Plan is available at www.mauicounty.gov/index.aspx?NID=420.

The development of each Department's vision and mission stems from the Charter, Countywide Policy Plan, and five-part Strategic Vision. The goals, objectives, and strategies of each program help the County achieve the desired outcomes.

An Affordable, Healthy, and Thriving Community

Collaborative efforts and innovative planning continue to lead to action and progress in addressing Maui's lack of attainable housing for working families. Additionally, the Administration prioritizes the need for quality recreational opportunities to support a healthy and thriving community. Building, rehabilitating, and maintaining facilities for programs for our youth and seniors are a top priority.



Related Department/Program Goals:

- Supporting responsible development of attainable housing
- Improving parks and public facilities
- Supporting programs for youth, including recreational facilities
- Supporting transit-oriented development and responsible, sustainable planning

A Strong, Diversified Economy

Maui County's main economic engine is tourism and we continue ongoing efforts in managing its growth and impacts. The County supports diversifying the economy through supporting existing businesses and being innovative in a global, hyper-connected global community. Due to the COVID-19 pandemic, it was realized that although tourism is still a major economic driver in our County, we are well aware that we must dilute and shift the focus to other economic sectors, such as technology and agriculture.

Related Department/Program Goals:

- Fostering job creation within Maui County through new and expanding businesses, especially local businesses
- Supporting innovative and technology-related industries
- Prioritizing growth in the agricultural sector

An Environmentally Responsible and Sustainable Community

Mayor Victorino's vision guides stewardship of Maui County for our residents and visitors – and for future generations to come. Protecting our environment and planning for a sustainable future promotes the health and well-being of our residents and the economy.

Related Department/Program Goals:

- Committing to energy efficiency and renewable energy



- Maximizing use of County-owned lands through effective land management
- Supporting climate action, sustainability, and resiliency action plans and related efforts



Well-planned Public Infrastructure

Infrastructure owned and/or managed by the County must be built and maintained to effectively serve future generations. Systems such as water, sewer and drainage, roadways, government facilities, parks, and other facilities must be planned, rehabilitated, and maintained with long-term usage in mind. The Administration effectively prioritizes infrastructure improvements to be forward-thinking and fiscally responsible.

Related Department/Program Goals:

- Economically producing the highest quality potable water that meets or exceeds all State and Federal water quality standards in sufficient quantity to meet the needs of the customers
- Operating and maintaining infrastructure in an efficient manner to ensure maximum useful life
- Ensuring facilities and systems meet future needs



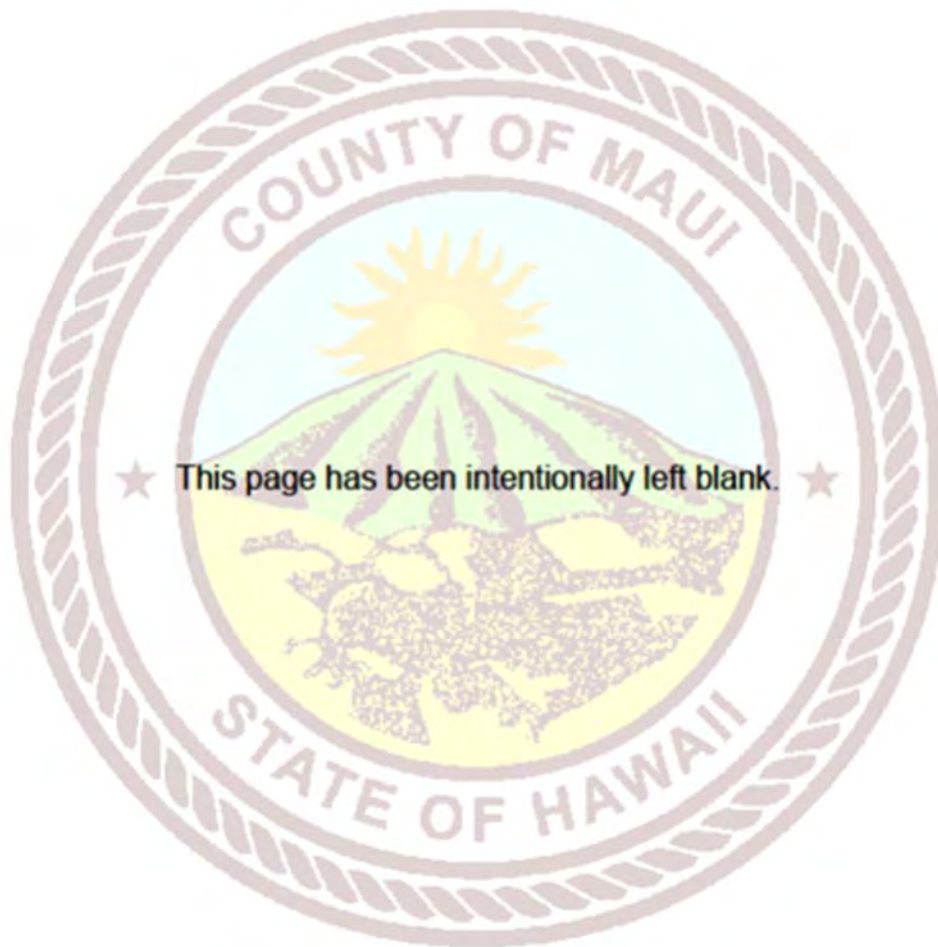
A Prepared, Safe, and Livable County

The County has committed to being “prepared, safe, and livable.” Hardworking leadership and employees, including public works, police, fire, and emergency management, continue to uphold this commitment. Whether it is responding to a natural disaster, creating policies and plans for the future, or providing guidance and information to the public, Maui County is committed to ensuring the safety and well-being of its citizens.

Related Department/Program Goals:

- Enhancing the County’s response capacity and capabilities
- Supporting traffic safety and Vision-Zero efforts
- Reducing crime and increasing public safety through prevention methods
- Maintaining and enhancing safety at County beach parks and in coastal waters





The Government Finance Officers Association (“GFOA”) states that long-term financial planning is used to identify future financial challenges and opportunities through financial forecasting and analysis, and then, based on that information, to devise strategies to achieve financial sustainability.

The County utilizes portions of GFOA’s budgeting for outcomes (“BFO”) method to fully integrate budgets and programs. BFO communicates why county government departments exist, what work is performed and how well, and the amount of resources that are devoted to services. During preparation of this budget, departments first performed analysis of the efficiency and effectiveness of their operations, to strengthen subsequent budgetary decision-making. Guided by BFO, the Administration continuously works with departments to enhance strategic plans, key activities, goals and measures. Allocating resources based on what was done in the past is not adequate justification for budgetary decisions; these decisions must be fully aligned with forward-looking, strategic direction.

The County believes that long-range planning is vital as it serves as a guide for daily operations. It provides awareness, motivation, and direction for operations that are necessary to meet its strategic goals. In consideration of the County’s current and future needs, strategic and long-range plans continue to be reviewed, modified and developed. Many factors are evaluated in development of the long-range plans, including revenue forecasting, historical trends, economic growth, inflationary factors, debt levels and cost, aging infrastructure replacement and community needs.

The County has a history of being financially sound with a price of government lower than many comparable municipalities. In an effort to maintain financial stability in times of natural, man-made, or economic emergencies, an Emergency Fund has been diligently funded. In 2012, a policy was established to increase the Emergency Fund to 20 percent of General Fund operating expenditures as a part of a prudent reserve strategy. This is based on the Government Finance Officers Association’s best practice recommendation to have at least 2 months’ worth of funds available in reserves. The County continues to approach this goal through prudent management of our fiscal resources and annual appropriations, including \$6.5 million in Fiscal Year (“FY”) 2020, \$6.0 million in FY 2021, \$3.0 million in FY 2022, and Mayor’s Proposed \$3.3 million in FY 2023. The County continues to receive reimbursements from FEMA, which replenishes the Fund as well.

The County’s recent bond issuance (September 2021) received bond ratings from Moody’s, Standard, & Poor’s and Fitch of Aa1/AA+/AA+, which reflect the prudent financial plan. The plan requires a review of economic conditions and forecasts, which guides the Administration in its decision-making process. The County’s long-term financial plan is detailed further on the following pages.

Long Term Financial Plan Outline:

1. *To optimize cash flow*

- A. Short Term
 - i. Plan for and obtain funds (revenue includes taxes, fees, grant, etc.) in a fair and timely manner.
 - ii. Manage the use of funds (operating expenditures) through internal control policies and procedures.
- B. Long Term
 - i. Provide policies for managing revenues and maximizing credit.
 - ii. Understand and account for the effect of new capital improvements on the operating budget and debt.
- C. Minimize general fund subsidies to special revenues and enterprise funds.
- D. Maximize funding leverage through grants.

Long Term Financial Plan Outline (Cont'd):**2. To provide sound general management**

- A. Maximize the organization's value.
- B. Maintain an optimal organization size.
- C. Maintain optimal growth of the organization.
- D. Operate efficiently and effectively.
- E. Balance risk and reward.

3. To assure a sound reporting system

- A. Maintain good internal controls.
- B. Provide timely accounting reports including the audited Comprehensive Annual Financial Report.
- C. Ensure the financial management personnel are technically trained and qualified.

4. To manage assets and liabilities

- A. Be conservative in all projections of revenues so that slight changes in these estimates will not trigger budgetary emergencies.
- B. Present a budget in which recurring operating costs are within recurring revenues.
- C. Present a budget in which debt service is fully funded.
- D. Develop and update a six-year capital improvement program on an annual basis.
- E. Integrate planning of capital improvements and debt structure.
- F. Coordinate operating costs associated with new capital improvements and the development of the operating budget.
- G. Forecast future operating costs associated with new capital improvements to show their impact on future operating budgets.

Revenue Forecast

The Department of Finance and the Budget Office work to provide limited scope forecasts for certain revenue streams. Information provided is meant to assist in reviewing historical data in relation to possible trends in revenue. These forecasts are estimates and are subject to variations and changes. These revenue estimates and other forecasts are used for long-range financial planning purposes only. Real property assessment gross assessed value and property tax revenue forecasts are provided by the County's Real Property Assessment (RPA) Division of the Department of Finance.

The Mayor's Proposed FY 2023 estimated revenues took a very conservative approach by factoring historical trends, economic indicators, and recent forecasts. Current economic forecasts by the federal government and economists project that the U.S. economy is good and continues to recover from the COVID-19 pandemic. However, as the war in Ukraine seethes, there are some uncertainties due to U.S. exposure to Russia and Ukraine through their energy supplies. The County's short-term forecast consists of the revised current and ensuing fiscal years' revenue estimates. The Fiscal Year 2022 estimated revenues are revised based on review of prior fiscal years and half-year revenues collected. The Fiscal Year 2023 Mayor's proposed revenues were estimated based on historical trends and other assumptions. The short-term forecast is factored in to derive at the County's long-term forecast. The County's long-term forecasted revenues (except for Real Property Tax) for FY 2024 through FY 2028 were calculated using Excel's FORECAST function and do not factor any economic indicators. The FORECAST function calculates future value predictions using exponential smoothing, which is based on smoothing past data trends. This algorithm performs smoothing by detecting seasonality patterns and confidence intervals. The confidence interval used is 95 percent, which means that 95 percent of the future values will be in the specified range. The range is calculated using normal distribution.

Real Property Tax

The data below was derived using Real Property Assessment (RPA) gross assessed values from assessment years 1986-2022. Years 2023-2030 were derived using a linear regression. Based on the historical data and Figure 1-2 below, parcel count is expected to increase 11.9 percent from 2022 to 2030, or 1.5 percent per year and gross assessed values are expected to increase 11.5 percent from 2022 to 2030, or 1.4 percent per year.

Figure 1-2

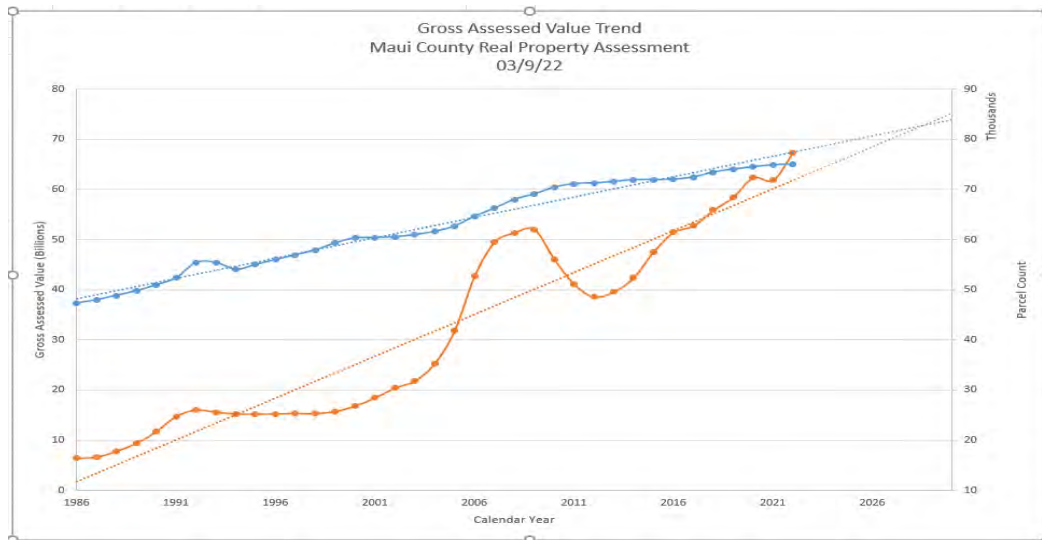
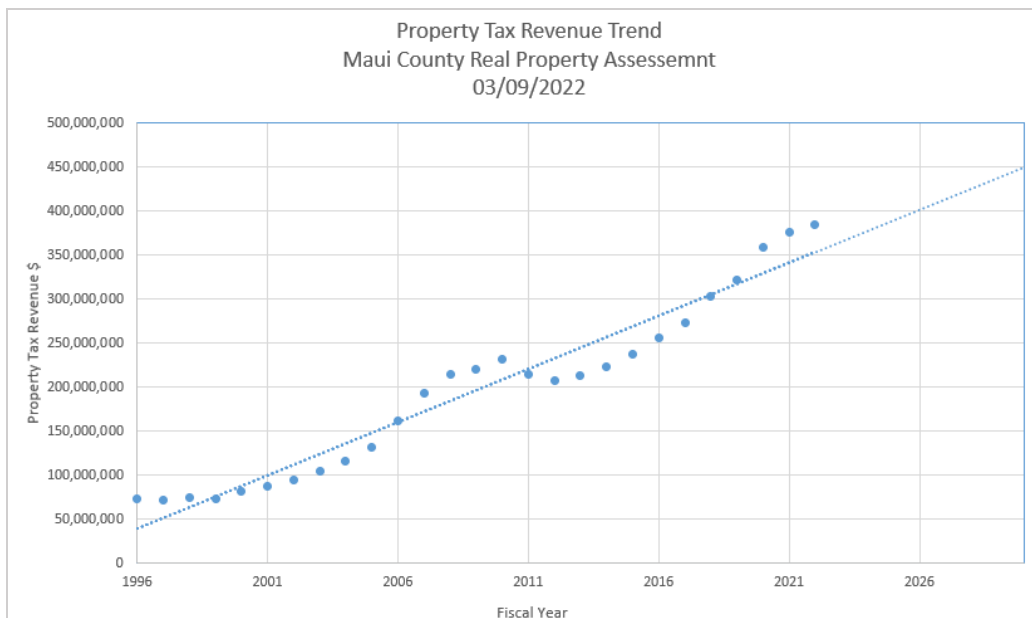


Figure 1-3



Real Property Tax (Cont'd)

Data was derived using RPA revenues from fiscal years 1996-2022. Years 2023-2031 were derived using linear regression. Figure 1-3, gross assessed values are expected to increase by 19.9 percent from 2022 to 2031, or 2.2 percent per year.

Transient Accommodations Tax

Prior to July 2021, the Transient

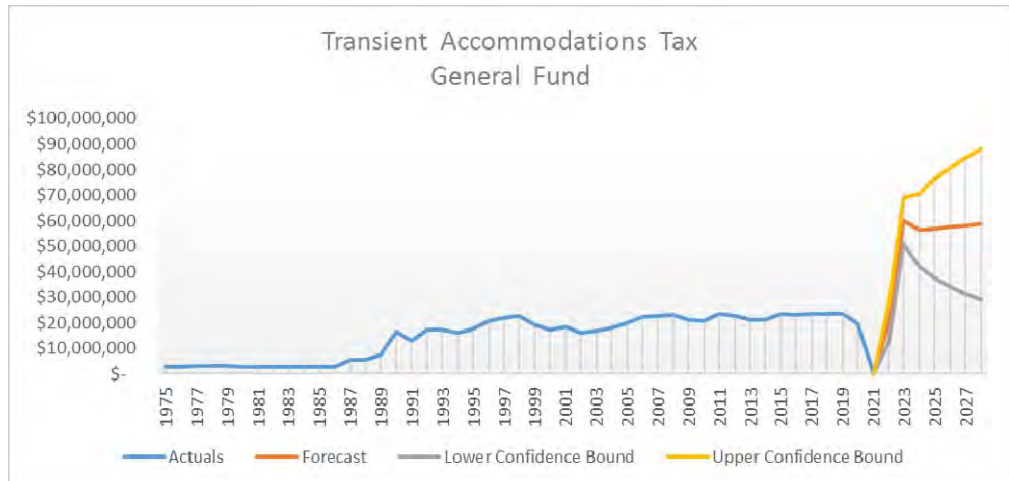
Accommodation Tax (TAT) was charged and collected by the state on transient

accommodations with capped portion of the tax provided to the counties at \$103 million. Maui County received 22.8 percent or \$23.4 million. Act 1, 1st Special Session SLH 2017 extended the allocation of \$103 million to the counties to fiscal year

2017-18 and for each fiscal year thereafter. In March 2020, Governor Ige issued an Emergency Proclamation that suspended section 237D-6.5(b) of the Hawaii Revised Statutes relating to the distribution of the TAT. In FY 2020, the County experienced a revenue shortfall from TAT by 16.7 percent and did not recognize any revenues from this funding source in FY 2021 and FY 2022. On July 8, 2021, Act 1, 1st Special Session 2021 (House Bill 862, H.D. 2, S.D. 2, C.D. 1) was enacted authorizing the counties to establish and administer their own transient accommodations tax (TAT) at a maximum rate of 3 percent. Subsequently, the Maui County Council introduced a bill to establish Chapter 3.47, Maui County Code (MCC), implementing the Maui County Transient Accommodations Tax (MCTAT). The bill passed and was signed into law by Mayor Michael P. Victorino on October 5, 2021 (Ordinance No. 5273).

Following the passage of Ordinance No. 5273, the administration submitted a proposed bill amending the FY 2022 budget relating to the projected TAT revenues and operating expenditures. On November 10, 2021, the proposed budget bill was signed into law as Ordinance No. 5276 with an estimated revenues for the MCTAT of \$15.0 million. Based on the revenues collected since the imposition of this tax, the County anticipates the FY 2023 Mayor's proposed revenues at \$60.0 million. The long-term FORECAST model projects that the FY 2024 revenues will decline by 6 percent and followed by minimal year-over-year growth for this revenue, at an average rate of 1.0 percent (from 2025-2028).

Figure 1-4

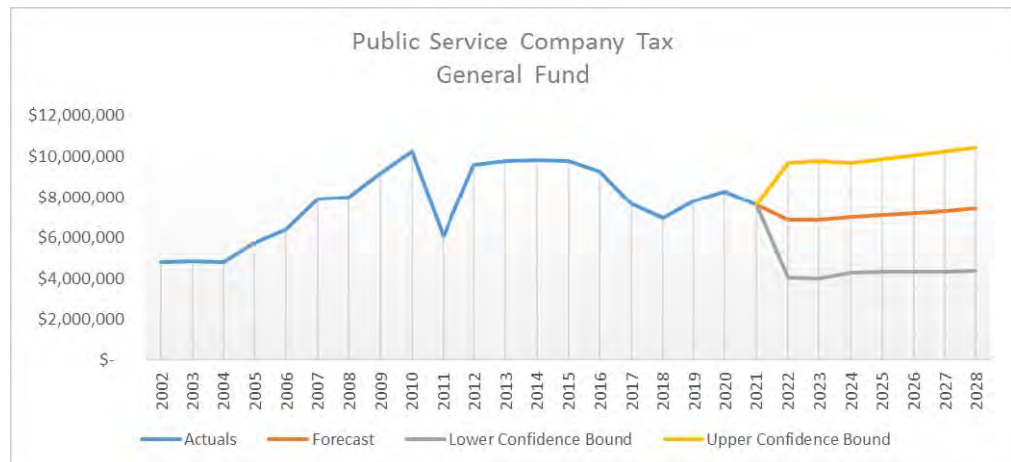


Public Service Company Tax

The counties within the State of Hawaii receive a portion of the Public Service Company (PSC) tax levied on public service utilities operating within the county in lieu of assessing real property tax. During the 2011 U.S. and global stock markets crash, revenues declined sharply but bounced

back the following year and then flattened in the next two years. In 2017, revenues derived from PSC tax experienced another decline by 17.3 percent from 2016, mainly attributable to the increase in number of rooftop solar permits issued. Then, the revenues rebounded in 2019 but not at the level pre-2017. In FY 2021, the PSC tax revenues experienced another significant decrease by 7.8 percent from prior year. The FY 2022 adopted budget for PSC was \$7.5 million; however, the County projects a revenue shortfall by \$0.6 million at the end of the current fiscal year. The FY 2023 forecast is expected to be flat from FY 2022 revised estimates of \$6.9 million. The long-term FORECAST model shows a minimal year-over-year growth at an average rate of 1.5 percent.

Figure 1-5

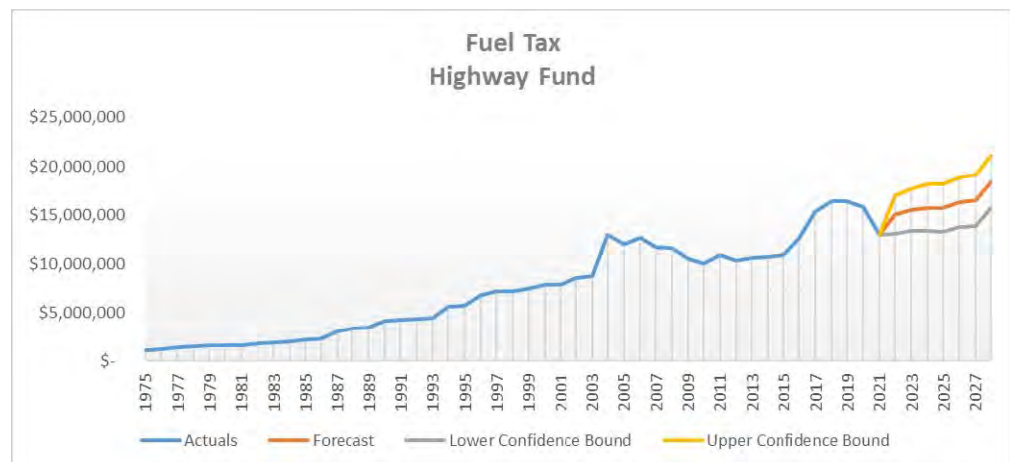


Fuel Tax

County fuel tax is a levy on gas, diesel, ethanol, methanol, liquid petroleum, and bio-diesel. In 2006, the revenues peaked due to increase in fuel consumption, followed by decrease in revenues year-over-year, at an average rate of 1.5 percent (2007-2015). In 2016, fuel tax revenues grew significantly by 14.9

percent from 2015 and followed by a 21.9 percent growth in 2017. In FY 2020, revenues collected from fuel tax declined by 3.6 percent over 2019 and was followed by a sharp decrease in 2021 by 17.8 percent. The Mayor's Proposed FY 2023 revenues for the fuel tax is based on the proposed rate increase in the biodiesel fuel tax and U.S. Energy Information Administration's (EIA) forecast of an increase in demand for fuel and energy consumption. The long-term FORECAST model for fuel tax revenues beyond FY 2023 shows an annual steady growth (from 2024-2027), at an average rate of 1.6 percent, followed by a 11.5 percent modest growth in 2028. The FORECAST model does not factor EIA's outlook on fuel prices and consumption.

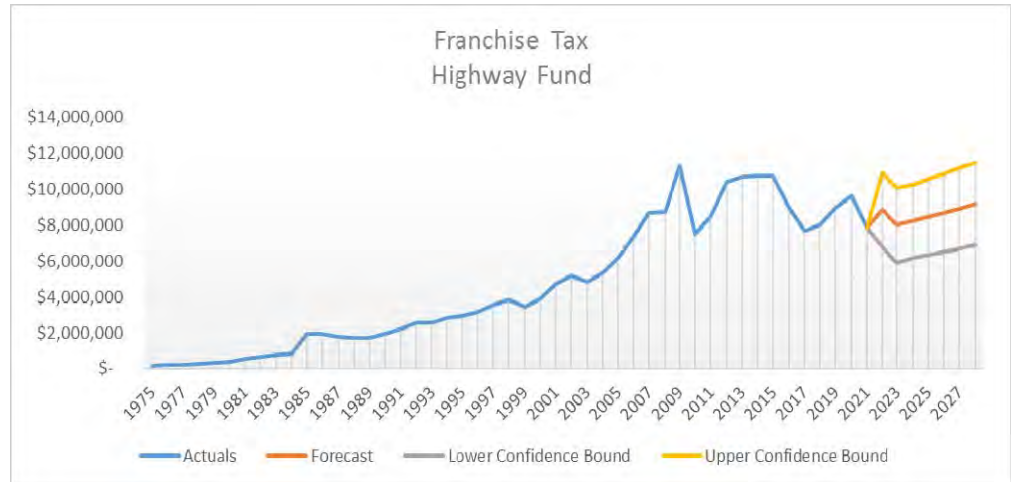
Figure 1-6



Franchise Tax

For the exclusive ability to provide electricity to the public, a franchise tax of 2.5 percent of the gross receipts of the electric company for Maui County, is imposed by HRS 240. Gross receipts include fuel surcharges on electricity bills. In 2016, franchise tax revenues experienced a sharp decline by 16.9 percent from prior year and followed by another 14.1 percent decline in 2017. In 2018, revenues

Figure 1-7

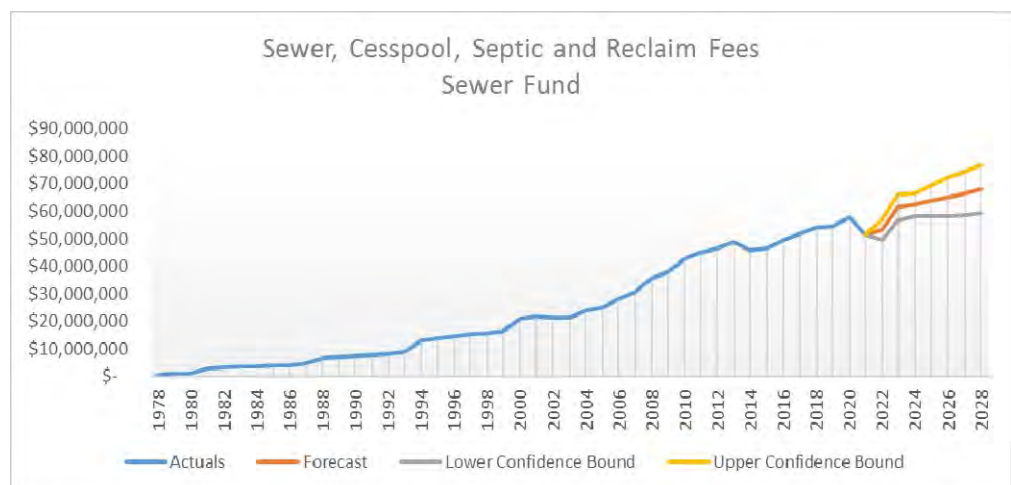


started to rebound at a growth rate of 4.0 percent and followed by an increase of 12.3 percent in 2019 and 7.2 percent in 2020. Most recently, the County's franchise tax collection in 2021 saw a steep decline by 18.7 percent from the prior year, mainly because of declining kilowatt-hour sales in electricity. Franchise tax revenues is expected to rebound in 2022 by 13.0 percent from prior year but we will experience a revenue shortfall by 7.8 percent. The Mayor's Proposed FY 2023 revenues for Franchise Tax is projecting another 9.7 percent decrease from FY 2022 Mayor's Revised revenues estimates. The FORECAST model shows a steady growth in 2024 and beyond, at an average rate of 2.8 percent. The tax rate has not changed since 1985.

Sewer, Cesspool, Septic and Reclaim Fees

The sewer fund revenues are made up of fees charged to customers connected to the county's sewer system, fees for users of reclaimed water, and other fees related to septic system and cesspool pumping. The increase in revenue is related to an increase in customers and an increase in rates. The Mayor's Proposed 2023 revenues is anticipated to increase by 15.6

Figure 1-8

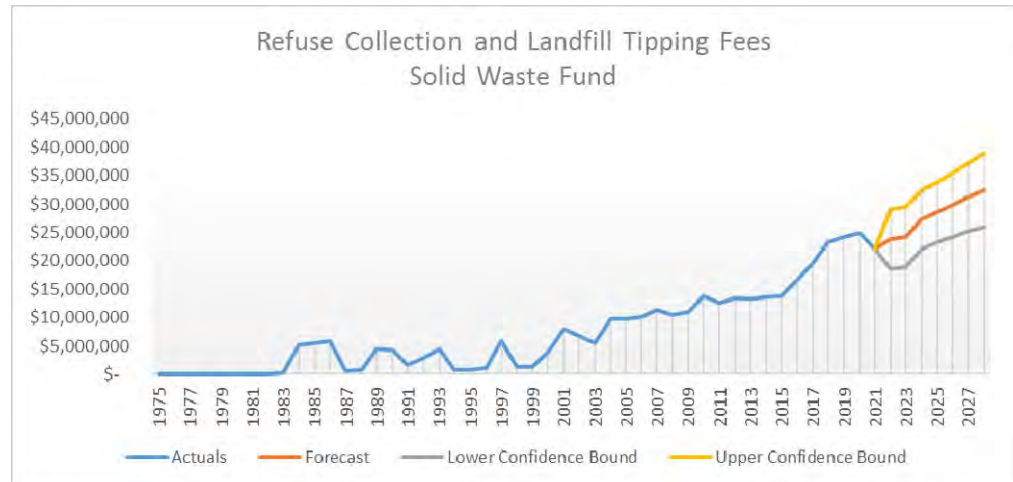


percent from the FY 2022 adopted budget. The projected growth in FY 2023 revenues is associated with the 3 percent rate hike coupled by increase in consumption as the economy continues to rebound from the COVID-19 pandemic. The FORECAST model shows a relative growth in 2024 and beyond, at an average rate of 2.0 percent.

Refuse Collection and Landfill Tipping Fees

Majority of the revenues in the solid waste management fund is derived from landfill tipping and related fees, and residential refuse collection accounts. Historically, the fees collected are insufficient to pay for the operations of the solid waste division and the fund is supplemented by General Funds. In FY 2021, the Council implemented a \$1 increase to both refuse

Figure 1-9

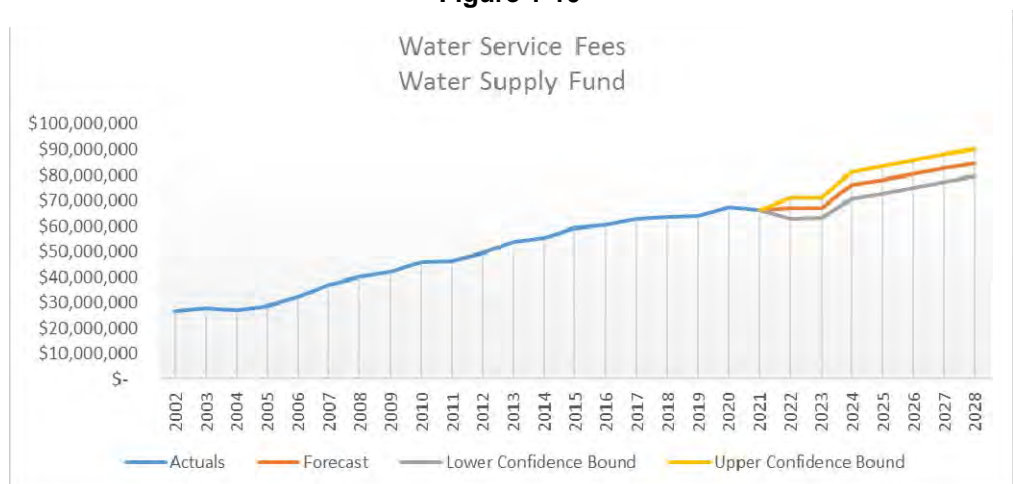


collection and landfill tipping fees in the adopted budget. The increase in rates had a minimal effect to the overall revenues collected in the Solid Waste Management Fund. In the FY 2022 Council Adopted Budget, the revenues for the Solid Waste Management Fund is estimated to be \$25.1 million; however, based on half-year collection and recent historical trends, the revenues are projected to have a shortfall by 4.7 percent from the adopted budget. The Mayor's Proposed FY 2023 solid waste fund's revenues is projected to be at the same level as FY 2019 actual revenues, due to a proposed rate increase in the landfill tipping fees. The proposed \$2 per ton for tipping fees increases the revenue projection for FY 2023, meanwhile reducing the supplemental transfer from the General Fund. The FORECAST model projects that the refuse collection and landfill tipping fees' long-term revenues (2024-2028) will increase year-over-year at an average of 6.1 percent.

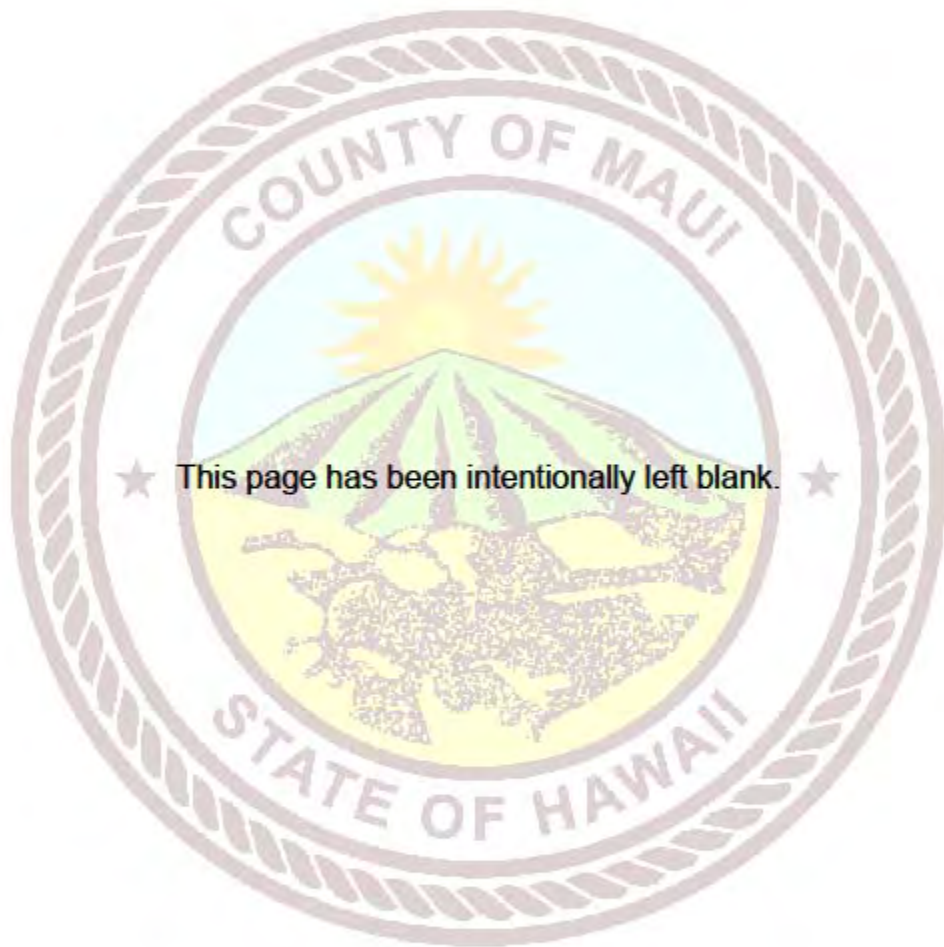
Water Service Fees

The majority of water service fees are generated by charging the county's water customers based on their use. In FY 2020, revenues collected for the water service fees peaked at \$67.0 million, which was an increase by 5.4 percent from prior year's collections despite the economic downturn caused by the pandemic. In FY 2021,

Figure 1-10



revenues derived from water service fees experienced a slight decrease of 1.3 percent from prior year; this was the first recorded decline experienced since 2004. The FY 2023 estimated revenues is anticipated to increase by 4.1 percent from the FY 2022 adopted budget of \$64.4 million. The FORECAST model shows a year-over-year growth in FY 2024 and beyond, at an average rate of 4.9 percent.



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MICHAEL P. VICTORINO
MAYOR



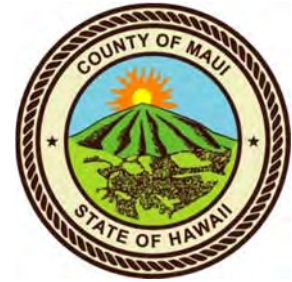
SANANDA BAZ
Managing Director



JOSIAH NISHITA
Deputy Managing Director



TYSON MIYAKE
Chief of Staff



MICHELE YOSHIMURA
Budget Director



JOANN INAMASU
Economic Development
Director



JOSEPH PONTANILLA
CDBG Coordinator



BRIAN PERRY
Communications Director



HERMAN ANDAYA
Emergency Management
Officer

Department of the Corporation Counsel	Department of Environmental Management	Department of Finance	Department of Fire and Public Safety	Department of Housing and Human Concerns	Department of Liquor Control	Department of Parks and Recreation
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MOANA LUTEY
Corporation Counsel



ERIC NAKAGAWA
Director



SCOTT TERUYA
Director



BRADFORD VENTURA
Fire Chief



LORI TSUHAKO
Director



LAYNE SILVA
Director



KARLA PETERS
Director



RICHELLE THOMSON
First Deputy



ROBERT SCHMIDT
Deputy Director



MAY-ANNE ALIBIN
Deputy Director



GAVIN FUJIOKA
Deputy Fire Chief



LINDA MUNSELL
Deputy Director



**JARRETT
KAHO'OHANOHANO**
Deputy Director



Deputy Director

Department of Personnel Services	Department of Planning	Department of Police	Department of the Prosecuting Attorney	Department of Public Works	Department of Transportation	Department of Water Supply
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DAVID UNDERWOOD
Director



MICHELE McLEAN
Director



JOHN PELLETIER
Police Chief



ANDREW MARTIN
Prosecutor



JORDAN MOLINA
Acting Director



MARC TAKAMORI
Director



HELENE KAU
Acting Director



CYNTHIA RAZO-PORTER
Deputy Director



JORDAN HART
Deputy Director



CHARLES HANK III
Deputy Police Chief



MICHAEL KAGAMI
First Deputy



GARY AMBROSE
Deputy Director



MICHAEL DuPONT
Deputy Director



SHAYNE AGAWA
Deputy Director



ALICE L. LEE
COUNCIL CHAIR
WAILUKU DISTRICT



KEANI N. W. RAWLINS-FERNANDEZ
VICE CHAIR
MOLOKAI DISTRICT



TASHA KAMA
PRESIDING OFFICER PRO TEMPORE
KAHULUI DISTRICT



GABE JOHNSON
COUNCILMEMBER
LANAI DISTRICT



KELLY T. KING
COUNCILMEMBER
SOUTH MAUI DISTRICT



MICHAEL J. MOLINA
COUNCILMEMBER
MAKAWAO-PAIA-HAIKU DISTRICT



TAMARA PALTIN
COUNCILMEMBER
WEST MAUI DISTRICT



SHANE M. SINENCI
COUNCILMEMBER
EAST MAUI DISTRICT

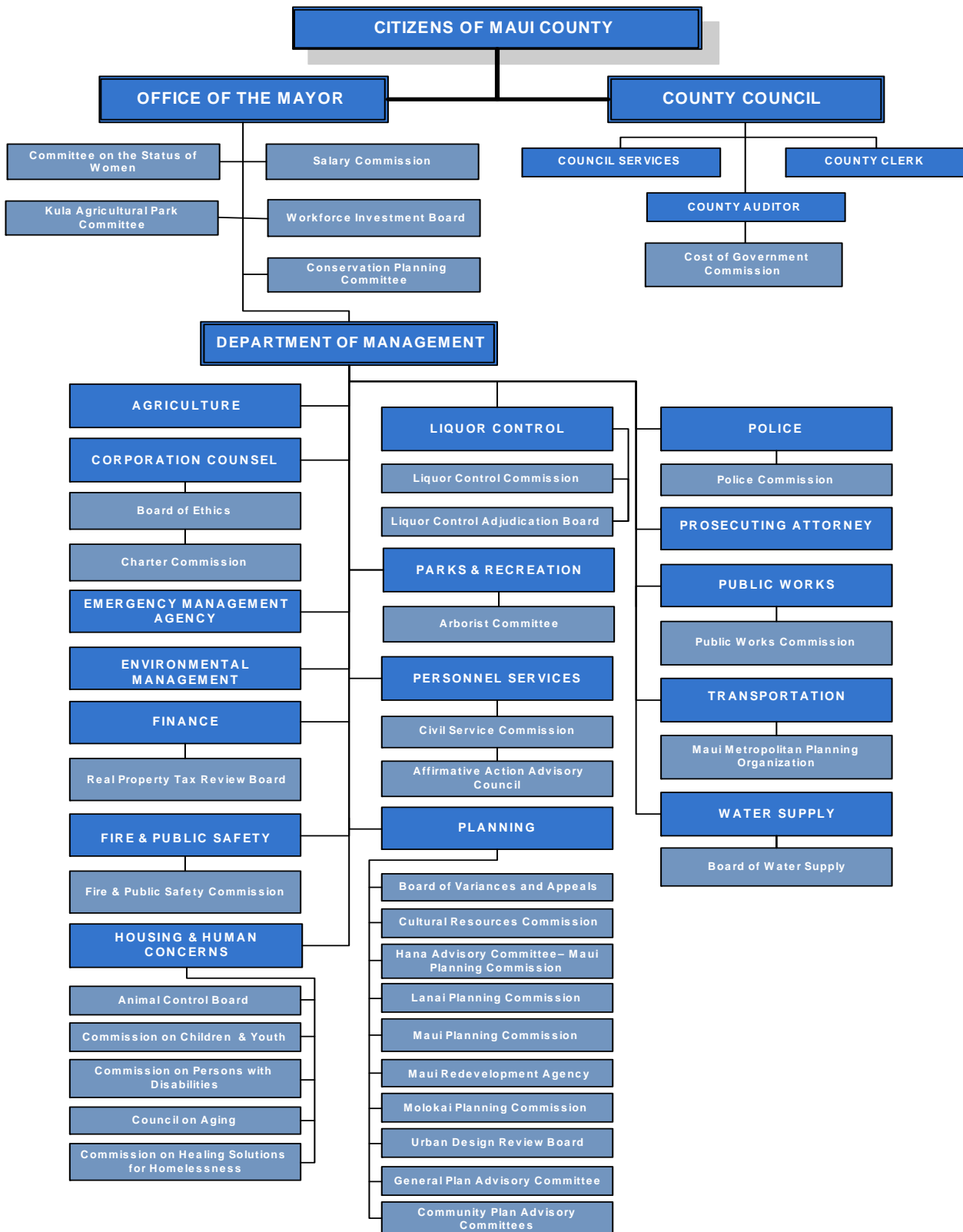


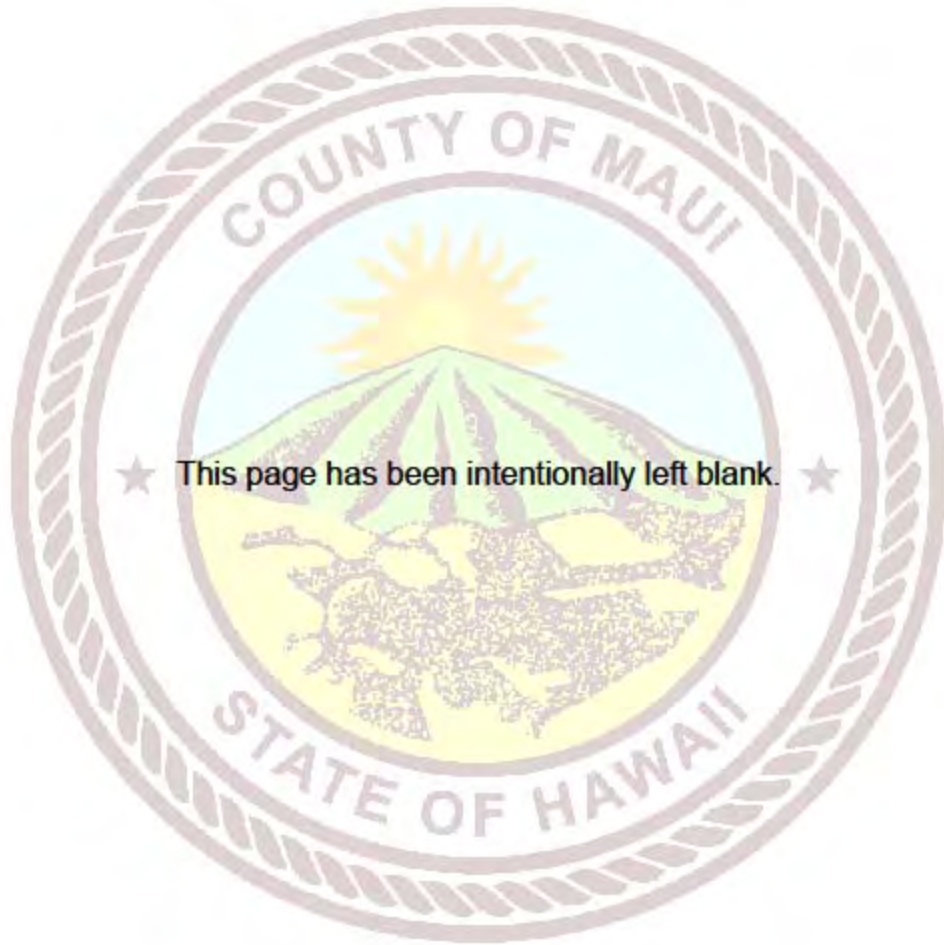
YUKI LEI K. SUGIMURA
COUNCILMEMBER
PUKALANI-KULA-ULUPALAKUA DISTRICT

OFFICE OF COUNCIL SERVICES
Traci N.T. Fujita, Director
David Raatz, Deputy Director

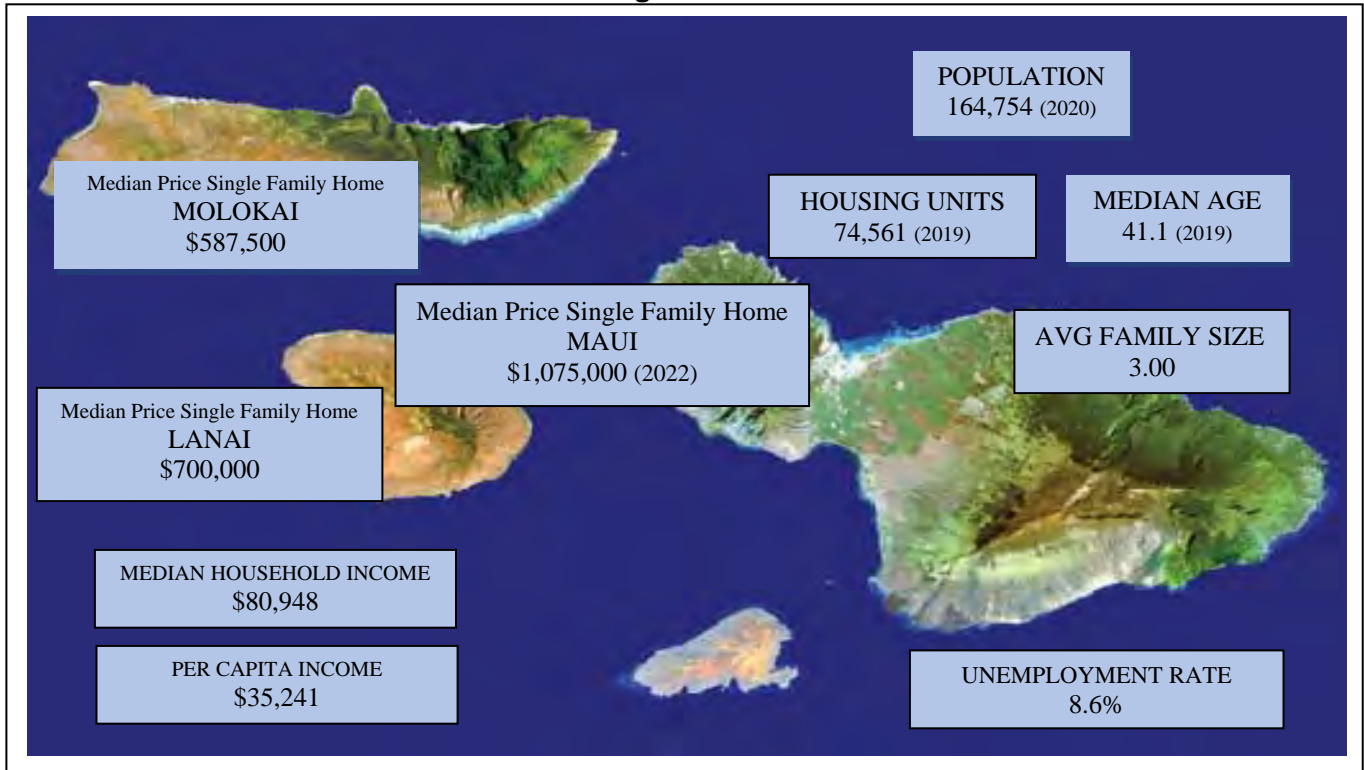
OFFICE OF THE COUNTY AUDITOR
Lance Taguchi, County Auditor

OFFICE OF THE COUNTY CLERK
Kathy Kaohu, County Clerk
James Krueger, Deputy County Clerk





COUNTY OF MAUI
Figure 1-11



Demographic Characteristics Sources: U.S. Census Bureau; State of Hawaii Dept. of Labor & Industrial Relations; Realtors Association of Maui, Inc. (Median home prices, Dec. 2021 YTD); County Map Source: Arc GIS

GEOGRAPHY

The County of Maui is the second largest county by land area in the State of Hawai'i. It consists of four main islands: Maui, Moloka'i, Lana'i, and Kaho'olawe. The combined area of these islands is 1,171 square miles, including over 9 square miles of inland water. The island of Maui is the largest, with 734.5 square miles. The islands have a total coastline of 210 statute miles.

The island of Kaho'olawe is uninhabited and was transferred from the Federal Government in 1994. The island was previously used as a military practice site and restoration efforts for a cultural reserve are ongoing.

The island of Maui, known as the "Valley Isle," is 48 miles long, 26 miles wide and has a land area of 735 square miles. It is the economic center and home to a large portion of the County's residents and businesses. The town of Wailuku is the seat of County government and the contiguous town of Kahului is the primary commercial center.

The island of Lana'i was known for many years for pineapple production on most of its 141 square miles, however, cultivation of the crop has since been phased out. Currently, 98 percent of the land on Lana'i is owned by a single land owner.

The island of Moloka'i is the fifth largest island and includes 263 square miles. Kalawao County, or the portion of the island of Moloka'i known as Kalaupapa, is managed by the State of Hawaii.

GOVERNMENT

Uniquely, counties in the State of Hawai'i are legally established by the State Constitution and there are no subordinate or separate municipal entities. The State government administers the school system, airports, harbors, hospitals, judicial system, and the state highway system. Most non-federal taxes are administered and collected by the State of Hawai'i. Major sources of state revenue include corporate and personal income taxes, the General Excise Tax ("GET"), and the Transient Accommodations Tax ("TAT"). The Counties exercise exclusive authority over Real Property Tax ("RPT").

Maui County is governed by the Revised Charter of the County of Maui (1983), as amended. The Charter was originally adopted by the electorate in September 1967. Like the other counties in Hawai'i, the County of Maui operates under the Mayor-County Council form of government. All elections for county office are non-partisan, at-large elections.

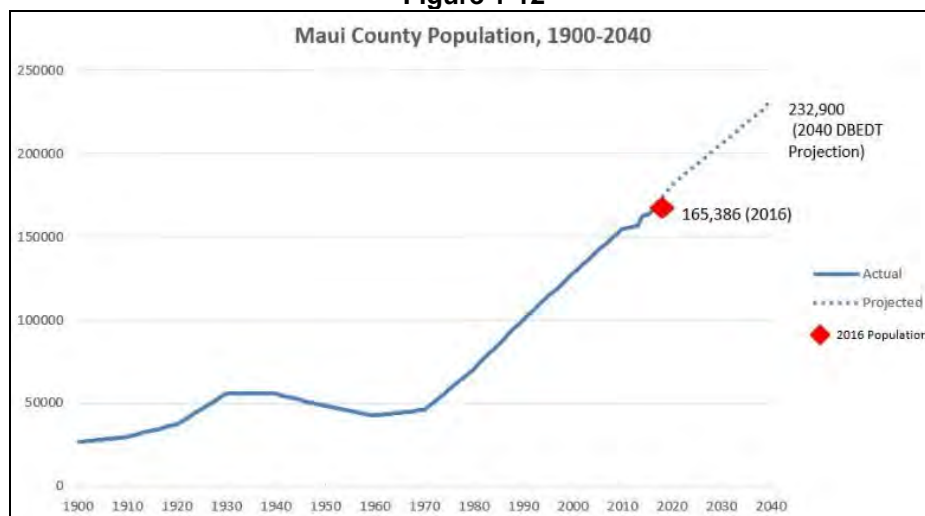
Beginning March 2021, the Charter Commission, composed of eleven members, convened to study and review the operation of the government of the County and proposed amendments to the County Charter. This commission convenes every 10 years and its members are selected by the Mayor and County Council.

The County of Maui is responsible for a broad range of services including public safety (including police and fire services), sanitation, social services, culture and recreation, transportation, planning and zoning, and the construction and maintenance of streets and highways.

The executive branch of the County is headed by the Mayor, who is elected for a four-year term. As the chief executive officer of the County, the Mayor is responsible for appointing heads of the 11 executive County Departments, subject to confirmation by the County Council. The respective Commissions are responsible for appointing the head of the Department of Personnel Services, Fire and Public Safety, Police, and Liquor Control. The Mayor establishes and directs management and strategic planning guidelines for the Departments and serves as a liaison between the County Council, Departments, and agencies.

The legislative branch is comprised of nine County Council members who serve two-year terms. As the policy-making body, the County Council appoints the County Clerk, County Auditor, and staff of the Office of Council Services. Each of the nine council members have residency requirements, one each from Lana'i and Moloka'i, and one from seven districts, including East Maui, West Maui, Wailuku-Waihee-Waikapu, Kahului, Makawao-Haiku-Paia, South Maui and Upcountry (Pukalani-Kula-Ulupalakua). The Council legislates taxes, rates, fees, assessments, borrowing, and appropriations for County purposes by ordinance (County budget).

Figure 1-12



GENERAL ECONOMIC BACKGROUND

For more than a century, dating back to the mid-1800s, large-scale plantation agriculture – sugarcane, together with pineapple starting in the 1920s – dominated the economy of Maui County. Shortly after Hawai'i became the 50th State in 1959, the first Boeing 707 jet landed in Honolulu, signaling the advent of large-scale tourism and resort development. In the early 1960s, Ka'anapali in West Maui was developed as the first premier, master-planned resort in the State and tourism began to supplant agriculture as the dominant economic force in the islands. With development and the influx of supporting industries and services, the County's population grew from 42,000 in 1960 to 70,000 by 1980, 128,000 by 2000, and to 164,754 by 2020.

By the 1980s, Maui's traditional agricultural economic driver was in serious decline as falling global prices, the high cost of equipment and labor, and periodic droughts adversely affected sugar profitability.

Business and community leaders and elected officials recognized the need to diversify the economy in order to minimize the uncertainties of external economic conditions and events. A direct outcome was the founding of the Maui Economic Development Board (MEDB), charged with a mission of broadening the economic base of the County and encouraging a wider spectrum of economic opportunities for residents.

As the COVID-19 pandemic continues to impact Maui County's economy, the need to diversify the economy has become a more pressing goal. Support of our small businesses, agriculture industry, health and wellness sector, and the high technology industry continue through various programs. Entrepreneurial workshops offer assistance to individuals striving to start their own business. This is accomplished through partnerships in the community. Strengthening our workforce is a key element in supporting these sectors during these trying times.

JOBS

The percent of individuals unemployed in Maui County was 2.6 percent in 2019, remaining consistent with unemployment numbers from 2017 (2.6 percent) and a slight uptick from 2018 (2.4 percent). These are the lowest unemployment numbers in the County since 2006. Just a year later, the unemployment rate for Maui County fluctuated from over 30 percent (during the shut-down) to 5 percent in January

JOBS (Cont'd)

2022. Per capita income in Maui increased over 12 months, from \$35,241 in 2019 to \$36,872 in 2020. Median household income had a slight increase of 3 percent from \$80,241 in 2019 to \$84,363 in 2020. These figures indicate mixed purchasing power statistics for Maui County residents.

Over the 2020-2021 period, jobs in the statewide non-agricultural private sector showed a decrease of 10.6 percent with over 77,200 jobs lost from April of 2020 to December of 2020 due to the COVID-19 pandemic.

A total of 753,670 visitors arrived by air service to the Hawaiian Islands in December 2021, primarily from the U.S. West and U.S. East. In comparison, 236,575 visitors (+218.6 percent) arrived by air in December 2020 and 952,441 visitors (-20.9 percent) arrived by air and by cruise ships in December 2019.

Detailed information on current trends can be found in the Maui County Office of Economic Development Economic Indicators Reports in partnership with the Hawaii Business Research Library. Per Capita Income was retrieved from QuickFacts, Maui County, from the U.S. Census Bureau.

Through efforts to match unemployed individuals with jobs, upgrading of skills and new career paths, the Workforce Innovation and Opportunity Act (WIOA) Grant Funding, the USDOL Disaster and Employment Grant Funding, and the additional support from our partnerships at the Maui American Job Center, unemployed individuals are able to receive assessments, individual career planning, formal education and training, transitional employment, subsidized and unsubsidized work experience, support services, and on-the-job training opportunities. The Maui American Job Center has two locations: co-located with the Maui Business Resource Center at the Maui County Service Center and at the Maui Mall. The Maui American Job Center offers a variety of virtual tools including its websites; mauiamericanjobcenter.com and mauicountyvirtualjobfair.com.

Assistance to employers, entrepreneurs, and business owners are also available at the Maui Business Resource Center (MCBRC) and the Kuha'o Business Center (on Moloka'i). Workshops are offered virtually, including information on "Starting a Business in Maui County".

ECONOMIC OVERVIEW

As counties throughout the State mitigate the effects of the COVID-19 pandemic, it continues to impact our local communities and the economy. The sharp decrease in Maui County's top economic driver, the visitor industry, has had a devastating ripple effect as tens of thousands of jobs have been lost. The slowdown in the visitor industry had a widespread effect throughout the County, including agriculture, ranching, retail, restaurant, and recreational activities. Many of these businesses endured the slowdown with much needed assistance from the government. Maui County continues to face complex decisions in which protecting the health of our residents must be balanced with the health of our economy.

The County is taking the opportunity to work with the State and Federal governments on programs to support these sectors and the community as a whole. New partnerships have been established and others nurtured for the betterment of our economy. The Maui Nui Destination Management Action Plan has been developed by the Hawaii Tourism Authority, the County of Maui, and community stakeholders to best manage our visitor industry for our three islands that comprise Maui County. Posed with opportunities as we look to refocus on our priorities for our future.

Figure 1-13
Principal Private Employers in Maui County

EMPLOYERS, MAUI

RANKED BY NUMBER OF EMPLOYEES AS OF DEC. 31, 2020

	Business Name / 2020 Rank (* did not previously rank) Website	Address Phone	Year Est. in Hawaii	Employees	Top Local Executive(s)
1	Maui Memorial Medical Center ② mauihealth.org	221 Mahalani St. Wailuku, HI 96793 808-244-9056	1884	1,441	Michael Rembis, CEO, Maui Health
2	Grand Wailea, A Waldorf Astoria Resort ① grandwailea.com	3850 Wailea Alanui Wailea, HI 96753 808-875-1234	1991	1,150	Marco Marini, General Manager
3	Four Seasons Resort Maui at Wailea ② fourseasons.com/maui	3900 Wailea Alanui Wailea, HI 96753 808-874-8000	1990	1,000	Ben Shank, General Manager
4	Four Seasons Resort Senei Lanai ④ fourseasons.com/koole	1 Keomoku Hwy. Lanai City, HI 96763 808-565-4000	2006	800	Alastair McAlpine, General Manager
5	The Westin Kaanapali Ocean Resort Villas ⑤ marriott.com/en-us/hotels/tmmwi-the-westin-maui-resort-and-spa-kaanapali/overview/	2365 Kaanapali Pkwy. Lahaina, HI 96761 808-667-2525	2003	628	Ryan Nobrega, General Manager
6	Fairmont Kea Lani ⑤ fairmont-kea-lani.com	4100 Wailea Alanui Wailea, HI 96753 808-875-4100	1991	625	Michael Pye, General Manager michael.pye@fairmont.com
7	The Ritz-Carlton, Kapalua ⑤ ritzcarlton.com/kapalua	1 Ritz-Carlton Dr. Kapalua, HI 96761 808-669-6200	1997	535	Andrew Rogers, General Manager andrew.rogers@ritzcarlton.com
8	Wailea Beach Resort, Marriott - Maui ⑤ marriott.com/hotels/travel/hmmmc-wailea-beach-resort-marriott-maui/	3700 Wailea Alanui Wailea, HI 96753 808-879-1922	1976	495	Angela Vento, General Manager
9	Kamehameha Schools Maui ⑥ ksbe.edu/campus/education/campuses/maui_campus/	270 Aupueo Pkwy. Pukalani, HI 96768 808-572-3100	1996	482	Scott Parker, Head of School scott.parker@ksbe.edu
10	Hale Makua Health Services ⑦ halemakua.org	472 Kaulana St. Kahului, HI 96732 808-877-2761	1946	474	Wesley Lo, CEO wesley@halemakua.org

Source: Pacific Business News, Book of Lists, December 2021

VISITOR INDUSTRY

The tourism sector continued to be impacted by the COVID-19 pandemic in 2020 with 806,366 visitor arrivals, a 74.1 percent decrease from 2019. Total visitor days were 7.5 million, a decrease of 68.9 percent. The number of visitors from U.S. West decreased by 73.3 percent and visitors from the U.S. East decreased by 72.5 percent.

Statewide, it is forecasted that spending from visitors was \$5.1 billion in 2020, a decrease of 71 percent from 2019 (\$17.66M). This spending contributed to the \$6.4 billion in State tax revenue that was generated, a decrease of 12 percent in 2019. The State collected \$282 million in TAT revenue in 2020, a decrease of 55.8 percent, of which Maui County receives a fixed amount of approximately \$23.5 million, pursuant to State law.

Counties statewide recognize the visitor industry is susceptible to downturns based on outside factors such as weather and public health threats. Organizations such as the Maui Visitors and Convention Bureau help to mitigate potential downturns through tourism promotion and education.

The COVID-19 pandemic continues to have a staggering effect on the visitor industry. In January 2021 (66,925), visitor arrivals in Maui County are still significantly down, -72.5 percent compared to January 2020 (243,086).

AGRICULTURE

While the December 2016 closure of the 36,000-acre Hawaiian Commercial & Sugar Company's operations added uncertainty to Maui's economy, the company sold approximately 41,000 acres of agricultural farmland to Mahi Pono, LLC. In 2020, Mahi Pono reported planting nearly 2,100 acres of crops including potatoes, onions, papaya, citrus, avocado trees, macadamia nuts and coffee trees. Mahi Pono has also devoted 2,000 acres to pasturelands. They continue to be innovative and dedicated to helping the community by establishing a Community Farm Program which leases land to local farmers to

AGRICULTURE (Cont'd)

establish and nurture their farming talents and business abilities. Another program established by Mahi Pono is their "Chef's Garden" to work with local chefs to customize crops for their culinary needs.

CONSTRUCTION

In 2019, a total of \$483 million valued permits were issued in Maui County, which accounts for 14.9 percent of permits issued statewide. Growth in the construction sector is largely due to the expansion of residential construction, but also benefitted from improving numbers in the commercial sector. In 2019, 45 percent of permit value in Maui County was for residential construction. In 2018, out of 838 authorized housing units, 378 were for new single family units, and 460 were for new multi-family units.

Continued growth in the construction industry is projected in 2020, and third quarter 2019 figures show private building authorizations increased 5.2 percent compared with the third quarter of 2018. According to the University of Hawaii Economic Research Organization, a mix of public-sector, resort, and residential projects will maintain industry activity near current levels for the next several years.

After a turbulent year of adjusting forecasts and changing expectations, 2021 will be a year of reemergence and growth in the construction industry. Rising construction costs and labor shortages persist, challenging the industry to innovate competitive new ideas, while stricter regulations contribute to a reduced margin for error and waste.

The COVID-19 pandemic has affected the construction industry's business operations, from scheduling projects to hiring workers to meeting with clients. New technology continues to modify the construction industry, improving the ability to expand jobs, and increasing efficiency.

TECHNOLOGY

"Enormous potential exists for the high technology industry in Maui due to the intellectually stimulating atmosphere created by Maui's beauty and lifestyle, Hawaii's vast and growing high-technology support infrastructure, and the state's geographic position, making it a natural portal between the US and Asian high technology markets." - Lynn Gordon Butterfield, Chief Operations Officer of the Wayne Brown Institute.

The Office of Economic Development is committed to investing in technology to diversify the economy, provide residents with the skills to compete for 21st century careers, and drive economic growth and development. OED continues to support organizations such as Maui Economic Development Board and the University of Hawaii Maui College whose focus is to support innovation, workforce and business development, and economic growth in Maui County. OED recognizes the importance of high technology and aims to develop talent, provide quality, high-paying jobs, and foster an environment to accelerate Maui County's technology industry.

ENERGY

Energy is an important and growing cluster in Maui County, and the County is a national leader in renewable energy grid penetration. According to Hawaiian Electric, in 2020 Maui County registered one of the highest percentage of renewable energy use Statewide, with 50.8 percent of power coming from renewable energy sources. Renewable energy rapidly emerged as a growth sector with great potential in Maui County over the last decade with the implementation of a number of renewable energy projects, most notably wind and solar. Lana'i led the county in utility-scale solar, with a facility that opened in 2011. A large-scale project also opened in Lahaina in January 2018. Other large utility-scale solar energy project are already approved to move forward in Kihei and Kahului, with estimated completion in

ENERGY (Cont'd)

2022. Three additional utility-scale solar projects are planned for Kihei, Pulehu, and Kahana, all targeting to be online by 2023. Combined, these projects will significantly accelerate the County's goal of achieving 100 percent renewable energy by 2045, which is also a Statewide goal. The electrification of transportation and energy efficiency are additional growth areas of the County's energy sector. Energy consumption from both the building and transportation sectors accounting for the majority of Hawaii's greenhouse gas emissions, also emphasizes the critical need for energy related climate action to reach our statewide and County decarbonization goals.

REAL ESTATE

According to the Realtors Association of Maui, total sales of single family homes in Maui County as of December 2021 increased by \$1.1 million over the year-to-date sales figures for 2020. Total value as of December 2021 reached \$2.4 billion, a 91.0 percent increase. Year-to-date sales volume increased by 319 units to 1,378 units with the average selling price increasing \$549,892 over the average price for 2020. The 2021 average selling price grew to \$1,722,922; and, the median single family home price increased \$200,000 to \$995,000. The inventory of single-family homes for sale also decreased by 44.4 percent and sellers continued to receive, on average, 98.7 percent of list price. The average length of time a home was offered for sale in 2021 decreased by 19 days to 116 days. These statistics indicate that the market continues to be favorable for sellers, and single-family homes continue to be in high-demand.

As of December 2021, Maui County's condominium total sales were \$1.03 billion more than in 2020, a 82.4 percent increase, and sales totaled \$2.3 billion. Mirroring the increase in sales dollars was the number of units sold, which increased 70.1 percent for a total of 2,315 sales. Average selling price increased 7.3 percent to \$987,109. The median price increased \$72,900 or 12.6 percent to \$650,000 per condo.

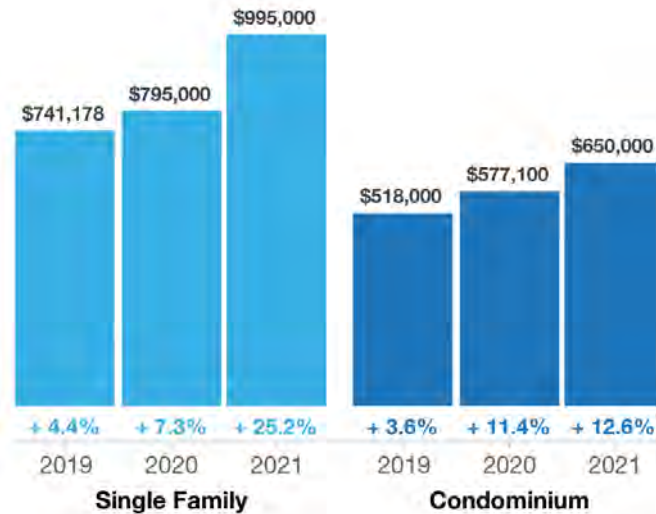
ATTAINABLE HOUSING

State and County analyses indicate Maui County will need to produce approximately 10,404 housing units between 2019 and 2025 to meet the needs of the Maui County's workforce. Beginning in FY 2022 the County began appropriating a minimum of 3 percent of the annual revenue from real property taxes to address Maui County's housing shortage. This is up from a 2 percent minimum in prior years. Through attainable housing programs and supporting the development of affordable housing, the County continues to take action and make strides toward increasing housing inventory.

Figure 1-14

The charts below show recent real estate data through December 2021.

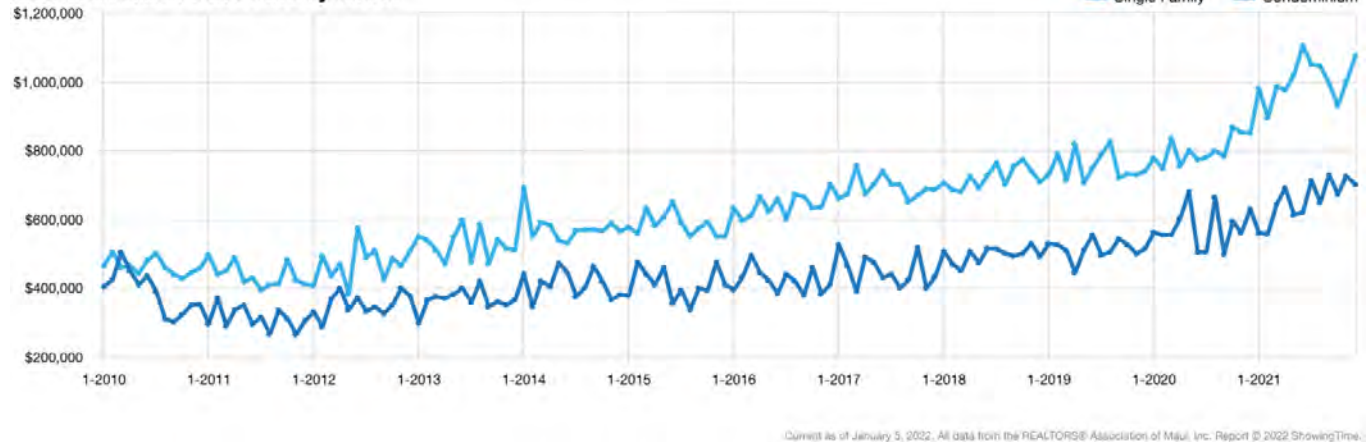
Median Sales Price, Maui County



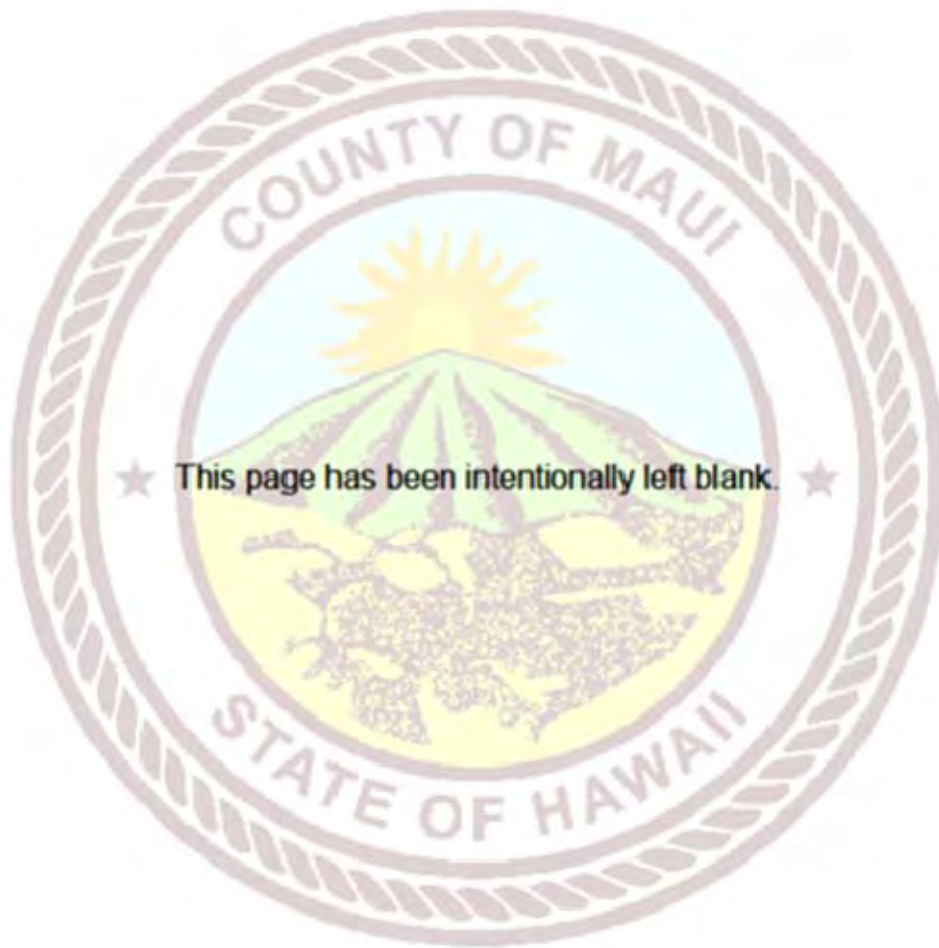
Median Sales Price	Single Family	Year-Over-Year Change	Condominium	Year-Over-Year Change
Jan-2021	\$980,000	+ 26.0%	\$560,000	- 0.4%
Feb-2021	\$895,000	+ 19.8%	\$556,990	+ 0.6%
Mar-2021	\$985,000	+ 18.0%	\$642,500	+ 15.8%
Apr-2021	\$975,000	+ 29.2%	\$690,000	+ 14.5%
May-2021	\$1,019,000	+ 27.4%	\$612,500	- 9.9%
Jun-2021	\$1,105,000	+ 42.9%	\$620,000	+ 23.3%
Jul-2021	\$1,050,000	+ 34.7%	\$711,500	+ 40.9%
Aug-2021	\$1,045,000	+ 30.8%	\$647,500	- 2.4%
Sep-2021	\$995,000	+ 27.2%	\$729,125	+ 46.6%
Oct-2021	\$930,000	+ 7.2%	\$672,500	+ 13.2%
Nov-2021	\$1,000,000	+ 17.3%	\$725,000	+ 29.3%
Dec-2021	\$1,075,000	+ 26.6%	\$700,000	+ 11.1%
12-Month Avg*	\$995,000	+ 25.2%	\$650,000	+ 12.6%

* Median Sales Price for all properties from January 2021 through December 2021. This is not the average of the individual figures above.

Historical Median Sales Price by Month



Current as of January, 2022. Source: REALTORS® Association of Maui, Inc. Report ©2022

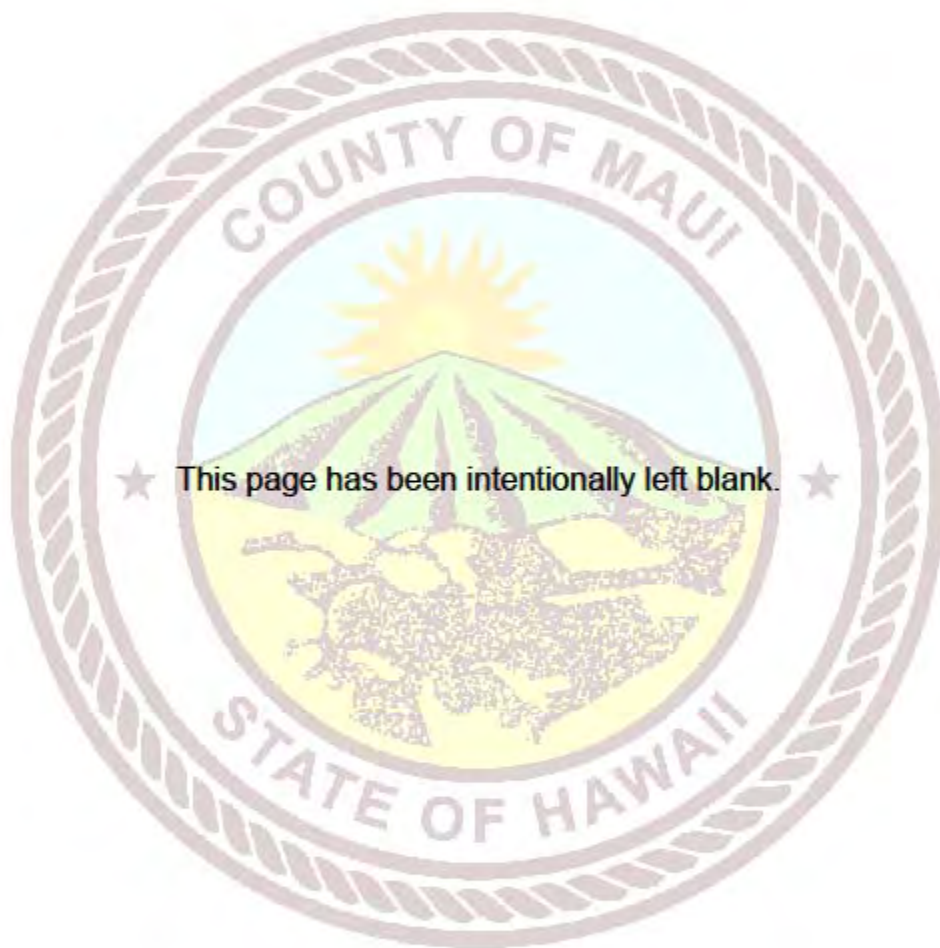




Budget Overview



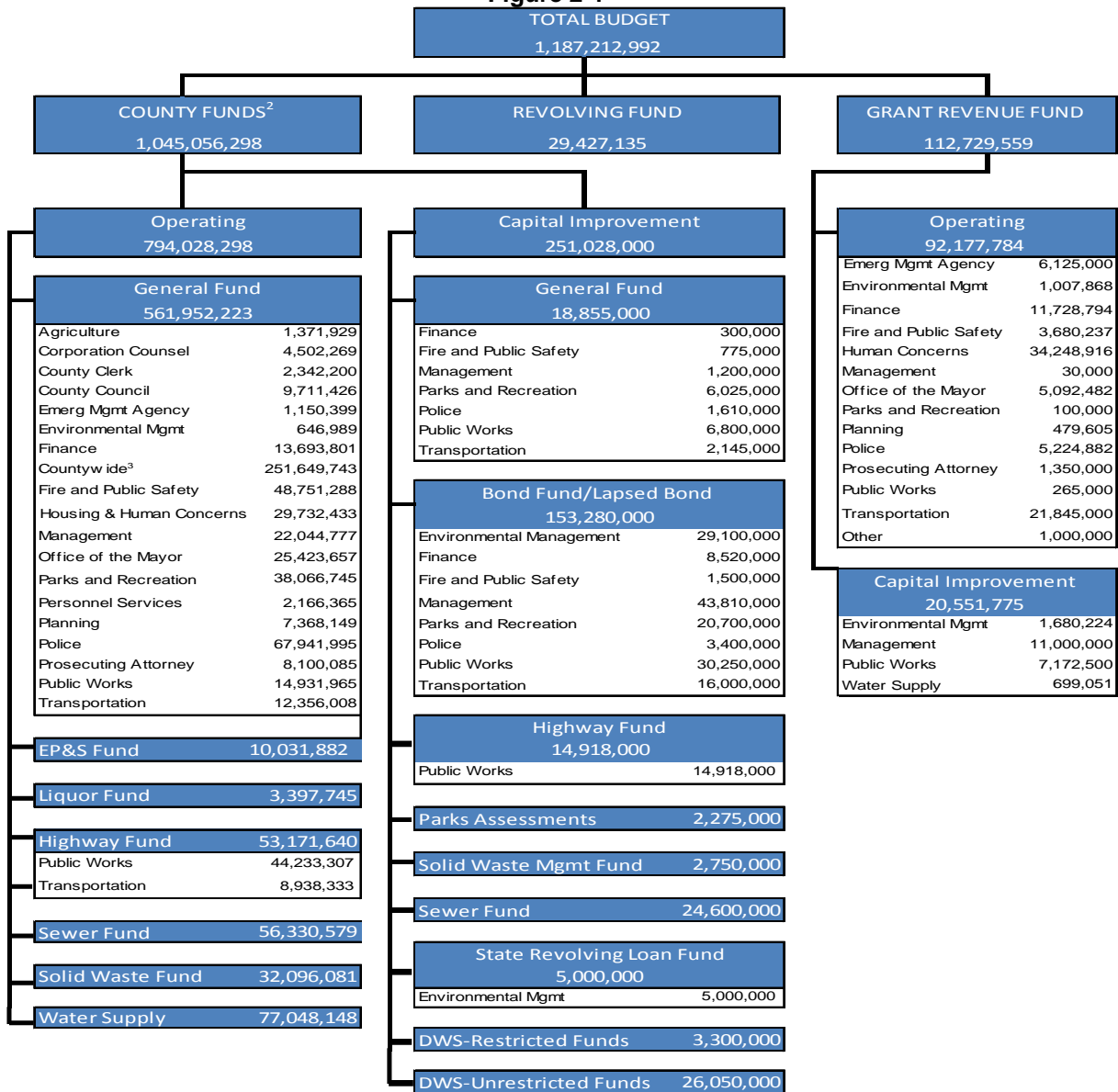
Mayor's Proposed Budget
FY 2023



Budget Overview

This section provides a broad overview of the FY 2023 Mayor's Proposed Budget. County Fund sources include General, Special Revenues and Enterprise Funds. The General Fund is of particular importance to our residents as it provides for many basic services such as human services, police, fire, and parks. Special Revenue Funds are restricted to specific use and includes Liquor; Highway; Environmental Protection and Sustainability; Sewer; and Solid Waste. Water Supply is an enterprise fund supported by fees charged for the services provided. Detailed presentations of the County's historical and adopted revenues, expenditures, and equivalent personnel can be found in the Financial Summaries section of this book.

FY 2023 Budget Organization Chart¹
Figure 2-1



NOTES:

² True sum may be different due to rounding.

¹ The Revolving fund is not presented in ACFR but included in this budget to provide an overview of the total funds from all sources.

² True sum may be different due to rounding.

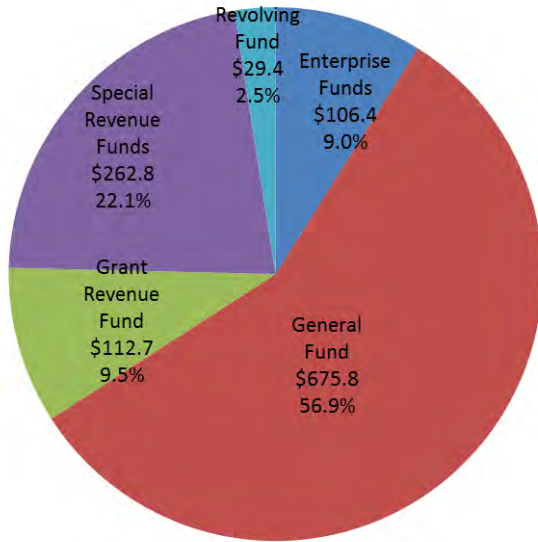
³ The budget for Countywide includes insurance, debt service payments, interdepartmental transfers and unreimbursed employee benefits.

Budget Overview

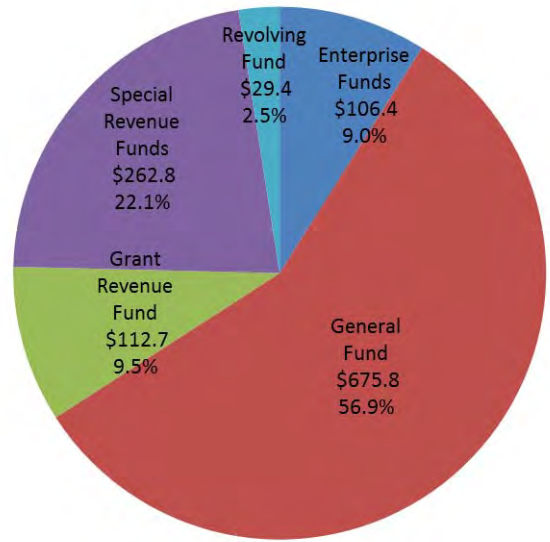
FY 2023 Revenues and Expenditures

The County of Maui's FY 2023 revenues and expenditures from all sources of funds total \$1.187 billion. The charts below demonstrate that the FY 2023 budget proposed by the Mayor is balanced as required by the County Charter, defined as "estimated revenues, proposed expenditures, and total appropriations for the ensuing fiscal year shall be equal in amount."²

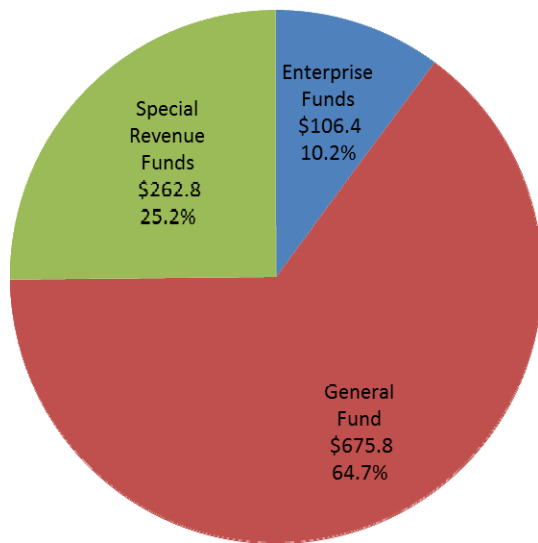
ALL SOURCES OF FUNDS: \$1.187B
Total Resources by Major Fund Type
Figure 2-2 (in Millions)



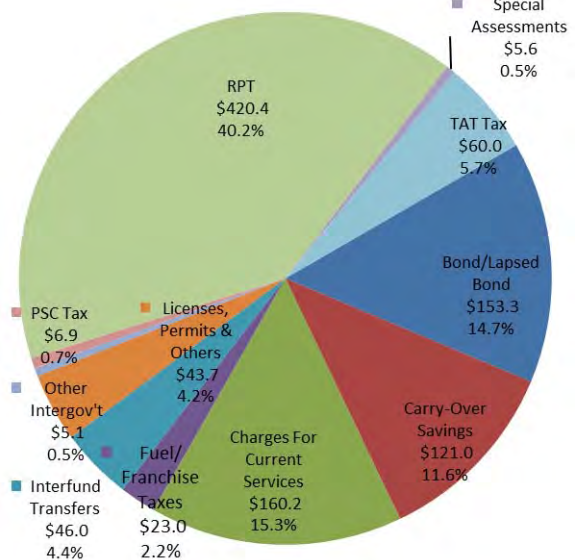
ALL SOURCES OF FUNDS: \$1.187B
Total Expenditures by Major Fund Type
Figure 2-3 (in Millions)



COUNTY SOURCES OF FUNDS: \$1.045B
Total Resources by Major Fund Type
Figure 2-4 (in Millions)



COUNTY SOURCES OF FUNDS: \$1.045B
Total Resources by Revenue Source
Figure 2-5 (in Millions)



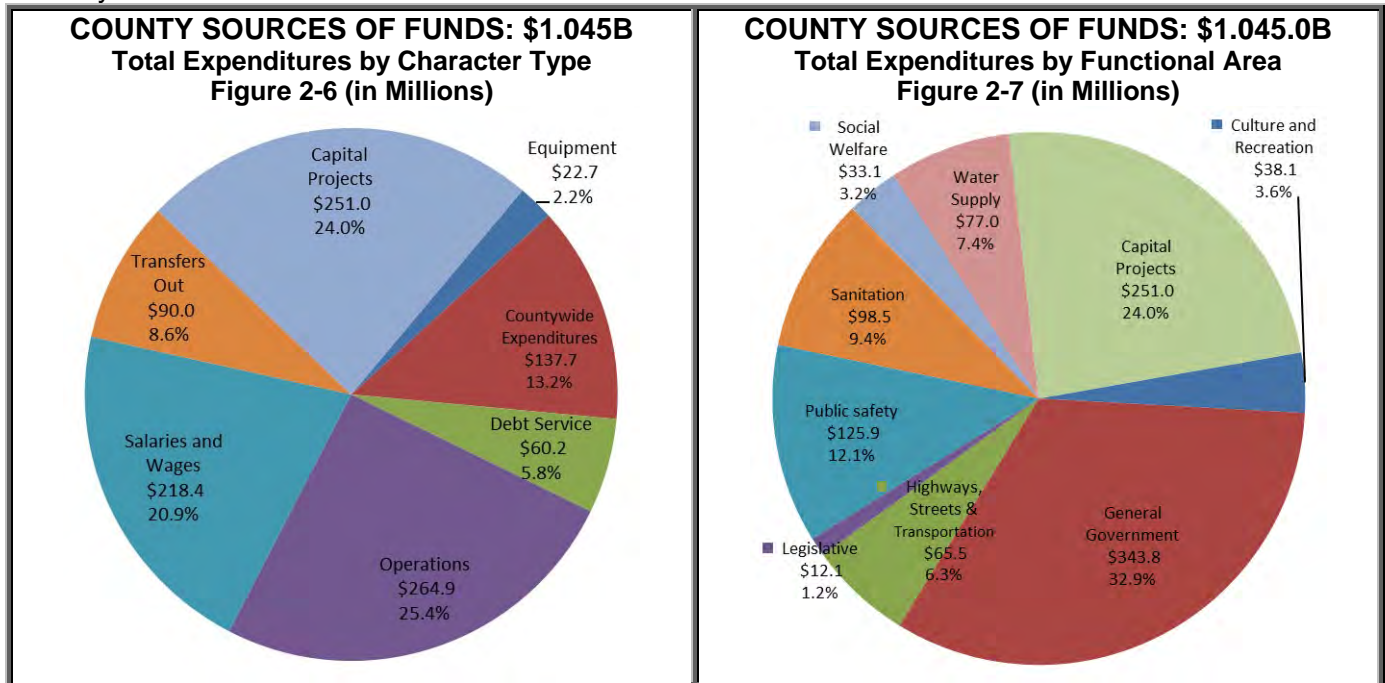
² Due to the accounting of the Grant and Revolving Fund, revenues reflect the expected expenditures for the ensuing fiscal year. Anticipated revenues shown in the Budget Ordinance, Appendix A may be different from estimates presented on the charts/tables in this budget book.

Budget Overview

FY 2023 Revenues and Expenditures (Cont'd)

On the prior page, Figure 2-5, Total Resources by Revenue Source, illustrates the four largest sources of the County's revenue are derived from Real Property Taxes ("RPT") at 40.2 percent, Charges for Current Services at 15.3 percent, Bond/Lapsed Bond at 14.7 percent, and Carryover Savings at 11.6 percent. For detailed discussion on revenues, please refer to the Revenue Overview in the Financial Summaries section of this budget book.

The pie charts below outline the County's Sources of Fund for Total Expenditures by Character Type and by Functional Area.



As shown in Figure 2-6, Operations, Capital Improvement Projects, and Salaries and Wages make up the largest portions of the County's total budget at 25.4 percent, 24.0 percent, and 20.9 percent of the total, respectively. These categories represent ongoing costs of delivering County services throughout the County. Countywide Expenditures, Debt Service and Transfers Out are categorized as part of special operations costs. The table on the next page provides the Operating Expenditures by Character Type, at the department level.

The Total Expenditures by Functional Area, Figure 2-7, shows the largest expenditures are from General Government, Capital Improvement Projects, and Public Safety functional areas at 32.9 percent, 24.0 percent, and 12.1 percent, respectively. The General Government functional area includes the following departments: Agriculture; Corporation Counsel; Environmental Management - Administration; Finance; Management; Office of the Mayor; Personnel; Planning; and Public Works - Administration, Engineering, Special Maintenance, and Development Services Administration programs. The Public Safety functional area includes the following departments: Emergency Management Agency; Fire and Public Safety; Police; and Prosecuting Attorney. For an explanation of other functional areas, please refer to the Financial Summaries section of this book. Some departments and agencies encompass programs and activities that could be assigned to more than one functional area. Therefore, some of the assignments do not follow strict budget schedule groupings, but instead, reflect primary mission or purpose of a department or agency.

Budget Overview

FY 2023 Revenues and Expenditures (Cont'd)

Operating Expenditures by Character Type
(in Thousands)
Figure 2-8

DEPARTMENT	SALARIES AND WAGES	OPERATIONS	COUNTYWIDE EXPENDITURES	DEBT SERVICE	TRANSFERS OUT	EQUIPMENT	TOTAL
Agriculture	\$311.3	\$1,000.0	\$0.0	\$0.0	\$0.0	\$60.6	\$1,371.9
Corporation Counsel	\$3,839.6	\$612.9	\$0.0	\$0.0	\$0.0	\$49.7	\$4,502.3
County Clerk	\$1,064.2	\$957.6	\$0.0	\$0.0	\$0.0	\$320.4	\$2,342.2
County Council	\$6,001.5	\$3,610.0	\$0.0	\$0.0	\$0.0	\$100.0	\$9,711.4
Emergency Management Agency	\$637.0	\$510.4	\$0.0	\$0.0	\$0.0	\$3.0	\$1,150.4
Environmental Management	\$18,008.3	\$53,814.6	\$0.0	\$0.0	\$24,570.7	\$2,711.9	\$99,105.5
Finance	\$9,647.5	\$4,010.7	\$0.0	\$0.0	\$0.0	\$35.6	\$13,693.8
Finance-Countywide ¹	\$0.0	\$2,936.9	\$137,667.9	\$53,937.5	\$57,081.5	\$26.0	\$251,649.7
Fire and Public Safety	\$38,912.3	\$7,755.9	\$33.8	\$0.0	\$0.0	\$2,049.3	\$48,751.3
Housing and Human Concerns	\$5,001.0	\$23,275.6	\$0.0	\$0.0	\$1,000.0	\$455.8	\$29,732.4
Liquor Control	\$1,710.8	\$1,616.8	\$0.0	\$0.0	\$0.0	\$70.2	\$3,397.7
Management	\$6,214.6	\$13,434.7	\$0.0	\$0.0	\$0.0	\$2,395.5	\$22,044.8
Office of the Mayor	\$3,659.8	\$21,740.6	\$0.0	\$0.0	\$0.0	\$23.2	\$25,423.7
Parks and Recreation	\$20,827.8	\$15,484.6	\$0.0	\$0.0	\$0.0	\$1,754.4	\$38,066.7
Personnel Services	\$1,407.0	\$646.5	\$0.0	\$0.0	\$0.0	\$112.8	\$2,166.4
Planning	\$5,196.1	\$2,114.0	\$0.0	\$0.0	\$0.0	\$58.0	\$7,368.1
Police	\$50,883.7	\$12,403.1	\$33.7	\$0.0	\$0.0	\$4,621.5	\$67,942.0
Prosecuting Attorney	\$7,691.9	\$393.7	\$0.0	\$0.0	\$0.0	\$14.5	\$8,100.1
Public Works	\$20,295.6	\$24,488.6	\$0.0	\$0.0	\$7,305.6	\$7,075.5	\$59,165.3
Transportation	\$817.0	\$20,409.9	\$0.0	\$0.0	\$0.0	\$67.5	\$21,294.3
Water Supply	\$16,282.6	\$53,729.3	\$0.0	\$6,292.3	\$0.0	\$744.0	\$77,048.1
Total Expenditures²	\$218,409.6	\$264,946.4	\$137,735.4	\$60,229.7	\$89,957.8	\$22,749.5	\$794,028.3

NOTES:

¹ The budget for Countywide Costs includes insurance, debt service payments including Water Supply, inter-departmental transfers and unreimbursed employee benefits.

² Total amount does not include budgeted expenditures for the Capital Projects, Grant Revenues, and Revolving Fund.

FY 2023 Equivalent Personnel ("E/P")³

The County of Maui's FY 2023 proposed E/P from all sources of funds totals 2,992.9. As shown in Figure 2-9 on the next page, the total E/P by major fund type is detailed as follows: General Fund - 72.8 percent; Special Revenue Fund - 15.1 percent; Enterprise Fund - 7.5 percent; Grant Revenue Fund - 3.5 percent; and Revolving Fund - 1.2 percent. The proposed E/P count of 2,992.9 is an increase of 157.0 or 5.5 percent from the FY 2022 adopted E/P count of 2,835.9.

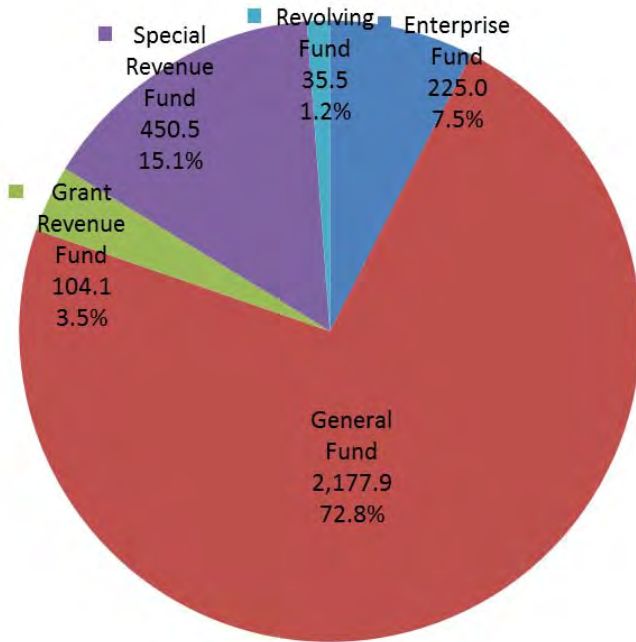
The FY 2023 proposed total E/P from County Fund sources is 2,853.4. As shown in Figure 2-10 on the next page, the General Fund makes up 76.3 percent of the total County Fund E/P; the Special Revenue Fund 15.8 percent; and the Enterprise Fund 7.9 percent of the total. The total E/P count funded by County Fund sources for FY 2023 as proposed is an increase of 144.5 or 5.3 percent from the FY 2022 adopted E/P of 2,708.9. Please refer to the FY 2023 Summary of Organization Changes section on page 64 for brief explanations of the changes in the E/P count by department.

³ Total does not include Council Services, County Clerk, and Office of the Mayor as these departments do not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the County's General Budget Provision.

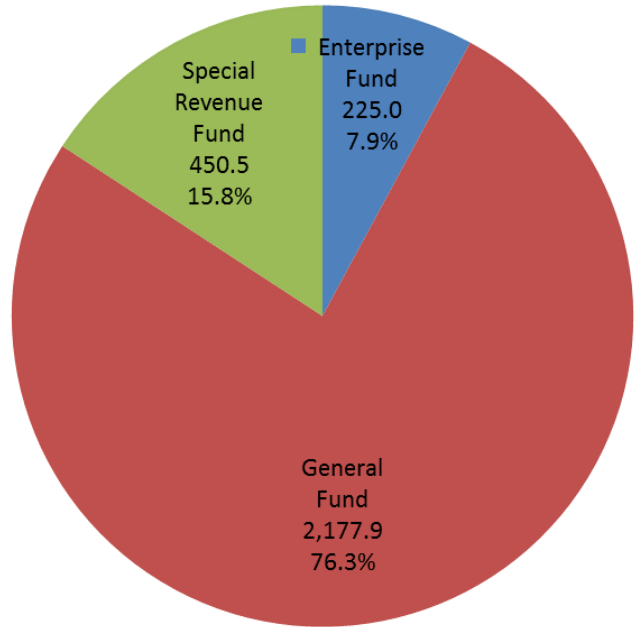
Budget Overview

FY 2023 Equivalent Personnel (Cont'd)

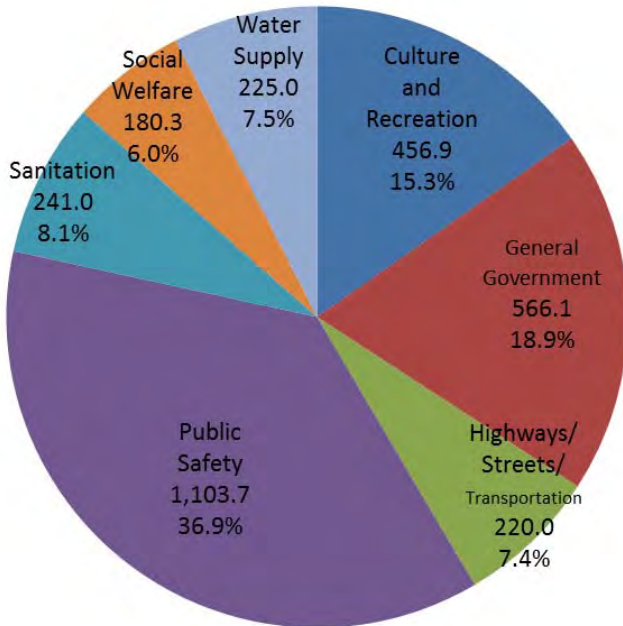
ALL SOURCES OF FUNDS: 2,992.9
Total E/P by Major Fund Type
Figure 2-9



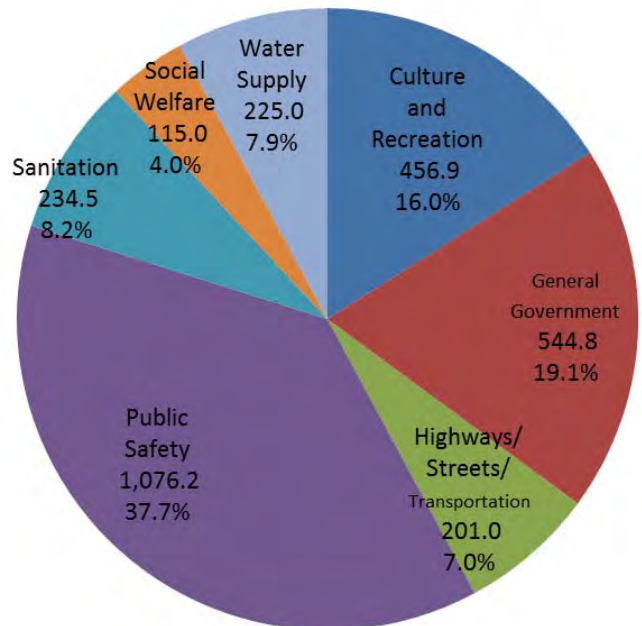
COUNTY SOURCES OF FUNDS: 2,853.4
Total E/P by Major Fund Type
Figure 2-10



ALL SOURCES OF FUNDS: 2,992.9
Total E/P by Functional Area
Figure 2-11



COUNTY SOURCES OF FUNDS: 2,853.4
Total E/P by Functional Area
Figure 2-12



Budget Overview

Summary of Organization Changes

As part of the continued efforts to improve services to our residents and visitors, the Mayor proposes a modest number of changes in the County's organizational structure beginning in FY 2023. These changes and implementation of identified key service improvements are anticipated to assist the County in accomplishing the goal of providing the highest possible level of services in the most efficient and cost-effective manner.

Furthermore, these additional changes are anticipated to occur as part of the current Administration's ongoing management review process to provide efficient delivery of service, reduce duplication of efforts, and meet additional or expanded needs.

Explanation of Organization Changes Related to Personnel

Figure 2-13

DEPARTMENT	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE NO. OF E/P	EXPLANATION OF CHANGES
Agriculture	0.0	8.0	8.0	Proposed expansion positions ~ Newly established Department of Agriculture: 1.0 Director, 1.0 Deputy Director, 1.0 Private Secretary, 1.0 Agricultural Inspector, 1.0 Agricultural Ombudsperson, 1.0 Agriculture Advocate, 1.0 Grants Coordinator, and 1.0 Grants Management Program Specialist III
Corporation Counsel	37.5	40.5	3.0	Proposed expansion positions ~ Legal Services Program: 1.0 Law Technician and 2.0 Deputy Corporation Counsel
Environmental Management	244.0	246.0	2.0	Proposed expansion positions ~ Wastewater Administration Program: 1.0 Civil Engineer I ~ EP&S Program - Grant Revenue Program (Hi-5 grant): two 0.5 Environmental Program Specialist II Transfer within Department ~ Wastewater Operations Program to Wastewater Administration Program: 1.0 Civil Engineer II
Finance	182.8	191.8	9.0	Proposed expansion positions ~ Administration Program: 1.0 Personnel Assistant I and 1.0 Clerk III ~ Administration Program - Maui County TAT Office: 1.0 Revenue Manager, 1.0 Tax Auditor IV, 1.0 Delinquent Tax Collection Assistant II, 1.0 Tax Information Specialist I, 1.0 Tax Accounting Technician II, 1.0 Tax Information Technician I, and 1.0 Account Clerk III Transfer within Department ~ Purchasing Program to Administration Program - Maui County TAT Office: 1.0 Accountant III
Fire and Public Safety	390.0	430.5	40.5	Proposed expansion positions ~ Administration Program: 1.0 Building Maintenance Repairer II ~ Fire/Rescue Operations Program: 1.0 Fire Equipment Mechanic ~ Fire Prevention Program: 1.0 Fire Captain ~ Fire Prevention Program - Revolving Fund: 1.0 Fire Fighter V ~ Ocean Safety Program: two 0.5 Ocean Safety Officer II, 1.0 Ocean Safety Bureau Chief, 3.0 Ocean Safety Officer III, and 19.0 Ocean Safety Officer II ~ Ocean Safety Program - Grant Revenue Fund (Makena): 0.5 Ocean Safety Officer II, 1.0 Ocean Safety Officer IV, 1.0 Ocean Safety Officer III, and 10.0 Ocean Safety Officer II

Budget Overview

Explanation of Organization Changes Related to Personnel

Figure 2-13

DEPARTMENT	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE NO. OF E/P	EXPLANATION OF CHANGES
Housing and Human Concerns	153.3	155.3	2.0	Proposed expansion positions ~ Housing Program: 1.0 Housing Program Specialist II and 1.0 Housing Program Specialist V
Management	69.0	75.0	6.0	Proposed expansion positions ~ Management Program: 1.0 Executive Assistant II ~ Information Technology Services Program: 5.0 Information Systems Analyst V
Parks and Recreation	432.4	456.9	24.5	Proposed expansion positions ~ Administration Program: 2.0 Park Security Officer I ~ Parks Program: 1.0 Building Maintenance Repairer II, 1.0 Automotive Mechanic Helper, 1.0 Park Project Coordinator, and two 0.5 Golf Course Groundskeeper I-H/T ~ Recreation & Support Services Program: 13.0 Park Caretaker I and 7.0 Park Caretaker II Proposed reductions ~ Recreation & Support Services Program: Change three Park Caretaker (Summer Intern) to 0.5 Park Caretaker I
Personnel	20.0	22.0	2.0	Proposed expansion positions ~ Administration and Management Support Services Program: 2.0 Human Resources Specialist Trainee
Planning	83.0	82.5	-0.5	Proposed expansion positions ~ Administration and Planning Program: 1.0 Planner III and 1.0 Zoning Inspector Trainee Proposed reduction ~ Administration and Planning Program: Planner III to 0.5 position Transfers to the Department of Public Works ~ Administration and Planning Program: 1.0 Planner VI (Flood Planner) and 1.0 Planner III (Flood Planner) to transfer to the Department of Public Works Special Maintenance Program - General Fund for Flood Program.
Police	560.2	569.7	9.5	Proposed expansion positions ~ Administration Program: 1.0 Information Systems Analyst V and 1.0 Police Officer III ~ Investigative Services Program: Two 0.5 Investigator I (Cold Case), 1.0 Forensic Services Supervisor, and 1.0 Police Evidence Specialist I ~ Technical and Support Services Program: 1.0 Information and Education Specialist, 1.0 Information Publicity Technician, 1.0 Radio Technician I, 0.5 Service Station Attendant, and 1.0 Building Maintenance Repairer I

Budget Overview

Explanation of Organization Changes Related to Personnel

Figure 2-13

DEPARTMENT	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE NO. OF E/P	EXPLANATION OF CHANGES
Police (Cont'd)	0.0	0.0	0.0	Transfers within the Department ~ Technical & Support Services - Grant Revenue Fund: 3.0 Police Officer (COPS Grant Revenue Fund) to Technical & Support Services - General Fund ~ Technical & Support Services Program: 1.0 Research Analyst and 1.0 Information and Education Specialist to the Administration Program ~ Uniformed Patrol Service Program : 1.0 Personnel Assistant I to the Administration Program ~ Uniformed Patrol Service Program: 5.0 Emergency Services Dispatcher II and 1.0 Supervising Emergency Services Dispatcher to the Technical & Support Services Program.
Prosecuting Attorney	91.5	94.5	3.0	Proposed expansion positions ~ General Prosecuting Program: 1.0 Deputy Prosecuting Attorney, 1.0 Investigator III, and 1.0 Information System Analyst V under the General Prosecuting Program.
Public Works	305.3	349.3	44.0	Proposed expansion positions ~ Engineering Program - General Fund: 1.0 Civil Engineer VI, 1.0 Engineering Support Technician II, and 1.0 Capital Improvements Project Coordinator ~ Special Maintenance Program - General Fund (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use): 4.0 Automotive Mechanic I, 1.0 Automotive Repair Assistant, and 1.0 Tree Trimmer ~ Special Maintenance Program - General Fund: 2.0 Laborer II, 1.0 Planner III, and 1.0 Planner VI ~ Administration Program - Highway Fund: 1.0 Contracts Specialist ~ Road, Bridge, & Drainage Maintenance Program - Highway Fund (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use): 14.0 Laborer II, 6.0 Equipment Operator III, 2.0 Highways Construction & Maintenance, 1.0 Street Sweeper Operator, 4.0 Tractor Mower Operator, and 2.0 Asphalt Paving Worker II ~ Development Services Administration Program - Revolving Fund: 1.0 Land Use and Building Plans Examiner Transfers within Department ~ Highway Administration Program - Highway Fund: 2.0 Laborer II to Road, Bridge, and Drainage Maintenance Program - Highway Fund Transfers from Department of Planning ~ Special Maintenance Program - General Fund: 1.0 Planner III and 1.0 Planner VI
Transportation	9.0	12.0	3.0	Proposed expansion positions ~ Administration Program - General Fund: 1.0 Transportation Parking Coordinator, 1.0 Transportation Contracts Specialist, and 1.0 Transportation Planner
Water	224.0	225.0	1.0	Proposed expansion position ~ Water Administration Program 1.0 Engineering Support Technician I
TOTAL¹	2,802.0	2,959.0	157.0	

NOTE:

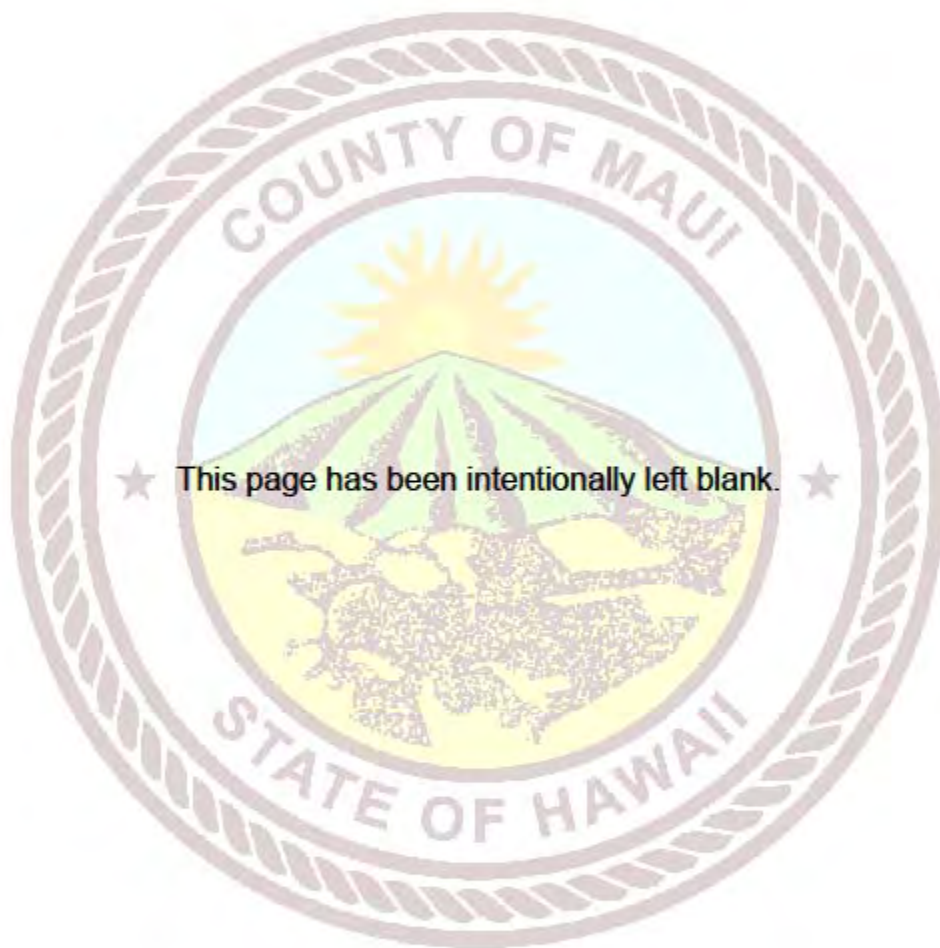
¹ Totals reflect those departments with organizational changes only, including Grant Revenue and Revolving Funds. For detailed summaries relating to E/P by department, please refer to the Financial Summaries section of this budget book.



Budget and Financial Policies



Mayor's Proposed Budget
FY 2023



Budget and Financial Policies

The Declaration of Policy, pursuant to Section 3-9 of the Revised Charter of the County of Maui (1983), as amended, along with the following laws and standards, govern the County of Maui's budget formation and reporting:

- Generally Accepted Accounting Principles ("GAAP")
- Government Finance Officers Association ("GFOA")
- Criteria for Distinguished Budget Award
- GFOA's Best Practices
- Constitution of the State of Hawaii
- Hawaii Revised Statutes ("HRS")
- Revised Charter of the County of Maui (1983), as amended ("Charter")
- Maui County Code ("MCC")

Budget Guidelines

The development of the FY 2023 Operating and Capital Budgets were guided by four core principles:

- Public Involvement
- Long-Range Planning for Operations and Capital Improvements
- Efficient and Effective Operations
- Public-Private Partnerships

The Administration involved the public in the development of budget priorities through community budget meetings held in October 2021 to discuss funding priorities.

The County of Maui's long-range planning decisions are based on each of the eight community plans and the County of Maui 2030 General Plan, Countywide Policy Plan, as adopted by Ordinance 3732 (2010).

The FY 2023 budget continues to focus on performance measures and the alignment of department strategies and program activities with the Strategic Vision. The objectives and measures outlined in the department's program descriptions state the specific contributions each department will make toward accomplishing its mission and goals for the ensuing fiscal year. Program goals and objectives are reviewed and updated annually by departments, in consultation with the Department of Management, in response to changing community needs and the availability of resources.

The Administration continues to maximize limited resources through partnerships with public agencies and private organizations. The County has a long history of partnering with non-profit and community organizations to provide essential services to its citizens. This is not only cost-effective, but also promotes cooperative functionality and leveraging of resources between the County, non-profit, and community partners.

Supporting capital improvement projects ("CIP") with the County's future in mind, was a guide in developing the FY 2023 Budget. The County's CIP Coordinator, Budget Director, and Department personnel reviewed the various projects and rated them on various criteria including: long-term community benefit; alignment with strategic plan; critical replacement or needed expansion; expected useful life; effect on operating and maintenance costs; effect on revenue; department priority schedules; availability of non-county funds; and the ability to be completed before lapsing of appropriated funds. The Planning Director reviewed the lists of proposed capital improvement projects pursuant to the Charter.

Budget and Financial Policies

Budgetary Process

The fundamental purpose of the County's budget is to link the County's goals for the community with the resources necessary to accomplish them. The budget process also establishes objectives, reasonable timeframes, organizational responsibility for achieving them, and resource allocation for programs and projects. To this end, the budget serves four roles:

- Policy Document
- Fiscal Plan
- Operational Plan
- Communication Tool

The fiscal year begins on the first day of July and ends on the thirtieth day of June, but the budget process is a year-round continual process. The Budget Office prepares and submits instructions for the development of the next fiscal year's department proposed budgets shortly after the beginning of the current fiscal year. Budget hearings are conducted to garner input from the public during the Administration's preparation of the budget. County Departments review program priorities and submit their proposed program budgets to the Mayor.

The Budget Office is responsible for reviewing, analyzing, coordinating all departmental budgetary requests, and presenting these requests to the Mayor for final decisions. By Charter, the Mayor's budget proposal must be submitted to the County Council on or before the twenty-fifth day of March.

Section 9-3 of the Charter provides, in part, that "the budget shall present a complete financial plan for the operations of the County and its departments for the ensuing fiscal year, showing all County funds on hand whether encumbered or unencumbered and estimated reserves and revenues. It shall be set up as provided by the Council after consultation with the Mayor. The estimated revenues, proposed expenditures and total appropriations for the ensuing fiscal year shall be equal in amount." The Charter also outlines specific requirements for the Mayor's accompanying budget message.

The Charter also provides that "a public hearing must be held by the County Council on the proposed budget and Capital Improvement Program no sooner than the first day of April and no later than the thirtieth day of April of the year of submission. At this hearing, all attendees interested in testifying shall have an opportunity to be heard. At least two weeks before the hearing, the County Council must publish in a newspaper of general circulation in the county general summaries of the budget and Capital Improvement Program and a notice setting out the time and place for public hearing."

Pursuant to the Charter, after the public hearing, the County Council may pass the budget with or without an amendment. If amending, it may add new items or increase items in the budget. It may decrease or delete items, except for appropriations required by law and appropriations to pay any indebtedness. In all cases, the estimated revenues, proposed expenditures and total appropriations for the ensuing fiscal year must be equal in amount.

Budget and Financial Policies

Budget Process Calendar

The Charter provides that the Council must pass the budget on or before the tenth day of June of the fiscal year currently ending. If it fails to do so, the budget submitted by the Mayor will be deemed enacted as the budget for the ensuing fiscal year. The enacted budget will be in effect on and after the first day of the fiscal year to which it applies. By virtue of the adoption of the budget, including a budget ordinance and capital improvement program, amounts listed as appropriations must be allocated to the specified departments and programs.

Figure 3-1¹

FY 2023 Budget Process Calendar

1-31 Budget Office Preparation of Budget Instructions	AUGUST '21							SEPTEMBER '21							1 Part A: Instructions/Templates available 21 Part B and C: Instructions/Templates available
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
	1	2	3	4	5	6	7				1	2	3	4	
	8	9	10	11	12	13	14	5	6	7	8	9	10	11	
	15	16	17	18	19	20	21	12	13	14	15	16	17	18	
	22	23	24	25	26	27	28	19	20	21	22	23	24	25	
	29	30	31					26	27	28	29	30			
1-31 Departments Work on FY 2023 Budget 5-21 Community Meetings with Departments	OCTOBER '21							NOVEMBER '21							8 Part A: Narratives due 15 Part B: Operating Budgets due 26 Part C: Capital Budgets due
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
						1	2						1	2	
	3	4	5	6	7	8	9	7	8	9	10	11	12	13	
	10	11	12	13	14	15	16	14	15	16	17	18	19	20	
	17	18	19	20	21	22	23	21	22	23	24	25	26	27	
	24	25	26	27	28	29	30	28	29	30					
	31														
1-31 Capital Budget Meetings with Departments 31 County Revolving Funds due 31 Rates and Fees due	DECEMBER '21							JANUARY '22							1-31 Department Meetings with Budget Director and Mayor 30 Preliminary Revenue Projections
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
				1	2	3	4							1	
	5	6	7	8	9	10	11	2	3	4	5	6	7	8	
	12	13	14	15	16	17	18	9	10	11	12	13	14	15	
	19	20	21	22	23	24	25	16	17	18	19	20	21	22	
	26	27	28	29	30	31		23	24	25	26	27	28	29	
								30	31						
1-28 Department Meetings with Budget Director and Mayor	FEBRUARY '22							MARCH '22							24 Mayor to propose Budget to County Council
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
				1	2	3	4				1	2	3	4	
	6	7	8	9	10	11	12	6	7	8	9	10	11	12	
	13	14	15	16	17	18	19	13	14	15	16	17	18	19	
	20	21	22	23	24	25	26	20	21	22	23	24	25	26	
	27	28						27	28	29	30	31			
1-30 County Council Budget Deliberations 14 County Council Public Hearing 19 Real Property Tax Certification due 27 Real Property Tax Initial Hearing	APRIL '22							MAY '22							13 Public Hearings: Fuel Tax, Weight Tax, RPT Reconvened 26 First Reading of the FY 2023 Budget
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
						1	2	1	2	3	4	5	6	7	
	3	4	5	6	7	8	9	8	9	10	11	12	13	14	
	10	11	12	13	14	15	16	15	16	17	18	19	20	21	
	17	18	19	20	21	22	23	22	23	24	25	26	27	28	
	24	25	26	27	28	29	30	29	30	31					
8 Final Reading of the FY 2023 Budget 10 Last Day for County Council to Pass Budget	JUNE '22							JULY '22							1 Fiscal Year 2023 Begins
	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
				1	2	3	4						1	2	
	5	6	7	8	9	10	11	3	4	5	6	7	8	9	
	12	13	14	15	16	17	18	10	11	12	13	14	15	16	
	19	20	21	22	23	24	25	17	18	19	20	21	22	23	
	26	27	28	29	30			24	25	26	27	28	29	30	
								31							

¹ NOTE: Calendar is based on prior years and requirements pursuant to the Revised Charter of the County of Maui (1983), as amended.

Budget and Financial Policies

A Balanced Budget is Required

As required by the Charter, the Mayor must submit and the County Council must adopt, a balanced budget. The Charter defines a balanced budget as “the total estimated revenues (from taxes, fees and assessments, and other sources) shall equal the total appropriations (operating and capital expenditures).”

Budget Control

Budgets are monitored at varying levels of classification detail. However, as a budgetary control policy, expenditures cannot exceed total appropriations at the program and category levels for budgeted funds. The budget is controlled at the following levels:

- Unless otherwise provided by the General Budget Provisions, appropriations for each program are disbursed for the following categories of use: (a) salaries, premium pay, or reallocation pay; (b) operations or services and equipment.
- County Council must authorize by resolution any transfer of appropriations from one category to another and/or one program to another within the department.
- County Council must authorize all budget amendments that alter the total appropriations of a particular program or line-item, by ordinance.

By Charter, every appropriation, except an appropriation for capital improvement, lapses at the close of the fiscal year unless it is expended or encumbered by a written contract. Appropriations for capital improvements lapse six months after the close of the fiscal year to the extent that they have not been expended or encumbered by a written contract.

Various controls are in place to assure adherence to budgetary limitations. These include approval requirements from the Mayor, Managing Director, and Budget Director on various requests from Departments/Agencies. Stricter monitoring and approvals are in place for expenditures in the areas of travel, unbudgeted equipment purchases over \$1,000, grant subsidies, and personnel actions such as recruiting for vacant positions and reallocation of existing positions.

Budgetary Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes.

The County of Maui’s budget is adopted on a modified accrual basis consistent with GAAP, except that encumbrances are treated as budgeted expenditures in the year commitments are made. Accordingly, the actual expenditures on a non-GAAP budgetary basis presented in the fund financial statements represent the current year’s expenditures as recorded using the modified accrual basis, plus encumbrances at the year-end, less expenditure related to amounts encumbered in the prior year. With the modified accrual basis of accounting, revenues are recognized when they become available and measurable and expenditures as they are made. In comparison, the government-wide and proprietary fund type financial statements in the Annual Comprehensive Financial Report (“ACFR”) must be recorded on a full accrual basis. Under this method, revenues are recognized when earned and expenses are recognized when goods or services have been received or a liability has been incurred.

Amending the Budget

The adopted budget may be amended at any time within a fiscal year. The Mayor or the Council may initiate changes to their respective operating budgets. Sections 9-9 and 9-10 of the Charter control the amendment procedures.

Budget and Financial Policies

Amending the Budget (Cont'd)

The Mayor may propose to amend the budget for that year as follows:

➤ **Supplemental Appropriation**

A supplemental appropriation may be submitted up to the amount of the additional certified revenues. The Mayor must certify that there are available revenues/funds for appropriation: (a) revenues received from sources not anticipated in the budget for that year; or (b) revenues received from anticipated sources but in excess of the budget estimates; or (c) estimated revenue to be reimbursed by Federal or State agencies to the County.

➤ **Reduction of Appropriation**

If it appears probable that the revenues available will be insufficient to meet the amount appropriated, a bill must be passed to reduce one or more appropriations; but no appropriation to pay any indebtedness may be reduced, and no appropriation may be reduced by more than the amount of the unencumbered balance or below any amount required by law to be appropriated.

➤ **Transfer of Appropriation**

Unencumbered appropriation balances may be transferred within a department by resolution or from one department to another by ordinance. No transfer will be made from an appropriation to pay any indebtedness, and no appropriation may be reduced below any amount required by law to be appropriated.

➤ **Permission to Exceed Budget**

An emergency appropriation may be passed in cases of public emergency threatening life, health, or property. If there are no available unappropriated revenues, the County may authorize the issuance of emergency notes, which must be paid no later than the last day of the fiscal year next succeeding in which the appropriation was made. The total of emergency appropriations in any fiscal year must not exceed one percent (1%) of the total operating appropriations (excluding the debt service) made in the operating budget for that year.

Budget Implementation Reports

A budget implementation report must be transmitted for each County Agency/Department within thirty days after the end of each quarter of the fiscal year. The implementation report must include: a report of each position vacant for ninety days or more as of the end of the report period; a status report of each Agency/Department's program objectives and performance measures; and a status report of all active capital improvement projects. The budget implementation reports were overhauled in Fiscal Year 2013 and are now transmitted to the Maui County Council on a quarterly basis, separate from the quarterly reports submitted by the Department of Finance.

Surplus and Reserves

Any unappropriated surplus and any unencumbered balances of any appropriations in any fund at the end of any fiscal year will be available for appropriation for the succeeding fiscal years. All or a portion of the surplus may be transferred to any emergency fund or to a capital improvement reserve fund. No amounts transferred into an emergency reserve fund or a capital improvement reserve fund shall be deducted from amounts to be raised by taxes for ensuing years.

Fund Balance Policy

Fund balance is the difference between assets and liabilities reported in a governmental fund at the end of the fiscal year. Governmental entities seek to maintain adequate levels to mitigate current and future

Budget and Financial Policies

Fund Balance Policy (Cont'd)

risks, to ensure stable tax rates and for long-term planning. Bond-rating agencies carefully monitor levels of reserved and unreserved fund balances in a government's general fund to evaluate the entity's creditworthiness.

The County of Maui shall strive to maintain certain fund balances at 5 - 15 percent of fund revenues to provide financial stability to county operations. These funds make-up the unassigned fund balance which combined with the Emergency Fund, provide a prudent level of financial resources to protect against the need to reduce service levels or raise taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures.

The Emergency Fund was initially established in Fiscal Year 2005 with a \$4 million appropriation from the General Fund. The purpose of the Fund is to provide for a public emergency that threatens life, health, or property. The Emergency Fund Balance does not lapse and can be appropriated by County Council through an ordinance, pursuant to Section 9-9 of the Charter. In 2012, a policy to increase the Emergency Fund to 20 percent of General Fund revenue was implemented as a part of a prudent reserve strategy. This is based on GFOA's best practice recommendation to have at least two months' worth of funds available in reserves.

The County defines the Reserved Balances in accordance with Government Accounting Standards Board ("GASB") 54 as follows:

- **Restricted Reserves:** These reserves are not available for spending and are legally restricted by outside parties for a specific purpose. These may be contractual obligations, prepaid expenses, debt reserve requirements, or statutory restrictions.
- **Committed Reserves:** Amounts that can only be used for specific purposes pursuant to constraints imposed by formal County Council action. These may include an authorization to use certain revenues for a specific purpose.
- **Assigned Reserves:** Amounts intended to be used for a specific purpose. These reserves may be released by either Council action or by results of operations.
- **Unrestricted or Unassigned:** Amounts may be used for expenditures as appropriated by Council.

Audit of Accounts

Within six months after the beginning of each fiscal year, the County Council shall provide for an independent audit of the accounts and other evidences of financial transactions of the County and of all operations for which the County is responsible. In 2020, licensed independent auditors from the Oahu-based firm, N&K CPAs, Inc., audited the financial statements and found that they "present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County of Maui as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America."

Budget and Financial Policies

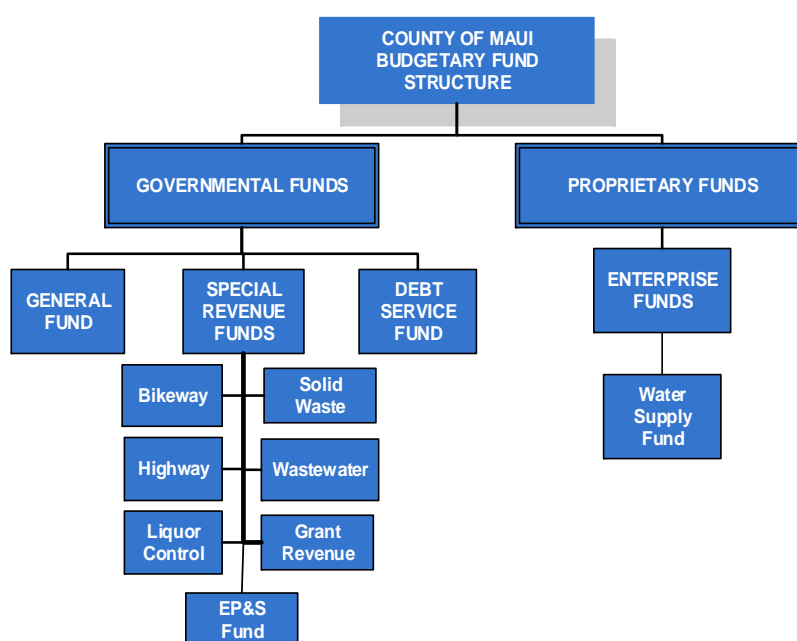
Budgetary Fund Structure

A fund is a grouping of related accounts, used to maintain control over resources that have been segregated for specific activities or objectives. The County's funds can be divided into three categories: Governmental, Proprietary, and Fiduciary. The County's budget and financial statements do not reflect the use of Fiduciary Funds. As such, the County's budget presented is categorized into two fund groups and planned uses for these fund types are subject to appropriation in the annual budget.

1. *Governmental*

2. *Proprietary*

Figure 3-2



Governmental Funds

Governmental Funds are those through which most governmental functions of the county are financed. This is accounted for using a current financial resources measurement focus. The primary revenue sources are Real Property Tax ("RPT"), Transient Accommodations Tax ("TAT"), public service company tax, fuel and franchise taxes, rents and concessions, sewer charges, landfill usage charges, grants, and interest from investments. The following is a brief summary of the County's Governmental Funds, by fund types: General, Special Revenue Funds, Debt Service, and County (Revolving) Funds.

- **GENERAL FUND** - The General Fund is the largest of the County's funds. The following is a brief summary of the County's General Fund:
 - **General Fund** - The General Fund accounts for all financial resources except those required to be accounted for in another fund. These revenues come from four major sources: RPT; TAT; Public Service Company Taxes; and intergovernmental and other revenues. General funds are used to provide resources for the County, including police, fire, parks, golf, culture, economic development, and general government.

Budget and Financial Policies

Governmental Funds (Cont'd)

- **SPECIAL REVENUE FUNDS** - The Special Revenue Funds were established to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditure for specified purposes. The following is a brief summary of the County's Special Revenue Funds:
 - ***Highway Fund*** - The Highway Fund was established for fuel tax, public utility franchise tax, public transit fares, and motor vehicle weight tax. These revenues are used for acquisition, design, construction, improvement, repair, and maintenance of County roadways, streets, street lights, public transit, storm drains, and bridges. Revenues are also used for purposes and functions connected with mass transit.
 - ***Sewer Fund*** - The Sewer Fund was established to receive all revenue derived from the monthly sewer charges, assessments, and service charges for pumping of cesspools, septic tanks, etc. Revenue is expended for the repair, operation, and maintenance of the wastewater facilities/sewer systems, including debt service.
 - ***Grant Revenue Fund*** - The Grant Revenue Fund is legally restricted to expenditures for specific purposes and provides a cost-sharing alternative for programs and projects. The major programs for this fund include Community Development Block Grant ("CDBG") funds, Section 8 Rental Subsidy Program, other public housing funds, human services funds, and various other smaller grant allocations. Although this fund is not part of the appropriation, the County recognizes the amount of resources that this fund provides. As such, a separate section is presented in this budget document for this fund.
 - ***Liquor Control Fund*** - The Liquor Control Fund receives revenue from all liquor license fees. Fund revenues are expended for the operation and administration of the Liquor Control Commission, Liquor Control Adjudication Board, and the Department of Liquor Control. The County's Financial Accounting System, Finance Enterprise ("FE"), reports this fund type as part of the General Fund. However, for budgetary purposes, the practice has always been that this fund type is included as part of the Special Revenue Funds.
 - ***Bikeway Fund*** - The Bikeway Fund was established to collect revenue from bicycle licenses. The revenue is expended for bikeway construction and maintenance.
 - ***Solid Waste Management Fund*** - The Solid Waste Management Fund was established to receive all refuse collection fees and landfill disposal charges. The fund is used for the operation and maintenance of the county's collections and disposal program.
 - ***Environmental Protection and Sustainability ("EP&S") Fund*** - The EP&S Fund was established for the purpose of funding efforts of the Department of Environmental Management, EP&S Program, to optimize opportunities for environmental and natural resource protection, sustainability, conservation, and restoration.
- **DEBT SERVICE FUND** - The Debt Service Fund accounts for the accumulation of resources necessary to pay principal and interest payments on general long-term debt obligations and is shown in the County's financial statements.
- **COUNTY FUND** - The County Fund or Revolving Fund, except for the Housing, Interim Financing, and Buy-Back Revolving Fund, is not presented as part of the financial statements but is shown in this budget document for informational purposes. See the General Budget Provisions for more information. The balance remaining in each revolving fund is included in Appendix A, Part II, Special Purpose Revenues in the budget ordinance.

Budget and Financial Policies

Proprietary Funds

Proprietary Funds are accounted for using the “economic resources” measurement focus and the accrual basis of accounting. Operating revenue in the Proprietary Fund are those revenues that are generated from the primary operations of the fund. The principal operating revenues of the County’s enterprise funds are charges to customers for sales and services, while operating expenses for enterprise fund includes the cost of sales and services, administrative expenses, and depreciation on capital assets. The following is a brief summary of the County’s major proprietary funds:

- **Department of Water Supply** - This fund is an Enterprise Fund, which was established to receive revenue for water sources collected by the Department of Water Supply. The Department was created to develop adequate water sources, storage, and transmission for both general consumer and agricultural uses for the County. The revenue is expended for the operation, maintenance, and capital improvement projects for the Department of Water Supply.
- **Housing, Interim Financing, and Buy-Back Revolving Fund** - This fund was established to account for the developing and selling of housing units on land acquired by the County to moderate- and low-income residents, and to account for financing and operation of low-income rental projects developed by the County.

Fiduciary Funds

Fiduciary Funds account for money received, held, and disbursed in a trustee capacity or as an agent for individuals, other governmental units, and other funds. As mentioned earlier, Fiduciary Funds are not reflected in the County’s budget and financial statements, however, this type of fund is discussed in this section for informational purposes only.

The County’s Fiduciary Funds represent the Refundable Deposits Fund and Agency Funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results or operations. These funds are accounted for under the accrual basis of accounting. In addition, the reserves and expenditures for Fiduciary Funds are not presented in the ACFR. However, the year-end balances held in Fiduciary Funds are provided in the ACFR. Fiduciary Funds of the County include the following:

- *Refundable Deposits Fund* - This fund is used to account for the bid bond, performance and payment bond, and subdivision bond monies held by the County until the purpose for which the bond was posted is completed.
- *Agency Funds* - These funds are used to account for other monies collected in an agency capacity and include motor vehicle registration fees collected on behalf of the State of Hawaii and taxes withheld from employee pay.

Capital Budget Policy

The capital program includes detailed budget requests for the ensuing fiscal year and a plan of projects for the subsequent five years. The capital budget includes the estimated cost of each improvement and the anticipated method of financing. Each capital improvement project shall include a forecast of the effect the project will have on future year’s operating budgets, in terms of staffing and maintenance costs. The Capital Improvement Program is reviewed by the Department of Planning to ensure coordination with the County’s community plans.

1. Section 9-6 of the Charter requires that the capital program contain at least the following:

Budget and Financial Policies

Capital Budget Policy (Cont'd)

- a. A simple, clear general summary of the detailed contents of the program.
 - b. The capital improvements pending or proposed to be undertaken within the ensuing fiscal year, together with the estimated cost of each improvement and the pending or proposed method of financing it.
 - c. The capital improvements proposed for the next five (5) years succeeding the ensuing fiscal year, together with the estimated cost of each improvement and the proposed method of financing it.
2. Capital expenditures to be financed from current revenues in the ensuing fiscal year shall be included in the budget as well as in the capital program. Appropriations for such expenditures shall be included in the budget.
 3. After the public hearing on the capital program, the Council may pass the program with or without an amendment.
 4. The Council shall pass the capital program on or before the tenth day of June of the fiscal year currently ending. If it fails to do so, the program submitted by the Mayor shall be deemed enacted as the program for the ensuing fiscal year. The enacted program shall be in effect on and after the first day of that fiscal year.
 5. At any time during a fiscal year the capital program may be amended by ordinance.

Capital Budget Process

The baseline for the Department's FY 2023 capital budget requests was the FY 2022 – FY 2027 CIP plan, as adopted by the County Council. Capital projects proposed by the Departments with appropriation requests in FY 2023 and not approved by the Mayor or County Council may be re-evaluated and included in future budget requests.

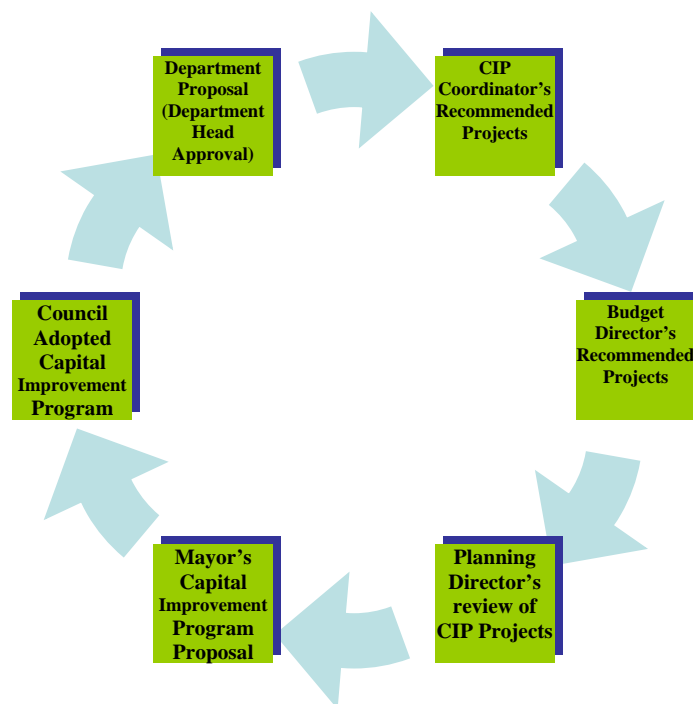
County departments collected and updated relevant information pertaining to the current CIP plan. Community meetings were held in October 2021 to gather public input regarding the County's capital needs. Any capital projects with appropriations in the FY 2021 budget and anticipated to be unexpended, unencumbered, or not completed prior to December 30, 2021 were reported to the Budget Office. Capital projects that no longer needed to be included in the FY 2023 – FY 2028 CIP plan were not promoted to the next approval level and remain at the department level for historical purposes.

Capital Budget Review and Approval Process

The Countywide CIP Coordinator and Budget Director review all capital projects requested for funding in the ensuing fiscal year and next five years succeeding the ensuing year. The CIP Coordinator and Budget Director, along with the applicable Department Directors, meet to prioritize the proposed projects based on need, safety, readiness, and time frames. The list is then submitted to the Budget Office where the projects are reviewed and prioritized based on funding requirement and constraints. Once completed, the Planning Director, as required by the Charter, reviews the list of proposed capital improvement projects contemplated and recommends the order of their priority to the Mayor for approval.

Budget and Financial Policies

Capital Budget Cycle
Figure 3-3



Financing/Source of Funds

Capital projects are usually funded by sources specifically set aside for capital purposes, such as Highway and other dedicated funds, proceeds of bond sales, or other long-term financing contracts. Unencumbered appropriations for capital improvement projects lapse six months after the close of the fiscal year.

The capital budget requests are submitted with the amount to be expended from each source (general, special revenues or bond funds) for each fiscal year. The total funding in each fiscal year from the various sources is equal to the planned costs to be incurred in that fiscal year. A single capital project can have multiple funding sources. The following are the sources of funds that can be used for each capital project. The funding source is assigned based on the criteria described.

1. **Bikeway Fund:** All fees collected under Chapters 249-14 and 249-14.5, HRS, are used for the following purposes:
 - a. Acquisition, design, construction, improvement, repair and maintenance of bikeways, including the installation and repair of storm drains and bridges;
 - b. Installation, maintenance, and repair of bikeway lights and power, including replacement of old bikeway lights;
 - c. Purposes and functions connected with traffic control and bikeway safety;
 - d. Payment of interest on and redemption of bonds issued to finance bikeway construction and improvements; and

Budget and Financial Policies

Financing/Source of Funds (Cont'd)

- e. Promotion of bicycling transportation and recreation.
- 2. **General Obligation Bond Fund:** A traditional form of government debt financing for major construction projects. General obligation bonds are subject to the County's debt limit.
- 3. **General Fund:** Also known as Cash CIP, derived from General Fund revenues.
- 4. **Federal Funds:** Usually related to highway and public transportation system projects. Generally, Federal funds are provided at the rate of \$4 to \$1 County match for the construction portion of qualifying projects.
- 5. **Highway Fund:** Funding is provided by the County's fuel tax, public utility franchise tax, motor vehicle weight tax, and public transit fares. These taxes may be used for highway or public transportation-related projects and/or operating expenditures.
- 6. **Lapsed Bond Fund:** Proceeds from the issuance of general obligation bonds that have lapsed. Normally, this type of fund is assigned by the Budget Office based on the calculations from the Department of Finance on the bonds that were issued but not completely expended.
- 7. **Other Grant Fund:** Other grant fund sources not identified in other funding sources.
- 8. **Park Assessment Fund:** Derived from park assessment in lieu of land that is dedicated or paid to the County as a condition of the approval of a subdivision. The funds may be used for the purpose of providing parks and playgrounds to the specific community district that the fund derived from.
- 9. **State Revolving Loan Fund:** Funding available from the State Revolving Fund ("SRF") program is administered by the State of Hawaii Department of Health. The SRF program provides low-interest loans to fund construction of drinking water and wastewater infrastructure projects to achieve or maintain compliance.
- 10. **State Fund:** Funding received from State agencies as grant awards.
- 11. **Solid Waste Management Fund:** Funding is provided by fees associated with landfill disposal and refuse collection and can only be used for Solid Waste operations and/or capital projects.
- 12. **Sewer Fund:** All revenues, including but not limited to, service charges, surcharges, and other charges set forth in the annual budget is deposited into the sewer fund and can only be used for Wastewater system operations and/or capital projects.
- 13. **Restricted Water Fund:** This fund was established for the water system development fees collected from new users. This is a fee imposed on applicants for new services to fund a portion of costs to construct water system improvements or to recover the cost of existing water systems made in anticipation of additional demand on the systems. The fees collected are used for projects which will provide additional source capacity, additional transmission pipeline capacity, or additional storage tank capacity for any of the County's water systems.

Budget and Financial Policies

Financing/Source of Funds (Cont'd)

14. **Unrestricted Water Fund:** This fund was established to set aside water revenues for services provided to fund system repairs, maintenance, and facility replacements.

Capital Projects Long-Term Financial Plan

The CIP budget considers the Maui County General Plan, Maui Island Plan, and Community Plans. A capital project must be linked to both the County and Department's strategic plans. These linkages are identified in the individual project sheets. Additionally, the CIP implements the General Plan of the County of Maui to the extent practicable. The General Plan is a term for a series of planning documents that will guide future growth and policy creation in the County.

- The Countywide Policy Plan acts as an over-arching values statement and is an umbrella policy document for the Island and Community Plans.
- The Maui Island Plan includes significant and far-reaching policy directives specific to Maui Island and includes a directed growth strategy to focus future urban land uses towards appropriate areas of Maui.
- The Community Plans reflect the unique characteristics of each Community Plan area and enable residents and stakeholders within those areas to address location-specific challenges. These plans are more detailed than the Maui Island Plan, and will include a form-based strategy to define the scope and type of development that will occur in each of these areas.

Debt Policy

The debt management policy includes guidelines and restrictions that affect the amount and type of debt issued by the County, the issuance process, and the management of a debt portfolio. The debt management policy improves the quality of decisions, provides justification for the structure of debt issuance, identifies policy goals, and demonstrates a commitment to long-term financial planning, including a multi-year capital plan. Adherence to the debt management policy signals to rating agencies and the capital markets that a government is well-managed and should meet its obligations in a timely manner. Debt levels and their related annual costs are important long-term obligations that must be managed within available resources.

The creation of general debt by the counties in the State of Hawaii is governed by the Constitution of the State of Hawaii, the applicable provisions of the Hawaii Revised Statutes ("HRS") and the Charter. Chapter 47, HRS, is the general law for the issuance of general obligation bonds of counties, and sets forth the provisions relating to the issuance and sale of general obligation bonds, inclusive of details such as method of authorization, maximum maturities, maximum interest rates, denominations, method of sale, form and execution of such bonds, prior redemptions, refunding, and other matters.

General Intent of Debt Policy

Debt is only to be incurred when necessary. The County will confine long-term borrowing to capital assets or equipment that cannot be financed from current financial resources. In an effort to conserve debt capacity, the County shall borrow only when necessary and utilize pay-as-you go financing to the extent possible. Debt is not to be used for operational needs.

Debt financing can include general obligation bonds, revenue bonds, lease/purchase agreements, special obligation bonds, or any other financing instrument allowed under Hawaii Statutes. The County will seek to utilize the least costly and most appropriate form of financing for its capital project needs.

Budget and Financial Policies

Debt Limit

Financial limits: The County will use an objective, analytical approach to determine the amount of debt to be considered for authorization and issuance through the use of key debt ratios. This process involves the comparison of generally accepted standards of affordability to the current County values.

- **Ratio of Annual Debt Service to Operational Expenditures of Governmental Funds** is desired not to exceed 10 percent of County Fund operating expenditures. As of June 30, 2021, the annual debt service to operational expenditures of Governmental Funds was 4.7 percent.
- **Ratio of Net Bonded Debt to Assessed Property Value** shall not exceed 15 percent of real property value in accordance with State law. The assessment roll for the fiscal year ended June 30, 2021 was at \$54.8 billion giving the County a legal debt margin of approximately \$7.9 billion. With an outstanding debt applicable to limit as of June 30, 2021 of \$358.8 million, the County is significantly below its legal debt limit at 4.4 percent.
- **Net Bonded Debt Per Capita.** The GFOA recommends net direct debt² per capital should not exceed \$2,500. As of June 30, 2021, the County's net direct debt per capita was \$2,178.

Debt Structuring Practices

The Constitution of the State provides that all general obligation bonds shall be in serial form maturing in substantially equal installments of principal, or maturing in substantially equal installments of both principal and interest. The first installment of principal must mature no later than five years from the date of issue of such series, and the last installment must mature no later than twenty-five years from the date of such issue; except that the last installment on general obligation bonds sold to the Federal government on reimbursable general obligation bonds and on bonds constituting instruments of indebtedness under which a County incurs a contingent liability as a guarantor, must mature no later than thirty-five years from the date of issue of such bonds.

The time of the sale will be determined based on legal requirements, existing cash balances from previous financings, acquisition and construction cash draw down requirements, and expectations of needs for new projects to be funded by the financing.

Debt Issuance Practices

➤ Method of Sale

The County shall select a method of sale that shall maximize the financial benefit to the County. Such sales can be competitive or negotiated unless otherwise limited by State law, depending upon the project and market conditions. The selected method of sale shall be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience. The County used the negotiated method for the most recent bond sale in September 2021 and in September 2020. For the prior two bond sales, the County used the competitive method.

² Does not include reimbursable general obligation bonds and revolving funds loans from the Department of Water Supply.

Budget and Financial Policies

Debt Issuance Practices (Cont'd)

➤ Refunding of Outstanding Debt

The County may consider refunding outstanding debt when financially feasible and consistent with all applicable laws and statutes. A net present value debt savings of at least 3 percent or greater must be realized before a refunding process begins.

➤ Selection and Use of Professional Service Providers

The County will provide for a solicitation and selection process for securing all professional services required in connection with any debt issues. This selection will be done on an issue-by-issue basis, will focus on the particular experience and expertise necessary for that issue, and will be made in order to secure such services at competitive prices to the County.

➤ Use of Bond Ratings and Credit Enhancements

The County shall maintain good communications with bond rating agencies to ensure complete and clear understanding of the creditworthiness of the County and will follow a policy of full disclosure on every financial report and offering statement. The County strives to maintain an AA+ or better bond rating and does not use credit enhancements such as municipal bond insurance.

Debt Management Practices

This section of the policy provides guidance for ongoing administrative activities including:

- **Investment of Bond Proceeds** - The County will invest bond proceeds in accordance with Chapter 46-50, HRS. Funds will be invested in instruments that will provide the liquidity required to meet the cash flow needs of each project funded.
- **Arbitrage Rebate and Secondary Market Disclosure Requirements** - The County will comply with all arbitrage rebate requirements as established by the Internal Revenue Service and all secondary market disclosure requirements established by the Securities and Exchange Commission.
- **Maintaining an Investor Relations Program** - The County will provide annual financial, operating, and other significant information in a timely manner consistent with Federal and State.
- **Reporting, Monitoring, and Assessment of Policy Implementation** - The Director of Finance is responsible for the administration and issuance of debt including the completion of specific tasks and responsibilities included in this policy.

The Department of Finance Treasury Division will prepare and release an Annual Debt Report no later than May 31 of each year. Such report will pertain to the prior fiscal year and will include the following elements:

- Calculations of the appropriate ratios and measurements necessary to evaluate the County's credit, and that of its various Enterprise Systems, as compared with acceptable municipal rating agency standards (those identified in the Debt Policy and any other such ratios and measurements as management shall deem appropriate).
- Information related to any significant events affecting outstanding debt.
- An evaluation of savings related to any refinancing activity.
- A summary of any changes in Federal or State laws affecting the County's debt program.
- A summary statement as to the overall status of the County's debt obligations and debt management activities.

Budget and Financial Policies

Debt Administration

General Obligation Bonds payable and State Revolving Fund Loans payable for the County of Maui and the Department of Water Supply ("DWS") at June 30, 2021 are comprised of the following:

Figure 3-4
General Obligation Bonds Payable
Governmental Activities

Year	Description	Interest Rates	Original Issue Amount	Final Maturity	Outstanding Balance June 30, 2021
2012	Series A,B and D GO and Refunding	2.00%-5.00%	\$ 70,250,000	2032	\$ 29,969,660
2014	Series A,B,D and E GO and Refunding	2.00%-5.00%	68,670,000	2034	36,395,000
2015	Series A,B,C and D GO and Refunding	3.00%-5.00%	60,155,000	2036	31,830,616
2018	Series A,B,D and E GO and Refunding	3.00%-5.00%	102,275,000	2038	89,200,000
2020	Series A,B GO and Refunding	2.00-5.00%	<u>74,420,000</u>	2040	<u>74,067,241</u>
Total general obligation bonds			\$ <u>375,770,000</u>		261,462,517
Unamortized premium					<u>26,856,040</u>
Net general obligation bonds outstanding					\$ <u>288,318,557</u>

Figure 3-5
General Obligation Bonds Payable
Business Type Activities

Year	Description	Interest Rates	Final Maturity	Outstanding Balance June 30, 2021
2012	Series B and C GO and Refunding	2.10%-5.00%	6/1/2034	\$ 4,815,340
2014	Series C GO Bonds	3.00%-5.00%	6/1/2034	5,005,000
2015	Series B and D GO Refunding Bonds	3.00%-5.00%	9/1/2026	2,334,384
2018	Series C GO Bonds	3.00%-5.00%	9/1/2028	3,555,000
2020	Series B GO Refunding Bonds	2.00%-5.00%	3/1/2030	<u>352,759</u>
Total general obligation bonds				16,062,483
Unamortized premium				<u>1,596,025</u>
Net general obligation bonds outstanding				\$ <u>17,658,508</u>

Budget and Financial Policies

Figure 3-6
State Revolving Fund Loans
Governmental Activities

Year	Description	Loan Number	Original Issue Amount	Final Maturity	Outstanding Balance June 30, 2021
State Revolving Fund Loans:					
2004	Lahaina Pump Station Nos. 5 & 6	C150054-12	\$ 3,300,000	2026	\$ 886,951
2006	Lahaina Pump Station No. 4	C150054-09	1,700,000	2027	553,267
2008	Wailuku-Kahului Wastewater Pump Station	C150052-19	9,931,786	2028	3,698,631
2009	Wailuku-Kahului Wastewater Reclamation	C150052-32	2,000,000	2029	790,801
2009	Lahaina Wastewater Pump Station No. 1	C150054-06	7,050,000	2029	2,827,889
2009	Central Maui Landfill Gas Collection	NPS0052-39	3,502,173	2029	1,389,739
2009	Islandwide EPA Consent Decree	C150052-31	8,438,770	2029	3,369,609
2009	Molokai Integrated Solid Waste Facility	NPS0041-07	3,241,038	2029	1,391,031
2010	Front Street Sewer Line Rehabilitation	C150054-11	447,454	2029	198,235
2010	Hyatt/Kaanapali Force Main Replacements	C150054-25	1,737,541	2030	821,441
2010	Countywide Pump Station Renovations	C150052-28	928,608	2029	419,405
2011	Kihei No. 2 Force Main Replacement	C150077-20	1,022,919	2032	540,188
2013	Alamaha Force Main Replacement	C150052-40	1,128,000	2033	677,719
2013	West Maui Recycled Water	C150054-23	3,205,090	2033	779,592
2012	Wailuku-Kahului Force Main Replacement	C150052-35	3,621,040	2034	2,367,575
2012	Countywide Pump Station Renovations	C150054-34	4,023,751	2034	2,791,444
2010	Central Operations and Maintenance Facility	C150052-33	500,000	2034	323,493
2013	Lahaina No. 3 Force Main Replacement	C150054-28	4,719,007	2034	3,076,138
2013	Lahaina Wastewater Pump Station No. 2	C150054-10	4,478,103	2034	2,915,270
2013	South Maui Recycled Water Distribution System	C150077-17	2,543,970	2035	1,779,830
2015	Paia Force Main Replacement	C150052-48	1,734,738	2036	1,362,758
2014	Kihei Force Main Replacement	C150077-22	1,620,000	2036	1,273,420
2016	Kahului-Wailuku Wastewater Reclamation Facility Filter Modification	C150052-61	4,594,179	2037	3,722,920
2017	Waiehu Wastewater Pump Station Force Main Replacement	C150052-50	827,136	2037	690,117
2017	Kulanihakoi Street Recycled Water Line Extension	C150077-25	1,473,064	2037	1,238,383
2017	Lahaina Wastewater Reclamation Facility Modifications, Stage 1A	C150054-22	45,941,344	2039	42,122,358
2017	Central Maui Landfill (CML) Phase V Gas Collection System Expansion	NPS0052-62	1,683,238	2037	1,375,008
2017	Hawaiian Homes Force Main Replacement	C150054-31	2,240,000	2037	1,885,813
2017	Wailuku Kahului WWRf Solids Bldg Renovation	C150052-60	657,606	2040	627,671
2016	Kihei No. 16 Pump Station Rehabilitation	C150077-24	5,409,243	2040	4,785,926
2018	South Maui Recycled Water System 2nd Tank	C150077-16	5,023,000	2041	3,601,553
2018	CML Phase V-B Extension	NPS0052-64	3,337,611	2039	3,102,351
			<u>\$ 142,060,409</u>		<u>\$ 97,386,526</u>

Budget and Financial Policies

Legal Debt Margin as of June 30, 2021

As stated earlier, the Constitution of the State of Hawaii sets the debt limit of the County at 15 percent of the net taxable assessed valuation of real property in the County of Maui. The assessment roll for the fiscal year ended June 30, 2021 was at \$54.8 billion giving the County a legal debt margin of approximately \$7.9 billion. With an outstanding debt, as of June 30, 2021 at \$358.8 million, the County is significantly below its legal debt limit at 4.4 percent.

Figure 3-7
Schedule of Debt Service Requirements to Maturity for County's
General Long-Term Debt at June 30, 2021

Year Ending June 30,	Governmental Activities - General Obligation Bonds		
	Principal	Interest	Total
2022	\$ 18,066,254	\$ 10,456,098	\$ 28,522,352
2023	16,896,698	9,593,097	26,489,795
2024	17,707,497	8,771,105	26,478,602
2025	18,501,472	7,971,998	26,473,470
2026	17,972,815	7,184,343	25,157,158
2027-2031	70,365,262	26,621,985	96,987,247
2032-2036	62,762,519	13,252,251	76,014,770
2307-2040	39,190,000	2,840,656	42,030,656
Total	\$ 261,462,517	\$ 86,691,533	\$ 348,154,050

Year Ending June 30,	Governmental Activities - SRF Loans		
	Principal	Interest	Total
2022	\$ 6,865,404	\$ 915,075	\$ 7,780,479
2023	6,915,082	852,368	7,767,450
2024	6,965,111	789,262	7,754,373
2025	7,015,782	725,467	7,741,249
2026	7,066,448	661,386	7,727,834
2027-2031	29,680,798	2,388,225	32,069,023
2032-2036	22,568,158	1,117,528	23,685,686
2037-2040	10,309,743	181,637	10,491,380
Total	\$ 97,386,526	\$ 7,630,948	\$ 105,017,474

Budget and Financial Policies

Figure 3-8
Schedule of Debt Service Requirements to Maturity for Water Supply's
General Long-Term Debt at June 30, 2021

Year Ending June 30,	Business-Type Activities - General Obligation Bonds		
	Principal	Interest	Total
2022	2,168,747	641,821	2,810,568
2023	2,283,302	532,572	2,815,874
2024	1,247,503	430,764	1,678,267
2025	1,303,528	374,009	1,677,537
2026	1,357,185	319,563	1,676,748
2027-2031	5,664,738	909,821	6,574,559
2032-2034	2,037,480	105,299	2,142,779
Total	\$ 16,062,483	\$ 3,313,849	\$ 19,376,332

Year Ending June 30,	Business-Type Activities - Notes Payable		
	Principal	Interest	Total
2022	2,611,724	565,746	3,177,470
2023	2,636,349	531,320	3,167,669
2024	2,661,227	496,601	3,157,828
2025	2,686,601	461,346	3,147,947
2026	2,712,125	425,901	3,138,026
2027-2031	13,955,921	1,583,933	15,539,854
2032-2036	11,864,478	682,597	12,547,075
Thereafter	4,649,545	88,025	4,737,570
Total	\$ 43,777,970	\$ 4,835,469	\$ 48,613,439

Budget and Financial Policies

Investment Policy

Significant portions of the County's Investment Policy are provided herein. A copy of the complete policy is available upon request to the Budget Office.

The purpose of the Investment Policy is to establish cash management and investment guidelines for the County Treasurer, who is responsible for the stewardship of Maui County's Investment Fund. Each transaction and the entire portfolio must comply with Chapter 46-50, HRS, and this policy. All portfolio activities will be judged by the standards of the policy and ranking of objectives.

The Investment Policy applies to all financial assets of the County of Maui. These funds are accounted for in the County's Annual Comprehensive Financial Report and include:

- General Fund
- Special Revenue Funds
- Capital Improvement Project Funds
- Enterprise Funds
- Trust and Agency Funds
- Debt Service Funds
- Any new fund unless specifically exempted

The Investment Policy applies to all transactions involving financial assets and related activity of all the foregoing funds. It does not apply to the Employee Retirement System nor employee deferred compensation funds which are organized and administered separately by the State of Hawaii. Except for cash in certain restricted and special funds, the County of Maui will consolidate cash balances from all funds to maximize earnings. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

Investment Policy Objectives

The primary objectives, in priority order, of investment activities shall be safety, liquidity, and yield:

Safety

Safety of principal is the foremost objective of the County. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.

- Credit risk, the risk of loss due to the failure of the security issuer, will be minimized by:
 - Limiting investments to the safest types of securities.
 - Prequalifying the financial institutions, broker/dealers, intermediaries, and advisors.
 - Limiting the concentration of investments of individual issuers so that potential losses on individual securities will be minimized.
- Interest rate risk, the risk that market value securities in the portfolio will fall due to changes in general interest rates, by:
 - Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations and capital projects, thereby minimizing the need to sell securities on the open market prior to maturity.

Budget and Financial Policies

Investment Policy Objectives (Cont'd)

Liquidity

The investment portfolio shall maintain sufficient liquidity, in cash or cash equivalents, to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands (static liquidity). Furthermore, since all possible cash demands cannot be anticipated, the portfolio should consist largely of securities with active secondary or resale markets (dynamic liquidity). Cash flow projections designating funds available for short-term liquidity (maturities of less than one year) and for longer-term investment (maturities of less than 5 years) shall be maintained and evaluated to ensure sufficient liquidity to meet the County's ongoing cash requirements.

The targeted liquidity of the portfolio shall require that a minimum 10 percent of portfolio investments shall have maturities of one year or less.

Yield

The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risks, constraints, and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall not be sold prior to maturity with the following exceptions:

- A security with declining credit may be sold early to minimize loss of principal.
- A security swap would improve the quality, yield, or target duration in the portfolio.
- Liquidity needs of the portfolio require that the security be sold.

Performance Evaluation

Portfolio performance is monitored monthly and evaluated quarterly in comparison to the movement of a selected benchmark or index as established by the Investment Committee from time to time. Over time, the rate of return attained by the investment portfolio should be at or near the selected benchmark or index. The investment program shall seek to augment returns above these thresholds consistent with risk limitations identified herein and prudent investment principles. Regular meetings are to be conducted with the investment staff and/or the Investment Advisor to review the portfolio's performance and current market conditions.

Interim and Annual Reporting

The Treasurer prepares investment reports at least quarterly for the Investment Committee and monthly for internal review, including a summary of the current investment portfolio and transactions made over the previous quarter. The investment report must be detailed and comprehensive and considers the following:

1. Security description: Committee on Uniform Securities Identification Procedures ("CUSIP"), issuer, par amount, cost, purchase price, market value, rating, maturity date, yield to maturity, yield to call, and accrued interest;
2. Securities purchased, sold, and matured during the period;
3. Realized and unrealized gains and losses during the period;
4. Portfolio performance statistics;
5. Portfolio duration and weighted average maturing; and

Budget and Financial Policies

Interim and Annual Reporting (Cont'd)

6. Changes in the County's cash position and liquidity from the prior quarter in comparison to projected cash and liquidity required.

The quarterly report is provided to the Investment Committee members and County Council within 30 days of the quarter end. In addition, an annual summary report which consolidates the quarterly report is provided.

At least annually, the Treasurer provides the Investment Committee members with economic reports available from investment publications or investment advisory services. The Investment Committee evaluates these economic reports to make portfolio adjustments or to determine an appropriate investment strategy for the County.

Investment Committee

The County's Investment Committee is composed of the Director of Finance, Deputy Director of Finance, Managing Director, Budget Director, and Accounting System Administrator. The Investment Committee shall meet at least quarterly to recommend general strategies and monitor investment results. The Investment Committee shall include in its deliberations such topics as: review of investment advisor performance to include portfolio yield; economic outlook; portfolio diversification and maturity structure; liquidity needs; any unique or potential risks to the County of Maui and its portfolio; authorized depositories; brokers and dealers; and the benchmark rate of return on the investment portfolio.

The Committee members shall review quarterly investment reports. Any two members of the committee may request a special meeting, and three members shall constitute a quorum. The Director of Finance shall chair the Investment Committee meetings. The Treasurer or his/her representative, shall produce agendas, minutes, any necessary reports, and shall act as the Committee Secretary and perform other duties as directed.

The Investment Committee must approve:

1. Changes to asset size and issuer limitations as outlined in this Policy.
2. Additions or deletions to the approved Securities Broker Dealers.
3. Additional services including information services such as Bloomberg.
4. Retention or removal of a qualified and SEC registered Investment Advisor.
5. Retention or removal of a registered Municipal Advisor as may be required with respect to the investment of bond proceeds.
6. Changes in service or procedures for securities custodial safe keeping practices and procedures.
7. Targeted liquidity of the portfolio.

Delegation and Authority, Prudence and Ethics

In accordance with Section 8-4.3 of the Charter and Chapter 46-50, HRS, the responsibility and authority for maintaining and managing the County treasury and depositing monies in depositories and instruments authorized by law resides with the Director of Finance.

In accordance with Chapter 3.08.040, MCC, the Finance Director shall procure the services of an independent third-party investment advisor, registered and licensed with the Securities and Exchange Commission, to make recommendations and execute the investment of available County funds in accordance with this Policy and as approved by the Investment Committee and as authorized by law.

Budget and Financial Policies

Delegation and Authority, Prudence and Ethics (Cont'd)

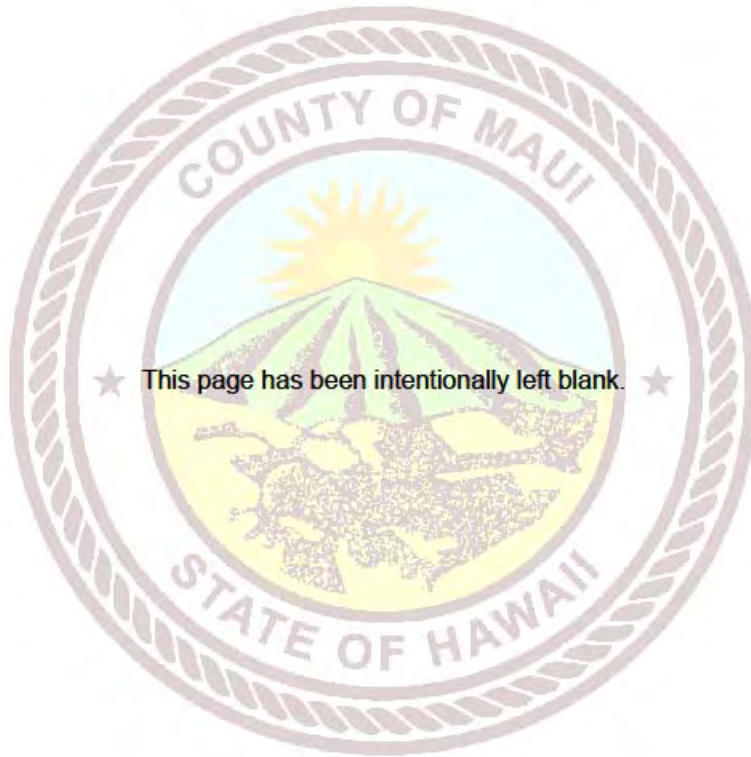
The Director of Finance and Treasurer shall work with the third-party investment advisor in developing and maintaining a detailed twelve-month cash flow forecast identifying funds available for investment while assuring the County has adequate cash reserves and liquidity to fund ongoing County operational expenses.

In an emergency or other event where the County investment advisor is unavailable, the Director of Finance and Treasurer are responsible for and authorized to make investments and oversee the order, receipt, and delivery of investment securities among the custodial security clearance accounts as the County's investment custodian. The Director of Finance may also provide additional investment authorizations.

All officers and employees involved in the investment process shall act responsibly as custodians of the public trust and refrain from personal business activity that could conflict with proper execution of the investment program or which could impair the ability to make impartial investment decisions. Officers, employees, and investment officials shall disclose to the Investment Committee any material financial interest in financial institutions that conduct business within this jurisdiction.

Sections of the investment policy not included but available are:

- Reporting: Interim and Annual
- Diversification, and Risk
- Accountably and Control
- Authorized Financial Dealers and Institutions
- Limits on Honoraria, Gifts, and Gratuities
- Security Custody and Deliveries
- Chapter 46-50, HRS, Short term investment of County moneys
- Exhibit B – County of Maui approved broker/dealers
- Schedule 1: Policy Criteria for Entering into a Money Market Fund
- Schedule 2: Policy Criteria for Collateralized Time Deposits
- Schedule 3: Policy Criteria for Selection of Broker/Dealers



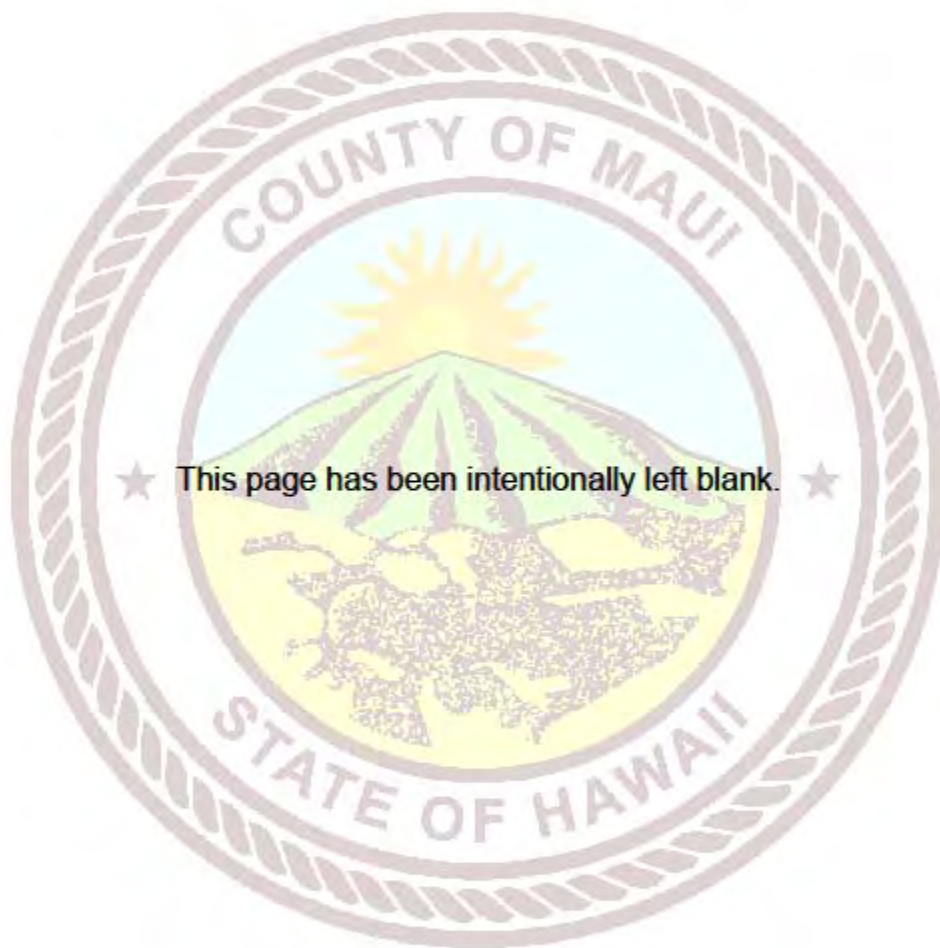
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Financial Summaries



Mayor's Proposed Budget
FY 2023



Financial Summaries

Revenue and Expenditure Summary

The Financial Summaries section includes summaries about County funds' historical, adopted, and proposed revenues and expenditures, operating budget, changes in fund balance, summaries of major revenue sources, and summaries of equivalent personnel.

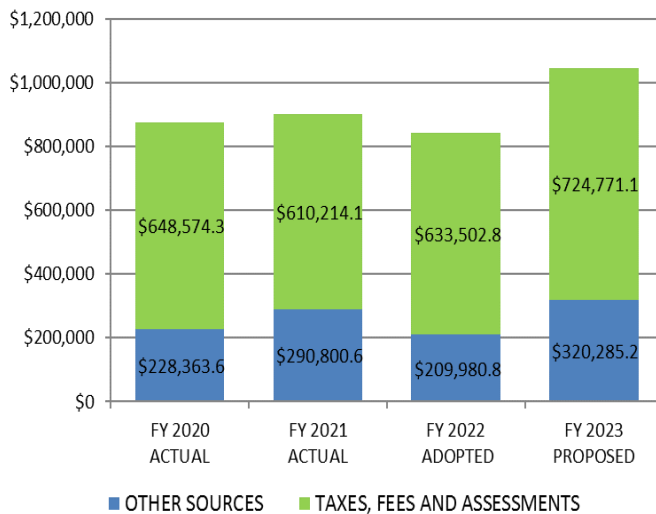
4-Year Comparison: Consolidated Schedule (in Thousands)

Figure 4-1

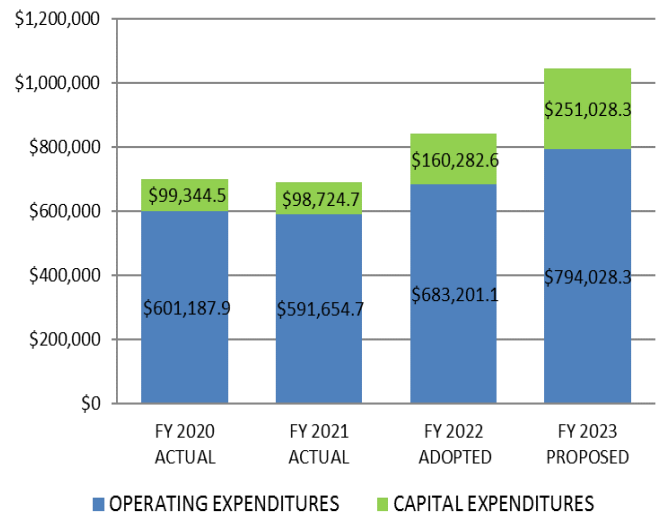
MAJOR SOURCES/USES	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
ESTIMATED REVENUES						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$162,246.0	\$148,820.3	\$151,362.5	\$160,189.5	\$8,827.0	5.8%
FUEL & FRANCHISE TAXES	\$25,447.6	\$20,833.3	\$23,500.0	\$23,000.0	-\$500.0	-2.1%
LICENSES, PERMITS & OTHERS	\$48,630.5	\$47,648.7	\$41,555.6	\$43,689.4	\$2,133.8	5.1%
OTHER INTERGOVERNMENTAL	\$19,708.0	\$6,760.5	\$17,200.0	\$5,050.0	-\$12,150.0	-70.6%
PUBLIC SERVICE COMPANY TAX	\$8,283.9	\$7,639.3	\$7,500.0	\$6,900.0	-\$600.0	-8.0%
REAL PROPERTY TAXES	\$356,089.8	\$373,438.8	\$384,969.8	\$420,367.1	\$35,397.4	9.2%
SPECIAL ASSESSMENTS	\$8,598.6	\$5,073.3	\$7,415.0	\$5,575.0	-\$1,840.0	-24.8%
TRANSIENT ACCOMMODATIONS TAX	\$19,570.0	\$0.0	\$0.0	\$60,000.0	\$60,000.0	N/A
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$17,521.8	\$60,462.7	\$88,277.9	\$153,280.0	\$65,002.1	73.6%
CARRY-OVER SAVINGS	\$165,244.7	\$194,635.6	\$84,490.1	\$121,036.2	\$36,546.1	43.3%
INTERFUND TRANSFERS	\$45,597.1	\$35,702.2	\$37,212.8	\$45,969.1	\$8,756.3	23.5%
TOTAL ESTIMATED REVENUES	\$876,937.9	\$901,014.7	\$843,483.7	\$1,045,056.3	\$201,572.6	23.9%
EXPENDITURES AND OTHER USES						
OPERATING EXPENDITURES						
CULTURE AND RECREATION	\$29,809.3	\$29,881.1	\$35,938.4	\$38,066.7	\$2,128.3	5.9%
GENERAL GOVERNMENT	\$232,466.2	\$238,508.8	\$280,509.9	\$343,799.6	\$63,289.7	22.6%
HIGHWAYS, STREETS, AND TRANSPORTATION	\$55,728.3	\$42,937.9	\$48,524.6	\$65,527.6	\$17,003.0	35.0%
LEGISLATIVE	\$7,654.5	\$8,354.2	\$11,091.0	\$12,053.6	\$962.6	8.7%
PUBLIC SAFETY	\$103,027.2	\$107,362.6	\$117,758.9	\$125,943.8	\$8,184.9	7.0%
SANITATION	\$83,863.2	\$76,780.9	\$84,556.7	\$98,458.5	\$13,901.8	16.4%
SOCIAL WELFARE	\$26,438.1	\$26,200.4	\$32,007.6	\$33,130.2	\$1,122.6	3.5%
WATER SUPPLY	\$62,201.0	\$61,628.7	\$72,813.8	\$77,048.1	\$4,234.3	5.8%
CAPITAL EXPENDITURES	\$99,344.5	\$98,724.7	\$160,282.6	\$251,028.3	\$90,745.4	56.6%
TOTAL EXPENDITURES AND OTHER USES	\$700,532.5	\$690,379.4	\$843,483.7	\$1,045,056.3	\$201,572.6	23.9%

Note: True sum may be different due to rounding.

Estimated Revenues By Major Source
(in Thousands)
Figure 4-2



Expenditures and Other Uses
(in Thousands)
Figure 4-3



Financial Summaries

Revenue and Expenditure Summary

4-Year Comparison: Revenue Schedule by Major Fund (in Thousands)

Figure 4-4

MAJOR SOURCES	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
GENERAL FUND						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$3,981.4	\$4,391.0	\$4,013.4	\$3,400.0	-\$613.4	-15.3%
FINES, FORFEITS & PENALTIES	\$0.0	\$1,932.9	\$1,500.0	\$1,900.0	\$400.0	26.7%
LICENSES & PERMITS	\$9,794.8	\$9,384.1	\$8,522.0	\$8,522.0	\$0.0	0.0%
MISCELLANEOUS	\$1,120.8	\$1,974.3	\$606.0	\$600.0	-\$6.0	-1.0%
OTHER INTERGOVERNMENTAL	\$29.2	\$75.6	\$50.0	\$50.0	\$0.0	0.0%
PUBLIC SERVICE COMPANY TAX	\$8,283.9	\$7,639.3	\$7,500.0	\$6,900.0	-\$600.0	-8.0%
REAL PROPERTY TAXES	\$356,089.8	\$373,438.8	\$384,969.8	\$420,367.1	\$35,397.4	9.2%
SPECIAL ASSESSMENTS	\$966.6	\$603.0	\$950.0	\$2,275.0	\$1,325.0	139.5%
TRANSIENT ACCOMODATIONS TAX	\$19,570.0	\$0.0	\$0.0	\$60,000.0	\$60,000.0	N/A
USE OF MONEY & PROPERTY	\$6,187.0	\$4,766.0	\$2,299.4	\$3,444.0	\$1,144.6	49.8%
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$17,521.8	\$60,462.7	\$38,650.0	\$92,730.0	\$54,080.0	139.9%
CARRY-OVER SAVINGS	\$103,918.3	\$103,287.7	\$56,738.3	\$45,114.0	-\$11,624.3	-20.5%
INTERFUND CHARGES	\$36,592.4	\$23,986.5	\$25,083.5	\$30,510.1	\$5,426.7	21.6%
INTERFUND TRANSFERS	\$1,063.1	\$0.0	\$0.0	\$0.0	\$0.0	N/A
TOTAL GENERAL FUND	\$565,119.1	\$591,941.8	\$530,882.4	\$675,812.2	\$144,929.8	27.3%
SPECIAL REVENUE FUNDS						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$90,955.4	\$77,982.3	\$82,958.5	\$89,789.5	\$6,831.0	8.2%
FUEL & FRANCHISE TAXES	\$25,447.6	\$20,833.3	\$23,500.0	\$23,000.0	-\$500.0	-2.1%
LICENSES & PERMITS	\$27,796.4	\$29,443.2	\$27,944.5	\$28,539.8	\$595.3	2.1%
MISCELLANEOUS	\$370.7	\$43.8	\$40.8	\$40.8	\$0.0	0.0%
OTHER INTERGOVERNMENTAL	\$17,139.4	\$5,892.9	\$12,900.0	\$5,000.0	-\$7,900.0	-61.2%
SPECIAL ASSESSMENTS	\$1,387.0	\$120.6	\$0.0	\$0.0	\$0.0	0.0%
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$0.0	\$0.0	\$49,627.9	\$60,550.0	\$10,922.1	22.0%
CARRY-OVER SAVINGS	\$31,166.1	\$49,343.0	\$8,216.7	\$41,422.2	\$33,205.5	404.1%
INTERFUND CHARGES	\$1,144.2	\$150.5	\$415.0	\$225.0	-\$190.0	-45.8%
INTERFUND TRANSFERS	\$6,019.6	\$10,857.0	\$10,759.1	\$14,278.7	\$3,519.6	32.7%
TOTAL SPECIAL REVENUE FUNDS	\$201,426.4	\$194,666.6	\$216,362.4	\$262,845.9	\$46,483.5	21.5%
ENTERPRISE FUNDS						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$67,309.2	\$66,447.0	\$64,390.6	\$67,000.0	\$2,609.4	4.1%
MISCELLANEOUS	\$98.5	\$0.0	\$23.0	\$23.0	\$0.0	100.0%
OTHER INTERGOVERNMENTAL	\$2,539.4	\$791.9	\$4,250.0	\$0.0	-\$4,250.0	n/a
SPECIAL ASSESSMENTS	\$6,245.0	\$4,349.7	\$6,465.0	\$3,300.0	-\$3,165.0	-49.0%
USE OF MONEY & PROPERTY	\$3,262.2	\$104.4	\$619.9	\$619.9	\$0.0	0.0%
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	0.0%
CARRY-OVER SAVINGS	\$30,160.3	\$42,005.0	\$19,535.1	\$34,500.0	\$14,964.9	76.6%
INTERFUND TRANSFERS	\$777.8	\$708.3	\$955.3	\$955.3	\$0.0	0.0%
TOTAL ENTERPRISE FUNDS	\$110,392.4	\$114,406.3	\$96,238.8	\$106,398.1	\$10,159.3	10.6%
TOTAL COUNTY FUNDS	\$876,937.9	\$901,014.7	\$843,483.7	\$1,045,056.3	\$201,572.6	23.9%

Note: True sum may be different due to rounding.

Financial Summaries

Revenue and Expenditure Summary

4-Year Comparison: Special Revenue Funds Schedule by Sub-Fund (in Thousands)

Figure 4-5

MAJOR SOURCES	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
BIKEWAY FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
LICENSES & PERMITS	\$72.8	\$98.8	\$0.0	\$0.0	\$0.0	n/a
FROM OTHER SOURCES						
CARRY-OVER SAVINGS	\$151.3	\$114.3	\$0.0	\$0.0	\$0.0	n/a
INTERFUND TRANSFERS	\$0.0	\$127.8	\$0.0	\$0.0	\$0.0	n/a
TOTAL BIKEWAY FUND	\$224.1	\$340.9	\$0.0	\$0.0	\$0.0	n/a
EP&S FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$6,100.1	\$1,973.7	\$2,154.1	\$2,358.8	\$204.7	9.5%
FROM OTHER SOURCES						
CARRY-OVER SAVINGS	\$6,466.9	-\$524.4	\$898.1	-\$1,279.9	-\$2,177.9	-242.5%
INTERFUND TRANSFERS	\$4,263.2	\$1,973.6	\$4,989.9	\$8,952.9	\$3,963.0	79.4%
TOTAL EP&S FUND	\$16,830.3	\$3,423.0	\$8,042.1	\$10,031.9	\$1,989.8	24.7%
HIGHWAY FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$2,400.0	\$2,356.6	\$2,400.0	\$1,600.0	-\$800.0	-33.3%
FUEL & FRANCHISE TAXES	\$25,447.6	\$20,833.3	\$23,500.0	\$23,000.0	-\$500.0	-2.1%
LICENSES & PERMITS	\$25,512.7	\$26,655.3	\$25,517.7	\$26,000.0	\$482.3	1.9%
MISCELLANEOUS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
SPECIAL ASSESSMENTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$0.0	\$0.0	\$25,622.9	\$28,250.0	\$2,627.1	10.3%
CARRY-OVER SAVINGS	\$13,055.7	\$18,436.6	\$1,574.1	\$17,264.6	\$15,690.5	996.8%
INTERFUND CHARGES	\$1,144.2	\$150.5	\$415.0	\$225.0	-\$190.0	-45.8%
INTERFUND TRANSFERS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
TOTAL HIGHWAY FUND	\$67,560.1	\$68,432.4	\$79,029.7	\$96,339.6	\$17,309.9	21.9%
LIQUOR FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
LICENSES & PERMITS	\$2,211.0	\$2,692.3	\$2,426.8	\$2,539.8	\$113.0	4.7%
FROM OTHER SOURCES						
CARRY-OVER SAVINGS	\$1,038.8	\$1,532.1	\$674.2	\$858.0	\$183.8	27.3%
INTERFUND TRANSFERS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
TOTAL LIQUOR FUND	\$3,249.8	\$4,224.5	\$3,101.0	\$3,397.7	\$296.8	9.6%
SOLID WASTE MANAGEMENT FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$24,413.0	\$22,101.9	\$25,083.8	\$24,200.0	-\$883.8	-3.5%
MISCELLANEOUS	\$8.5	\$0.0	\$0.0	\$0.0	\$0.0	n/a
OTHER INTERGOVERNMENTAL	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$0.0	\$0.0	\$3,555.0	\$15,900.0	\$12,345.0	347.3%
CARRY-OVER SAVINGS	\$880.1	\$6,053.1	-\$451.1	\$5,320.3	\$5,771.4	-1279.5%
INTERFUND TRANSFERS	\$1,756.3	\$8,755.6	\$5,769.2	\$5,325.7	-\$443.4	-7.7%
TOTAL SOLID WASTE FUND	\$27,058.0	\$36,910.5	\$33,956.9	\$50,746.1	\$16,789.2	49.4%
SEWER FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$58,042.2	\$51,550.1	\$53,320.6	\$61,630.7	\$8,310.1	15.6%
MISCELLANEOUS	\$362.2	\$40.5	\$40.8	\$40.8	\$0.0	n/a
OTHER INTERGOVERNMENTAL	\$17,139.4	\$5,892.9	\$12,900.0	\$5,000.0	-\$7,900.0	-61.2%
SPECIAL ASSESSMENTS	\$1,387.0	\$120.6	\$0.0	\$0.0	\$0.0	n/a
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$0.0	\$0.0	\$20,450.0	\$16,400.0	-\$4,050.0	-19.8%
CARRY-OVER SAVINGS	\$9,573.3	\$23,731.2	\$5,521.3	\$19,259.1	\$13,737.8	248.8%
INTERFUND TRANSFERS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
TOTAL WASTEWATER FUND	\$86,504.1	\$81,335.3	\$92,232.7	\$102,330.6	\$10,097.9	10.9%
TOTAL SPECIAL REVENUE FUNDS	\$201,426.4	\$194,666.6	\$216,362.4	\$262,845.9	\$46,483.5	21.5%

Note: True sum may be different due to rounding.

Financial Summaries

Revenue and Expenditure Summary

4-Year Comparison: Enterprise Revenue Funds* Schedule by Sub-Fund (in Thousands)

Figure 4-6

MAJOR SOURCES	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
WATER SUPPLY FUND:						
FROM TAXES, FEES AND ASSESSMENTS						
CHARGES FOR CURRENT SERVICES	\$67,309.2	\$66,447.0	\$64,390.6	\$67,000.0	\$2,609.4	4.1%
MISCELLANEOUS	\$98.5	\$0.0	\$23.0	\$23.0	\$0.0	0.0%
OTHER INTERGOVERNMENTAL	\$2,539.4	\$791.9	\$4,250.0	\$0.0	-\$4,250.0	-100.0%
SPECIAL ASSESSMENTS ¹	\$6,245.0	\$4,349.7	\$6,465.0	\$3,300.0	-\$3,165.0	-49.0%
USE OF MONEY & PROPERTY	\$3,262.2	\$104.4	\$619.9	\$619.9	\$0.0	0.0%
FROM OTHER SOURCES						
BOND/LAPSED BOND	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
CARRY-OVER SAVINGS	\$30,160.3	\$42,005.0	\$19,535.1	\$34,500.0	\$14,964.9	76.6%
INTERFUND TRANSFERS	\$777.8	\$708.3	\$955.3	\$955.3	\$0.0	0.0%
TOTAL WATER SUPPLY FUND	\$110,392.4	\$114,406.3	\$96,238.8	\$106,398.1	\$10,159.3	10.6%
TOTAL ENTERPRISE FUNDS	\$114,433.5	\$114,406.3	\$96,238.8	\$106,398.1	\$10,159.3	10.6%

Note: True sum may be different due to rounding.

*Effective July 1, 2019, the Golf Fund was repealed through Ordinance No. 4952, Bill No. 144 (2018).

Financial Summaries

Revenue and Expenditure Summary

4-Year Comparison: Operating Expenditures Schedule by Major Fund (in Thousands)

Figure 4-7

MAJOR USES	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
GENERAL FUND						
OPERATING EXPENDITURES						
Culture and Recreation						
Parks and Recreation	\$30,109.7	\$29,881.1	\$35,938.4	\$38,066.7	\$2,128.3	5.9%
General Government						
Agriculture	\$0	\$0	\$0	\$1,371.9	\$1,371.9	n/a
Corporation Counsel	\$3,991.2	\$3,773.1	\$4,287.5	\$4,502.3	\$214.8	5.0%
Environmental Management	\$592.1	\$620.4	\$647.0	\$647.0	\$0.0	0.0%
Finance	\$178,366.0	\$181,523.2	\$217,377.2	\$265,343.5	\$47,966.4	22.1%
Management	\$12,477.0	\$15,573.9	\$15,314.4	\$22,044.8	\$6,730.4	43.9%
Office of the Mayor	\$18,034.8	\$19,322.7	\$20,888.9	\$25,423.7	\$4,534.7	21.7%
Personnel Services	\$1,538.6	\$1,423.5	\$1,889.4	\$2,166.4	\$277.0	14.7%
Planning	\$6,762.4	\$6,297.6	\$6,961.7	\$7,368.1	\$406.5	5.8%
Public Works	\$10,704.2	\$9,974.5	\$13,143.9	\$14,932.0	\$1,788.0	13.6%
Highways, Streets, and Transportation						
Transportation	\$8,474.6	\$7,018.2	\$7,348.3	\$12,356.0	\$5,007.7	68.1%
Legislative						
County Clerk	\$1,240.6	\$1,091.4	\$2,089.4	\$2,342.2	\$252.8	12.1%
County Council	\$6,413.9	\$7,262.8	\$9,001.6	\$9,711.4	\$709.8	7.9%
Public Safety						
Emergency Management Agency	\$664.3	\$630.7	\$1,112.4	\$1,150.4	\$38.0	3.4%
Fire and Public Safety	\$40,785.5	\$41,946.2	\$45,597.0	\$48,751.3	\$3,154.3	6.9%
Police	\$55,072.2	\$58,214.4	\$63,030.9	\$67,942.0	\$4,911.1	7.8%
Prosecuting Attorney	\$6,505.3	\$6,571.3	\$8,018.6	\$8,100.1	\$81.5	1.0%
Sanitation						
Environmental Management	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	n/a
Social Welfare						
Housing and Human Concerns	\$23,851.8	\$24,001.4	\$28,906.6	\$29,732.4	\$825.8	2.9%
TOTAL GENERAL FUND	\$405,584.0	\$415,126.3	\$481,553.2	\$561,952.2	\$80,399.0	16.7%
SPECIAL REVENUE FUNDS						
OPERATING EXPENDITURES						
Highways, Streets, and Transportation						
Public Works	\$32,748.7	\$27,679.3	\$33,303.0	\$44,233.3	\$10,930.3	32.8%
Transportation	\$14,505.0	\$8,240.5	\$7,873.3	\$8,938.3	\$1,065.0	13.5%
Sanitation						
Environmental Management	\$83,863.2	\$76,780.9	\$84,556.7	\$98,458.5	\$13,901.8	16.4%
Social Welfare						
Liquor Control	\$2,586.3	\$2,199.0	\$3,101.0	\$3,397.7	\$296.8	9.6%
TOTAL SPECIAL REVENUE FUNDS	\$133,703.2	\$114,899.7	\$128,834.0	\$155,027.9	\$26,193.9	20.3%
ENTERPRISE FUNDS						
OPERATING EXPENDITURES						
Culture and Recreation						
Parks and Recreation	-\$300.3	\$0.0	\$0.0	\$0.0	\$0.0	n/a
Water Supply						
Water Supply	\$62,201.0	\$61,628.7	\$72,813.8	\$77,048.1	\$4,234.3	5.8%
TOTAL ENTERPRISE FUNDS	\$61,900.7	\$61,628.7	\$72,813.8	\$77,048.1	\$4,234.3	5.8%
TOTAL COUNTY FUNDS	\$601,187.9	\$591,654.7	\$683,201.1	\$794,028.3	\$110,827.2	16.2%

Note: True sum may be different due to rounding.

Explanation of Budget Functional Areas¹

Figure 4-8

Functional Area	Department/Agency
Culture and Recreation	Parks and Recreation including Waiehu Golf Course
General Government	Agriculture; Corporation Counsel; Environmental Management (Administration Program); Finance; Management; Office of the Mayor; Personnel; Planning; and Public Works (Administration, Engineering, Special Maintenance, Garage Services, and Development Services Administration Programs)
Highways, Streets, and Transportation	Environmental Management (Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund); Public Works (Highways Administration, Road, Bridge, and Drainage Maintenance, and Traffic Management Programs); and Transportation
Legislative	County Council; County Auditor; and Office of the County Clerk
Public Safety	Emergency Management Agency; Fire and Public Safety; Police; and Prosecuting Attorney
Sanitation	Environmental Management (Wastewater Administration, Wastewater Operations, Solid Waste Administration, Solid Waste Operations, and Environmental Protection and Sustainability Programs)
Social Welfare	Housing and Human Concerns; and Liquor Control
Water Supply	Water Supply

¹ The functional area is assigned in the County's financial system when an index code is created. However, for budgetary purposes, there are some departments/programs/activities that have been re-assigned with different functional areas to be consistent with prior years' budget reports.

FY 2023 Fund Summary (County Funds)

Consolidated Schedule (in Thousands)
Figure 4-9

	GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	TOTAL FUNDS
BEGINNING FUND BALANCE	\$103,287.7	\$49,343.0	\$42,005.0	\$194,635.6
TRANSFERRED TO ESTIMATED REVENUES	-\$103,287.7	-\$49,343.0	-\$42,005.0	-\$194,635.6
ESTIMATED REVENUES				
FROM TAXES, FEES AND ASSESSMENTS				
CHARGES FOR CURRENT SERVICES	\$3,400.0	\$89,789.5	\$67,000.0	\$160,189.5
FUEL & FRANCHISE TAXES	\$0.0	\$23,000.0	\$0.0	\$23,000.0
LICENSES, PERMITS & OTHERS	\$14,466.0	\$28,580.6	\$642.9	\$43,689.4
OTHER INTERGOVERNMENTAL	\$50.0	\$5,000.0	\$0.0	\$5,050.0
PUBLIC SERVICE COMPANY TAX	\$6,900.0	\$0.0	\$0.0	\$6,900.0
REAL PROPERTY TAXES	\$420,367.1	\$0.0	\$0.0	\$420,367.1
SPECIAL ASSESSMENTS	\$2,275.0	\$0.0	\$3,300.0	\$5,575.0
TRANSIENT ACCOMODATIONS TAX	\$60,000.0	\$0.0	\$0.0	\$60,000.0
FROM OTHER SOURCES				
BOND/LAPSED BOND	\$92,730.0	\$60,550.0	\$0.0	\$153,280.0
CARRY-OVER SAVINGS	\$45,114.0	\$41,422.2	\$34,500.0	\$121,036.2
INTERFUND TRANSFERS	\$30,510.1	\$14,503.7	\$955.3	\$45,969.1
TOTAL ESTIMATED REVENUES	\$675,812.2	\$262,845.9	\$106,398.1	\$1,045,056.3
EXPENDITURES AND OTHER USES				
OPERATING EXPENDITURES				
CULTURE AND RECREATION	\$38,066.7	\$0.0	\$0.0	\$38,066.7
GENERAL GOVERNMENT	\$343,799.6	\$0.0	\$0.0	\$343,799.6
HIGHWAYS, STREETS, AND TRANSPORTATION	\$12,356.0	\$53,171.6	\$0.0	\$65,527.6
LEGISLATIVE	\$12,053.6	\$0.0	\$0.0	\$12,053.6
PUBLIC SAFETY	\$125,943.8	\$0.0	\$0.0	\$125,943.8
SANITATION	\$0.0	\$98,458.5	\$0.0	\$98,458.5
SOCIAL WELFARE	\$29,732.4	\$3,397.7	\$0.0	\$33,130.2
WATER SUPPLY	\$0.0	\$0.0	\$77,048.1	\$77,048.1
CAPITAL EXPENDITURES	\$113,860.0	\$107,818.0	\$29,350.0	\$251,028.0
TOTAL EXPENDITURES AND OTHER USES	\$675,812.2	\$262,845.9	\$106,398.1	\$1,045,056.3
ENDING FUND BALANCE	\$0.0	\$0.0	\$0.0	\$0.0

Note: True sum may be different due to rounding.

FY 2023 Fund Summary by Major Fund (General Fund)

General Fund Schedule (in Thousands)
Figure 4-10

	GENERAL FUND	TOTAL GENERAL FUND
BEGINNING FUND BALANCE	\$103,287.7	\$103,287.7
TRANSFERRED TO ESTIMATED REVENUES	-\$103,287.7	-\$103,287.7
ESTIMATED REVENUES		
FROM TAXES, FEES AND ASSESSMENTS		
CHARGES FOR CURRENT SERVICES	\$3,400.0	\$3,400.0
FUEL & FRANCHISE TAXES	\$0.0	\$0.0
LICENSES, PERMITS & OTHERS	\$14,466.0	\$14,466.0
OTHER INTERGOVERNMENTAL	\$50.0	\$50.0
PUBLIC SERVICE COMPANY TAX	\$6,900.0	\$6,900.0
REAL PROPERTY TAXES	\$420,367.1	\$420,367.1
SPECIAL ASSESSMENTS	\$2,275.0	\$2,275.0
TRANSIENT ACCOMODATIONS TAX	\$60,000.0	\$60,000.0
FROM OTHER SOURCES		
BOND/LAPSED BOND	\$92,730.0	\$92,730.0
CARRY-OVER SAVINGS	\$45,114.0	\$45,114.0
INTERFUND TRANSFERS	\$30,510.1	\$30,510.1
TOTAL ESTIMATED REVENUES	\$675,812.2	\$675,812.2
EXPENDITURES AND OTHER USES		
OPERATING EXPENDITURES		
CULTURE AND RECREATION	\$38,066.7	\$38,066.7
GENERAL GOVERNMENT	\$343,799.6	\$343,799.6
HIGHWAYS, STREETS, AND TRANSPORTATION	\$12,356.0	\$12,356.0
LEGISLATIVE	\$12,053.6	\$12,053.6
PUBLIC SAFETY	\$125,943.8	\$125,943.8
SANITATION	\$0.0	\$0.0
SOCIAL WELFARE	\$29,732.4	\$29,732.4
WATER SUPPLY	\$0.0	\$0.0
CAPITAL EXPENDITURES	\$113,860.0	\$113,860.0
TOTAL EXPENDITURES AND OTHER USES	\$675,812.2	\$675,812.2
ENDING FUND BALANCE	\$0.0	\$0.0

FY 2023 Fund Summary by Major Fund (Non-General Fund)

Special Revenue Funds Schedule (in Thousands)

Figure 4-11

	BIKEWAY FUND	EP&S FUND	HIGHWAY FUND	LIQUOR FUND	SOLID WASTE MANAGEMENT FUND	SEWER FUND	TOTAL SPECIAL REVENUE FUNDS
BEGINNING FUND BALANCE	\$114.3	-\$524.4	\$18,436.6	\$1,532.1	\$6,053.1	\$23,731.2	\$49,343.0
TRANSFERRED TO ESTIMATED REVENUES	-\$114.3	\$524.4	-\$18,436.6	-\$1,532.1	-\$6,053.1	-\$23,731.2	-\$49,343.0
ESTIMATED REVENUES							
FROM TAXES, FEES AND ASSESSMENTS							
CHARGES FOR CURRENT SERVICES	\$0.0	\$2,358.8	\$1,600.0	\$0.0	\$24,200.0	\$61,630.7	\$89,789.5
FUEL & FRANCHISE TAXES	\$0.0	\$0.0	\$23,000.0	\$0.0	\$0.0	\$0.0	\$23,000.0
LICENSES, PERMITS & OTHERS	\$0.0	\$0.0	\$26,000.0	\$2,539.8	\$0.0	\$40.8	\$28,580.6
OTHER INTERGOVERNMENTAL	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5,000.0	\$5,000.0
SPECIAL ASSESSMENTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
FROM OTHER SOURCES							
BOND/LAPSED BOND	\$0.0	\$0.0	\$28,250.0	\$0.0	\$15,900.0	\$16,400.0	\$60,550.0
CARRY-OVER SAVINGS	\$0.0	-\$1,279.9	\$17,264.6	\$858.0	\$5,320.3	\$19,259.1	\$41,422.2
INTERFUND TRANSFERS	\$0.0	\$8,952.9	\$225.0	\$0.0	\$5,325.7	\$0.0	\$14,503.7
TOTAL ESTIMATED REVENUES	\$0.0	\$10,031.9	\$96,339.6	\$3,397.7	\$50,746.1	\$102,330.6	\$262,845.9
EXPENDITURES AND OTHER USES							
OPERATING EXPENDITURES							
HIGHWAYS, STREETS, AND TRANSPORTATION	\$0.0	\$0.0	\$53,171.6	\$0.0	\$0.0	\$0.0	\$53,171.6
SANITATION	\$0.0	\$10,031.9	\$0.0	\$0.0	\$32,096.1	\$56,330.6	\$98,458.5
SOCIAL WELFARE	\$0.0	\$0.0	\$0.0	\$3,397.7	\$0.0	\$0.0	\$3,397.7
CAPITAL EXPENDITURES	\$0.0	\$0.0	\$43,168.0	\$0.0	\$18,650.0	\$46,000.0	\$107,818.0
TOTAL EXPENDITURES AND OTHER USES	\$0.0	\$10,031.9	\$96,339.6	\$3,397.7	\$50,746.1	\$102,330.6	\$262,845.9
ENDING FUND BALANCE	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

Note: True sum may be different due to rounding.

FY 2023 Fund Summary by Major Fund (Non-General Fund)

Enterprise Fund Schedule (in Thousands)

Figure 4-12

	WATER SUPPLY FUND	TOTAL ENTERPRISE FUNDS
BEGINNING FUND BALANCE	\$42,005.0	\$42,005.0
TRANSFERRED TO ESTIMATED REVENUES	-\$42,005.0	-\$42,005.0
ESTIMATED REVENUES		
FROM TAXES, FEES AND ASSESSMENTS		
CHARGES FOR CURRENT SERVICES	\$67,000.0	\$67,000.0
LICENSES, PERMITS & OTHERS	\$642.9	\$642.9
OTHER INTERGOVERNMENTAL	\$0.0	\$0.0
SPECIAL ASSESSMENTS	\$3,300.0	\$3,300.0
FROM OTHER SOURCES		
BOND/LAPSED BOND	\$0.0	\$0.0
CARRY-OVER SAVINGS	\$34,500.0	\$34,500.0
INTERFUND TRANSFERS	\$955.3	\$955.3
TOTAL ESTIMATED REVENUES	\$106,398.1	\$106,398.1
EXPENDITURES AND OTHER USES		
OPERATING EXPENDITURES		
CULTURE AND RECREATION	\$0.0	\$0.0
WATER SUPPLY	\$77,048.1	\$77,048.1
CAPITAL EXPENDITURES	\$29,350.0	\$29,350.0
TOTAL EXPENDITURES AND OTHER USES	\$106,398.1	\$106,398.1
ENDING FUND BALANCE	\$0.0	\$0.0

Note: True sum may be different due to rounding.

Carryover Savings Comparative Analysis

For purposes of this analysis, carryover savings available for the ensuing budget year represents the unassigned fund balance as identified in the Annual Comprehensive Financial Report (ACFR) from the prior fiscal year (as of June 30th) less any prior appropriation. Unassigned Fund Balances and the Emergency Fund provide necessary reserves that are part of a sound financial position as reviewed by the bond rating agencies to maintain our high ratings.

**4-Year Comparison: Carryover Savings Summary by Sub-Fund
(in Thousands)**

Figure 4-13

FUND TYPE	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2022 ESTIMATED	FY 2023 PROPOSED
General Fund	\$103,287.7	\$56,738.3	\$77,666.3	\$45,114.0
Sewer Fund	\$23,731.2	\$5,521.3	\$5,771.3	\$19,259.1
Highway Fund	\$18,436.6	\$1,574.1	\$1,574.1	\$17,264.6
Solid Waste Fund	\$6,053.1	-\$451.1	-\$451.1	\$5,320.3
Liquor Control Fund	\$1,532.1	\$674.2	\$674.2	\$858.0
Bikeway Fund	\$114.3	\$0.0	\$0.0	\$0.0
EP&S Fund	-\$524.4	\$898.1	\$898.1	-\$1,279.9
Water Supply Fund	\$42,005.0	\$19,535.1	\$19,535.1	\$34,500.0
TOTAL	\$194,635.6	\$84,490.1	\$105,668.1	\$121,036.2

Notes:

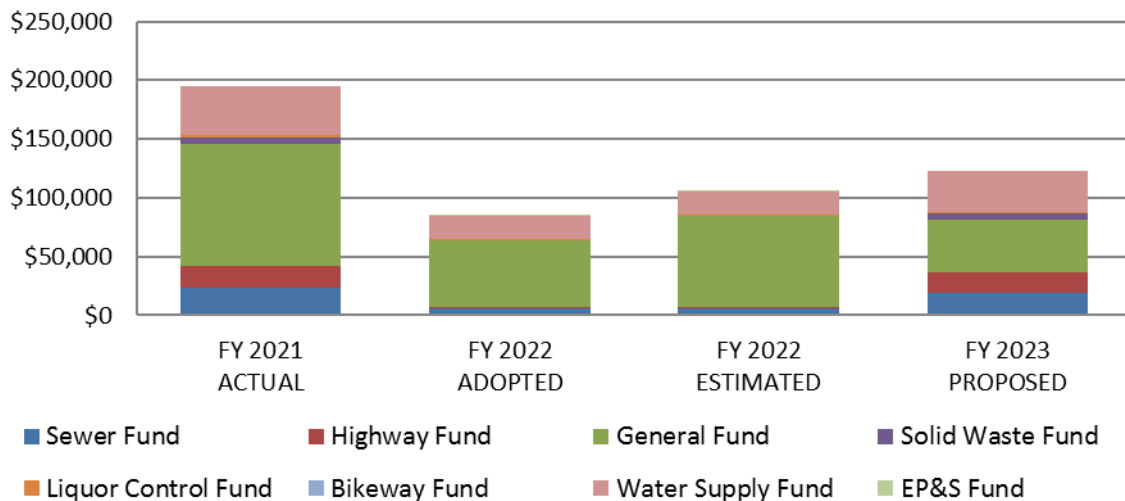
True sum may be different due to rounding.

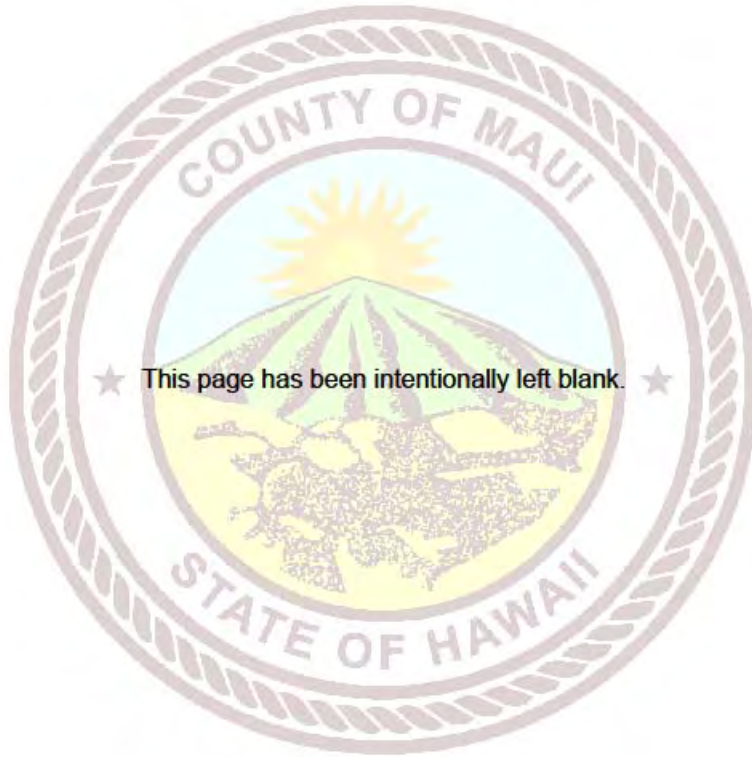
FY 2021 Actual as of June 30, 2021 as reported in the ACFR.

FY 2022 Estimated as of June 30, 2022.

**4-Year Comparison: Carryover Savings Chart by Sub-Fund
(in Thousands)**

Figure 4-14





There are a multitude of factors used to assess and monitor financial condition. One of the primary factors influencing financial condition is revenue. The following provides a part of the financial picture for determining the County of Maui's overall financial condition. Under the ideal conditions, revenues grow at a rate equal to or greater than the combined effects of inflation and operational and capital project needs, and should be flexible to allow for adjustments to changing conditions.

The FY 2023 Mayor's Proposed total estimated revenues from County Funds, including Bond/Lapsed Bond funds, is \$1.05 billion, an increase of \$201.6 million or 23.9 percent from the FY 2022 Adopted Budget. The FY 2023 Mayor's Proposed total estimated revenues, excluding Bond/Lapsed Bonds funds, is \$891.8 million, an increase of \$136.6 million or 18.1 percent from prior year. Numbers presented in the following sections of this document exclude the revenues derived from Bond/Lapsed Bond Funds and may vary from other charts/tables presented in other sections of this document. Estimated revenues provide the funds for government's operations and capital improvement projects. The major source of the County's FY 2023 Mayor's Proposed operating revenue is derived from taxes including Real Property Tax, Public Service Company Tax, Transient Accommodations Tax (TAT), Fuel Tax, Franchise Tax, and Vehicle Weight Tax. It also includes charges for services for Sewer and Cesspool, Landfill Disposal, Refuse Collection, Public Transit, and Water Services. The estimated revenues for these major sources are collected by the General Fund, Highway Fund, Sewer Fund, Solid Waste Management Fund, and Water Fund.

General Fund

The FY 2023 Mayor's Proposed estimated revenues for the General Fund are \$583.1 million, which comprises of 65.4 percent of the total estimated revenues from County Funds. This is an increase of \$90.8 million or 18.5 percent from the FY 2022 Adopted Budget, mainly due to the increases in Real Property Tax and TAT revenues.

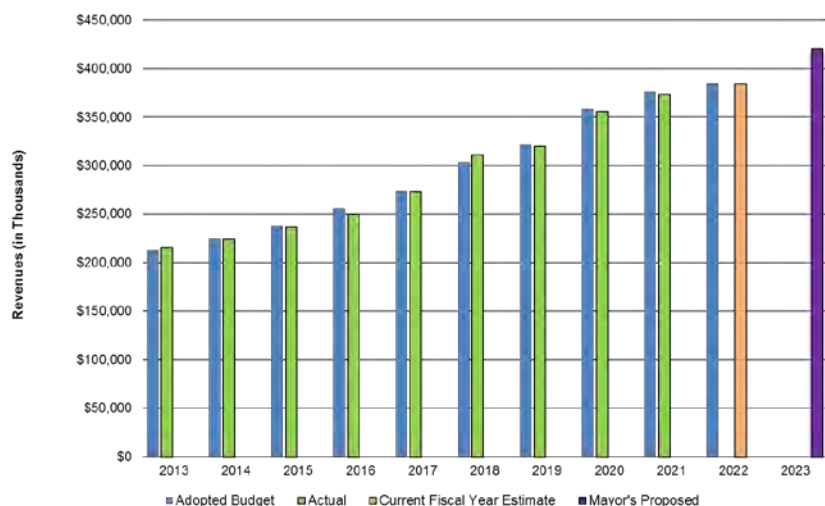
The FY 2023 Mayor's Proposed estimated revenues for the General Fund consist of the following revenue sources: TAT, Real Property Tax, and Licenses, Permits & Others (mainly due to Building Permit Review Fees and Motor Vehicles License Fees).

Real Property Tax

Real Property Tax is the most significant revenue source for the county and is the largest revenue component of the General Fund. Unlike many other states, Hawai'i State law allows for the counties to retain 100 percent of the real property tax levied in their jurisdiction. Real Property Tax is based on valuations applied to real property with tax rates assigned to each of the eleven classifications.

The FY 2023 Mayor's Proposed Budget estimated real property tax revenues are based on the projected certified values of real property of approximately \$58.9 billion.

Figure 4-15
Real Property Tax



The Mayor's Proposed FY 2023 estimated revenues from Real Property Tax is \$420.4 million, which represent 72.1 percent of General Fund revenues, and 47.1 percent of revenues from all County Funds. The FY 2023 estimated real property tax revenues (net of estimated revenues from Circuit Breaker credits) reflect an increase of \$35.4 million or 9.2 percent from the FY 2022 Adopted Budget of \$385.0 million. All County of Maui's real estate sectors experienced increasing sales prices this past year. Consequently, real property values increased significantly over this time period. The timeshare classification increased due to the rebound in tourism after the COVID-19 pandemic travel restrictions were lifted. Also, the hotel and resort classification had an adequate number of sales to support a revaluation, which resulted in a large value increase compared to prior year. The residential housing classifications of non-owner-occupied, long-term rental, owner-occupied and short-term-rental also experienced valuation increases due to low interest rates, low inventory, construction price increases, and high demand.

The long-term rental classification is comprised of a single family and condominium residential housing with a long-term lease of at least one year as of January 1, 2022. Last year, these properties were classified as non-owner-occupied.

The Circuit Breaker Tax Credit Program provides qualified homeowners a credit to their real property tax bill equal to the amount their bill exceeds 2.0 percent of their adjusted gross income. The circuit breaker program is anticipated to reduce real property tax revenues by approximately \$405,000 in Mayor's Proposed FY 2023.

Transient Accommodations Tax

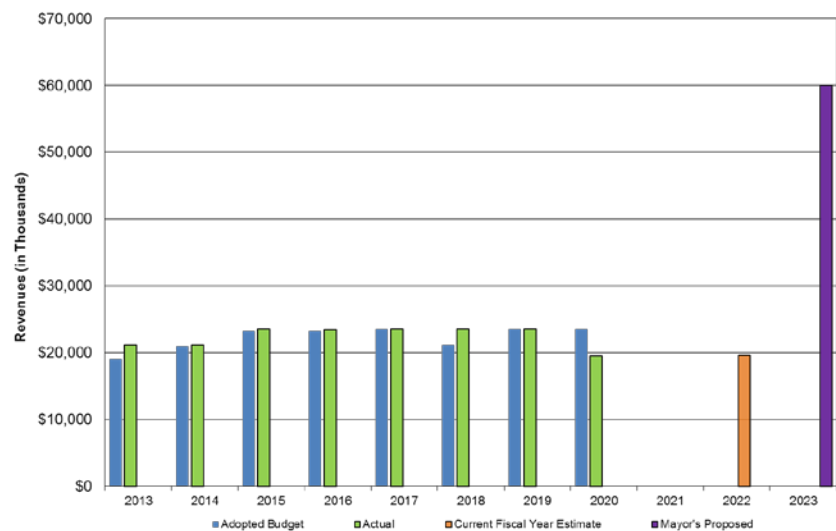
The estimated revenues on TAT represents 10.3 percent of all General Fund and 6.7 percent of all County Funds revenues. As discussed in the Long-Term Financial Plan section of this document, under Act 1, 1st Special Session SLH 2017, which extended the allocation of \$103 million to counties to fiscal year 2017-18 and for each fiscal year thereafter, the Maui County received 22.8 percent or \$23.4 million.

Following Governor Ige's Emergency Proclamation in March 2020, which suspended section 237D-6.5(b) of the Hawaii Revised Statutes relating to the distribution of the TAT, the County's FY 2020 TAT revenues declined by 16.7 percent and therefore, recognized zero revenue from this funding source in FY 2021 and FY 2022.

As a result of Act 1, 1st Special Session 2021 (House Bill 862, H.D. 2, S.D. 2, C.D. 1) enacted on July 8, 2021 that authorized the counties to establish and administer their own TAT at a maximum rate of 3 percent. The County established Chapter 3.47, MCC to levy a rate of 3 percent on every taxpayer that has taxable gross rental proceeds and/or total fair market rental value attributable to the County of Maui effective November 1, 2021. This is imposed in addition to the State TAT, which is currently levied at a

Figure 4-16

Transient Accommodations Tax



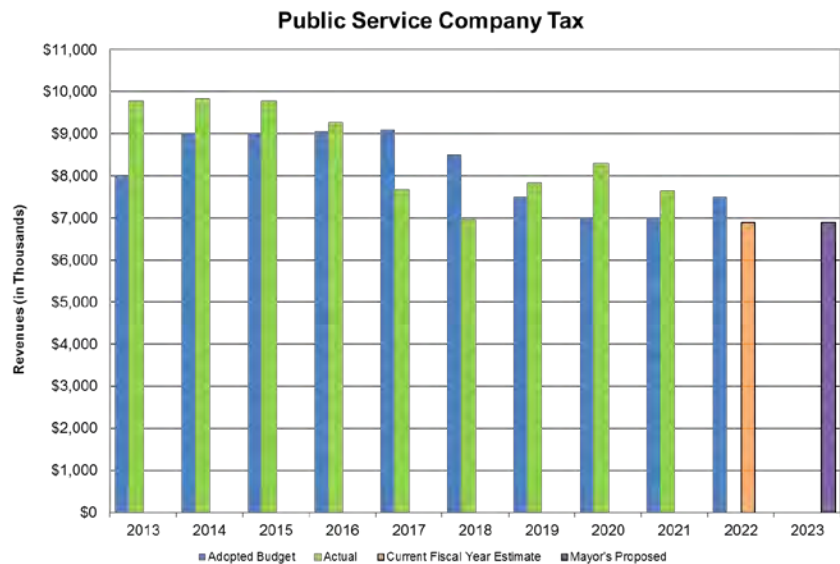
rate of 10.25 percent¹. Subsequently, in November 2021, the amendment recognizing the FY 2022 estimated revenues in the amount of \$15.0 million for TAT was enacted. Based on the revenues collected since the imposition of the TAT and the rebound in tourism, the FY 2023 Mayor's Proposed Budget projects this revenue source will contribute \$60.0 million for the General Fund. This represents 10.3 percent of General Fund revenues, and 6.7 percent of all County Funds revenues. The FY 2023 Mayor's Proposed TAT revenues is the County's second largest General Fund revenue source.

Public Service Company Tax

Included in the taxes category for the General Fund is the Public Service Company ("PSC") Tax established by state statute. This tax, which is levied against public utilities, provides for a tax of 1.885 percent of the gross income in lieu of real property tax. Collections of the PSC tax started in FY 2002.

The estimated revenue is \$6.9 million for FY 2023, a decrease of \$0.6 million or 8.0 percent from the FY 2022 Adopted Budget. The PSC tax contributes 1.2 percent of the General Fund revenues and 0.8 percent of the total County Funds revenues.

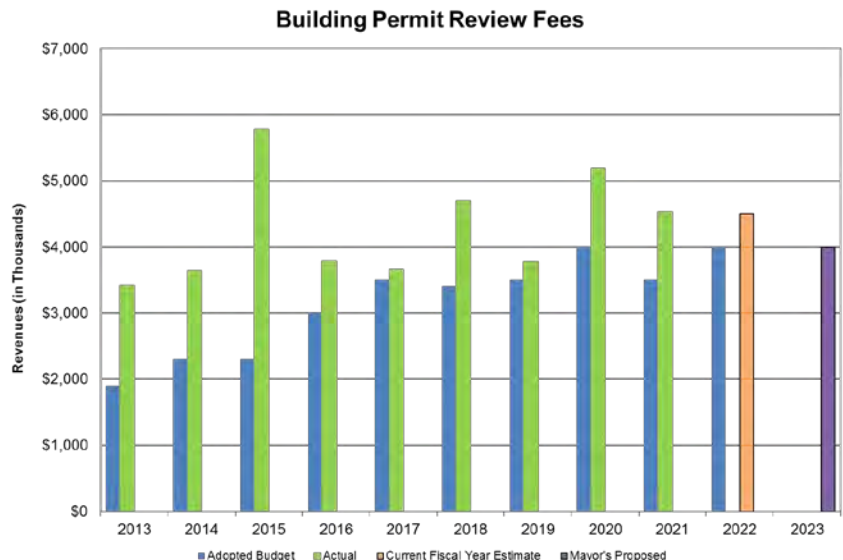
Figure 4-17



Licenses, Permits & Others

Businesses or services requiring licenses or permits to operate in the County pay a fee as set by State and County laws. For FY 2023, estimated revenues derived from the General Fund's Licenses, Permits, & Others is \$14.5 million, an increase of \$1.5 million or 11.9 percent from FY 2022 Adopted Budget. This revenue source represents 2.5 percent of the total General Fund revenues, or 1.6 percent of the total County Funds revenues. The Building Permit Review Fees and Motor Vehicles License Fees are the major revenue sources for this category.

Figure 4-18



¹ Hawaii Revised Statutes (HRS) §237D-2.

Building Permit Review Fees

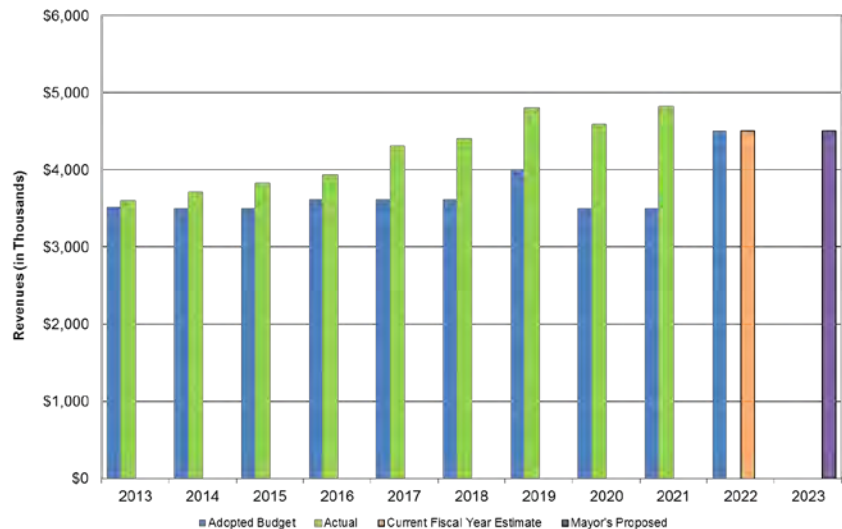
Included in the Licenses, Fees & Others category for the General Fund are the fees for subdivision construction plan review; permits for building and construction, electrical, plumbing, driveway and grading inspections; and other filing fees.

The estimated revenues of \$4.0 million for FY 2023 Mayor's Proposed is flat from FY 2022 Adopted Budget. Despite the COVID-19 pandemic, the construction industry remains as one of the strongest sectors of the County's economy, due in part to historically low interest rates and strong local and offshore demand. Building permit valuations in FY 2021 was \$547.7 million, compared to \$561.3 million from prior year. This slight decline in FY 2021 was still significantly higher when compared with FY 2019 building permit valuations.

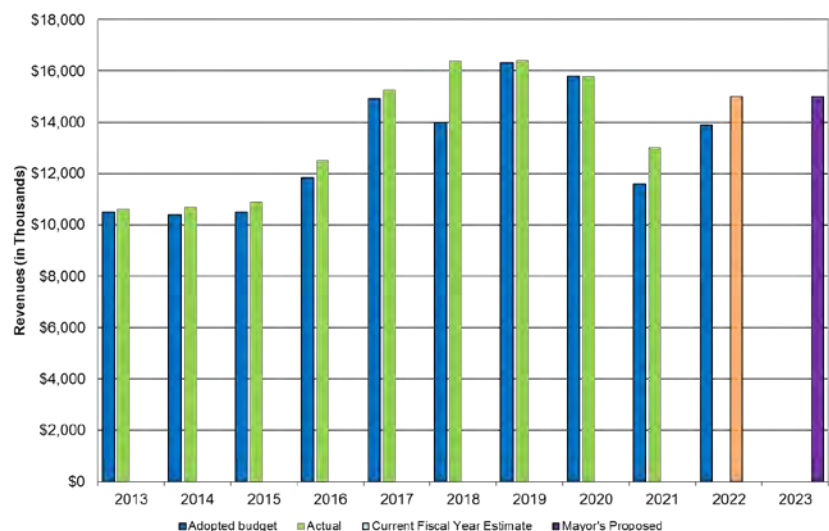
Motor Vehicles License Fees

The revenues collected for the motor vehicle license fees includes license plates, decals, registration of motor vehicles, transfer fees and penalties, certificate of registration, and other vehicle permits. The collection of these fees are established in HRS Section 249, and Chapter 3.25, Maui County Code.

The FY 2023 Mayor's Proposed estimated revenues for the Motor Vehicles License Fees of \$4.5 million is flat from FY 2022 Adopted Budget. The projected revenues for this category is based on the 4-year actuals average.

Figure 4-19**Motor Vehicles License Fees****Highway Fund**

The FY 2023 Mayor's Proposed Highway Fund estimated revenues of \$68.1 million is an increase of \$14.7 million or 27.5 percent from prior year. The projected increase can be attributable to fuel tax revenue increase and higher carryover savings based on the FY 2021 recorded fund balance and lower expenditures in debt service payments compared to the budgeted amount. The Highway Fund represents 7.6 percent of the estimated revenues from County Funds sources. Revenues for the Highway Fund are derived from fuel, vehicle weight tax, franchise taxes, and public transit fares.

Figure 4-20**Fuel Tax**

Fuel Tax

The County's Fuel Tax is based on the number of gallons of fuel purchased. County's Fuel Tax is a levy on gas, diesel, ethanol, methanol, liquid petroleum, and bio-diesel.

The FY 2023 Mayor's Proposed Fuel Tax revenues are projected to contribute \$15.0 million in revenues to the Highway Fund. This is an increase of \$1.1 million or 7.9 percent compared to FY 2022 Adopted Budget. The FY 2023 Mayor's Proposed Fuel Tax revenues represent 22.0 percent of all Highway Fund revenue or 1.7 percent of all County Funds sources. The projected increase is based on the actual collections to date for FY 2022 and a forecast by the U.S. Energy Information Administration's (EIA) of increase in demand for fuel and energy consumption.

Public Transit Fare

Two types of monthly passes are available to the public: general boarding at \$45 per month for fixed and commuter routes, and a reduced rate monthly pass at \$25 per month on fixed routes for passengers 55 years and older, paratransit eligible and person with a physician certified disability fixed route card, Medicare Card holders, and students ages 24 and below with valid identification. In addition to monthly passes, a daily pass for all routes is available for \$4, one-way rate is \$2 per boarding, and one-way rate for seniors/disabled/Medicare passengers is \$1. The Department implemented a ticket book concept for paratransit routes, in lieu of a monthly pass, which will allow for 12 one-way trips for \$20.

The estimated revenue of \$1.6 million from public transit bus fare collection is a decrease from the FY 2022 Adopted Budget by \$0.8 million. The Public Transit Fare is anticipated to contribute 2.3 percent in revenue to the Highway Fund.

Franchise Tax

The Franchise Tax is a tax of 2.5 percent of annual gross receipts from electric and gas companies operating as public utilities in the County of Maui. Similar to the Public Service

Figure 4-21

Public Transit Bus Fares

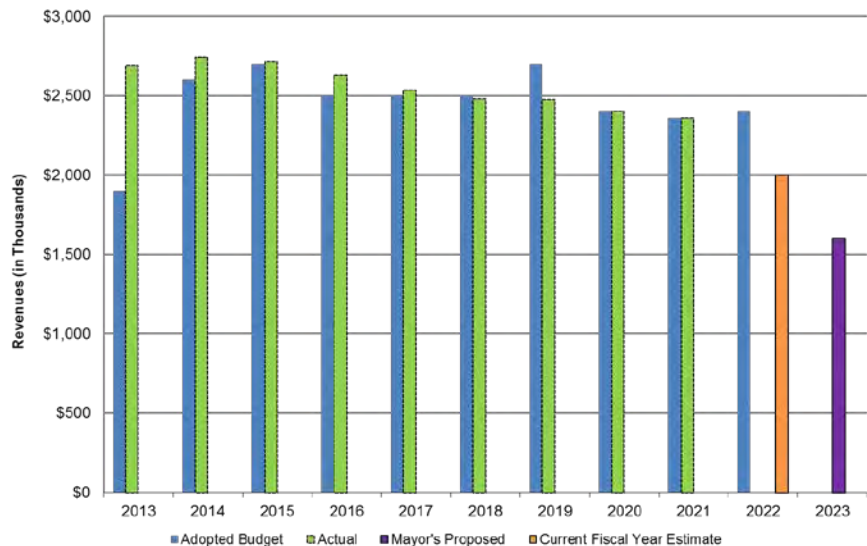
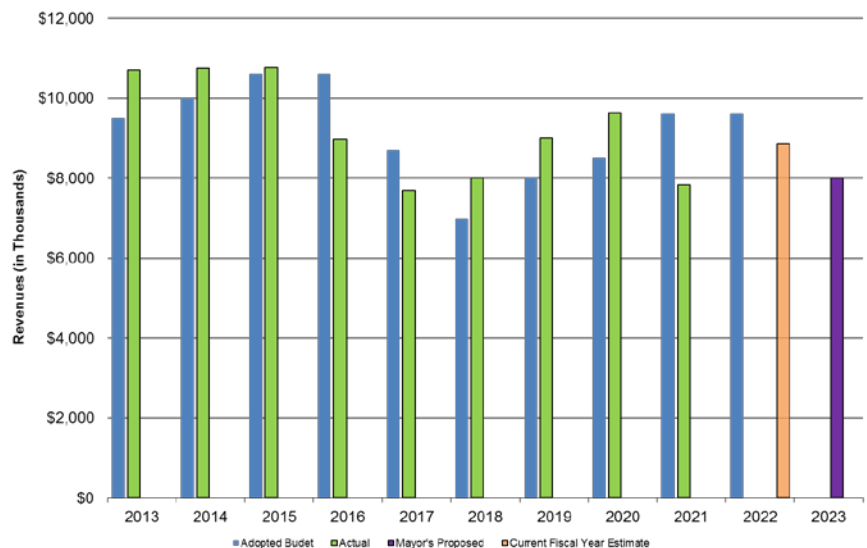


Figure 4-22

Franchise Tax



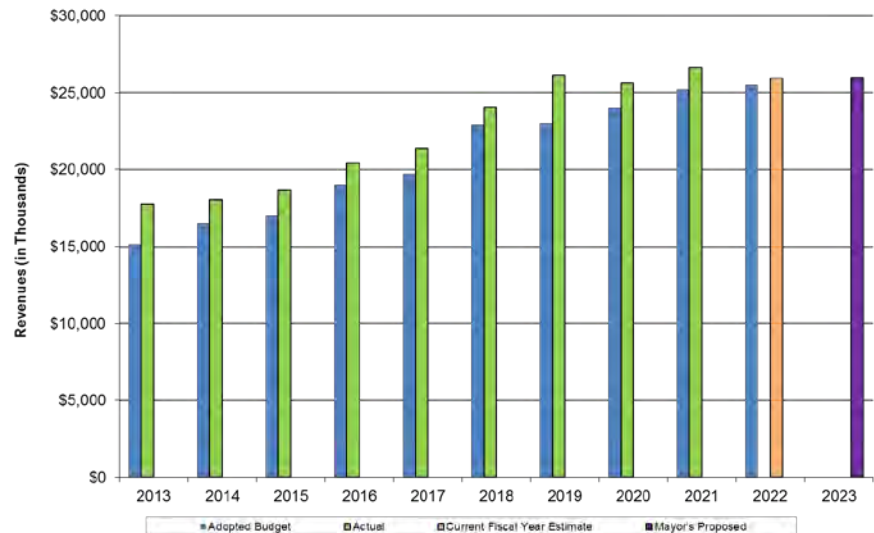
Company Tax, fluctuations in Franchise Tax collections may be due to fuel cost and energy conservation measures.

The estimated revenues from the Franchise Tax for FY 2023 Mayor's Proposed is \$8.0 million, which is a decrease of \$1.6 million or 16.7 percent from FY 2022 Adopted Budget. The decline is mainly due to the increases in renewable energy production at 50.2 percent for Maui County in 2021, offset by 9 percent rise in electric sales. The FY 2023 Mayor's proposed Franchise Tax revenues represent 11.7 percent of the total Highway Fund revenues and 0.9 percent of the total County Funds revenues.

Weight Tax

The County's Weight tax is imposed on all vehicles as defined in the Hawaii Revised Statutes 249-13 (2013). The FY 2023 Mayor's Proposed estimated revenues of \$26.0 million for the Weight Tax is an increase of \$0.5 million or 1.9 percent from the FY 2022 Adopted Budget. At this level, the Weight Tax is projected to contribute approximately 38.2 percent of the Highway Fund revenues or 2.9 percent of the total County Funds revenues.

Figure 4-23
Street Use Weight Tax



Sewer Fund

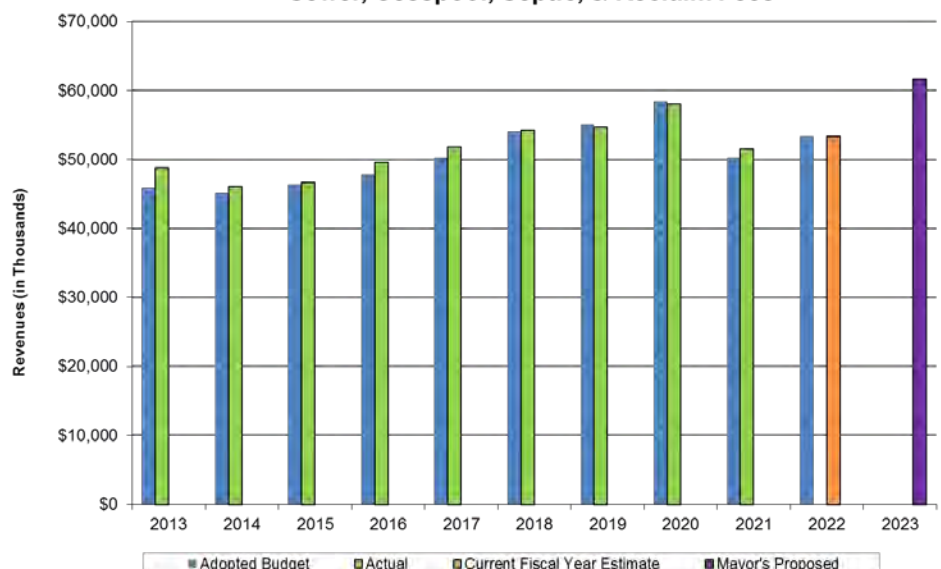
The FY 2023 Mayor's Proposed Estimated revenue for the Sewer Fund is \$85.9 million, an increase of \$14.1 million or 19.7 percent from FY 2022 Adopted Budget. The Sewer Fund represents 9.6 percent of the total County Funds estimated revenues. This fund's main source of revenue stream is derived from sewer, cesspool, septic, and reclaimed water fees.

Sewer Fees

Sewer fees are collected as charges for current services, and used to fund the operations and capital improvement projects of the Department of Environmental Management, Wastewater Division. Residential users are charged a monthly base charge and a water

Figure 4-24

Sewer, Cesspool, Septic, & Reclaim Fees



usage charge per dwelling unit in accordance with amounts set in the annual budget. Non-residential wastewater system service charges are also charged a monthly base charge, plus a variable charge based on the total amount of water used each billing period.

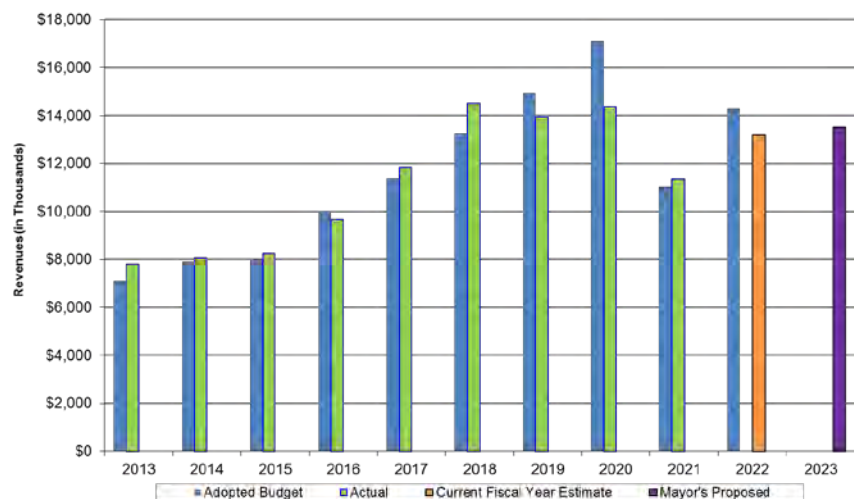
The \$61.6 million in estimated revenues from sewer user fees for FY 2023 Mayor's Proposed represents an increase of \$8.3 million or 15.6 percent from FY 2022 Adopted Budget. The projected increase in sewer user fees' revenues is primarily due to the proposed 3 percent rate hike. The sewer user fees will contribute to approximately 71.7 percent of the FY 2023 Mayor's Proposed total Sewer Fund revenues and 6.9 percent of the total County Funds revenues.

Solid Waste Management Fund

The FY 2023 Mayor's Proposed estimated revenues for the Solid Waste Management Fund are \$34.8 million, an increase of \$4.4 million or 14.6 percent from FY 2022 Adopted Budget. The Solid Waste Fund represents 3.9 percent of the total County Funds estimated revenues. Fees associated with landfill disposal and refuse collection are the major sources of revenues for this fund. For FY 2023 Mayor's Proposed, the Solid Waste Management Fund is projected to be non-self-sufficient and thereby, will be subsidized by the General Fund in the amount of \$3.6 million.

Figure 4-25

Landfill Tipping and Permit Fees

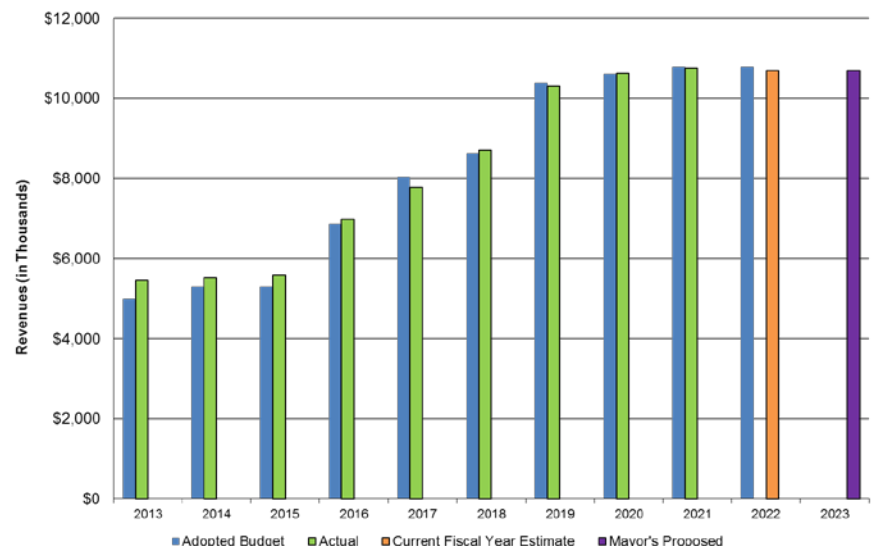


Landfill Disposal Fees

Landfill disposal fees (landfill tipping and permit fees) are collected as charges for current services. The FY 2023 Mayor's Proposed estimated revenues of \$13.5 million for landfill disposal fees, are a slight decrease by \$0.8 million or 5.5 percent from the FY 2022 Adopted Budget. Despite the proposed rate increase in landfill tipping fees from \$104 to \$106 per ton, this revenue stream is still projected to decrease, mainly due to less tonnage collection.

Figure 4-26

Refuse Collection Fees



The FY 2023 Mayor's Proposed estimated revenues for the landfill disposal fees represent 38.7 percent of the total Solid Waste Management Fund, or 1.5 percent of the total County Funds revenues.

Refuse Collection Fees

Refuse collection fees are collected as charges for current services. This service is projected to generate \$10.7 million in FY 2023 Mayor's Proposed estimated revenues, a slight decrease of \$100,000 or 0.9 percent from the FY 2022 Adopted Budget. The slight decrease in projected revenues from refuse collection fees in FY 2023 Mayor's Proposed can be attributable to higher delinquent accounts.

The estimated revenues from refuse collection fees represent 30.7 percent of the total Solid Waste Fund's revenue and 1.2 percent of the total County Funds revenues.

Water Supply Fund

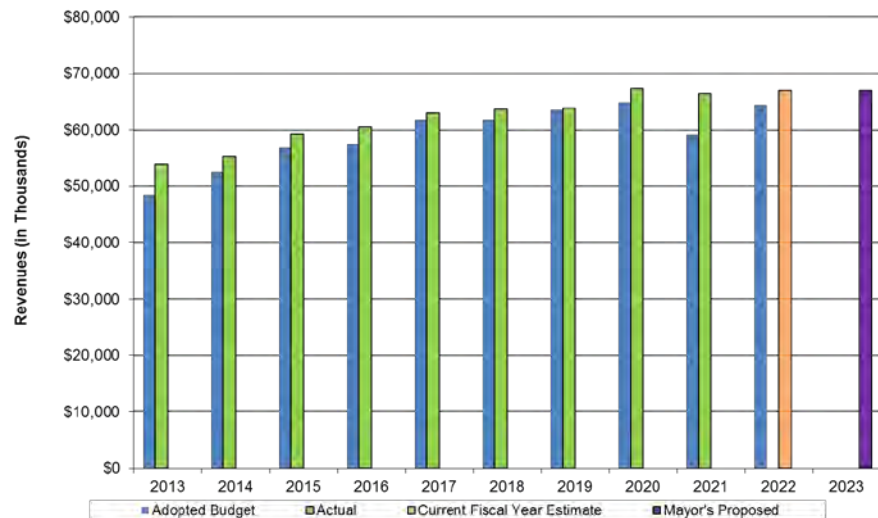
The FY 2023 Mayor's Proposed estimated revenues for the Water Supply Fund from all sources are \$106.4 million, an increase of \$10.2 million or 10.6 percent from the FY 2022 Adopted Budget, and funds Water Supply operations and capital improvement projects. The Water Supply Fund represents 11.9 percent of the total County Funds estimated revenues for FY 2023 as proposed by the Mayor.

Water Service Fees

Water service fees are the primary source of revenue for the Department of Water Supply. The fee is charged to customers on a monthly basis (formerly bi-monthly) for water usage. An accrual for unbilled water revenue is made based on the estimated usage from the meter reading date nearest June 30th to the end of the fiscal period.

Water service fees are estimated to generate \$67.0 million in FY 2023, an increase of \$2.6 million or 4.1 percent from the FY 2022 Adopted Budget. The slight growth can be attributed to anticipated higher water consumption as businesses continue to re-open due to increased tourism activities and County's restrictions being lifted. There is no proposed rate increase in the water service fees for FY 2023.

Figure 4-27
Water Service Fees



Financial Summaries

Equivalent Personnel Summary

Equivalent personnel ("E/P") is the decimal equivalent of a full-time position, which is equal to 2,080 scheduled work hours in a year. The County of Maui's FY 2023 proposed E/P of 2,992.9 from all sources of funds is an increase of 157.0 E/P or 5.5 percent from the FY 2022 Adopted Budget. The FY 2023 proposed E/P count from County Funds is 2,853.4, an increase of 144.5 E/P or 5.3 percent from the FY 2022 Adopted Budget.

The tables below provide the number of E/Ps by fund type for the last three fiscal years as adopted by the County Council and the ensuing fiscal year, as proposed for All Sources of Funds and County Funds.

Equivalent Personnel Summary (All Sources of Funds)

Figure 4-28a

FUND	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Enterprise Fund	223.0	224.0	224.0	225.0	1.0	0.4%
General Fund	2,002.6	2,042.6	2,065.4	2,177.9	112.5	5.4%
Grant Revenue Fund	107.8	106.8	93.6	104.1	10.5	11.2%
Special Revenue Fund	416.0	419.0	419.5	450.5	31.0	7.4%
Revolving Fund	30.0	32.0	33.5	35.5	2.0	6.0%
Total	2,779.4	2,824.4	2,835.9	2,992.9	157.0	5.5%

NOTE:

True sum may be different due to rounding.

Equivalent Personnel Summary (County Sources of Funds)

Figure 4-28b

FUND	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Enterprise Fund	223.0	224.0	224.0	225.0	1.0	0.4%
General Fund	2,002.6	2,042.6	2,065.4	2,177.9	112.5	5.4%
Special Revenue Fund	416.0	419.0	419.5	450.5	31.0	7.4%
Grand Total	2,641.6	2,685.6	2,708.9	2,853.4	144.5	5.3%

NOTE:

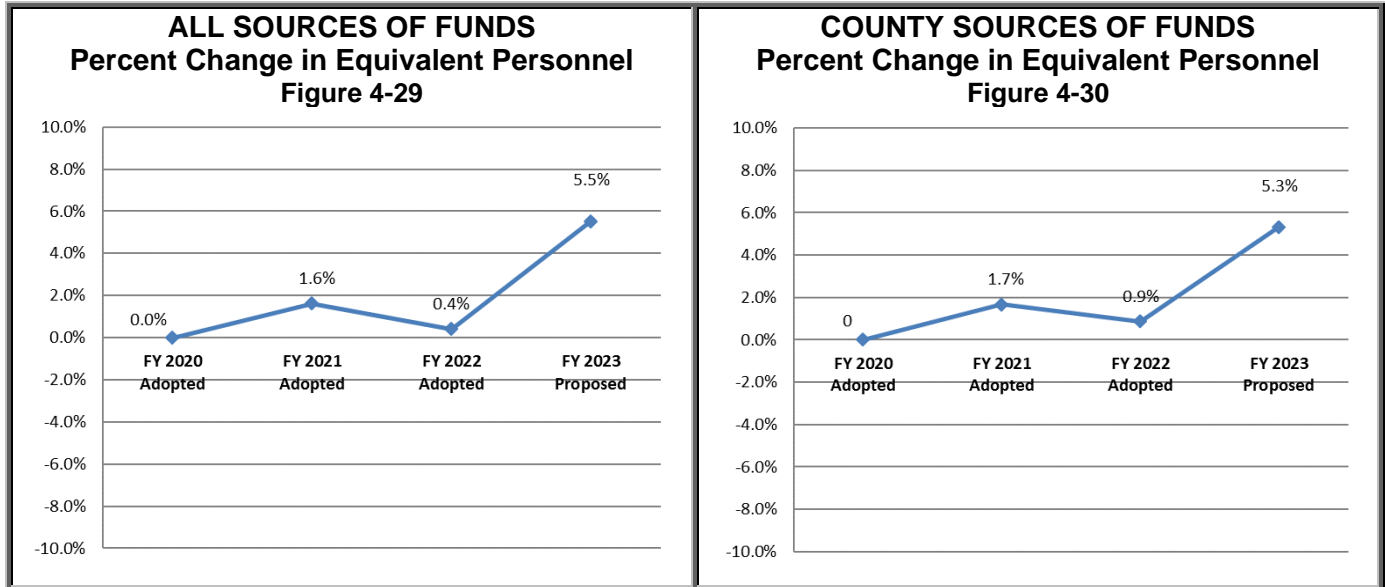
True sum may be different due to rounding.

The FY 2023 Mayor's Proposed Budget includes an overall increase of 112.5 E/P under the General Fund, which includes the following changes: 8.0 E/P for the Department of Agriculture; 3.0 E/P for the Department of Corporation Counsel; 9.0 E/P for the Department of Finance; 27.0 E/P for the Department of Fire and Public Safety; 2.0 E/P for the Department of Housing and Human Concerns; 6.0 E/P for the Department of Management; 24.5 for the Department of Parks and Recreation; 2.0 E/P for the Department of Personnel Services; 12.5 E/P for the Department of Police; 3.0 E/P for the Department of Prosecuting Attorney; 13.0 E/P for the Department of Public Works; 3.0 E/P for the Department of Transportation; offset by decrease of -0.5 E/P for the Department of Planning.

The increase in E/P for the Special Revenue Fund includes the following changes: 1.0 E/P under the Department of Environmental Management and 30.0 E/P under the Department of Public Works.

The increase in E/P for the Enterprise Fund of 1.0 E/P under the Department of Water Supply.

Figures 4-28 and 4-29 below represent the year-over-year percentage change in the adopted equivalent personnel from FY 2020 through FY 2022, and FY 2023 proposed for All Sources of Funds and County Fund Sources.



Financial Summaries

Equivalent Personnel Summary

Equivalent Personnel Schedule by Fund (All Sources of Funds)

Figure 4-31

FUND TYPE	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
GENERAL FUND						
Agriculture	0.0	0.0	0.0	8.0	8.0	n/a
Corporation Counsel	37.5	37.5	37.5	40.5	3.0	8.0%
Council Services ¹	0.0	0.0	0.0	0.0	0.0	n/a
County Clerk ¹	0.0	0.0	0.0	0.0	0.0	n/a
Emergency Management	7.0	9.0	9.0	9.0	0.0	n/a
Environmental Management	5.0	5.0	5.0	5.0	0.0	n/a
Finance	159.5	156.5	165.5	174.5	9.0	5.4%
Fire and Public Safety	388.0	389.0	389.0	416.0	27.0	6.9%
Housing & Human Concerns	84.0	88.0	88.0	90.0	2.0	2.3%
Management	62.0	68.0	69.0	75.0	6.0	8.7%
Office of the Mayor ¹	0.0	0.0	0.0	0.0	0.0	n/a
Parks and Recreation	427.2	431.4	432.4	456.9	24.5	5.7%
Personnel Services	18.0	20.0	20.0	22.0	2.0	10.0%
Planning	69.5	75.5	79.0	78.5	-0.5	-0.6%
Police	541.5	550.0	552.2	564.7	12.5	2.3%
Prosecuting Attorney	78.5	82.5	83.5	86.5	3.0	3.6%
Public Works	119.0	124.3	128.3	141.3	13.0	10.1%
Transportation	6.0	6.0	7.0	10.0	3.0	42.9%
TOTAL GENERAL FUND	2,002.6	2,042.6	2,065.4	2,177.9	104.5	5.1%
SPECIAL REVENUE FUNDS						
HIGHWAY FUND						
Public Works	156.0	159.0	161.0	191.0	30.0	18.6%
LIQUOR FUND						
Liquor Control	25.0	25.0	25.0	25.0	0.0	n/a
SEWER FUND						
Environmental Management-Wastewater Division	122.0	122.0	122.0	123.0	1.0	0.8%
SOLID WASTE FUND						
Environmental Management-Solid Waste Division	107.0	107.0	107.0	107.0	0.0	n/a
ENVIRONMENTAL PROTECTION AND SUSTAINABILITY FUND						
Environmental Management-EP&S Division	6.0	6.0	4.5	4.5	0.0	n/a
TOTAL SPECIAL REVENUE FUNDS	416.0	419.0	419.5	450.5	31.0	7.4%
ENTERPRISE FUNDS						
GOLF FUND						
Parks and Recreation	0.0	0.0	0.0	0.0	0.0	n/a
WATER SUPPLY FUND						
Water	223.0	224.0	224.0	225.0	1.0	0.4%
TOTAL ENTERPRISE FUNDS	223.0	224.0	224.0	225.0	1.0	0.4%
GRANT REVENUE FUND						
Environmental Management	0.0	0.0	0.0	1.0	1.0	n/a
Finance	17.3	17.3	17.3	17.3	0.0	n/a
Fire and Public Safety	10.5	10.5	0.0	12.5	12.5	n/a
Housing & Human Concerns	55.3	54.3	54.3	54.3	0.0	n/a
Office of the Mayor ¹	0.0	0.0	0.0	0.0	0.0	n/a
Planning	4.0	4.0	4.0	4.0	0.0	n/a
Police	8.8	8.8	8.0	5.0	-3.0	-37.5%
Prosecuting Attorney	10.0	10.0	8.0	8.0	0.0	n/a
Transportation	2.0	2.0	2.0	2.0	0.0	n/a
TOTAL GRANT REVENUE FUND	107.8	106.8	93.6	104.1	10.5	11.2%
REVOLVING FUND						
Environmental Management	2.0	4.0	5.5	5.5	0.0	n/a
Fire and Public Safety	1.0	1.0	1.0	2.0	1.0	100.0%
Housing & Human Concerns	11.0	11.0	11.0	11.0	0.0	n/a
Public Works	16.0	16.0	16.0	17.0	1.0	6.3%
TOTAL REVOLVING FUND	30.0	32.0	33.5	35.5	2.0	6.0%
TOTAL EQUIVALENT PERSONNEL¹	2,779.4	2,824.4	2,835.9	2,992.9	157.0	5.5%

NOTES:

True sum may be different due to rounding.

¹Does not include Council Services, County Clerk, and Office of the Mayor as these departments do not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the County's General Budget Provision.

Financial Summaries

Equivalent Personnel Summary

Equivalent Personnel Schedule by Fund and Functional Area (County Sources of Funds)

Figure 4-32

EQUIVALENT PERSONNEL	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2022 ADOPTED	FY 2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
GENERAL FUND						
Culture and Recreation						
Parks and Recreation	427.2	431.4	432.4	456.9	24.5	5.7%
General Government						
Agriculture	0.0	0.0	0.0	8.0	8.0	n/a
Corporation Counsel	37.5	37.5	37.5	40.5	3.0	8.0%
Environmental Management	5.0	5.0	5.0	5.0	0.0	n/a
Finance	159.5	156.5	165.5	174.5	9.0	5.4%
Management	62.0	68.0	69.0	75.0	6.0	8.7%
Office of the Mayor ¹	0.0	0.0	0.0	0.0	0.0	n/a
Personnel Services	18.0	20.0	20.0	22.0	2.0	10.0%
Planning	69.5	75.5	79.0	78.5	-0.5	-0.6%
Public Works	119.0	124.3	128.3	141.3	13.0	10.1%
Highways, Streets, and Transportation						
Transportation	6.0	6.0	7.0	10.0	3.0	42.9%
Legislative						
Council Services ¹	0.0	0.0	0.0	0.0	0.0	n/a
County Clerk ¹	0.0	0.0	0.0	0.0	0.0	n/a
Public Safety						
Emergency Management Agency	7.0	9.0	9.0	9.0	0.0	n/a
Fire and Public Safety	388.0	389.0	389.0	416.0	27.0	6.9%
Police	541.5	550.0	552.2	564.7	12.5	2.3%
Prosecuting Attorney	78.5	82.5	83.5	86.5	3.0	3.6%
Social Welfare						
Housing & Human Concerns	84.0	88.0	88.0	90.0	2.0	2.3%
TOTAL GENERAL FUND	2,002.6	2,042.6	2,065.4	2,177.9	112.5	5.4%
SPECIAL REVENUE FUNDS						
Highways, Streets, and Transportation						
Public Works	156.0	159.0	161.0	191.0	30.0	18.6%
Sanitation						
Environmental Management-Wastewater	122.0	122.0	122.0	123.0	1.0	0.8%
Environmental Management-Solid Waste	107.0	107.0	107.0	107.0	0.0	n/a
Environmental Management-EP&S	6.0	6.0	4.5	4.5	0.0	n/a
Social Welfare						
Liquor Control	25.0	25.0	25.0	25.0	0.0	n/a
TOTAL SPECIAL REVENUE FUNDS	416.0	419.0	419.5	450.5	31.0	7.4%
ENTERPRISE FUNDS						
Culture and Recreation						
Parks and Recreation	0.0	0.0	0.0	0.0	0.0	n/a
Water Supply						
Water	223.0	224.0	224.0	225.0	1.0	0.4%
TOTAL ENTERPRISE FUNDS	223.0	224.0	224.0	225.0	1.0	0.4%
TOTAL EQUIVALENT PERSONNEL COUNTY FUNDS	2,641.6	2,685.6	2,708.9	2,853.4	144.5	5.3%

NOTE:

True sum may be different due to rounding.

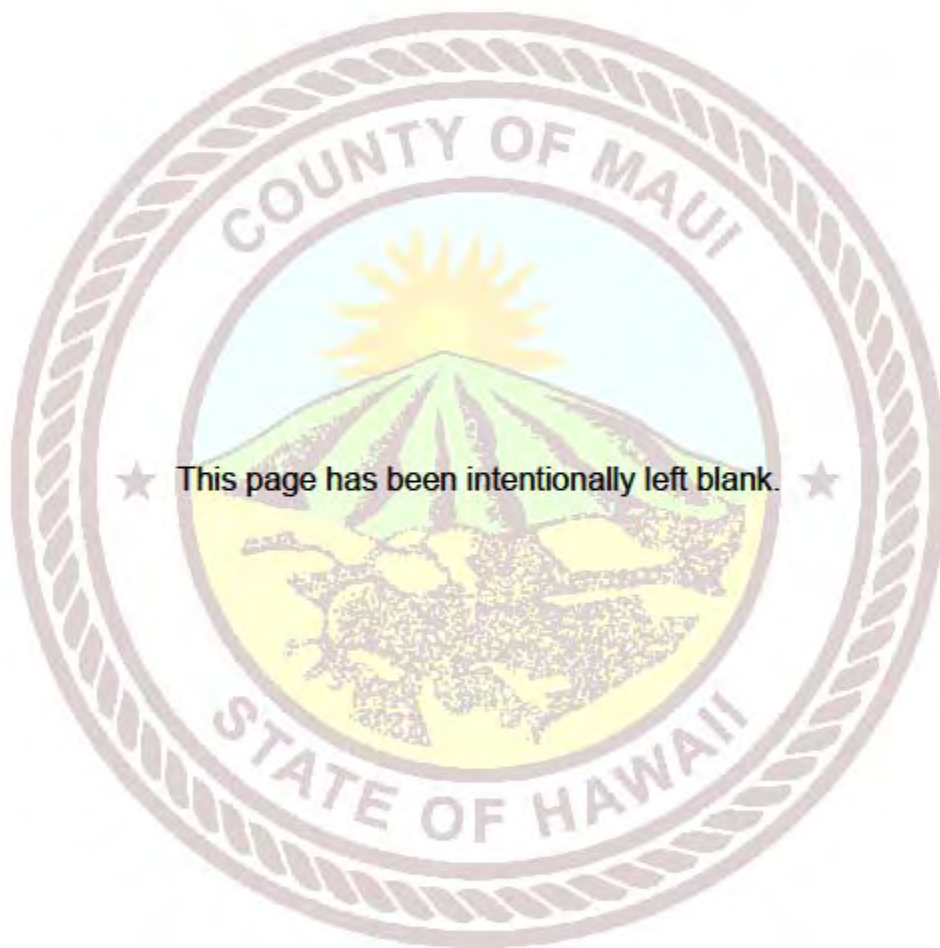
¹Does not include Council Services, County Clerk, and Office of the Mayor as these departments do not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the County's General Budget Provision.



Department Operating Program



Mayor's Proposed Budget
FY 2023

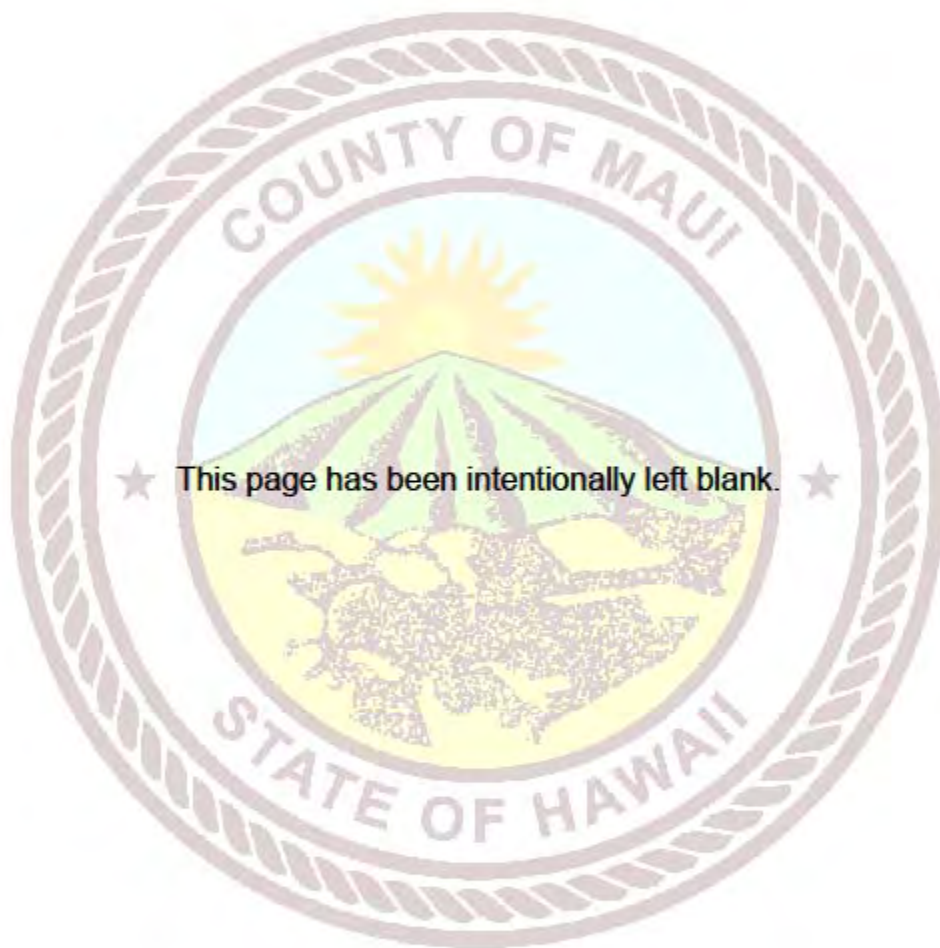




Agriculture



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

Section 8-18.3 of the Revised Charter of the County of Maui (1983), as amended, provides that the primary purpose and intent of the creation of the Department of Agriculture is to provide advocacy, and not create additional regulatory barriers, on all matter related to agriculture. It states, “the director of agriculture must:

1. Develop a sustainable regional agricultural system for Maui County.
2. Build the economic resiliency of the county’s communities by increasing opportunities in the agricultural sector.
3. Boost resident health and food security through ensuring access to locally grown agricultural products.
4. Promote healthy ecosystems through natural-resource regeneration and protection, including through advising other agencies and the council on all programs and projects that affect the agricultural section.
5. Develop and implement programs to diversity and expand sustainable forms of agriculture.
6. Report to the mayor and council annually on the County’s overall performance in meeting agriculture objectives and any barriers that could be addressed by ordinance.
7. Perform other duties and functions as assigned by the mayor and or managing director.”

Guided by this direction, the Department’s mission is:

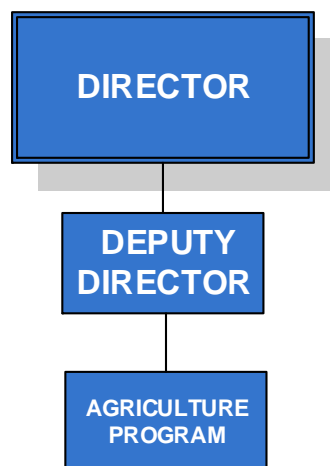
“The County of Maui’s Department of Agriculture will support the development and continued management of a sustainable regional agricultural system for Maui County, to promote resident and ecosystem health and well-being, and create a thriving circular agro-economic system that can be a model for the rest of the world.”

Countywide Outcome(s)

The Department of Agriculture supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Organization Chart



Department Summary

Strategies

The Department of Agriculture will have a community first focus, utilizing best practices in its operations to provide strong advocacy and support for our local farmers, ranchers, and value-added producers. These strategies include, but are not limited to:

- Establishing and maintaining effective working relationships and communication with Federal, State, and County agencies and departments, farmers, ranchers and associated organizations, stakeholders, community members, cultural practitioners, environmental experts, and other partners.
- Identifying existing resources and cultivating new programs.
- Monitoring and evaluating the overall effectiveness and efficiency of programs and resources.
- Promoting efficiency, productivity, and transparency.

Operations

The operations of the Department of Agriculture will be continuously evolving through feedback from the community, stakeholders, local farmers, ranchers, and value-added producers. Operational objectives will be focused on providing support and advocacy for the agricultural sector, including, but not limited to the following areas:

- Grant writing
- Grant workshops
- Resource and market assessments
- Data collection and dissemination
- Infrastructure, water, housing, and medical needs for local farmers and ranchers
- Mitigation efforts towards feral ungulates and invasive species, such as axis deer and wild pigs
- Regenerative soil and climate friendly practices, including cover crops, composting, erosion control, and stormwater runoff
- Incentivize and utilize important agricultural lands
- Assist in development of storage, processing, distribution, and institutional purchasing channels
- Workforce development

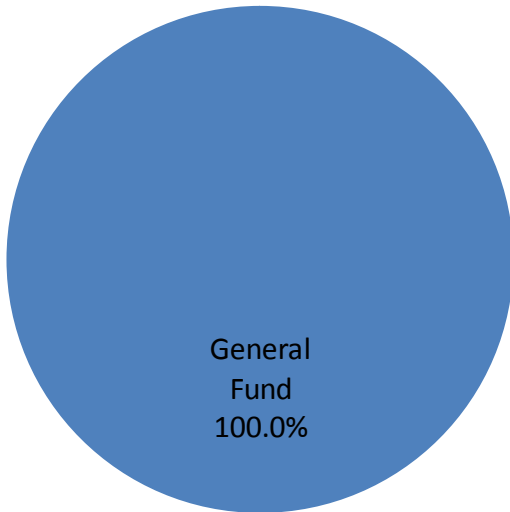
External Factors Description

There are a number of external factors that will impact the Department of Agriculture's activities and operations. These include, but are not limited to: macro and micro economic forces; inflation and rise in shipping, labor, and materials costs; external agencies that maintain control over regulatory barriers; community sentiment; availability of land, water, and infrastructure; and other factors.

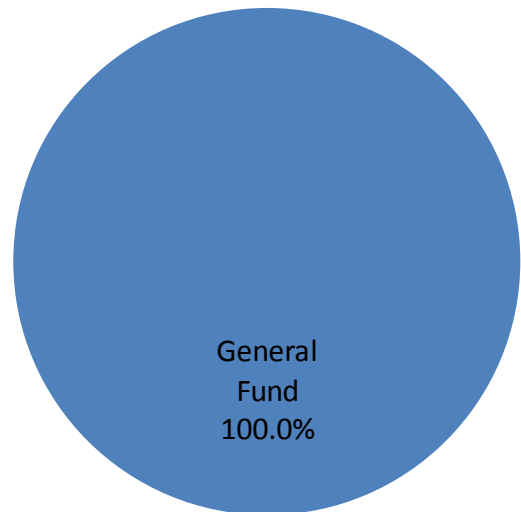
Department Summary

Department Budget Summary by Fund

FY 2023 Expenditures By Fund

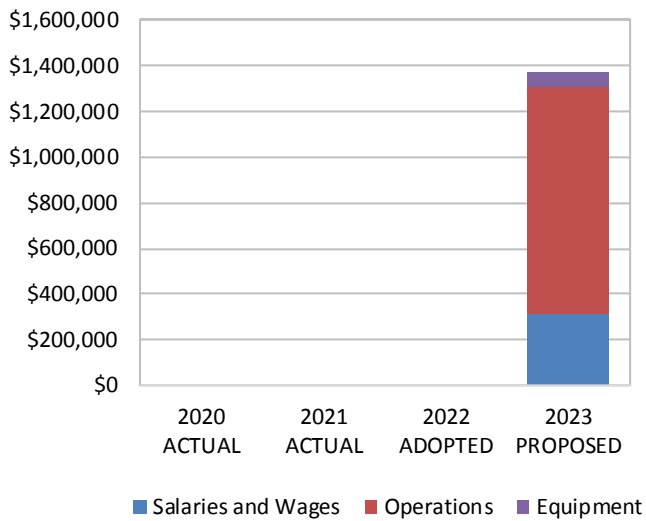


FY 2023 Total Equivalent Personnel

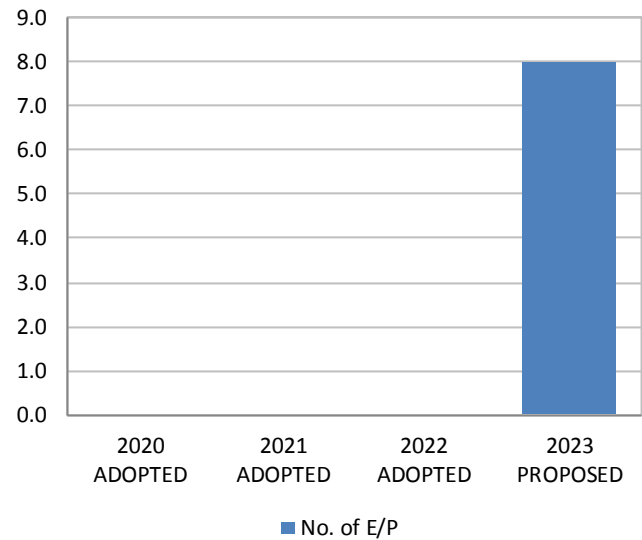


Department Budget Summary by Fiscal Year

Total Expenditures by Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$5,000	\$5,000	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$306,284	\$306,284	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$311,284	\$311,284	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$0	\$21,000	\$21,000	0.0%
OTHER COSTS	\$0	\$0	\$0	\$530,000	\$530,000	0.0%
SERVICES	\$0	\$0	\$0	\$437,000	\$437,000	0.0%
TRAVEL	\$0	\$0	\$0	\$10,000	\$10,000	0.0%
UTILITIES	\$0	\$0	\$0	\$2,000	\$2,000	0.0%
Operations Total	\$0	\$0	\$0	\$1,000,000	\$1,000,000	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$60,645	\$60,645	0.0%
Equipment Total	\$0	\$0	\$0	\$60,645	\$60,645	0.0%
Department Total	\$0	\$0	\$0	\$1,371,929	\$1,371,929	0.0%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Agriculture Program	0.0	0.0	0.0	8.0	8.0	100.0%
Department Total	0.0	0.0	0.0	8.0	8.0	100.0%

Agriculture Program**Program Description**

The Agriculture Program's primary purpose is to provide advocacy for and assistance to agricultural activities, individuals, and organizations involved in agriculture within Maui County. Utilizing both internal and external resources, the Agriculture Program will oversee activities that will assist in providing financial, technological, and other assistance to Maui County's agricultural community.

Countywide Outcome(s)

The Agriculture Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

The Agriculture Program will serve every area of the agricultural sector in Maui County, from small backyard organic farmers to large conventional farmers, and from ranchers to value-added producers. This program also will serve all residents by providing assistance in addressing food security within Maui County, workforce development for economic diversification, and providing education and other opportunities to attract and retain Maui County's agricultural workforce.

Services Provided

The Agricultural Program will be focused on advocacy and support for the agricultural sector within Maui County, including but not limited to the following areas:

- Grant writing
- Grant workshops
- Resource and market assessments
- Data collection and dissemination
- Infrastructure, water, housing, and medical needs for local farmers and ranchers
- Mitigation efforts towards feral ungulates and invasive species, such as axis deer and wild pigs
- Regenerative soil and climate friendly practices, including cover crops, composting, erosion control, and storm water runoff
- Incentivize and utilize important agricultural lands
- Assist in development of storage, processing, distribution, and institutional purchasing channels
- Workforce development

Agriculture Program

Key Activity Goals & Measures

The following Key Activity Goals & Measures are just a snapshot of the overall goals and objectives of this program, some of which may be difficult to measure. Additional activities to be undertaken and determined to be a part of the success metrics of this program include, but are not limited to, the following: system mapping; data on useable land vs. crop needs; collaboration and coordination to minimize barriers and costs; incentivizing the utilization of important agricultural lands; increasing occupational skills training and educational opportunities; exploring dormitory models and apprenticeship programs; transportation coordination and advocacy; increasing processing capabilities for feral ungulates; policy and regulation assistance; advocacy for water prioritization, rates, watershed protection and management; support for infrastructure and additional policy needs; develop, train, and share new technologies that support a stronger model for agriculture (weather patterns, rainfall, cover crops, composting, regenerative soil practices, etc.); assisting with increasing access to available and affordable support infrastructure (housing, commercial kitchens, labor, equipment, water, processing and distribution infrastructure, etc.); contract and procurement assistance; waste management; addressing pests, disease, and feral ungulates; expansion of income streams for agriculture sector (agritourism, diversification methods, institutional purchasing channels, etc.); support of cultural programs and native Hawaiian farming methods; assess and address theft, vandalism, and medical needs of agricultural sector; grant writing assistance; assisting the agricultural sector with understanding climate change impacts of farming methods; and integrating a holistic view of impacts of agricultural production on climate change, resource protection and regeneration, and community needs.

Further refinement of and additions to the Key Activity Goals & Measures will continue through FY 2023 under the new leadership of the Department, additional positions to be added in future fiscal years (including community liaisons and advocates, inspectors, and ombudsperson) and through feedback received by the agricultural sector, residents, and public officials.

Key Activity Goals & Measures

GOALS/ OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Maximize the ability of Maui County farmers, ranchers, and value-added producers to be financially sustainable.</i>				
1. Improve access to financial resources	# of grant workshops conducted during the fiscal year	N/A	N/A	5
	# of farmers, ranchers, and value-added producers assisted in identifying Federal, State or County grant or financial resource opportunities	N/A	N/A	150
	% of data gathered which is needed for island specific game management plans	N/A	N/A	25%

Agriculture Program

Key Activity Goals & Measures (Cont'd)

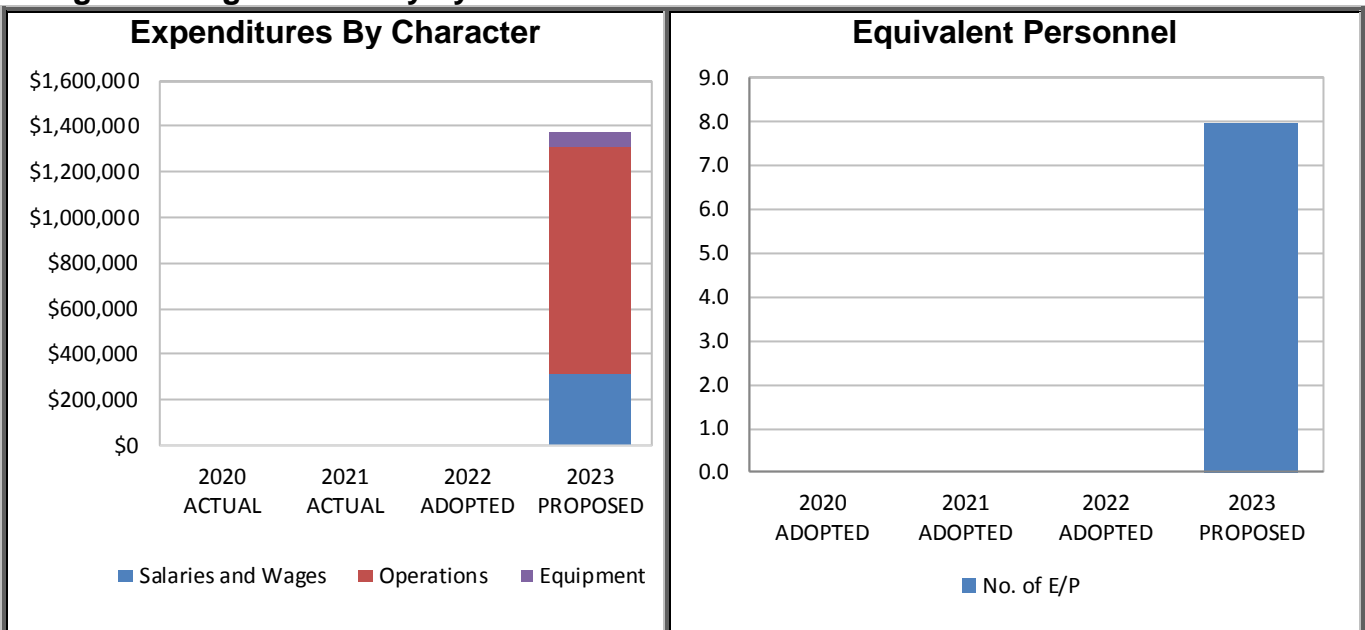
GOALS/ OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Maximize the ability of Maui County farmers, ranchers, and value-added producers to be financially sustainable. (Cont'd)</i>				
1. Improve access to financial resources (Cont'd)	Amount of grants provided to the agriculture sector through State or Federal sources	N/A	N/A	\$3,000,000
	Grant funding secured from State and Federal sources	N/A	N/A	\$5,000,000
2. Identify ways to reduce regulatory burdens	# of legislative proposals assisted with or submitted to the Hawaii State Legislature	N/A	N/A	3
	# of legislative proposals submitted to the Maui County Council	N/A	N/A	5
	# of County policies, administrative rules, or permitting processes reviewed and provided feedback on to promote efficiencies	N/A	N/A	12
3. Protect agricultural activities by assisting in agricultural pest, disease, and feral ungulate mitigation	Amount of Federal funds secured for this objective	N/A	N/A	\$3,000,000
<i>Goal #2: Ensure productive use of important and non-designated agricultural lands.</i>				
1. Collect market and other data that is needed to better inform decision making of the agricultural sector	% of data collected needed to assess food supply and security issues within Maui County	N/A	N/A	25%
	% of resource assessment completed (understand available resources, grants, assistance, education, etc.)	N/A	N/A	75%
2. Provide assistance in inspection services of agricultural activities for the Department of Finance	# of inspections conducted during the fiscal year	N/A	N/A	N/A for FY 23

Agriculture Program

Key Activity Goals & Measures (Cont'd)

GOALS/ OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Ensure productive use of important and non-designated agricultural lands. (Cont'd)</i>				
3. Provide assistance in inspection services of agricultural activities for the Department of Water Supply	# of inspections conducted during the fiscal year	N/A	N/A	N/A for FY 23
4. Provide assistance in inspection services of agricultural activities for the Department of Planning	# of inspections conducted during the fiscal year	N/A	N/A	N/A for FY 23
<i>Goal #3: Promote agricultural production in Maui County.</i>				
1. Provide business support and assist with collaboration amongst various entities	# of collaborative meetings held amongst various entities to further agricultural activities and partnerships	N/A	N/A	15
2. Assist with developing and securing institutional purchasing and distribution channels	# of new institutional purchasing and distribution channels formed or developed	N/A	N/A	2
<i>Goal #4: Promote community involvement in the future of agriculture in Maui County.</i>				
1. Keep community members involved and informed	# of community meetings held	N/A	N/A	5

Program Budget Summary by Fiscal Year



Agriculture Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$5,000	\$5,000	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$306,284	\$306,284	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$311,284	\$311,284	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$0	\$21,000	\$21,000	0.0%
OTHER COSTS	\$0	\$0	\$0	\$530,000	\$530,000	0.0%
SERVICES	\$0	\$0	\$0	\$437,000	\$437,000	0.0%
TRAVEL	\$0	\$0	\$0	\$10,000	\$10,000	0.0%
UTILITIES	\$0	\$0	\$0	\$2,000	\$2,000	0.0%
Operations Total	\$0	\$0	\$0	\$1,000,000	\$1,000,000	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$60,645	\$60,645	0.0%
Equipment Total	\$0	\$0	\$0	\$60,645	\$60,645	0.0%
Program Total	\$0	\$0	\$0	\$1,371,929	\$1,371,929	0.0%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Private Secretary	0.0	0.0	0.0	1.0	1.0	100.0%
Director	0.0	0.0	0.0	1.0	1.0	100.0%
Deputy Director	0.0	0.0	0.0	1.0	1.0	100.0%
Agricultural Inspector	0.0	0.0	0.0	1.0	1.0	100.0%
Agricultural Ombudsperson	0.0	0.0	0.0	1.0	1.0	100.0%
Agriculture Advocate	0.0	0.0	0.0	1.0	1.0	100.0%
Grants Coordinator	0.0	0.0	0.0	1.0	1.0	100.0%
Grants Management Program Specialist III	0.0	0.0	0.0	1.0	1.0	100.0%
Program Total	0.0	0.0	0.0	8.0	8.0	100.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Agriculture Program

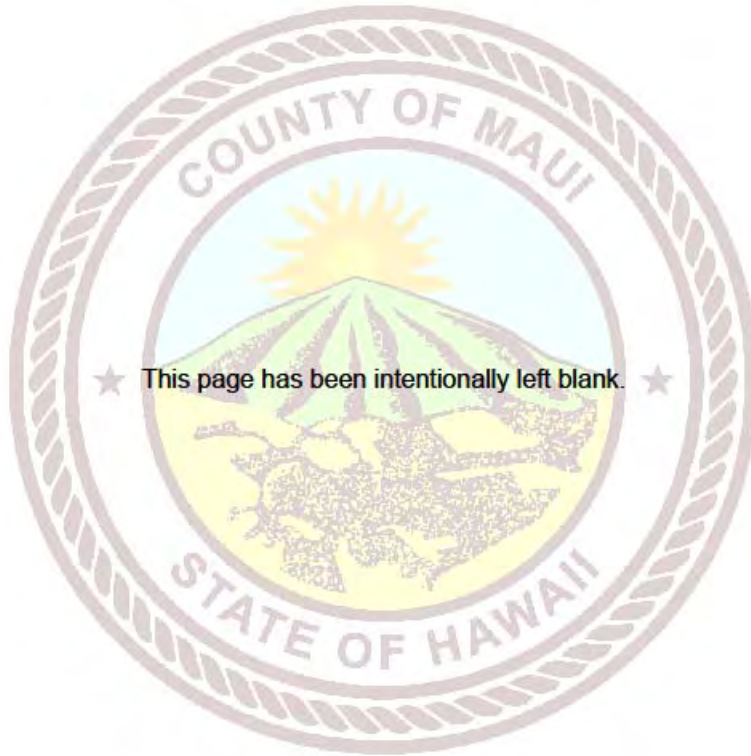
Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
918223A-5101 Regular Wages: Proposed expansion positions for one Director, one Deputy Director, and one Private Secretary for FY 2023, 12 months funding; one Grant Coordinator and one Grants Management Program Specialist III for FY 2023, 10 months funding; and one Agricultural Inspector, one Agricultural Ombudsperson, and one Agriculture Advocate for FY 2023, E/P only, no funding (need to establish position/class).	\$306,284	8.0
OTHER PREMIUM PAY:		
918223A-5204 Night Differential: Establishment of the Agriculture Department.	\$5,000	
Operations		
MATERIALS & SUPPLIES:		
918223B-6037 Office Supplies: Establishment of the Agriculture Department.	\$10,000	
918223B-6040 Postage: Establishment of the Agriculture Department.	\$1,000	
918223B-6060 Small Equipment - under \$1000: Establishment of the Agriculture Department.	\$10,000	
OTHER COSTS:		
918223B-6035 Miscellaneous Supplies: Establishment of the Agriculture Department.	\$10,000	
918223B-6212 Dues: Funding for dues related to membership with National agricultural organizations/associations.	\$3,000	
918223B-6218 Meal Allowance: Establishment of the Agriculture Department.	\$500	
918223B-6221 Miscellaneous Other Costs: Establishment of the Agriculture Department.	\$10,000	
918223B-6225 Publications & Subscriptions: Funding for subscriptions to agricultural related publications.	\$1,500	
918223B-6230 Registration/Training Fees: Funding for registration costs for conferences and other related training.	\$5,000	
918223B-6317 County Grant Subsidy: Establishment of the Agriculture Department.	\$500,000	
SERVICES:		
918223B-6101 Advertisement: Funding for advertising new/existing programs/resources; Assist in getting the agricultural community and residents aware of the new department and services provided.	\$50,000	
918223B-6112 Contractual Service: Establishment of the Agriculture Department.	\$25,000	
918223B-6129 Other Services: Establishment of the Agriculture Department.	\$2,000	
918223B-6130 Printing & Binding: Establishment of the Agriculture Department.	\$10,000	
918223B-6132 Professional Services: Funding for agricultural assessments within Maui County (food supply, how much, what is needed, etc.); grant workshops and Federal funding assistance; research and data collection; and groundwork for game management plan.	\$350,000	
TRAVEL:		
918223B-6201 Airfare, Transportation: Funding for inter-island trips (primarily to Molokai/Lanai) and one out-of-state conference.	\$7,000	
918223B-6204 Mileage & Allow Rptble Non-Tax: Funding for inter-island trips (primarily to Molokai/Lanai) and one out-of-state conference.	\$500	
918223B-6223 Per Diem Reportable Non-Taxable: Funding for out-of-state travel.	\$1,500	
918223B-6226 Per Diem S/D/T Taxable: Funding for inter-island travel.	\$1,000	
UTILITIES:		
918223B-6152 Cellular Telephone: Cellular telephone costs.	\$2,000	

Agriculture Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY & EQUIPMENT:		
918223C-7044 Other Equipment: Purchase five workstations at \$1,500 each for the proposed expansion positions.	\$7,500	
918223C-7040 Motor Vehicles: Purchase one 4WD Pickup Truck.	\$45,000	
LEASE PURCHASES:		
918223C-7105 Leased Equipment: New lease for copier/printer.	\$8,145	
TOTAL EXPANSION BUDGET	\$1,371,929	8.0



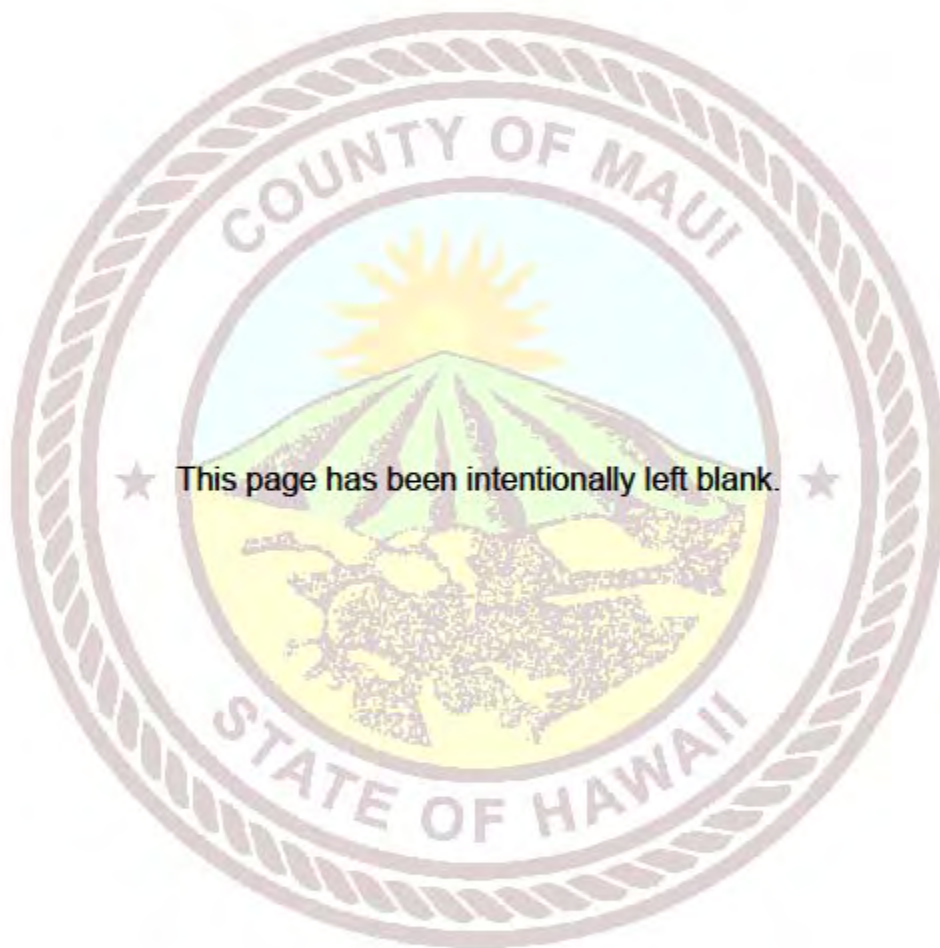
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Corporation Counsel



Mayor's Proposed Budget
FY 2023



Department Summary**Mission**

The Department of the Corporation Counsel (“Department”) supports County government as its chief legal advisor and legal representative for the County of Maui, the Mayor, Council, all departments, boards, commissions, officers, and employees in matters relating to their official duties.

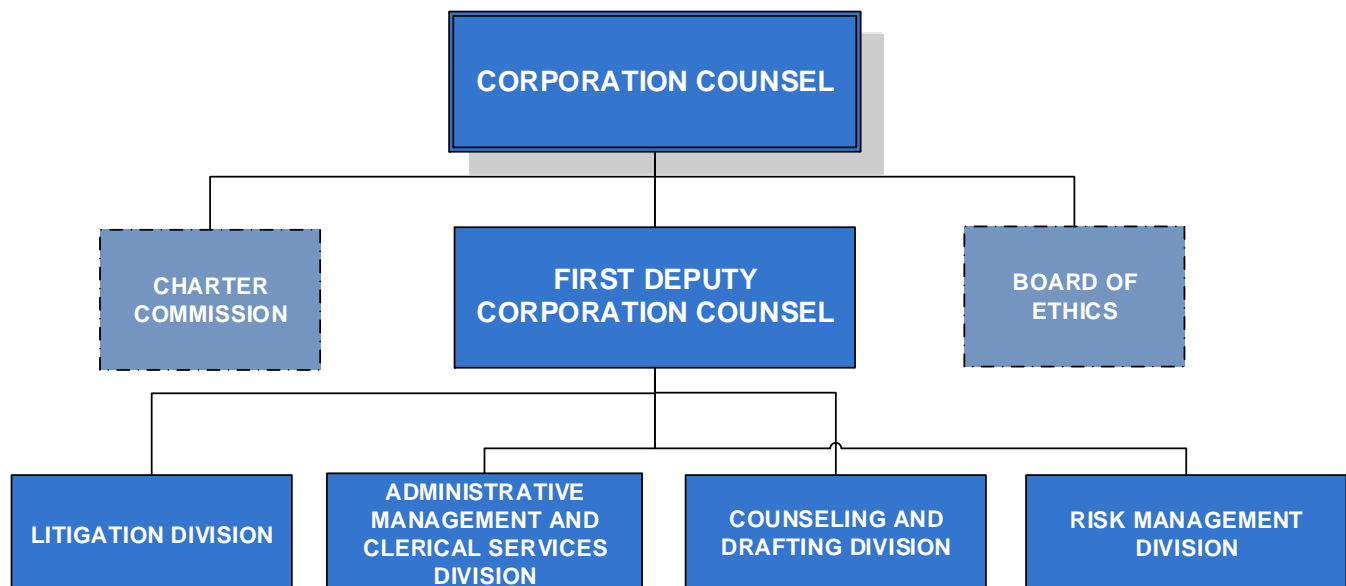
Countywide Outcomes

The Department supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

The Department provides legal advice and support to assist with achieving key strategies and principles of the Countywide Policy Plan, as follows:

- Protect the natural environment and cultural resources through appropriate training and legal advice related to implementation of County ordinances and statutory requirements.
- Ensure that laws, policies, and regulations are internally consistent and effectuate the intent of the Charter, implementing ordinances, and other legal requirements.
- Support the Departments’ compliance with, and enforcement of County, State, and Federal laws.
- Provide efficient, effective, and responsive legal services.

Organization Chart

Department Summary

Strategies

The Department is committed to serving the County of Maui by providing sound legal advice, representation, and education to the clients it serves. The Department strives to foster good working relationships with the executive and legislative branches to assist them of County government by guiding, promoting, and implementing the overall countywide strategic priorities.

Operations

The Department is the County's general practice civil law firm tasked to provide quality legal services and representation in a timely, knowledgeable, and professional manner. The Department is divided into four divisions: Counseling and Drafting, Litigation, Risk Management, and Administrative Management and Clerical Services. The Corporation Counsel oversees all divisions.

Since March 2020, the Department has played an integral part in the County's response to the COVID-19 pandemic, including working closely with the State Attorney General's office in researching, drafting, and implementing the emergency proclamations and public health emergency rules. The Department provides updated guidance and directives related to worker safety and reporting/recordkeeping requirements. Data is received from the Centers for Disease Control and Prevention ("CDC") and the Hawaii Department of Health ("DOH"), as well as from the Occupational Safety and Health Administration ("OSHA") and the Hawaii Occupational Safety and Health Division ("HIOSH"). In FY 2021, the Department developed protocol for the processing of thousands of requests for limited quarantine in the County of Maui, in conjunction with the modifications to the State and County emergency rules.

An upside of the pandemic response, spearheaded by the Department, has been the County's adoption of electronic signatures and electronic processing of the majority of legal requests, including procurement. Additionally, the Deputies in the Counseling & Drafting Division have been instrumental in assisting the with training and conducting of public hearings, and board and commission meetings via virtual meeting platforms. These changes have resulted in the continuation of County essential functions during the state of emergency. Anecdotally, virtual meetings have allowed for greater public participation in the regulatory process, as has been recognized by the State Legislature in its implementation of permanent amendments to the Sunshine Law facilitating virtual meetings.

During Fiscal Years 2022-2023, two deputies from the Counseling & Drafting Division advised the 2021-2022 Maui County Charter Commission in its decennial review of the Charter of the County of Maui (1983), as amended. A total of 156 proposals were received and reviewed, with 85 proposed amendments approved by the Commission in its first phase of review. The first phase ends February 18, 2022, with a report to the Maui County Council, which in turn, has 30 days to review and offer alternative amendments. The review and amendment of the Charter involves both branches of government, as well as the volunteer boards and commissions.

The Counseling and Drafting Division is staffed by nine deputy corporation counsels, including the First Deputy Corporation Counsel. This division provides a variety of legal counseling and drafting services to the Mayor, Council, County employees, departments, commissions, and boards related to their official duties, including:

- Services relating to planning, land use, public works, environmental management, water, and public infrastructure.
- Services relating to finance, public safety, human resources, and other matters.

Department Summary**Operations (Cont'd)**

The Litigation Division is staffed by eight deputy corporation counsels, two paralegals, and one investigator. This division handles claims and representation in litigation matters involving the Mayor, Council, County employees, departments, commissions, and boards, relating to their official duties, including:

- Labor-related and tort litigation, as well as land, water, environmental, and complex litigation.
- Conducting complex internal personnel and employment-related investigations.

The Risk Management Division is staffed by a Risk Management Officer, a Loss Control Specialist, three Safety Specialists III, and an Insurance and Claims Assistant II. Risk Management assists in the protection of the County's personnel and physical assets through a mix of loss control, risk retention, and risk-financing activities that cost-effectively respond to exposures identified, ranked, and analyzed in the risk management process. Risk Management services include:

- Employee training in health, wellness, best safety practices, regulatory compliance, and emergency management.
- Administration of worker's compensation, third-party general liability claims, and temporary disability insurance (TDI) claims.
- Insurance procurement and portfolio management in accordance with Chapter 3.64, Maui County Code.

The Administrative Management and Clerical Services Division is staffed by an Administrative Assistant II, two Law Technicians II, six Law Technicians I, and one Legal Clerk III.

Services include:

- Management of departmental clerical support operations.
- Budget formulation and implementation.
- Clerical support for 17 deputies representing the Litigation, and Counseling and Drafting Divisions.

External Factors Description

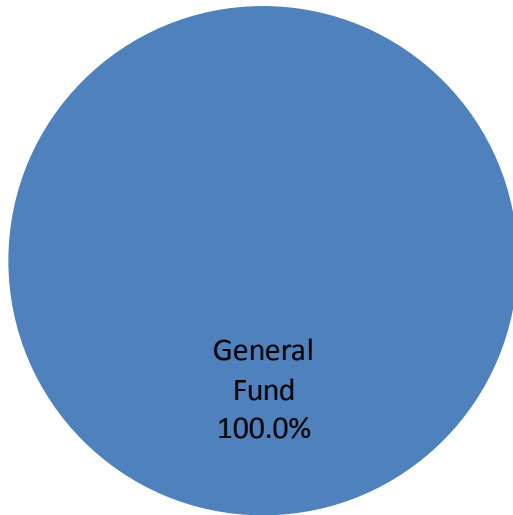
Demand for legal services continues to steadily increase, as tracked by the Department's Request for Legal Services ("RFLS") system. In FY 2021, the Department logged 5,431 RFLS, an increase of 937 from FY 2020. The decennial review of the County Charter is underway, with the First Deputy, a deputy Corporation Counsel, and a secretary assigned to advise and support the Charter Commission. The demands on departmental staff are anticipated to continue to increase, in part, given the addition of the new Department of Agriculture was created by Charter amendment in 2020, and several new boards and commissions established by ordinance.

While unable to control the quantity or complexity of legal requests, claims, and/or lawsuits, the Department's attorneys and staff are knowledgeable in the wide variety of legal matters involving the County. Education, training, and proper staffing are a vital means of ensuring the best possible legal representation in the protection of the County's interests as the legal landscape continues to evolve through case law and legislation.

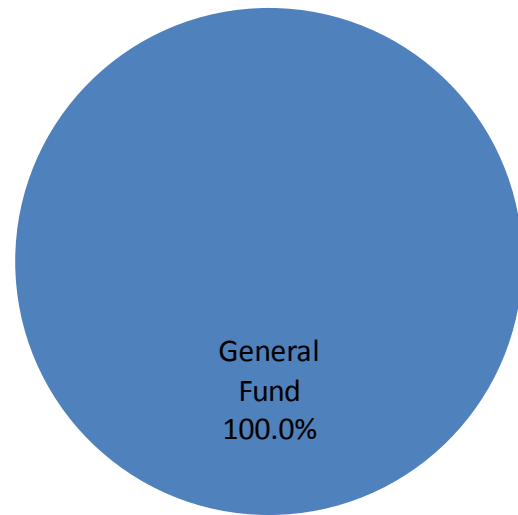
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

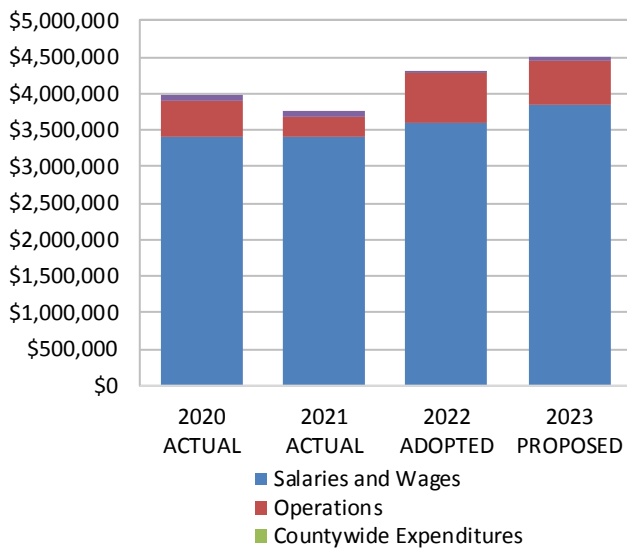


FY 2023 Total Equivalent Personnel

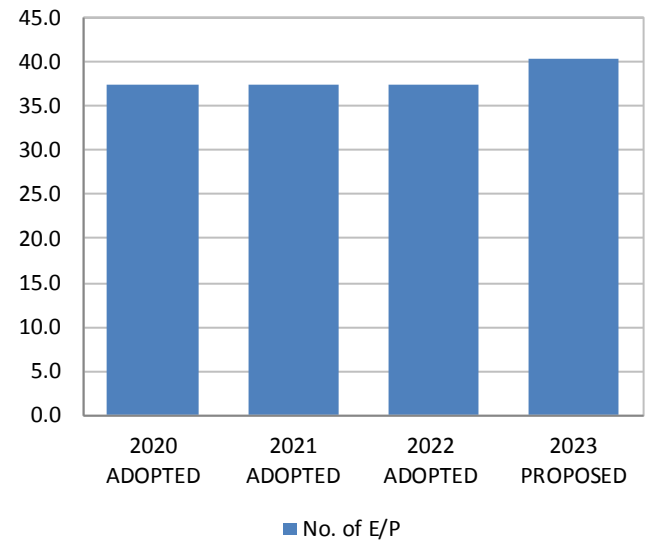


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$943	\$6,696	\$20,000	\$20,000	\$0	0.0%
WAGES & SALARIES	\$3,411,156	\$3,395,884	\$3,573,380	\$3,819,630	\$246,250	6.9%
Salaries and Wages Total	\$3,412,099	\$3,402,580	\$3,593,380	\$3,839,630	\$246,250	6.9%
Operations						
MATERIALS & SUPPLIES	\$72,823	\$35,119	\$47,370	\$45,370	-\$2,000	-4.2%
OTHER COSTS	\$337,738	\$96,746	\$153,196	\$142,412	-\$10,784	-7.0%
SERVICES	\$37,948	\$155,652	\$419,150	\$369,150	-\$50,000	-11.9%
TRAVEL	\$32,915	-\$1,040	\$56,962	\$46,962	-\$10,000	-17.6%
UTILITIES	\$5,157	\$4,829	\$9,000	\$9,000	\$0	0.0%
Operations Total	\$486,582	\$291,306	\$685,678	\$612,894	-\$72,784	-10.6%
Countywide Expenditures						
OTHER COSTS	\$0	\$0	\$300	\$0	-\$300	-100.0%
Countywide Expenditures Total	\$0	\$0	\$300	\$0	-\$300	-100.0%
Equipment						
LEASE PURCHASES	\$7,433	\$9,258	\$8,145	\$8,145	\$0	0.0%
MACHINERY & EQUIPMENT	\$85,126	\$69,976	\$0	\$41,600	\$41,600	0.0%
Equipment Total	\$92,559	\$79,234	\$8,145	\$49,745	\$41,600	510.7%
Department Total	\$3,991,239	\$3,773,119	\$4,287,503	\$4,502,269	\$214,766	5.0%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Legal Services Program	37.5	37.5	37.5	40.5	3.0	8.0%
Department Total	37.5	37.5	37.5	40.5	3.0	8.0%

Legal Services Program

Program Description

The Corporation Counsel serves as the legal adviser and legal representative for the County of Maui, the Mayor, Council, all departments, all boards and commissions, and all County officials and employees in matters relating to their official duties. The Risk Management Division works in tandem with both the Counseling and Drafting, and Litigation Divisions to provide technical advice and assistance to all departments with the goal of protecting assets, reviewing and procuring insurance against predictable risks and occurrences, and lowering the County's exposure to risk and liability.

Key Activity Goals & Measures

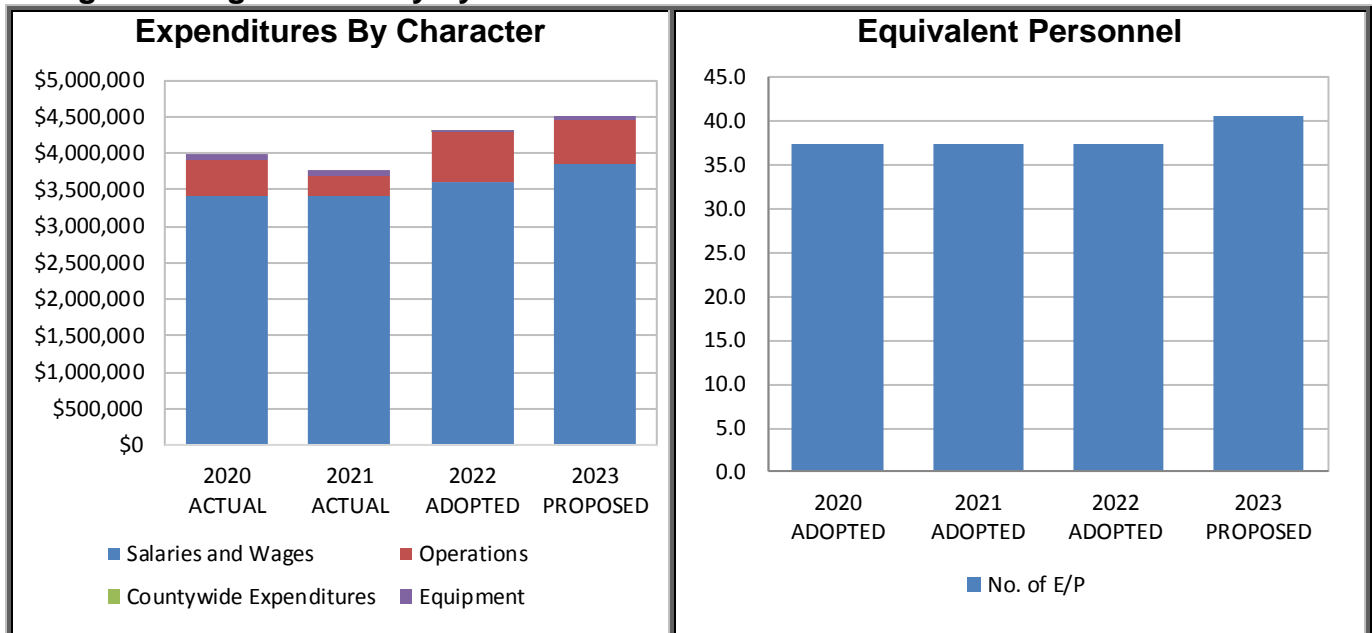
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Effectively manage, control, and insure against the County's total risk exposure.</i>				
1. Close a minimum of one claim for every new claim filed; ratio of 1:1 or better	# of closed claims equal to or greater than # of new claims filed in period	1.28 to 1.0	1.5 to 1.0	1.5 to 1.0
2. Lower the median duration of General Liability ("GL") and Auto Liability ("AU") claims	GL reduction in median days open	116 days	120 days	120 days
	AU reduction in median days open	170 days	120 days	120 days
3. Validate savings of FAST TRACK ("F/T") on General Liability ("GL") and Auto Liability ("AU") program fees	GL/AU reduction in program fees with F/T compared to without F/T	\$38,226	\$25,000	\$39,000
<i>Goal #2: Provide statistics relating to counseling and drafting, and litigation services accurately, and in a timely manner, to track the workload and performance of these divisions.</i>				
1. Complete responses to requests for legal services submitted to the Counseling and Drafting section within 30 days	# of requests for legal services received	5,431	4,000	5,000
	# of requests for legal services completed	5,231	4,000	5,000
	# of requests for legal services closed within 30 days	4,619	3,500	4,000
2. Actively defend and attempt to settle in County's best interest a minimum of 2% of civil and administrative litigated actions pending	% of civil/administrative litigated actions closed	10%	10%	10%

Legal Services Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Increase online accessibility to legal opinions and information with the goal of establishing a robust online presence providing value to the County and the public.</i>				
1. Publish Board of Ethics opinions prior to 2019	% of opinions published and available online	20%	50%	100%
2. Implementation of Online E-Filing System for the filing of Financial Disclosure Statements	% completion	N/A	N/A	100%
<i>Goal #4: Update countywide record retention policies, including protocol for electronic records.</i>				
1. Review, advise, and facilitate adoption of countywide and department-level records retention policies	% completed	20%	50%	75%
<i>Goal #5: Audit and update administrative rules for planning related boards and commissions.</i>				
1. Review administrative rules and Hawaii case law; facilitate revision of existing rules via statutory rulemaking requirements	% of board and commission rule updates adopted	10%	100%	100%

Program Budget Summary by Fiscal Year



Legal Services Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$943	\$6,696	\$20,000	\$20,000	\$0	0.0%
WAGES & SALARIES	\$3,411,156	\$3,395,884	\$3,573,380	\$3,819,630	\$246,250	6.9%
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MATERIALS & SUPPLIES	\$72,823	\$35,119	\$47,370	\$45,370	-\$2,000	-4.2%
OTHER COSTS	\$337,738	\$96,746	\$153,196	\$142,412	-\$10,784	-7.0%
SERVICES	\$37,948	\$155,652	\$419,150	\$369,150	-\$50,000	-11.9%
TRAVEL	\$32,915	-\$1,040	\$56,962	\$46,962	-\$10,000	-17.6%
UTILITIES	\$5,157	\$4,829	\$9,000	\$9,000	\$0	0.0%
Operations Total	\$486,582	\$291,306	\$685,678	\$612,894	-\$72,784	-10.6%
Countywide Expenditures						
OTHER COSTS			\$300	\$0	-\$300	-100.0%
Countywide Expenditures Total	\$0	\$0	\$300	\$0	-\$300	-100.0%
Equipment						
LEASE PURCHASES	\$7,433	\$9,258	\$8,145	\$8,145	\$0	0.0%
MACHINERY & EQUIPMENT	\$85,126	\$69,976	\$0	\$41,600	\$41,600	0.0%
Equipment Total	\$92,559	\$79,234	\$8,145	\$49,745	\$41,600	510.7%
Program Total	\$3,991,239	\$3,773,119	\$4,287,503	\$4,502,269	\$214,766	5.0%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Corporation Counsel	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Corporation Counsel	16.0	16.0	16.0	18.0	2.0	12.5%
First Deputy Corporation Counsel	1.0	1.0	1.0	1.0	0.0	0.0%
Insurance & Claims Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Investigator V	1.0	1.0	1.0	1.0	0.0	0.0%
Law Technician I	6.0	6.0	6.0	7.0	1.0	16.7%
Law Technician II	2.0	2.0	2.0	2.0	0.0	0.0%
Legal Assistant	1.5	1.5	1.5	1.5	0.0	0.0%
Legal Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Loss Control Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Risk Management Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Safety Specialist III	3.0	3.0	3.0	3.0	0.0	0.0%
Program Total	37.5	37.5	37.5	40.5	3.0	8.0%

Legal Services Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
905310A-5101 Regular Wages: Adjustments in salaries due to a position filled at a lower step.	-\$13,452	0.0
Operations		
OTHER COSTS:		
905310B-6244 Computer Software: Deletion of funding.	-\$12,584	
SERVICES:		
905205B-6132 Professional Services: Decrease funding - end of commission term.	-\$50,000	
TRAVEL:		
905205B-6201 Airfare, Transportation: Funding not needed - end of commission term.	-\$10,000	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
905018A-5101 Regular Wages: Proposed expansion position for one Law Technician I for FY 2023, 10 months funding.	\$37,080	1.0
905125A-5101 Regular Wages: Proposed expansion positions for two Deputy Corporation Counsels for FY 2023, 10 months funding.	\$222,622	2.0
Operations		
OTHER COSTS:		
905018B-6212 Dues: Related operation costs for the proposed expansion positions.	\$1,800	
Equipment		
MACHINERY & EQUIPMENT:		
905310C-7044 Other Equipment: Replacement of 16 Automated External Defibrillators ("AED") at \$2,300 each and 8 AED Training Machines at \$600 each for the Wailuku Campus buildings and Kahului Service Center.	\$41,600	
TOTAL EXPANSION BUDGET	\$303,102	3.0

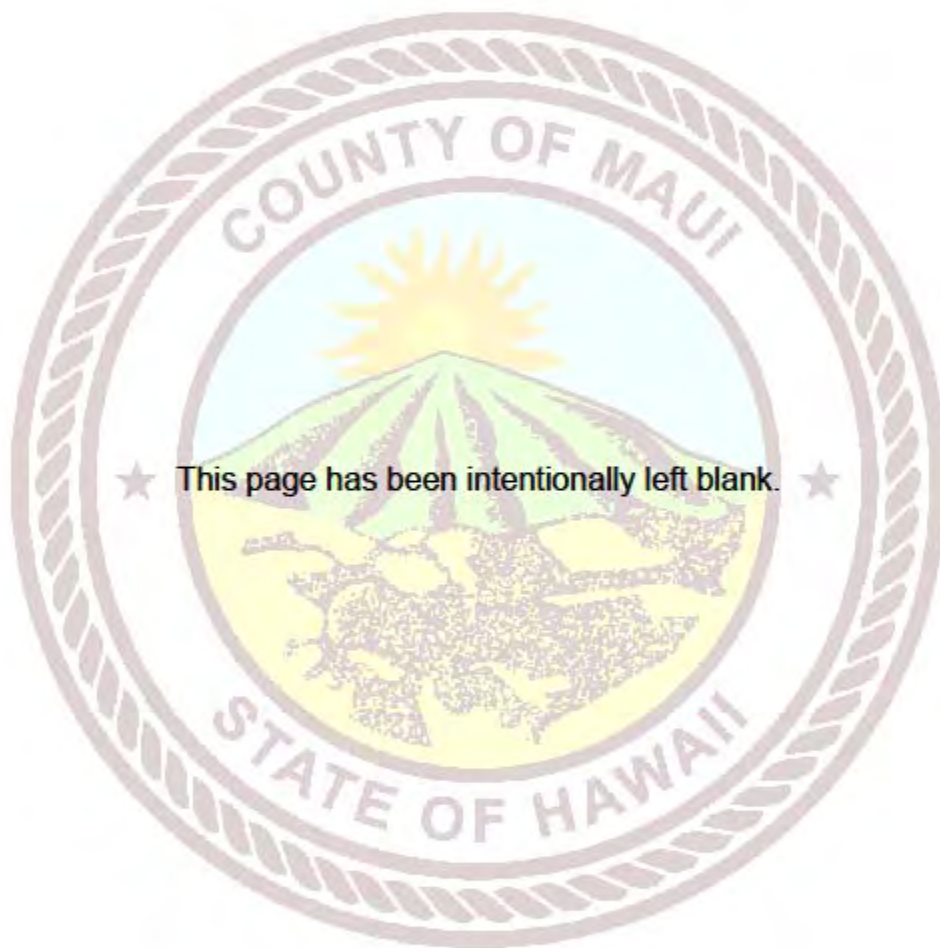




County Clerk



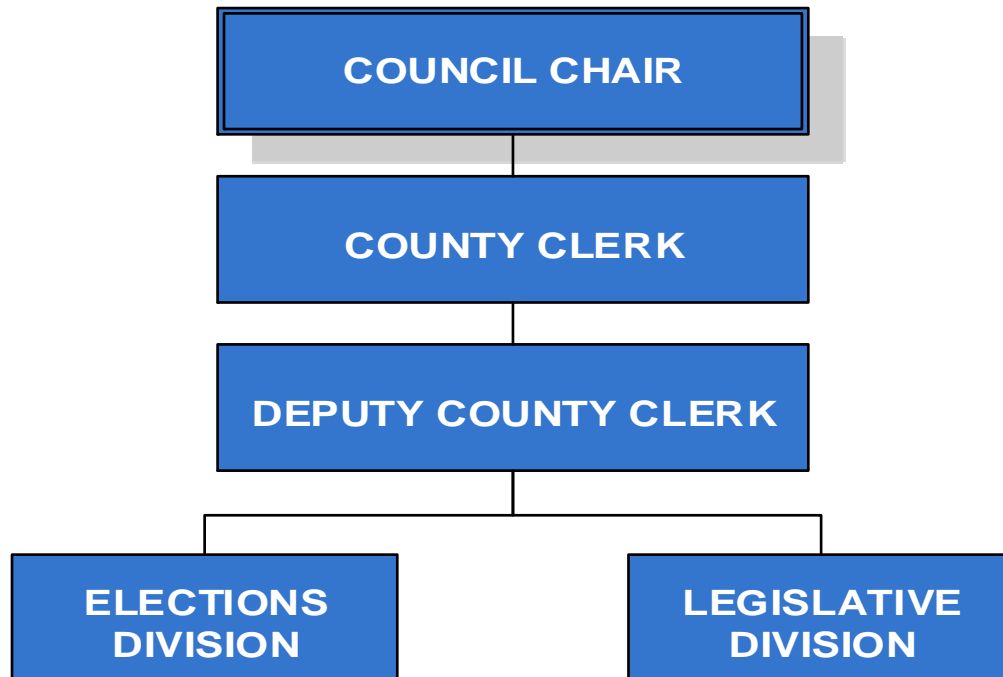
*Mayor's Proposed Budget
FY 2023*



Department Summary

Mission

The purpose of the Office of the County Clerk ("OCC") is to undertake legislative and election functions in a lawful, fair, open, and efficient manner on behalf of the people of the County of Maui ("County").

Organization Chart**Strategies**

- The Legislative Function of the OCC is to facilitate and provide services in support of the County Council's ("Council") legislative duties and in consideration of enactment of legislative proposals through a lawfully reasonable, transparent, and efficient process.
- The Elections Function of the OCC is to provide secure, accessible, and convenient election services to Maui County's citizens as governed by applicable provisions of Federal, State, and County law.

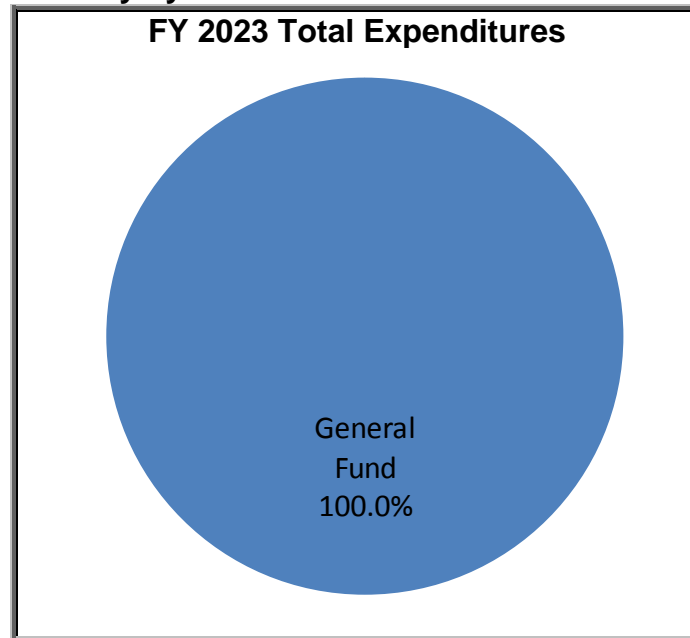
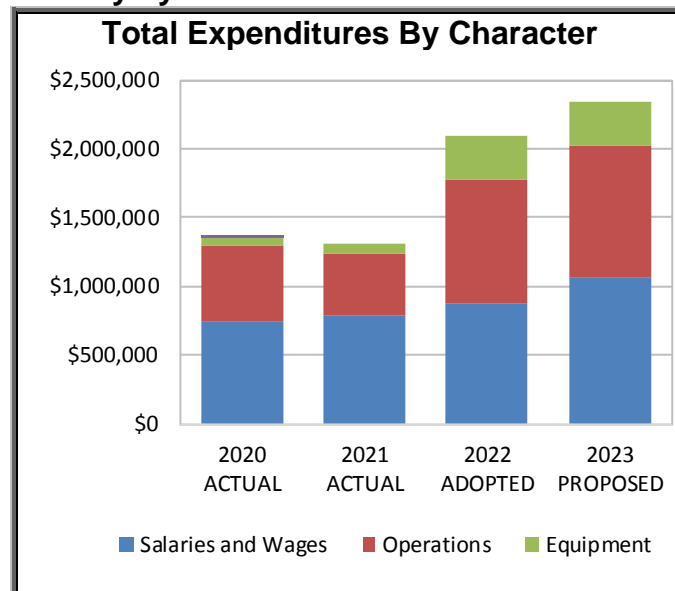
Operations

- The Legislative Division of the OCC provides clerical and logistical meeting support to the Council; prepares Council meeting and public hearing agendas; provides staff support to Council meetings and public hearings; transcribes meeting minutes; codifies ordinances; and manages, disseminates, and maintains the Council's legislative record in its capacity as custodians of records. The County Clerk maintains custody of the County Seal, authenticates all official papers and instruments requiring certification, and has the authority to administer the Oaths of Office.
- The Election Division of the OCC provides election services to the public and is responsible for the County's election-related activities including maintenance and management of Maui County's voter registration roll, receipt and validation of ballot mail, candidate filing, and pursuant to Act 136 (SLH 2019), conducting vote by mail elections through the operation and staffing of multiple Voter Service Centers and a network of regional ballot drop box locations.

Department Summary**External Factors Description**

- COVID protocols and preventive measures remain in place within the OCC for the benefit of both the employees and the general public conducting legislative and election related business within the OCC office locations, including extended election facilities.
- The 2020 elections marked the expansion of voting by mail in Hawaii via the implementation of Act 136 (SLH 2019) – Statewide Elections By Mail. Within just the first year of implementation, the County experienced the highest number of voter participation in an election cycle. Turnout percentages in comparison to the number of registered voters showed a reversing trend of an overall declining participation rate dating back to the mid - 1990s.
- With Elections 2022, the OCC will continue to build on the new Vote By Mail system by incorporating various legislative changes recently enacted by the State Legislature. In addition, the 2022 elections brings the migration of a new voting and vote counting system, including ancillary services provided by the State's contractor, Hart InterCivic, the same vendor the State has been under contract with since 2008.

Department Summary

Department Budget Summary by Fund¹Department Budget Summary by Fiscal Year²

^{1 2} The Department's Total Equivalent Personnel charts have been purposely omitted as the OCC does not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$31,838	\$132,640	\$45,000	\$140,000	\$95,000	211.1%
WAGES & SALARIES	\$707,536	\$653,443	\$831,272	\$924,200	\$92,928	11.2%
Salaries and Wages Total	\$739,374	\$786,083	\$876,272	\$1,064,200	\$187,928	21.4%
Operations						
BUDGET EXPENDITURES	\$0	\$0	\$250,000	\$250,000	\$0	0.0%
MATERIALS & SUPPLIES	\$72,293	\$92,971	\$84,200	\$107,200	\$23,000	27.3%
OTHER COSTS	\$91,346	\$136,601	\$153,450	\$153,450	\$0	0.0%
SERVICES	\$381,962	\$213,391	\$385,950	\$422,950	\$37,000	9.6%
TRAVEL	\$7,257	\$3,067	\$20,000	\$20,000	\$0	0.0%
UTILITIES	\$1,775	\$8,895	\$2,500	\$4,000	\$1,500	60.0%
Operations Total	\$554,633	\$454,924	\$896,100	\$957,600	\$61,500	6.9%
Equipment						
MACHINERY & EQUIPMENT	\$52,732	\$65,483	\$317,000	\$320,400	\$3,400	1.1%
Equipment Total	\$52,732	\$65,483	\$317,000	\$320,400	\$3,400	1.1%
Department Total	\$1,346,740	\$1,306,490	\$2,089,372	\$2,342,200	\$252,828	12.1%

County Clerk Program

Program Description

The program budget for the OCC includes funds for legislative and elections functions, as well as other duties assigned by law or the Council.

Population Served

The Legislative Division of the OCC performs tasks for the Maui County Council relative to the conduct of Council meetings and public hearings, and the adoption of legislation. In addition, the Legislative Division provides assistance to Maui County's general population through education and customer service via online and in-person requests and inquiries.

The Election Division of the OCC serves the citizens of Maui County by offering voter registration, candidate filing, and other election-related services.

Services Provided

The Legislative Division of the OCC: Supports the legislative activities of the Council; assists the Chair of the Council in the management of the Council's meeting schedule and calendar; prepares Council meeting and public hearing agendas and the relevant legislative materials to be considered at each meeting or public hearing; transcribes Council meeting and public hearing minutes and appropriate follow-up correspondence; procures services and administers the codification of ordinances and the publication of the Maui County Code; and indexes, retains, and retrieves official documents of the County as required by law.

The Election Division of the OCC: Registers voters in the County; in partnership with the State, administers and operates all Federal, State, and County elections conducted within the County; oversees the maintenance, storage, and operation of voting equipment; resolves inquiries related to the election process; processes, indexes, and retains all voter registration affidavits; conducts programs and activities to increase voter registration; issues vote by mail ballots for Primary, General, and Special elections; and issues certificates of elections.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Support the Council's legislative function in an effective, efficient, and legally proper manner.</i>				
1. Enable the Council, as the legislative body of the County, to consider and enact legislation in accordance with all legal requirements	# of committee reports processed and uploaded in a digital format within one week	146	150	150
	% of committee reports processed and uploaded in a digital format within one week	100%	100%	100%
	# of ordinances processed and uploaded onto the county website within one week	124	100	100

County Clerk Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Support the Council's legislative function in an effective, efficient, and legally proper manner. (Cont'd)</i>				
1. Enable the Council, as the legislative body of the County, to consider and enact legislation in accordance with all legal requirements (Cont'd)	% of ordinances processed and uploaded onto the County website within one week	100%	100%	100%
	# of resolutions processed and uploaded onto the County website within one week	193	150	150
	% of resolutions processed and uploaded onto the County website within one week	100%	100%	100%
	# of Council meetings held for which meeting notices and written minutes were required	33	30	30
	% of written meeting minutes issued that comply with all legal requirements	100%	100%	100%
	# of draft minutes finalized	39	25	25
	% of draft minutes finalized	100%	100%	100%
	# of first and final reading publications by legal deadline	241	200	200
	% of first and final reading publications by legal deadline	100%	100%	100%

County Clerk Program

Key Activity Goals & Measures (Cont'd)

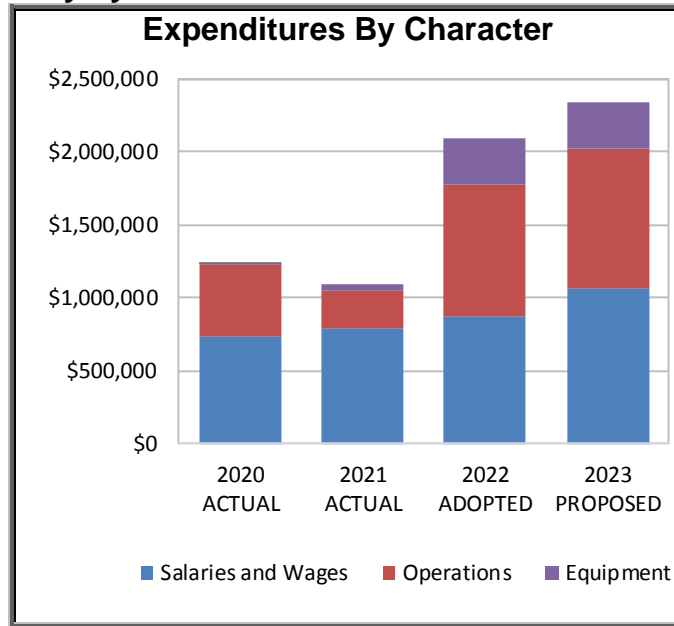
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Accomplish the legislative record-keeping responsibility of the OCC in an effective, efficient, and legally proper manner.</i>				
1. Receive, maintain, disseminate and dispose of records filed with the OCC	# of claims processed and distributed within three working days	92	80	80
	% of claims processed within three working days	100%	100%	100%
	# of documents affixed with the county seal within two working days	915	1,500	1,500
	% of documents affixed with the county seal within two working days	100%	100%	100%
2. Provide legislative documents to government agencies and the public upon request	# of records provided within 10 days	390	250	250
	% of records provided by legal deadlines	100%	100%	100%
<i>Goal #3: Conduct all County, State, and Federal elections held within Maui County in an effective, efficient, and legally proper manner.</i>				
1. Receive, process, and maintain County's voter registration records and database	# of Affidavits on Application for Voter Registration entered into the State Voter Registration System	24,797	20,000	26,000
	# of voter registration follow-up letters issued	816	600	600
	# of address confirmation cards mailed in compliance with legal requirements	15,555	90,000	110,000
	# of National Voter Registration Act notices mailed in compliance with legal requirements	0	12,000	12,000
2. Provide for and operate Voter Service Centers within County during the election period and on Primary and General election days	# of Voter Service Center officials training sessions scheduled	N/A	N/A	N/A
	% of training sessions conducted	N/A	N/A	N/A
	# of voters serviced at Voter Service Center(s)	4,057	N/A	5,000

County Clerk Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Conduct all County, State, and Federal elections held within Maui County in an effective, efficient and legally proper manner. (Cont'd)</i>				
3. Operate and promote for use, Places of Deposit locations, aka Ballot Drop Boxes, throughout Maui County during the election period and on Primary and General election days	# of return identification envelope packets collected from each Place of Deposit	21,228	N/A	22,000
4. Increase the amount of corrected signature-deficient return identification envelopes	# of signature-deficient return identification envelopes "cured" by the voter as permitted by law	332	N/A	500
<i>Goal #4: Accomplish the election record-keeping responsibility of the OCC in an effective, efficient, and legally proper manner.</i>				
1. Reduce the required and current and future election records storage space of the OCC	# of pages converted to digital records	24,797	20,000	26,000
2. Provide documents to government agencies, political organizations and the public upon request	# of records provided by legal deadline	51	125	100
	% of records provided by legal deadline	100%	100%	100%

County Clerk Program

Program Budget Summary by Fiscal Year³

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$31,838	\$132,640	\$45,000	\$140,000	\$95,000	211.1%
WAGES & SALARIES	\$707,536	\$653,443	\$831,272	\$924,200	\$92,928	11.2%
Salaries and Wages Total	\$739,374	\$786,083	\$876,272	\$1,064,200	\$187,928	21.4%
Operations						
BUDGET EXPENDITURES	\$0	\$0	\$250,000	\$250,000	\$0	0.0%
MATERIALS & SUPPLIES	\$69,089	\$63,481	\$84,200	\$107,200	\$23,000	27.3%
OTHER COSTS	\$91,346	\$86,731	\$153,450	\$153,450	\$0	0.0%
SERVICES	\$321,907	\$110,451	\$385,950	\$422,950	\$37,000	9.6%
TRAVEL	\$7,257	\$1,562	\$20,000	\$20,000	\$0	0.0%
UTILITIES	\$1,775	\$3,395	\$2,500	\$4,000	\$1,500	60.0%
Operations Total	\$491,374	\$265,620	\$896,100	\$957,600	\$61,500	6.9%
Equipment						
MACHINERY & EQUIPMENT	\$9,816	\$39,688	\$317,000	\$320,400	\$3,400	1.1%
Equipment Total	\$9,816	\$39,688	\$317,000	\$320,400	\$3,400	1.1%
Program Total	\$1,240,564	\$1,091,391	\$2,089,372	\$2,342,200	\$252,828	12.1%

³ The Equivalent Personnel chart has been purposely omitted as the OCC does not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

County Clerk Program

Personnel Summary by Position Title⁴ - General Fund

POSITION TITLE	2023 PROPOSED
Assistant Clerk to the Council	1
Clerk to the Council	1
Council Information & Reference Technician	1
County Clerk	1
Deputy County Clerk	1
Elections Administrator	1
Elections Clerk II	2
Office Operations Assistant II	1
Senior Elections Clerk	2
Temporary Election Clerk (12 months)	1
Temporary Election Clerk (5 months)	19

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
MACHINERY AND EQUIPMENT:		
902056C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$312,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
902056A-5101 Regular Wages: Increase 11 Temporary Election Clerk from 2 months to 5 months salary due to election year.	\$92,928	N/A
OTHER PREMIUM PAY:		
902015A-5215 Premium Pay: Increase due to election year.	\$60,000	
902056A-5215 Premium Pay: Increase due to election year.	\$35,000	
Operations		
SERVICES:		
902015B-6130 Printing & Binding: Increase for election-related services.	\$2,000	
902056B-6101 Advertisement: Additional funding for radio and television ads.	\$15,000	
902056B-6132 Professional Services: Increase for election related services.	\$20,000	
UTILITIES:		
902056B-6152 Cellular Telephone: Increase for Delivery Collection team election-related services.	\$1,500	

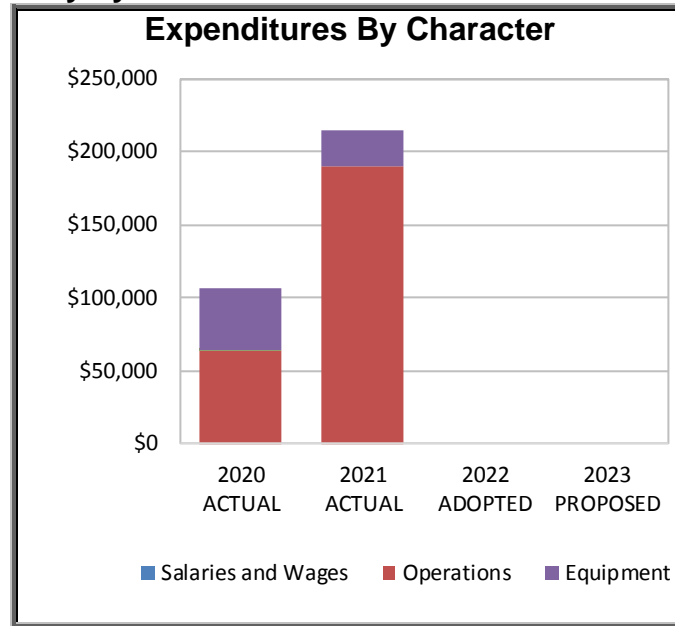
⁴ The OCC does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provision.

County Clerk Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
902056B-6035 Miscellaneous Supplies: Increase for election related services.	\$3,000	
902056B-6040 Postage: Hawaii Revised Statutes requires pre-selection mailouts to all registered voters.	\$20,000	
Equipment		
MACHINERY AND EQUIPMENT:		
902015C-7044 Other Equipment: Purchase of three scanners at \$1,400 each for election clerk stations.	\$4,200	
902056C-7031 Computer Equipment: Replacement of six computers at \$2,000	\$12,000	
902056C-7044 Other Equipment: Purchase of one mobile voting unit at \$300,000 and three scanners for election clerk stations at \$1,400 each.	\$304,200	
TOTAL EXPANSION BUDGET	\$569,828	N/A

County Clerk Program

Program Budget Summary by Fiscal Year⁵ - Grant Revenue Fund

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$3,204	\$29,490	\$0	\$0	\$0	0.0%
OTHER COSTS	\$0	\$49,869	\$0	\$0	\$0	0.0%
SERVICES	\$60,055	\$102,940	\$0	\$0	\$0	0.0%
TRAVEL	\$0	\$1,505	\$0	\$0	\$0	0.0%
UTILITIES	\$0	\$5,500	\$0	\$0	\$0	0.0%
Operations Total	\$63,260	\$189,304	\$0	\$0	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$42,916	\$25,795	\$0	\$0	\$0	0.0%
Equipment Total	\$42,916	\$25,795	\$0	\$0	\$0	0.0%
Program Total	\$106,176	\$215,099	\$0	\$0	\$0	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The County Clerk Program does not have equivalent personnel funded through the Grant Revenue Fund.

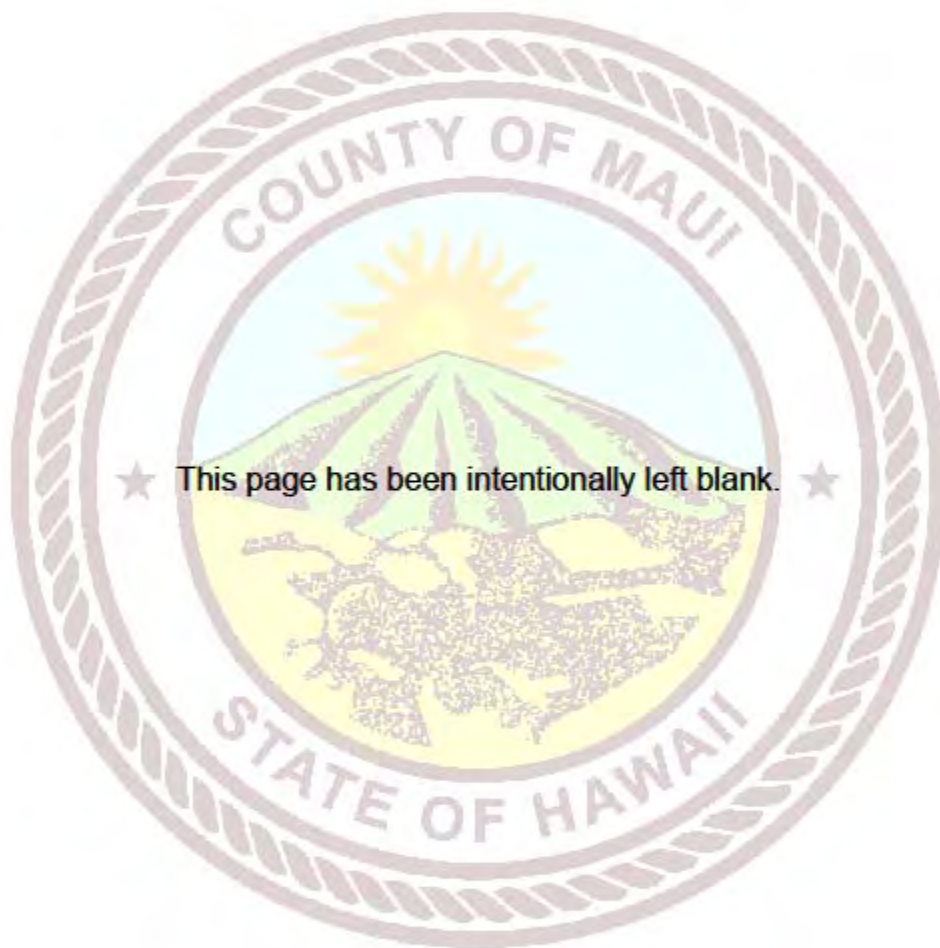
⁵ The Equivalent Personnel chart has been purposely omitted as the OCC does not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.



County Council



Mayor's Proposed Budget
FY 2023



Department Summary

Mission (County Council)

The purpose of the County Council ("Council") is to make legislative decisions in a fair and efficient manner, on behalf of the people of the County of Maui.

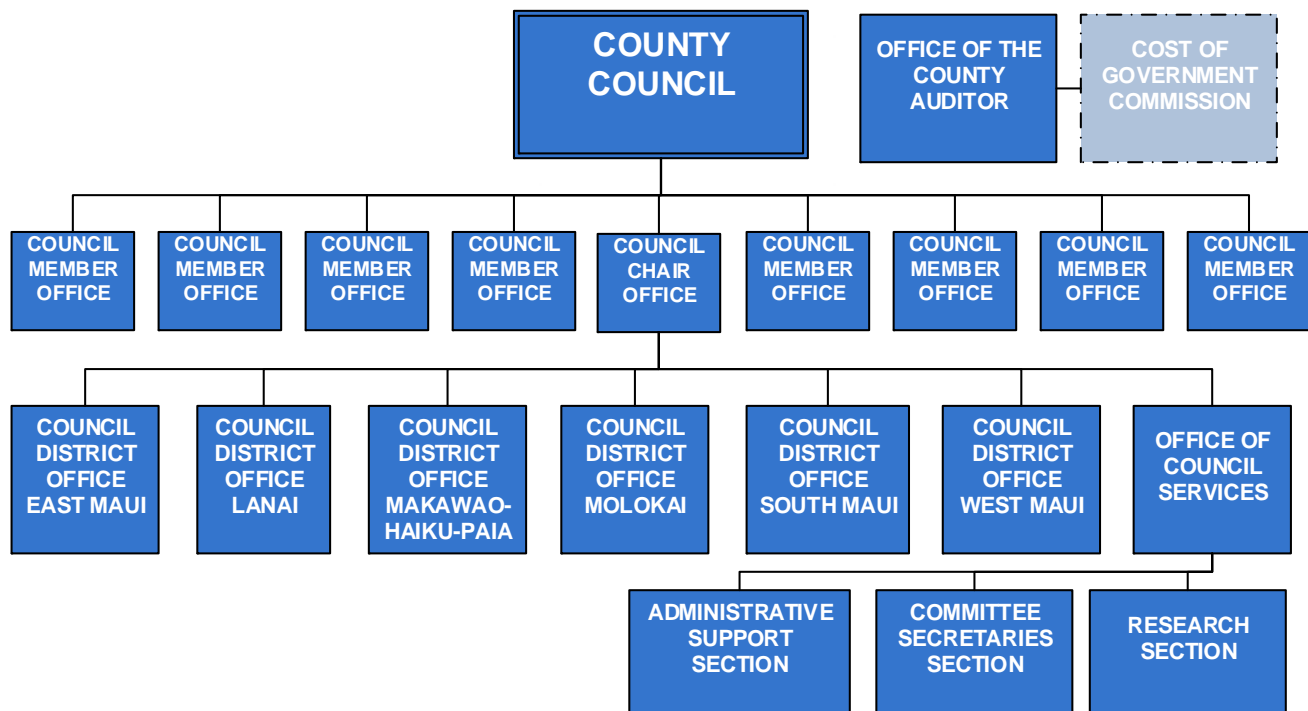
Mission (Office of Council Services ("OCS"))

To provide the best public service and promote the public good, by assisting the policy-making process as a hard-working team striving for consistency, accuracy, and the quality that comes with excellence.

Mission (Office of the County Auditor ("OCA"))

Improve government accountability through independent analysis.

Organization Chart



Strategies

- The County Council consists of nine Councilmembers. Each Councilmember's office focuses on that Councilmember's legislative priorities and constituencies.
- The OCS focuses on providing services that enable the Council to decide legislative issues through a process that is lawful, reasonable, and efficient.
- The OCA will:
 - Serve as a catalyst for positive change in County government through focused independent audits and examination;
 - Advocate for the efficient and appropriate use of public resources; and
 - Increase government transparency for the purpose of bringing a higher quality of life to the citizens of Maui County.

Department Summary

Operations

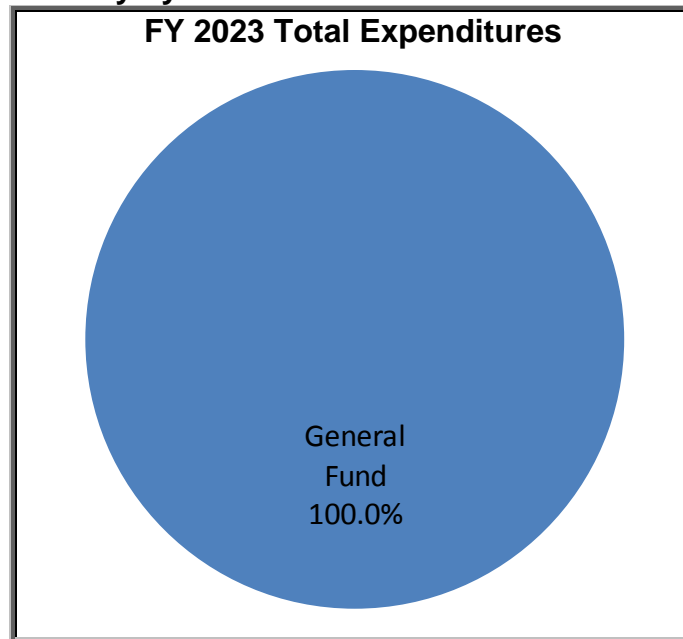
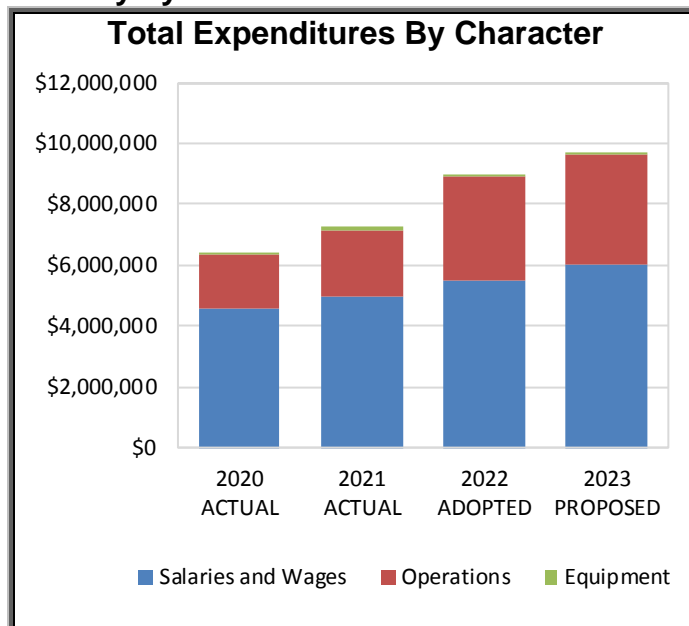
County Council:

- The Councilmembers are provided flexibility in staffing and managing their offices. Their offices have equal annual allocations, and their operations are subject to pertinent legal and ethical requirements.
- The district offices in East Maui, Lanai, Makawao-Haiku-Paia, Molokai, South Maui, and West Maui, give residents of those areas access to the legislative process and provide district-related assistance to Councilmembers, the Council, and other legislative agencies.
- The OCS functions as a central support agency providing research, clerical, and logistical support to the Council's committees and Councilmembers in the performance of their official legislative duties.

The OCA is administratively divided into two functions: Administrative Support, and Audit and Analysis.

- **Administrative Support** - Work in coordination with others to carry out the functions of the OCA. Responsible for the day-to-day administrative services of the office, with some delegated authority to act for the County Auditor in select administrative matters. Provide administrative support in matters relating to personnel management, budget administration, financial records, audit report compilation, and general correspondence. Coordinates staff travel, training, and procurement of office equipment when required.
- **Audit and Analysis** - To the extent practicable, audits shall be conducted in accordance with generally accepted government auditing standards ("GAGAS") issued by the Comptroller General of the United States, Government Accountability Office. The application of GAGAS will provide OCA with a framework for conducting high-quality audits with competency, integrity, objectivity, and independence. As a requirement of GAGAS, audit staff shall maintain high levels of professional competency and skepticism through the completion of 80-hours continuing professional education every two years. In addition, the quality of the work product of OCA shall be examined through an external quality control "peer review" by an entity independent of the County of Maui at least once every three years.

Department Summary

Department Budget Summary by Fund¹Department Budget Summary by Fiscal Year²

^{1 2} The Department's Total Equivalent Personnel charts have been purposely omitted as the OCS does not report equivalent personnel. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$148,995	\$182,785	\$218,000	\$210,000	-\$8,000	-3.7%
WAGES & SALARIES	\$4,420,381	\$4,756,518	\$5,273,792	\$5,791,454	\$517,662	9.8%
Salaries and Wages Total	\$4,569,376	\$4,939,303	\$5,491,792	\$6,001,454	\$509,662	9.3%
Operations						
MATERIALS & SUPPLIES	\$83,459	\$72,304	\$89,239	\$69,555	-\$19,684	-22.1%
OTHER COSTS	\$156,697	\$969,087	\$421,433	\$487,438	\$66,005	15.7%
SERVICES	\$1,352,338	\$1,071,969	\$2,687,625	\$2,794,319	\$106,694	4.0%
TRAVEL	\$140,570	\$62,415	\$202,184	\$201,168	-\$1,016	-0.5%
UTILITIES	\$30,009	\$41,812	\$52,856	\$57,506	\$4,650	8.8%
Operations Total	\$1,763,072	\$2,217,587	\$3,453,337	\$3,609,986	\$156,649	4.5%
Equipment						
LEASE PURCHASES	\$12,755	\$13,063	\$14,934	\$14,934	\$0	0.0%
MACHINERY & EQUIPMENT	\$68,713	\$92,860	\$41,544	\$85,052	\$43,508	104.7%
Equipment Total	\$81,467	\$105,923	\$56,478	\$99,986	\$43,508	77.0%
Department Total	\$6,413,915	\$7,262,813	\$9,001,607	\$9,711,426	\$709,819	7.9%

Council Services Program

Program Description

The program budget for the OCS includes funds for centralized legislative costs, as well as the nine Councilmembers' offices and the six district offices of the County Council located in East Maui, Lanai, Makawao-Haiku-Paia, Molokai, South Maui, and West Maui.

Generally, OCS provides research, clerical, and logistical support to the committees of the County Council and to Councilmembers in the performance of their official legislative duties. Each Councilmember's office is assigned an equal portion of the budget in an effort to provide all Councilmembers with enough flexibility and independence to pursue their own legislative priorities.

The district offices are managed by the Council Chair on behalf of all Councilmembers, and are intended to provide residents of these areas – which are geographically remote from the Council seat of Wailuku – with better access to Councilmembers and to legislative services in general.

Population Served

Each Councilmember represents and is accountable for all residents of the entire county, regardless of the Councilmember's residency area. Other personnel in the legislative branch serve the community indirectly by enabling the County Council, its committees, and its members to undertake their legislative responsibilities.

Services Provided

Councilmembers make legislative decisions for the community. As legislative officials, they are selected by majority vote and are directly accountable to the electorate. The legislative process is subject to many stringent and complex legal requirements. Councilmembers also spend considerable time meeting with advocates, gathering and evaluating information on issues, and considering the community's long-term needs.

Councilmembers have flexibility in staffing and operating their offices within an annual allotment so they can pursue their legislative priorities independently. Their offices work on constituent requests and legislative research, especially on matters requiring privacy and confidentiality. The offices also assist Councilmembers with scheduling, communications, and documents.

The OCS primarily supports the legislative activities of the County Council and its committees. The office provides the services necessary to enable Councilmembers to consider legislative issues in committee meetings. The office also provides or coordinates the legislative branch's general operations such as facilities, equipment, supplies, office technology, payroll, benefits, accounting, and workforce policies.

Work Information Summary

Description of Work	FY 2021 Actual
# of committee reports issued	144
# of ordinances enacted	124
# of resolutions adopted, excluding ceremonial	193
# of committee meetings held for which meeting notices and written minutes were required	182
# of documents issued by committees	1,457
# of documents received and processed by committees	3,963

Council Services Program

Work Information Summary (Cont'd)

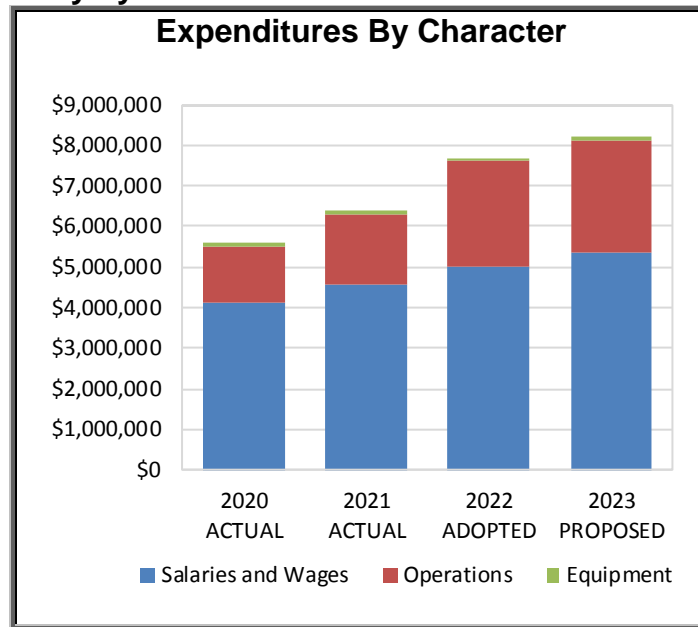
Description of Work	FY 2021 Actual
# of personnel, payroll, and procurement approvals initiated	2,228
# formal record requests processed	23
# of hours employees spend for improving skills and expertise necessary for operations	1,808

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: To undertake the County's legislative function in an effective, efficient, and legally proper manner.</i>				
1. To enable Council-members, as elected representatives of the community, to consider and decide legislative issues in accordance with all legal requirements	% of meeting minutes issued that complied with all legal requirements	100%	100%	100%
	% of documents issued that complied with established standards, without errors requiring corrective action	100%	100%	100%
	% of received documents processed that complied with established standards, without errors requiring corrective action	100%	100%	100%
	% of financial transactions processed properly by accepted deadlines and not requiring corrective actions	98%	100%	100%
	% of personnel, payroll, and procurement approvals processed properly by accepted deadlines and not requiring corrective actions	100%	100%	100%
2. To provide legislative documents to government agencies and the public	% of records provided by legal deadlines and established standards	100%	100%	100%

Council Services Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character and Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$148,995	\$182,785	\$200,000	\$200,000	\$0	0.0%
WAGES & SALARIES	\$3,989,549	\$4,374,561	\$4,790,609	\$5,133,671	\$343,062	7.2%
Salaries and Wages Total	\$4,138,543	\$4,557,346	\$4,990,609	\$5,333,671	\$343,062	6.9%
Operations						
MATERIALS & SUPPLIES	\$79,692	\$66,356	\$82,239	\$62,555	-\$19,684	-23.9%
OTHER COSTS	\$72,626	\$866,965	\$258,433	\$321,938	\$63,505	24.6%
SERVICES	\$1,073,789	\$677,484	\$2,040,025	\$2,146,719	\$106,694	5.2%
TRAVEL	\$130,419	\$63,012	\$202,184	\$201,168	-\$1,016	-0.5%
UTILITIES	\$26,088	\$38,195	\$47,538	\$52,188	\$4,650	9.8%
Operations Total	\$1,382,614	\$1,712,013	\$2,630,419	\$2,784,568	\$154,149	5.9%
Equipment						
LEASE PURCHASES	\$10,933	\$10,934	\$10,934	\$10,934	\$0	0.0%
MACHINERY & EQUIPMENT	\$59,204	\$90,542	\$41,544	\$77,052	\$35,508	85.5%
Equipment Total	\$70,137	\$101,476	\$52,478	\$87,986	\$35,508	67.7%
Program Total	\$5,591,294	\$6,370,835	\$7,673,506	\$8,206,225	\$532,719	6.9%

Council Services Program

Personnel Summary by Position Title³ - General Fund

POSITION TITLE	2023 PROPOSED
Accounts Payable Specialist	1 position
Budget Committee Analyst	1 position
Budget Committee Secretary	1 position
Committee Secretary	5 positions
Communications Specialist	1 position
Council Aides (6) - East Maui, Lanai, Molokai, West Maui, Makawao-Haiku-Paia, and South Maui	6 positions
Council Chair (1)	1 position
Council Services Assistant	2 positions
Council Services Technician	2 positions
Councilmember Executive Assistants	various
Councilmembers (8)	8 positions
Director of Council Services	1 position
Deputy Director of Council Services	1 position
Legislative Analyst	7 positions
Legislative Attorney	2 positions
Personnel Specialist	1 position
Procurement Specialist	1 position
Senior Accountant	1 position
Supervising Committee Secretary	1 position
Supervising Legislative Analyst	1 position
Support Supervisor	1 position

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
901041A-5101 Regular Wages: Adjustment in salaries due to annual step increases per Reso 21-8 and moving six Council Aides to Councilmember accounts.	-\$300,928	N/A
901400A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$72,890	N/A
901401A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$74,320	N/A
901402A-5101 Regular Wages: Additional funding for new Council Aide (prorate 3 months); and anticipated costs.	\$32,595	N/A
901403A-5101 Regular Wages: Additional funding for new Council Aide (prorate 3 months); and anticipated costs.	\$33,301	N/A
901404A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$72,720	N/A
901405A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$73,438	N/A

³ The Office of Council Services is not covered by civil service requirements or equivalent personnel counts. The position titles listed on this table are for informational purposes. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Council Services Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
901406A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$72,479	N/A
901407A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$72,779	N/A
901408A-5101 Regular Wages: Adjustment in salaries due to movement of one Council Aide from 901041A and additional funding for anticipated increase costs.	\$73,879	N/A
Operations		
MATERIAL & SUPPLIES:		
901041B-6060 Small Equipment - under \$1000: Deletion of one-time appropriation to replace printers, workstations, and funding for new district offices in Makawao-Haiku-Paia and South Maui.	-\$27,867	
SERVICES:		
901041B-6110 Computer Services: Budget transferred to subobject 6225 for Westlaw Services subscription; delete internet services for district offices, HP support, Omnipage, and GoDaddy SSL.	-\$31,167	
901041B-6112 Contractual Service: Deletion of one-time appropriation for Charter Commission education and outreach, and Special Counsel; reduce meeting minutes transcription contract.	-\$162,904	
OTHER COSTS:		
901041B-6225 Publications & Subscriptions: Budget transferred from subobject 6110 for Westlaw services.	\$22,675	
Equipment		
MACHINERY & EQUIPMENT:		
901041C-7031 Computer Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$12,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
901041A-5101 Regular Wages: Proposed expansion position for a Procurement Specialist in FY 2023.	\$65,589	N/A
Operations		
MATERIALS & SUPPLIES:		
901041B-6060 Small Equipment - under \$1000: One-time appropriation for monitors, UPS battery backups, and docking stations.	\$11,620	
SERVICES:		
901041B-6110 Computer Services: Increase accounting software and computer consultant contract.	\$4,048	
901041B-6132 Professional Services: Increase agenda and meeting management contract and legislative branch renovations.	\$302,717	
UTILITIES:		
901041B-6120 Electricity: Additional funding for new district offices in Makawao-Haiku-Paia and South Maui (remaining prorated 3 months).	\$2,850	

Council Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
UTILITIES:		
901041B-6152 Cellular Telephone: Additional funding for new district offices in Makawao-Haiku-Paia and South Maui (remaining prorated 3 months); and add new phones for Communications Specialist and Procurement Specialist.	\$1,950	
OTHER COSTS:		
901041B-6235 Rentals: Additional funding for new district offices in Makawao-Haiku-Paia and South Maui (remaining prorated 3 months); increase cable services for district offices; increase office rent for West Maui district office; and temporary storage fees and office rent of Hana district office.	\$23,895	
901090B-6221 Miscellaneous Other Costs: Prorated increase based on anticipated Councilmember account increases.	\$34	
901097B-6221 Miscellaneous Other Costs: Add every odd-year appropriation for Council inaugural expenses.	\$5,000	
901400B-6221 Miscellaneous Other Costs: Additional funding for anticipated increase costs.	\$1,930	
901402B-6221 Miscellaneous Other Costs: Additional funding for anticipated increase costs.	\$1,975	
901403B-6221 Miscellaneous Other Costs: Additional funding for anticipated increase costs.	\$879	
901404B-6221 Miscellaneous Other Costs: Additional funding for anticipated increase costs.	\$100	
901406B-6221 Miscellaneous Other Costs: Additional funding for anticipated increase costs.	\$7,747	
901407B-6221 Miscellaneous Other Costs: Additional funding for anticipated increase costs.	\$4,041	
Equipment		
MACHINERY & EQUIPMENT:		
901041C-7031 Computer Equipment: Purchase 18 Surface Pro Laptops at \$1,885 each, purchase equipment for testing and evaluating IT devices at \$5,000, and unanticipated equipment failure at \$5,000.	\$43,930	
901041C-7036 Furniture/Fixtures: Purchase furniture.	\$6,122	
901400C-7031 Computer Equipment: Purchase computer equipment for Makawao Council Member.	\$3,000	
901401C-7031 Computer Equipment: Purchase computer equipment for Molokai Council Member.	\$3,000	
901402C-7031 Computer Equipment: Purchase computer equipment for Wailuku Council Member.	\$3,000	
901403C-7031 Computer Equipment: Purchase computer equipment for Kahului Council Member.	\$3,000	
901404C-7031 Computer Equipment: Purchase computer equipment for Lanai Council Member.	\$3,000	
901405C-7031 Computer Equipment: Purchase computer equipment for Upcountry Council Member.	\$3,000	
901406C-7031 Computer Equipment: Purchase computer equipment for East Maui Council Member.	\$3,000	
901407C-7031 Computer Equipment: Purchase computer equipment for West Maui Council Member.	\$3,000	

Council Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY & EQUIPMENT:		
901408C-7031 Computer Equipment: Purchase computer equipment for South Maui Council Member.	\$3,000	
TOTAL EXPANSION BUDGET	\$511,427	N/A



County Auditor Program**Program Description**

Pursuant to Section 3-9 of the Charter, it is declared to be the policy of the County to promote economic efficiency and improved service in the transaction of public business, in the legislative and executive branches of the County by:

- Limiting expenditures to the lowest amount consistent with the efficient performance of essential services, activities, and functions;
- Eliminating duplication and overlapping of services, activities, and functions;
- Consolidating services, activities, and functions of a similar nature; and
- Abolishing services, activities, and functions not necessary to the efficient conduct of government.

Pursuant to Section 3-9.3 of the Charter, the Cost of Government Commission shall be advisory to the County Auditor.

Population Served

The OCA serves the citizens of the County by promoting economic efficiency and improved service in the transaction of public business in the legislative and executive branches.

Services Provided

- The County Auditor shall have the duty and power to conduct or cause to be conducted:
 - The independent annual financial audit of the County, as authorized by Section 9-13 of the Charter;
 - Other program, financial, or performance audits or evaluations regarding County organizations, operations, and regulations; and
 - Performance or financial audits of the funds, programs, or activities of any agency or function of the County as the County Auditor deems warranted provided that before each fiscal year, the auditor shall transmit a plan of audits proposed to be conducted during the fiscal year to the Mayor and the Council for review and comment, but not approval.
- Audit findings and recommendations shall be set forth in written reports of the County Auditor, a copy of which shall be transmitted to the Mayor and to the Council. Such copy shall be public records, except as provided by law.
- For the purposes of carrying out any audit, the County Auditor shall have full, free, and unrestricted access to any County officer or employee; shall be authorized to examine and inspect any record of any agency or operation of the County; to administer oaths and subpoena witnesses; and compel the production of records pertinent thereto. If any person subpoenaed as a witness or compelled to produce records shall fail or refuse to respond thereto, the proper court, upon request of the County Auditor, shall have the power to compel obedience to any process of the County Auditor and to punish, as contempt of the court, any refusal to comply therewith without good cause. Notwithstanding Section 3-6.6 of the Charter, the County Auditor may, without Council approval, retain special counsel to represent the County Auditor in implementing these powers.
- The County Auditor shall submit its budget to the Council, and its budget shall include the Cost of Government Commission's budget subject to Article 9, Section 9-2.1 of the Charter.

County Auditor Program

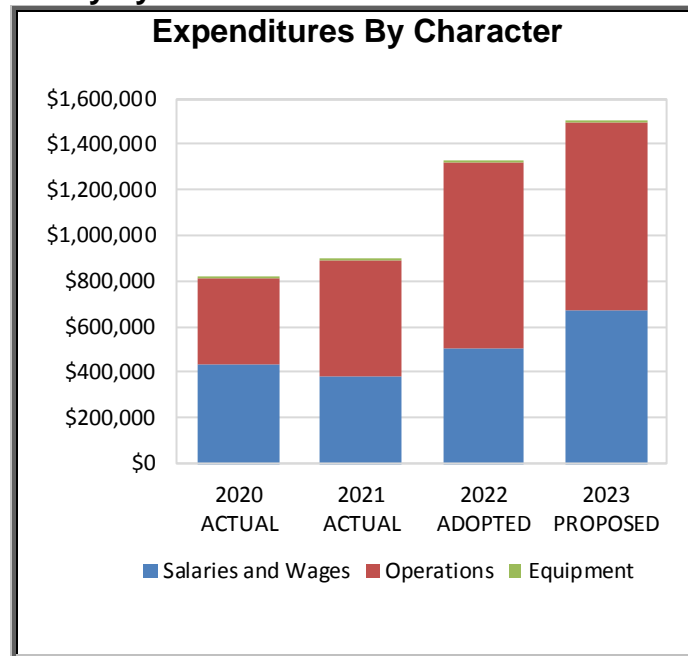
Key Activity Goals & Measures

GOALS/ OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: To perform the duties of the Office of the County Auditor as required by the Charter in an effective, efficient, and legally proper manner.</i>				
1. Procure and oversee Charter-mandated independent financial audits of the County	# of financial audits completed	4	3	3
2. Transmit a plan of audits to be conducted during the next fiscal year to the Mayor and Council	# of plans transmitted	1	1	1
3. Conduct self-initiated program, financial, or performance audits or evaluations	# of audits or evaluations initiated	1	2	3
4. Conduct non-audit and other services	# of non-audit and other services performed	0	1	5
<i>Goal #2: Attract, retain, and develop capable and motivated employees.</i>				
1. Develop, improve, and maintain professional skills of all employees	Average # of continuing professional education credits hours earned by each auditor per year ¹	16	40	40
	# of hours employees spend on improving skills and expertise that are necessary for operations	24	20	20
	# of professional organizations to which employees are affiliated	9	9	9

¹ The term "auditor" as defined by paragraph 1.07(a), Government Auditing Standards (2011).

County Auditor Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$18,000	\$10,000	-\$8,000	-44.4%
WAGES & SALARIES	\$430,832	\$381,957	\$483,183	\$657,783	\$174,600	36.1%
Salaries and Wages Total	\$430,832	\$381,957	\$501,183	\$667,783	\$166,600	33.2%
Operations						
MATERIALS & SUPPLIES	\$3,767	\$5,948	\$7,000	\$7,000	\$0	0.0%
OTHER COSTS	\$84,070	\$102,122	\$163,000	\$165,500	\$2,500	1.5%
SERVICES	\$278,549	\$394,485	\$647,600	\$647,600	\$0	0.0%
TRAVEL	\$10,151	-\$597	\$0	\$0	\$0	0.0%
UTILITIES	\$3,921	\$3,616	\$5,318	\$5,318	\$0	0.0%
Operations Total	\$380,458	\$505,574	\$822,918	\$825,418	\$2,500	0.3%
Equipment						
LEASE PURCHASES	\$1,821	\$2,129	\$4,000	\$4,000	\$0	0.0%
MACHINERY & EQUIPMENT	\$9,509	\$2,318	\$0	\$8,000	\$8,000	0.0%
Equipment Total	\$11,331	\$4,447	\$4,000	\$12,000	\$8,000	200.0%
Program Total	\$822,621	\$891,978	\$1,328,101	\$1,505,201	\$177,100	13.3%

County Auditor Program

Equivalent Personnel Summary by Position Title² - General Fund

POSITION TITLE	2023 PROPOSED
Administrative Officer	1 position
Analyst	1 position
County Auditor	1 position
Senior Analyst	3 positions

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
901013A-5101 Regular Wages: Adjustment in salaries due to 3%-5% increase for FY 2023.	\$94,600	N/A
Operations		
None	\$0	N/A
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
901013A-5101 Regular Wages: Proposed expansion position for an Analyst for FY 2023.	\$80,000	N/A
Operations		
OTHER COSTS:		
901013B-6230 Registration/Training Fees: Related operation costs for the proposed expansion position.	\$2,500	
Equipment		
MACHINERY & EQUIPMENT:		
901013C-7031 Computer Equipment: Purchase laptop and CPU/Desktop for the proposed expansion position at \$4,000; and replacement of two CPUs at \$2,000 each.	\$8,000	
TOTAL EXPANSION BUDGET	\$90,500	N/A

² The Office of the County Auditor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.



Maui County Emergency Management Agency



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

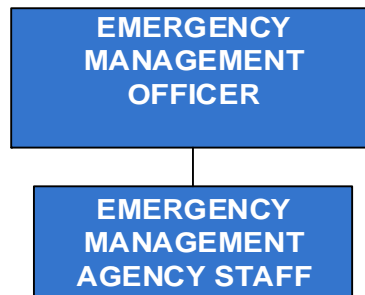
Utilizing emergency management principles, we protect all persons within the County of Maui to achieve whole community resiliency.

Countywide Outcome(s)

The Maui County Emergency Management Agency (“MEMA”) supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

The MEMA staff promotes readiness through training aimed at familiarization with Emergency Management (“EM”) concepts and testing our capabilities through exercises, including:

- Training opportunities to staff, Emergency Operation Center (“EOC”) partners, and Non-Government Organizations (“NGO”);
- Overseeing the training and exercise program to validate and update standard operating guidelines, plans, and procedures;
- Strengthening the EOCs functionality and efficiency in managing emergencies through situational awareness leading to a common operating picture for all agencies involved; and
- Fostering community resiliency through public engagements and assists in coordinating recovery efforts after an emergency.

Operations

MEMA is the local coordinating agency for administering and operating various local, State, and Federal emergency management programs for the County. This includes planning, preparing, and coordinating emergency management operations in meeting disaster situations and coordinating post-disaster recovery operations. To accomplish this, MEMA will:

- Develop a well-trained and responsive staff;
- Enhance the County’s capabilities and response capacity for All-Hazards;
- Utilize a Whole Community Approach to engage individuals and the private sector in emergency planning and preparedness;

Department Summary

Operations (Cont'd)

- Identify and implement the use of appropriate technology during all phases of emergency management; and
- Enhance community resilience through the implementation of a coordinated and sustainable mitigation program.

External Factors Description

In FY 2022, MEMA continued to respond to the COVID-19 pandemic. The EOC has been in partial activation for over two years and the operational readiness of this agency was challenged by incidents occurring simultaneously to the pandemic. Nonetheless, MEMA was able to make the necessary operational adjustments and effectively respond to various emergencies while adhering to the procedures and protocols as prescribed in our existing plans.

In addition, MEMA continues to foster its relationships with various governmental and non-governmental EOC partners by providing and/or coordinating training opportunities in the form of courses and through exercises. In doing so, MEMA is able to increase its capabilities and ensures operational readiness of the agency and various partners.

This agency continues to manage grants from the Department of Homeland Security (“DHS”) to increase the emergency response capabilities of many of our partners, including but not limited to, the Maui Police Department, Maui Fire Department, and the Cyber Security Section of the County’s Information Technology Services Division. In addition, MEMA manages the Emergency Management Performance Grant (“EMPG”) which is used to fund a variety of activities including training expenses for individuals from partner agencies.

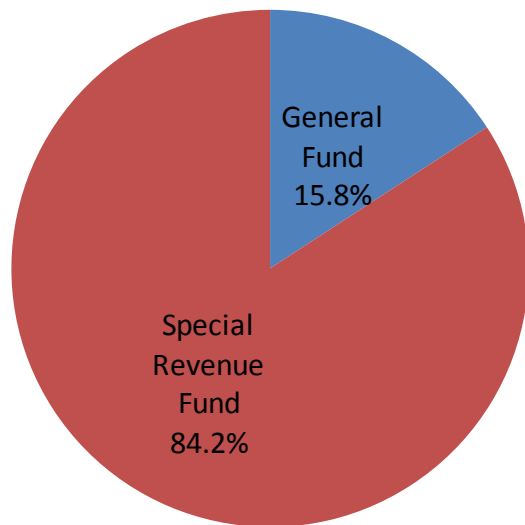
As stated in MEMA’s mission statement, this agency recognizes the “Whole Community Approach” and “community resilience” in furthering the County’s overall ability to recover from a disaster. The strengthening and resiliency of the local community to handle both natural and man-made disasters begin at the individual level, continues through to the family, and then to the larger community. For this reason, MEMA recognizes the importance of empowering the public to be able to care for themselves and their communities. MEMA remains focused in growing programs such as the Community Emergency Response Team (“CERT”), which trains individuals from the public with life-saving skills in the event of a disaster.

Limited infrastructure suitable for evacuation during various events continues to pose a challenge to the mission of MEMA. This, coupled with an increasing population, will strain the ability of the County to sustain long-term support for persons displaced from their homes during a large-scale event.

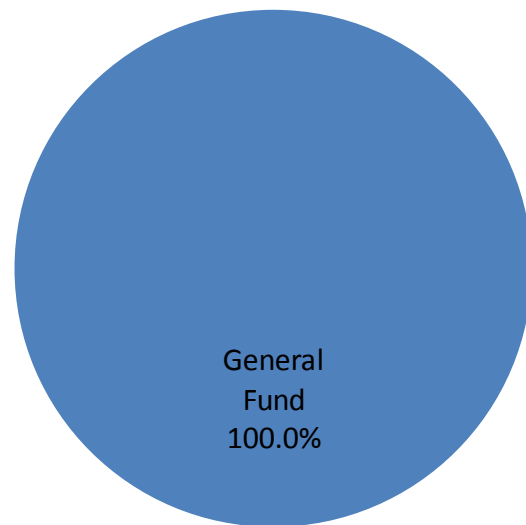
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

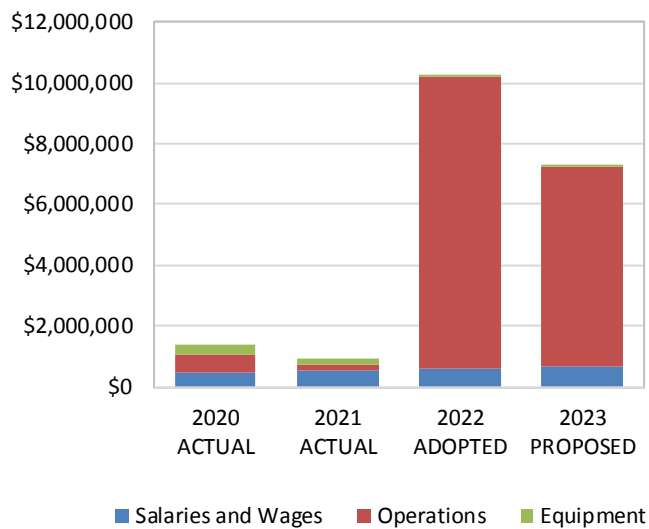


FY 2023 Total Equivalent Personnel

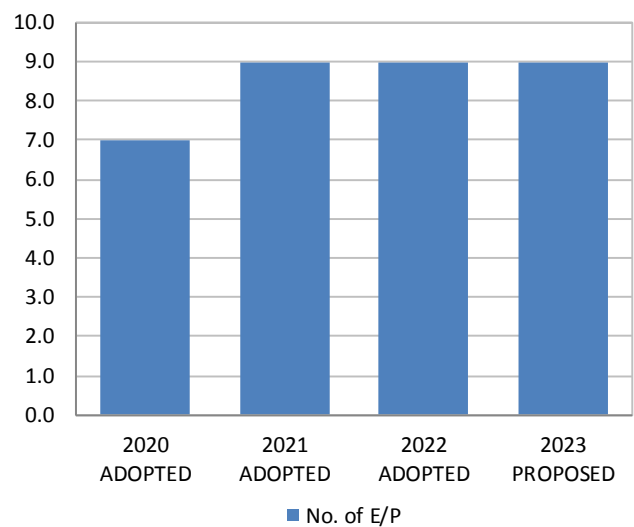


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



MAUI COUNTY EMERGENCY MANAGEMENT AGENCY

COUNTY OF MAUI

Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$59,368	\$122,019	\$64,285	\$64,285	\$0	0.0%
WAGES & SALARIES	\$417,010	\$422,567	\$552,720	\$572,688	\$19,968	3.6%
Salaries and Wages Total	\$476,377	\$544,586	\$617,005	\$636,973	\$19,968	3.2%
Operations						
MATERIALS & SUPPLIES	\$14,048	\$17,635	\$23,400	\$23,400	\$0	0.0%
OTHER COSTS	\$61,174	\$67,648	\$64,478	\$74,478	\$10,000	15.5%
SERVICES	\$429,548	\$19,976	\$326,000	\$346,000	\$20,000	6.1%
SPECIAL PROJECTS	\$0	\$0	\$9,125,000	\$6,125,000	-\$3,000,000	-32.9%
TRAVEL	\$15,611	\$4,245	\$17,380	\$17,380	\$0	0.0%
UTILITIES	\$47,290	\$51,506	\$49,168	\$49,168	\$0	0.0%
Operations Total	\$567,671	\$161,011	\$9,605,426	\$6,635,426	-\$2,970,000	-30.9%
Equipment						
LEASE PURCHASES	\$0	\$2,016	\$0	\$3,000	\$3,000	0.0%
MACHINERY & EQUIPMENT	\$339,256	\$235,247	\$15,000	\$0	-\$15,000	-100.0%
Equipment Total	\$339,256	\$237,264	\$15,000	\$3,000	-\$12,000	-80.0%
Department Total	\$1,383,304	\$942,860	\$10,237,431	\$7,275,399	-\$2,962,032	-28.9%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Emergency Management Program	7.0	9.0	9.0	9.0	0.0	0.0%
Department Total	7.0	9.0	9.0	9.0	0.0	0.0%

Emergency Management Program

Program Description

EM Program administers and operates various local, State, and Federal emergency management programs. This includes prevention, planning, mitigation, preparedness, and coordinating emergency management response and recovery operations in disaster situations. MEMA is responsible for updating and maintaining Emergency Management Plans for the County of Maui. These plans are used by MEMA, County departments, and County emergency services partners.

Countywide Outcome(s)

The EM Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The EM Program serves all Maui County residents and visitors.

Services Provided

The EM Program provides emergency management services, including training; emergency planning and preparedness; and effective communication.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Ensure professional growth and well-being of our staff.</i>				
1. Administrator engagement with staff to provide performance feedback	Number of 1-on-1 weekly meetings with administrator and employees	172	416	312
	Percentage of employees with completed performance evaluations annually	100%	100%	100%
2. Provide professional development opportunities	Number of times employees participate in professional development opportunities	132	12	36

Emergency Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Development of countywide emergency response capabilities to provide for the effective use of resources and personnel, the restoration of county services, and the greatest possible reimbursement through federal assistance.</i>				
1. Increase the capabilities of the EOC with the goal of developing branch specific plans, training, and operational guidelines to accommodate more coordinated response during activations	Maintain federal compliance by conducting one quarterly Homeland Security Exercise and Evaluation Program compliant exercise	2	4	4
	Number of persons attending training annually	81	200	200
	Number of trainings offered related to EOC or field response or recovery	75	15	15
	Number of trainings offered directly related to Maui County plans or procedure	5	5	10
2. Engage remote locations in emergency management through coordination meetings	Number of meetings conducted with Molokai, Lanai, and Hana	16	9	36
<i>Goal #3: To improve coordination and collaboration with the network of community groups with a focus on recovery.</i>				
1. Conduct meetings with community groups to discuss plans and capabilities for recovery following emergency situations, including identifying key gathering places and the availability of, or need for, resources and skills	Number of meetings conducted with community groups annually	16	10	10
	Number of Voluntary Organizations Active in Disaster ("VOAD") meetings participated in annually	12	4	4
<i>Goal # 4: Meet Federal compliance standards through the development or updating of Response, Recovery, and Mitigation Plans.</i>				
1. Conduct plan development meetings with the focus of development of plans	Number of meetings conducted annually	19	18	18
2. Obtain final approval of completed plans	Number of plans finalized annually	6	3	3

Emergency Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal # 4: Meet Federal compliance standards through the development or updating of Response, Recovery, and Mitigation Plans. (Cont'd)</i>				
3. Identify and track mitigation opportunities to help strengthen, protect, and upgrade current infrastructure from an all-hazards standpoint	Number of mitigation projects identified for implementation in support of the Maui County Hazard Mitigation Plan	5	5	5
<i>Goal #5: Increase grant funding for Maui County and prioritize investment opportunities related to communications, training, and mitigation.</i>				
1. Identify and manage financial opportunities for the County related to emergency management	Number of grant proposals applied for through MEMA	12	4	3
	Number of grant proposals awarded	6	4	4
	Amount of grant dollars received	\$1,025,000	\$1,000,000	\$6,125,000
	# of investments being funded	6	6	6
<i>Goal # 6: Identify and implement the use of appropriate technology to assist in meeting MEMA's stated mission.</i>				
1. Utilize identified technology that can establish and maintain communication with remote locations in Hana, Lanai, and Molokai	Quarterly exercises to test established means of communications	12	12	12
2. Maintain and test the automated EOC activation call-back system	Number of times partner contacts updated in Everbridge	4	4	4

Emergency Management Program

Key Activity Goals & Measures (Cont'd)

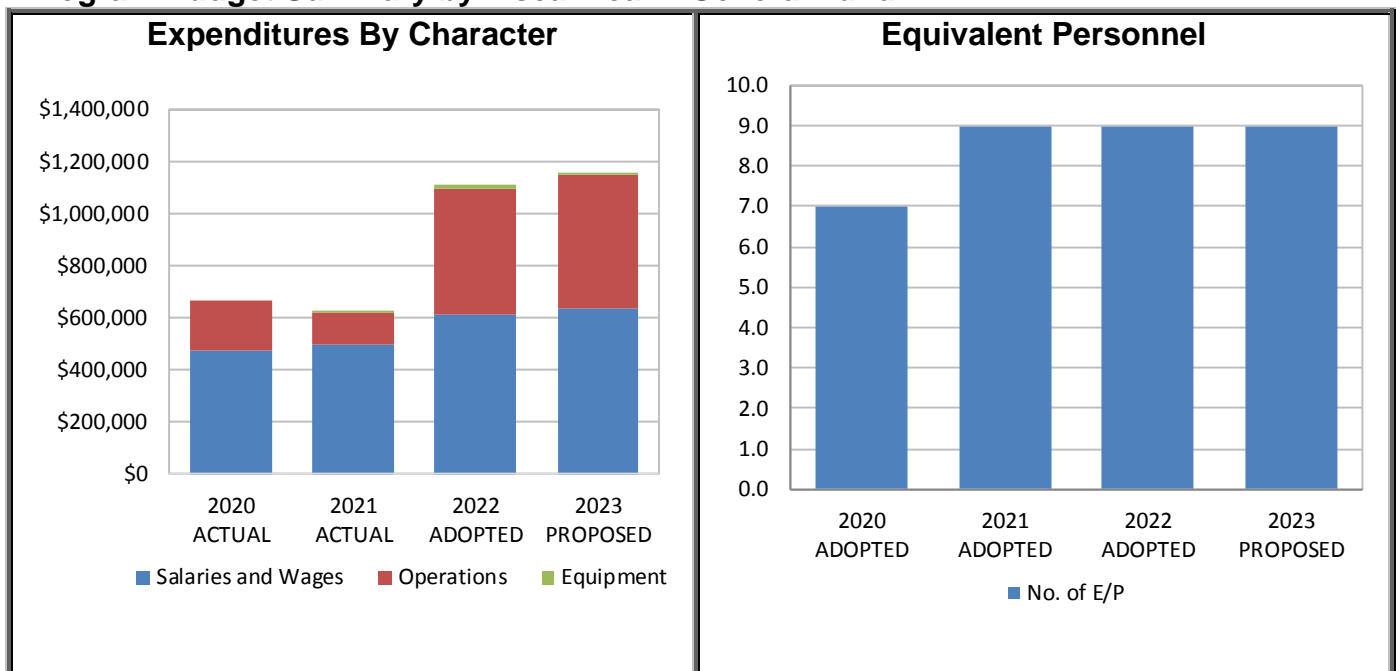
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal # 6: Identify and implement the use of appropriate technology to assist in meeting MEMA's stated mission. (Cont'd)</i>				
3. Assist in maintaining the State of Hawaii siren sounding system	Number of times MEMA staff successfully signed into the Commander One software and AlertSense quarterly	12	12	12
	Percentage of contacts that respond during monthly siren tests	75%	90%	90%
4. Continue to develop and improve systems that provide warning, awareness, and emergency communication	Number of Maka'ala subscribers added to the database annually	2,200	1,000	1,000
	Percent of erroneous messaging (number of messages sent vs. number of retractions or corrections)	0%	2%	0%
<i>Goal #7: Utilize a Whole Community Approach to engage individuals and the private sector in community preparedness & resilience through emergency planning.</i>				
1. Conduct community outreach and facilitate community-based resiliency planning	Number of MEMA public information campaigns completed	3	4	4
	Number of times MEMA presents to the public	9	20	20
2. Develop social media campaigns	Number of preparedness messages posted by MEMA	150	25	25
	Number of emergency management related posts shared by MEMA	45	12	12
<i>Goal #8: Increase the effectiveness of the CERT (Community Emergency Response Team) program.</i>				
1. Develop/maintain an active volunteer leadership team	Quarterly leadership meetings	4	4	4
	Percent of Districts that have CERT volunteers in leadership positions	N/A	60%	100%

Emergency Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #8: Increase the effectiveness of the CERT (Community Emergency Response Team) program. (Cont'd)</i>				
2. Develop/maintain active volunteer membership	Number of CERT Basic Trainings held annually	0	4	4
	Quarterly District volunteer meetings	0	16	24
	Number of emergency preparedness events attended by CERT Volunteers	0	6	6

Program Budget Summary by Fiscal Year – General Fund



MAUI COUNTY EMERGENCY MANAGEMENT AGENCY

COUNTY OF MAUI

Emergency Management Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$59,368	\$79,495	\$64,285	\$64,285	\$0	0.0%
WAGES & SALARIES	\$417,010	\$422,567	\$552,720	\$572,688	\$19,968	3.6%
Salaries and Wages Total	\$476,377	\$502,062	\$617,005	\$636,973	\$19,968	3.2%
Operations						
MATERIALS & SUPPLIES	\$3,903	-\$49,571	\$23,400	\$23,400	\$0	0.0%
OTHER COSTS	\$57,585	\$67,401	\$64,478	\$74,478	\$10,000	15.5%
SERVICES	\$70,422	\$108,154	\$326,000	\$346,000	\$20,000	6.1%
TRAVEL	\$8,681	\$2,673	\$17,380	\$17,380	\$0	0.0%
UTILITIES	\$47,290	-\$10,210	\$49,168	\$49,168	\$0	0.0%
Operations Total	\$187,881	\$118,448	\$480,426	\$510,426	\$30,000	6.2%
Equipment						
LEASE PURCHASES	\$0	\$2,016	\$0	\$3,000	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$8,221	\$15,000	\$0	\$1	0.0%
Equipment Total	\$0	\$10,237	\$15,000	\$3,000	-\$12,000	-80.0%
Program Total	\$664,258	\$630,746	\$1,112,431	\$1,150,399	\$37,968	3.4%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
CD Plans & Operations Officer	2.0	2.0	2.0	2.0	0.0	0.0%
CD Staff Specialist III	1.0	2.0	2.0	2.0	0.0	0.0%
CD Staff Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
CD Staff Specialist IV	1.0	2.0	2.0	2.0	0.0	0.0%
Emergency Management Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary I	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	7.0	9.0	9.0	9.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
912014A-5101 Regular Wages: Adjustment in salaries due to position reallocations, positions filled at a lower step, step movement, and salary correction.	\$19,968	0.0
Operations		
SERVICES:		
912014B-6112 Contractual Service: Budget transferred from subobject 6132 Professional Services.	\$92,000	
912014B-6132 Professional Services: \$92,000 Budget transferred to subobject 6112 Contractual Service; and \$250,000 Deletion of one-time appropriation for consulting fees to update Emergency Management Plans.	-\$342,000	
Equipment		
MACHINERY & EQUIPMENT:		
912014C-7030 Communication Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$15,000	

MAUI COUNTY EMERGENCY MANAGEMENT AGENCY

COUNTY OF MAUI

Emergency Management Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
SERVICES:		
912014B-6101 Advertisement: Additional funding to augment public preparedness messaging.	\$20,000	
912014B-6132 Professional Services: Funding to update other Emergency Management Plans.	\$250,000	
OTHER COSTS:		
912062B-6317 County Grant Subsidy: Funding to support volunteer groups who assist during emergency situations.	\$10,000	
Equipment		
LEASE PURCHASES:		
912014C-7105 Leased Equipment: New lease for copier/printer.	\$3,000	
TOTAL EXPANSION BUDGET	\$283,000	

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
American Red Cross	\$25,000	\$50,000	\$50,000	\$50,000
Hana Emergency Preparedness Team	\$0	\$50,000	\$0	\$0
Volunteer Organization Active in Disaster	\$0	\$0	\$0	\$10,000
TOTAL COUNTY GRANT SUBSIDY – CIVIL DEFENSE PROGRAM	\$50,000	\$100,000	\$50,000	\$60,000

County Grant Subsidy Program Description

American Red Cross

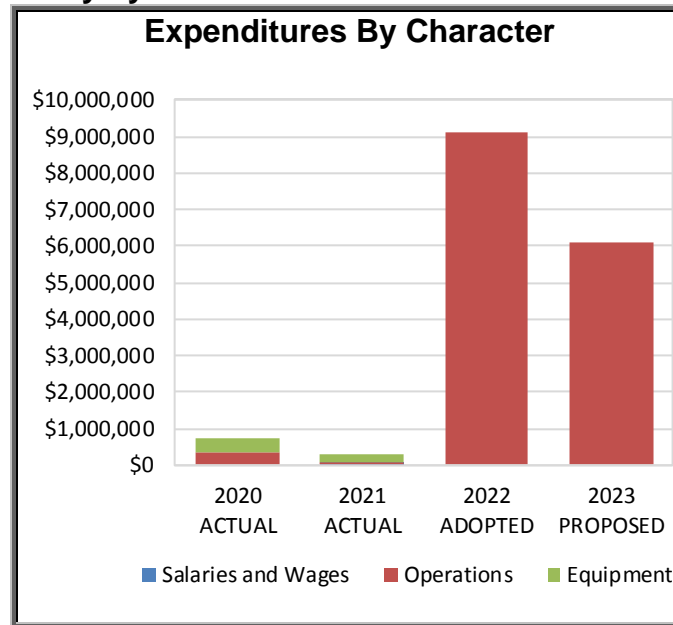
Establish a strong network of trained volunteers and partners to ensure communities are prepared for disasters and to provide mass care, shelter, feeding, health, and mental health services to those affected by disaster.

Volunteer Organization Active in Disaster (VOAD)

Volunteer groups such as Team Rubicon, Salvation Army, and other organizations that provides assistance during emergency situations. These groups assist with food, debris removal, and coordination and communication for other services.

Emergency Management Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$42,524	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$42,524	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$10,145	\$67,205	\$0	\$0	\$0	0.0%
OTHER COSTS	\$3,589	\$247	\$0	\$0	\$0	0.0%
SERVICES	\$359,127	-\$88,178	\$0	\$0	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$9,125,000	\$6,125,000	-\$3,000,000	-32.9%
TRAVEL	\$6,929	\$1,572	\$0	\$0	\$0	0.0%
UTILITIES	\$0	\$61,716	\$0	\$0	\$0	0.0%
Operations Total	\$379,790	\$42,563	\$9,125,000	\$6,125,000	-\$3,000,000	-32.9%
Equipment						
MACHINERY & EQUIPMENT	\$339,256	\$227,027	\$0	\$0	\$0	0.0%
Equipment Total	\$339,256	\$227,027	\$0	\$0	\$0	0.0%
Program Total	\$719,046	\$312,114	\$9,125,000	\$6,125,000	-\$3,000,000	-32.9%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Emergency Management Program does not have equivalent personnel funded through the Grant Revenue Fund.

Emergency Management Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Emergency Management Performance Grant ("EMPG")	No	Yes/50%	\$100,000	\$125,000	\$125,000	\$125,000
State Homeland Security Grant ("SHSG") Program	No	No	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000
Federal Emergency Management Agency ("FEMA") Public Assistance Grant	Yes	Yes/25%	\$0	\$0	\$8,000,000	\$5,000,000
TOTAL			\$600,000	\$1,125,000	\$9,125,000	\$6,125,000

Grant Award Description

Emergency Management Performance Grant Program

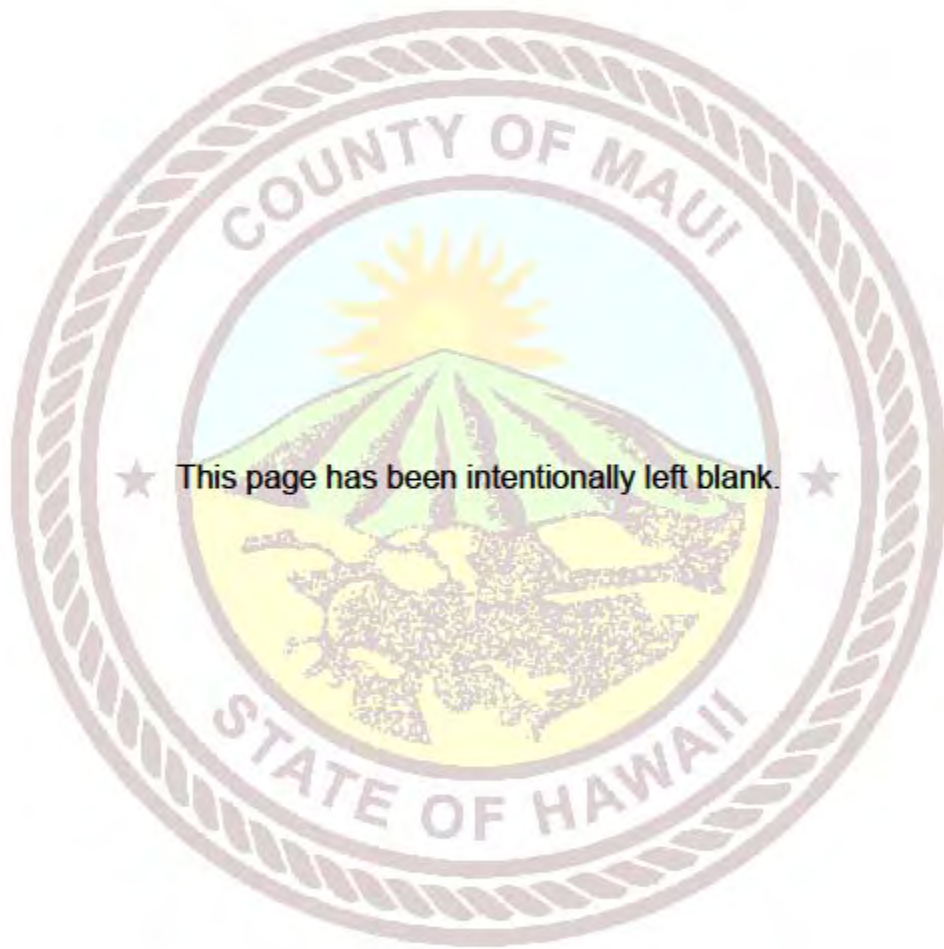
A Federal Emergency Management Agency ("FEMA") grant to sustain and enhance All-Hazards emergency management capabilities at the State and local government level.

State Homeland Security Grant Program ("HSGP")

Provides a primary funding mechanism for building and sustaining national preparedness capabilities. The County of Maui receives funds from two of the five interconnected grant programs that comprise the HSGP: State Homeland Security Program and the Citizen Corps Program.

Federal Emergency Management Agency ("FEMA") Public Assistance Grant

The declaration signed and approved by President Biden allows Maui County to recoup costs that the County incurred during the response and recovery of the December 2021 Severe Weather Event. The cost share for this event is 75% reimbursement from FEMA and County match of 25%. Projects being sought include reimbursement for emergency response (Police, Fire, EOC Agencies) and permanent work such as repairing and mitigating roads, bridges, and culverts damaged during the event.



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Environmental Management



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

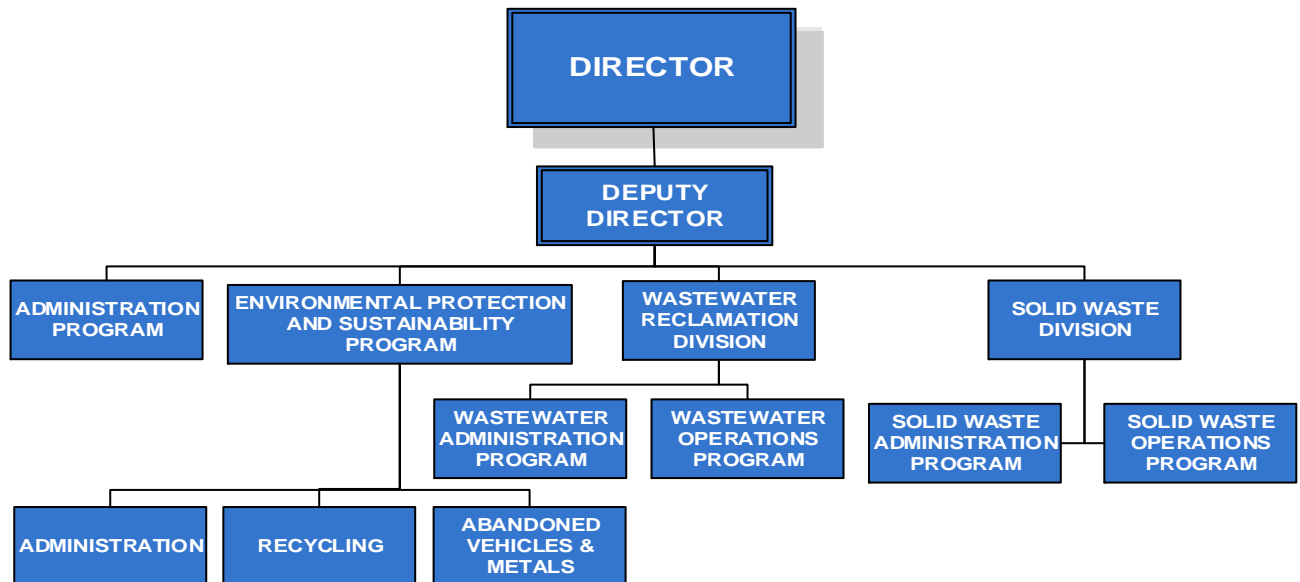
The Department of Environmental Management (“DEM”) directs and oversees three operating divisions: Environmental Protection and Sustainability; Solid Waste Management; and Wastewater Reclamation. These divisions provide direct service to the public and also protect the environment. DEM’s mission is to ensure public health and safety, and environmental sustainability. This is accomplished by providing support and guidance to our divisions to continue effective, efficient, and compliant operations.

Countywide Outcome(s)

The DEM supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

- Plan and implement the necessary infrastructure investments to support a healthy and sustainable community.
- Review and modify procedures to deliver services to the public that meet the expectations and demands of a livable community.

Operations

The Administration Program meets with its divisions to plan and implement their capital improvement program, discuss daily activities, assures compliance, and handle personnel matters.

Department Summary**Operations (Cont'd)**

The Mission Statement of the Solid Waste ("SW") Division is "To Provide Public Health, Safety, and Environmental Protection of Maui County's Air, Land, and Water through Effective and Sustainable Solid Waste Management Practices, Resources, and Dedicated Team." The SW Division is responsible for the overall management and support of the Residential Refuse Collection and Landfill Operations sections. In addition, the Administration section of this Program manages capital improvement projects, operations, engineering, regulatory compliance support, permit review processing, all fiscal activities, billing and collection of residential and commercial refuse accounts, and the Division's safety and training objectives.

The Environmental Protection and Sustainability ("EP&S") Division manages programs that guide efforts to optimize opportunities for environmental initiatives, natural resource protection, sustainability, conservation, and restoration. Existing programs include waste reduction and diversion of waste that would otherwise be landfilled including general recyclables, scrap metals, electronics, household hazardous waste, and abandoned vehicles, as well as litter control and other waste reduction programs. Program expansions include an environmental grant program, sustainability education, and partnerships with environmental agencies and organizations. EP&S also administers the Abandoned and Derelict Vehicle program, Junk Vehicle Disposal Assistance program, Plastic Bag Reduction program, Plastic Free Maui County program, and Foam Free Maui County program.

The Wastewater Reclamation ("WWR") Division operates and maintains the County's wastewater and recycled water assets. This includes five treatment facilities, 42 pump stations, over 265 miles of gravity and force main pipelines, and two recycled water distribution networks consisting of two tanks and over nine miles of pipeline. These systems process over 14 million gallons a day of wastewater and distributes over four million gallons a day of recycled water. The Construction Section handles all capital improvement design and construction projects. The Pretreatment Program issues wastewater hauler and discharge permits, monitors and enforces discharges into the system by requiring grease interceptors for restaurants and food services, and other devices for industrial users. The Planning and Permitting section reviews construction plans, building and other permit applications, certificate of occupancy requests, monitors system capacities, performs construction inspection, and maintains a GIS asset database. The Recycled Water section performs design and construction functions, reviews, inspects, and issues user permits; provides public education; and supports our reuse customers.

External Factors Description

The SW and WWR Divisions are heavily regulated by both State and Federal agencies' rules and regulations which dictate how the Divisions operate their facilities. The Department continues to work with those agencies to weigh the impacts of these rules and regulations on the operational costs.

Public perception impacts the Divisions' ability to operate facilities. Despite being in compliance with all applicable requirements, negative assumptions are often made as to the manner in which facilities are being operated. This forces the Divisions to operate their facilities above and beyond applicable requirements to combat any negative perception.

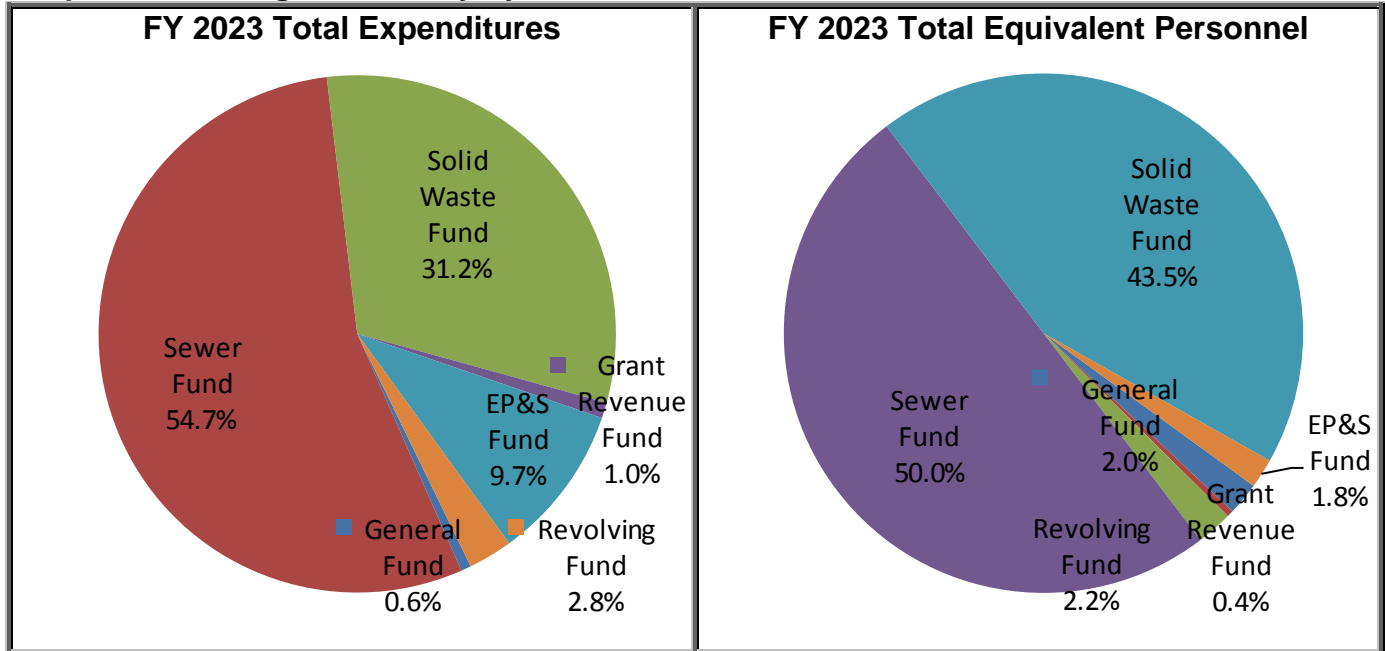
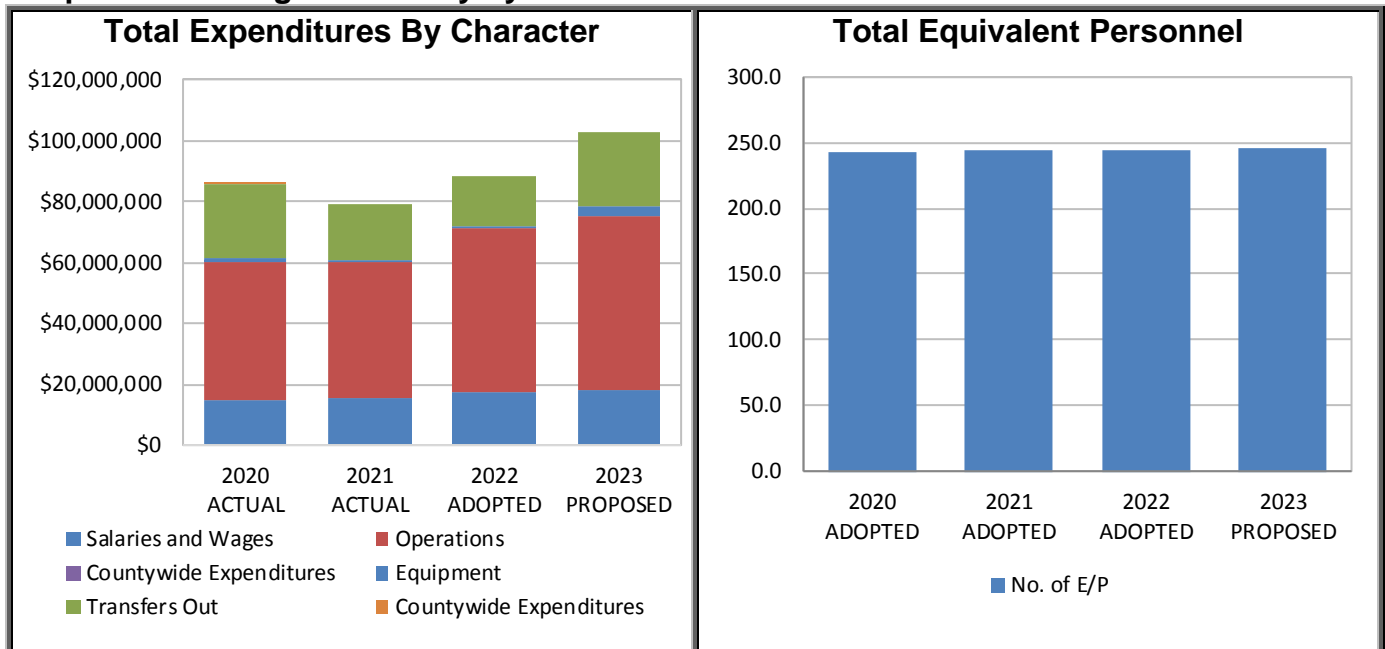
The COVID-19 pandemic continues to leave indelible marks on the Department's divisions. Since March 2020, DEM's three Divisions continue to have various impacts due to the COVID-19 pandemic. This includes decreased user fee revenue due to less commercial tonnage brought to the landfill, along with lost man-hours due to quarantine and testing. We also continue to implement additional required safety modifications and procedures to our baseyards, break rooms, schedules, and customer service windows.

Department Summary

External Factors Description (Cont'd)

to help reduce contact risks. Providing Personal Protective Equipment (PPE) and sanitizing expenditures, increased public education for refuse billing online payment options, and fostering physical distancing and safety Department-wide is also ongoing.

We continue to encourage our Divisions to reduce expenditures and delay purchases where possible.

Department Budget Summary by Fund**Department Budget Summary by Fiscal Year**

Department Summary

Expenditure Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,817,526	\$1,580,065	\$1,720,831	\$2,653,314	\$932,483	54.2%
WAGES & SALARIES	\$13,018,298	\$13,583,358	\$15,635,561	\$15,716,849	\$81,288	0.5%
Salaries and Wages Total	\$14,835,824	\$15,163,423	\$17,356,392	\$18,370,163	\$1,013,771	5.8%
Operations						
MATERIALS & SUPPLIES	\$4,170,013	\$5,006,584	\$7,413,854	\$7,516,854	\$103,000	1.4%
OTHER COSTS	\$4,148,154	\$3,916,134	\$5,173,392	\$5,423,892	\$250,500	4.8%
SERVICES	\$13,985,960	\$11,999,496	\$13,195,829	\$15,331,496	\$2,135,667	16.2%
SPECIAL PROJECTS	\$160,000	-\$47,983	\$400,600	\$400,600	\$0	0.0%
TRAVEL	\$99,144	\$38,532	\$95,678	\$104,178	\$8,500	8.9%
UTILITIES	\$5,471,235	\$4,746,591	\$6,057,412	\$6,555,411	\$497,999	8.2%
INTERFUND COST RECLASSIFICATION	\$17,285,722	\$19,152,513	\$21,336,866	\$21,847,910	\$511,044	2.4%
Operations Total	\$45,320,228	\$44,811,867	\$53,673,631	\$57,180,341	\$3,506,710	6.5%
Transfers Out						
GENERAL FUND	\$19,839,217	\$13,365,784	\$13,637,873	\$16,987,272	\$3,349,399	24.6%
OTHER GOVERNMENTALS FUNDS	\$4,020,247	\$4,841,619	\$2,000,000	\$4,350,299	\$2,350,299	117.5%
SPECIAL REVENUE FUNDS	\$757,145	\$0	\$967,217	\$650,000	-\$317,217	-32.8%
CAPITAL PROJECTS FUND	\$0	\$0	\$0	\$2,583,115	\$2,583,115	N/A
Transfers Out Total	\$24,616,609	\$18,207,403	\$16,605,090	\$24,570,686	\$7,965,596	48.0%
Countywide Expenditures						
OTHER COSTS	\$28,797	\$0	\$0	\$0	\$0	0.0%
Countywide Expenditures Total	\$28,797	\$0	\$0	\$0	\$0	0.0%
Equipment						
LEASE PURCHASES	\$24,392	\$8,339	\$33,290	\$33,290	\$0	0.0%
MACHINERY & EQUIPMENT	\$1,108,164	\$1,040,244	\$1,061,000	2,801,127	\$1,740,127	164.0%
Equipment Total	\$1,132,556	\$1,048,583	\$1,094,290	\$2,834,417	\$1,740,127	159.0%
Department Total	\$85,934,013	\$79,231,277	\$88,729,403	\$102,955,607	\$14,226,204	16.0%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	5.0	5.0	5.0	5.0	0.0	0.0%
Environmental Protection & Sustainability Program	8.0	10.0	10.0	11.0	1.0	10.0%
Solid Waste Administration Program	13.0	14.0	14.0	14.00	0.0	0.0%
Solid Waste Operations Program	94.0	93.0	93.0	93.0	0.0	0.0%
Wastewater Administration Program	20.0	20.0	20.0	22.0	2.0	10.0%
Wastewater Operations Program	102.0	102.0	102.0	101.0	-1.0	-1.0%
Department Total	242.0	244.0	244.0	246.0	2.0	0.8%

Administration Program**Program Description**

The Administration Program meets with its three Divisions to plan and implement the Departments' capital improvement program and discuss daily activities and personnel matters. Based on Section 8-15.3 of the County Charter, the budget includes the additional responsibilities of the Department to "guide efforts to optimize opportunities for environmental, natural resource protection, sustainability, conservation, and restoration." The three Divisions under the Department include:

The WWR Division operates and maintains the County's wastewater and recycled water systems across the three islands. This includes seven sewer service collection areas, five treatment facilities, and two recycled water distribution networks. The Division supports administration, environmental compliance, planning, engineering, construction, permit reviews, training, safety, and accounting/fiscal matters. The Division's 122 employees endeavor to run these systems in an economical and environmental conscious manner to provide service to more than 23,000 wastewater accounts, and nearly 50 recycled water customers.

The SWD supports administration, compliance, planning, engineering, fiscal matters, refuse collections, landfill operations, safety and training programs, capital improvement projects, and permit reviews. The Division consists of 107 employees; operates four County-owned landfills and six closed landfills; provides residential refuse collection to more than 27,000 accounts and 2,700 routes/year; manages 17 land use and environmental permits, conducts associated environmental monitoring, reporting, and related regulatory compliance countywide; landfills 250,000 tons/year; and currently processes 26,000 tons/year of construction and demolition (C&D) material.

The EP&S Division fulfills the 2012 Charter mandate that the Department "guide efforts to optimize opportunities for environmental, natural resource protection, sustainability, conservation, and restoration." Existing programs include waste reduction and diversion of waste that would otherwise be landfilled, including general recyclables, scrap metals, household hazardous waste, and abandoned vehicles, as well as litter control and other waste reduction programs.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Administration Program oversees the WWR, SW, and EP&S Divisions as well as provides customer service to the general public.

Services Provided

The Administration Program provides management services to the WWR, SW, and EP&S Divisions.

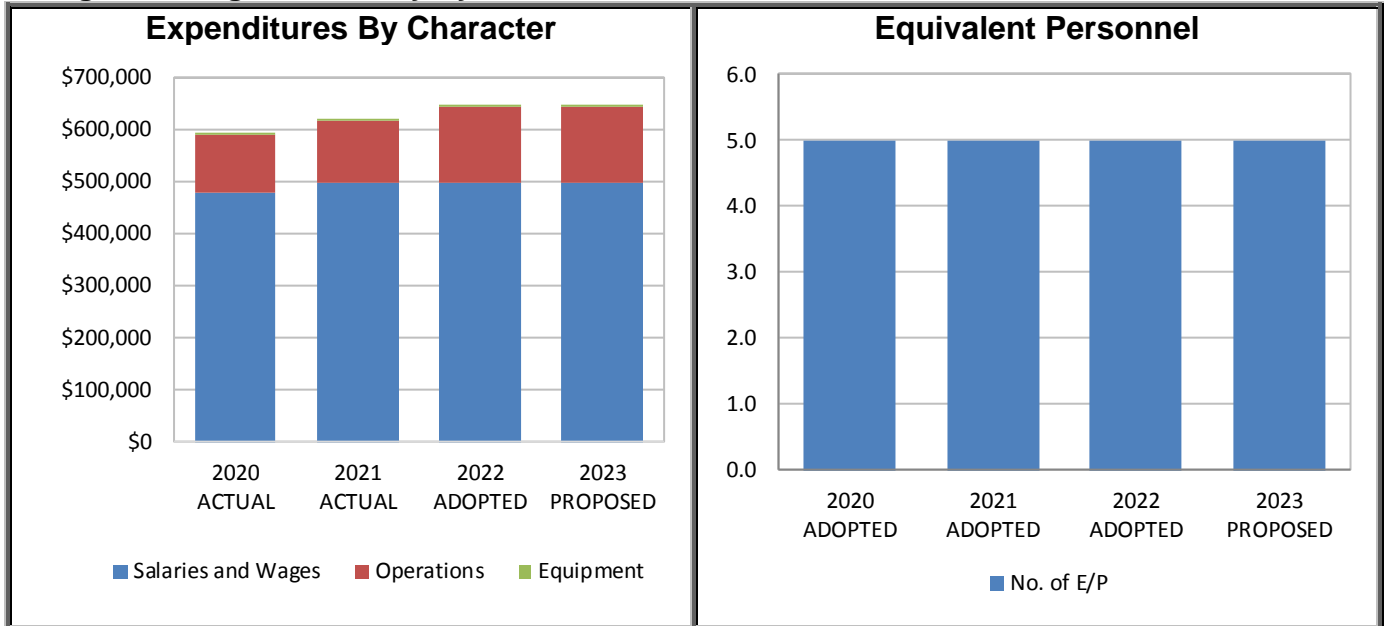
Administration Program

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide effective management of Departmental projects and programs.</i>				
1. Conduct meetings with Divisions to ensure mid- and long-term goals are progressing	# of meetings conducted per year	74	84	84
2. Initiate new programs to promote sustainability	# of programs initiated per year	1	2	2
3. Resolve outstanding regulatory issues	# of outstanding issues resolved per year	0	1	1
<i>Goal #2: Provide effective Department fiscal management.</i>				
1. Conduct meetings with Divisions to review and evaluate fiscal management of projects and programs annually	# of meetings conducted per year	74	84	84
2. Review current procedures and initiate new procedures to promote efficiency annually	# of new procedures initiated per year	1	4	1
<i>Goal #3: Provide effective Department personnel management.</i>				
1. Conduct meetings with Divisions to review and update personnel needs and actions annually	# of meetings conducted per year	68	84	72
2. Conduct meetings with Department Personnel Officer (DPO) to prioritize actions	# of meetings conducted per year to prioritize actions	72	88	76

Administration Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object - General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,634	\$4,346	\$2,500	\$2,500	\$0	0.0%
WAGES & SALARIES	\$474,637	\$492,892	\$493,111	\$493,111	\$0	0.0%
Salaries and Wages Total	\$476,272	\$497,237	\$495,611	\$495,611	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$4,777	\$8,078	\$3,650	\$3,650	\$0	0.0%
OTHER COSTS	\$86,786	\$102,303	\$108,750	\$108,750	\$0	0.0%
SERVICES	\$3,893	\$2,621	\$9,000	\$9,000	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$600	\$600	\$0	0.0%
TRAVEL	\$10,925	\$36	\$16,125	\$16,125	\$0	0.0%
UTILITIES	\$6,704	\$7,398	\$8,753	\$8,753	\$0	0.0%
Operations Total	\$113,084	\$120,436	\$146,878	\$146,878	\$0	0.0%
Equipment						
LEASE PURCHASES	\$2,700	\$2,700	\$4,500	\$4,500	\$0	0.0%
Equipment Total	\$2,700	\$2,700	\$4,500	\$4,500	\$0	0.0%
Program Total	\$592,056	\$620,373	\$646,989	\$646,989	\$0	0.0%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	5.0	5.0	5.0	5.0	0.0	0.0%

Administration Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

Wastewater Administration Program

Program Description

The WWR Division is composed of two major organizational elements - Administration and Operations. These two elements work in unison with overlapping responsibilities and shared objectives. The Wastewater Administration is responsible for managing the overall objectives of the Division, expenditures and revenues, and administering the wastewater user charge system. It monitors compliance with County, State, and Federal regulations regarding treatment, quality, and discharges; provides permitting, monitoring, and enforcement support for regulated discharges from commercial and industrial users; issues food service, industrial user, and hauler discharge permits; and maintains the countywide database relating to these permits. The Division also identifies, plans, and constructs wastewater and recycled water infrastructure to support community plans.

Countywide Outcome(s)

The Wastewater Administration Program ("Program") supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Program serves sewer and water reuse customers in the County of Maui. There are over 45,000 residential units and 1,700 non-residential customers.

Services Provided

The Program provides wastewater reclamation services in Central, South, and West Maui; Kaunakakai, Molokai; and Lanai City; wastewater collection services in Haliimaile, Maui and Kualapuu, Molokai; and recycled water services in Central, South, and West Maui.

Key Activity Goals & Measures

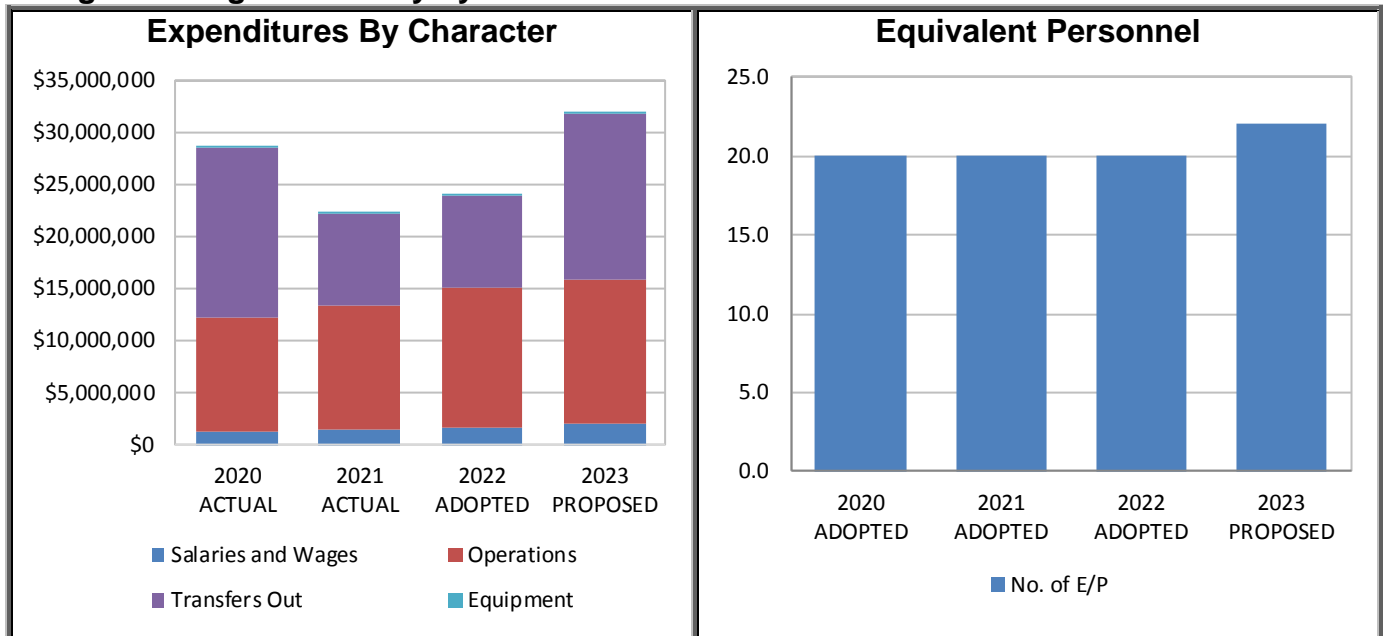
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide effective Division management.</i>				
1. Maintain efficient fiscal management	Total cost per 1,000 gallons collected, transported, treated, and disposed	\$6.21	\$6.43	\$6.30
2. Maximize throughput efficiency	Power (in kWh) per 1,000 gallons treated	\$3.72	\$4.04	\$3.65
3. Conduct timely pretreatment inspections	% of pretreatment inspections conducted on time	98%	100%	100%
4. Minimize adverse impacts to environment	# of grease-related spills	0	3	3
<i>Goal #2: Sustain reliable wastewater infrastructure.</i>				
1. Complete CIP projects within schedule	% of CIP design & construction projects on schedule	100%	100%	100%

Wastewater Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Sustain reliable wastewater infrastructure. (Cont'd)</i>				
2. Develop needs assessment for infrastructure improvements to decrease the # of unplanned infrastructure replacement projects greater than \$100,000	# of unplanned infrastructure replacement projects with a value greater than \$100,000	0	0	0
3. Maintain public awareness by conducting public presentations annually	# of public presentations conducted	2	10	10
4. Minimize adverse impacts to wastewater system from non-County activities	# of public information requests	1,124	1,300	1300
5. Monitor capacity to meet demands on existing facilities	# of planning and building permits denied due to lack of sewer capacity	0	0	0
6. Provide timely review of permit applications	% of permit applications reviewed within 45 days	88.5%	98%	98%

Program Budget Summary by Fiscal Year – Sewer Fund



Wastewater Administration Program

Expenditures Summary by Character & Object – Sewer Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$75,398	\$110,895	\$95,560	\$209,586	\$114,026	119.3%
WAGES & SALARIES	\$1,134,725	\$1,362,425	\$1,615,200	\$1,730,916	\$115,716	7.2%
Salaries and Wages Total	\$1,210,123	\$1,473,321	\$1,710,760	\$1,940,502	\$229,742	13.4%
Operations						
MATERIALS & SUPPLIES	\$18,349	\$22,623	\$35,026	\$37,326	\$2,300	6.6%
OTHER COSTS	\$267,645	\$279,380	\$328,500	\$333,500	\$5,000	1.5%
SERVICES	\$884,668	\$769,629	\$916,169	\$1,207,129	\$290,960	31.8%
TRAVEL	\$7,966	\$608	\$12,112	\$12,112	\$0	0.0%
UTILITIES	\$8,766	\$12,728	\$12,500	\$12,500	\$0	0.0%
INTERFUND COST RECLASS	\$9,833,761	\$10,792,794	\$12,125,525	\$12,343,750	\$218,225	1.8%
Operations Total	\$11,021,155	\$11,877,761	\$13,429,832	\$13,946,317	\$516,485	3.8%
Transfers Out						
GENERAL FUND	\$14,869,211	\$8,849,946	\$8,766,974	\$11,029,390	\$2,262,416	25.8%
OTHER GOVERNMENTALS FUNDS	\$1,483,047	\$0	\$0	\$2,240,299	\$2,240,299	0.0%
CAPITAL PROJECTS FUND	\$0	\$0	\$0	\$2,583,115	\$2,583,115	0.0%
Transfers Out Total	\$16,352,258	\$8,849,946	\$8,766,974	\$15,852,804	\$7,085,830	80.8%
Equipment						
LEASE PURCHASES	\$2,237	\$2,237	\$6,000	\$6,000	\$0	0.0%
MACHINERY & EQUIPMENT	\$65,674	\$1,132	\$0	\$6,000	\$6,000	0.0%
Equipment Total	\$67,911	\$3,369	\$6,000	\$12,000	\$6,000	100.0%
Program Total	\$28,651,446	\$22,204,397	\$23,913,566	\$31,751,623	\$7,838,057	32.8%

Equivalent Personnel Summary by Position Title – Sewer Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Accountant IV	1.0	1.0	1.0	1.0	0.0	0.0%
Capital Improvements Project Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer III	2.0	2.0	2.0	2.0	0.0	0.0%
Civil Engineer IV	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer V	2.0	2.0	2.0	2.0	0.0	0.0%
Civil Engineer VI	2.0	2.0	2.0	2.0	0.0	0.0%
Civil Engineering I	0.0	0.0	0.0	1.0	1.0	100.0%
Civil Engineering II	0.0	0.0	0.0	1.0	1.0	100.0%
Construction Inspector II	1.0	1.0	1.0	1.0	0.0	0.0%
GIS Analyst IV	1.0	1.0	1.0	1.0	0.0	0.0%
GIS Tech II	1.0	1.0	1.0	1.0	0.0	0.0%
Land Use Permit Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Mechanical Engineer IV	2.0	2.0	2.0	2.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Environmental Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Operations Training Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Reclamation Division Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Source Control Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	20.0	20.0	20.0	22.0	2.0	10.0%

Wastewater Administration Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
919005A-5101 Regular Wages: Adjustment in salaries due to step/salary corrections, position reallocations, and positions transferred from 919007A Wastewater Administration Program for one Construction Inspector II and from 919012A Water Operations Program for one Civil Engineer II.	\$143,196	2.0
919007A-5101 Regular Wages: Adjustment in salaries due to position transferred to 919005A Wastewater Administration Program.	-\$74,064	-1.0
Operations		
INTERFUND COST RECLASSIFICATION:		
919011B-6314 Social Security - FICA: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	\$20,910	
919011B-6370 Retirement System Charges: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	\$65,600	
919013B-6320 Hawaii Employer-Union Trust Fd: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	\$155,184	
919017B-6350 Overhead Charges/Admin Cost: Adjustment based on the Cost Allocation Plan.	\$196,389	
919043B-6383 OPEB Contributions: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	-\$219,858	
GENERAL FUND:		
919015B-7510 General Fund: Adjustment for the debt service cost per the Debt Service Schedule.	\$2,262,416	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
919005A-5101 Regular Wages: Proposed expansion position for one Civil Engineer I for FY 2023, 8 months funding.	\$46,584	1.0
OTHER PREMIUM PAY:		
919005A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$27,480	
919005A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$76,229	
919007A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$5,719	
919009A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$4,598	
Operations		
MATERIALS & SUPPLIES:		
919005B-6035 Miscellaneous Supplies: Related operation costs for the proposed expansion position.	\$2,000	
919005B-6035 Small Equipment - under \$1000: Related operation costs for the proposed expansion position.	\$300	

Wastewater Administration Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
919005B-6244 Computer Software: Related operation costs for the proposed expansion position.	\$5,000	
SERVICES:		
919005B-6110 Computer Services: Increased cost of DWS sewer billing services.	\$40,960	
919005B-6132 Professional Services: Increase of \$150,000 for Archaeological monitoring services for various projects and \$100,000 for archiving of records.	\$250,000	
Transfer Out		
OTHER GOVERNMENTAL FUNDS:		
919002B-7541 County Funds: Funding for Countywide Sewer Capital Improvement Reserve Fund.	\$2,240,299	
OTHER GOVERNMENTAL FUNDS:		
919016B-7503 Internal transfer out CIP: Reclassification of disapproved SRF Loan projects from FY 2017 & FY 2019.	\$2,583,115	
Equipment		
MACHINERY & EQUIPMENT:		
919005C-7031 Computer Equipment: Computer for the proposed expansion position.	\$5,000	
919005C-7036 Furniture/Fixtures: Desk for the proposed expansion position.	\$1,000	
TOTAL EXPANSION BUDGET	\$5,288,284	1.0

Wastewater Administration Program

Summary by Grant Award¹

Grant Award Name	New grant	Required County match? Yes/No and Match \$ or %	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
State Department of Health 604b Grant Program	No	No	\$218,000	\$0	\$0	\$0
Hawaii Emergency Management Agency Grant	No	No	\$800,000	\$0	\$0	\$0
Intrawest / West Maui Recycled Water System Expansion	No	No	\$548,354	\$548,354	\$0	\$0
Hyatt/West Maui Recycled Water System Expansion	No	No	\$475,476	\$475,476	\$0	\$0
Environmental Protection Agency, State and Tribal Assistance Grant ("STAG") - North Kihei Reuse Distribution Expansion	No	No	\$0	\$0	\$0	\$600,000
Starwood/West Maui Recycled Water System Expansion	No	No	\$1,397,880	\$1,397,880	\$0	\$0
Bureau of Reclamation WaterSMART: Title XVI Authorized Grant - West Maui Recycled Water System Expansion	No	No	\$0	\$0	\$0	\$1,080,224
TOTAL			\$3,439,703	\$2,421,710	\$0	\$1,680,224

Grant Award Description**Environmental Protection Agency, STAG - North Kihei Reuse Distribution Expansion**

Grant to provide funds for engineering design and permitting of new R-1 water distribution lines to provide resource access in North Kihei and join with the existing distribution system for greater maintenance flexibility and reliability for customers.

Bureau of Reclamation WaterSMART: Title XVI Authorized Grant - West Maui Recycled Water System Expansion

Title XVI Water Reclamation and Reuse Program funds to provide financial assistance to the Wastewater Reclamation Division for the planning, design, and construction of West Maui Recycled Water Expansion projects to increase R-1 water use and reduce disposal of a valuable resource.

¹ These grant awards are not included in the totals shown in the Department Summary section; these Grant Revenues are allocated for capital projects and presented in the Capital Improvement Program section of the budget book.

Wastewater Operations Program

Program Description

The Wastewater Operations Program (“Program”) is responsible for the management, operation, and repair of County wastewater collection, transportation, processing infrastructure, and related facilities. Activities include process control, safety and training, solids management, production of high quality effluent for recycling, regulatory reporting and compliance, laboratory analysis, preventive maintenance, and efficient operation. The Central Maintenance Section within the Wastewater Operations Program prioritizes and allocates the necessary resources to maintain, rehabilitate, and/or replace equipment required for a reliable and efficient wastewater system.

This program also operates and maintains the Naval Air Station Kahului Airport (“NASKA”) wastewater pump station for the State of Hawaii Department of Transportation. A revolving repair account is funded by the State for the repair of the pump station. The budget summaries for the NASKA Wastewater Pump Station Revolving Fund are not presented in this document due to the nature of this revolving account. There are no budget appropriations in FY 2023 for this revolving fund.

Countywide Outcome(s)

The Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Program serves sewer and water reuse customers in the County of Maui.

Services Provided

The Program provides wastewater reclamation services in Central, South and West Maui; Kaunakakai, Molokai; and Lanai City.

Key Activity Goals & Measures

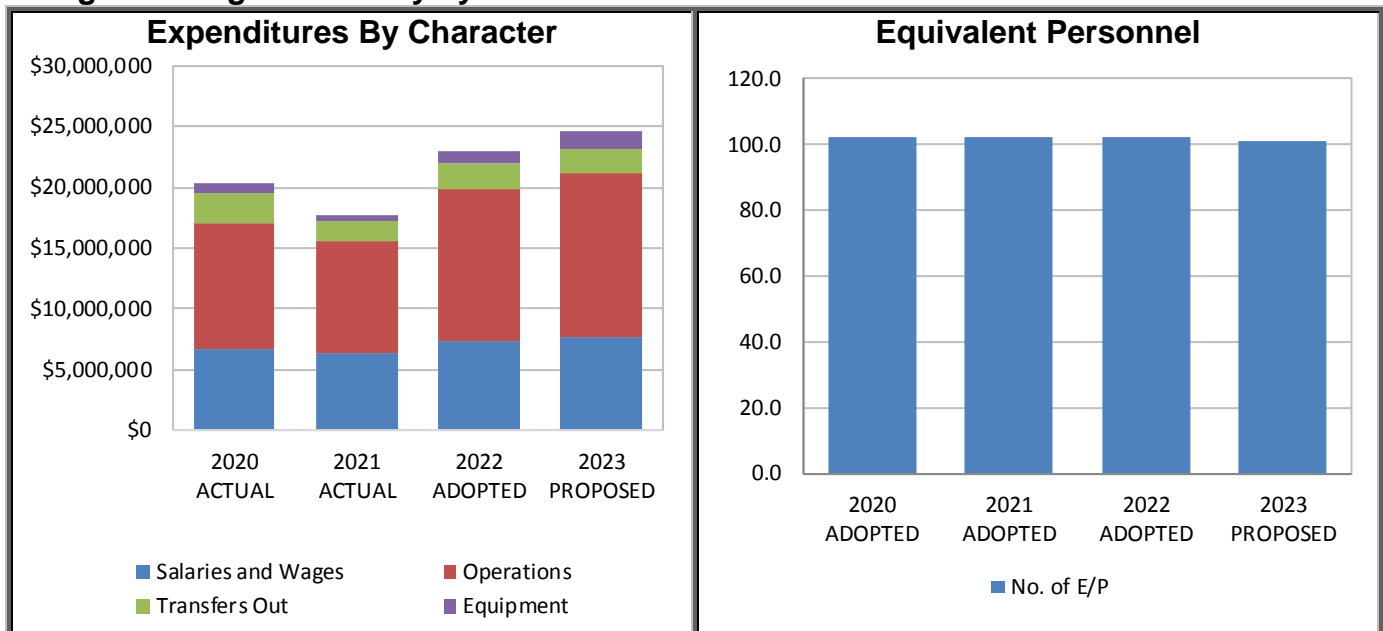
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide reliable wastewater service.</i>				
1. Minimize wastewater impacts to the environment by minimizing the # of non-compliant regulatory days	% of wastewater successfully transported to the treatment plants	99.99%	99.99%	99.99%
2. Satisfy regulatory requirements for treatment plants	# of non-compliance days	50	12	10
3. Satisfy regulatory requirements for reclaimed water	% of R-1 compliance days	99.9%	96%	96%

Wastewater Operations Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Provide timely maintenance of facilities and equipment for long-term efficiency.</i>				
1. Complete on-time maintenance of existing mechanical equipment	% of preventive mechanical maintenance activities completed on-time	96%	100%	100%
2. Complete on-time maintenance of existing electrical equipment	% of preventive electrical maintenance activities completed on-time	92%	100%	100%
3. Complete on-time maintenance of existing collection system	% of preventive maintenance completed on-time	89%	100%	100%
<i>Goal #3: Encourage employee productivity and morale by developing employee skills and abilities and minimizing workplace injuries.</i>				
1. Conduct professional development sessions for each employee annually	# of professional development sessions per employee annually	1.57	12	12
2. Conduct safety training classes to each employee annually	# of safety training classes per employee annually	2.01	12	12

Program Budget Summary by Fiscal Year – Sewer Fund



Wastewater Operations Program

Expenditures Summary by Character & Object – Sewer Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$800,499	\$663,042	\$755,472	\$1,218,406	\$462,934	61.3%
WAGES & SALARIES	\$5,843,762	\$5,766,420	\$6,543,288	\$6,499,020	-\$44,268	-0.7%
Salaries and Wages Total	\$6,644,261	\$6,429,462	\$7,298,760	\$7,717,426	\$418,666	5.7%
Operations						
MATERIALS & SUPPLIES	\$2,555,326	\$3,317,654	\$5,289,015	\$5,289,015	\$0	0.0%
OTHER COSTS	\$193,288	\$17,282	\$36,500	\$36,500	\$0	0.0%
SERVICES	\$2,299,446	\$1,208,402	\$1,358,024	\$1,608,024	\$250,000	18.4%
TRAVEL	\$26,410	\$14,266	\$28,687	\$28,687	\$0	0.0%
UTILITIES	\$5,336,460	\$4,621,535	\$5,901,777	\$6,401,777	\$500,000	8.5%
Operations Total	\$10,410,931	\$9,179,138	\$12,614,003	\$13,364,003	\$750,000	5.9%
Transfers Out						
OTHER GOVERNMENTALS FUNDS	\$2,537,200	\$1,638,854	\$2,000,000	\$2,010,000	\$10,000	0.5%
Transfers Out Total	\$2,537,200	\$1,638,854	\$2,000,000	\$2,010,000	\$10,000	0.5%
Equipment						
LEASE PURCHASES	\$3,347	\$3,872	\$7,400	\$7,400	\$0	0.0%
MACHINERY & EQUIPMENT	\$706,791	\$512,968	\$1,049,000	\$1,480,127	\$431,127	41.1%
Equipment Total	\$710,138	\$516,840	\$1,056,400	\$1,487,527	\$431,127	40.8%
Program Total	\$20,302,529	\$17,764,294	\$22,969,163	\$24,578,956	\$1,609,793	7.0%

Equivalent Personnel Summary by Position Title – Sewer Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk II	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Services Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Wastewater Treatment Plant	2.0	2.0	2.0	2.0	0.0	0.0%
Assistant Wastewater Treatment Plant Operator	22.0	22.0	22.0	21.0	-1.0	-4.5%
Assistant Wastewater Treatment Plant Operator/ Maintenance Supervisor IV	1.0	1.0	1.0	1.0	0.0	0.0%
Building Maintenance Repairer I	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Electronic Technician I	4.0	4.0	4.0	4.0	0.0	0.0%
Electronic Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Equipment Operator III	4.0	4.0	4.0	4.0	0.0	0.0%
Molokai Wastewater System Operator/ Maintenance Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	0.0	-1.0	-100.0%
Painter I	1.0	1.0	1.0	1.0	0.0	0.0%
Plant Electrical/Electronics Supervisor II	1.0	1.0	1.0	1.0	0.0	0.0%
Plant Electrician Helper	1.0	1.0	1.0	1.0	0.0	0.0%
Plant Electrician/Electronic Repairer I	0.0	0.0	0.0	1.0	1.0	100.0%
Plant Electrician/Electronics Repairer I	2.0	2.0	2.0	2.0	0.0	0.0%
Plant Electrician/Electronics Repairer II	1.0	1.0	1.0	1.0	0.0	0.0%
Sanitary Chemist	3.0	3.0	3.0	3.0	0.0	0.0%
Sewer Maintenance	1.0	1.0	1.0	1.0	0.0	0.0%
Sewer Maintenance Helper	1.0	1.0	1.0	1.0	0.0	0.0%
Sewer Maintenance Repairer I	9.0	9.0	9.0	9.0	0.0	0.0%
Sewer Maintenance Repairer II	3.0	3.0	3.0	3.0	0.0	0.0%
Supervising Sanitary Chemist	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Wastewater Treatment Plant Maintenance Mechanic	1.0	1.0	1.0	1.0	0.0	0.0%

Wastewater Operations Program

Equivalent Personnel Summary by Position Title – Sewer Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Wastewater Collection System	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Maintenance Carpenter	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Operations Program Superintendent	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Plant Operations Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Tech Support Engineer	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Operations/ Maintenance Supervisor IV	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Maintenance Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Maintenance Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Maintenance Mechanic I	9.0	9.0	9.0	9.0	0.0	0.0%
Wastewater Treatment Plant Maintenance Mechanic II	3.0	3.0	3.0	3.0	0.0	0.0%
Wastewater Treatment Plant Operations/ Maintenance Supervisor IV	2.0	2.0	2.0	2.0	0.0	0.0%
Wastewater Treatment Plant Operator I	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Operator III	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Operator IV	4.0	4.0	4.0	4.0	0.0	0.0%
Wastewater Treatment Plant Operator Trainee	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Truck Driver	3.0	3.0	3.0	3.0	0.0	0.0%
Wastewater Treatment Plant Truck Driver	1.0	1.0	1.0	1.0	0.0	0.0%
Wastewater Treatment Plant Worker	4.0	4.0	4.0	4.0	0.0	0.0%
Program Total	102.0	102.0	102.0	101.0	-1.0	-1.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
919021A-5101 Regular Wages: Adjustment to salaries due to position filled at a higher step and position transferred to 919005A Wastewater Administration Program.	-\$26,652	-1.0
919023A-5101 Regular Wages: Adjustment to salaries due to position filled at a lower step.	-\$11,412	0.0
919041A-5101 Regular Wages: Adjustment to salaries due to position transferred to 919044A Mechanical/Electrical System.	-\$55,464	-1.0
919044A-5101 Regular Wages: Adjustment to salaries due to position reallocations and position transferred from 919041A Lanai Wastewater Treatment Plant for one Plant Electrician/Electronic Repairer I.	\$49,260	1.0
Operations		
UTILITIES:		
919033B-6120 Electricity: Inflationary adjustment.	\$250,000	
919035B-6120 Electricity: Inflationary adjustment.	\$250,000	
Equipment		
MACHINERY AND EQUIPMENT:		
919029C-7039 Maintenance & Repair Equip: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$10,000	

Wastewater Operations Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
919029C-7040 Motor Vehicle: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$510,000	
919029C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$45,000	
919035C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$35,000	
919037C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$40,000	
919039C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$14,000	
919041C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$80,000	
919044C-7039 Maintenance & Repair Equip: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$60,000	
919044C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$185,000	
919044C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$43,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
919021A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$20,584	
919023A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$13,638	
919029A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$58,686	
919033A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$19,459	
919033A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$33,751	
919035A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$36,263	
919035A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$32,423	
919037A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$33,260	
919037A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$33,751	
919039A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$7,000	

Wastewater Operations Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
919039A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$12,521	
919041A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$2,000	
919041A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$5,545	
919044A-5215 Premium Pay: Increased premium pay due to previous collective bargaining increases.	\$40,000	
919044A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$114,053	
Operations		
SERVICES:		
919022B-6132 Professional Services: Increased for permit processing for potential National Pollutant Discharge Elimination System (NPDES) Permits.	\$250,000	
OTHER GOVERNMENTAL FUND:		
919019B-7543 Solid Waste Fund: Anticipated expenditure for sludge disposal.	\$10,000	
Equipment		
MACHINERY AND EQUIPMENT:		
919023C-7039 Maintenance & Repair Equipment: Replacement of lab testing equipment.	\$5,000	
919029C-7039 Maintenance & Repair Equipment: Replacement of Mechanical & Electrical Equipment.	\$10,000	
919029C-7040 Motor Vehicles: Replacement of an 11 Yard Vacuum/Combo Truck.	\$560,000	
919033C-7039 Maintenance & Repair Equipment: Replacement of Mechanical & Electrical Equipment.	\$5,000	
919033C-7044 Other Equipment: Replacement of a Utility Cart.	\$15,000	
919035C-7039 Maintenance & Repair Equipment: Replacement of Mechanical and Electrical Equipment.	\$5,000	
919037C-7039 Maintenance & Repair Equipment: Replacement of Mechanical and Electrical Equipment.	\$5,000	
919039C-7039 Maintenance & Repair Equipment: Replacement of Mechanical and Electrical Equipment.	\$5,000	
919041C-7039 Maintenance & Repair Equipment: Replacement of Mechanical and Electrical Equipment	\$2,000	
919041C-7040 Motor Vehicles: Replacement of a 1/2-Ton Pickup Truck 4x4 (replace CM 2020).	\$51,000	
919044C-7039 Maintenance & Repair Equipment: Replacement of Mechanical and Electrical Equipment.	\$10,000	
919044C-7040 Motor Vehicles: Replacement of one 1/2-Ton Pickup Truck (replace CM 1786) at \$48,000 and one 3/4-Ton Truck with Utility Bed and Lift Gate at \$75,000.	\$123,000	
919044C-7044 Other Equipment: Replacement of one Tractor Trailer at \$196,000, one 4" Transfer Pump at \$25,000, one 12" Godwin Pump at \$346,127, one 8" Godwin Pump Trailer at \$12,000, one 6" Godwin Pump Trailer at \$10,000, one Generator Diesel Tank Housing at \$20,000, and two Scum Pumps at \$25,000 each; and Purchase one Infrared Scanner at \$15,000 and one Motor Analyzer at \$10,000.	\$684,127	
TOTAL EXPANSION BUDGET	\$2,203,061	0.0

Solid Waste Administration Program**Program Description**

Our mission is “To Provide Public Health, Safety, and Environmental Protection of Maui County’s Air, Land, and Water through Effective and Sustainable Solid Waste Management Practices, Resources and Dedicated Team”.

SW Division utilizes the following priorities for management of allotted resources:

1st Safety

- Employee safety
- Public and environmental safety
- Facility, equipment, and infrastructure safety

2nd Regulatory Compliance/Environmental Protection

- Meet all State, Federal, and County regulatory requirements, permits, mandates, and procedures

3rd Resource Management

- Meet resource management needs for personnel, budget, equipment, and infrastructure to build and maintain reliability, sustainability, and efficiency

4th Non-Safety, Non-Compliant Related Services/Programs

- Expansion of services and programs, refuse collections on non-county roads, non-critical programs, beautification, landscaping, etc.

Countywide Outcome(s)

The SW Administration Program (“Program”) supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Program serves division personnel and all residents of Maui County.

Services Provided

The Program supports administration, compliance, planning, engineering, fiscal, refuse collections, landfill operations, safety and training programs, capital improvement projects, and permit reviews. The Division consists of 107 employees; operates four county owned landfills and six closed landfills; provides residential refuse collection to more than 27,000 accounts and 2,700 routes/year; manages 17 land use and environmental permits, conducts associated environmental monitoring, reporting, and related regulatory compliance countywide; landfills 250,000 tons/year; and currently processes 26,000 tons/year of construction and demolition (“C&D”) material.

Solid Waste Administration Program

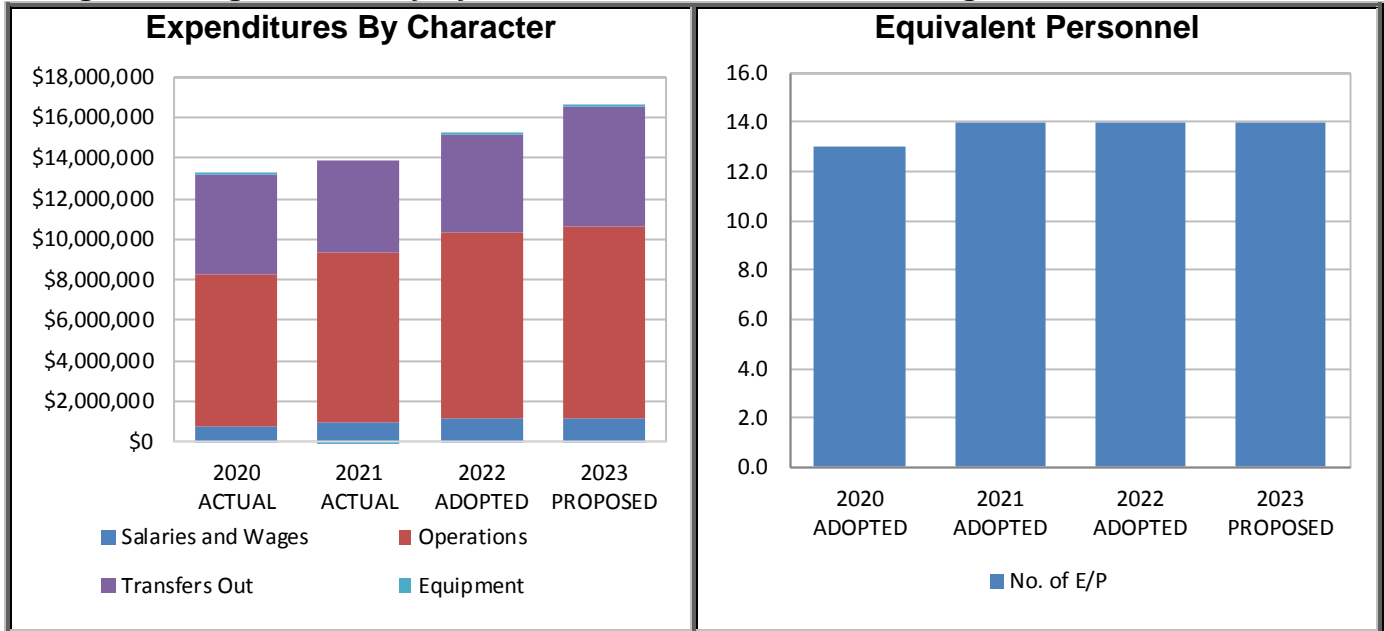
Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide cost effective Division management.</i>				
1. Maintain efficient fiscal management ¹	Total cost per ton processed at each landfill	CML: \$42	\$43	\$44
	(Tonnage data utilized includes landfilled tonnages that are not charged a tipping fee, such as residential self-haul, County residential collection, landfill waivers, and other County entities)	HLF: \$1,360	\$1,394	\$1,428
		MLF: \$567	\$581	\$596
		LLF: \$289	\$296	\$304
	Weighted average cost of all landfills	\$62	\$64	\$66
	Cost/month for refuse collection only, per account	\$28	\$29	\$30
	Total cost/month for refuse collection and associated landfilling (1.8 tons/account/year)	\$40	\$40	\$41
<i>Goal #2: Provide sustainable Solid Waste Division ("SWD") infrastructure.</i>				
1. Maintain and adhere to the SWD CIP plan	% of CIP design and construction projects on schedule	100%	100%	100%
<i>Goal #3: Provide a safe workplace environment.</i>				
1. Provide safety training to Division employees annually	# of safety training classes per employee annually	74	60	60

¹ FY 2022 and 2023 Goal #1 estimates are based upon 2.5% inflation factor provided by Treasury - January 2021

Solid Waste Administration Program

Program Budget Summary by Fiscal Year – Solid Waste Management Fund



Expenditures Summary by Character & Object – Solid Waste Management Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$76,815	\$80,187	\$52,500	\$106,925	\$54,425	103.7%
WAGES & SALARIES	\$695,411	\$903,508	\$1,099,066	\$1,088,506	-\$10,560	-1.0%
Salaries and Wages Total	\$772,226	\$983,696	\$1,151,566	\$1,195,431	\$43,865	3.8%
Operations						
MATERIALS & SUPPLIES	\$25,567	\$19,589	\$19,816	\$19,816	\$0	0.0%
OTHER COSTS	\$220,671	\$216,616	\$261,565	\$261,565	\$0	0.0%
SERVICES	\$14,803	\$23,684	\$18,500	\$18,500	\$0	0.0%
TRAVEL	\$3,755	\$1,316	\$6,041	\$6,041	\$0	0.0%
UTILITIES	\$5,098	\$7,673	\$2,850	\$2,850	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$7,199,197	\$8,094,911	\$8,857,318	\$9,109,703	\$252,385	2.8%
Operations Total	\$7,469,090	\$8,363,788	\$9,166,090	\$9,418,475	\$252,385	2.8%
Transfers Out						
GENERAL FUND	\$4,970,006	\$4,515,838	\$4,870,899	\$5,957,882	\$1,086,983	22.3%
Transfers Out Total	\$4,970,006	\$4,515,838	\$4,870,899	\$5,957,882	\$1,086,983	22.3%
Equipment						
LEASE PURCHASES	\$13,632	-\$4,968	\$9,530	\$9,530	\$0	0.0%
MACHINERY & EQUIPMENT	\$19,032	\$0	\$12,000	\$0	-\$12,000	-100.0%
Equipment Total	\$32,664	-\$4,968	\$21,530	\$9,530	-\$12,000	-55.7%
Program Total	\$13,243,986	\$13,858,353	\$15,210,085	\$16,581,318	\$1,371,233	9.0%

Solid Waste Administration Program

Equivalent Personnel Summary by Position Title – Solid Waste Management Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Accountant III	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant IV	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer III	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer IV	2.0	2.0	2.0	2.0	0.0	0.0%
Civil Engineer VI	1.0	1.0	1.0	1.0	0.0	0.0%
Customer Service Representative II	2.0	2.0	2.0	2.0	0.0	0.0%
Environmental Compliance Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Operations Program Superintendent	0.0	1.0	1.0	1.0	0.0	0.0%
Safety Specialist I	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Solid Waste Division Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	13.0	14.0	14.0	14.0	0.00	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
919500A-5101 Regular Wages: Adjustment to salaries due to position filled at a lower step and adjustment per WIRP.	-\$10,560	0.0
Operations		
INTERFUND COST RECLASSIFICATION:		
919501B-6370 Retirement System Charges: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	\$14,246	
919503B-6320 Hawaii Employer-Union Trust Fd: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	\$88,643	
919507B-6350 Overhead Charges/Admin Cost: Adjustment based on the Cost Allocation Plan.	\$341,151	
919535B-6383 OPEB Contribution: Adjustment based on Fringe Benefits Rates for Calendar Year 2022.	-\$196,196	
GENERAL FUND:		
919505B-7510 General Fund: Adjustment for the debt service cost per the Debt Service Schedule.	\$1,086,983	
Equipment		
MACHINERY AND EQUIPMENT:		
919500C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$12,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
919500A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$54,425	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$54,425	0.0

Solid Waste Operations Program

Program Description

The Operations Program ("Program") is responsible for residential refuse collection, the management and operation of four active sanitary landfills (Hana, Molokai, Lanai and Central Maui), one convenience center (refuse/recycling transfer station) in Olowalu, one convenience center at the Hana landfill, one convenience center at the Central Maui landfill, and six closed landfills (Kalamaula, Olowalu, Waikapu, Makani, and CML Phase I & II).

Countywide Outcome(s)

The Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Program serves all residents and commercial entities within Maui County.

Services Provided

The Program supports 93 employees; operates four county owned landfills and six closed landfills; provides residential refuse collection to more than 27,000 accounts and 2,700 routes/year; manages 17 land use and environmental permits; conducts associated environmental monitoring, reporting, and related regulatory compliance countywide; landfills 250,000 tons/year; and currently processes 26,000 tons/year of construction and demolition ("C&D") material.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Maintain a minimum landfill capacity and ensure that all landfills are maintained and operated in accordance with local, State, and Federal solid waste regulations.</i>				
1. Maintain capacity for disposal	Total tons landfilled/year (not including C&D tons listed below)	250,000	250,000	250,000
	Total C&D tonnage estimated to be added to Central Maui Landfill ("CML")	26,200	26,000	26,000
2. Perform annual landfill surveys and capacity studies	Central remaining years	0.4	1.9*	8.4**
	Hana remaining years (Est. 8 years conversion to transfer station)	40.1	39.1	38.1
	Molokai remaining years	2	8***	7
	Lanai remaining years	25	24	23

* 2.5 years of additional landfill capacity construction completed September FY 2022. (Phase IIIA)

** 7.5 years of additional landfill capacity, est. to be constructed in FY 2023 (Phase IIIB)

*** 7 years of additional landfill capacity est. to be constructed in FY 2022. (Phase V)

Solid Waste Operations Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Maintain a minimum landfill capacity and ensure that all landfills are maintained and operated in accordance with local, State, and Federal solid waste regulations. (Cont'd)</i>				
3. Maintain acceptable levels of regulatory compliance within approved resources	# of Department of Health (DOH) notices of violation due to non-compliance	1*	0	0
4. Maintain an acceptable # of days the landfills are open. Goal is to remain open 99.5% of the time ¹	# of days where any of the 4 landfills experience a full day closure	1	0	0
	# of days where any of the 4 landfills experience a partial day closure ¹	1	5	5
<i>Goal #2: Generate and utilize renewable energy at all active landfills.</i>				
1. Maintain existing and develop new renewable energy facilities at the SWD landfills	Total # of alternative energy and PV lighting installed	5	5	5
<i>Goal #3: Collect and landfill residential solid waste safely & efficiently, and provide responsive service to all residents.</i>				
1. Provide responsive service and customer satisfaction by maintaining scheduled pickups of 2,700 routes per year. (Goal is 98% on scheduled collections) ² Re-scheduling or cancelling route causes include: <ul style="list-style-type: none"> • Trucks / equipment outages • Labor Shortages • Emergencies, storms, hurricanes, flooding, road closures, etc. 	% of on-time routes completed as scheduled.	99.7%	98%	98%

¹ Based on 4 open landfills, the County has 1,058 normally scheduled open days per year (0.5% x 1,058=5 days).

Most partial closures are at Molokai, Lanai and Hana and are for 1.5 hours only.

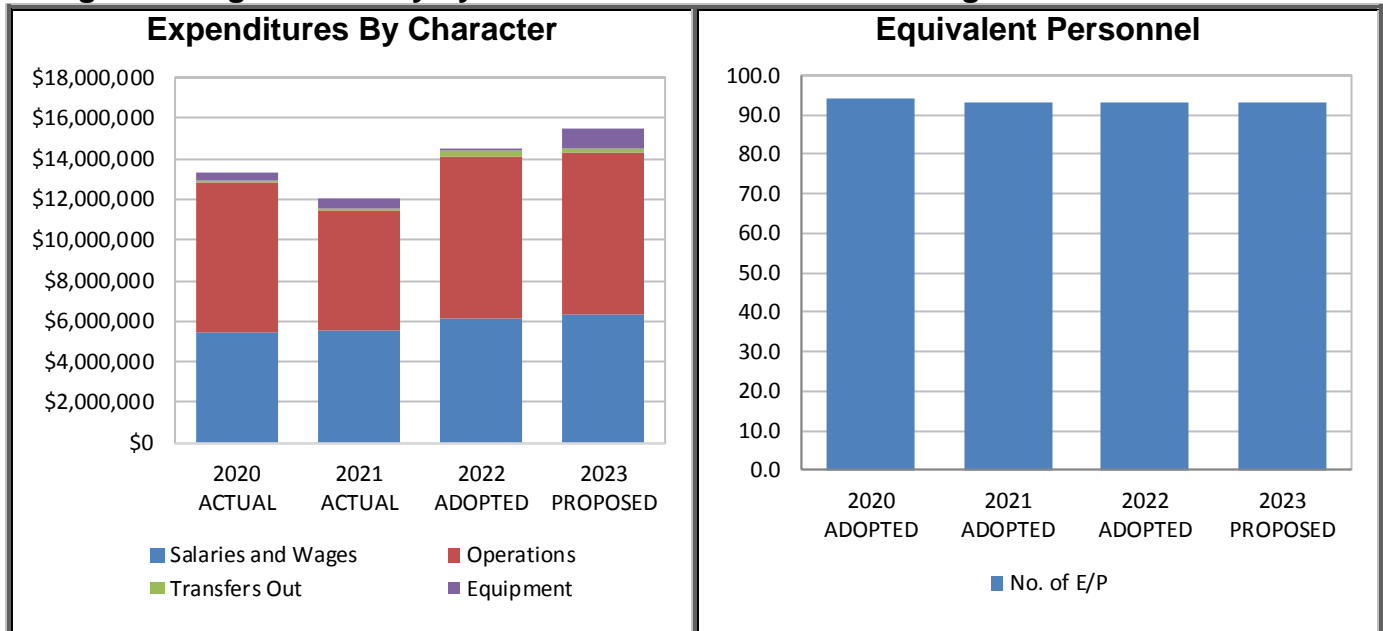
² The calculation for 2021 actual % was based on 2021 routes/year of 2,700.

National average of on-time collection is ~95%.

* Informal Notice of Violation from two landfill flare maintenance events, "Exceeding five days shut down of the flare", one due to temporary power loss, the other due to weather delay of repairs. No monetary penalties were levied.

Solid Waste Operations Program

Program Budget Summary by Fiscal Year – Solid Waste Management Fund



Expenditures Summary by Character & Object – Solid Waste Management Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$836,468	\$712,527	\$791,412	\$1,057,237	\$265,825	33.6%
WAGES & SALARIES	\$4,599,381	\$4,783,044	\$5,341,872	\$5,316,492	-\$25,380	-0.5%
Salaries and Wages Total	\$5,435,849	\$5,495,572	\$6,133,284	\$6,373,729	\$240,445	3.9%
Operations						
MATERIALS & SUPPLIES	\$1,525,039	\$1,601,307	\$1,982,734	\$1,982,734	\$0	0.0%
OTHER COSTS	\$2,344,570	\$1,867,928	\$2,626,725	\$2,626,725	\$0	0.0%
SERVICES	\$3,336,786	\$2,382,693	\$3,187,629	\$3,187,629	\$0	0.0%
TRAVEL	\$45,138	\$18,454	\$25,755	\$25,755	\$0	0.0%
UTILITIES	\$108,639	\$91,733	\$121,831	\$121,831	\$0	0.0%
Operations Total	\$7,360,172	\$5,962,116	\$7,944,674	\$7,944,674	\$0	0.0%
Countywide Expenditures						
OTHER COSTS	\$28,797	\$0	\$0	\$0	\$0	0.0%
Transfers Out Total	\$28,797	\$0	\$0	\$0	\$0	0.0%
Transfers Out						
OTHER GOVERNMENTAL FUNDS	\$0	\$75,548	\$0	\$100,000	\$100,000	0.0%
SPECIAL REVENUE FUNDS	\$188,525	\$0	\$340,000	\$50,000	-\$290,000	-85.3%
Transfers Out Total	\$188,525	\$75,548	\$340,000	\$150,000	-\$190,000	-55.9%
Equipment						
LEASE PURCHASES	\$1,357	\$3,380	\$3,860	\$3,860	\$0	0.0%
MACHINERY & EQUIPMENT	\$316,668	\$523,121	\$0	\$1,042,500	\$1,042,500	0.0%
Equipment Total	\$318,024	\$526,501	\$3,860	\$1,046,360	\$1,042,500	27007.8%
Program Total	\$13,331,368	\$12,059,736	\$14,421,818	\$15,514,763	\$1,092,945	7.6%

Solid Waste Operations Program

Equivalent Personnel Summary by Position Title – Solid Waste Management Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Services Assistant I	0.0	1.0	1.0	1.0	0.0	0.0%
Administrative Services Assistant II	2.0	2.0	2.0	2.0	0.0	0.0%
Cashier I	4.0	4.0	4.0	4.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Laborer II	7.0	7.0	7.0	7.0	0.0	0.0%
Landfill Attendant	15.0	13.0	13.0	13.0	0.0	0.0%
Landfill Equipment Operator I	13.0	13.0	13.0	13.0	0.0	0.0%
Landfill Equipment Operator II	5.0	5.0	5.0	5.0	0.0	0.0%
Landfill Worksite Supervisor I	1.0	1.0	1.0	1.0	0.0	0.0%
Landfill Worksite Supervisor I	1.0	1.0	1.0	1.0	0.0	0.0%
Maintenance Coordinator	0.0	1.0	1.0	1.0	0.0	0.0%
Mechanical Engineer III	0.0	0.0	0.0	0.0	0.0	0.0%
Operations Program Superintendant	1.0	0.0	0.0	0.0	0.0	0.0%
Refuse Collection Crew Leader II	5.0	5.0	5.0	5.0	0.0	0.0%
Refuse Collection Equipment Operator	20.0	20.0	20.0	20.0	0.0	0.0%
Refuse Collector	14.0	14.0	14.0	14.0	0.0	0.0%
Solid Waste Collection Superintendent	1.0	1.0	1.0	1.0	0.0	0.0%
Solid Waste Collection Supervisor I	3.0	3.0	3.0	3.0	0.0	0.0%
Solid Waste Operations Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	94.0	93.0	93.0	93.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
919509A-5101 Regular Wages: Adjustment to salaries due to positions filled at a lower step and salary correction.	-\$28,188	0.0
Operations		
SPECIAL REVENUE FUNDS:		
919525B-7511 Special Revenue Funds: Budget transferred \$100,000 to subobject 7544 for actual expenditures; Reduction in use of Highways Division Staff.	-\$290,000	
OTHER GOVERNMENTAL FUNDS		
919525B-7544 Highway Fund: Budget transferred from subobject 7511.	\$100,000	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
919509A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$86,598	
919511A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$11,509	
919513A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$24,740	
919515A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$12,239	
919521A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$66,713	

Solid Waste Operations Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
919523A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$40,682	
919524A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$23,344	
Operations		
None	\$0	
Equipment		
MACHINERY AND EQUIPMENT:		
919509C-7044 Other Equipment: Replacement of one D-5 Dozer at \$225,000, one Rolloff Truck at \$285,000, and one 3/4-Ton Pickup Truck at \$60,000; and Purchase one Trailer Mounted Steam Pressure Washer at \$25,000 and two Air Burners at \$175,000 each.	\$945,000	
919511C-7044 Other Equipment: Replacement of one 1/2-Ton Pickup Truck at \$50,000 and three 20' Refurbished/Painted Storage Containers at \$10,500 each.	\$81,500	
919515C-7044 Other Equipment: Purchase one Tow Behind Debris Blower.	\$16,000	
TOTAL EXPANSION BUDGET	\$1,308,325	0.0

Environmental Protection and Sustainability Program

Program Description

The Environmental Protection and Sustainability (“EP&S”) Division is responsible for programs that foster environmental protection and promote sustainability throughout the County. The Division manages programs to reduce sources of waste and promote the highest and best use of waste resources in order to divert waste from the landfill. The Division also administers the abandoned vehicles program and other litter control programs. Expanded programing shall guide efforts to optimize opportunities for environmental initiatives, natural resource protection, sustainability, conservation, and restoration through environmental grants, sustainability education, and partnerships with environmental agencies and organizations.

Countywide Outcome(s)

The EP&S Division supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The EP&S Division serves the entire population of Maui County through its promotion of environmental protection and sustainability.

Services Provided

The EP&S Division currently supports waste reduction; litter control; and various methods of materials recycling and diversion of waste that would otherwise be landfilled such as plastics, glass, newspaper, cardboard, metals, green waste, abandoned vehicles, and household hazardous waste. Intended expansions include development and management of programs which shall include promotion of environmental issues, sustainability education, community sustainability initiatives grant program, and partnerships with other governmental agencies and organizations.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide cost effective Division management.</i>				
1. Maintain efficient fiscal management	Total tons diverted/ recycled per year under County funded projects	50,000	50,000	50,000
	Estimated total tons diverted/recycled per year under non-County funded projects	20,704	50,000	10,000
	Diversion rate (diversion rate dependent upon FY 2021 funding availability)	20%	25%	12%

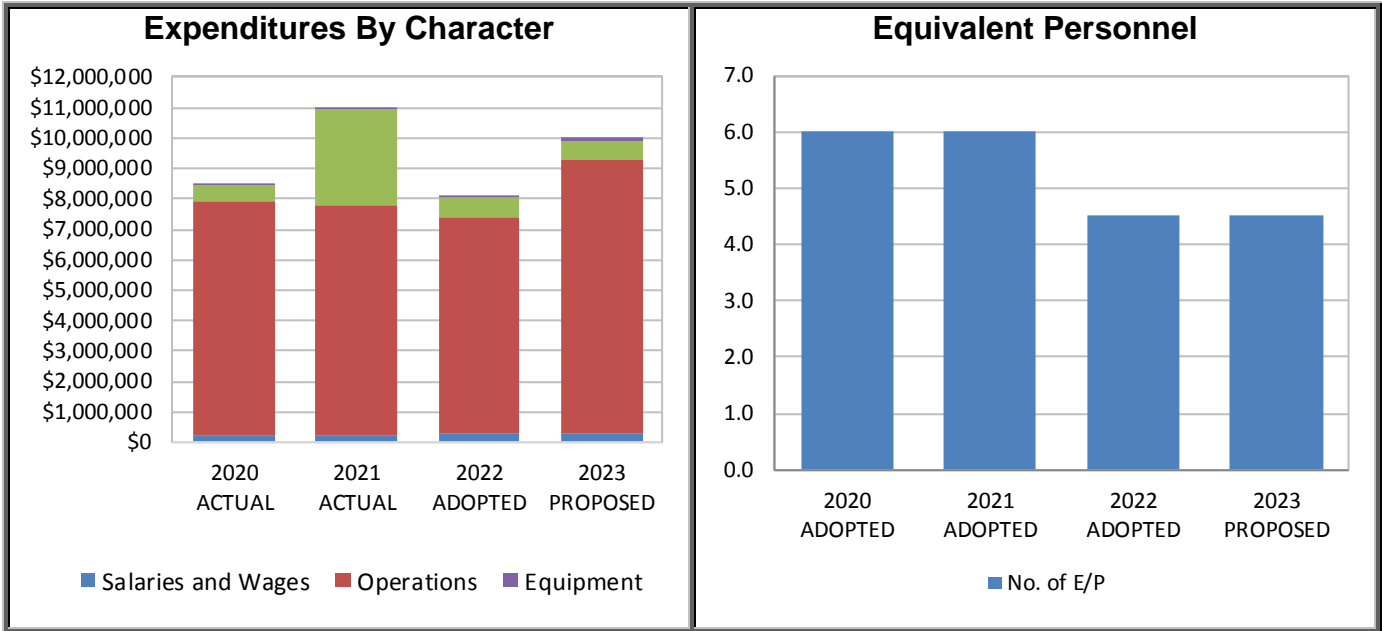
Environmental Protection and Sustainability Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Protect the safety of the public and the environment through the collection, processing, and disposal of abandoned vehicles, white goods, scrap metals, and related materials throughout the County.</i>				
1. Remove abandoned vehicles within two business days from the time the police report is received	Average # of business days needed to remove abandoned vehicles from the time the police report is received	2	2	2
2. Coordinate the collection and recycling of white goods, tires, batteries, and vehicles on Lanai	# of events conducted annually on Lanai	1	2	2
3. Coordinate the collection and recycling of white goods, tires, and batteries in Hana	# of events conducted annually in Hana	1	3	3
4. Maintain efficient fiscal management	% of paid accounts from total # of outstanding accounts	12%	15%	12%
<i>Goal #3: Foster a healthy and sustainable community through environmental and sustainability programming.</i>				
1. Maintain effective programs to protect the environment and foster community resilience	Number of environmental / sustainability programs introduced	1	2	2
	Establish partnerships with community organizations	3	3	3
	Number of educational campaigns introduced	2	1	2

Environmental Protection and Sustainability Program

Program Budget Summary by Fiscal Year – Environmental Protection and Sustainability Fund



Expenditure Summary by Character & Object – Environmental Protection and Sustainability Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$23,364	\$8,668	\$11,787	\$24,828	\$13,041	110.6%
WAGES & SALARIES	\$176,370	\$189,545	\$265,878	\$260,814	-\$5,064	-1.9%
Salaries and Wages Total	\$199,733	\$198,213	\$277,665	\$285,642	\$7,977	2.9%
Operations						
MATERIALS & SUPPLIES	\$29,765	\$34,872	\$64,813	\$165,513	\$100,700	155.4%
OTHER COSTS	\$934,533	\$1,078,737	\$1,103,852	\$1,264,352	\$160,500	14.5%
SERVICES	\$6,471,145	\$6,222,880	\$5,601,600	\$7,196,307	\$1,594,707	28.5%
TRAVEL	\$3,854	\$3,852	\$4,858	\$4,858	\$0	0.0%
UTILITIES	\$3,399	\$3,959	\$6,073	\$4,072	-\$2,001	-32.9%
INTERFUND COST RECLASSIFICATION	\$252,765	\$264,809	\$354,023	\$359,138	\$5,115	1.4%
Operations Total	\$7,695,460	\$7,609,109	\$7,135,219	\$8,994,240	\$1,859,021	26.1%
Transfer Out						
OTHER GOVERNMENTAL FUNDS	\$0	\$3,127,217	\$0	\$0	\$0	0.0%
SPECIAL REVENUE FUNDS	\$568,620	\$0	\$627,217	\$600,000	-\$27,217	-4.3%
Equipment Total	\$568,620	\$3,127,217	\$627,217	\$600,000	-\$27,217	-4.3%
Equipment						
LEASE PURCHASES	\$1,119	\$1,119	\$2,000	\$2,000	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$3,024	\$0	\$150,000	\$150,000	0.0%
Equipment Total	\$1,119	\$4,142	\$2,000	\$152,000	\$150,000	7500.0%
Program Total	\$8,464,932	\$10,938,681	\$8,042,101	\$10,031,882	\$2,016,998	25.1%

Environmental Protection and Sustainability Program

Equivalent Personnel Summary by Position Title – Environmental Protection and Sustainability Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	1.0	1.0	0.5	0.5	0.0	0.0%
Environmental Program Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Recycling Program Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Recycling Specialist III	2.0	2.0	1.0	1.0	0.0	0.0%
Recycling Specialist V	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	6.0	6.0	4.5	4.5	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
OTHER COSTS:		
919727B-6317 County Grant Subsidy: Deletion of one-time appropriation added by Council for Kihei Compost for greenwaste and composting services.	-\$150,000	
SPECIAL REVENUE FUNDS:		
919757B-7511 Special Revenue Funds: Due to decrease in costs.	-\$27,217	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
919725A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$7,383	
919730A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$5,658	
Operations		
MATERIALS & SUPPLIES:		
919725B-6035 Miscellaneous Supplies: Additional funding for the new environmental programming, e.g. Sunscreen legislation, environmental education, and outreach.	\$30,000	
919725B-6129 Other Services: Additional funding for new staff and all new environmental programming, e.g. Sunscreen legislation, environmental education, and outreach.	\$20,000	
919730B-6035 Miscellaneous Supplies: Additional funding for BYO! and other educational/promotional supplies.	\$50,000	
919730B-6037 Office Supplies: Additional funding for BYO! Campaign.	\$700	

Environmental Protection and Sustainability Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
919725B-6235 Rentals: Additional funding due to office relocation to 2145 Wells Street.	\$10,000	
919730B-6317 County Grant Subsidy: Additional funding for ongoing and innovative landfill diversion programs.	\$260,500	
919765B-6317 County Grant Subsidy: Additional funding for Molokai and Lanai reconnaissance and education; includes personnel, travel, accommodations, shipping of truck between Maui and neighboring islands, and disposal costs.	\$40,000	
SERVICES:		
919730B-6101 Advertisement: Additional funding to enhance public outreach for plastic ban, BYO! Campaign, recycling education, and litter control.	\$30,000	
919730B-6112 Contractual Service: Increase in tonnage of county office paper, dropbox processing, electronics recycling, and new facilities design.	\$1,489,707	
919735B-6112 Contractual Service: Increase in costs for rural metals recycling and residential white goods recycling.	\$75,000	
Equipment		
MACHINERY AND EQUIPMENT:		
919730C-7044 Other Equipment: Replacement of fifteen Customized Roll-off Recycling Containers at \$10,000 each	\$150,000	
TOTAL EXPANSION BUDGET	\$2,168,948	0.0

County Grant Subsidy Detail - Environmental Protection and Sustainability Fund

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Malama Maui Nui	\$155,500	\$155,500	\$155,500	\$155,500
Go Green West Maui Recycling	\$118,220	\$143,407	\$143,407	\$143,407
Community Work Day	\$216,000	\$266,000	\$266,000	\$306,000
Green Grants Program/West Maui Green Cycle Pilot	\$0	\$150,000	\$100,000	\$100,000
Kihei Compost	\$0	\$0	\$150,000	\$0
TOTAL GRANT SUBSIDY	\$489,720	\$714,907	\$814,097	\$704,907

County Grant Subsidy Program Description

Mālama Maui Nui/Community Work Day, Keep Maui Beautiful Grant

Grant to fund general and operational expenses, including a portion of administrative staff salaries, as well as IT, office supplies, and equipment maintenance.

Environmental Protection and Sustainability Program**County Grant Subsidy Program Description (Cont'd)****Mālama Maui Nui/Community Work Day, Go Green West Maui Recycling Grant**

This grant provides for a monthly comprehensive recycling event for the community of West Maui. The event, held at the Lahaina Cannery Mall, provides collection of a large range of recyclable items from glass, plastics, and paper, to appliances, bicycles, electronics, tires (for a fee), and scrap metal. The organization leverages several community partnerships to conduct these events at a low cost.

Community Work Day/Mālama Maui Nui, Keep Maui Beautiful Grant

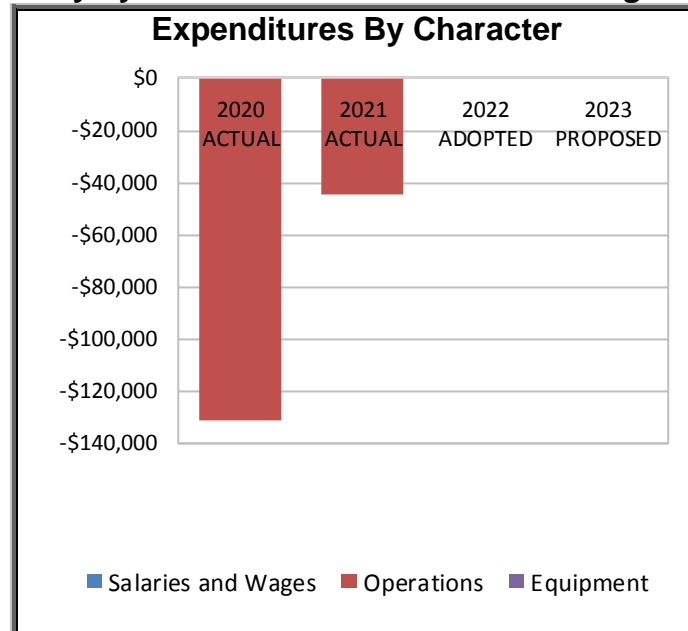
This grant funds educational and outreach work to create behavioral change, as well as a portion of salaries for administrative staff and field crew. This includes school and community presentations, plastics reduction initiatives, community beautification events such as beach clean-ups, litter prevention outreach such as the “Uncovered Truck Law” educational event at the Central Maui landfill.

Green Grants Program/West Maui Green Cycle Pilot

This program supports innovative sustainability projects on Maui, Molokai, and Lanai.

Environmental Protection and Sustainability Program

Program Budget Summary by Fiscal Year – Solid Waste Management Fund



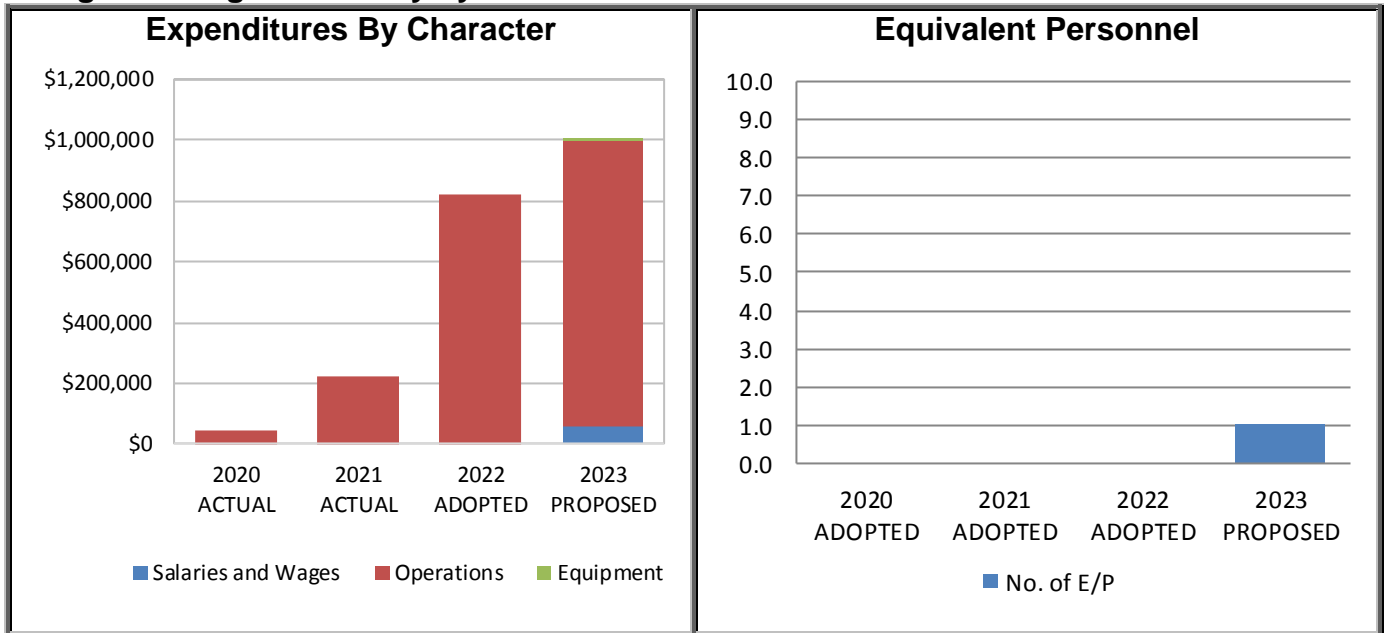
Expenditure Summary by Character & Object – Solid Waste Management Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	-\$1,929	\$0	\$0	\$0	\$0	0.0%
SERVICES	-\$129,424	-\$44,511	\$0	\$0	\$0	0.0%
UTILITIES	\$265	\$0	\$0	\$0	\$0	0.0%
Operations Total	-\$131,088	-\$44,511	\$0	\$0	\$0	0.0%
Transfer Out						
Special Revenue Funds	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	-\$131,088	-\$44,511	\$0	\$0	\$0	0.0%

*Historical data is shown here for information purposes only.

Environmental Protection and Sustainability Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditure Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$8,485	\$8,485	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$53,064	\$53,064	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$61,549	\$61,549	0.0%
Operations						
OTHER COSTS	-\$115,390	\$124,800	\$420,000	\$495,000	\$75,000	17.9%
SERVICES	\$0	\$146,983	\$0	\$0	\$0	0.0%
SPECIAL PROJECTS	\$160,000	-\$47,983	\$400,000	\$400,000	\$0	0.0%
TRAVEL	\$0	\$0	\$0	\$8,500	\$8,500	0.0%
INTERFUND COST RECLASSIFICATION	\$0	\$0	\$0	\$35,319	\$35,319	0.0%
Operations Total	\$44,610	\$223,800	\$820,000	\$938,819	\$118,819	14.5%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$7,500	\$7,500	0.0%
Equipment Total	\$0	\$0	\$0	\$7,500	\$7,500	0.0%
Program Total	\$44,610	\$223,800	\$820,000	\$1,007,868	\$187,868	22.9%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Environmental Program Specialist I	0.0	0.0	0.0	1.0	1.0	0.0%
Program Total	0.0	0.0	0.0	1.0	1.0	0.0%

Environmental Protection and Sustainability Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Electronics Program	No	No	\$400,000	\$400,000	\$400,000	\$400,000
State of Hawaii – Department of Health (Deposit Beverage Container Program)	Yes	No	\$0	\$0	\$0	\$157,868
Glass Recovery Program	No	No	\$120,000	\$120,000	\$120,000	\$150,000
Recycling Program – Landfill Diversion	No	No	\$300,000	\$300,000	\$300,000	\$300,000
TOTAL			\$860,000	\$820,000	\$820,000	\$1,007,868

Grant Award Description

Electronic Program

The State of Hawaii passed the Electronic Device Recycling Act SB 2843 in 2008. The purpose of this Act is to encourage recycling of electronic devices sold within the State. Manufacturers of covered electronic devices (CED's) and televisions (CTV's) are required to register and pay an annual fee of \$5,000 to the Department of Health. The intent of the law is to support County electronic recycling programs. Maui County receives approximately \$160,000 per year from the State Department of Health to provide the Maui, Molokai, and Lanai communities with electronics collection and recycling services.

Deposit Beverage Container Program

Pursuant to Sections 321-7 and 342G-104, HRS, the State of Hawai'i Department of Health grant provides funding for the staffing, equipment, and related expenses to oversee and provide compliance assistance to vendors, as well as educational and outreach support to promote recycling for the HI-5 Deposit Beverage Container Program. Staff will be managed within the EP&S Division.

Glass Recovery Program

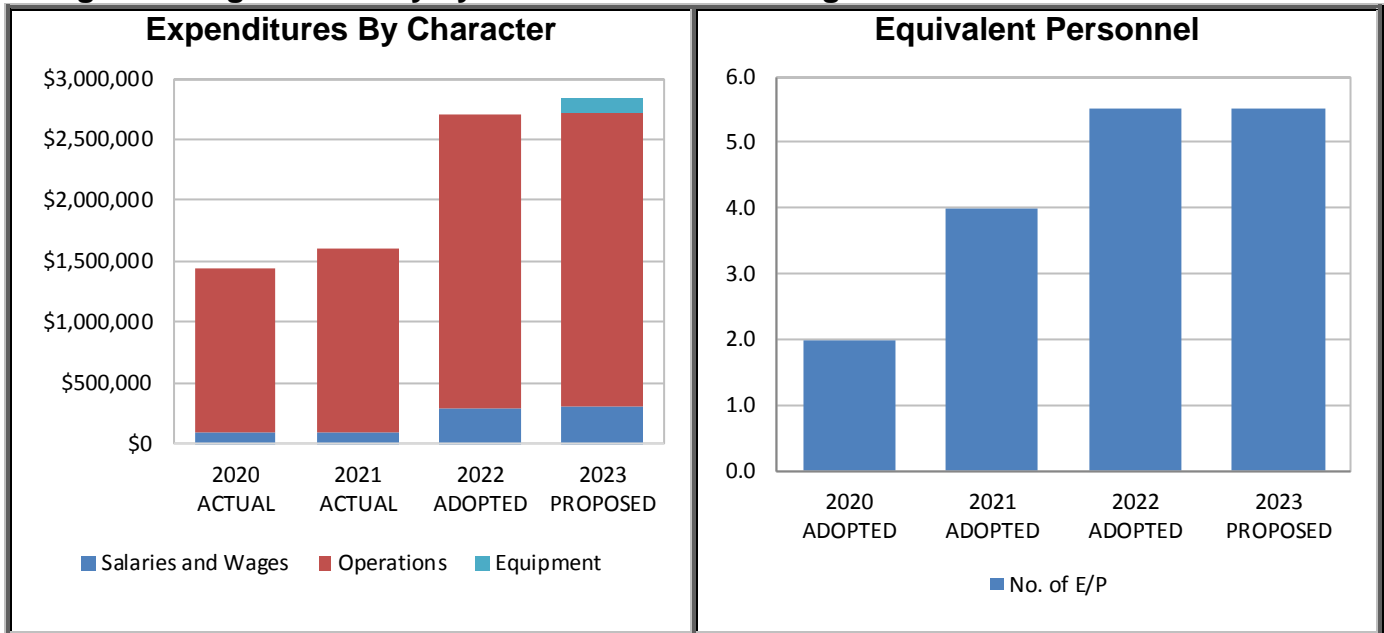
Act 201-94 of the State of Hawaii Revised Statutes imposes an Advance Disposal Fee ("ADF") of 1 ½ cents per container on all non HI-5 glass containers imported into the State which is collected and put into a fund. The money collected is distributed to the counties to implement a glass recovery program to divert glass from the landfill.

Recycling Program - Landfill Diversion

Grant funds that may be provided by the State of Hawaii for potential programs such as tire disposal.

Environmental Protection and Sustainability Program

Program Budget Summary by Fiscal Year – Revolving Fund

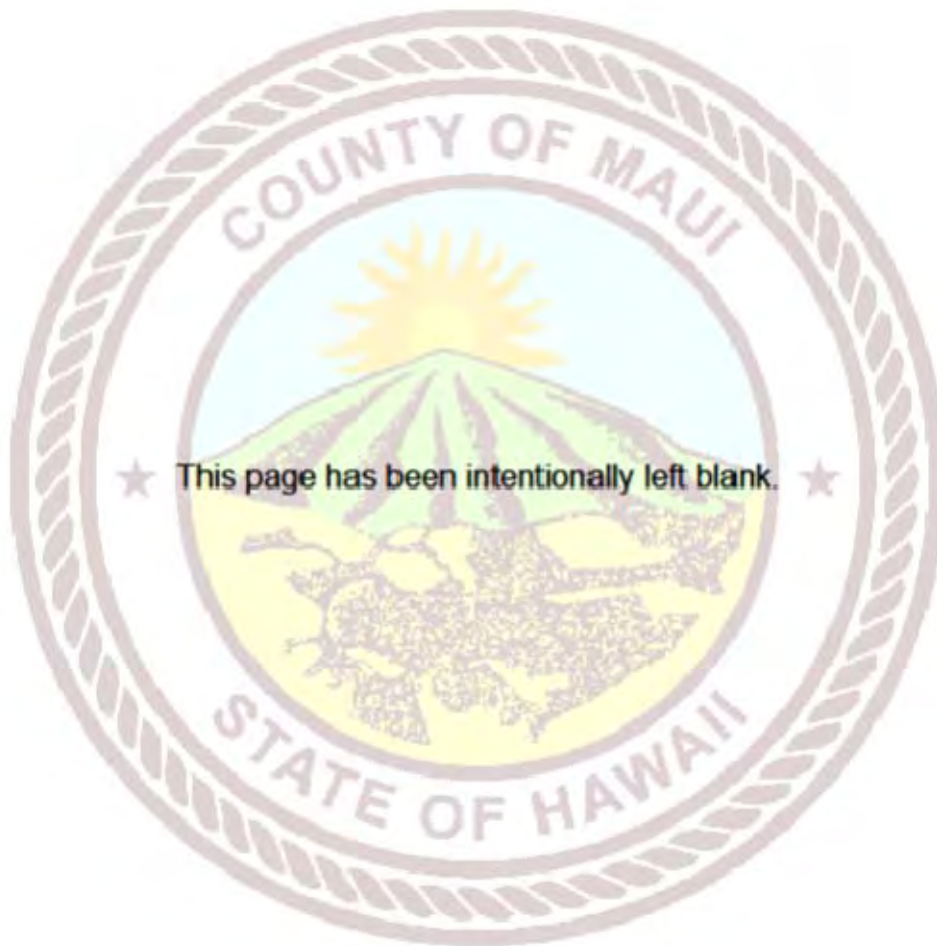


Expenditure Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$3,348	\$400	\$11,600	\$25,347	\$13,747	118.5%
WAGES & SALARIES	\$94,012	\$85,523	\$277,146	\$274,926	-\$2,220	-0.8%
Salaries and Wages Total	\$97,360	\$85,923	\$288,746	\$300,273	\$11,527	4.0%
Operations						
MATERIALS & SUPPLIES	\$13,119	\$2,462	\$18,800	\$18,800	\$0	0.0%
OTHER COSTS	\$216,051	\$229,087	\$287,500	\$297,500	\$10,000	3.5%
SERVICES	\$1,104,644	\$1,287,116	\$2,104,907	\$2,104,907	\$0	0.0%
TRAVEL	\$1,096	\$0	\$2,100	\$2,100	\$0	0.0%
UTILITIES	\$1,904	\$1,565	\$3,628	\$3,628	\$0	0.0%
Operations Total	\$1,336,813	\$1,520,230	\$2,416,935	\$2,426,935	\$10,000	0.4%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$115,000	\$115,000	0.0%
Equipment Total	\$0	\$0	\$0	\$115,000	\$115,000	0.0%
Program Total	\$1,434,173	\$1,606,154	\$2,705,681	\$2,842,208	\$136,527	5.0%

Equivalent Personnel Summary by Position Title – Revolving Fund

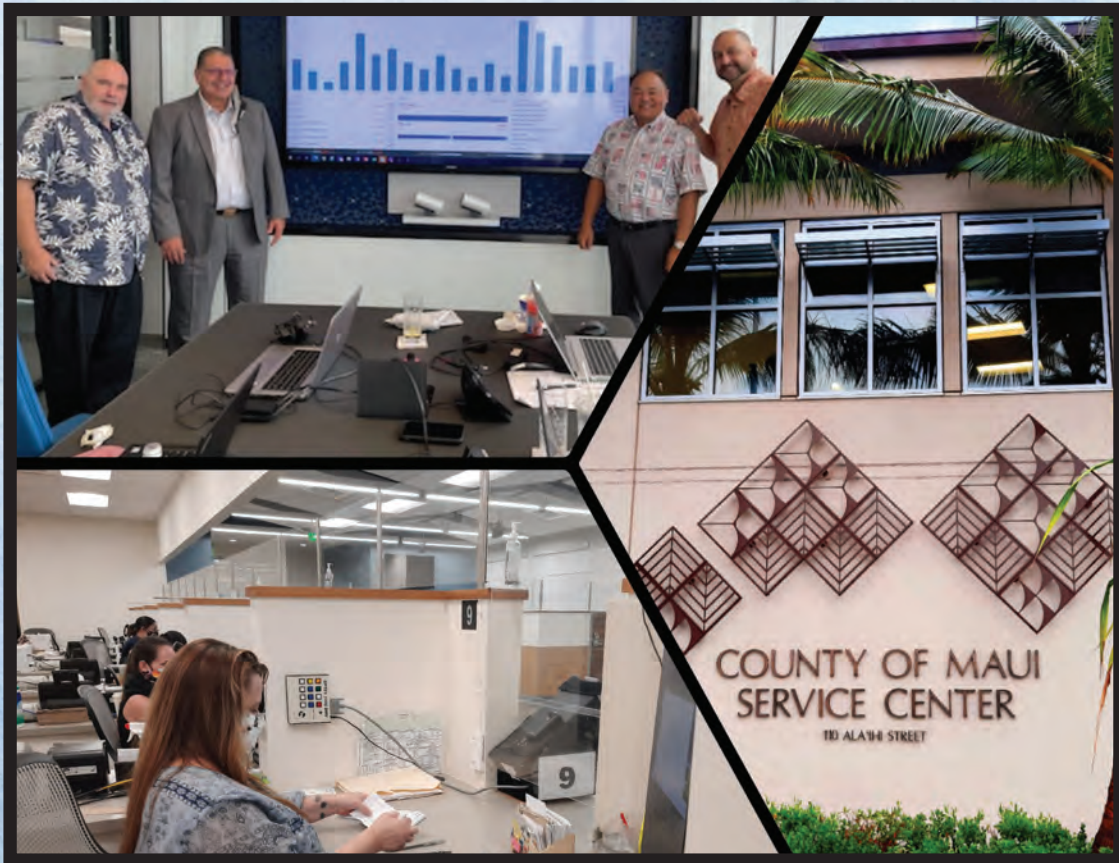
POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	0.0	0.0	0.5	0.5	0.0	0.0%
Recycling Program Assistant	1.0	3.0	3.0	3.0	0.0	0.0%
Recycling Specialist III	0.0	0.0	1.0	1.0	0.0	0.0%
Recycling Specialist V	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	2.0	4.0	5.5	5.5	0.0	0.0%



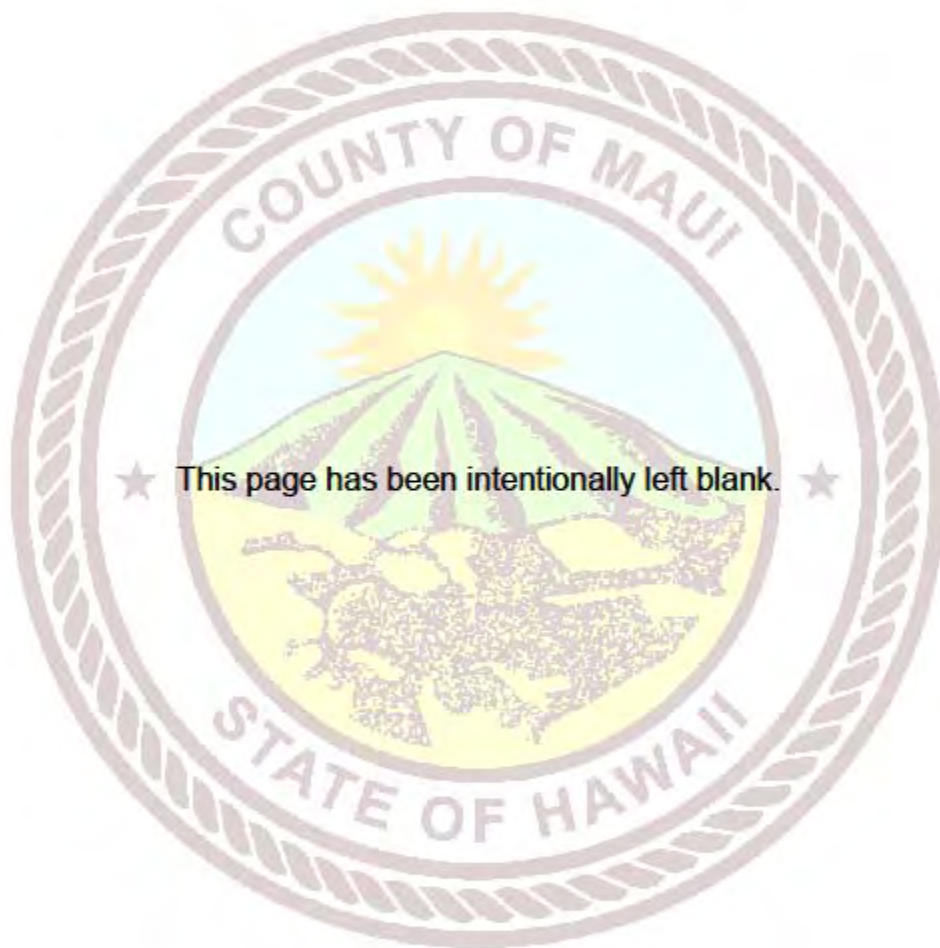
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Finance



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

The Department of Finance ("Finance") developed its vision, mission, and values statement to reflect its organizational strategy and way of working with its stakeholders.

Our mission is as follows:

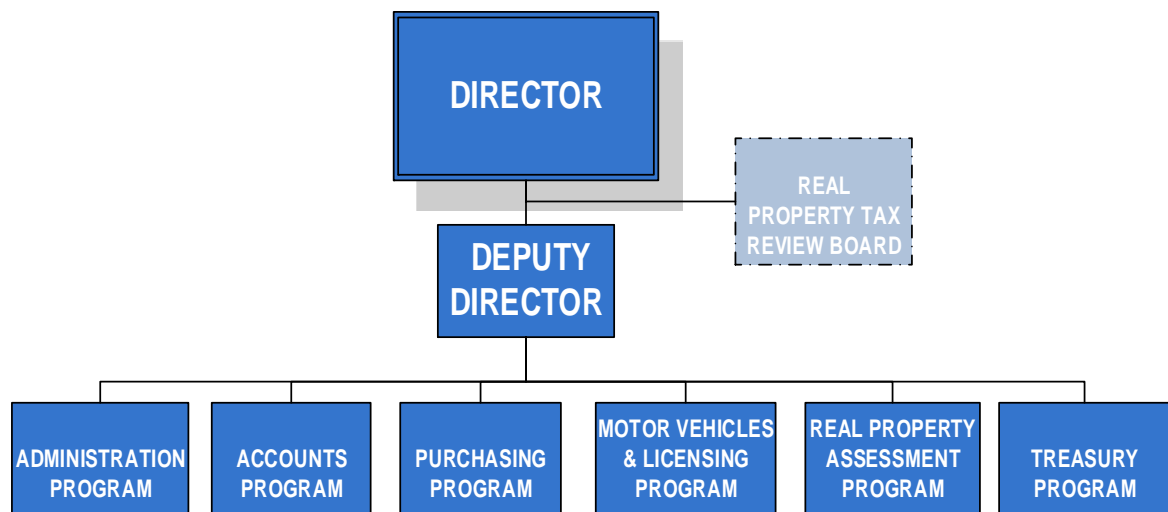
- To preserve the County's strong financial position by creating and implementing responsible financial and service delivery strategies.
- To effectively manage the County's financial resources and obligations and provide timely analyses, reports, and recommendations that ensure optimal economic solutions.
- To deliver superior customer service in the purchasing, motor vehicle and licensing, and real property assessment and tax collection program areas.

Countywide Outcome(s)

Finance supports the following countywide outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

Finance's strategic goals include:

- To provide timely, accurate, and comprehensive financial reporting;
- To promote the professionalism and skills of our employees;
- To protect County assets and maintain effective internal controls; and
- To improve efficiency throughout Finance.

Department Summary

Operations

Finance's operations include the following:

- Office of the Director - Under the Administration Program, provides oversight, direction, and support for the establishment, implementation, and review of policies and procedures for all five operating divisions. It also provides a wide range of other types of interdepartmental support, including: fiscal control, budgeting, economic and strategic planning, internal auditing, internal controls, and financial analysis. Starting in FY 2022, the Administration Program was responsible for administering and enforcing the new County Transient Accommodations Tax ("TAT") laws for the County of Maui and the collection of the TAT payments.
- Accounts Program - Provides the centralized accounting and financial reporting for all County operations. Additionally, this program administers the County's accounts payable, fixed assets, and payroll responsibilities. This program maintains all County assets and is responsible for the annual financial report.
- Motor Vehicles and Licensing ("MVL") Program - Issues new and renewal driver licenses and commercial driver licenses; new and renewal State IDs; motor vehicle registrations; various County business licenses; disabled parking placards; taxi drivers' permits; dog licenses; and bicycle and electric foot scooter licenses. The MVL Program also administers the Periodic Motor Vehicle Inspections, or safety checks, to ensure vehicle compliance. The Division of Motor Vehicles & Licensing ("DMVL") has seven service centers located throughout the County.
- Real Property Assessment ("RPA") Program - Responsible for appraising and assessing all real property in the County for real property tax purposes. The RPA Program also maintains property ownership and characteristic records, administers various exemption and use value programs, maintains the County's Geographic Information Systems (GIS) parcel map, and assigns Tax Map Key (TMK) numbers for parcels. The Department of Planning and the Department of Public Works rely upon RPA's information for zoning and permitting purposes. The Division has two service locations in the County, the new Service Center in Kahului and on Molokai.
- Purchasing Program - Administers all purchasing and contracting activities for goods and services for the County. In addition, this Program provides the County departments with technical assistance and advice relating to purchasing and contracting, and adheres to all procurement rules.
- Treasury Program - Comprised of two sections: 1) Cash, Banking, Investments, and Debt Service; and 2) Accounts Receivables and Tax Relief. The Treasury Division is charged with the design of an effective cash management, investment, and debt management program. The Treasury Program is charged with various activities; include preparing, mailing, and collecting real property tax and utility bills.

External Factors

The COVID-19 pandemic continues to have a significant impact on Finance's operations across all divisions, including but not limited to the following:

In FY 2020, the County was allocated and received \$67.0 million from the Coronavirus Aid, Relief, and

Department Summary**External Factors (Cont'd)**

Economic Security ("CARES") Act. Finance and the Budget Office administered the expenditures for the County's Emergency Fund and CARES Act. From the receipt of funds through November 8, 2021, 457 countywide departmental requests were processed to utilize the CARES Act funds of \$66.6 million. Finance's processes include authorization of the expenditures, requisitioning purchase orders, issuing request for proposals, executing grants and contracts, paying vendors, and reporting requirements. With the increased workload, Finance utilized every resources available to assist its Administration, Accounts, and Purchasing Programs.

In March 2021, President Joe Biden signed the \$1.9 trillion American Rescue Plan Act ("ARPA") of 2021, the latest Federal stimulus bill to aid public health and economic recovery from the COVID-19 pandemic. The County of Maui was awarded a total of \$50.0 million in the Coronavirus State and Local Fiscal Recovery Funds ("CSLFRF"). The County received the first tranche in May 2021 of \$16.3 million. In addition, the County received the first tranche of the non-entitlement units of local Government of \$8.8 million. Similar to the CARES Act, Finance is responsible for administering the funds, which includes ensuring the funds are used for eligible purposes, the projects are in response to the COVID-19 public health emergency and meets urgent community needs, and complies with the monitoring and reporting requirements.

COVID-19 has continued to impact the operations of Finance. The Department of Homeland Security's October 1, 2020 REAL ID deadline has been extended until May 1, 2023. This will impact the DMVL Program's operations and budgetary requirements for the next few years. Additionally, starting in January 2022, the County's DMVL has been operating on an appointment basis only. Customers are highly encouraged to renew their vehicle registrations through the use of the kiosks located in various areas within the island of Maui. The County has also waived the convenience fees for transactions completed online and at DMVL kiosks (except for real property taxes). In February 2022, Maui County resumed its modified driver's license basic skills test. The modified tests are in lieu of traditional road tests because of COVID-19 precautions.

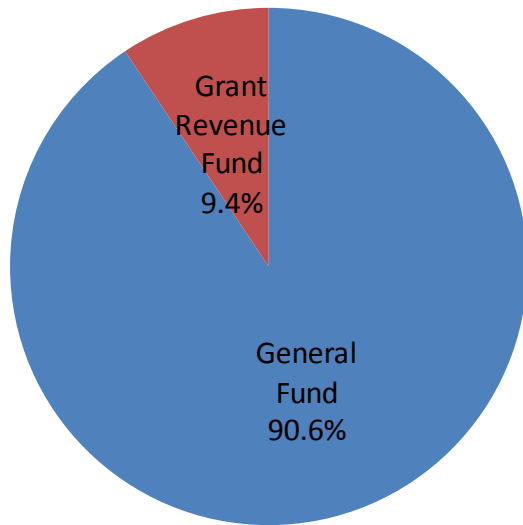
The RPA Division transitioned its Board of Review to conduct its hearings to a virtual platform. The Division's appraisers transitioned from reviewing hardcopy blue prints to a paperless permit process.

In July 2021, Act 1, 1st Special Session 2021 (House Bill 862, H.D. 2, S.D. 2, C.D. 1) became law. This authorized the four counties to establish and administer their own transient accommodations tax ("TAT") at a maximum rate of 3 percent. Pursuant to this law, the Director of Finance in each County that establishes a County TAT, is granted the same authority that the State Director of Taxation has under Chapter 237D, Hawaii Revised Statutes ("HRS"). The Maui County Council introduced a bill to establish Chapter 3.47, Maui County Code ("MCC"), which implements the Maui County Transient Accommodation Tax ("MCTAT"). On October 5, 2021, Ordinance No. 5273, Bill No. 101 (2021) Draft 1, was signed into law by Mayor Michael P. Victorino. Effective November 1, 2021, the MCTAT is levied at a rate of 3 percent on every taxpayer that has taxable gross rental proceeds and/or total fair market rental value attributable to the County of Maui. The MCTAT is imposed in addition to the State TAT, which is currently levied at a rate of 10.25 percent. The MCTAT Office is proposed to be restructured under the Treasury Program in the FY 2023 Budget.

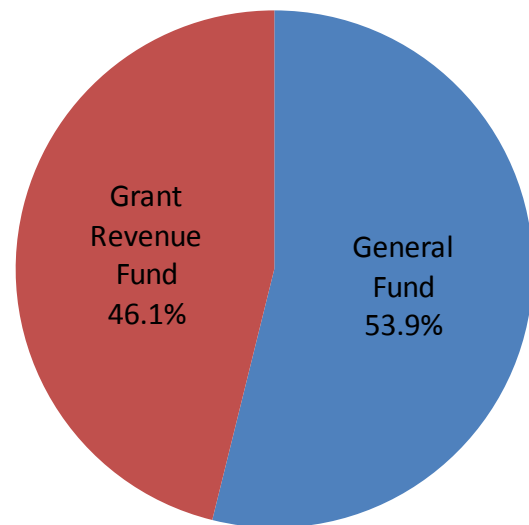
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

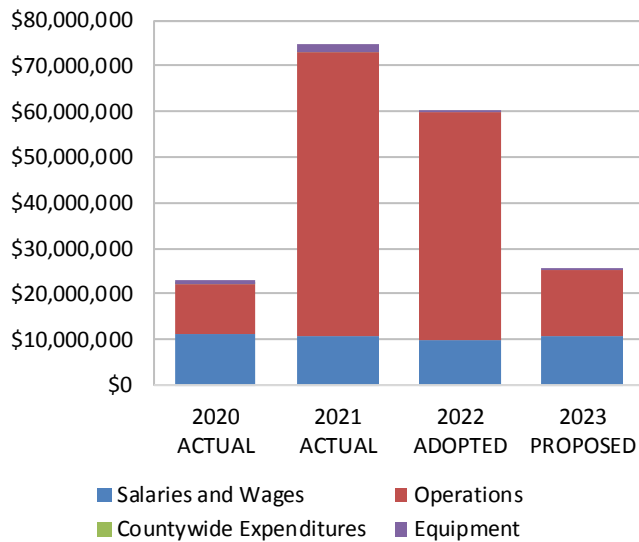


FY 2023 Total Equivalent Personnel

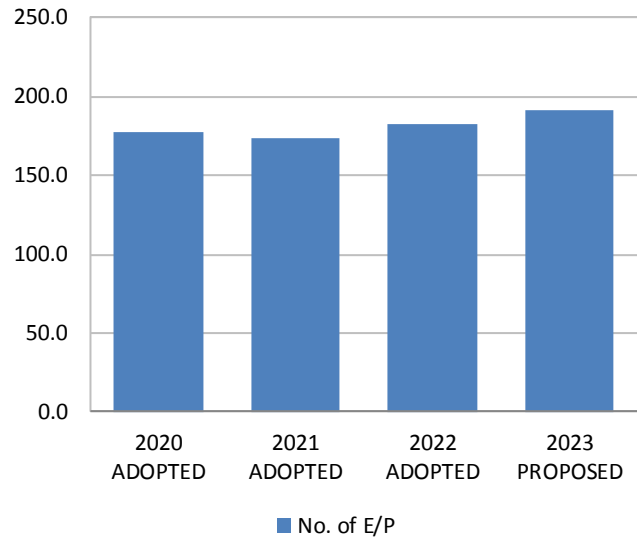


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$2,937,158	\$1,956,463	\$264,378	\$289,378	\$25,000	9.5%
WAGES & SALARIES	\$8,392,322	\$8,809,610	\$9,819,829	\$10,317,113	\$497,284	5.1%
Salaries and Wages Total	\$11,329,480	\$10,766,073	\$10,084,207	\$10,606,491	\$522,284	5.2%
Operations						
MATERIALS & SUPPLIES	\$1,063,977	\$1,445,221	\$490,345	\$528,178	\$37,833	7.7%
OTHER COSTS	\$4,793,271	\$43,845,707	\$714,604	\$769,628	\$55,024	7.7%
SERVICES	\$3,901,319	\$16,190,567	\$2,680,347	\$2,703,967	\$23,620	0.9%
SPECIAL PROJECTS	\$0	\$0	\$45,000,000	\$10,000,000	-\$35,000,000	-77.8%
TRAVEL	\$150,523	\$21,232	\$47,997	\$92,997	\$45,000	93.8%
UTILITIES	\$38,775	\$62,308	\$46,504	\$47,504	\$1,000	2.2%
INTERFUND COST RECLASSIFICATION	\$712,261	\$838,713	\$713,228	\$638,280	-\$74,948	-10.5%
Operations Total	\$10,660,125	\$62,403,748	\$49,693,025	\$14,780,554	-\$34,912,471	-70.3%
Countywide Expenditures						
OTHER COSTS	\$7,839	\$2,579	\$0	\$0	\$0	0.0%
Countywide Expenditures Total	\$7,839	\$2,579	\$0	\$0	\$0	0.0%
Equipment						
LEASE PURCHASES	\$2,640	\$5,797	\$7,600	\$17,800	\$10,200	134.2%
MACHINERY & EQUIPMENT	\$929,414	\$1,650,380	\$3,000	\$17,750	\$14,750	491.7%
Equipment Total	\$932,054	\$1,656,178	\$10,600	\$35,550	\$24,950	235.4%
Department Total	\$22,929,498	\$74,828,577	\$59,787,832	\$25,422,595	-\$34,365,237	-57.5%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Accounts Program	20.0	21.0	21.0	21.0	0.0	0.0%
Administration Program	10.8	11.8	12.8	22.8	10.0	78.1%
Financial Services Program	124.0	116.0	0.0	0.0	0.0	0.0%
Motor Vehicle Licensing Program	0.0	0.0	79.0	79.0	0.0	0.0%
Purchasing Program	7.0	7.0	8.0	7.0	-1.0	-12.5%
Real Property Assessment Program	0.0	0.0	44.0	44.0	0.0	0.0%
Treasury Program	15.0	18.0	18.0	18.0	0.0	0.0%
Department Total	176.8	173.8	182.8	191.8	9.0	4.9%

Administration Program

Program Description

The Administration Program is responsible for the overall financial administration of all County operations and has financial oversight responsibilities. It provides a wide range of countywide support activities designed to ensure fiscal responsibility. Activities include internal audits and monitoring the adequacy of internal controls. This Program provides an oversight and assistance to other County departments in regards to land management. It also provides both administrative and personnel support to the Department.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The Administration Program serves the citizens and employees of Maui County.

Services Provided

Services provided by the Administration Program include the following:

- Comprehensive financial reporting;
- Accountability for County assets;
- Implementation of countywide fiscal controls;
- Internal audits and reviews of internal controls;
- Countywide financial strategic planning;
- Countywide support for mailroom services; and
- Countywide support for land management.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Safeguard the County's long-term financial health.</i>				
1. Monitor and manage the County's key long-term liabilities and financial risks	Maintain an AA+ or better bond rating and without the use of credit enhancements such as municipal bond issuance	Yes	Yes	Yes
	% of unreserved fund balance equivalent to general fund revenues	N/A	N/A	2 months or 16.7%
	% of Emergency Fund Balance from the General Fund operating expenditures	14.2% ¹	25%	20%

¹ Preliminary number. Pending completion of Fiscal Year 2021, Annual Comprehensive Financial Report (ACFR).

Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Safeguard the County's long-term financial health. (Cont'd)</i>				
1. Monitor and manage the County's key long-term liabilities and financial risks (Cont'd)	Ratio of annual debt service to operational expenditures does not exceed 10% of the operating expenditures	Yes	Yes	Yes
	Ratio of net bonded debt to assessed property value does not exceed 10% of real property value	Yes	Yes	Yes
	Net bonded debt per capita does not exceed \$2,500 per capita	Yes	Yes	Yes
<i>Goal #2: Provide high quality financial services.</i>				
1. Effectively manage the County's assets through preparation and maintenance of perpetual inventory of all owned, leased, rented, or County-controlled lands and equipment	% of real property inputted into the county's database systems	90%	93%	94%
	Complete real property reconciliation annually	Yes	Yes	Yes
2. Obtain and scan all supporting real property documentation (i.e. leases, deeds, executive orders, etc.) into the County's database system	% of documents scanned into the system	95%	92%	94%
<i>Goal #3: Administer the collection of transient accommodations tax effectively and efficiently.</i>				
1. Timely processing of TAT payments	Average # of days to post payments in iNovah from payment receipt date, is ≤ 2 business days	N/A	N/A	Yes
<i>Goal #4: Invest in and value our employees.</i>				
1. Provide regular and constructive feedback to employees on their performance in meeting established goals	% of employees with completed performance evaluations	82%	80%	85%

Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #4: Invest in and value our employees. (Cont'd)</i>				
2. Provide high-value educational and training opportunities to facilitate success	Conduct annual department-wide employee training workshop	No	Yes	Yes
<i>Goal #5: Manage the Department effectively and efficiently.</i>				
1. Support Department hiring, payroll, human resources, finance, contracts, and operational needs	% of recruitments completed within 100 days	87%	90%	90%
2. Increase efficiency and effectiveness of key departmental operational processes	% of documented operational policies and procedures	20%	60%	50%
	% of divisions who completed and implemented operational deadline checklist	52%	80%	75%
3. Eliminate paper forms and adopt paperless office operation	% of online-fillable forms implemented by Director's Office - completed by 2023	N/A	40%	75%
4. Implement solutions to upgrade and replace agency software platforms	Go-live with iNovah cashiering system for utilities	No	Yes	Yes
<i>Goal #6: Protect the County's assets, assist in ensuring financial statement reliability, promotion of operational efficiency, and encouraging compliance with management's directives through building understanding and awareness of internal controls, and by identifying and strengthening the effectiveness of internal control systems.</i>				
1. Review and assess processes with high risk as it relates to protection of County assets	Review of the processes indicate sufficient controls and policies and procedures are adhered to	80%	80%	80%
2. Develop/Maintain a recurring (quarterly/annual) internal control review schedule	Complete various internal control reviews as scheduled	85%	100%	100%

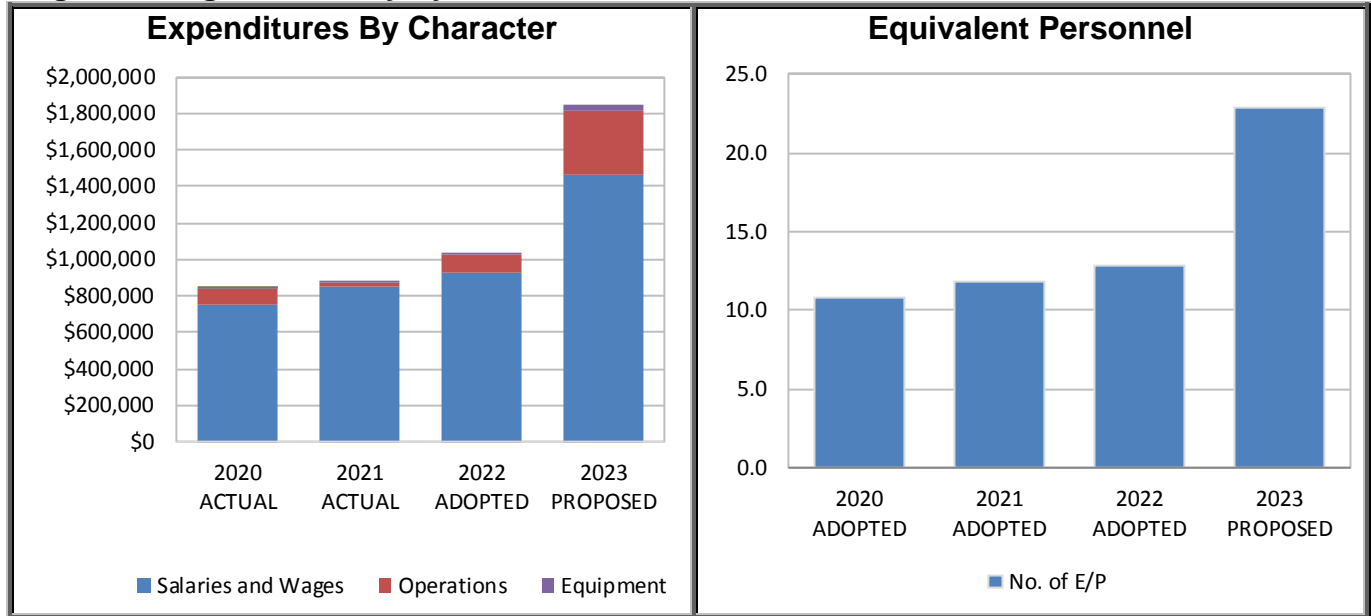
Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #6: Protect the County's assets, assist in ensuring financial statement reliability, promotion of operational efficiency, and encouraging compliance with management's directives through building understanding and awareness of internal controls, and by identifying and strengthening the effectiveness of internal control systems. (Cont'd)</i>				
3. Review audit findings and assist Departments, where necessary, to minimize repeat findings	Meet with affected Departments to review audit findings as they relate to internal control and assist in improving internal control processes	Yes	Yes	Yes

Administration Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$24,076	\$4,960	\$29,960	\$25,000	504.0%
WAGES & SALARIES	\$751,622	\$822,190	\$918,389	\$1,438,489	\$520,100	56.6%
Salaries and Wages Total	\$751,622	\$846,266	\$923,349	\$1,468,449	\$545,100	59.0%
Operations						
MATERIALS & SUPPLIES	\$9,724	\$17,896	\$10,162	\$38,662	\$28,500	280.5%
OTHER COSTS	\$14,735	\$20,803	\$17,250	\$131,250	\$114,000	660.9%
SERVICES	\$36,880	-\$16,201	\$42,000	\$122,000	\$80,000	190.5%
TRAVEL	\$27,624	\$5,242	\$30,000	\$55,000	\$25,000	83.3%
UTILITIES	\$2,706	\$3,388	\$2,500	\$3,500	\$1,000	40.0%
Operations Total	\$91,668	\$31,128	\$101,912	\$350,412	\$248,500	243.8%
Equipment						
LEASE PURCHASES	\$0	\$0	\$1,500	\$6,600	\$5,100	340.0%
MACHINERY & EQUIPMENT	\$1,392	\$4,397	\$1,500	\$17,750	\$16,250	1083.3%
Equipment Total	\$1,392	\$4,397	\$3,000	\$24,350	\$21,350	711.7%
Program Total	\$844,682	\$881,791	\$1,028,261	\$1,843,211	\$814,950	79.3%

Administration Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	0.0	0.0	0.0	1.0	1.0	100.0%
Accountant III	0.0	0.0	0.0	1.0	1.0	100.0%
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk I	0.8	0.8	0.8	0.8	0.0	0.0%
Clerk III	1.0	1.0	1.0	2.0	1.0	100.0%
Delinquent Tax Collection Assistant III	0.0	0.0	0.0	1.0	1.0	100.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Internal Control Analyst I	1.0	1.0	1.0	1.0	0.0	0.0%
Internal Control Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Land Management Administrator	0.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant I	0.0	0.0	0.0	1.0	1.0	100.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Real Property Management Specialist I	1.0	1.0	1.0	1.0	0.0	0.0%
Real Property Management Specialist V	1.0	1.0	1.0	1.0	0.0	0.0%
Revenue Manager (TAT)	0.0	0.0	0.0	1.0	1.0	100.0%
Tax Accounting Technician II	0.0	0.0	0.0	1.0	1.0	100.0%
Tax Clerk	0.0	0.0	1.0	1.0	0.0	0.0%
Tax Information Technician I	0.0	0.0	0.0	1.0	1.0	100.0%
Tax Auditor IV	0.0	0.0	0.0	1.0	1.0	100.0%
Tax Information Specialist I	0.0	0.0	0.0	1.0	1.0	100.0%
Program Total	10.8	11.8	12.8	22.8	10.0	78.1%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907014A-5101 Regular Wages: Adjustment in salaries due to position filled at a lower step, WIRP, position increased to full year salary, and expansion position in FY 2022, increase to full year salary.	\$39,932	0.0
907015A-5101 Regular Wages: Adjustment in salaries due to position transferred from 907055A Purchasing Program, expansion position in FY 2022, increase to full year salary and reallocated.	\$67,200	1.0
Operations		
None	\$0	
Equipment		
None	\$0	

Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

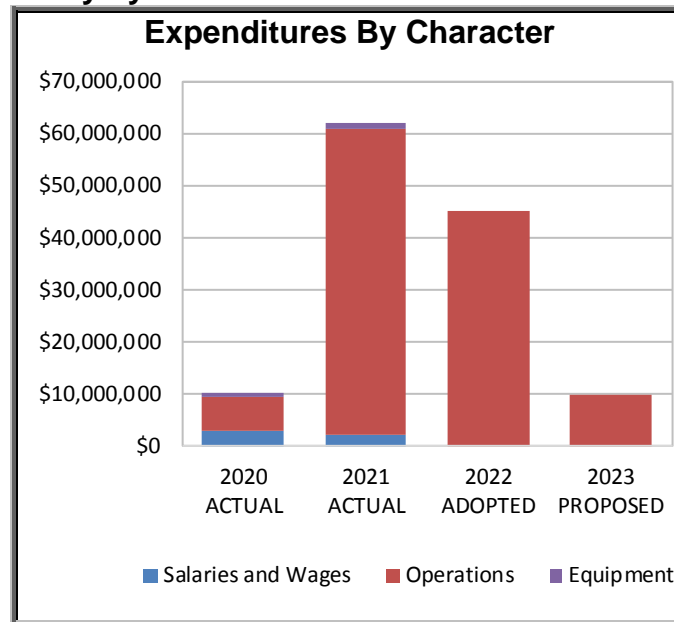
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907014A-5101 Regular Wages: Proposed expansion positions for one Personnel Assistant I and one Clerk III for FY 2023, 8 months funding.	\$52,544	2.0
907015A-5101 Regular Wages: Expansion positions in FY 2022 (Ordinance 5276, Bill No. 107 (2021)), increase to full year salary for one Revenue Manager (TAT), one Tax Accounting Technician II, one Tax Information Technician I, and one Account Clerk III; and proposed expansion positions for one Tax Auditor IV, one Delinquent Tax Collection Assistant III, and one Tax Information Specialist I for FY 2023, 8 months funding.	\$360,424	7.0
OTHER PREMIUM PAY:		
907015A-5215 Premium Pay: Maui County TAT office created in FY 2022.	\$25,000	
Operations		
MATERIALS & SUPPLIES:		
907014B-6037 Office Supplies: Increased based on annual expenditures.	\$3,000	
907014B-6060 Small Equipment - under \$1000: Increased based on annual expenditures.	\$1,500	
907015B-6035 Miscellaneous Supplies: Maui County TAT office created in FY 2022.	\$2,000	
907015B-6037 Office Supplies: Maui County TAT office created in FY 2022.	\$5,000	
907015B-6040 Postage: Maui County TAT office created in FY 2022.	\$2,000	
907015B-6060 Small Equipment - under \$1000: Maui County TAT office created in FY 2022.	\$15,000	
OTHER COSTS:		
907014B-6225 Publications & Subscriptions: Increased base on annual expenditures.	\$4,000	
907014B-6244 Computer Software: Software for land management.	\$8,500	
907015B-6212 Dues: Maui County TAT office created in FY 2022.	\$500	
907015B-6218 Meal Allowance: Maui County TAT office created in FY 2022.	\$1,000	
907015B-6221 Miscellaneous Other Costs: Maui County TAT office created in FY 2022.	\$10,000	
907015B-6225 Publications & Subscriptions: Maui County TAT office created in FY 2022.	\$3,000	
907015B-6230 Registration/Training Fees: Maui County TAT office created in FY 2022.	\$10,000	
907015B-6244 Computer Software: Maui County TAT office created in FY 2022.	\$75,000	
907015B-6250 Training Fees/Seminars: Maui County TAT office created in FY 2022.	\$2,000	
SERVICES:		
907015B-6129 Other Services: Maui County TAT office created in FY 2022.	\$5,000	
907015B-6132 Professional Services: Maui County TAT office created in FY 2022.	\$75,000	
TRAVEL:		
907015B-6201 Airfare, Transportation: Maui County TAT office created in FY 2022.	\$10,000	
907015B-6222 Per Diem non-Reportable: Maui County TAT office created in FY 2022.	\$5,000	
907015B-6223 Per Diem Reportable Non-Taxable: Maui County TAT office created in FY 2022.	\$5,000	
907015B-6226 Per Diem S/D/T Taxable: Maui County TAT office created in FY 2022.	\$5,000	
UTILITIES:		
907015B-6152 Cellular Telephone: Maui County TAT office created in FY 2022.	\$1,000	

Administration Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY & EQUIPMENT:		
907014C-7042 Office Equipment: Purchase two Workstations for the proposed expansion positions at \$4,000 each.	\$8,000	
907015C-7036 Furniture/Fixtures: Purchase Furniture for the proposed expansion positions for the Maui County TAT office.	\$6,000	
907015C-7042 Office Equipment: Purchase Office Equipment for the proposed expansion positions for the Maui County TAT office.	\$3,750	
LEASE PURCHASES:		
907015C-7105 Leased Equipment: New lease for copier/printer.	\$5,100	
TOTAL EXPANSION BUDGET	\$709,318	9.0

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Administration Program

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$2,819,322	\$1,823,099	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$8,988	\$233,713	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$2,828,310	\$2,056,812	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$688,747	\$975,001	\$0	\$0	\$0	0.0%
OTHER COSTS	\$3,869,675	\$43,021,218	\$0	\$0	\$0	0.0%
SERVICES	\$1,889,398	\$14,575,484	\$0	\$0	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$45,000,000	\$10,000,000	-\$35,000,000	-77.8%
TRAVEL	\$101,358	\$2,351	\$0	\$0	\$0	0.0%
UTILITIES	\$2,786	\$26,916	\$0	\$0	\$0	0.0%
Operations Total	\$6,551,964	\$58,600,969	\$45,000,000	\$10,000,000	-\$35,000,000	-77.8%
Countywide Costs						
OTHER COSTS	\$7,839	\$2,579	\$0	\$0	\$0	0.0%
Countywide Costs Total	\$7,839	\$2,579	\$0	\$0	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$880,232	\$1,497,300	\$0	\$0	\$0	0.0%
Equipment Total	\$880,232	\$1,497,300	\$0	\$0	\$0	0.0%
Program Total	\$10,268,345	\$62,157,660	\$45,000,000	\$10,000,000	-\$35,000,000	-77.8%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Administration Program does not have equivalent personnel funded through the Grant Revenue Fund.

Administration Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
COVID-19 Relief and Response Funds	No	No	\$0	\$10,000,000	\$10,000,000	\$10,000,000
American Rescue Plan Act of 2021 – Coronavirus State & Local Fiscal Recovery Funds	No	No	\$0	\$0	\$35,000,000	\$0
Non-Entitlement Units ²	Yes	No	\$0	\$0	\$17,523,295	\$0
TOTAL			\$0	\$10,000,000	\$45,000,000	\$10,000,000

Grant Award Description

COVID-19 Relief and Response Funds

To allow the County to appropriate funds received from various sources relating to COVID-19 response.

American Rescue Plan Act (“ARPA”) of 2021

The Coronavirus State and Local Fiscal Recovery Funds (“SLFRF”) program is part of the American Rescue Plan, which provided \$350 billion to State, local, and Tribal governments across the country to support their response to and recovery from the COVID-19 public health emergency. The County of Maui received notification from the United States Department of Treasury of its allocation of the funding in the amount of \$50 million.

The SLFRF program provides resources needed to support families and businesses struggling with its public health and economic impacts; maintain vital public services, even amid declines in revenue resulting from the crisis; and build a strong, resilient, and equitable recovery by making investments that support long-term growth and opportunity.

Non-Entitlement Units (“NEU”)

In addition to the current allocation of County funds under the Coronavirus Local Fiscal Recovery Fund, Maui County has been awarded an allocation from the U.S. Department of the Treasury in FY 2022 for non-entitlement units of local government. This funding is to address the economic and health consequences of the pandemic.

² Amended in FY 2022 (Ordinance No. 5265, Bill No. 96 (2021) American Rescue Plan Act of 2021, Non-Entitlement Units of Local Government (NEUS))

Accounts Program

Program Description

The Accounts Division is primarily responsible for the maintenance and management of the financial reporting functions of the County, including accounts payable and payroll processing. In addition, this Division is responsible for the preparation of the Annual Comprehensive Financial Report ("ACFR") and Single Audit Report.

Countywide Outcome(s)

The Accounts Program supports the following countywide outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The Accounts Program serves County vendors, employees, citizens of the County of Maui, County bondholders, and banking institutions.

Services Provided

The Accounts Program provides centralized accounting and financial reporting for all County operations, accounts payable, fixed assets, and payroll processing and administration.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Using appropriate accounting procedures, prepare timely, reliable, accurate, and user-friendly financial reports/documents employing best-recognized accounting principles and standards.</i>				
1. Prepare the ACFR consistent with the criteria established by the GFOA for its Certificate of Achievement for Excellence in Financial Reporting Program	Receive the Certification of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes
	Complete annual ACFR by December 31st	Yes	Yes	Yes
2. Ensure that the ACFR accurately reports the financial condition of the County of Maui	Receive a "clean" auditor opinion on the ACFR	Yes	Yes	Yes
	# of findings of "material weakness" in the annual ACFR	0	0	0
3. Timely completion of the Single Audit Report	Single Audit Report completed by March 31 st	No	Yes	Yes
4. No "material weaknesses" found in the Auditor's findings on the Single Audit Report	# of "material weaknesses" found in the Single Audit Report	0	0	0

Accounts Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Maintain the integrity of the County accounting system to ensure that accurate and timely financial and accounting information is provided to all County departments.</i>				
1. Complete the monthly closing process within ten business days of month-end	% of monthly closing processes completed within ten business days of month-end	100%	100%	100%
	% of month-end financial reports completed and accessible within ten business days of month end	100%	100%	100%
2. Reconcile all bank accounts (excluding payroll), including identifying and resolving all general ledger reconciliation discrepancies within 30 days from completion of the bank reconciliation report	% of bank accounts reconciled within a month from receipt of bank statement	100%	100%	100%
3. Transmit quarterly reports to the County Council by the deadlines set by Chapter 3.08, MCC	% of quarterly reports completed and transmitted within the deadlines set by the MCC	100%	100%	100%
<i>Goal #3: Enhance the internal control processes of the payroll system to ensure accuracy and reliability of payroll records.</i>				
1. Process payroll by established pay dates while reducing payroll transaction error rates	% of payroll processed within the established pay dates	100%	100%	100%
	% of payroll checks processed annually with error (voided checks)	≤1%	≤1%	≤1%
2. Reconcile payroll bank account within 30 days from receipt of the bank statement	% of payroll bank account reconciled within 30 days from receipt of bank statement	100%	100%	100%

Accounts Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Enhance the internal control processes of the payroll system to ensure accuracy and reliability of payroll records. (Cont'd)</i>				
3. Process payroll checks accurately by reducing payroll transaction error rate and manual payroll payments generated	% of payroll overpayment checks processed annually	≤1%	<1%	≤1%
	% of manual checks cut vs. system-generated checks	≤1%	<1%	≤1%
4. Conduct department-wide payroll audits	% of Departments audited annually	100%	100%	100%
5. Timely processing of worker compensation claims	Average # of claims processed per month	40	35	40
<i>Goal #4: Ensure timely, accurate, and efficient disbursement of payments, maintenance of payment archival records and inventory system, and preparation and filing of year-end tax information returns.</i>				
1. Maintain the % of accounts payable transactions processed within 14 calendar days from the date of receipt	% of accounts payable transactions processed within 14 calendar days from date of receipt	100%	100%	100%
2. Prepare and file year-end tax information returns timely	% of 1099-Misc./Interest Forms completed prior to due date	100%	100%	100%
3. Reconcile all fixed assets in the county's database system	Complete fixed asset reconciliation annually	Yes	Yes	Yes
<i>Goal #5: Improve customer satisfaction through strengthened delivery of accounting and payroll services.</i>				
1. Conduct departmental payroll "Super User" meetings quarterly	# of quarterly "Super User" meetings held	4	4	4
2. Respond to customer inquiries and complaints timely	% of payroll inquiries and/or complaints resolved within two business days	100%	100%	100%
	% of accounts payable inquiries and/or complaints resolved within an average of three business days	95%	100%	100%
	% of general ledger inquiries and/or complaints resolved within two business days	95%	100%	100%

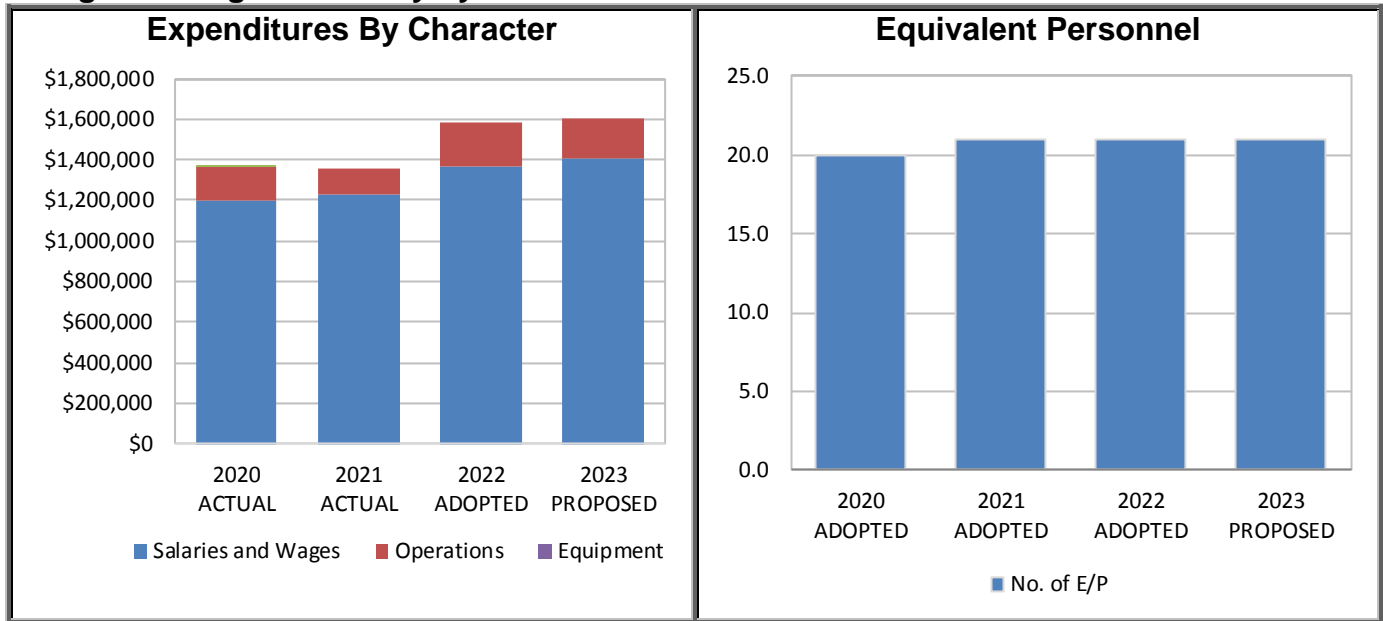
Accounts Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #5: Improve customer satisfaction through strengthened delivery of accounting and payroll services. (Cont'd)</i>				
3. Increase timeliness of turn-around time for contract/grant certifications	Average # of days for processing of contract/grant certifications	≤ 5	≤ 5	≤ 5
<i>Goal #6: Develop and advocate policies, procedures, standards, and practices that promote improved countywide fiscal management.</i>				
1. Provide Departments with training on fiscal, accounting compliance, and internal controls to improve and promote sound business practices	Provide quarterly departmental training sessions	0	2	2
2. Provide Departments and Agencies with access to financial management, accounting guidelines and regulations	# of accounting policies and procedures published in the County's Intranet annually	2	2	2
3. Review divisional staff workload/processes to identify areas where strategic changes can be implemented to reduce overtime	# of process areas identified for improvement annually	3	3	3
<i>Goal #7: Focus on recruiting, training, and retaining a diverse workforce of employees to work in a welcoming environment that promotes trust, recognition, and accountability.</i>				
1. Reduce the annual employee turnover rate	Divisional employee turnover rate	5%	< 5%	< 5%
2. Improve efficiency by annually evaluating staffing levels and positions	% of position descriptions reviewed annually	89%	100%	100%
3. Ensure that all employee performance appraisals are current	% of employees for whom performance appraisals are current	85%	100%	100%

Accounts Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$67,592	\$28,051	\$46,050	\$46,050	\$0	0.0%
WAGES & SALARIES	\$1,133,702	\$1,199,785	\$1,316,760	\$1,360,572	\$43,812	3.3%
Salaries and Wages Total	\$1,201,294	\$1,227,836	\$1,362,810	\$1,406,622	\$43,812	3.2%
Operations						
MATERIALS & SUPPLIES	\$15,079	\$18,308	\$15,850	\$15,850	\$0	0.0%
OTHER COSTS	\$20,520	\$40,553	\$22,150	\$22,150	\$0	0.0%
SERVICES	\$124,039	\$73,543	\$180,200	\$155,200	-\$25,000	-13.9%
TRAVEL	\$677	\$0	\$0	\$0	\$0	0.0%
UTILITIES	\$697	\$960	\$1,000	\$1,000	\$0	0.0%
Operations Total	\$161,012	\$133,365	\$219,200	\$194,200	-\$25,000	-11.4%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$1,362,306	\$1,361,201	\$1,582,010	\$1,600,822	\$18,812	1.2%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Accountant I	3.0	3.0	3.0	3.0	0.0	0.0%
Accountant II	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant III	4.0	5.0	5.0	5.0	0.0	0.0%
Accountant IV	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant V	1.0	1.0	1.0	1.0	0.0	0.0%
Accounting System Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Accounting System Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Control Accounts Clerk	2.0	2.0	2.0	2.0	0.0	0.0%

Accounts Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Financial System Analyst	1.0	1.0	1.0	1.0	0.0	0.0%
Payroll Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Payroll Technician	2.0	2.0	2.0	2.0	0.0	0.0%
Pre-Audit Clerk I	1.0	1.0	1.0	1.0	0.0	0.0%
Pre-Audit Clerk II	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	20.0	21.0	21.0	21.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

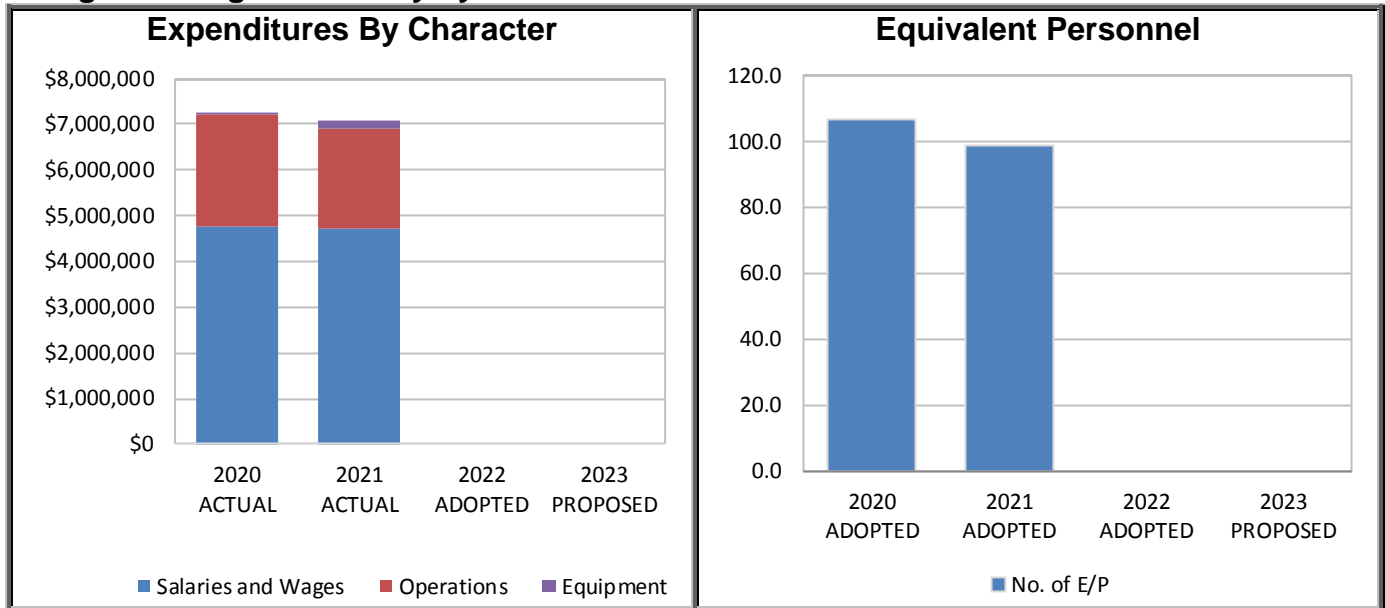
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907022A-5101 Regular Wages: Adjustment in salaries due to salary correction, position reallocations, WIRP, and positions filled at a higher/lower step.	\$43,812	0.0
Operations		
SERVICES:		
907022B-6132 Professional Services: Deletion of one-time appropriation for IFAS upgrade to Finance Enterprise.	-\$25,000	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

Financial Services Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$42,184	\$68,530	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$4,713,188	\$4,666,155	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$4,755,372	\$4,734,684	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$273,293	\$374,428	\$0	\$0	\$0	0.0%
OTHER COSTS	\$820,447	\$693,270	\$0	\$0	\$0	0.0%
SERVICES	\$1,309,686	\$1,085,479	\$0	\$0	\$0	0.0%
TRAVEL	\$18,744	\$11,301	\$0	\$0	\$0	0.0%
UTILITIES	\$27,430	\$25,986	\$0	\$0	\$0	0.0%
Operations Total	\$2,449,599	\$2,190,464	\$0	\$0	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$47,789	\$148,683	\$0	\$0	\$0	0.0%
Equipment Total	\$47,789	\$148,683	\$0	\$0	\$0	0.0%
Program Total	\$7,252,761	\$7,073,832	\$0	\$0	\$0	0.0%

**Financial Services Program has been split to Real Property Assessment Program and Motor Vehicle Licensing Program, for historical data information only.*

Equivalent Personnel Summary by Position Title – General Fund

	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Assistant MVL Administrator	1.0	1.0	0.0	0.0	0.0	0.0%
Assistant Operations Supervisor (F/O)	2.0	2.0	0.0	0.0	0.0	0.0%
Assistant Real Property Tax County Administrator	1.0	1.0	0.0	0.0	0.0	0.0%
Clerk III	3.0	3.0	0.0	0.0	0.0	0.0%
Clerk III	3.0	3.0	0.0	0.0	0.0	0.0%

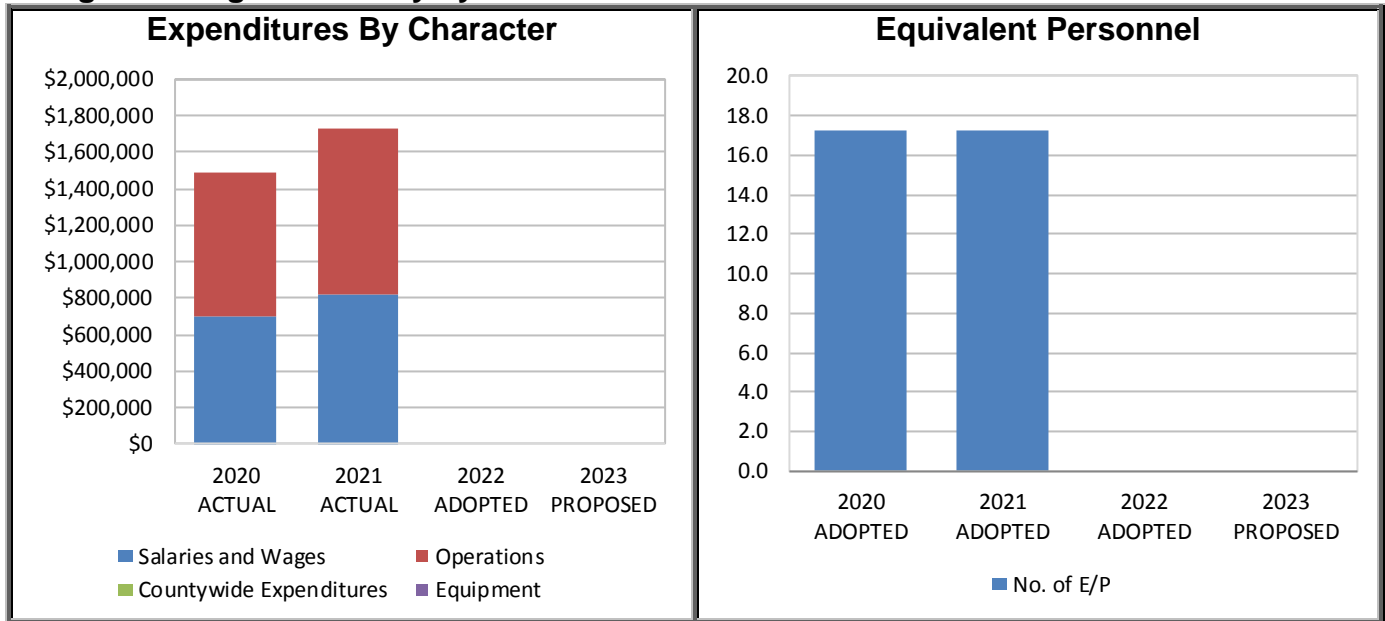
Financial Services Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Commission Support Clerk	1.0	1.0	0.0	0.0	0.0	0.0%
County Real Property Tax Administrator	1.0	1.0	0.0	0.0	0.0	0.0%
County Real Property Tech Officer	1.0	1.0	0.0	0.0	0.0	0.0%
DMVL Assistant Operations Supervisor	1.0	1.0	0.0	0.0	0.0	0.0%
DMVL Operations Supervisor	1.0	1.0	0.0	0.0	0.0	0.0%
DMVL Service Representative II (Kahului), LTA	2.0	0.0	0.0	0.0	0.0	0.0%
DMVL Service Representative II (Kihei), LTA	2.0	0.0	0.0	0.0	0.0	0.0%
DMVL Service Representative II (Lahaina), LTA	2.0	0.0	0.0	0.0	0.0	0.0%
DMVL Service Representative II (Pukalani), LTA	2.0	0.0	0.0	0.0	0.0	0.0%
Driver License Examiner I	6.0	6.0	0.0	0.0	0.0	0.0%
Driver License Examiner Supervisor	1.0	1.0	0.0	0.0	0.0	0.0%
GIS Analyst III	1.0	1.0	0.0	0.0	0.0	0.0%
GIS Analyst VI	1.0	1.0	0.0	0.0	0.0	0.0%
Motor Vehicle and Licensing Administrator	1.0	1.0	0.0	0.0	0.0	0.0%
Property Valuation Analyst III	1.0	1.0	0.0	0.0	0.0	0.0%
Property Valuation Analyst V	3.0	3.0	0.0	0.0	0.0	0.0%
Real Property Appraisal Assistant	1.0	1.0	0.0	0.0	0.0	0.0%
Real Property Appraiser I	1.0	1.0	0.0	0.0	0.0	0.0%
Real Property Appraiser II	3.0	3.0	0.0	0.0	0.0	0.0%
Real Property Appraiser III	1.0	1.0	0.0	0.0	0.0	0.0%
Real Property Appraiser IV	3.0	3.0	0.0	0.0	0.0	0.0%
Real Property Appraiser V	2.0	2.0	0.0	0.0	0.0	0.0%
Real Property Appraiser VI	2.0	2.0	0.0	0.0	0.0	0.0%
Real Property Compliance Specialist I	1.0	1.0	0.0	0.0	0.0	0.0%
Real Property Compliance Specialist II	1.0	1.0	0.0	0.0	0.0	0.0%
Real Property Compliance Specialist III	1.0	1.0	0.0	0.0	0.0	0.0%
Real Property Manager	0.0	0.0	0.0	0.0	0.0	0.0%
Secretary I	1.0	1.0	0.0	0.0	0.0	0.0%
Secretary II	1.0	1.0	0.0	0.0	0.0	0.0%
Service Representative I	2.0	2.0	0.0	0.0	0.0	0.0%
Service Representative I	1.0	1.0	0.0	0.0	0.0	0.0%
Service Representative II	27.7	27.7	0.0	0.0	0.0	0.0%
Service Representative III	8.0	8.0	0.0	0.0	0.0	0.0%
Supervising Real Property Tax Clerk	1.0	1.0	0.0	0.0	0.0	0.0%
Tax Clerk I	6.0	6.0	0.0	0.0	0.0	0.0%
Tax Clerk II	1.0	1.0	0.0	0.0	0.0	0.0%
Tax Maps & Records Supervisor II	1.0	1.0	0.0	0.0	0.0	0.0%
Tax Maps & Records Technician I	1.0	1.0	0.0	0.0	0.0	0.0%
Tax Maps & Records Technician II	1.0	1.0	0.0	0.0	0.0	0.0%
Tax Maps & Records Technician III	2.0	2.0	0.0	0.0	0.0	0.0%
Program Total	106.7	98.7	0.0	0.0	0.0	0.0%

Financial Services Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$2,230	\$4,796	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$694,620	\$819,525	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$696,850	\$824,321	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$11,200	\$8,029	\$0	\$0	\$0	0.0%
OTHER COSTS	\$19,931	\$20,040	\$0	\$0	\$0	0.0%
SERVICES	\$44,970	\$36,836	\$0	\$0	\$0	0.0%
TRAVEL	\$647	\$848	\$0	\$0	\$0	0.0%
UTILITIES	\$2,709	\$2,718	\$0	\$0	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$712,261	\$838,713	\$0	\$0	\$0	0.0%
Operations Total	\$791,719	\$907,185	\$0	\$0	\$0	0.0%
Countywide Expenditures						
OTHER COSTS	\$0	\$0	\$0	\$0	\$0	0.0%
Countywide Expenditures Total	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$1,488,569	\$1,731,505	\$0	\$0	\$0	0.0%

**Financial Services Program has been split to Real Property Assessment Program and Motor Vehicle Licensing Program, for historical data information only.*

Financial Services Program

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Driver License Examiner II	2.0	2.0	0.0	0.0	0.0	0.0%
Motor Vehicle Control Inspector	2.0	2.0	0.0	0.0	0.0	0.0%
Service Representative I	1.0	1.0	0.0	0.0	0.0	0.0%
Service Representative II	9.3	9.3	0.0	0.0	0.0	0.0%
Service Representative II (FRS)	1.0	1.0	0.0	0.0	0.0	0.0%
Service Representative III	1.0	1.0	0.0	0.0	0.0	0.0%
Supervising Motor Vehicle Control Inspector	1.0	1.0	0.0	0.0	0.0	0.0%
Program Total	17.3	17.3	0.0	0.0	0.0	0.0%

Real Property Assessment Program

Program Description

The Real Property Assessment Program ("RPAP") administers the discovery, listing, valuation, and assessment of all real property in the County of Maui for real property tax purposes. In addition, the RPAP supports the Real Property Board of Review in reviewing and processing appeals. The RPAP maintains the County's geographic information system ("GIS") cadastral maps such as the parcel layer. The RPAP operates from two service locations in the County of Maui, the New Service Center in Kahului and the Mitchell Pauole Center on Molokai. In 2018, the RPAP was awarded the Certificate of Excellence in Assessment Administration ("CEAA") from the International Association of Assessing Officers ("IAAO") which recognizes jurisdictions that integrate best practices in the workplace. The IAAO is the preeminent source of standards and professional development in assessment administration.

Countywide Outcome(s)

The Real Property Assessment Program supports the following countywide outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The RPAP serves approximately 156,000 residents and 66,400 non-residents, annually. The County's real property records include 79,888 parcels with about 84,000 owner address records, of which about 57,000 parcels or 66 percent have a Hawaii mailing address.

Services Provided

The RPAP provides the following:

- Real property characteristics data (ownership, sales, land, and improvements)
- Annual ad valorem real property assessments (classification and valuation)
- Tax relief programs such as exemptions and use values
- Real property data, assessment, and revenue analytical reports
- GIS cadastral and thematic maps
- Parcel report website (Mauipropertytax.com) which includes public access to GIS maps and aerial imagery
- Online access to historic real property tax records
- Assists the Real Property Board of Review in adjudicating assessment appeals.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Increase public awareness regarding RPAP assessments, programs, and deadlines.</i>				
1. Conduct at least four public sessions annually to educate the public about services provided	# of public sessions conducted annually	5	4	4
2. Increase awareness of the new long-term rental exemption and classification	Increase number of applicants for fiscal year 22-23 by 25%	N/A	N/A	25%

Real Property Assessment Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Produce accurate and uniform assessments.</i>				
1. Meet IAAO standard for assessment accuracy by maintaining a median ratio between 90% - 110%.	Median assessed value to sales price ratios between 90% and 110%.	Yes	Yes	Yes
2. Meet IAAO standards for assessment uniformity as measured by the coefficient of dispersion ("COD") and price related differential ("PRD").	COD between 5 and 15 (uniformity between and within groups of similar properties)	N/A	Yes	Yes
	PRD between .98 and 1.03 (uniformity between high and low value properties)	N/A	Yes	Yes
<i>Goal #3: Strengthen and support the professionalism and skills of our workforce by providing educational and training opportunities.</i>				
1. Provide staff with continuing education class	% of staff responsible for assessments who complete 14 hours of continuing education per year	67%	100%	100%
2. Provide staff with at least eight "in-house" training sessions annually	# of training sessions completed	6	8	8
<i>Goal #4: Maintain assessment uniformity by continuing enforcement and compliance efforts for the home exemption, agricultural dedication, and agricultural use programs.</i>				
1. Review home exemptions for compliance	Compare applicants to State of Hawaii income tax filing lists	N/A	Yes	Yes
	Compare applicants to lists made available by the Department of Health	N/A	Yes	Yes
2. Meet IAAO standard for property characteristics verification of agricultural parcels that receive "agricultural use" which is at least once every six years	Review 400 agriculture dedicated parcels	51%	100%	100%
	Review 500 non-dedicated agriculture use parcels	100%	100%	100%

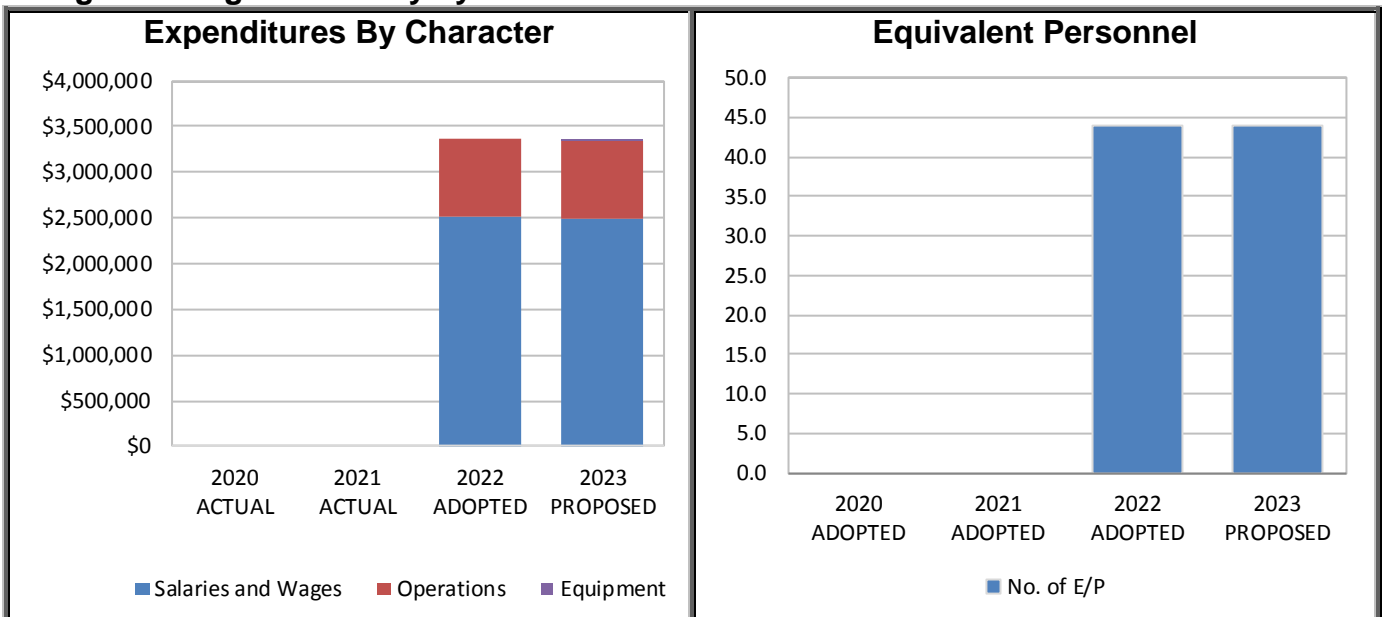
Real Property Assessment Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #5: GIS maps are accurate for all internal and external users.</i>				
1. Improve COGO (coordinate geometry) for tax parcel, lot, encumbrance, and right of way line work within RPAD GIS layers.	Classify 20,000 polygons as either verified or needs to be verified in the parcel fabric	N/A	100%	100%
<i>Goal #6: Board of Review assessment appeals are adjudicated timely.</i>				
1. Comply with Chapter 3.48.625B, MCC and hear all appeals for the year in a timely manner.	Adjudicate 100% of appeals by end of fiscal year	N/A	N/A	100%

* FY 2021 information from Financial Services Program.

Program Budget Summary by Fiscal Year – General Fund



Real Property Assessment Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$5,000	\$5,000	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$2,507,294	\$2,492,830	-\$14,464	-0.6%
Salaries and Wages Total	\$0	\$0	\$2,512,294	\$2,497,830	-\$14,464	-0.6%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$58,000	\$58,000	\$0	0.0%
OTHER COSTS	\$0	\$0	\$162,720	\$182,720	\$20,000	12.3%
SERVICES	\$0	\$0	\$619,394	\$579,394	-\$40,000	-6.5%
TRAVEL	\$0	\$0	\$4,766	\$24,766	\$20,000	419.6%
UTILITIES	\$0	\$0	\$5,000	\$5,000	\$0	0.0%
Operations Total	\$0	\$0	\$849,880	\$849,880	\$0	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$5,100	\$5,100	0.0%
Equipment Total	\$0	\$0	\$0	\$5,100	\$5,100	0.0%
Program Total	\$0	\$0	\$3,362,174	\$3,352,810	-\$9,364	-0.3%

* FY 2020 and FY 2021 expenditures are under the Financial Services Program.

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Assistant Real Property Tax County Administrator	0.0	0.0	1.0	1.0	0.0	0.0%
Clerk III	0.0	0.0	2.0	2.0	0.0	0.0%
Commission Support Clerk	0.0	0.0	1.0	1.0	0.0	0.0%
County Real Property Tax Administrator	0.0	0.0	1.0	1.0	0.0	0.0%
County Real Property Tech Officer	0.0	0.0	1.0	1.0	0.0	0.0%
GIS Analyst III	0.0	0.0	1.0	1.0	0.0	0.0%
GIS Analyst VI	0.0	0.0	1.0	1.0	0.0	0.0%
Property Valuation Analyst I	0.0	0.0	2.0	2.0	0.0	0.0%
Property Valuation Analyst IV	0.0	0.0	1.0	1.0	0.0	0.0%
Property Valuation Analyst V	0.0	0.0	2.0	2.0	0.0	0.0%
Real Property Appraisal Assistant	0.0	0.0	1.0	1.0	0.0	0.0%
Real Property Appraiser I	0.0	0.0	2.0	2.0	0.0	0.0%
Real Property Appraiser III	0.0	0.0	4.0	4.0	0.0	0.0%
Real Property Appraiser IV	0.0	0.0	3.0	3.0	0.0	0.0%
Real Property Appraiser V	0.0	0.0	1.0	1.0	0.0	0.0%
Real Property Appraiser VI	0.0	0.0	2.0	2.0	0.0	0.0%
Real Property Compliance Specialist II	0.0	0.0	2.0	2.0	0.0	0.0%
Real Property Compliance Specialist III	0.0	0.0	1.0	1.0	0.0	0.0%
Secretary II	0.0	0.0	1.0	1.0	0.0	0.0%
Supervising Real Property Tax Clerk	0.0	0.0	1.0	1.0	0.0	0.0%
Tax Clerk I	0.0	0.0	6.0	6.0	0.0	0.0%
Tax Clerk II	0.0	0.0	1.0	1.0	0.0	0.0%
Tax Maps & Records Supervisor II	0.0	0.0	1.0	1.0	0.0	0.0%
Tax Maps & Records Technician I	0.0	0.0	2.0	2.0	0.0	0.0%
Tax Maps & Records Technician III	0.0	0.0	3.0	3.0	0.0	0.0%
Program Total	0.0	0.0	44.0	44.0	0.0	0.0%

Real Property Assessment Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907060A-5101 Regular Wages: Adjustment in salaries due to position reallocations, SR/Step/position/salary corrections, WIRP, positions filled at a lower step, and full year salary for expansion position in FY 2022.	-\$14,464	0.0
Operations		
SERVICES:		
907060B-6138 R & M Services/Contracts: Budget transferred to various subobject codes within 907060B; and reduction due to RPA move to New County Service Center.	-\$40,000	
TRAVEL:		
907060B-6201 Airfare, Transportation: Budget transferred from subobject 6138; restore reductions from FY 2021 and FY 2022 because of travel restrictions.	\$10,000	
OTHER COSTS:		
907060B-6230 Registration/Training Fees: Budget transferred from subobject 6138; restore reductions from FY 2021 and FY 2022 because of travel restrictions. Assessment staff requires 14 hours of continuing education per year.	\$20,000	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
LEASE PURCHASES:		
907060C-7105 Leased Equipment: New lease for copier/printer.	\$5,100	
TOTAL EXPANSION BUDGET	\$5,100	

Motor Vehicles & Licensing Program

Program Description

The Division of Motor Vehicles and Licensing (“DMVL”) provides direct service to the citizens of Maui County by issuing new and renewal driver licenses, motor vehicle registrations, various county business licenses, disabled parking placards, taxi drivers’ permits, dog licenses, and bicycle and electric foot scooter licenses. The DMVL offices have the ability to collect payments on behalf of the Department of Water Supply and Department of Environmental Management for water, sewer fees, and residential refuse collection service fees. Administered on behalf of the State of Hawaii are commercial driver licensing, periodic motor vehicle inspection, state identification issuance, issuance of disabled person’s parking placards, and the collection of motor vehicle registration fees and weight taxes.

Countywide Outcome(s)

The Financial Services Program – DMVL supports the following countywide outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The DMVL serves the general and driving public, vehicle dealerships, bicycle and moped dealers, car rental agencies, various Federal agencies, and other State and local government entities.

Services Provided

The DMVL administers motor vehicle and licensing laws, business licensing, State identification card, disabled parking placards, and bicycle licenses.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Strengthen and support the professionalism and skills of our workforce.</i>				
1. Increase the rate of trainings conducted annually	% of supervisory developmental training plans completed	100%	100%	100%
	% of employees developmental training plans completed	100%	100%	100%
<i>Goal #2: Improve services to major population centers by efficiently allocating the provisioning of DMVL services between the main and other satellite offices, and providing convenient portals for citizens to access DMVL services.</i>				
1. Efficiently allocate the provisioning of DMVL services between the main and satellite offices to improve service to major population centers	% of total customers served by the main office	68%	45%	55%
	% of total customers served by satellite offices	32%	55%	45%
2. Increase the rate of vehicle registrations completed through alternative service portals	% of vehicle registrations completed using self-service terminals	26%	21%	23%
	% of online vehicle registration transactions	22%	18%	22%

Motor Vehicles & Licensing Program

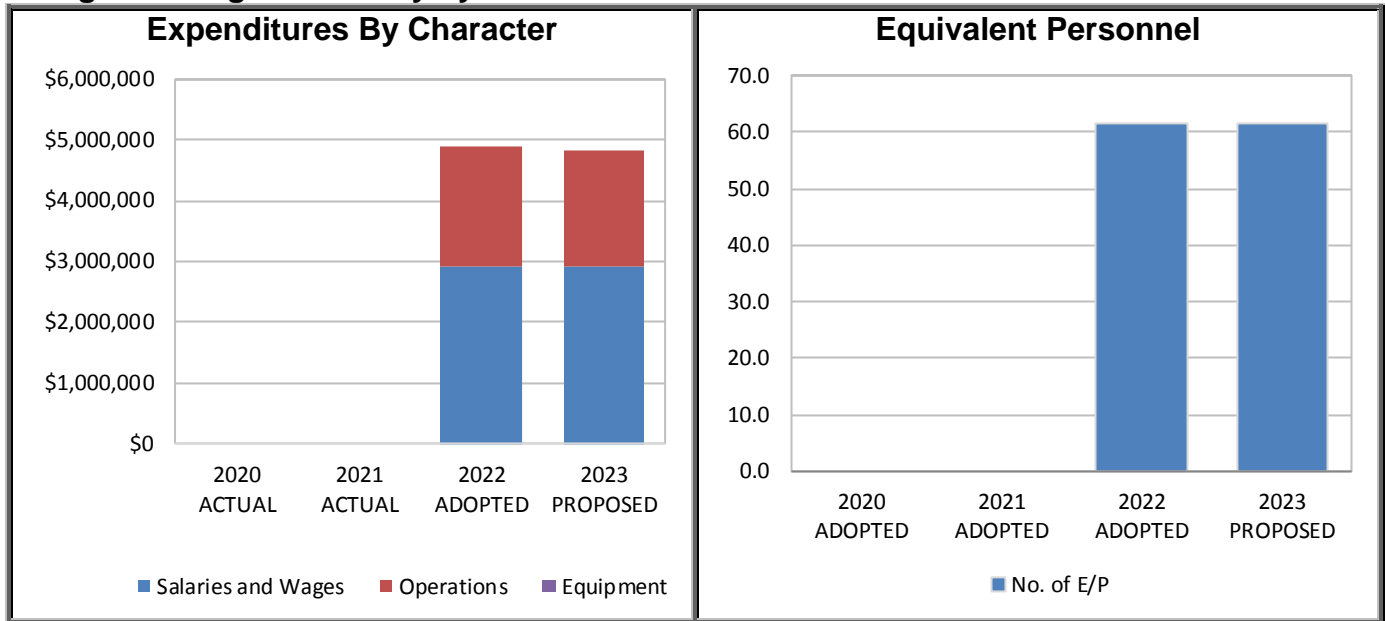
Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Ensure that vehicle documents and driver credentials are issued in an accurate, secure, and efficient manner through proper verification of applicant identities, authentication of documents, and employees completion of annual fraudulent document recognition training.</i>				
1. Increase the # of applicant identities verified through the Identity Management System ("IMS") annually	# of applicant identities verified through the IMS	96,587	70,000	75,000
2. Maintain the rate of employees who completed the annual fraudulent document recognition training at 100%	% of employees who completed the annual fraudulent document recognition training	100%	100%	100%
<i>Goal #4: Enhance the delivery of services to our customers.</i>				
1. Reduce customer wait times	Achieve the proper balance of force & process efficiency to load to implement a 30-minute average wait time ("AWT") standard at all DMVL locations			
	Service Center	70 min AWT	35 min AWT	45 min AWT
	Kihei	56 min AWT	35 min AWT	45 min AWT
	Lahaina	67 min AWT	25 min AWT	45 min AWT
	Pukalani	N/A	25 min AWT	45 min AWT
<i>Goal #5: Strengthen security and safety measures at all DMVL offices through safety awareness training and compliance with the Social Security Administration ("SSA"), privacy requirements, and safeguards.</i>				
1. Complete Safety Awareness training annually	% of employees who completed the annual Safety Awareness training	100%	100%	100%
2. Comply with Department of Transportation ("DOT") "Access Control Standards"	% of offices in compliance with DOT "Access Control Standards"	100%	100%	100%
<i>Goal #6: Promote traffic safety by ensuring new drivers are qualified and competent to operate motor vehicles on public roadways.</i>				
1. Increase the # of new driver licenses issued annually based on knowledge and road skills tests	# of new driver licenses issued annually	8,317	9,500	8,300

*FY 2021 information from Financial Services Program.

Motor Vehicles & Licensing Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$45,000	\$45,000	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$2,880,564	\$2,888,472	\$7,908	0.3%
Salaries and Wages Total	\$0	\$0	\$2,925,564	\$2,933,472	\$7,908	0.3%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$326,785	\$333,375	\$6,590	2.0%
OTHER COSTS	\$0	\$0	\$426,665	\$347,407	-\$79,258	-18.6%
SERVICES	\$0	\$0	\$1,189,637	\$1,189,637	\$0	0.0%
TRAVEL	\$0	\$0	\$1,477	\$1,477	\$0	0.0%
UTILITIES	\$0	\$0	\$32,358	\$32,358	\$0	0.0%
Operations Total	\$0	\$0	\$1,976,922	\$1,904,254	-\$72,668	-3.7%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$0	\$0	\$4,902,486	\$4,837,726	-\$64,760	-1.3%

* FY 2020 and FY 2021 expenditures are under the Financial Services Program.

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Assistant MVL Administrator	0.0	0.0	1.0	1.0	0.0	0.0%
Assistant Operations Supervisor (F/O)	0.0	0.0	2.0	2.0	0.0	0.0%
Clerk III	0.0	0.0	3.0	3.0	0.0	0.0%
DMVL Assistant Operations Supervisor	0.0	0.0	1.0	1.0	0.0	0.0%
DMVL Operations Supervisor	0.0	0.0	1.0	1.0	0.0	0.0%
Driver License Examiner I	0.0	0.0	6.0	6.0	0.0	0.0%
Driver License Examiner Supervisor	0.0	0.0	1.0	1.0	0.0	0.0%

Motor Vehicles & Licensing Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Motor Vehicle and Licensing Administrator	0.0	0.0	1.0	1.0	0.0	0.0%
Secretary I	0.0	0.0	1.0	1.0	0.0	0.0%
Service Representative I	0.0	0.0	2.0	2.0	0.0	0.0%
Service Representative I	0.0	0.0	1.0	1.0	0.0	0.0%
Service Representative II	0.0	0.0	33.7	33.7	0.0	0.0%
Service Representative III	0.0	0.0	8.0	8.0	0.0	0.0%
Program Total	0.0	0.0	61.7	61.7	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

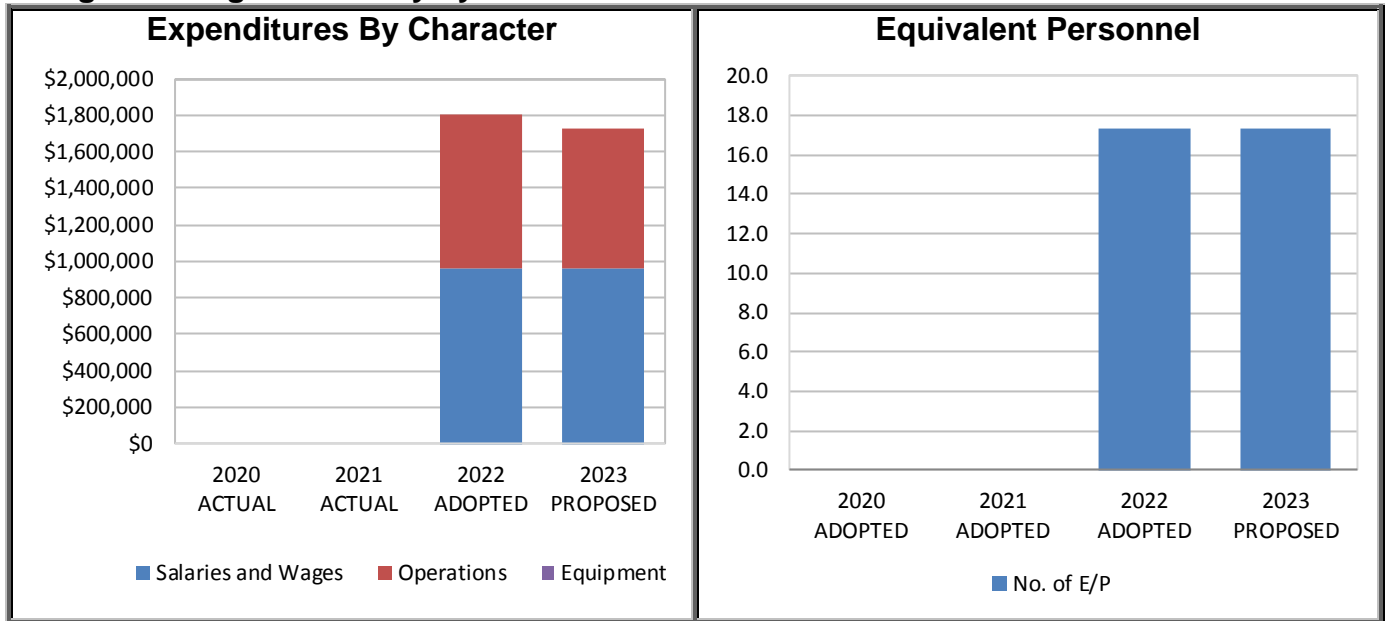
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907032A-5101 Regular Wages: Adjustments to salaries due to positions filled at a higher/lower step; salary correction; SR/step correction; and expansion positions in FY 2022, increase to full year salary and change from LTA to Permanent for six Service Representative II.	\$12,540	0.0
Operations		
OTHER COSTS:		
907034B-6221 Miscellaneous Other Costs: Reduced costs due to projected diversion of 70,000 Vehicle Registration through Self Service Terminals.	-\$84,142	
MATERIALS & SUPPLIES:		
907034B-6006 Auto Plates & Tags: Deletion of one-time appropriation for National Parks Commemorative Plates.	-\$15,750	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
MATERIALS & SUPPLIES:		
907034B-6006 Auto Plated & Tags: \$14,700 increase due to Polynesian Voyaging Society Plates (1,400 pairs at \$10.50 each) and \$5,250 for National Parks Plates (500 pairs at \$10.50 each).	\$19,950	
9070034B-6040 Postage: Additional funding due to rate increase of three cents for First Class Mail, Letter Rate (1 oz.), from \$0.55 to \$0.58.	\$2,390	
OTHER COSTS:		
907034B-6235 Rentals: Additional funding due to increase for rent of \$3,471 and CAM of \$1,413 for the West Maui DMV office.	\$4,884	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$27,224	

Motor Vehicles & Licensing Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$159,568	\$159,568	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$800,250	\$799,386	-\$864	-0.1%
Salaries and Wages Total	\$0	\$0	\$959,818	\$958,954	-\$864	-0.1%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$713,228	\$638,280	-\$74,948	-10.5%
MATERIALS & SUPPLIES	\$0	\$0	\$7,450	\$7,450	\$0	0.0%
OTHER COSTS	\$0	\$0	\$27,160	\$27,160	\$0	0.0%
SERVICES	\$0	\$0	\$83,466	\$83,466	\$0	0.0%
TRAVEL	\$0	\$0	\$11,414	\$11,414	\$0	0.0%
UTILITIES	\$0	\$0	\$2,070	\$2,070	\$0	0.0%
Operations Total	\$0	\$0	\$844,788	\$769,840	-\$74,948	-8.9%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$0	\$0	\$1,804,606	\$1,728,794	-\$75,812	-4.2%

*FY 2020 and FY 2021 expenditures are under the Financial Services Program.

Motor Vehicles & Licensing Program

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Driver License Examiner II	0.0	0.0	2.0	2.0	0.0	0.0%
Motor Vehicle Control Inspector	0.0	0.0	2.0	2.0	0.0	0.0%
Service Representative I	0.0	0.0	1.0	1.0	0.0	0.0%
Service Representative II	0.0	0.0	8.3	8.3	0.0	0.0%
Service Representative II	0.0	0.0	1.0	1.0	0.0	0.0%
Service Representative II (FRS)	0.0	0.0	1.0	1.0	0.0	0.0%
Service Representative III	0.0	0.0	1.0	1.0	0.0	0.0%
Supervising Motor Vehicle Control Inspector	0.0	0.0	1.0	1.0	0.0	0.0%
Program Total	0.0	0.0	17.3	17.3	0.0	0.0%

Motor Vehicles & Licensing Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and Match \$ or %	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
Commercial Driver's License (CDL) Program	No	No	\$602,417	\$607,089	\$615,841	\$590,959
Periodic Motor Vehicle Inspection Program	No	No	\$517,624	\$520,259	\$562,463	\$537,435
State Disability and Communications Access Board (DCAB) Program	No	No	\$20,533	\$19,283	\$22,310	\$19,757
State Identification (SID) Program	No	No	\$230,001	\$240,382	\$243,246	\$235,592
State Motor Vehicle Registration Program	No	No	\$360,912	\$360,358	\$360,746	\$345,051
TOTAL			\$1,731,487	\$1,747,371	\$1,804,606	\$1,728,794

Grant Award Description

Commercial Driver's License ("CDL") Program

The CDL Program is funded by the State Department of Transportation ("DOT") to provide assistance to CDL applicants and to administer required proficiency tests for the operation of commercial motor vehicles (large trucks and buses) in conformance with federal standards.

Periodic Motor Vehicle Inspection ("PMVI") Program

The PMVI Program is funded by the State DOT to provide supervision and oversight of the passenger motor vehicle inspection stations.

State Disability and Communications Access Board ("DCAB") Program

Reimbursement received from the State of Hawaii, Department of Health, DCAB for the Statewide Program on Parking for Persons with Disabilities. A fee is not charged to the customer for a long-term parking placard.

State Identification ("SID") Program

The SID Program is funded by the State DOT to provide assistance to applicants wishing to obtain civil identification.

State Motor Vehicle Registration Program

The State Motor Vehicle Registration Program provides state-mandated services and assistance in the collection of state funds.

Purchasing Program

Program Description

The Purchasing Program provides a centralized system for administering bidding and procurement of goods, services, and construction in compliance with State and County procurement law. This Program monitors and maintains the use of Purchasing Cards (pCard) issued to each department and serves as a credit card, with highly restricted use, for the County. The purchasing program also reviews and processes all travel requests. For out-of-state travel, the program determines the authorized maximum price (AMP) for each traveler.

Countywide Outcome(s)

The Purchasing Program supports the following Countrywide Outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The Purchasing Program serves all County departments and contractors interested in submitting bids and procurement of goods and services.

Services Provided

The Purchasing Program provides procurement services to all County departments.

Key Activity Goals & Measures

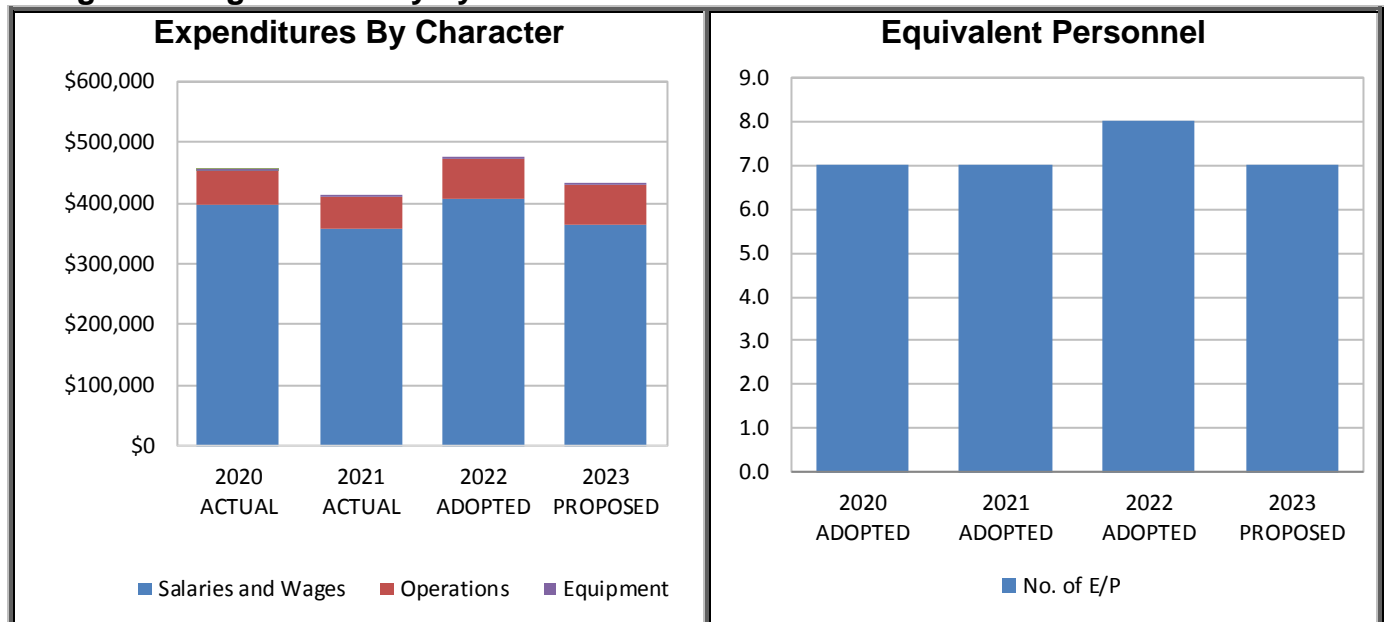
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide excellent customer service to our internal customers through efficiency.</i>				
1. Maintain rate of total requisitions completed within two days from receipt date	% of total requisitions completed within two days	99%	99%	99%
2. Maintain rate of contract documents processed within two days from receipt date	% of contract documents processed within two days of receipt date	99%	99%	99%
<i>Goal #2: Improve efficiency in processing bids and procurement of goods and services.</i>				
1. Implement new pCard contract with Bank of America	% of implementation completion for the new statewide contract with Bank of America	N/A	100%	100%
2. Increase utilization of decentralized requisitions	% of departments utilizing accounting system's workflow for inputting of requisitions	N/A	25%	40%

Purchasing Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Strengthen and support the professionalism and skills of our workforce.</i>				
1. Staff to obtain National Institute of Government Procurement ("NIGP") and Universal Public Procurement Certification Council ("UPPCC")	% of staff taking NIGP/UPPCC prep courses for certification exams	N/A	N/A	50%
2. Provide adequate training to staff for succession planning	% of current staff fully trained on major procurement functions including pCard, travel, annual maintenance bids, and other procurement tasks	N/A	100%	100%
3. Provide initial and/or annual pCard training	% of pCard holders and administrators who receive refresher training	100%	100%	100%

Program Budget Summary by Fiscal Year – General Fund



Purchasing Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$222	\$5	\$800	\$800	\$0	0.0%
WAGES & SALARIES	\$397,933	\$356,687	\$404,896	\$363,912	-\$40,984	-10.1%
Salaries and Wages Total	\$398,155	\$356,691	\$405,696	\$364,712	-\$40,984	-10.1%
Operations						
MATERIALS & SUPPLIES	\$2,982	\$3,043	\$3,334	\$3,334	\$0	0.0%
OTHER COSTS	\$43,269	\$44,103	\$49,979	\$49,979	\$0	0.0%
SERVICES	\$4,430	\$3,300	\$8,500	\$8,500	\$0	0.0%
TRAVEL	\$507	\$0	\$340	\$340	\$0	0.0%
UTILITIES	\$2,447	\$2,340	\$3,276	\$3,276	\$0	0.0%
Operations Total	\$53,634	\$52,786	\$65,429	\$65,429	\$0	0.0%
Equipment						
LEASE PURCHASES	\$2,640	\$2,640	\$3,600	\$3,600	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$1,500	\$0	-\$1,500	-100.0%
Equipment Total	\$2,640	\$2,640	\$5,100	\$3,600	-\$1,500	-29.4%
Program Total	\$454,429	\$412,118	\$476,225	\$433,741	-\$42,484	-8.9%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Buyer II	1.0	1.0	1.0	1.0	0.0	0.0%
Central Purchasing Agent	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Contracts Clerk	2.0	2.0	2.0	2.0	0.0	0.0%
Purchasing Specialist II	1.0	1.0	1.0	1.0	0.0	0.0%
Purchasing Specialist IV	1.0	1.0	1.0	1.0	0.0	0.0%
Storekeeper I	0.0	0.0	1.0	0.0	-1.0	-100.0%
Program Total	7.0	7.0	8.0	7.0	-1.0	-12.5%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907055A-5101 Regular Wages: Adjustment in salaries due to position reallocations, positions filled at a lower step, and transfer of one Storekeeper I to 907015A Maui County TAT Office under Administration Program.	-\$40,984	(1.0)
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

Treasury Program

Program Description

The Treasury Division consists of two sections: (a) Cash, Banking, Investment, and Debt Service Management that manages the County's cash and investments, collateralization of funds held in operating banks, debt issuance and repayment, and processing non-real property tax payments including billing and collecting activities; and (b) Accounts Receivables, which collects all real property taxes and fees, administers the Circuit Breaker tax relief program, and oversees the tax sale of properties with delinquent taxes. The Treasury Division serves as the administrator of iNovah, the County-wide cashing system. This platform enables taxpayers to pay for their bills from various departments at any County payment center. iNovah allows for real-time payment updates and inquiries, as well as integration with the various departments' host systems and County's financial accounting system.

Countywide Outcome(s)

The Treasury Program supports the following Countrywide Outcome(s):

- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The Treasury Program serves the County departments and the citizens of the County of Maui.

Services Provided

The Treasury Program manages County funds by providing banking, debt management, non-RPT revenue collection, real property taxes and fees collection, processing of circuit breaker credit applications, management of delinquent property tax sales, and TAT.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Manage the County's investments to ensure safety, liquidity, and yield in conformance with the County's Investment Policy.</i>				
1. Maintain safety of County funds	% of funds invested to ensure the preservation of principal	100%	100%	100%
	% of investments in collateralized Certificate of Deposits, U.S. Treasuries, and U.S. Agency Bonds	100%	100%	100%
	Other than US Treasury securities, no single investment type exceeds 30% (portfolio diversification)	Yes	Yes	Yes
2. Maintain fund requests being met within 30 days from the date of request	% of fund requests met within 30 days of the request	100%	100%	100%

Treasury Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Manage the County's investments to ensure safety, liquidity, and yield in conformance with the County's Investment Policy. (Cont'd)</i>				
3. Ensure portfolio returns are market efficient	Current investments shall equal or exceed US Treasury bill rate.	Yes	Yes	Yes
<i>Goal #2: Manage the County's cash in the most efficient and cost-effective manner for collections and payments.</i>				
1. Centralize the payment activities countywide using iNovah as the enterprise cashiering platform	Number of agencies that have converted to the iNovah cashiering system	75%	85%	90%
<i>Goal #3: Maintain prudent and conservative debt management practices.</i>				
1. All debt service payments paid when due	% of General Obligation (GO) Bonds debt paid on time	100%	100%	100%
	% of State Revolving Fund (SRF) and/or United States Department of Agriculture debt paid on time	100%	100%	100%
2. Meet all statutory requirements and deadlines	Continuing Disclosure Reports are submitted to Digital Assurance Certification (DAC) on or before February due date.	Yes	Yes	Yes
	Short-term Investments Quarterly Reports submitted on or before deadlines	Yes	Yes	Yes
	Summary of Total Funded Indebtedness Report submitted on or before July 1st	Yes	Yes	Yes

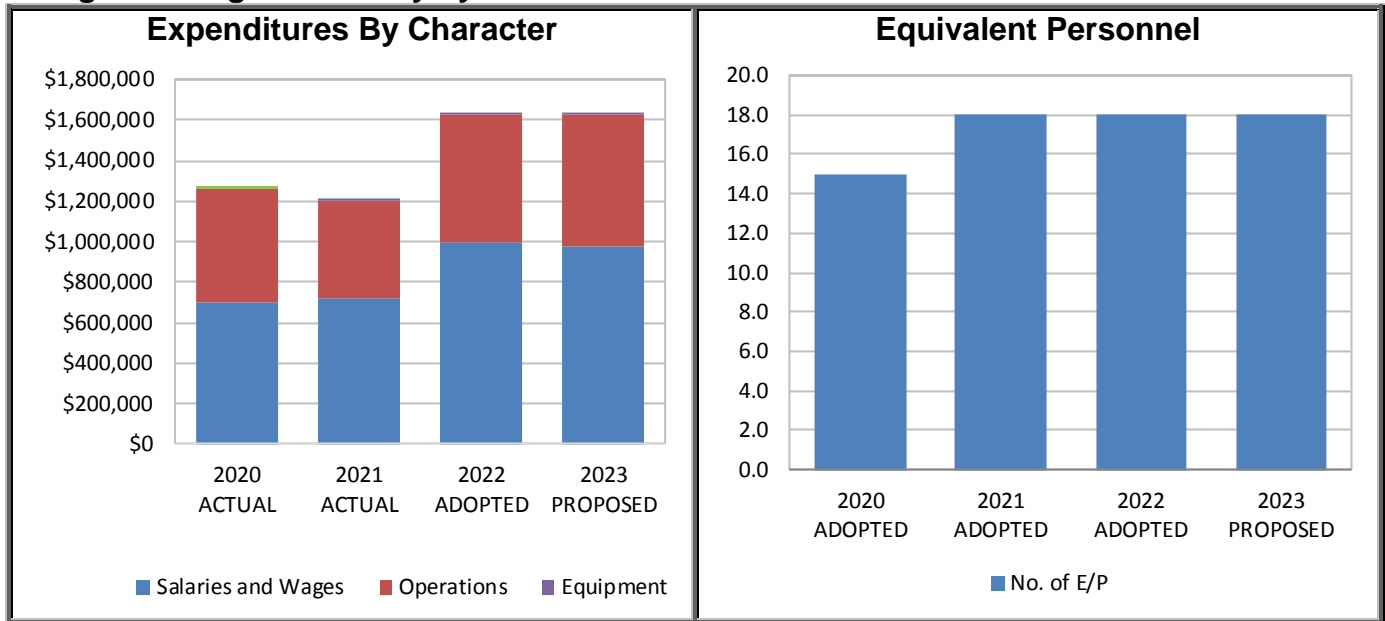
Treasury Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Maintain prudent and conservative debt management practices. (Cont'd)</i>				
3. Assess timing of next G.O. Bond Issuance and, where applicable, compliance with tax exempt status	Monitor amount of General Fund loaned to capital improvement projects is ≤ \$55 million	Yes	Yes	Yes
	Monitor "Placed In Service" dates for Capital Improvement Projects	Yes	Yes	Yes
<i>Goal #4: Provide for efficient collection of real property tax revenues.</i>				
1. Collect taxes in the same year as levied	% of real property tax revenues collected within the same fiscal year as billed	98%	98%	98%
2. Timely processing of real property tax payments	% of real property tax revenues recorded within one day from the date of receipt	100%	100%	100%
	Number of parcels enrolled in Real Property Tax AutoPay program	N/A	N/A	3,200
3. Minimize outstanding delinquent real property taxes	% of delinquent taxes collected	59%	80%	70%
	Number of parcels auctioned at annual tax sale	N/A	N/A	5

Treasury Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$5,608	\$7,906	\$3,000	\$3,000	\$0	0.0%
WAGES & SALARIES	\$692,270	\$711,556	\$991,676	\$973,452	-\$18,224	-1.8%
Salaries and Wages Total	\$697,877	\$719,462	\$994,676	\$976,452	-\$18,224	-1.8%
Operations						
MATERIALS & SUPPLIES	\$62,952	\$48,517	\$68,764	\$71,507	\$2,743	4.0%
OTHER COSTS	\$4,694	\$5,719	\$8,680	\$8,962	\$282	3.2%
SERVICES	\$491,916	\$432,125	\$557,150	\$565,770	\$8,620	1.5%
SPECIAL PROJECTS	\$0	\$0	\$0	\$0	\$0	0.0%
TRAVEL	\$966	\$1,490	\$0	\$0	\$0	0.0%
UTILITIES	\$0	\$0	\$300	\$300	\$0	0.0%
Operations Total	\$560,529	\$487,851	\$634,894	\$646,539	\$11,645	1.8%
Equipment						
LEASE PURCHASES	\$0	\$3,157	\$2,500	\$2,500	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$3,157	\$2,500	\$2,500	\$0	0.0%
Program Total	\$1,258,406	\$1,210,471	\$1,632,070	\$1,625,491	-\$6,579	-0.4%

Treasury Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	3.0	3.0	3.0	3.0	0.0	0.0%
Accountant II	0.0	2.0	2.0	2.0	0.0	0.0%
Accountant III	3.0	3.0	3.0	3.0	0.0	0.0%
Accountant V	0.0	1.0	1.0	1.0	0.0	0.0%
Cashier II	4.0	4.0	4.0	4.0	0.0	0.0%
Delinquent Tax Collection Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Delinquent Tax Collection Assistant II	2.0	2.0	2.0	2.0	0.0	0.0%
Revenue Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Treasurer	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	15.0	18.0	18.0	18.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
907075A-5101 Regular Wages: Adjustments in salaries due to salary corrections and positions filled at a higher/lower step.	-\$18,852	0.0
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
SERVICES:		
907074B-6109 Collection/Convenience Fees: Additional funding due to cost increase.	\$750	
907074B-6133 Bank Charges: Additional funding due to cost increase.	\$7,750	
907075B-6101 Advertisement: Additional funding due to cost increase.	\$120	
MATERIALS & SUPPLIES:		
907075B-6024 Janitorial Supplies: Additional funding due to cost increase.	\$200	
907075B-6040 Postage: Additional funding due to cost increase.	\$2,543	
OTHER COSTS:		
907075B-6235 Rentals: Additional funding due to cost increase.	\$82	
907075B-6255 Uniform Allowance: Additional funding due to cost increase and increase in personnel.	\$200	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$11,645	

Countywide Program

Countywide Summary

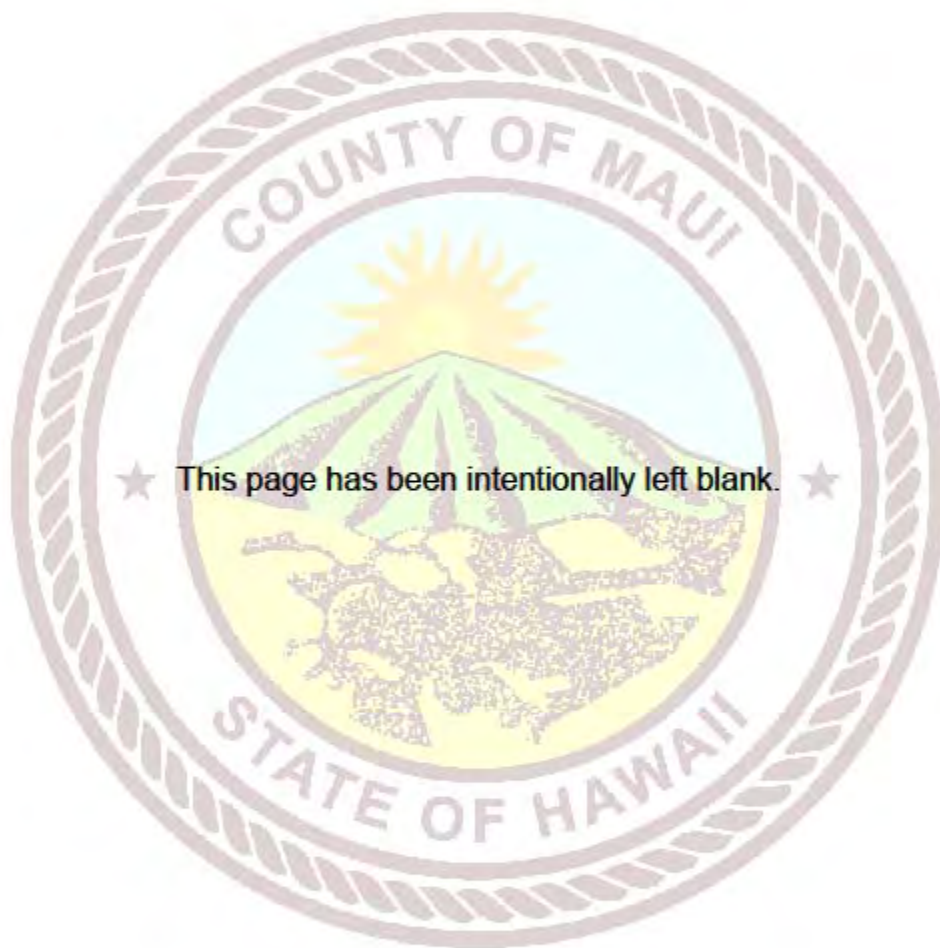
Program/ Character	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed	Change Amount	Change Percent
Countywide Costs						
Fringe Benefits	\$ 103,393,533	\$ 116,178,140	\$ 140,018,718	\$ 159,524,066	\$ 19,505,348	13.9%
Fringe Benefits Reimbursements	\$ (20,265,878)	\$ (23,256,285)	\$ (26,685,570)	\$ (27,237,771)	\$ (552,201)	2.1%
Bond Issuance & Debt Service	\$ 42,455,505	\$ 33,363,974	\$ 44,764,790	\$ 54,237,454	\$ 9,472,664	21.2%
Supplemental Transfers	\$ 3,794,432	\$ 5,963,131	\$ 8,131,860	\$ 11,668,651	\$ 3,536,791	43.5%
Insurance Programs & Self Insurance	\$ 7,561,726	\$ 9,054,102	\$ 13,181,806	\$ 14,681,806	\$ 1,500,000	11.4%
Open Space, Natural, Cultural						
Resources & Scenic Views Preservation	\$ 3,580,362	\$ 3,759,252	\$ 3,849,698	\$ 12,611,014	\$ 8,761,316	227.6%
Affordable Housing Fund	\$ 14,321,450	\$ 15,037,010	\$ 22,969,661	\$ 29,425,698	\$ 6,456,037	28.1%
Experimental and Demonstration Housing	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	0%
General Costs	\$ 980,997	\$ 1,001,464	\$ 2,162,000	\$ 2,662,000	\$ 500,000	23.1%
COVID-19 and impacts from						
other world events	\$ -	\$ 3,643,175	\$ 10,000,000	\$ 10,000,000	\$ -	0.0%
Climate Change, Resiliency, & Sustainability	\$ -	\$ 854,186	\$ -	\$ -	\$ -	0%
Overhead Reimbursements	\$ (18,744,426)	\$ (19,391,831)	\$ (21,150,097)	\$ (22,799,311)	\$ (1,649,214)	7.8%
Emergency Fund	\$ 6,500,000	\$ 6,023,516	\$ 3,651,089	\$ 3,376,136	\$ (274,953)	-7.5%
Post-Employment Obligations Fund	\$ 22,249,711	\$ 18,000,000	\$ 3,000,000	\$ 3,000,000	\$ -	0.0%
One Main Plaza Lease	\$ 365,714	\$ 353,996	\$ 500,000	\$ 500,000	\$ -	0.0%
Program Total	\$ 167,193,126	\$ 170,583,830	\$ 204,393,955	\$ 251,649,743	\$ 47,255,788	23.1%
FUND TOTAL	\$ 167,193,126	\$ 170,583,830	\$ 204,393,955	\$ 251,649,743	\$ 47,255,788	23.1%
<i>Note: True sum may be different due to rounding.</i>						



Fire and Public Safety



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

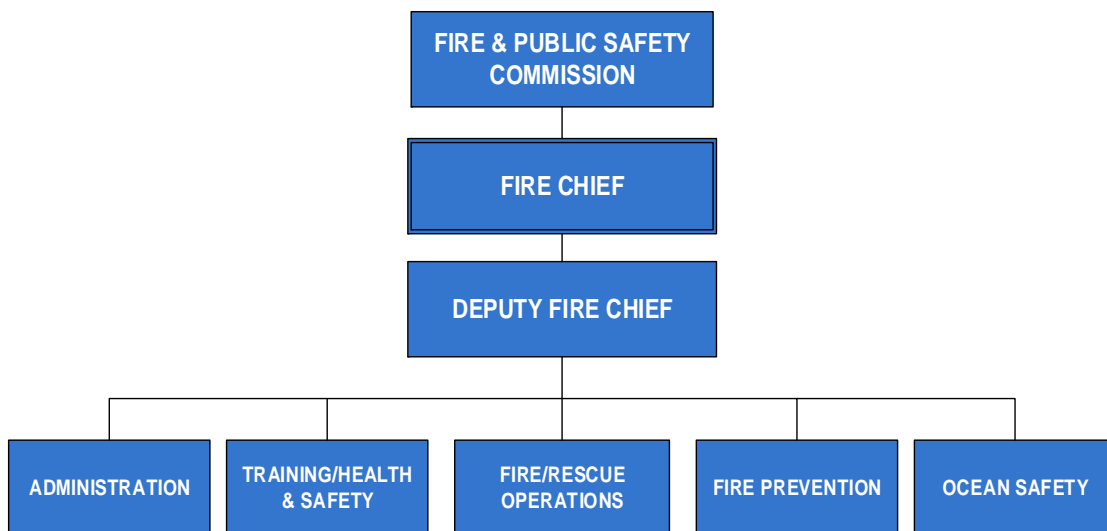
The Department of Fire and Public Safety ("Department") is dedicated to protect and preserve life, environment, and property.

Countywide Outcome(s)

The Department supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

The Department uses its core values as a guide to accomplish its mission. The pursuit of excellence and demonstration of high professional standards are critical to ensure the best possible service for the community. There is a commitment to be involved in the community and be accountable for honest and ethical behavior. Providing effective and responsive means of communication throughout the organization and the community is essential. The best health and safety programs are provided for the employees' well-being and operational readiness. Teamwork and shared leadership are integral to this organization. Seeking out and implementing innovative and progressive thinking to effectively address change, will benefit those served by this Department.

Operations

The Department has ten fire stations on Maui, three on Molokai, and one on Lanai. In addition, there are twelve Ocean Safety lifeguard towers on various beaches throughout Maui. These fire stations and lifeguard towers; along with the Fire Prevention, Training, and Health and Safety Bureaus; Mechanic Shop; and Administrative Services, all work together to provide the necessary services for the residents and visitors of Maui County. The Fire and Public Safety Commission ("Commission") reviews the operations of the Department and makes recommendations for changes, and is also tasked with appointing the Fire Chief.

Department Summary

External Factors Description

Departmental opportunities include the following:

- Grant funding;
- Guidance by the fire accreditation process;
- Promote collaborative relationships with collective bargaining;
- Build positive community relations;
- Develop large pool of in-house trainers;
- Develop a collaborative relationship with the Commission and other government entities; and
- Instill cooperation from private businesses and other County Departments during large brushfires.

Departmental threats include the following:

- Risk of lawsuits and legal liabilities as a result of Departmental actions (negligence, variance from professional standards, negligent supervision, personnel practice liability, etc.);
- Community growth that exceeds the Department's service delivery capabilities;
- Effect of natural and man-made disasters, threats (loss of infrastructure, staffing shortages, terrorism, long term effects of pandemic, etc.), and other environmental factors;
- Economic shortfalls that affect the Department's budget resources;
- Cost of living outpacing worker income; and
- Substance abuse, mental illness and injury, stress, and personal relationships that distract from job performance

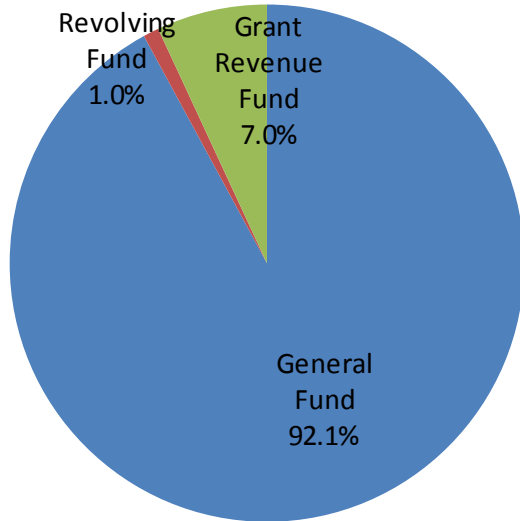
COVID-19 has had an immense effect on Department operations. Between adjusting work shifts and modifying training locations and methodologies to meet CDC guidelines, the Department also faced unprecedented personal protective equipment (PPE) challenges. The increase in PPE usage created a management issue because of high rising costs and drastic shortfalls to the supply chain. With fourteen fire stations and twelve lifeguard towers, additional sanitation policies were implemented to keep everyone safe and healthy. Some of the effects of COVID-19 on operations include:

- Developing COVID-19 specific decontamination procedures of personnel, equipment, and facilities;
- Dedicating personnel to be liaison(s) with the Department of Health;
- Modifying emergency response procedures;
- Adjusting work schedules and managing overtime to ensure proper coverage, particularly when personnel are under quarantine;
- Dedicating personnel to manage vaccinations and weekly testing mandates; and
- Reduce community outreach and fire education programs because of in-person contact.

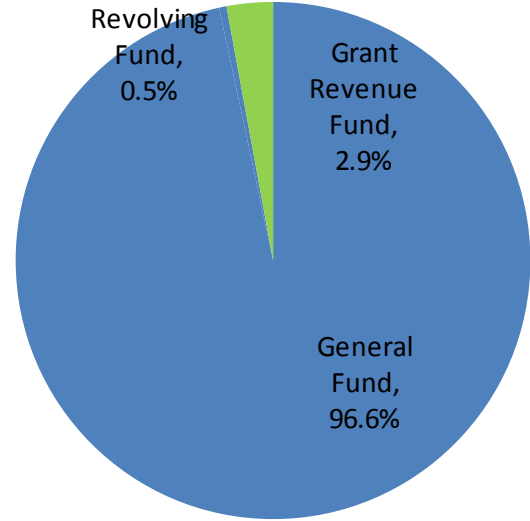
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

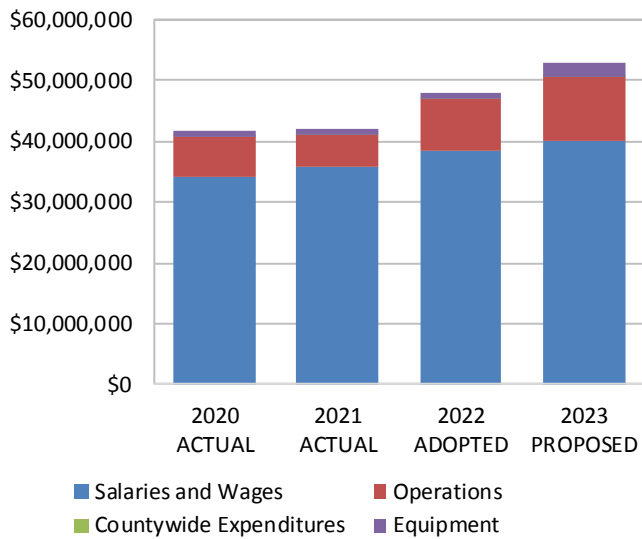


FY 2023 Total Equivalent Personnel

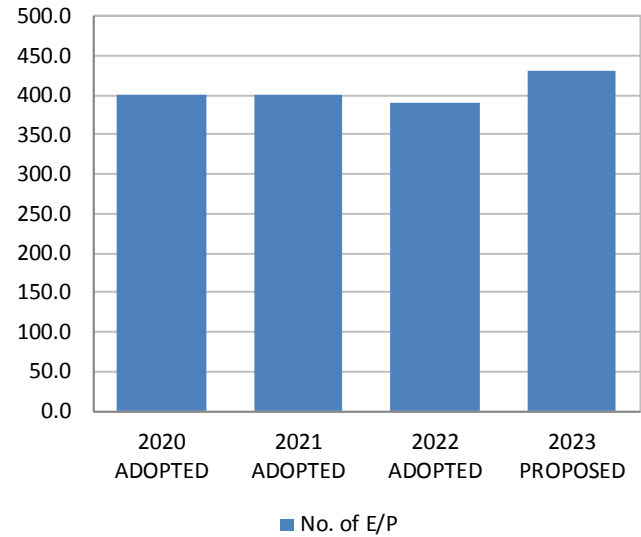


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$4,528,672	\$4,336,612	\$5,424,335	\$5,689,496	\$265,161	4.9%
WAGES & SALARIES	\$29,811,769	\$31,540,429	\$33,051,263	\$34,293,542	\$1,242,279	3.8%
Salaries and Wages Total	\$34,340,441	\$35,877,041	\$38,475,598	\$39,983,038	\$1,507,440	3.9%
Operations						
MATERIALS & SUPPLIES	\$1,452,169	\$1,411,916	\$1,532,896	\$1,467,592	-\$65,304	-4.3%
OTHER COSTS	\$931,853	\$800,338	\$1,118,813	\$1,250,248	\$131,435	11.7%
SERVICES	\$2,765,274	\$2,043,901	\$3,145,929	\$4,427,429	\$1,281,500	40.7%
SPECIAL PROJECTS	\$0	\$52	\$1,450,000	\$1,450,000	\$0	0.0%
TRAVEL	\$150,972	\$103,191	\$289,833	\$294,833	\$5,000	1.7%
UTILITIES	\$799,786	\$753,453	\$887,216	\$844,893	-\$42,323	-4.8%
INTERFUND COST RECLASSIFICATION	\$438,953	\$0	\$66,182	\$825,289	\$759,107	1147.0%
Operations Total	\$6,539,006	\$5,112,851	\$8,490,869	\$10,560,284	\$2,069,415	24.4%
Countywide Expenditures						
OTHER COSTS	\$31,243	\$32,657	\$32,800	\$33,800	\$1,000	3.0%
Countywide Expenditures Total	\$31,243	\$32,657	\$32,800	\$33,800	\$1,000	3.0%
Equipment						
LEASE PURCHASES	\$5,281	\$4,489	\$4,613	\$4,613	\$0	0.0%
MACHINERY & EQUIPMENT	\$976,609	\$1,182,345	\$1,013,204	\$2,368,839	\$1,355,635	133.8%
Equipment Total	\$981,890	\$1,186,833	\$1,017,817	\$2,373,452	\$1,355,635	133.2%
Department Total	\$41,892,580	\$42,209,382	\$48,017,084	\$52,950,574	\$4,933,490	10.3%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration/Maintenance Program	18.0	19.0	19.0	20.0	1.0	5.3%
Fire Prevention Program	11.0	12.0	12.0	14.0	2.0	16.7%
Fire/Rescue Operations Program	287.0	287.0	287.0	288.0	1.0	0.3%
Training Program	9.0	9.0	9.0	9.0	0.0	0.0%
Ocean Safety Program	74.5	73.5	63.0	99.5	36.5	57.9%
Department Total	399.5	400.5	390.0	430.5	40.5	10.4%

Administration Program

Program Description

The Administration Program includes the offices of the Chief, Deputy Chief, Assistant Chiefs, Fiscal, Human Resources, and Building Maintenance sections. It reviews recommendations and comments from the Commission.

Countywide Outcome(s)

The Administration/Maintenance Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

This program provides services to Department personnel and the Commission.

Services Provided

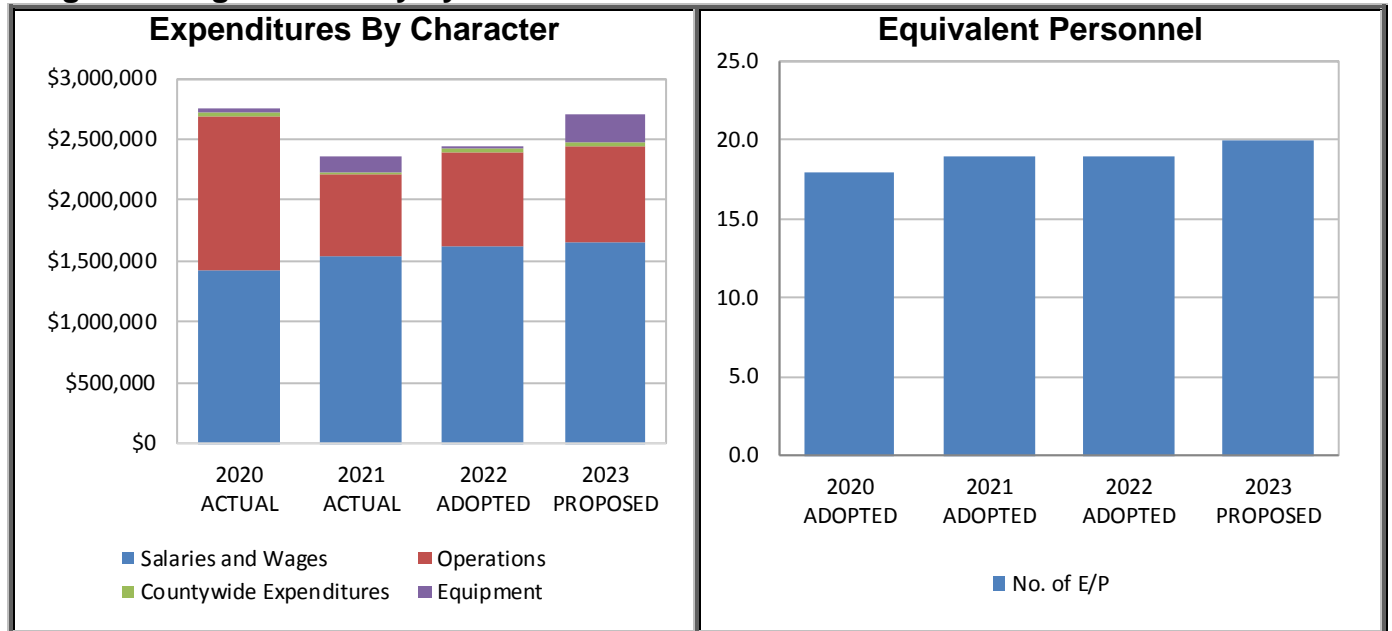
The program provides administrative assistance for all Department programs, maintains the supplies and equipment inventories, ensures that all personnel matters are addressed, and all Department rules and regulations are enforced. It also develops and manages the Department's annual budget.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide the Department with the resources & policies needed for success.</i>				
1. Identify alternative revenue sources	Dollar value of grants applied for	\$4,077,231	\$2,050,000	\$3,600,237
	Dollar value of grants awarded	\$1,439,335	\$2,050,000	\$3,600,237
2. Ensure compliance with legally mandated policies, procedures, and programs	% of compliance	37%	90%	90%
<i>Goal #2: Identify and obtain essential equipment based on national standards where applicable.</i>				
1. Utilize a Research & Development Committee	# of items changed or implemented	6	2	2

Administration Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$72,803	\$49,996	\$85,680	\$85,680	\$0	0.0%
WAGES & SALARIES	\$1,351,709	\$1,488,932	\$1,527,663	\$1,569,671	\$42,008	2.7%
Salaries and Wages Total	\$1,424,512	\$1,538,928	\$1,613,343	\$1,655,351	\$42,008	2.6%
Operations						
MATERIALS & SUPPLIES	\$167,908	\$136,028	\$55,504	\$58,000	\$2,496	4.5%
OTHER COSTS	\$123,869	\$78,352	\$70,775	\$111,075	\$40,300	56.9%
SERVICES	\$645,734	\$156,478	\$267,832	\$260,332	-\$7,500	-2.8%
SPECIAL PROJECTS	\$0	\$52	\$0	\$0	\$0	0.0%
TRAVEL	\$33,506	\$1,512	\$51,303	\$51,303	\$0	0.0%
UTILITIES	\$298,930	\$294,874	\$328,958	\$310,128	-\$18,830	-5.7%
Operations Total	\$1,269,947	\$667,295	\$774,372	\$790,838	\$16,466	2.1%
Countywide Expenditures						
OTHER COSTS	\$30,257	\$31,042	\$32,400	\$32,400	\$0	0.0%
Countywide Expenditures Total	\$30,257	\$31,042	\$32,400	\$32,400	\$0	0.0%
Equipment						
LEASE PURCHASES	\$2,570	\$2,609	\$2,609	\$2,609	\$0	0.0%
MACHINERY & EQUIPMENT	\$32,395	\$124,995	\$0	\$218,000	\$218,000	0.0%
Equipment Total	\$34,965	\$127,604	\$2,609	\$220,609	\$218,000	8355.7%
Program Total	\$2,759,682	\$2,364,868	\$2,422,724	\$2,699,198	\$276,474	11.4%

Administration Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	2.0	2.0	2.0	2.0	0.0	0.0%
Accountant IV	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Fire Chief	2.0	2.0	2.0	2.0	0.0	0.0%
Battalion Chief (Ocean Safety)	0.0	0.0	0.0	0.0	0.0	0.0%
Building Maintenance Repairer	1.0	1.0	1.0	1.0	0.0	0.0%
Building Maintenance Repairer II	0.0	0.0	0.0	1.0	1.0	100.0%
Communications Support Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Department Personnel Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Fire Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Fire Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Fire Equipment Mechanic	0.0	0.0	0.0	0.0	0.0	0.0%
Fire Equipment Mechanic I	0.0	0.0	0.0	0.0	0.0	0.0%
Fire Internal Affairs Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Fire Services Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Inventory Maintenance Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Lead Fire Equipment Mechanic	0.0	0.0	0.0	0.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant I	0.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary III	1.0	1.0	1.0	1.0	0.0	0.0%
Storekeeper I	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	18.0	19.0	19.0	20.0	1.0	5.3%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
OTHER COSTS:		
911008B-6221 Miscellaneous Other Costs: Budget transferred from subobject 6138.	\$20,000	
911008B-6255 Uniform Allowance: Budget transferred from subobject 6178.	\$20,000	
SERVICES:		
911008B-6132 Professional Services: Deletion of one-time appropriation for facility assessment surveys for Wailuku, Paia, Lahaina, and Makawao stations.	-\$150,000	
911008B-6138 R & M - Services/Contracts: Budget transferred to subobject 6221.	-\$20,000	
UTILITIES:		
911008B-6178 Water Delivery Charges: Budget transferred to subobject 6255.	-\$20,000	
Equipment		
None	\$0	

Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911008A-5101 Regular Wages: Proposed expansion position for one Building Maintenance Repairer II, 8 months funding.	\$42,008	1.0
Operations		
MATERIALS & SUPPLIES:		
911008B-6060 Small Equipment - under \$1000: Related operation costs for the proposed expansion position.	\$2,500	
OTHER COSTS:		
911008B-6224 Physical Examination: Related operation costs for the proposed expansion position.	\$300	
SERVICES:		
911008B-6132 Professional Services: Facility assessments for Kaunakakai, Kihei, and Hana stations at \$150,000 and RMS maintenance services at \$12,500.	\$162,500	
UTILITIES:		
911008B-6152 Cellular Telephones: Related operation costs for the proposed expansion position.	\$1,170	
Equipment		
MACHINERY & EQUIPMENT:		
911008B-7039 Maintenance & Repair Equip: Purchase of tools for Building Maintenance Repairer position.	\$3,000	
911008C-7040 Motor Vehicles: Purchase one Pickup Truck for the proposed expansion position at \$75,000 and one 3/4-Ton Extra Cab Pickup with Pipe Rack at \$85,000 for Building Maintenance Repairer position; and replacement of one 4x4 Crew Cab Pickup Truck at \$55,000.	\$215,000	
TOTAL EXPANSION BUDGET	\$426,478	1.0

Training Program

Program Description

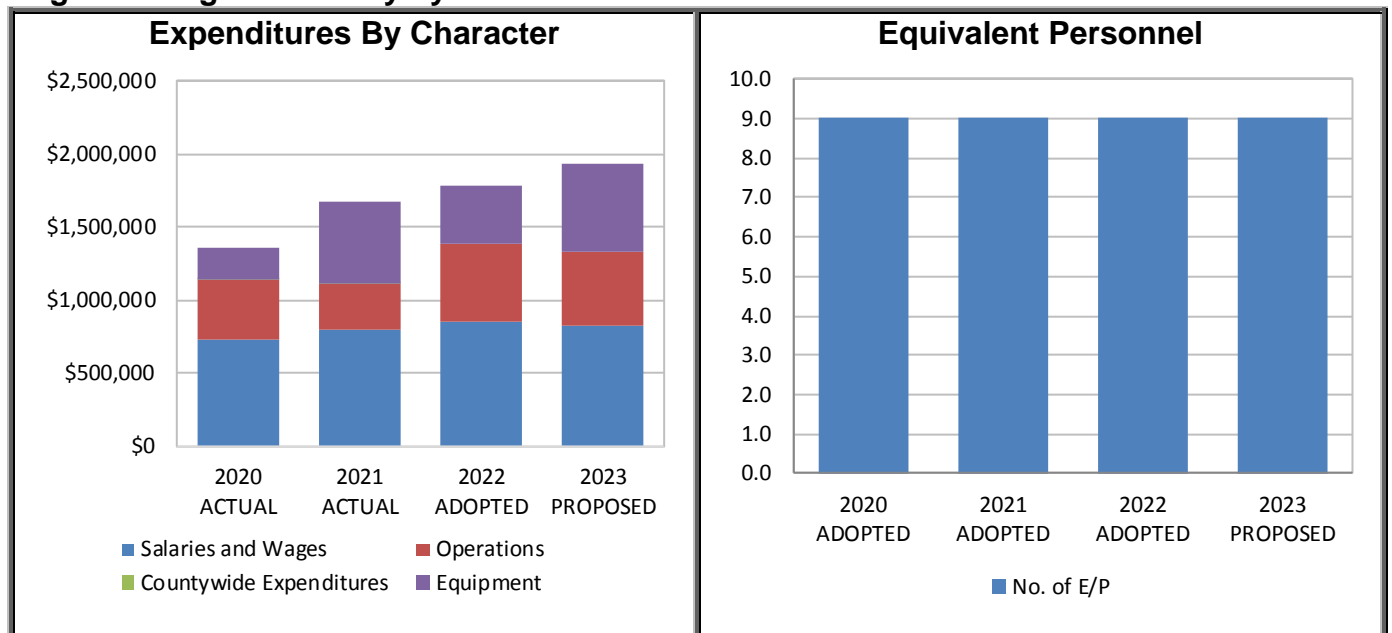
The Training Program consists of the Training Bureau and the Health and Safety Bureau. The program description, population served, services provided, and key activity goals and measures for each bureau are presented separately on the following pages.

Countywide Outcome(s)

The Training Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Program Budget Summary by Fiscal Year – General Fund



Training Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$92,709	\$95,979	\$120,000	\$120,000	\$0	0.0%
WAGES & SALARIES	\$638,014	\$702,610	\$737,688	\$706,980	-\$30,708	-4.2%
Salaries and Wages Total	\$730,723	\$798,589	\$857,688	\$826,980	-\$30,708	-3.6%
Operations						
MATERIALS & SUPPLIES	\$282,207	\$182,361	\$245,102	\$228,902	-\$16,200	-6.6%
OTHER COSTS	\$52,440	\$64,174	\$38,123	\$50,123	\$12,000	31.5%
SERVICES	\$55,356	\$47,194	\$172,763	\$156,263	-\$16,500	-9.6%
TRAVEL	\$19,575	\$19,068	\$73,750	\$73,750	\$0	0.0%
UTILITIES	\$344	\$945	\$5,525	\$1,225	-\$4,300	-77.8%
Operations Total	\$409,921	\$313,741	\$535,263	\$510,263	-\$25,000	-4.7%
Countywide Expenditures						
OTHER COSTS	\$599	\$660	\$0	\$0	\$0	0.0%
Countywide Expenditures Total	\$599	\$660	\$0	\$0	\$0	0.0%
Equipment						
LEASE PURCHASES	\$1,553	\$966	\$967	\$967	\$0	0.0%
MACHINERY & EQUIPMENT	\$217,572	\$565,915	\$390,704	\$596,400	\$205,696	52.6%
Equipment Total	\$219,124	\$566,881	\$391,671	\$597,367	\$205,696	52.5%
Program Total	\$1,360,367	\$1,679,871	\$1,784,622	\$1,934,610	\$149,988	8.4%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Fire Captain	2.0	2.0	2.0	2.0	0.0	0.0%
Fire Fighter III	4.0	4.0	4.0	4.0	0.0	0.0%
Fire Fighter III (Medical Specialist)	1.0	1.0	1.0	1.0	0.0	0.0%
Program Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
SCBA Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	9.0	9.0	9.0	9.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911420A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step correction.	-\$30,708	0.0
Operations		
MATERIALS & SUPPLIES:		
911255B-6034 Medical & Safety Supplies: \$25,000 Deletion of one-time appropriation for Jumbo D oxygen cylinders with medical bag and \$45,000 budget transferred to subobject 6051.	-\$70,000	
911255B-6051 Safety Supplies: Budget transferred from subobject 6034.	\$45,000	
911255B-6060 Small Equipment - under \$1000: Deletion of one-time appropriation for warehouse stock of various equipment.	-\$30,000	
911420B-6034 Medical & Safety Supplies: Budget transferred to subobject 6051.	-\$10,000	
911420B-6051 Safety Supplies: Budget transferred from subobject 6034.	\$10,000	
911420B-6060 Small Equipment - under \$1000: Budget transferred from subobject 6138.	\$10,000	

Training Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
911255B-6218 Meal Allowance: Budget transferred from various subobject codes within 911255B.	\$10,000	
SERVICES:		
911420B-6138 R & M Services/Contracts: Budget transferred to various subobject codes within 911420B.	-\$25,000	
Equipment		
MACHINERY AND EQUIPMENT:		
911255C-7032 Software Program: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$25,000	
911255C-7035 Fire Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$142,500	
911255C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$188,004	
911420C-7033 Education/instruction equip: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$11,200	
911420C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$24,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
MATERIALS & SUPPLIES:		
911255B-6060 Small Equipment - under \$1000: Continue warehouse stock of various equipment.	\$30,000	
Equipment		
MACHINERY AND EQUIPMENT:		
911255C-7035 Fire Equipment: Purchase 100 Personal Protective Equipment (turnout gear) at \$2,127 each and one Apparatus Equipment for relief fleet at \$50,000.	\$262,700	
911255C-7044 Other Equipment: Replacement of SCBA Equipment (15 MSA SCBA harness with 15 facemasks and 45 MSA Cylinders) at \$172,000; and purchase two Extractors for Hoolehua and Kihei Fire Stations at \$21,000 each, 3 drones (one large and two small) at \$55,000, and Large Gym Equipment for cardiovascular health at \$25,000.	\$294,000	
911420C-7031 Computer Equipment: Purchase one 27" iMac Desktop with Final Cut Pro Software at \$2,900 and five laptops at \$2,500 each.	\$15,400	
911420C-7033 Education/Instructional Equip: Purchase one Forcible Entry Door Prop for Molokai at \$10,000, QCPR equipment at \$9,100, two rescue manikins at \$2,000 each, and one submersible manikin at \$1,200.	\$24,300	
TOTAL EXPANSION BUDGET	\$626,400	

Training Program – Training Bureau

Program Description

The Training Bureau's primary purpose is to coordinate all training activities for the Department, from new recruits to Chief Officers. Training programs focus on emergency response preparation for suppression, technical rescue, emergency medical service, and hazardous material incidents, as well as support and promotion of professional development for all personnel.

Population Served

The Training Bureau serves Department personnel, other County and State departments, and agencies.

Services Provided

The Training Bureau provides training for firefighting, emergency medical response, technical rescue, and hazardous materials emergency response; researches and evaluates tools and equipment for effectiveness; certifies personnel at appropriate levels; conducts command and control training; provides facilities, apparatus, and props for realistic training; and evaluates the effectiveness of each.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide training to increase competencies for task, tactical, and strategic positions within all emergency response capabilities.</i>				
1. Complete quarterly task level (drill schedule) training for all emergency response disciplines for a total of 11,000 employee hours	# of employee hours completed of drill schedule	13,013	11,000	11,000
2. Conduct multi-company incident drills	# of drills conducted annually	3	1	1
3. Conduct realistic training opportunities by providing access to facilities and props via 250 training sessions annually	# of training sessions utilizing training facility and props	409	250	250
<i>Goal #2: Standardize training levels department-wide for suppression, hazardous materials, and technical rescue.</i>				
1. Maintain proficiency and consistency in firefighting and rescue disciplines by conducting topic-specific cadre-led trainings annually	# of trainings annually	14	10	10

Training Program – Training Bureau

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Provide appropriate position-specific certification for suppression, hazardous materials, and technical rescue response.</i>				
1. Promote Professional Development for incumbents by conducting certification classes annually	# of classes annually	10	4	4
<i>Goal #4: Ensure that employees provide an appropriate standard of care (within their defined scope of practice) to ill and/or injured members of our community calling for our assistance while protecting their own health and safety.</i>				
1. Complete certification of the Emergency Medical Responder ("EMR") level through the National Registry of Emergency Medical Technicians ("NREMT"), including a valid Basic Life Support (BLS) level for healthcare providers including Cardiopulmonary Resuscitation (CPR) certificate from the American Heart Association (AHA) for all uniformed personnel	% of uniformed personnel achieving or maintaining NREMT certification at the EMR level or above	53%	53%	53%

Training Program – Health and Safety Bureau

Program Description

The Health and Safety Bureau is responsible for the well-being of department personnel, along with the purchase and distribution of emergency medical service supplies, such as the self-contained breathing apparatus, turnouts, and other protective gear.

Population Served

The Health and Safety Bureau serves the department's personnel, as well as other County departments and various community groups.

Services Provided

The Health and Safety Bureau provides the supplies necessary to perform emergency medical functions effectively and safely; issues, maintains, and provides training for respiratory and other personal protective equipment; manages the fitness program; provides rehabilitation and medical monitoring during large and/or prolonged incidents; and administers critical incident stress management. This Bureau trains department personnel to be safety officers and provides training for mental wellness.

Key Activity Goals & Measures

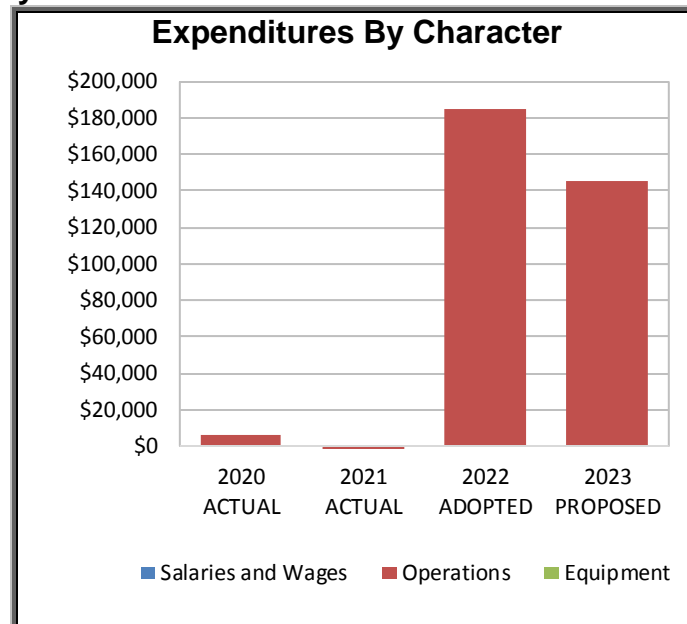
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Ensure compliance with Occupational Safety and Health Administration ("OSHA") Respiratory Protection Standard.</i>				
1. Maintain Hawaii Occupational Safety and Health ("HIOSH") compliance with respirator fit testing	% of uniformed personnel completing fit testing	98%	98%	98%
2. Complete annual flow testing of all Self Contained Breathing Apparatus ("SCBA") units	% of SCBA units in service for which flow testing was performed, per year	100%	100%	100%
3. Provide quality compressed breathing air for Firefighters by conducting required air sample tests annually	# of required air sample tests completed	24	24	24
<i>Goal #2: Enhance the overall health and wellness of all Department staff.</i>				
1. Offer annual physical exam to all Fire Fighters, Ocean Safety Officers, Building Maintenance Repairers, and Mechanics	# of personnel completing physical exams annually	379	311	311
2. Provide four articles annually to keep all members up-to-date on relevant health/fitness education	# of articles made available to personnel	4	4	4
3. Provide rehab at qualifying incidents	# of overtime hours spent	228	240	240

Training Program – Health and Safety Bureau

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Reduce the incidence/likelihood of occupational injuries and deaths due to poor fitness, while enhancing the efficiency of our members in the performance of physically demanding job tasks to provide more effective and safe emergency services to the public.</i>				
1. Track work-related injuries to incorporate applicable exercises into the fitness routine	# of personnel incurring work comp injuries	17	35	35
2. Provide personnel with fitness equipment necessary to maintain fitness while on duty	% of identified equipment available at each station	100%	100%	100%

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Training Program – Health and Safety Bureau

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$40,000	\$0	-\$40,000	-100.0%
OTHER COSTS	\$900	\$0	\$0	\$0	\$0	0.0%
SERVICES	\$0	\$0	\$100,000	\$100,000	\$0	0.0%
TRAVEL	\$4,970	-\$1,331	\$45,000	\$45,000	\$0	0.0%
Operations Total	\$5,870	-\$1,331	\$185,000	\$145,000	-\$40,000	-21.6%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$5,870	-\$1,331	\$185,000	\$145,000	-\$40,000	-21.6%

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Hazardous Materials Emergency Preparedness ("HMEP") Program	No	No	\$25,000	\$25,000	\$25,000	\$25,000
National Fire Academy Training Program	No	No	\$20,000	\$20,000	\$20,000	\$20,000
United States Department of Homeland Security ("DHS") Federal Emergency Management Agency ("FEMA") Assistance to Firefighters Grant ("AFG") Program- Operations and Safety Program	No	Yes/10%	\$100,000	\$100,000	\$100,000	\$100,000
Hawaii Medical Service Association ("HMSA") Foundation Grant	Yes	No	\$40,000	\$40,000	\$40,000	\$0
TOTAL			\$185,000	\$185,000	\$185,000	\$145,000

Training Program – Health and Safety Bureau**Grant Award Description****HMEP Program**

The purpose of this grant program is to increase local effectiveness by safely and efficiently handling hazardous material accidents and incidents. Furthermore, the Program encourages a comprehensive approach to emergency training and planning by incorporating the unique challenges of responses to transportation situations.

National Fire Academy Training Program

This grant is utilized for reimbursement of airfare and lodging expenses to send fire personnel to the National Fire Academy for training.

DHS FEMA AFG Program-Operations and Safety Program

This Program is to protect the health and safety of the public and firefighting personnel against fire and fire-related hazards.

Fire/Rescue Operations Program

Program Description

The Fire/Rescue Operations Program includes all uniformed personnel assigned to front-line positions at the fire stations, as well as the Fire mechanic shop. This program provides fire protection, medical assistance, and hazardous material incidents from fourteen stations throughout the County.

Countywide Outcome(s)

The Fire/Rescue Operations Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

This program serves the residents and visitors of Maui County and, occasionally, other counties, States, and municipalities.

Services Provided

This program provides firefighting, rescue, and first-responder emergency services in order to save lives and property from fires and other emergencies arising on land, sea, and hazardous terrain, including the mitigation and stabilization of hazardous materials and incidents relating to the same.

Key Activity Goals & Measures

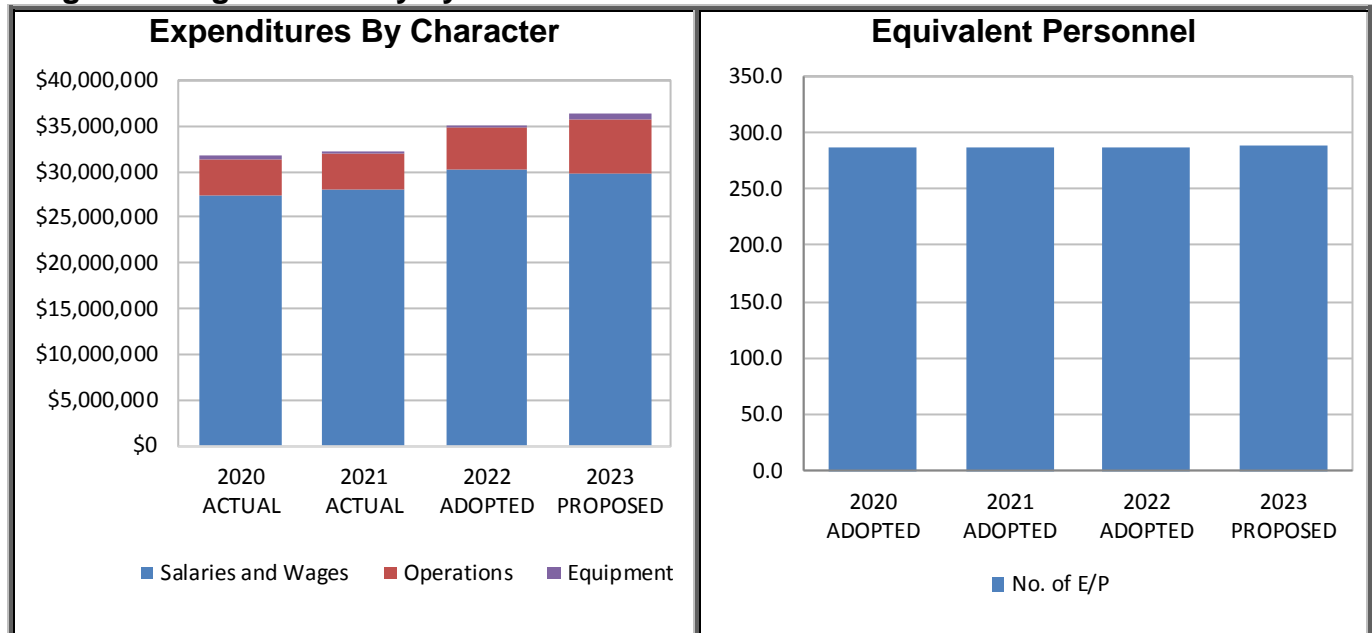
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Manage the tracking system effectively and efficiently to provide accurate data on Department calls for services and responses to emergencies.</i>				
1. Provide data and stats on helicopter usage for fires, ocean rescues, mountain rescues, residents, and visitors	# of helicopter hours for incidents	310.7	285	285
	# of helicopter incidents for residents	57	65	65
	# of helicopter incidents for visitors	28	60	60
2. Provide accurate statistical breakdown of total incidents by category	# of fire emergencies	704	800	800
	# of medical emergencies	6950	8,000	8,000
	# of other emergencies	3994	4,000	4,000
	# of deaths	0	0	0
3. Provide accurate statistical data of the % of incidents involving residents vs. visitors	% of residents vs. % of visitors involved in incidents	83% vs 17%	82% vs 18%	82% vs 18%
4. Provide effective fire-fighting tactics and strategies	% of fires confined to building and/or area of origin	100%	90%	90%
5. Ability of the first in fire truck to respond to incidents in their district	% of calls responded to by other than the first in district fire truck	N/A	10%	10%

Fire/Rescue Operations Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Reduce the risk and vulnerability of the community and first responders.</i>				
1. Conduct and document district community risk and vulnerability assessment	% of districts that identified their high, medium, and low hazard occupancies	71%	100%	100%
<i>Goal #3: Provide the Department with safe and operational vehicles and equipment.</i>				
1. Ensure that the Department's fleet has high availability and repairs are made in a timely manner	Total # of vehicles in fleet	205	205	205
	# of vehicles in service per technician	50	45	45
	% of vehicles available	98%	93%	93%
	# of work orders received	908	1,000	1,000
	# of work orders completed	1,163	600	1,000

Program Budget Summary by Fiscal Year – General Fund



Fire/Rescue Operations Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$3,833,627	\$3,678,958	\$4,695,800	\$4,733,800	\$38,000	0.8%
WAGES & SALARIES	\$23,508,972	\$24,432,800	\$25,550,110	\$24,978,887	-\$571,223	-2.2%
Salaries and Wages Total	\$27,342,599	\$28,111,757	\$30,245,910	\$29,712,687	-\$533,223	-1.8%
Operations						
MATERIALS & SUPPLIES	\$872,691	\$988,497	\$981,505	\$1,034,005	\$52,500	5.3%
OTHER COSTS	\$663,719	\$615,905	\$652,665	\$658,915	\$6,250	1.0%
SERVICES	\$1,926,681	\$1,720,972	\$2,532,922	\$3,731,922	\$1,199,000	47.3%
TRAVEL	\$76,543	\$77,109	\$60,500	\$65,500	\$5,000	8.3%
UTILITIES	\$448,132	\$406,073	\$484,184	\$469,184	-\$15,000	-3.1%
Operations Total	\$3,987,766	\$3,808,555	\$4,711,776	\$5,959,526	\$1,247,750	26.5%
Equipment						
MACHINERY & EQUIPMENT	\$372,520	\$296,953	\$105,000	\$773,000	\$668,000	636.2%
Equipment Total	\$372,520	\$296,953	\$105,000	\$773,000	\$668,000	636.2%
Program Total	\$31,702,885	\$32,217,265	\$35,062,686	\$36,445,213	\$1,382,527	3.9%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Fire Battalion Chief	6.0	6.0	6.0	6.0	0.0	0.0%
Fire Captain	54.0	54.0	54.0	54.0	0.0	0.0%
Fire Equipment Mechanic	0.0	0.0	0.0	1.0	1.0	100.0%
Fire Equipment Mechanic	4.0	4.0	4.0	4.0	0.0	0.0%
Fire Fighter I	135.0	135.0	135.0	135.0	0.0	0.0%
Fire Fighter II	18.0	18.0	18.0	18.0	0.0	0.0%
Fire Fighter III	69.0	69.0	69.0	69.0	0.0	0.0%
Lead Fire Equipment Mechanic	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	287.0	287.0	287.0	288.0	1.0	0.3%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911024A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$52,346	0.0
911032A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$41,340	0.0
911040A-5101 Regular Wages: Adjustment in salaries due to positions filled at a higher/lower step and step corrections.	-\$83,793	0.0
911073A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$36,401	0.0
911075A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$75,021	0.0
911076A-5101 Regular Wages: Adjustment in salaries due to salary corrections.	-\$52,600	0.0
911081A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$41,474	0.0
911099A-5101 Regular Wages: Adjustment in salaries due to positions filled at a higher/lower step and step corrections.	-\$48,376	0.0
911107A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$83,353	0.0

Fire/Rescue Operations Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911123A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$39,127	0.0
911131A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$33,147	0.0
911142A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step and step corrections.	-\$16,058	0.0
Operations		
SERVICES:		
911026B-6138: R & M - Services/Contracts: Budget transferred to various subobject codes within 911026B.	-\$12,000	
911076B-6135 Repairs & Maint. Buildings: Deletion of one-time appropriation for locker improvements at various stations.	-\$90,000	
UTILITIES:		
911076B-6152 Cellular Telephone: Budget transferred to various subobject codes within 911076B.	-\$14,000	
Equipment		
MACHINERY AND EQUIPMENT:		
911076C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$105,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SUPPLIES:		
9111026A-5101 Regular Wages: Proposed expansion position for one Fire Equipment Mechanic for FY 2023, 8 months funding.	\$42,584	1.0
OTHER PREMIUM PAY:		
911026A-5215 Premium Pay: Additional funding.	\$2,000	
911057A-5215 Premium Pay: Increase for Pukoo Fire Station.	\$36,000	
Operations		
MATERIALS & SUPPLIES:		
911026B-6057 Tires and Tubes: Additional funding due to increased costs.	\$30,000	
911076B-6035 Miscellaneous Supplies: Additional funding for radio batteries.	\$7,500	
OTHER COSTS:		
911026B-6224 Physical Examinations: Related operation costs for the proposed expansion position.	\$250	
SERVICES:		
911026B-6129 Other Services: Additional funding for repairs of vehicles that cannot be performed in-house.	\$25,000	
911140B-6112 Contractual Service: Additional funding due to increase in annual contract for larger helicopter and higher hourly rate.	\$1,275,000	

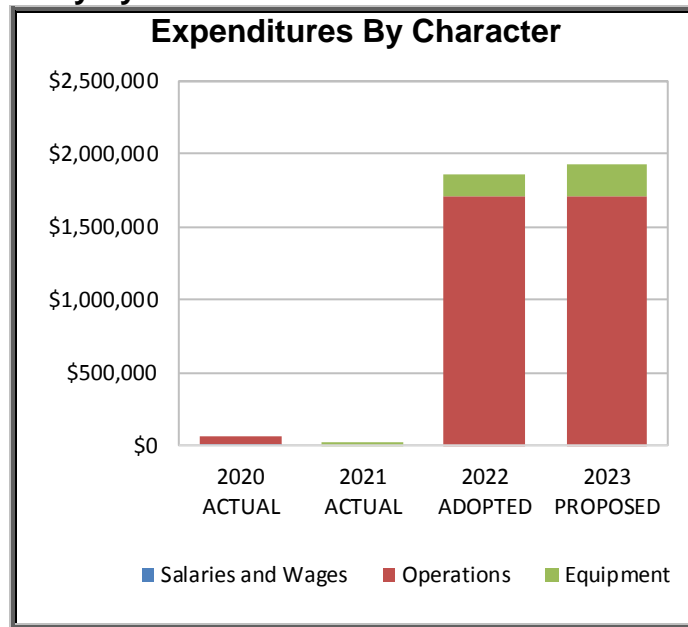
Fire/Rescue Operations Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
911032C-7040 Motor Vehicles: Replacement of one 4x4 mini Pumper.	\$285,000	
911076C-7044 Other Equipment: Replacement of Air Conditioning units for Paia and Kihei Stations and one Battalion Chief's Office at \$23,000; and four mini split units at \$11,250 per unit for Lanai Fire Station; and replacement of furniture and appliances for \$10,000.	\$78,000	
911107C-7055 Vessel and Marine Equipment: Replacement of one Rescue Watercraft with Trailer and Sled.	\$25,000	
911131C-7040 Motor Vehicles: Replacement of one 4x4 mini Pumper.	\$285,000	
911142C-7040 Motor Vehicles: Replacement of Equipment parts for the Hazmat Truck.	\$100,000	
TOTAL EXPANSION BUDGET	\$2,191,334	1.0

Fire/Rescue Operations Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$10,257	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$436	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$10,694	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$5,700	\$5,700	\$0	0.0%
OTHER COSTS	\$10,767	\$0	\$242,500	\$232,500	-\$10,000	-4.1%
SERVICES	\$32,748	\$0	\$0	\$0	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$1,450,000	\$1,450,000	\$0	0.0%
TRAVEL	\$0	\$0	\$16,800	\$16,800	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$8,323	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$51,838	\$0	\$1,715,000	\$1,705,000	-\$10,000	-0.6%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$21,444	\$150,000	\$220,000	\$70,000	46.7%
Equipment Total	\$0	\$21,444	\$150,000	\$220,000	\$70,000	46.7%
Program Total	\$62,532	\$21,444	\$1,865,000	\$1,925,000	\$60,000	3.2%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Fire/Rescue Operations Program does not have equivalent personnel funded through the Grant Revenue Fund.

Fire/Rescue Operations Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
FEMA Fire Management Assistance Grant	No	No	\$700,000	\$700,000	\$700,000	\$700,000
FEMA Public Assistance Grant	No	Yes/10%	\$500,000	\$750,000	\$750,000	\$750,000
Local Emergency Planning Committee ("LEPC")	No	No	\$20,000	\$30,000	\$30,000	\$75,000
Private Donations	No	No	\$30,000	\$30,000	\$30,000	\$30,000
State of Hawaii Department of Transportation Highway Safety Grants	No	No	\$20,000	\$50,000	\$50,000	\$75,000
DHS FEMA Assistance to Firefighters Fire Prevention and Safety Grant	No	No	\$0	75,000	\$75,000	\$75,000
DHS FEMA AFG Program-Operations and Safety Program	No	Yes/20%	\$200,000	\$200,000	\$200,000	\$200,000
Verizon Foundation Grant	No	No	\$0	10,000	\$10,000	\$0
HMEP Planning & Training Grant	No	Yes/20%	\$20,000	\$20,000	\$20,000	\$20,000
TOTAL			\$1,490,000	\$1,865,000	\$1,865,000	\$1,925,000

Grant Award Description

FEMA Fire Management Assistance Grant

This grant is a reimbursement of funds expended for responses to major fire incidents that meet the criteria for Federal and State disaster declaration. This is up to 75% reimbursement of all related expenses that includes equipment use, premium and overtime pay, contractual services, materials, meals, and damaged equipment.

FEMA Public Assistance Grant

This grant is a reimbursement of funds expended for responses to major disasters and any facility damage repair expenses as a result of such disasters.

Local Emergency Planning Committee ("LEPC")

The LEPC has been established to obtain chemical inventory reports from private industry and government agencies that store, use, or manufacture hazardous or extremely hazardous substances. They also maintain and review the local hazardous materials emergency response plan and serves as a forum for government and private industry to address matters regarding the use, storage, manufacture, and transportation of hazardous substances.

Fire/Rescue Operations Program**Grant Award Description (Cont'd)****Private Donations**

Throughout the year, the Department often receives funds from private donations by the general public for the special services provided by the firefighters at an incident. Other donations are received from charitable foundations.

State of Hawaii Department of Transportation Highway Safety Grants

This grant allows the Department to purchase specialized vehicle extrication equipment to assist with saving the lives of those involved in motor vehicle accidents.

DHS FEMA Assistance to Firefighters Fire Prevention and Safety Grant

The Fire Prevention and Safety ("FP&S") grants are part of the AFG and support projects that enhance the safety of the public and firefighters from fire and related hazards. The primary goal is to reduce injury and prevent death among high-risk populations. In 2005, Congress reauthorized funding for FP&S and expanded the eligible uses of funds to include Firefighter Safety Research and Development.

DHS FEMA AFG Program - Operations and Safety Program

The purpose of the AFG Program is to protect the health and safety of the public and firefighting personnel against fire and fire-related hazards.

HMEP Planning & Training Grant

This State of Hawaii funded grant is used to assist in training members of the Department in becoming Hazardous Material Technicians. The educational classes include chemistry and hands-on training.

Fire Prevention Program

Program Description

The Fire Prevention Program is essential to abate fires and life-safety hazards before they can cause injury and property damage.

Countywide Outcome(s)

The Fire Prevention Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

This program serves the residents and visitors of Maui County.

Services Provided

Inspect all schools, hospitals, and commercial buildings and seek the correction of any hazards found; educate residents in fire prevention practices; review plans for commercial buildings to ensure all fire safety features are included before the building is built; review, update, and enforce the State and County Fire Code; investigate fires to determine their origin and cause, use the information for future fire hazard awareness, and for the prosecution of arson cases; and maintain inspection records and reports to measure results.

Key Activity Goals & Measures

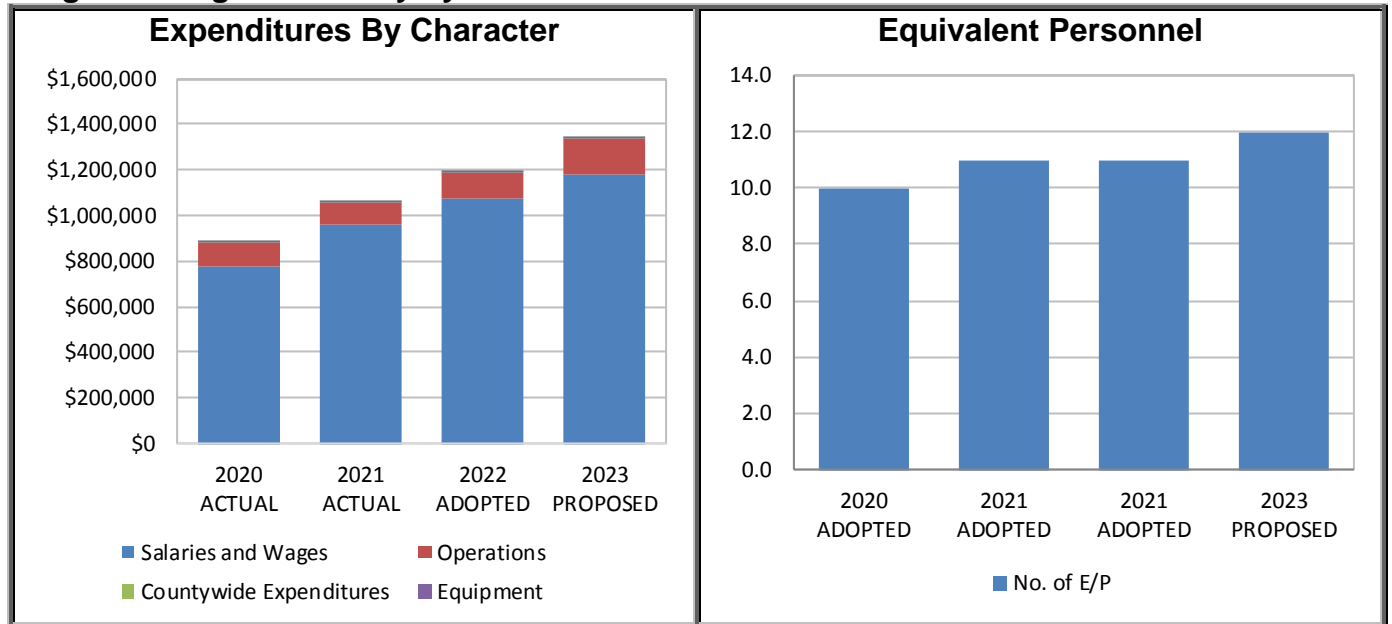
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Reduce the threat of fire, injury, and property loss by conducting fire inspections at intervals consistent with applicable laws and Department policies.</i>				
1. Complete inspection of establishments and facilities	# of establishments or facilities inspected	519	1,000	1,000
2. Complete brush and weed abatement inspections	# of brush and weed abatement inspections completed annually	188	300	300
3. Complete inspection of all 33 public schools	# of public schools, K-12, inspected	33	33	33
4. Maintain fire protection systems to provide a safe community	# of fire protection systems inspected	540	250	250
<i>Goal #2: Provide quality fire education programs for the citizens of Maui County and promote fire prevention and public safety education programs.</i>				
1. Conduct fire safety presentations annually	# of fire safety presentations conducted annually	0	100	100
2. Provide portable fire extinguisher training	# of persons provided portable fire extinguisher training	45	1,000	1,000
3. Provide safety training utilizing the fire safety house to elementary students	# of students that participate in the fire safety house training	0	1,000	1,000

Fire Prevention Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Conduct thorough fire investigations.</i>				
1. Conduct fire investigations	# of in-depth fire investigations conducted	50	50	50
2. Provide a completed fire investigation report	% of reports completed in 14 days	75%	100%	100%

Program Budget Summary by Fiscal Year – General Fund



Fire Prevention Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$100,190	\$88,142	\$101,035	\$121,035	\$20,000	19.8%
WAGES & SALARIES	\$680,582	\$876,039	\$977,844	\$1,056,804	\$78,960	8.1%
Salaries and Wages Total	\$780,772	\$964,180	\$1,078,879	\$1,177,839	\$98,960	9.2%
Operations						
MATERIALS & SUPPLIES	\$38,468	\$32,189	\$30,457	\$32,957	\$2,500	8.2%
OTHER COSTS	\$16,866	\$14,205	\$25,150	\$71,950	\$46,800	186.1%
SERVICES	\$18,228	\$15,974	\$25,112	\$25,112	\$0	0.0%
TRAVEL	\$0	\$0	\$260	\$260	\$0	0.0%
UTILITIES	\$26,793	\$28,839	\$29,095	\$30,414	\$1,319	4.5%
Operations Total	\$100,355	\$91,207	\$110,074	\$160,693	\$50,619	46.0%
Countywide Expenditures						
OTHER COSTS	\$387	\$280	\$400	\$400	\$0	0.0%
Countywide Expenditures Total	\$387	\$280	\$400	\$400	\$0	0.0%
Equipment						
LEASE PURCHASES	\$1,159	\$914	\$1,037	\$1,037	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$2,127	\$2,127	0.0%
Equipment Total	\$1,158	\$914	\$1,037	\$3,164	\$2,127	205.1%
Program Total	\$882,673	\$1,056,581	\$1,190,390	\$1,342,096	\$151,706	12.7%

Equivalent Personnel Summary by Position Title – General Fund

Program Total	2020 ADOPTED	2021 ADOPTED	2021 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Fire Captain	1.0	1.0	1.0	2.0	1.0	100.0%
Fire Fighter III	6.0	6.0	6.0	6.0	0.0	0.0%
Fire Fighter IV	1.0	2.0	2.0	2.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	10.0	11.0	11.0	12.0	1.0	9.1%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES		
911412A-5101 Regular Wages: Adjustment in salaries due to step corrections and positions filled at a lower step.	-\$28,344	0.0
Operations		
None	\$0	
Equipment		
None	\$0	

Fire Prevention Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911412A-5101 Regular Wages: Proposed expansion position for one Fire Captain for FY 2023, 12 months funding.	\$107,304	1.0
OTHER PREMIUM PAY:		
911412A-5215 Premium Pay: Additional funding to catch up with inspections and plans review.	\$20,000	
Operations		
MATERIALS & SUPPLIES:		
911412B-6051 Safety Supplies: Related operation costs for the proposed expansion position.	\$2,500	
OTHER COSTS:		
911412B-6224 Physical Examinations: Related operation costs for the proposed expansion position.	\$300	
911412B-6255 Uniform Allowance: Related operation costs for the proposed expansion position.	\$1,500	
911487B-6221 Miscellaneous Other Costs: Additional funding to clear more cases and larger areas, and allow fire breaks of non-compliant owners.	\$45,000	
UTILITIES:		
911412B-6152 Cellular Telephone: Related operation costs for the proposed expansion position.	\$1,319	
Equipment		
MACHINERY & EQUIPMENT:		
911412C-7035 Fire Equipment: Purchase Personal Protective Equipment for the proposed expansion position.	\$2,127	
TOTAL EXPANSION BUDGET	\$180,050	1.0

Fire Prevention Program

Program Description

The Plan Review, Processing, and Inspection Revolving Fund was established and created for the collection of fees for the review of plans and specifications submitted under section 132-9, HRS. Funds may be expended for salaries (no more than two plan reviewers), contracts, materials, supplies, equipment, payment of overtime, travel expenses, and training that will facilitate plan review, public education, fire investigation, permit processing, and inspections.

The Fire Hazard Removal Revolving Fund provides for the clearing of brush and debris from parcels that have been deemed as a fire hazard. The costs are recoverable against the owner or occupant of the property.

Countywide Outcome(s)

The Fire Prevention Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

This program serves the residents and businesses of Maui County.

Services Provided

Review plans for new construction and renovation projects quickly and efficiently. Ensure that required fire and life safety provisions are met for the public as well as first responders. Provide fire and life safety comments for special-use permits.

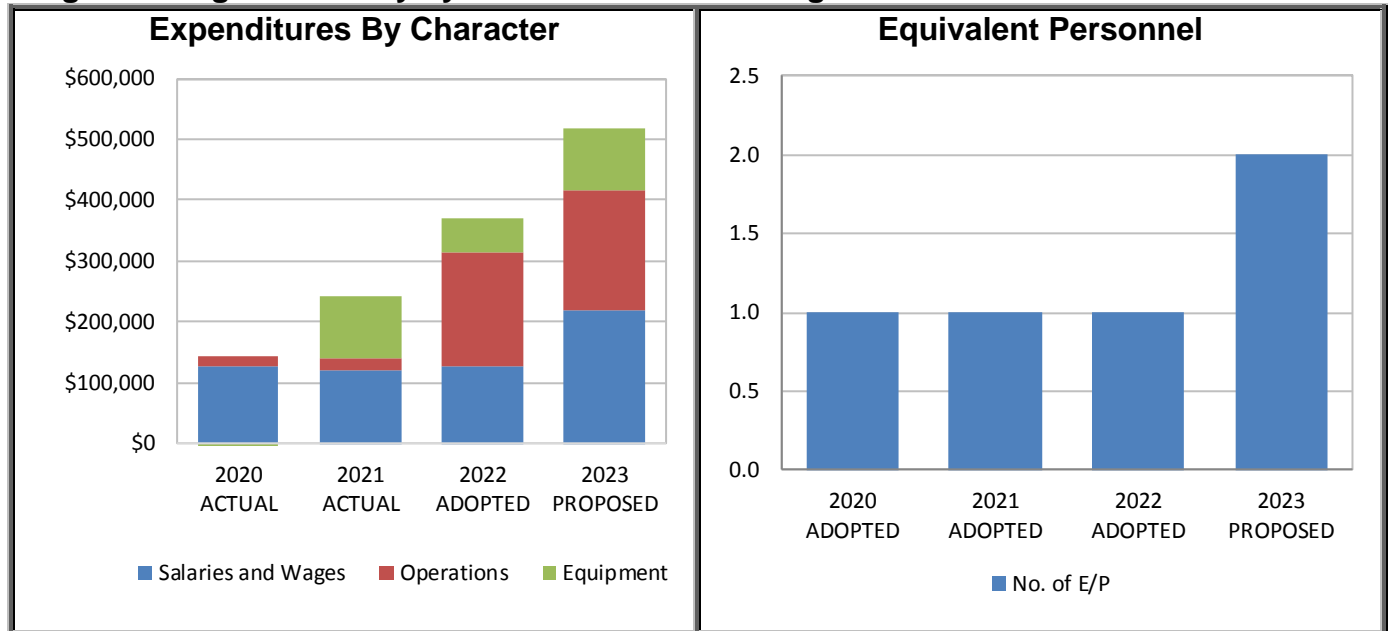
The Fire Hazard Removal Revolving Fund provides services to deal with overgrown parcels. If no contacts are made to address the fire hazard situation after proper notification of the property owners, funding is authorized by the Fire Chief to clear the hazard from this Fund.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide timely and quality customer service to permit applicants during the plans review process.</i>				
1. Maintain the rate of plans reviewed within 30 days from application at 100%	# of plans reviewed	1,681	2,100	2,100
	% of plans reviewed within 30 days from application date	23%	100%	100%

Fire Prevention Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$30,671	\$24,018	\$29,420	\$57,525	\$28,105	95.5%
WAGES & SALARIES	\$96,555	\$94,927	\$95,952	\$162,096	\$66,144	68.9%
Salaries and Wages Total	\$127,226	\$118,945	\$125,372	\$219,621	\$94,249	75.2%
Operations						
MATERIALS & SUPPLIES		\$548	\$2,700	\$5,700	\$3,000	111.1%
OTHER COSTS	\$907	\$3,109	\$46,900	\$53,350	\$6,450	13.8%
SERVICES	\$1,695	\$8,805	\$22,500	\$22,500	\$0	0.0%
TRAVEL	\$6,785	\$3,011	\$35,250	\$35,250	\$0	0.0%
UTILITIES	\$7,221	\$5,961	\$16,150	\$12,319	-\$3,831	-23.7%
INTERFUND COST RECLASSIFICATION	\$0	\$0	\$66,182	\$66,182	\$0	0.0%
Operations Total	\$16,608	\$21,434	\$189,682	\$195,301	\$5,619	3.0%
Equipment						
MACHINERY & EQUIPMENT	-\$33	\$102,712	\$55,000	\$104,127	\$49,127	89.3%
Equipment Total	-\$33	\$102,712	\$55,000	\$104,127	\$49,127	89.3%
Program Total	\$143,800	\$243,091	\$370,054	\$519,049	\$148,995	40.3%

Equivalent Personnel Summary by Position Title – Revolving Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Fire Fighter IV	1.0	1.0	1.0	1.0	0.0	0.0%
Fire Fighter V	0.0	0.0	0.0	1.0	1.0	100.0%
Program Total	1.0	1.0	1.0	2.0	1.0	100.0%

Ocean Safety Program

Program Description

This program provides lifeguard services such as responding to rescues, providing first aid, and providing water safety educational outreach programs countywide. The program also conducts in-service training for Ocean Safety Officers to keep water safety skills and certifications up-to-date. The Ocean Safety Program was transferred to the Department of Fire and Public Safety from the Department of Parks and Recreation in FY 2017 because of the 2012 amendment to Section 8-7.4 of the County Charter.

ACT 031 (2020) established Bargaining Unit 15 ("BU-15") for Ocean & Water Safety Officers under the Hawaii Government Employees Association ("HGEA"). The creation of BU-15 allows for bargaining and negotiations related to Ocean & Water Safety Officers. ACT 031 (2020) removes them from their current bargaining unit 14, which was established in 2013 and included State Law Enforcement Officers.

Countywide Outcome(s)

The Ocean Safety Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

This program serves the residents and visitors of Maui County.

Services Provided

This program provides lifeguard services at eight County beaches and offshore coastal waters between the hours of 8:00 a.m. and 4:45 p.m. Lifeguards provide public safety messaging and respond to those in need either directly or through the 911 dispatch system. Prevention, education outreach, and training are high priorities for keeping residents and visitors safe in the aquatic environment.

Key Activity Goals & Measures

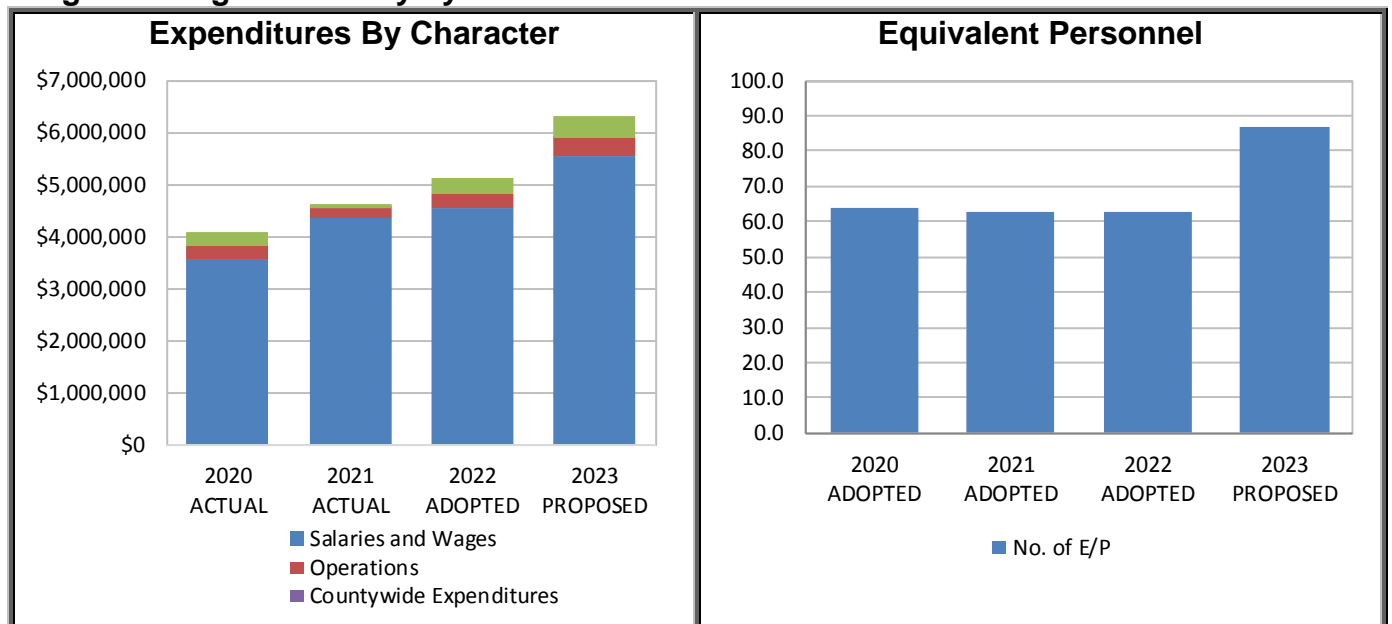
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Protect life, property, and environment at beach and coastal areas within Maui County through preventive measures along with safe and effective emergency response.</i>				
1. Maintain the same level of preventive actions (public contacts with safety messages) as documented for the previous year	# of preventive actions	198,108	229,146	229,146
2. Ensure a minimum of two qualified rescue watercraft operators are assigned to each jet ski unit for the entire duration of each shift	% of shifts covered by two operators for the entire duration	100%	100%	100%

Ocean Safety Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Ensure all officers receive appropriate, complete, and well-documented annual refresher training.</i>				
1. Establish and maintain complete training programs	% of programs with completed set of job performance requirements	37.5%	100%	100%
	% of programs with complete set of lesson plans including safety plans, skills sheets, and cognitive test bank	37.5%	100%	100%
2. Conduct Supervisory Training for all supervisors	% of supervisors who have completed supervisor training	25%	100%	100%

Program Budget Summary by Fiscal Year – General Fund



Ocean Safety Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$361,065	\$399,520	\$392,400	\$511,420	\$119,020	30.3%
WAGES & SALARIES	\$3,201,435	\$3,945,122	\$4,162,006	\$5,028,010	\$866,004	20.8%
Salaries and Wages Total	\$3,562,500	\$4,344,641	\$4,554,406	\$5,539,430	\$985,024	21.6%
Operations						
MATERIALS & SUPPLIES	\$87,309	\$72,293	\$171,928	\$102,328	-\$69,600	-40.5%
OTHER COSTS	\$62,385	\$24,594	\$42,700	\$72,335	\$29,635	69.4%
SERVICES	\$84,830	\$94,479	\$24,800	\$131,300	\$106,500	429.4%
TRAVEL	\$9,594	\$3,823	\$6,970	\$6,970	\$0	0.0%
UTILITIES	\$18,366	\$16,762	\$23,304	\$21,623	-\$1,681	-7.2%
Operations Total	\$262,484	\$211,950	\$269,702	\$334,556	\$64,854	24.0%
Countywide Expenditures						
OTHER COSTS	\$0	\$675	\$0	\$1,000	\$1,000	0.0%
Countywide Expenditures Total	\$0	\$675	\$0	\$1,000	\$1,000	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$254,901	\$70,326	\$312,500	\$455,185	\$142,685	45.7%
Equipment Total	\$254,901	\$70,326	\$312,500	\$455,185	\$142,685	45.7%
Program Total	\$4,079,885	\$4,627,593	\$5,136,608	\$6,330,171	\$1,193,563	23.2%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Battalion Chief (Ocean Safety)	1.0	1.0	1.0	1.0	0.0	0.0%
Ocean Safety Bureau Chief	0.0	0.0	0.0	1.0	1.0	100.0%
Ocean Safety Officer I	4.5	4.5	3.5	3.5	0.0	0.0%
Ocean Safety Officer II	42.5	42.5	43.5	63.0	19.5	44.8%
Ocean Safety Officer II - HT	0.0	0.0	0.0	0.5	0.5	100.0%
Ocean Safety Officer III	4.0	4.0	4.0	7.0	3.0	75.0%
Ocean Safety Officer III	4.0	4.0	4.0	4.0	0.0	0.0%
Ocean Safety Officer IV	4.0	4.0	4.0	4.0	0.0	0.0%
Ocean Safety Officer IV Training Captain	1.0	1.0	1.0	1.0	0.0	0.0%
Ocean Safety Operations Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant I	1.0	0.0	0.0	0.0	0.0	0.0%
Staff Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	64.0	63.0	63.0	87.0	24.0	38.1%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911777A-5101 Regular Wages: Adjustment in salaries due to position filled at a lower step, step corrections, salary correction, and position reallocations.	-\$60,232	0.0
Operations		
MATERIALS & SUPPLIES:		
911777B-6005 Auto Parts: Budget transferred \$10,000 to subobject 6035 and \$1,000 to subobject 6060.	-\$11,000	
911777B-6022 Gasoline, Diesel, Oil, etc.: Budget transferred to subobject 6138.	-\$20,000	

Ocean Safety Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
911777B-6031 Repairs & Maintenance Supplies: Budget transferred to various subobject codes within 911777B.	-\$40,000	
911777B-6034 Medical & Safety Supplies: Budget transferred \$10,000 to subobject 6138 and \$5,000 to subobject 6145.	-\$15,000	
911777B-6035 Miscellaneous Supplies: Budget transferred from subobject 6005.	\$10,000	
SERVICES:		
911777B-6138 R & M - Services/Contracts: Budget transferred from \$20,000 from subobject 6022 and \$10,000 from subobject 6034.	\$30,000	
911777B-6139 Repairs & Maintenance - Others: Budget transferred from subobject 6031.	\$30,000	
Equipment		
MACHINERY & EQUIPMENT:		
911777C-7048 Rescue Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$52,500	
911777C-7055 Vessel and Marine Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$47,000	
911779C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$58,000	
911780C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$155,000	
TOTAL CONTINUATION BUDGET	-\$388,732	0.0

Expansion Budget Request from FY 2022 Adopted Budget

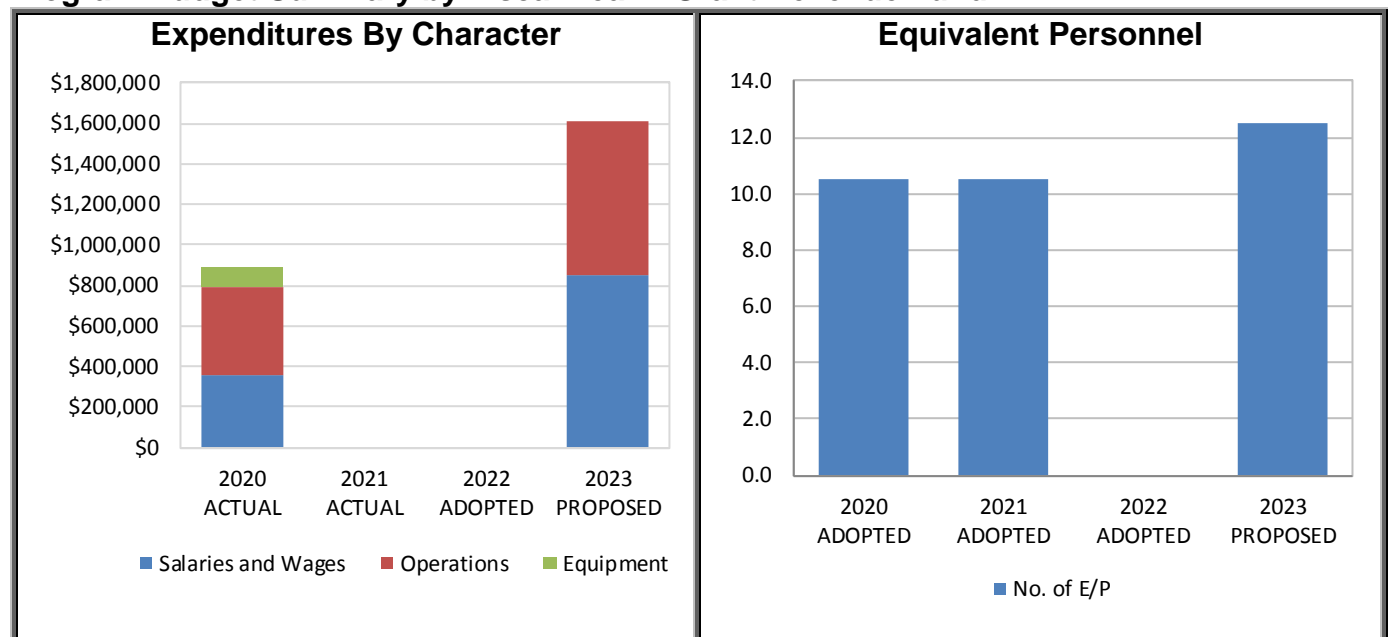
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
911777A-5101 Regular Wages: Proposed expansion positions for FY 2023 for one Ocean Safety Bureau Chief, 12 months funding; three Ocean Safety Officer III, 8 months funding; nineteen Ocean Safety Officer II, 8 months funding; and two half-time Ocean Safety Officer II, 8 months funding. Expansion includes the additional coverage for Pu'u Keka'a.	\$926,236	24.0
OTHER PREMIUM PAY:		
911777A-5215 Premium Pay: Additional funding for premium pay, additional site, and extended hours of operations.	\$119,020	
Operations		
MATERIALS & SUPPLIES:		
911777B-6060: Small Equipment - under \$1000: Related operation costs for the proposed expansion position.	\$2,500	
OTHER COSTS:		
911777B-6255 Uniform Allowance: Related operation costs for the proposed expansion positions.	\$22,035	
SERVICES:		
911777B-6135 Repairs & Maint. Buildings: Increase funding for painting of Lifeguard Facilities at Hanakao'o and DT Fleming.	\$40,000	
UTILITIES:		
911777B-6152 Cellular Telephone: Related operation costs for the proposed expansion position.	\$1,319	

Ocean Safety Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY & EQUIPMENT:		
911777C-7048 Rescue Equipment: Replacement of three Side-by-Side UTVs at \$19,000 each and purchase two ATVs at \$14,000 each.	\$85,000	
911777C-7055 Vessel and Marine Equipment: Replacement of three Rescue Watercrafts with Trailer and Sled at \$25,000 each and eleven Rescue Boards at \$1,335 each.	\$89,685	
911777C-7040 Motor Vehicles: Replacement of one 4WD Pickup Truck for South Maui district.	\$57,500	
911777C-7044 Other Equipment: Replacement of one Lifeguard Tower for Tower 10A at Kanaha Beach Park at \$125,000; one Lifeguard Tower for Tower 10B at Kanaha Beach Park; and two 10'x15' "E-Z Up" Shelters for beach safety week and other events at \$1,500 each.	\$223,000	
TOTAL EXPANSION BUDGET	\$1,566,295	24.0

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Ocean Safety Program

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$27,350	\$0	\$0	\$60,036	\$60,036	0.0%
WAGES & SALARIES	\$334,064	\$0	\$0	\$791,094	\$791,094	0.0%
Salaries and Wages Total	\$361,414	\$0	\$0	\$851,130	\$851,130	0.0%
Operations						
MATERIALS & SUPPLIES	\$3,588	\$0	\$0	\$0	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$430,630	\$0	\$0	\$759,107	\$759,107	0.0%
Operations Total	\$434,218	\$0	\$0	\$759,107	\$759,107	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$99,255	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$99,255	\$0	\$0	\$0	\$0	0.0%
Program Total	\$894,887	\$0	\$0	\$1,610,237	\$1,610,237	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Ocean Safety Officer II	9.0	9.0	0.0	11.0	11.0	100.0%
Ocean Safety Officer II, HT	0.5	0.5	0.0	0.5	0.5	100.0%
Ocean Safety Officer IV	1.0	1.0	0.0	1.0	1.0	100.0%
Program Total	10.5	10.5	0.0	12.5	12.5	100.0%

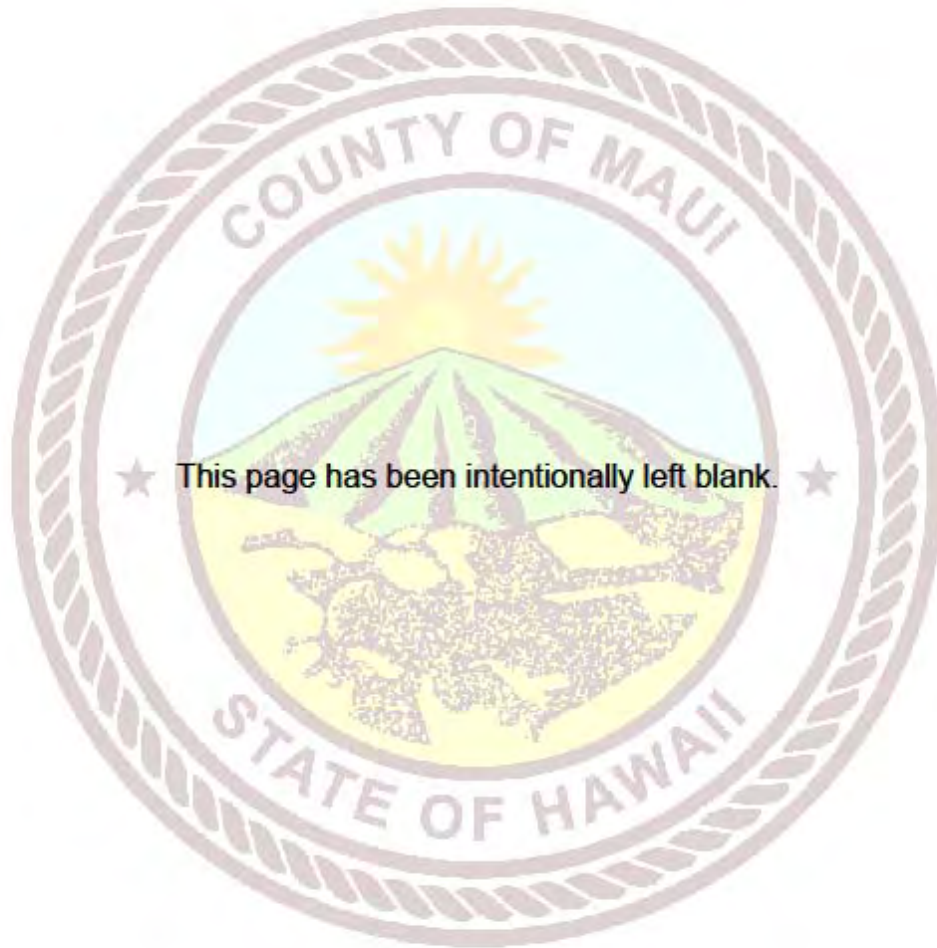
Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
State of Hawaii Makena Lifeguard Services	No	No	\$1,101,479	\$1,206,953	\$0	\$1,610,237
TOTAL			\$1,101,479	\$1,206,953	\$0	\$1,610,237

Grant Award Description

State of Hawaii Makena Lifeguard Services

This State of Hawaii Department of Land & Natural Resources grant will continue to provide funding for lifeguard services at the Makena State Beach Park. The 12.5 E/P Ocean Safety Officers will provide daily lifeguard services to Makena's "Big Beach," including weekends and holidays. The hours of operation will be 8:00 a.m. – 6:00 p.m.





Housing and Human Concerns



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

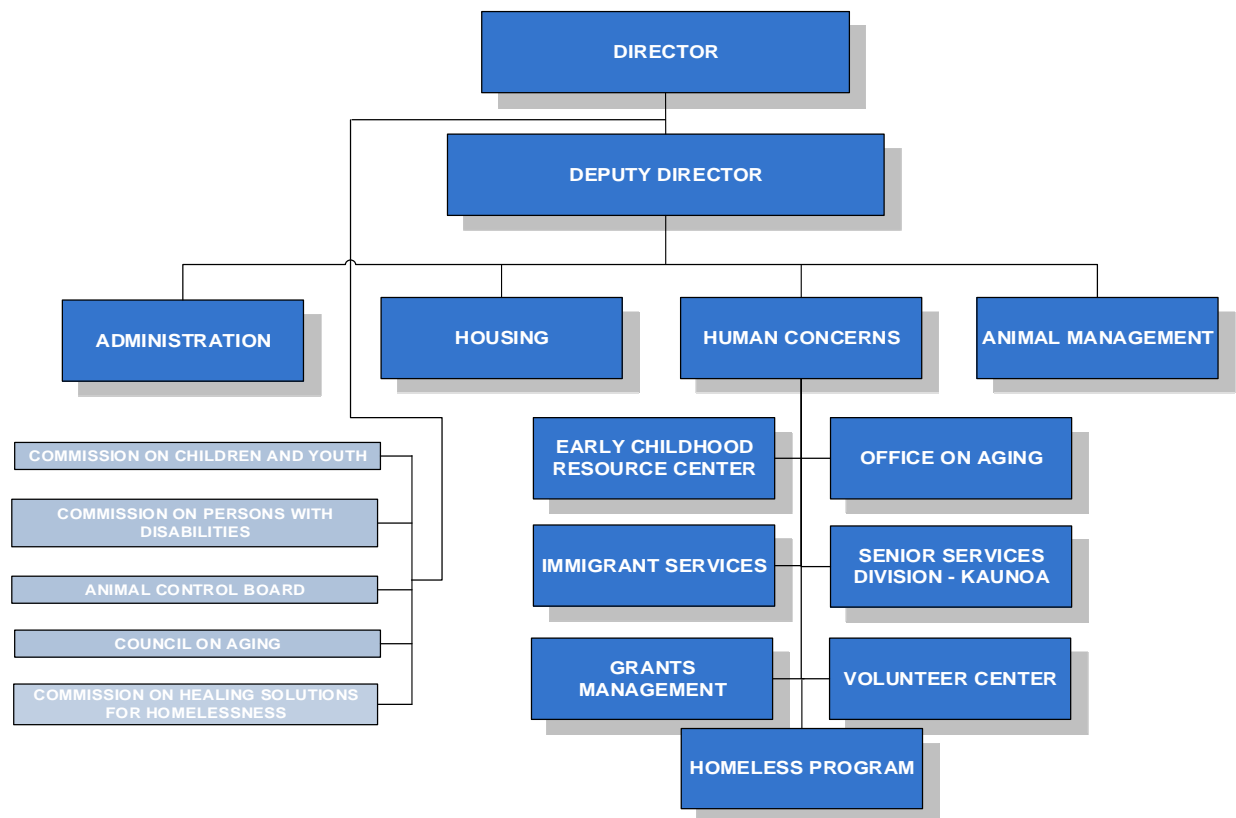
To support and enhance the social well-being of the citizens of Maui County.

Countywide Outcome(s)

The Department of Housing and Human Concerns ("DHHC") supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

DHHC continually improves and promotes opportunities that support families, service providers, businesses, policy makers, and the general public. In addition, DHHC provides housing assistance to the residents of Maui County by facilitating the development of affordable housing, homeownership assistance, and affordable rental programs. DHHC assists immigrants with the necessary tools needed to become citizens of the United States of America. DHHC has been instrumental in compassionate responses and in assisting homeless individuals and families connect with agencies to house them and provide wrap-around services. DHHC is also able to facilitate a roadmap for community volunteerism.

Department Summary**Strategies (Cont'd)**

As part of Hawaii's Aging and Disability Resource Center ("ADRC"), DHHC is able to provide services to all persons, regardless of age, income, or disability, at a highly visible place where they will be able to find information on the full range of long-term support options. The Older Americans Act of 1965, through the Office on Aging/ADRC, supports programs such as Meals on Wheels, Assisted Transportation and Congregate Meals facilitated by Kaunoa Senior Services. Maui County enables our seniors to experience their later years as the "best years."

DHHC is highly cognizant of the fiscal accountability and program compliance of County-funded programs. As such, it insures fiscal responsibility to the citizens of Maui County.

Operations

DHHC works in collaboration with various Federal, State, and County agencies to accomplish its mission. DHHC is an active participant in statewide initiatives, meetings, and dialogue groups such as the Early Childhood Action Strategy, State Homeless Continuum of Care - Bridging the Gap ("BTG"), Hawaii Interagency Council on Homelessness ("HICH"), the Executive Office on Aging, Housing Directors' and Administrators' Council, United States Citizenship and Immigration Services ("USCIS"), and State Department of Health - Alcohol and Drug Abuse Division ("ADAD").

External Factors Description

The demographics of Maui County continue to be a challenge as we embrace and always keep in mind not only Maui Island, but Molokai and Lanai as well. We are also cognizant of our Hana community that has unique needs.

DHHC continues to be up against economic constraints as Federal and State funds are being cut, deliverables/programs are faced with increasing costs, and travel has become more of a challenge. In the face of the COVID-19 pandemic, service delivery and other operational changes have been made to keep the public and Department staff safe. Demand for services has increased exponentially, and the Department has had to develop nimble, often-times technology based solutions, to meet needs in the best way possible. DHHC agrees that human contact is the preferred way to do business, however, COVID-19 has compelled us to change and adapt.

DHHC's priorities for funding human service needs are food, shelter, and safety. As non-profit organizations continue to seek more County support, they are encouraged to collaborate with other funding sources to strive for the sustainability of their various programs.

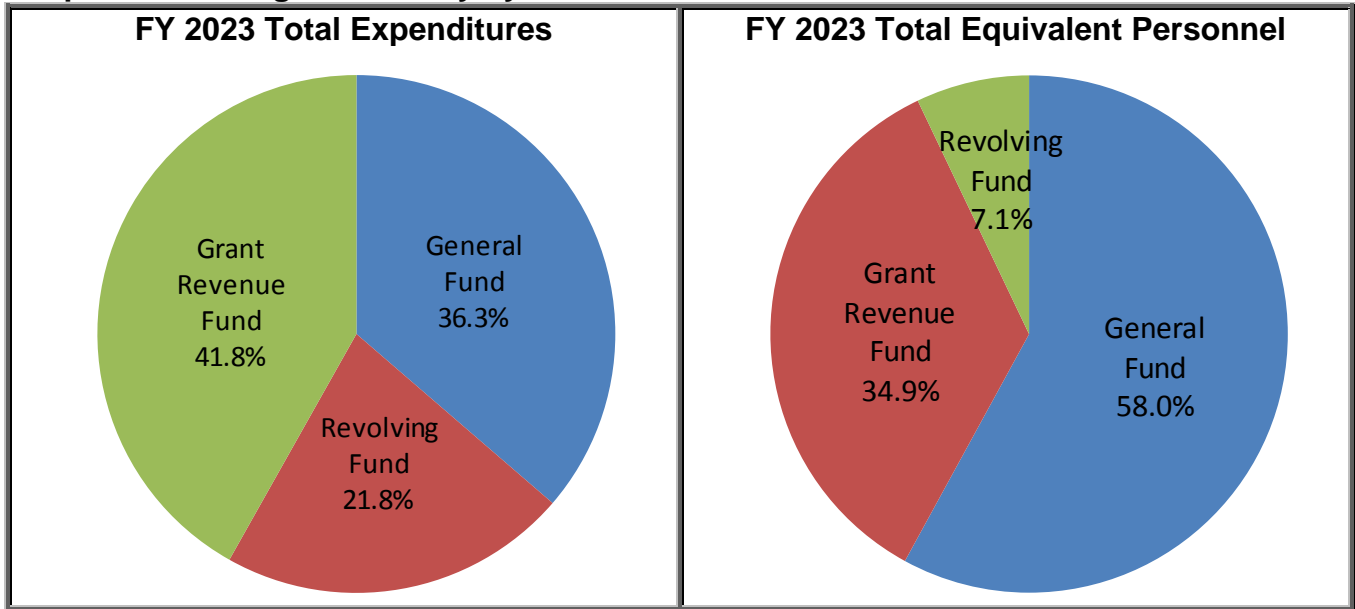
The Immigrant Services Division ("ISD") has experienced changes in the scope of services provided to the community due to the retirement of veteran staff and the decision not to pursue a Federal Recognition and Accreditation status with the Federal government due to liability concerns. ISD has pivoted to providing support to the immigrant and non-immigrant community via the provision of computer filing access, a library of Federal forms, and referrals to accredited agencies in the community. ISD will engage in on-going consultation with sister agencies to determine if additional functions can be restored.

Department Summary

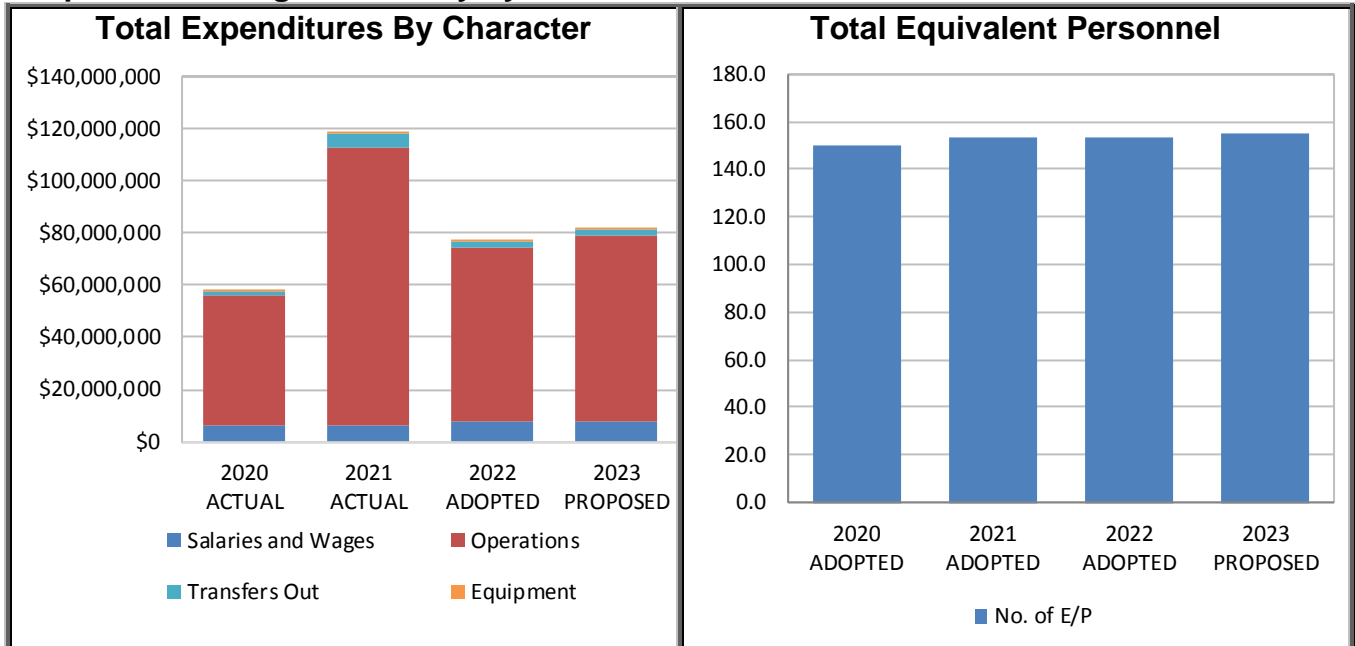
External Factors Description (Cont'd)

DHHC implemented programs for emergency rental and utility assistance through funding from the Federal government. The County's high rate of unemployment during the pandemic resulted in a multitude of financial crises for households in the community. In addition to administering the H.E.L.P. program with Maui Economic Opportunity ("MEO"), DHHC procured and established a rental and utility assistance partnership with Catholic Charities Hawaii in May 2021. To date, nearly \$20 million in funding has been provided to assist families in need.

Department Budget Summary by Fund



Department Budget Summary by Fiscal Year



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$83,354	\$89,286	\$39,765	\$40,765	\$1,000	2.5%
WAGES & SALARIES	\$6,265,549	\$5,995,112	\$7,487,222	\$7,477,239	-\$9,983	-0.1%
Salaries and Wages Total	\$6,348,904	\$6,084,398	\$7,526,987	\$7,518,004	-\$8,983	-0.1%
Operations						
MATERIALS & SUPPLIES	\$255,183	\$254,267	\$291,186	\$255,952	-\$35,234	-12.1%
OTHER COSTS	\$46,033,640	\$103,552,731	\$59,745,478	\$63,630,673	\$3,885,195	6.5%
SERVICES	\$2,907,627	\$2,126,473	\$6,294,010	\$7,004,212	\$710,202	11.3%
SPECIAL PROJECTS	\$10,429	\$35,647	\$74,000	\$89,000	\$15,000	20.3%
TRAVEL	\$150,096	\$45,962	\$209,721	\$206,121	-\$3,600	-1.7%
UTILITIES	\$188,000	\$186,817	\$224,768	\$226,268	\$1,500	0.7%
BUDGETED EXPENDITURES	\$0	-\$208	\$0	\$0	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$224,511	\$242,219	\$324,149	\$303,579	-\$20,570	-6.3%
Operations Total	\$49,769,485	\$106,443,908	\$67,163,312	\$71,715,805	\$4,552,493	6.8%
Countywide Expenditures						
OTHER COSTS	\$614	\$0	\$0	\$0	\$0	0.0%
Countywide Expenditures Total	\$614	\$0	\$0	\$0	\$0	0.0%
Transfers Out						
OTHER GOVERNMENTAL FUNDS	\$0	\$1,476,275	\$1,000,000	\$1,000,000	\$0	0.0%
SPECIAL REVENUE FUNDS	\$1,542,402	\$4,525,596	\$1,150,000	\$1,150,000	\$0	0.0%
Transfers Out Total	\$1,542,402	\$6,001,871	\$2,150,000	\$2,150,000	\$0	0.0%
Equipment						
LEASE PURCHASES	\$11,278	\$9,378	\$13,716	\$13,800	\$84	0.6%
MACHINERY & EQUIPMENT	\$141,901	\$301,852	\$36,240	\$448,240	\$412,000	1136.9%
Equipment Total	\$153,179	\$311,230	\$49,956	\$462,040	\$412,084	824.9%
Department Total	\$57,814,584	\$118,841,407	\$76,890,255	\$81,845,849	\$4,955,594	6.4%

Equivalent Personnel Summary by Program

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	5.0	5.0	5.0	5.0	0.0	0.0%
Housing Program	30.0	30.0	30.0	32.0	2.0	6.7%
Human Concerns Program	115.3	118.3	118.3	118.3	0.0	0.0%
Department Total	150.3	153.3	153.3	155.3	2.0	1.3%

Administration Program

Program Description

The Administration Program is responsible for the overall process of organizing, directing, and overseeing of the Department's resources effectively to ensure high performance and morale within the Department. The Administration is responsible for representing the Department at all official County Council meetings and manages the Department in accordance with approved operating and capital budgets.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

This program serves the Housing and Human Concerns Programs, as well as the Animal Management Program.

Services Provided

The Administration provides strong guidance through necessary policies, procedures, personnel directives, and other actions to ensure quality services within its overall operations. Administration manages the ever-changing landscape of housing and human concerns pro-actively and collaborates with the State of Hawaii on pertinent initiatives and measures. The Administration acts as an advisor to Divisions' leadership regarding employee disciplinary actions. Administration is the final signatory on all grants impacting the Divisions' operations, and therefore, is cognizant of all budgetary matters relating to the Department.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Develop strategies relating to short- and long-term community concerns under the purview of the Department by establishing clear directions and priorities, and identifying and monitoring capacity and resources within the Department.</i>				
1. Conduct Division Head meetings to strategize and establish clear priorities within the Department	# of monthly meetings held in a year with all Division Heads, focusing on collaborative efforts on resources, trainings and policies and procedures	12	12	12
	% of Division Heads who feel meetings achieve stated objectives	95%	95%	95%

Administration Program

Key Activity Goals & Measures (Cont'd)

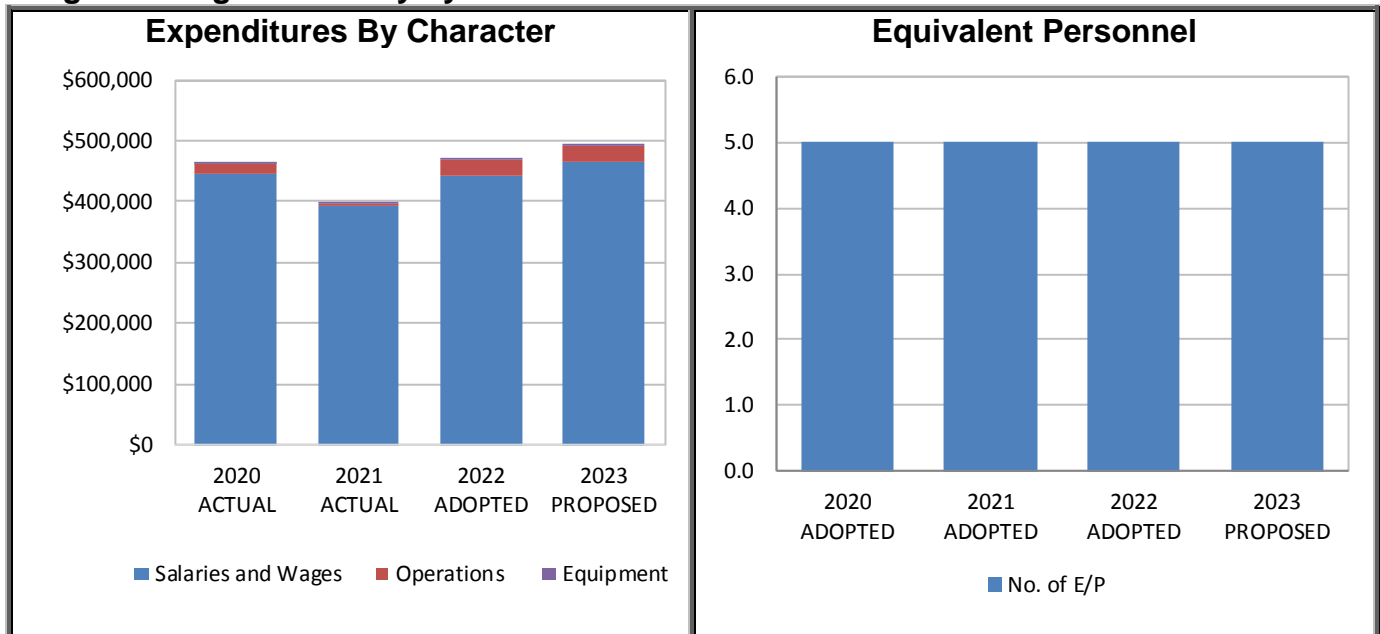
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
Goal #1: Develop strategies relating to short and long-term community concerns under the purview of the department by establishing clear directions and priorities, and identifying and monitoring capacity and resources within the Department. (Cont'd)				
2. Submittal of monthly reports on all Division activities to increase internal awareness and communications	% of monthly division reports reviewed annually by Administration and shared with DHHC staff, for all divisions to have a working knowledge of the Department and promote collaborations across divisions	N/A	N/A	100%
<i>Goal #2: Promote collaboration with other Departments and various community groups to provide technical assistance to the community.</i>				
1. Participate in meetings, trainings, and activities with Departments and human services providers within the community	# of meetings, trainings, and activities participated in annually with Departments and human services providers within the community	138	30	50
	% surveyed that felt DHHC's participation was valuable	0%	90%	90%
2. Increase capacity of DHHC to respond to emergency/disaster situations	% of division leadership who complete basic MEMA training	100%	95%	100%
	% of Department line staff who complete basic MEMA training	1%	75%	50%
<i>Goal #3: Facilitate and coordinate inter-agency and inter-departmental events and meetings on an on-going basis, and provide staff trainings and recognize employees' accomplishments to promote efficiency and continuity within the Department.</i>				
1. Collaborate with Departments and Agencies to enrich the community and strengthen leadership positioning	# of inter-agency/inter-departmental collaborations for shared team efforts of success	95	25	25
2. Advise staff of training opportunities	% of DHHC staff attending at least one training per year	100%	100%	100%

Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Facilitate and coordinate inter-agency and inter-departmental events and meetings on an on-going basis, and provide staff trainings and recognize employees' accomplishments to promote efficiency and continuity within the Department. (Cont'd)</i>				
3. Conduct staff recognition events to enhance staff morale and showcase successes	# of staff recognition events conducted annually	4	6	6
<i>Goal #4: Support and encourage Maui County's presence on statewide initiatives related to aging, housing, early childhood development, and other human concern issues.</i>				
1. Increase staff participation in Statewide initiatives	% of Divisions that participate in associated Statewide coalitions or organizations	85%	80%	80%

Program Budget Summary by Fiscal Year – General Fund



Administration Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$11,047	\$17,329	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$433,439	\$374,902	\$442,353	\$465,249	\$22,896	5.2%
Salaries and Wages Total	\$444,486	\$392,230	\$442,353	\$465,249	\$22,896	5.2%
Operations						
MATERIALS & SUPPLIES	\$2,470	\$3,786	\$3,995	\$3,995	\$0	0.0%
OTHER COSTS	\$3,874	-\$4,436	\$7,200	\$7,200	\$0	0.0%
SERVICES	\$1,468	\$1,978	\$2,950	\$2,950	\$0	0.0%
TRAVEL	\$8,495	\$302	\$10,650	\$10,650	\$0	0.0%
UTILITIES	\$2,714	\$1,788	\$2,500	\$2,500	\$0	0.0%
Operations Total	\$19,021	\$3,417	\$27,295	\$27,295	\$0	0.0%
Equipment						
LEASE PURCHASES	\$1,835	\$1,990	\$2,000	\$2,000	\$0	0.0%
Equipment Total	\$1,835	\$1,990	\$2,000	\$2,000	\$0	0.0%
Program Total	\$465,342	\$397,638	\$471,648	\$494,544	\$22,896	4.9%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary III	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	5.0	5.0	5.0	5.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

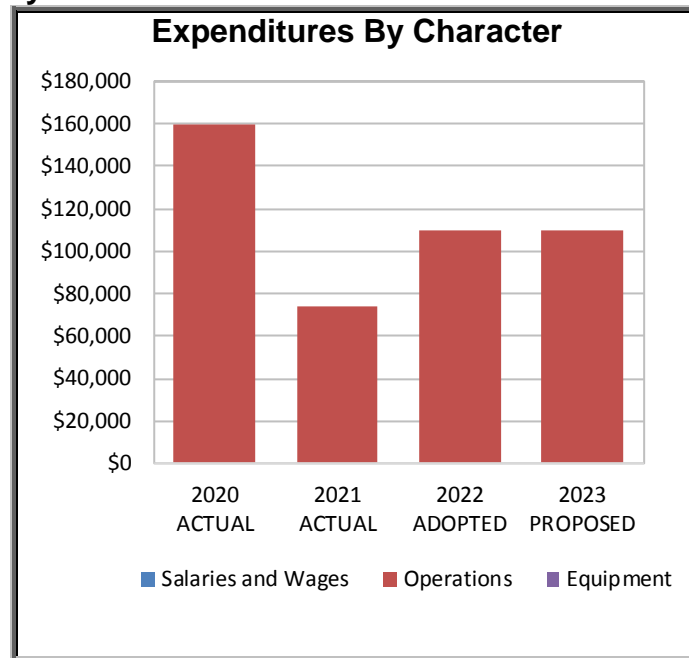
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
914002A-5101 Regular Wages: Adjustment in salaries due to position filled at a higher step.	\$22,896	0.0
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

Administration Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$151,825	\$74,025	\$0	\$0	\$0	0.0%
SERVICES	\$0	\$0	\$110,000	\$110,000	\$0	0.0%
TRAVEL	\$7,620	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$159,446	\$74,025	\$110,000	\$110,000	\$0	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$159,446	\$74,025	\$110,000	\$110,000	\$0	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Administration Program does not have equivalent personnel funded through the Grant Revenue Fund.

Administration Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Strategic Prevention Framework Partnerships for Success	No	No	\$100,000	\$100,000	\$110,000	\$110,000
State Department of Health, Alcohol and Drug Abuse Division, Substance Abuse Prevention	No	No	\$80,000	\$80,000	\$0	\$0
TOTAL			\$180,000	\$180,000	\$110,000	\$110,000

Grant Award Description

Strategic Prevention Framework Partnership for Success

Funds to be used to coordinate County prevention services that will build capacity to enhance the substance abuse prevention system within the County and Statewide to address underage drinking.

Housing Program

Program Description

The Housing Program is responsible for the administration and oversight of grants provided to the County by the U.S. Department of Housing and Urban Development (“HUD”), including the Section 8 Housing Choice Voucher Program (“Section 8 Program”), Section 8 Homeownership Option Program, Section 8 Family Self-Sufficiency Program, the HOME Investment Partnerships Program, and the National Housing Trust Fund. The program administers and provides oversight for the County Affordable Housing Fund Program and several other County-funded grants, as well as oversight of three County-owned rental projects. In addition, it is responsible for monitoring the affordable housing conditions/requirements imposed by the County; providing technical and financial assistance in the development of affordable housing projects; and promoting fair housing.

This program also consists of the following activities funded by Revolving Fund:

- Affordable Housing Fund
- Experimental and Demonstrative Housing Projects Fund
- Home Acquisition and Ownership Programs Fund
- Housing Interim Financing and Buy-Back Revolving Fund

Countywide Outcome(s)

The Housing Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

Extremely low-income families to above-moderate-income families; special needs groups that include the elderly.

Services Provided

Rental and homeownership assistance through the Section 8 programs; process, administer, and monitor grants or loans to developers building affordable housing units or agencies providing assistance in an affordable housing program; process and monitor affordable housing agreements; review and certify eligibility for tenants and homeowners of affordable housing units; provide technical assistance to developers planning affordable housing projects; provide resource and referrals to County residents with questions or concerns about housing laws including landlord tenant code and fair housing; and monitor affordable housing units for safety, security, and sanitary conditions.

Housing Program

Key Activity Goals & Measures

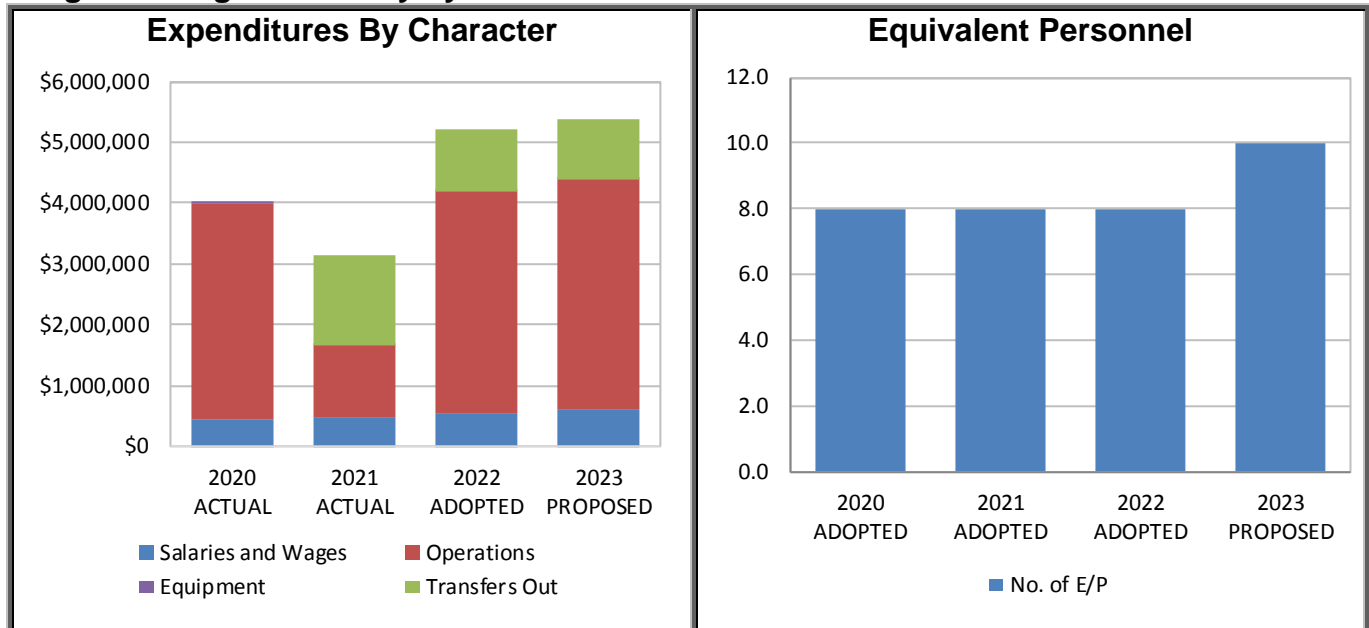
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Assist very low- and low-income families under the Section 8 Housing Choice Voucher Program by providing financial assistance for rent, utility payments, mortgage loan payments, or down-payment assistance.</i>				
1. Administer the Section 8 Housing Choice Voucher Program in accordance with HUD requirements	% of vouchers utilized vs. total vouchers allocated to the County	100%	95%	95%
	% of HUD's approved budget under the Section 8 Housing Choice Voucher Program expended	100%	95%	95%
2. Maintain rating as a high-performer in Section 8 Management Assessment Program rating	Section 8 Management Assessment Program rating of 75 or higher from HUD (60-89 = Standard; 90 = High-Performer)	N/A	95%	95%
3. Obtain a high performance rating on Housing Quality Standards ("HQS") quality control inspections	% of HQS cases sampled showing corrected deficiencies within HUD/PHA time requirements	100%	98%	98%
<i>Goal #2: Increase opportunities for County residents to actualize affordable housing rental and homeownership opportunities.</i>				
1. Improve Department outreach to Developers regarding funding resources for affordable housing development	# of project proposals received for Affordable Housing Fund and Experimental and Demonstration Housing Projects Fund	6	8	8
2. Increase the County's inventory of affordable housing units	# of housing projects that receive technical assistance in planning affordable or workforce units (as related to Section 2.96, and 2.97, MCC, Section 201H-038 HRS, etc.)	28	25	25
3. Increase homeownership opportunities for First-Time Home Buyers	# of First-Time Home Buyer clients who purchase a home with County Down Payment Assistance	18	33	33

Housing Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Increase opportunities for County residents to actualize affordable housing rental and homeownership opportunities. (Cont'd)</i>				
3. Increase homeownership opportunities for First-Time Home Buyers (Cont'd)	% of First-Time Home Buyer funds expended to total allocated funds during FY	27%	75%	75%
<i>Goal #3: All County residents will have access to fair and equal housing opportunities, services, and activities in a nondiscriminatory manner.</i>				
1. Increase public awareness of State and Federal Fair Housing laws	# of participants in Fair Housing/ Hawaii Residential Landlord-Tenant Code workshops	113	80	100
2. Increase access to fair housing and/or landlord-tenant code questions, concerns, or issues for County residents	# of persons assisted with fair housing and/or landlord-tenant code questions, concerns, or issues mediated annually	223	200	200

Program Budget Summary by Fiscal Year – General Fund



Housing Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$4,515	\$3,047	\$5,000	\$5,000	\$0	0.0%
WAGES & SALARIES	\$450,755	\$486,715	\$527,518	\$593,458	\$65,940	12.5%
Salaries and Wages Total	\$455,270	\$489,762	\$532,518	\$598,458	\$65,940	12.4%
Operations						
MATERIALS & SUPPLIES	\$3,656	\$4,786	\$4,900	\$4,900	\$0	0.0%
OTHER COSTS	\$3,419,533	\$1,156,511	\$3,511,550	\$3,261,550	-\$250,000	-7.1%
SERVICES	\$119,341	\$16,620	\$128,090	\$488,090	\$360,000	281.1%
TRAVEL	\$4,602	\$379	\$9,700	\$9,700	\$0	0.0%
UTILITIES	\$10,142	\$8,505	\$18,103	\$18,103	\$0	0.0%
Operations Total	\$3,557,273	\$1,186,800	\$3,672,343	\$3,782,343	\$110,000	3.0%
Transfers Out						
OTHER GOVERNMENTAL FUNDS	\$0	\$1,476,275	\$1,000,000	\$1,000,000	\$0	0.0%
Transfers Out Total	\$0	\$1,476,275	\$1,000,000	\$1,000,000	\$0	0.0%
Equipment						
LEASE PURCHASES	\$1,300	\$1,559	\$2,410	\$2,410	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$4,000	\$4,000	0.0%
Equipment Total	\$1,300	\$1,559	\$2,410	\$6,410	\$4,000	166.0%
Program Total	\$4,013,843	\$3,154,396	\$5,207,271	\$5,387,211	\$179,940	3.5%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Assistant Housing Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Development Project Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Program Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Program Specialist II	1.0	1.0	1.0	2.0	1.0	100.0%
Housing Program Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Program Specialist V	1.0	1.0	1.0	2.0	1.0	100.0%
Secretary I	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	8.0	8.0	8.0	10.0	2.0	25.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
OTHER COSTS:		
914128B-6317 County Grant Subsidy: Deletion of one-time appropriation to support the implementation and execution of Maui's Housing Affordability Initiatives.	-\$250,000	
Equipment		
None	\$0	

Housing Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
914127A-5101 Regular Wages: Proposed expansion positions for one Housing Program Specialist II and one Housing Program Specialist V for FY 2023, 8 months funding.	\$72,888	2.0
Operations		
SERVICES:		
914457B-6112 Contractual Services: Funding for Hawaii Housing Planning Study and possible contracting for County interest list management.	\$230,000	
914457B-6132 Professional Services: Funding for operations of Huliau Apartments.	\$130,000	
Equipment		
MACHINERY & EQUIPMENT:		
914127C-7042 Office Furniture: Purchase two workstations for the proposed expansion positions.	\$4,000	
TOTAL EXPANSION BUDGET	\$436,888	2.0

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Grants for Housing Program				
Affordable Rental Housing Programs	\$1,399,609	\$1,152,900	\$3,000,000	\$3,000,000
Hale Mahaolu for Homeowners and Housing Counseling Program	\$150,000	\$170,000	\$190,000	\$190,000
First Time Home Buyer's Fund	\$1,680,857	\$1,250,000	\$0	\$0
Hawaii Community Foundation for Housing Affordability Initiatives	\$0	\$0	\$250,000	\$0
TOTAL HOUSING PROGRAM	\$3,230,466	\$2,572,900	\$3,440,000	\$3,190,000

County Grant Subsidy Program Description

Affordable Rental Housing Programs***Family Life Center, Inc.***

Provides housing assistance and rental support for low income, needy, and/or homeless persons in Maui County.

Ka Hale A Ke Ola Resource Centers, Inc.

Provides direct rental assistance payments, supplemented by counseling and case management, to individuals and families moving from emergency shelter or transitional housing to permanent housing.

Housing Program

County Grant Subsidy Program Description (Cont'd) Affordable Rental Housing Programs (Cont'd)

Maui Economic Opportunity, Inc.

Provides rental assistance to families to prevent homelessness.

Women Helping Women

Supports victims of domestic violence in Maui County by providing one-time rental assistance, back rent, subsidized rent, security deposits, and utilities assistance.

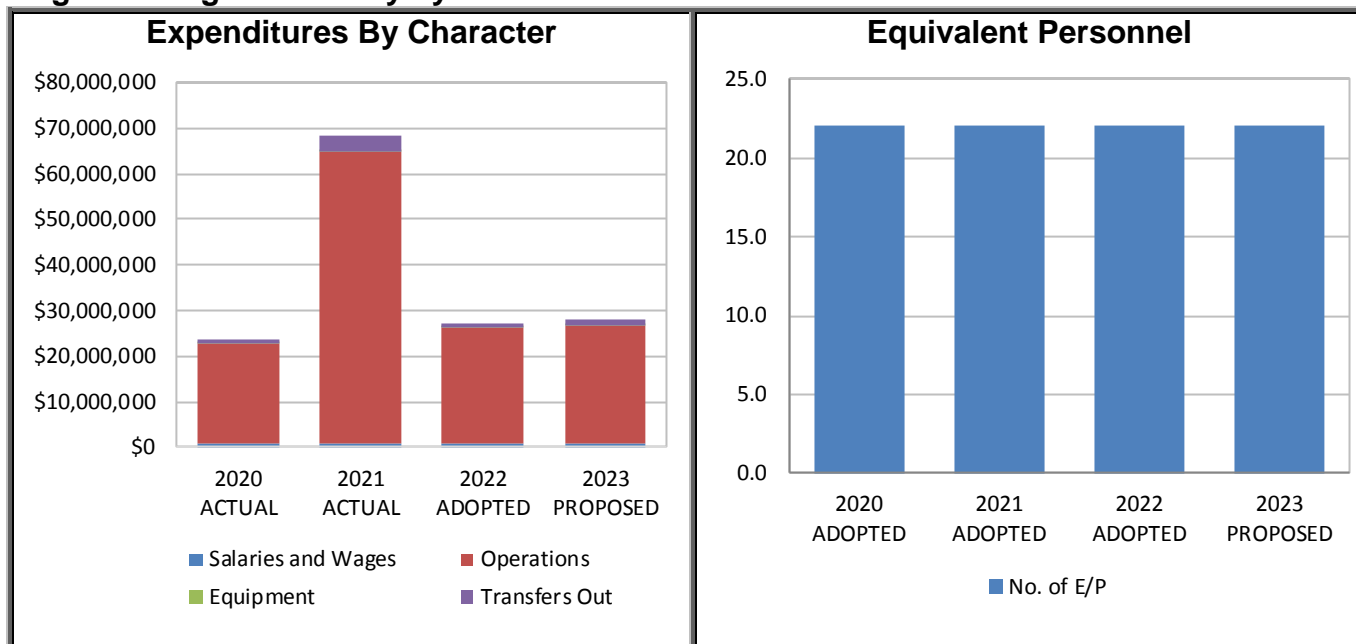
Hale Mahaolu for Homeowners and Housing Counseling Program

Assists Maui County residents with counseling, education, and homebuyer classes for first-time homebuyers; those seeking foreclosure prevention aid or assistance applying for loan modifications; and Department of Hawaiian Home Lands' lessees facing lease cancellations.

First Time Home Buyer's Fund

Funds from the First Time Home Buyer's Fund were transferred to the Home Acquisition and Ownership Program Revolving Fund, which was created for down payment assistance. Program now operates out of Revolving Fund.

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Housing Program

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$3	\$0	\$5,300	\$5,300	\$0	0.0%
WAGES & SALARIES	\$841,678	\$708,914	\$899,232	\$935,044	\$35,812	4.0%
Salaries and Wages Total	\$841,681	\$708,914	\$904,532	\$940,344	\$35,812	4.0%
Operations						
MATERIALS & SUPPLIES	\$14,298	\$9,511	\$20,400	\$28,200	\$7,800	38.2%
OTHER COSTS	\$21,680,384	\$63,549,453	\$24,520,420	\$25,507,620	\$987,200	4.0%
SERVICES	\$64,969	\$332,644	\$490,700	\$62,700	-\$428,000	-87.2%
SPECIAL PROJECTS	\$10,429	\$35,647	\$74,000	\$89,000	\$15,000	20.3%
TRAVEL	\$7,424	\$8	\$27,600	\$11,700	-\$15,900	-57.6%
UTILITIES	\$10,271	\$39,349	\$42,800	\$44,800	\$2,000	4.7%
Operations Total	\$21,787,775	\$63,966,611	\$25,175,920	\$25,744,020	\$568,100	2.3%
Transfers Out						
SPECIAL REVENUE FUNDS	\$1,048,076	\$3,894,559	\$1,150,000	\$1,150,000	\$0	0.0%
Transfers Out Total	\$1,048,076	\$3,894,559	\$1,150,000	\$1,150,000	\$0	0.0%
Equipment						
LEASE PURCHASES	\$701	\$768	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$3,419	\$0	\$6,240	\$6,240	\$0	0.0%
Equipment Total	\$4,120	\$768	\$6,240	\$6,240	\$0	0.0%
Program Total	\$23,681,653	\$68,570,852	\$27,236,692	\$27,840,604	\$603,912	2.2%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Choice Voucher Program Accountant	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Choice Voucher Program	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Choice Voucher Program Supervisor	2.0	2.0	2.0	2.0	0.0	0.0%
Housing Clerk	3.0	3.0	3.0	3.0	0.0	0.0%
Housing Inspector	2.0	2.0	2.0	2.0	0.0	0.0%
Housing Program Specialist IV	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Program Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Housing Specialist	8.0	8.0	8.0	8.0	0.0	0.0%
Housing Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	22.0	22.0	22.0	22.0	0.0	0.0%

Housing Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
HOME Investment Partnership Program	No	Yes/25%	\$0	\$3,100,000	\$0	\$0
National Housing Trust Fund	No	No	\$0	\$3,000,000	\$0	\$0
Komohana Hale Apartments Program	No	No	\$215,000	\$238,200	\$0	\$0
Kulamalu Hale Apartment Program	No	No	\$521,000	\$550,580	\$0	\$0
Section 8 Housing Program	No	No	\$25,813,932	\$25,600,000	\$25,603,972	\$26,639,984
Family Self Sufficiency Program Coordinator Grant	No	No	\$0	\$44,000	\$44,000	\$44,000
Ohana Zone – Kahului Affordable Housing for Homeless Families	No	No	\$0	\$432,100	\$432,100	\$0
Department of Housing and Urban Development Emergency Housing Vouchers	Yes	No	\$0	\$0	\$1,156,620	\$1,156,620
TOTAL			\$26,549,932	\$32,964,880	\$27,236,692	\$27,840,604

Grant Award Description

Section 8 Housing Program

The Section 8 Housing Assistance Payments Program is a rental assistance program funded by HUD. Under an annual contributions contract with HUD, the County of Maui is authorized to issue vouchers to approximately 1,464 very low income families in Maui County or 100% of budget authority to assist with their rent payments. In addition to these vouchers, the County also received 35 HUD Veterans Affairs Supportive Housing (“VASH”) vouchers which are used to support homeless veterans.

Family Self Sufficiency (“FSS”) Program Coordinator Grant

The FSS Coordinator grant helps support the salary and training needs of the FSS Program Coordinator. The FSS Coordinator is the principal front-line staff responsible for implementation of the FSS Program. The FSS Program Coordinator develops strategies to connect participating families to public and private resources to increase their earned income and financial empowerment, reduce or eliminate the need for welfare assistance, and make progress towards economic independence and self-sufficiency.

HUD Emergency Housing Vouchers

The American Rescue Plan Act of 2021 allowed HUD to allocate additional emergency housing vouchers to assist individuals and families who are (1) homeless; (2) at risk of homelessness; (3) fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking; or (4) recently homeless.

Housing Program

Program Description

The Affordable Housing Fund (“Fund”) was established and created through Chapter 3.35, Maui County Code (“MCC”), and is used for the provision, protection, and expansion of affordable housing and suitable living environments for residents of very low to gap income. The Fund is administered by the Director of Housing and Human Concerns.

The Fund is used to increase the supply of affordable rental and owner-occupied housing either through grants or loans to nonprofits or community land trusts. The Fund can be used to purchase real property; planning, design, or construction of housing for residents within income-qualified groups; provide housing for elderly, disabled, and homeless residents lacking a permanent home; and to make investments in public infrastructure in connection with related affordable housing projects. The Fund can also be used to leverage funds from Federal, State, and other organizations or entities in order to further expand affordable housing opportunities for Maui County residents.

Deposits to the Fund are from several sources, including all monies paid to the County in lieu of providing residential workforce housing units, any Council appropriations to the Fund, and all monies donated to the County for affordable housing projects. In FY 2008 through FY 2021, Council appropriated a minimum of two percent of the certified real property tax revenues to the Fund. Beginning in FY 2022, this percentage was increased to three percent.

With each yearly allocation, the Department holds a Request for Proposals for the development of Affordable Housing Fund-eligible projects. Proposal applications are evaluated and selected for inclusion in the Affordable Housing Fund Annual Plan where final selection of projects to be funded and the amount of each award will be made by the Council. The Council may also make appropriations for projects or programs that meet the purposes of the Fund outside of the Department’s procurement process.

In FY 2021, approximately \$15.7 million was allocated from the Fund to support six affordable housing projects which included Kaiaulu O Halelea Phase 1A, a 64-unit multi-family rental project currently under construction in Kihei; assisting Hale Mahaolu acquire Lokenani Hale, an affordable 62-unit multi-family senior project located in Wailuku; and assisting Aloha House’s acquisition of two residential buildings for its Clean and Sober Living program.

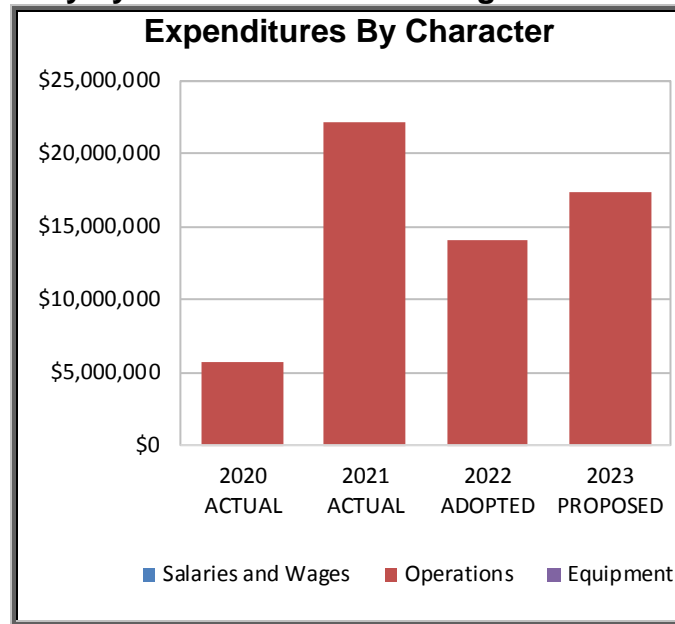
In FY 2022, approximately \$17.3 million was allocated to an additional seven projects, including investments in:

- Hale O Piikea Phase II, a 97-unit multi-family senior rental project in Kihei;
- Kaiaulu O Halelea Phase 1B, a 56-unit multi-family rental project located in Kihei; and
- Hale Pilina, a 179-unit multi-family rental project in Kahului.

For information relating to the selection of grant or loan proposals, grant or loan requirements, the affordable housing fund annual plan, annual report and project expenses, please refer to the Maui County Code website: <http://library.municode.com/index.aspx?clientId=16289>.

Housing Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$5,742,400	\$22,330,546	\$14,001,102	\$17,325,000	\$3,323,898	23.7%
SERVICES	\$3,745	-\$248,261	\$68,910	\$68,910	\$0	0.0%
TRAVEL	\$0	\$0	\$590	\$590	\$0	0.0%
UTILITIES	\$0	\$270	\$500	\$0	-\$500	-100.0%
Operations Total	\$5,746,144	\$22,082,556	\$14,071,102	\$17,394,500	\$3,323,398	23.6%
Equipment						
CAPITAL OUTLAY	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$5,746,144	\$22,082,556	\$14,071,102	\$17,394,500	\$3,323,398	23.6%

Equivalent Personnel Summary by Position Title – Revolving Fund

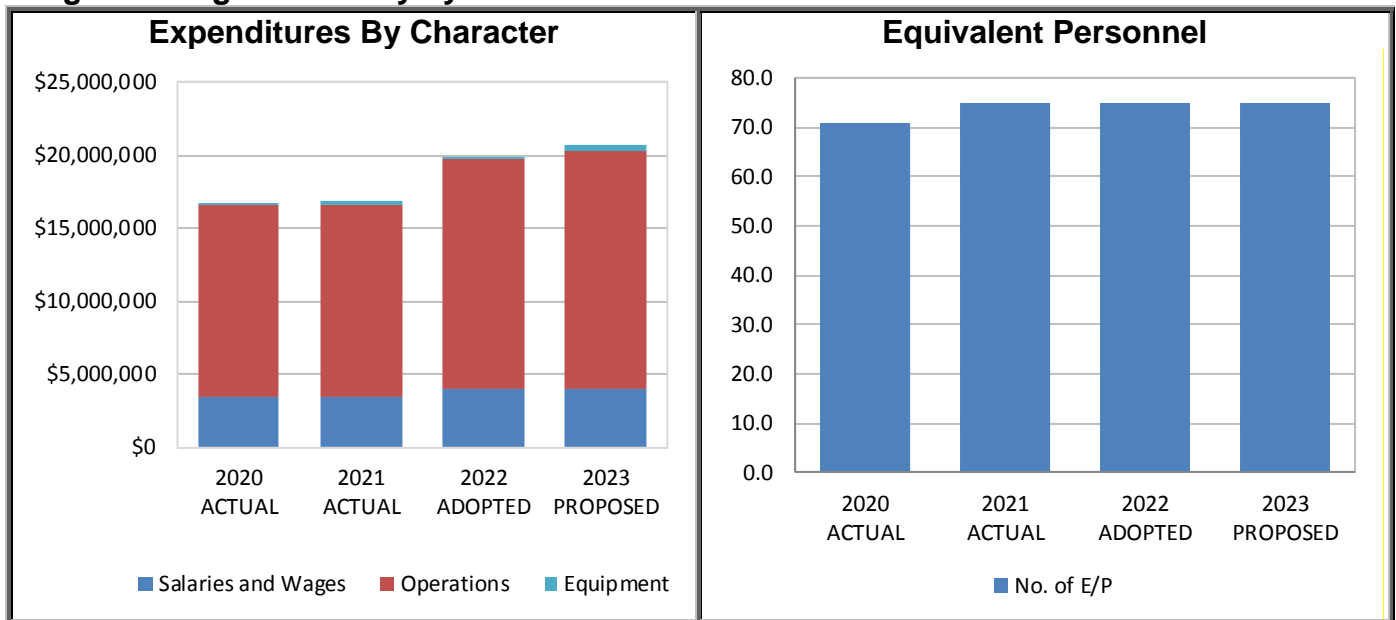
The Housing Program does not have equivalent personnel funded through the Revolving Fund.

Human Concerns Program

Program Description

Human Concerns Program consists of the Early Childhood Resource Program, Grants Management, Homeless Program, Immigrant Services, Senior Services Division, Office on Aging, and the Volunteer Center. The program description, populations served, services provided, and key activity goals and measures for each division are presented separately in the following pages.

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$60,878	\$58,409	\$29,465	\$30,465	\$1,000	3.4%
WAGES & SALARIES	\$3,321,031	\$3,323,244	\$3,982,666	\$3,906,847	-\$75,819	-1.9%
Salaries and Wages Total	\$3,381,909	\$3,381,653	\$4,012,131	\$3,937,312	-\$74,819	-1.9%
Operations						
MATERIALS & SUPPLIES	\$203,321	\$148,735	\$160,032	\$167,607	\$7,575	4.7%
OTHER COSTS	\$11,794,090	\$12,193,987	\$15,160,421	\$15,689,185	\$528,764	3.5%
SERVICES	\$974,770	\$665,687	\$214,705	\$280,705	\$66,000	30.7%
TRAVEL	\$66,894	\$31,531	\$75,630	\$75,130	-\$500	-0.7%
UTILITIES	\$150,093	\$123,714	\$157,715	\$157,715	\$0	0.0%
BUDGETED EXPENDITURES	\$0	-\$208	\$0	\$0	\$0	0.0%
Operations Total	\$13,189,168	\$13,163,445	\$15,768,503	\$16,370,342	\$601,839	3.8%
Equipment						
LEASE PURCHASES	\$7,443	\$5,062	\$9,306	\$9,390	\$84	0.9%
MACHINERY & EQUIPMENT	\$129,085	\$273,866	\$30,000	\$438,000	\$408,000	1360.0%
Equipment Total	\$136,528	\$278,928	\$39,306	\$447,390	\$408,084	1038.2%
Program Total	\$16,707,605	\$16,824,026	\$19,819,940	\$20,755,044	\$935,104	4.7%

Human Concerns Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Accountant III	2.0	2.0	2.0	2.0	0.0	0.0%
Aging and Disability Program Specialist I	1.0	1.0	1.0	1.0	0.0	0.0%
Aging and Disability Program Specialist II	3.0	3.0	3.0	3.0	0.0	0.0%
Aging and Disability Services Specialist III	2.0	2.0	2.0	2.0	0.0	0.0%
Aging and Disability Services Specialist IV	2.0	2.0	2.0	2.0	0.0	0.0%
Assistant Senior Services Division	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III (HT - Molokai)	0.5	0.5	0.5	0.5	0.0	0.0%
County Executive on Aging	1.0	1.0	1.0	1.0	0.0	0.0%
Early Childhood Resource Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Enhance Fitness Instructor	4.0	4.0	4.0	4.0	0.0	0.0%
Grants Management Program Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Grants Management Program Specialist I	1.0	1.0	1.0	1.0	0.0	0.0%
Grants Management Program Specialist IV	2.0	2.0	2.0	2.0	0.0	0.0%
Homeless Program Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Homeless Program Specialist	1.0	2.0	2.0	2.0	0.0	0.0%
Immigrant Services Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Immigrant Services Program Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Immigrant Services Specialist I - Molokai	1.0	1.0	1.0	1.0	0.0	0.0%
Immigrant Services	1.0	1.0	1.0	1.0	0.0	0.0%
Immigrant Services Specialist II	2.0	2.0	2.0	2.0	0.0	0.0%
Immigrant Services Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
Information/Publicity Technician (HT)	0.5	0.5	0.5	0.5	0.0	0.0%
Leisure Program Instructor (6 hrs/week)	0.0	0.0	0.0	0.0	0.0	0.0%
Nutrition Program Aid (HT)	5.5	5.5	5.5	5.5	0.0	0.0%
Office Operations Assistant II	3.0	3.0	3.0	3.0	0.0	0.0%
Park Caretaker I	3.0	3.0	3.0	3.0	0.0	0.0%
Park Caretaker I (HT)	0.5	0.5	0.5	0.5	0.0	0.0%
Park Caretaker II	2.0	2.0	2.0	2.0	0.0	0.0%
Secretary I	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Division Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Aid II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Aide II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Aide II (HT)	0.5	1.5	1.5	1.5	0.0	0.0%
Senior Services Program Assistant III (Lanai)	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Program Assistant I (HT)	1.5	1.5	1.5	1.5	0.0	0.0%
Senior Services Program Assistant II	2.0	2.0	2.0	2.0	0.0	0.0%
Senior Services Program Assistant III	5.0	5.0	5.0	5.0	0.0	0.0%
Senior Services Program Specialist III	3.0	3.0	3.0	3.0	0.0	0.0%
Senior Services Program Specialist IV	2.0	2.0	2.0	2.0	0.0	0.0%
Senior Services Transit Aide II	0.0	2.0	2.0	2.0	0.0	0.0%
Senior Services Transit Aid II	5.0	5.0	5.0	5.0	0.0	0.0%
Volunteer Center Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	71.0	75.0	75.0	75.0	0.0	0.0%

Human Concerns Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
914143A-5101 Regular Wages: Adjustment in salaries due to position reallocations and step correction.	-\$13,218	0.0
914150A-5101 Regular Wages: Adjustment in salaries due to position reallocations, salary correction, step correction, and positions filled at a higher step.	-\$25,785	0.0
914325A-5101 Regular Wages: Adjustment in salaries due to positions filled at a higher/lower step and step/position title corrections.	-\$36,816	0.0
Operations		
OTHER COSTS:		
914172B-6317 County Grant Subsidy: Deletion of one-time appropriation for the Lahaina LEAD Safe Haven expansion program.	-\$694,000	
914183B-6317 County Grant Subsidy: Decrease funding due to budget discrepancies in application.	-\$30,431	
914185B-6317 County Grant Subsidy: Budget transferred to 914432B Early Childhood Programs for family subsidies.	-\$39,655	
914207B-6317 County Grant Subsidy: Budget transferred to 914432B Early Childhood Programs for family subsidies.	-\$107,885	
914211B-6317 County Grant Subsidy: Budget transferred to 914310B HHC Food Shelter and Safety (conditional language for Special Olympics Hawaii Grants).	-\$24,000	
914212B-6317 County Grant Subsidy: Budget transferred to 914310B HHC Food Shelter and Safety (conditional language for Special Olympics Molokai). Funds will still be directed to services on Molokai.	-\$11,000	
914294B-6317 County Grant Subsidy: Deletion of one-time appropriation.	-\$323,000	
914310B-6317 County Grant Subsidy: Budget transferred \$24,000 from 914211B and \$11,000 from 914212B as a result of deleting Special Olympics grants from line-item funding (program on a corrective action plan).	\$35,000	
914341B-6317 County Grant Subsidy: Substance Abuse Program - Budget transferred \$110,000 to 914473B Youth Program for Ho'oulu Na Kamali'i. Funding increased for Maui Youth and Family Service to cover Program Coordinator position and other costs; Ka Hale Pomaka'i on Moloka'i for new staff and increased services; and Maui Family Support Services Teen Voices for external program evaluator and costs.	-\$130,999	
914424B-6317 County Grant Subsidy: Budget transferred from 914433B Women Helping Women - East Maui (conditional language for Women Helping Women - East Maui).	\$11,000	
914432B-6317 County Grant Subsidy: Consolidated funding from 914697B E Malama I Na Keiki O Lanai (\$86,335), 914207B MEO Infant/toddler care (\$107,885), and 914185B Imua Family Services (\$39,655) for family subsidies.	\$233,875	
914433B-6317 County Grant Subsidy: Budget transferred to 914424B Women Helping Women (conditional language for Women Helping Women - East Maui).	-\$11,000	
914473B-6317 County Grant Subsidy: Budget transferred from 914341B Substance Abuse Programs for Ho'oulu Na Kamali'i.	\$110,000	
914613B-6317 County Grant Subsidy: Budget transferred to 914929B MEO Headstart Summer Programs (conditional language for MEO Molokai Summer Program).	-\$28,963	
914697B-6317 County Grant Subsidy: Budget transferred to 914432B Early Childhood Programs for Lanai family subsidies.	-\$86,335	
914819B-6317 County Grant Subsidy: Deletion of grant due to non-compliance and no response from grantee. No application submitted.	-\$50,000	

Human Concerns Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
914903B-6317 County Grant Subsidy: Budget transferred from 914904B Mobile Water Filling Station; proviso added by Council.	\$66,200	
914904B-6317 County Grant Subsidy: Budget transferred to 917903B HHC Homeless Program (conditional language for Mobile Water Fillings Station).	-\$66,200	
914910B-6317 County Grant Subsidy: Deletion of one-time appropriation. Grantee did not apply for continued funding.	-\$150,000	
914911B-6317 County Grant Subsidy: Deletion of one-time appropriation for planning, design, and permitting of a 12-bed dormitory.	-\$225,000	
914929B-6317 County Grant Subsidy: Budget transferred from 914613B MEO Molokai Summer Program (conditional language for MEO Molokai Summer Program).	\$28,963	
914940B-6317 County Grant Subsidy: Reduction based on increases from other funding sources for food. Funding can provide logistical support for Food Bank's other funding sources for food.	-\$300,000	
914965B-6317 County Grant Subsidy: Grant terminated due to lack of response and non-compliance of Grantee.	-\$25,200	
Equipment		
MACHINERY AND EQUIPMENT:		
914358C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$30,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
914140A-5205 Overtime: Increase based on actuals expenditures.	\$1,000	0.0
Operations		
OTHER COSTS:		
914132B-6317 County Grant Subsidy: 3% increase for MEO Planning/Coordinating.	\$2,390	
914143B-6235 Rentals: Additional funding due to 2% increase in rental cost.	\$174	
914181B-6317 County Grant Subsidy: Increase funding to expand satellite services in South Maui with new staff, reasonable staff pay increases, and other costs.	\$42,866	
914185B-6317 County Grant Subsidy: Funding for capital improvements for IMUA Discovery Garden at the former Yokouchi Estate.	\$750,000	
914219B-6317 County Grant Subsidy: Increase funding for healthcare and in-home supportive services to Lanai Seniors.	\$25,000	
914241B-6317 County Grant Subsidy: Increase funding for in-home personal care services to frail, elderly, disabled, and chronically ill adults.	\$50,000	
914294B-6317 County Grant Subsidy: Funding for Aloha House Enhanced Care Program to increase services to clients.	\$188,650	
914302B-6317 County Grant Subsidy: Funding to add a new program for Hawaii Public Health Institute's Maui Nui Youth Council.	\$42,500	
914307B-6317 County Grant Subsidy: 2% increase for MEO Underage Drinking.	\$1,345	

Human Concerns Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
914310B-6317 County Grant Subsidy: Additional funding for a new program (Pediatric Therapies Hawaii - occupational and physical therapy for Upcountry and West Maui minors); and new position for Mediation Services grant with increased services for HHC Food Shelter & Safety Grant.	\$100,907	
914347B-6317 County Grant Subsidy: Funding to add a case manager and provide increased services.	\$62,715	
914358B-6219 Meals Program: Increase funding based on actual expenditures and increase in food costs.	\$293,406	
914382B-6317 County Grant Subsidy: Increase in services for frail and elderly individuals as well as providing support and training to clients' families/caregivers.	\$11,300	
914432B-6317 County Grant Subsidy: 5% increase and one new program (Family Hui's Parenting Support Program).	\$232,037	
914606B-6317 County Grant Subsidy: Increase funding for new staff positions, increased services, and costs.	\$49,912	
914644B-6317 County Grant Subsidy: Increase services provided to the community.	\$15,000	
914699B-6317 County Grant Subsidy: 2% increase for MEO Enlace Hispano Program.	\$2,285	
914754B-6317 County Grant Subsidy: 3% increase for HC MEO Headstart After School.	\$8,105	
914769B-6317 County Grant Subsidy: Funding for facility improvements/repairs.	\$195,000	
914788B-6317 County Grant Subsidy: Increase funding for new case manager and services.	\$48,203	
914789B-6317 County Grant Subsidy: 9.2% increase for costs for Partners in Development Foundation.	\$3,697	
914817B-6317 County Grant Subsidy: 1% increase for Maui Farm.	\$2,466	
914903B-6317 County Grant Subsidy: Increase funding for Huliau Case Management; HHC Homeless Program to provide services to the residents of Huliau.	\$76,500	
914929B-6317 County Grant Subsidy: 3% increase for MEO Headstart Summer Programs.	\$5,678	
914964B-6317 County Grant Subsidy: Increase for additional outreach and support positions.	\$20,000	
914977B-6317 County Grant Subsidy: Increase funding for one-time home improvement and repairs program for qualified disabled and low income adults.	\$125,000	
914979B-6317 County Grant Subsidy: 3% increase for MEO Youth Service.	\$5,670	
SERVICES:		
914140B-6112 Contractual Service: \$60,000 Additional funding for Countywide community needs assessment; and \$5,000 for fiscal accounting services for grant monitoring.	\$65,000	
Equipment		
MACHINERY AND EQUIPMENT:		
914358C-7040 Motor Vehicles: Replacement of one Sport Utility Vehicle (SUV) for Kaunoa's Home Delivered Meals Program (Meals on Wheels) (replace CM 1952).	\$38,000	
914903C-7044 Other Equipment: Purchase one Mobile Hygiene Unit.	\$400,000	
TOTAL EXPANSION BUDGET	\$2,864,806	0.0

Human Concerns Program

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Food, Shelter and Safety Grants (Formerly Community Partnership Grants)</i>				
Food, Shelter and Safety Grants	\$888,174	\$882,843	\$882,843	\$1,018,750
TOTAL FOOD, SHELTER AND SAFETY GRANTS	\$888,174	\$882,843	\$882,843	\$1,018,750

County Grant Subsidy Program Description

Food, Shelter and Safety Grants***Aloha House, Inc. - Residential Substance Abuse Treatment***

To prevent or reduce the severity and disabling effects related to alcohol and other drug use, abuse and dependence by providing effective, accessible evidence-based treatment services designed to empower individuals and communities to make health-enhancing choices regarding the use of alcohol and other drugs.

Ka Hale Pomaikai – Co-occurring Disorder/Substance Abuse Treatment

Provides services to individuals suffering from both mental health disorders and substance abuse.

Malama Na Makua A Keiki - Substance Abuse Services for Women

To prevent or reduce the severity and disabling effects related to alcohol and other drug use, abuse and dependence for women, pregnant and parenting women, and their children.

Maui AIDS Foundation, Inc. - HIV/HCV/STI Rapid Testing Prevention and Counseling Program

To educate and support Maui County residents who may be at risk of HIV, HCV, and STI.

Maui Economic Opportunity, Inc. – Independent Living for Persons with Disabilities

Provides outreach services to disabled individuals to remove barriers and empower persons with disabilities to be fully engaged in all aspects of life and live independently.

Mediation Services of Maui, Inc. (“MSM”) - Mediation Services Conflict Resolution and Training

Provides mediation services and community education that includes core services provided by MSM, which are mediation by volunteers, Case Management by staff, Conflict Resolution & Youth Trainings by consultants and staff.

Molokai Community Service Council, Inc. - Hale Ho`omalua Domestic Violence Shelter

Provides safe housing for victims of domestic violence as well as supportive services including assistance with petitions for TRO's, case management, and group sessions.

Molokai Community Service Council, Inc. - Kapili Umbrella Program

Provides fiscal and managerial support for the Friendly Isle United Fund, fiscal sponsorship for non-profit projects that need a 501(c)(3) tax exemption to raise funds, and technical support to other non-profit organizations on Molokai.

Human Concerns Program

County Grant Subsidy Program Description (Cont'd)
Food, Shelter and Safety Grants (Cont'd)
Parents and Children Together - Maui Family Peace Center

Provides domestic violence intervention and support services for survivors, adult offenders, and youth involved in juvenile justice or exposed to domestic violence. The Center helps them develop skills, knowledge, and behaviors necessary for a violence-free life.

Pediatric Therapies Hawaii – Satellite Clinics for Upcountry and West Maui

To establish Pediatric Therapy Satellite Clinics for Upcountry and West Maui to provide physical and occupational therapy services to children with physical and developmental needs in areas with less accessibility to these services on the Island of Maui.

Roman Catholic Church of the State of Hawaii – Hale Kau Kau

Free hot evening meals to men, women, and children who do not have the resources to meet their basic need for food; deliver free evening meals to the elderly, sick, and disabled of South Maui; and help provide free emergency food supplies to the families and individuals who are in need of assistance.

Special Olympics Hawaii, Inc. – Special Olympics Maui County

Provides year-round sports training and athletic competition for children and adults with intellectual disabilities, giving them opportunities to develop physical fitness, demonstrate courage and participate in the sharing of skills and social interaction with other Special Olympics athletes, families, and the community.

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Early Childhood</i>				
Early Childhood Programs	\$287,404	\$253,024	\$350,443	\$816,355
E Malama I Na Keiki O Lanai Preschool	\$86,335	\$86,335	\$86,335	\$0
Imua Family Services	\$35,690	\$39,655	\$39,655	\$750,000
Maui Economic Opportunity, Inc., for Head Start Afterschool Programs	\$199,920	\$270,160	\$270,160	\$278,265
Maui Economic Opportunity, Inc., for Head Start Summer Programs	\$59,442	\$160,299	\$160,299	\$194,940
Maui Economic Opportunity, Inc., for Molokai Summer Program	\$9,654	\$28,963	\$28,963	\$0
Maui Economic Opportunity, Inc., for Infant/Toddler Care Program	\$101,540	\$107,885	\$107,885	\$0
Maui Family Support Services, Inc.	\$115,000	\$106,725	\$115,000	\$115,000
Partners in Development Foundation	\$8,265	\$40,000	\$40,000	\$43,697
TOTAL EARLY CHILDHOOD	\$903,250	\$1,093,046	\$1,198,740	\$2,198,257

Human Concerns Program**County Grant Subsidy Program Description****Early Childhood Programs*****Maui Family Support Services - Early Childhood Resource Center and Subsidy Program***

Give families of young children, from all geographic areas of Maui County, access to the community resources and supports necessary for them to gain economic stability and move towards self-sufficiency through the subsidy program. The Maui County Early Childhood Resource Center provides essential resources that help bring stability to families of young children: childcare subsidies; parenting classes; a meeting space for community partners to convene and collaborate to expand and strengthen early childhood services and resources in Maui County; Early Childhood Literacy hub; and a lending library of books and materials for young children, parents, childcare providers, and early childhood professionals. Currently line items for four programs (E Malama I Na Keiki O Lanai; Imua Family Services; MEO Infant Toddler, and Early Childhood Programs - MFSS ECRC subsidy) use a common application and distribute subsidies to families. In order to make the highest and best use of County funds and achieve greater efficiency in how the subsidies are administered, a realignment of expenditures to distribute subsidies to families from a single program (Early Childhood Programs - MFSS ECRC subsidy) will be implemented.

Maui Family Support Services – Family Literacy Program

Implement a family literacy program that will stimulate the interest in shared family reading, support young readers, and increase the number of children ages 0-5 in Maui County that have access to quality developmentally-appropriate books. The program's ultimate goal is to improve children's development, strengthen families and attachment, school readiness, and improve the academic achievement of young children and their parents.

People Attentive to Children - Licensed Childcare Workforce Recruitment, Sustainability, and Quality Program

The program supports the needs of Maui County's licensed child care providers to enable a stronger childcare industry, a needed increase in available spaces in childcare programs, and an improvement in quality. The program will recruit and support new providers, provide training and technical assistance to sustain current providers, and develop partners to support achieving and/or sustaining accreditation.

Imua Family Services – Infant and Early Childhood Services

Provides services to children 0-6 years' old who do not meet the age-appropriate developmental milestones and fall outside the scope of Early Intervention Services or DOE special education services. The needs of each child are met through professional therapeutic services to help them thrive. Services will be provided across Maui County.

Family Hui Hawaii - Hui Peer Parenting Support Program (NEW)

The Hui Program coordinates parenting support groups that allow families and children to come together and learn about child development and mindful parenting strategies. Family Hui Hawaii's peer-led parenting support groups increase families' protective factors against child abuse and neglect, isolation, and depression by promoting principles that empower parents and promote healthy child development.

Human Concerns Program

County Grant Subsidy Program Description (Cont'd)**Maui Economic Opportunity, Inc., for Head Start Afterschool & Summer Programs**

MEO Head Start Afterschool and Summer programs remove income and education barriers for low income families to support self-sufficiency. The afterschool program provides extended-day and extended year (summer) wrap-around services for Head Start families on Maui and Molokai so parents can work, go to school, or attend training.

Maui Family Support Services, Inc.***Early Head Start Program***

Provide year-round home visiting and center-based services to income-eligible families or children six weeks to 36 months old and expectant mothers. The program promotes school readiness by enhancing the child's cognitive, social, and emotional development and through family services targeting health, educational, nutritional, social, and other services that are determined based on a family needs assessment to be necessary.

Kane Connection Early Childhood Fatherhood Involvement Program

Incorporating Hui Kane (men's group) and Kamalama (Hawaiian values parenting group), the Kane Connection Program provides a nurturing environment to father and father-figures to children under the age of six, to learn and grow, increase their knowledge and skills, and build positive relationships.

Partners in Development Foundation

Tutu and Me Traveling Preschool equips the caregivers of children (ages birth to 5 years of age) with resources and support to be their child's first and most important teacher, and prepares those children for kindergarten and life success.

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Substance Abuse Prevention and Treatment</i>				
Aloha House Enhanced Coordinated Care Program	\$0	\$0	\$323,000	\$188,650
Ho'oulu Na Kamalii	-\$19,994	\$0	\$0	\$0
Kumpang Lanai for Coalition for a Drug Free Lanai	\$50,000	-\$24,795	\$50,000	\$0
Maui Economic Opportunity, Inc. for MEO B.E.S.T. Reintegration Program	\$106,720	\$108,150	\$108,150	\$170,865
Maui Economic Opportunity, Inc. for MEO Underage Drinking Prevention Campaign	\$48,443	\$53,825	\$53,825	\$55,170
Maui Youth & Family Services	\$200,000	\$0	\$0	\$0
Ohana Makamae, Inc.	\$92,887	\$0	\$0	\$0
Substance Abuse Programs	\$584,960	\$594,349	\$756,049	\$625,050

Human Concerns Program

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Youth Alcohol Education Awareness Programs	\$47,112	\$70,000	\$70,000	\$112,500
TOTAL SUBSTANCE ABUSE PREVENTION AND TREATMENT	\$1,110,128	\$801,529	\$1,361,024	\$1,152,235

County Grant Subsidy Program Description**Maui Economic Opportunity, Inc. - MEO Best Reintegration Program**

Provide services to persons who are presently or formerly incarcerated, address challenges faced in returning to the community.

Maui Economic Opportunity, Inc. - MEO Underage Drinking Prevention Campaign

Intended to delay the age when youth begin drinking, and to reduce alcohol use among young people. Program activities and curriculum embrace various cultures and target youth ages 12-17.

Substance Abuse Program***Aloha House, Inc. - Medically Monitored Detoxification Program***

To safely withdraw people from substances on which they are physically dependent which then facilitates assisting them to enter treatment to further recovery from substance dependence.

Ka Hale Pomaika'i - Reducing Addiction through Food, Shelter, and Safety for Molokai

To reduce the severity and harmful effects related to alcohol and other drug use, abuse and dependence within the Molokai Community using a culturally respectful approach to improve total wellness by having a continuum of treatment service modalities and/or harm-reducing prevention strategies available on Molokai.

Maui Family Support Services, Inc. - Teen Voices Program

Teen Voices is a primary prevention and early intervention service and support to help teens avoid teen pregnancy and challenges of effectively parenting as teen parents. The objective of the program is to prevent child abuse and neglect.

Maui Youth and Family Services - Substance Abuse Treatment for Adolescents

To provide Intensive Outpatient and Outpatient Substance Use Disorder Treatment in order to eliminate or reduce substance use among adolescents on Maui. To provide dynamic, interactive, evidence-based program components designed to engage youth and family members in the process of change.

Mental Health Kokua - Homeless Outreach for Mental Health Empowerment and Psychosocial Rehabilitation

To provide drug/alcohol services, case management, social welfare, and crisis services for homeless individuals with severe and persistent mental illness and to provide drop-in service Monday through Friday for homeless adults with mental illness. Activities include: breakfast and lunch, daily living skills, assistance with recovery, connection with health care, access to social services, and mutual social support.

Human Concerns Program

County Grant Subsidy Program Description (Cont'd)
Substance Abuse Program (Cont'd)
Ohana Makamae, Inc. – Substance Abuse and Mental Health Services

Provides Substance Abuse/Mental Health Counseling, employment, and job training to the East Maui Community and clients. Provides therapist and case management services for individual and family mental health and substance abuse treatment needs during times of crisis in East Maui.

Youth Alcohol Education Awareness

Programs for the Prevention of Underage Drinking. Building on a community-based risk and protective factors approach to prevention, the focus is not only on reducing the risk and limiting access, but also fostering positive youth development and changing social norms to discourage underage drinking.

Hawaii Public Health Institute – Maui Nui Youth Council

To engage and support youth of Maui County in evidence-based community research to assess and understand local risk factors contributing to underage substance use. To develop their planning and advocacy skills to successfully implement environmental prevention strategies to reduce the identified risk factors. To raise awareness of the community on the risk factors that contribute to underage substance use.

Paia Youth Council, Inc. – Paia Youth & Cultural Center Malama Pono Project Venture

Implementing outdoor, adventure-based experiential activities while relying on Hawaiian culture and traditional values to help youth develop positive self-concepts, effective social skills, community service ethic, internal locus of control, and increased decision-making and problem-solving skills needed to avoid peer pressure and substance abuse.

Teen Expo

To raise the capacity of youth to host an event that provides youth with an alternative alcohol and drug-free experience involving service providers and to promote a lifestyle free from the negative effects of alcohol and drug use. The agency receiving the grant is determined in collaboration with the Maui Coalition for Drug Free Youth.

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Health, Human Services and Education</i>				
Aloha House	\$0	\$0	\$225,000	\$0
Feed My Sheep	\$100,000	\$100,000	\$100,000	\$100,000
Food Security for Unsheltered Persons	\$0	\$36,000	\$0	\$0
Habitat for Humanity Maui	\$0	\$125,000	\$125,000	\$250,000
Hale Mahaolu Personal Care Program	\$103,000	\$103,000	\$115,000	\$165,000
Hale Makua Health Services – Physician Services	\$100,000	\$300,000	\$100,000	\$100,000

Human Concerns Program

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Health, Human Services and Education</i>				
Hale Makua Master Plan	\$200,000	\$0	\$0	\$0
Homeless Programs	\$1,247,747	\$1,244,806	\$1,769,806	\$1,846,306
Hui Laulima O Hana for Hana Dialysis Home Program	\$93,702	\$50,112	\$98,193	\$98,193
Hui Malama Learning Center	\$297,616	\$297,616	\$297,616	\$297,000
J. Walter Cameron Center	\$169,000	-\$939	\$0	\$195,000
Lanai Community Health Center	\$82,610	\$82,610	\$82,610	\$82,160
Lanai Kinaole	\$75,000	\$150,000	\$150,000	\$175,000
Maui Adult Daycare Center for Senior Citizens and Disabled, Inc.	\$358,440	\$383,440	\$383,440	\$394,740
Maui Academy of Performing Arts	\$25,000	\$0	\$0	\$0
Maui Community Food Bank (The Maui Food Bank, Inc.)	\$400,000	\$400,000	\$400,000	\$100,000
Maui Economic Opportunity, Inc. for Enlace Hispano Program	\$92,899	\$105,247	\$105,247	\$107,532
Maui Economic Opportunity, Inc., for Planning & Coordination Council Coordinator	\$85,561	\$87,075	\$87,075	\$89,465
Maui Family YMCA	\$0	\$0	\$150,000	\$0
The Maui Farm, Inc.	\$247,200	\$191,256	\$257,200	\$259,666
Mental Health Association in Hawaii	\$65,000	\$95,000	\$95,000	\$110,000
Mental Health Kokua	\$192,337	\$192,337	\$192,337	\$192,337
Molokai Child Abuse Prevention Pathways	\$95,000	\$99,750	\$99,750	\$97,022
Assistance for Mycogen Displaced Workers	-\$100,000	\$0	\$0	\$0
National Kidney Foundation of Hawaii	\$16,901	\$25,200	\$25,200	\$0
The Salvation Army	\$140,000	\$180,000	\$180,000	\$200,000
Self-Sufficiency Programs	\$92,279	\$95,000	\$95,000	\$95,000
Services to the Frail and Elderly	\$833,213	\$599,786	\$861,739	\$861,739
Special Olympics Hawaii, Inc.	\$35,000	\$35,000	\$35,000	\$0
Suicide Prevention for Molokai	\$0	\$0	\$50,000	\$50,000
Women Helping Women	\$220,000	\$228,000	\$228,000	\$228,000

Human Concerns Program

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
TOTAL HEALTH, HUMAN SERVICES AND EDUCATION	\$5,267,505	\$5,205,296	\$6,308,213	\$6,094,610

County Grant Subsidy Program Description**Feed My Sheep**

Provides a healthy, balanced diet of good quality food which includes protein, carbohydrates, and fresh produce.

Habitat for Humanity Maui – Safety Repairs for Low Income Individuals with Disabilities and/or Older Adults

Provides one-time home improvement and repairs for qualifying disabled and low income older adults to allow them to live at home safely.

Hale Mahaolu Personal Care Program

Provides in-home personal care services to frail elderly, disabled, and chronically ill adults (18 years of age and older), including cognitive and/or emotional problems, which impair the individual's ability to perform activities of daily living (ADLs) and/or instrumental activities of daily living (IADLs).

Hale Makua Health Services – Physician Services

Provides a physician who is able to admit patients to and attend patients at Hale Makua nursing homes when the patient does not have a physician in the community.

Homeless Programs***Family Life Center, Inc. – Case Management***

Provide case management services to homeless individuals that access Family Life Center's Emergency Shelter Services, Permanent Supportive Housing Program, and/or residents at Huliau.

Family Life Center, Inc. – Emergency Operations Program

Provides outreach and engagement services to unsheltered homeless individuals on the island of Maui.

Family Life Center, Inc. – Molokai Homeless Assistance

Provides housing assistance and rental support for those who are homeless or at-risk of homelessness on Molokai.

Ka Hale A Ke Ola Homeless Resource Centers - Central & West Operations

Operating two homeless service facilities on Maui in which the development and operation of these facilities involves transitioning homeless families and individuals from structured emergency shelter and transitional housing to independent permanent housing. This is done by providing intensive case management coupled with supportive services and programs aimed at eliminating barriers to self-sufficiency and housing security.

Human Concerns Program**County Grant Subsidy Program Description (Cont'd)****Homeless Programs (Cont'd)*****Ka Hale A Ke Ola Homeless Resource Center, Inc.–Ka La Hiki Ola Mobile Hygiene Unit***

Providing service and a drop-in center for homeless individuals in South Maui to initiate contact and begin services program.

Legal Aid Society of Hawaii – Holistic Legal Services for Maui County's Most Vulnerable

Provides legal services to individuals in need of court documents for custody of minors, landlord-tenant issues, and those vulnerable to unfavorable outcomes due to lack of legal advice.

Hui Laulima O Hana - Hana Dialysis Home

Provides a lifesaving service for members of the East Maui Community suffering from renal failure.

Hui Malama - Breaking Barriers

Maui Hui Malama supports at-risk youth to successfully transition to adulthood through overcoming barriers to a successful educational pathway.

J. Walter Cameron Center

Provide repair, renovation, and maintenance for air conditioner, laundry room, and access path at the J. Walter Cameron Center.

Lanai Community Health Center ("LCHC") – Integrated Behavioral Health ("BH") Program

Provides comprehensive BH services to the entire community, including routine screening of LCHC patients for depression and substance abuse (with a focus on alcohol and tobacco) in order to better identify and refer patients in need of BH services and to provide early preventive and treatment services.

Lanai Kinaole – Lanai Kinaole Home Team

The non-profit group is dedicated to providing healthcare and in-home supportive services to Lanai seniors in their own home. Lanai Kinaole services most vulnerable kupuna.

Maui Adult Day Care Center for Senior Citizens and Disabled, Inc.- Maui Adult Day Care Centers and Hale Hulo Mamo

Provides a social memory care, therapeutic/respite daytime program for frail, elderly individuals with Alzheimer's/Dementia and adults who are physically and mentally impaired, as well as providing support and training to clients' families/caregivers.

Maui Food Bank, Inc.- Hunger Relief

Collects and distributes, with the help of community partners, food to needy residents in all Maui County communities, including Hana, Molokai, and Lanai.

Maui Economic Opportunity, Inc.- MEO Enlace Hispano Program

Provides resources and education to the Hispanic community.

Maui Economic Opportunity, Inc. MEO Planning & Coordination Council Coordinator

To promote, coordinate, organize, and support over 40 senior clubs throughout Maui County.

Human Concerns Program

County Grant Subsidy Program Description (Cont'd)

The Maui Farm, Inc. – Family Strengthening Program

Provides transitional housing and essential services for families who are homeless or at-risk of homelessness due to domestic violence and economic challenges, and collaborate with community-based partner agencies to support families in making a successful transition to self-sufficient living.

Mental Health Association in Hawaii, Inc. – Mental Health Substance Abuse Education, Advocacy, and Family Support

Provides education, advocacy, intervention, and family support while collaborating with other agencies in order to alleviate the chronic emotional pain, suffering, and stigma of mental illness and substance abuse throughout Maui County, including the rural area of Hana, and the islands of Lanai and Molokai.

Mental Health Kokua – Safe Haven

Funds will be used for the Maui Safe Haven program which provides shelter to homeless adults with mental illness who may have untreated psychiatric, psychotic symptoms, and would otherwise be a burden to local businesses, police, and emergency rooms. Maui Safe Haven provides psychiatric services helping homeless adults transition to stable housing.

Molokai Child Abuse Prevention Pathways

Provide services to children and family to prevent childhood abuse and neglect.

The Salvation Army – Homeless Outreach Program

A front-line provider working with the homeless population of Maui County to provide an avenue of hope and change leading to greater stability, self-sufficiency, and housing.

Self - Sufficiency Programs

Maui Family Support Services - Child Care Subsidy

Provides childcare subsidy funds to “gap group” families. Also provides resources and parenting information for quality early childhood care.

The Maui Farm, Inc. – Stipend Program

Provides stipends to families enabling them to work at The Maui Farm site and engage in more program services and be closer to family.

Services to the Frail and Elderly

Hale Mahaolu - Maui Adult Day Care – Ho`okele Caregivers Maui – Care Resource - Na Pu`uwai Personal Care

Provides personal assistance such as grooming and bathing to ensure safety.

Maui Adult Day Care - Na Pu`uwai - Adult Day Care

Personalized care for dependent elders in a supervised, protective, and congregate setting during some portion of the day.

Maui Adult Day Care – Na Pu`uwai - Adult Day Care Respite

Respite for caregivers of dependent elders in a supervised, protective, and congregate setting.

Human Concerns Program

County Grant Subsidy Program Description (Cont'd)
Services to the Frail and Elderly (Cont'd)***Maui Adult Day Care - Family Caregiver Support***

Services offered to assist caregivers in making decisions and solving problems relating to their care-giving roles.

CareResource – Na Pu’uwai – Attendant Care

Provides supervision and companionship for frail kupuna who may be endangered if left alone.

Silver Bills – Financial Management

Provides assistance with bill paying and financial record keeping.

Hale Mahaolu, Inc. - Ho`okele Caregivers Maui– Na Pu’uwai - Homemaker

Provides assistance such as routine housework, preparing simple meals, and shopping for personal items.

Hale Mahaolu, Inc. - Chore

Provides assistance with heavy cleaning needs, such as apartment/house cleaning, to maintain safe and sanitary living conditions.

Hale Mahaolu, Inc. - Ho`okele Caregivers Maui - Na Pu’uwai In-Home Respite

Provides services which temporarily substitute support or living arrangement for care recipient in order to provide brief period of relief or rest for caregivers.

Hale Kau Kau – Home - Delivered Meals

Provides nutritious home-delivered meals to frail elders living outside of Kaunoa Home-Delivered Meals Program service delivery boundaries.

Suicide Prevention for Molokai

Provides education, advocacy, intervention, and family support relating to suicide prevention on Molokai.

Women Helping Women (“WHW”) – Emergency Shelter, Hotline & Support Programs

Provides emergency shelter and support programs for victims of domestic violence (hotline, direct services following a crisis, assistance with transition into non-abusive living environments). WHW seeks to end domestic violence through advocacy, education, and prevention.

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Youth Centers and Programs</i>				
Best Buddies International for Best Buddies Program	\$85,000	\$85,000	\$85,000	\$85,000
Big Brothers/Big Sisters of Maui, Inc.	\$141,586	\$146,797	\$146,797	\$195,000

Human Concerns Program

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Grants and Disbursements for Youth Centers and Programs				
Boys & Girls Club of Maui - Central, Haiku, Lahaina, Makawao, Paukukalo, and Kahekili Terrace Clubhouses	\$1,239,993	\$1,363,993	\$1,363,993	\$1,362,000
Hana Youth Center, Inc.	\$154,393	\$194,393	\$154,393	\$154,393
Hawaiian Kamali'i, Inc.	\$18,672	\$18,672	\$18,672	\$18,672
Kihei Youth Center, Inc.	\$289,856	\$289,856	\$289,856	\$332,722
Lahaina Intermediate School Education Foundation	\$11,000	\$0	\$11,000	\$11,000
Lanai Youth Center, Inc.	\$175,974	\$219,347	\$219,347	\$269,259
Maui Economic Opportunity, Inc., for MEO Youth Services	\$190,363	\$221,850	\$221,850	\$227,520
Maui Family Support Services, Inc. Teen Voices Program	\$38,367	\$0	\$0	\$0
Molokai Community Service Council, Inc. - Molokai Youth Center	\$310,931	\$310,931	\$310,931	\$280,500
Paia Youth Council, Inc.	\$284,527	\$284,527	\$284,527	\$284,527
Project Graduation	\$28,382	\$47,742	\$47,741	\$47,741
Youth Programs	\$82,411	\$94,177	\$94,177	\$204,177
TOTAL YOUTH CENTERS AND PROGRAMS	\$3,051,455	\$3,277,285	\$3,248,284	\$3,472,511

County Grant Subsidy Program Description**Best Buddies International – Maui County Inclusion Project**

Matching intermediate and high school students with intellectual and developmental disabilities (IDD) in one-to-one friendships with their typical peers. Friendships formed as a result of Best Buddies programs represent an important step towards promoting lifelong acceptance of people with disabilities and their inclusion in all aspects of society.

Big Brothers/Big Sisters of Maui, Inc. - Maui Community School-Based Mentoring Program

Maintain services matching at-risk children and youth with positive role models on Maui through Community-Based Mentoring and School-Based Mentoring to expand services to youth in the Hale Makana neighborhood through the Mentor Center program. Goals are to help youth avoid risky behaviors, embrace higher aspirations, and succeed in school.

Human Concerns Program**County Grant Subsidy Program Description (Cont'd)****Boys & Girls Club of Maui – Central, Haiku, Lahaina, Makawao, Paukukalo, and Kahekili Terrace Clubhouses**

The Boys & Girls Clubs of Maui provide a safe, secure, nurturing, supervised, and supportive environment where youth members can be themselves, learn, have self-esteem-building experiences, and have fun!

Hana Youth Center, Inc. – Hana Youth Center

Provides programs and activities that are fun and that develop and improve health, moral and social habits of Hana youth, inspiring them to make wise choices now and into their future.

Hawaiian Kamali`i, Inc. – Hawaiian Kamali`i Program

Provide youth with an environment rooted in traditional Hawaiian values that promotes personal growth, character development, and achievement in physical fitness.

Kihei Youth Center, Inc.- Kihei Youth Center Services, Inc.

Provides a comprehensive range of age-appropriate integrated youth development programs and activities aimed at promoting and supporting positive protection factors that address negative at-risk behaviors for youth between the ages of 8 and 18, throughout the year.

Lahaina Intermediate School Education Foundation – Lahaina Tutoring Project

Lahaina Complex after-school enrichment project serving West Maui public schools.

Lana`i Youth Center, Inc.- Lana`i Youth Center

Provides activities that offer youth the opportunity to achieve proficiency in basic educational skills, promote healthy lifestyle choices (including alcohol, tobacco, and other drug prevention education), help to increase youth awareness, have appreciation for Lana`i's and Hawaii's diverse culture, and provide alternative recreational activities.

Maui Economic Opportunity, Inc., for Youth Services

Provide after-school/out-of-school positive youth development activities for youth 6th to 12th grade.

Molokai Community Service Council, Inc. - Molokai Youth Center

Provides a safe and nurturing place for children ages 8 to 17. The Center's programs include recreation, leadership, community service activities, and help with homework.

Paia Youth Council, Inc. - Paia Youth & Culture Center

To keep open and maintain a safe and nurturing drop-in center where young people (9 to 18 years old) can socialize, play, learn, and participate in program activities.

Project Graduation

Support high school graduation programs to provide fun, safe, drug-free, and alcohol-free post-graduation celebrations for students in Maui County.

Youth Programs***Lokahi Pacific - Teens-on-Call***

Provides meaningful hands-on work and life skills training, including the promotion of good character values, in a variety of trades to at-risk teens ages 13 to 19 years old.

Human Concerns Program

County Grant Subsidy Program Description (Cont'd)

Youth Programs (Cont'd)***Lokahi Pacific – Ho'oulu Na Kamali'i Program***

Provide Hawaiian cultural program, agriculture, and supplemental education program for kids and youth to assist with the development of necessary skills to become productive students and avoid the pitfalls of substance use and misuse.

TOTAL COUNTY GRANT SUBSIDY – HUMAN CONCERNS PROGRAM ¹	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
	\$11,220,512	\$11,259,642	\$12,999,104	\$13,936,363

¹ Includes actual expenditures for grant subsidies that are no longer funded in the current and/or proposed fiscal years.

Human Concerns Program – Early Childhood Resource Program**Program Description**

The Early Childhood Resource (“ECR”) Program seeks to improve and enhance the availability, affordability, and quality of early care, learning, and development services through the promotion of shared goals, partnerships, and resources. The ECR Program guides and supports the development and implementation of a coordinated system of early childhood services for young children from birth to eight years old in Maui County.

Population Served

This program serves providers and families engaged in meeting the needs in early childhood care and learning in Maui County, specifically for children ages prenatal to kindergarten.

Services Provided

The mission of the ECR Program is to coordinate, support, mobilize, and leverage partnerships and funding, including early childhood grants as appropriate; and identify, provide, and share resources for families and professionals, moving toward implementing a coordinated system of early childhood services for children from prenatal to kindergarten entry in Maui County.

For Families:

- Maui County Childcare Subsidy – Working families who meet income guidelines can apply to receive help to pay for childcare.
- Coordination of Parent Workshops – Feedback and parental requests determine parent education class topics.
 - Topics will include:
 - Navigating resources that provide financial assistance for childcare
 - Family Literacy
 - Early Childhood Development
 - Family Strengthening
- Resource and Referral via phone – Families are assisted with navigating and connecting with early childhood programs and services, parental support, and State benefits.
 - 3 Top areas of focus will be:
 - Financial assistance for childcare
 - Food and Housing assistance resources
 - Finding assistance for special circumstances
- Children's Lending Library - The Early Childhood lending library provides access to over 2,500 children's books, videos, and information.

For Professionals:

- Early Childhood Education and Care Networking – Provides opportunities for early childhood providers to network and address service and resource gaps.
- Professional Development Information and Support
- Resource Lending Library - The Early Childhood lending library provides access to books, children's books, videos, and information.

For Programs & Agency Service Providers:

- Provides technical assistance and guidance.

Human Concerns Program – Early Childhood Resource Program

Services Provided (Cont'd)***For the Community:***

- State / Community advisory, linking, and feedback loops.
- Community Events - The ECR Center takes part in early childhood community events through planning, on site provision of resources and information, and funding.
 - Events include:
 - Annual Celebrations
 - Program Family / Provider Engagement events
 - Network and Information Fairs for families and the early childhood workforce
 - Parent education training
 - Workforce training or conferences

Grant Management:

- The ECR Coordinator monitors and provides technical assistance to programs and administers grant funding.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Promote the development of a coordinated early learning and care system in Maui County by identifying and promoting shared goals, partnerships, and resources to maximize accessibility and affordability of early childhood care and education services in the community.</i>				
1. Continue and improve resource-sharing through mobilization and coordination of partners	# of partners engaged in early childhood activities	33	30	30
2. Develop assessments and plans that reflect and respond to State or Federal mandates and local needs	# of community reports, demographic profiles and/or asset maps (such as basic census, number of clients served, program budgets, wait lists, parent surveys, workforce surveys, resource and referral data, and focus group discussions) that are utilized/developed	4	4	4
	# of countywide meetings/programs focusing on the discussion of joint issues/challenges and successes within a year	50	30	30

Human Concerns Program – Early Childhood Resource Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Promote the development of a coordinated early learning and care system in Maui County by identifying and promoting shared goals, partnerships, and resources to maximize accessibility and affordability of early childhood care and education services in the community. (Cont'd)</i>				
3. Monitor early childhood programs/services funded by the County	# of meetings/monitoring activities related to all early childhood programs funded by Maui County	70	40	40
4. Monitor the number of people impacted by early childhood programs and services funded by Maui County	# of people impacted by early childhood programs and services funded by Maui County	3,116	550	1,575
5. Maintain community partners' active participation in Maui County ECR Center initiatives	# of community partner organizations actively engaged in the Maui County ECR Center Family Literacy initiative	16	18	18
<i>Goal #2: Improve, promote, and assist Maui County's early childhood service community by providing accessible technical assistance, resource development, and sharing.</i>				
1. Improve quality of childcare and learning services through existing and emerging quality improvement initiatives	# of providers that participate in early childhood quality improvement initiatives	37	7	8
2. Ensure early childhood professional development opportunities are accessible	# of providers reached, informed, and encouraged to participate in professional development opportunities	127	75	150
3. Ensure early childhood professional development opportunities are affordable	# of scholarships (travel/registration and professional development opportunities) and trainings supported or funded to reduce cost for early childhood practitioners	142	22	90
4. Ensure early childhood programs have access to technical assistance and resource linkage	# of providers accessing technical assistance and resource linkage through the Maui County ECR Center	127	75	95

Human Concerns Program – Early Childhood Resource Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Identify specific messages to ensure that the local community understands the importance of early childhood and children's development, quality services, and the impact of a coordinated early childhood system has on individual children.</i>				
1. Identify/participate in the development of early childhood initiatives/campaigns/ community fairs that will increase public engagement and awareness around early childhood	# of people who engage with and utilize the early childhood resource center	145	75	150
	% of people utilizing the early childhood resource center found it met their needs	N/A	95%	95%
	# of outreach, public initiatives/campaigns, affected/coordinated annually	4	5	5
<i>Goal #4: Promote affordable childcare and education opportunities that impact families' economic self-sufficiency.</i>				
1. Monitor and track the capacity of affordable care and learning opportunities and subsidy assistance provided	# of families receiving subsidy assistance (from the County)	111	150	150
	# of families using the extended day/year program	145	150	150

Human Concerns Program – Grants Management

Program Description

The Grants Management Division (“GMD”) is responsible for the administration of DHHC grants appropriated for a wide range of community social service programs. Effective grants management services provide critical collaboration and support for organizations receiving grant funding and ensures an appropriate level of accountability for public funds.

Population Served

This program serves members of the community in need of core social service programs through the administration of grant agreements with contracted community service organizations.

Services Provided

GMD provides technical assistance, information, and administrative oversight for organizations funded under line-item grant appropriations. The GMD administers approximately \$13.9 million dollars of line-item grant appropriations, which fund social service programs, provided by private non-profit organizations to address a variety of critical community areas of need.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Effectively administer funds appropriated in the Fiscal Year Budget.</i>				
1. Conduct extensive reviews to ensure grant applications clearly describe reasonable and effective funding, community need, program implementation, and expected outcomes	% of grant applications reviewed	100%	100%	100%
2. Provide educational opportunities for staff to maintain a high level of grants management competency	# of workshops/trainings attended by staff related to grant administration	10	4	4
3. Conduct meetings to review and update grant management processes and procedures	# of specific meetings conducted related to reviewing divisions, processes, and procedures	9	6	6
<i>Goal #2: Support grantees in providing effective community programs to enhance the quality of life of Maui residents.</i>				
1. Provide educational opportunities to grantees to improve delivery of community programs	# of financial and programmatic workshops/trainings provided to grantees	4	4	4

Human Concerns Program – Grants Management

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Support grantees in providing effective community programs to enhance the quality of life of Maui residents. (Cont'd)</i>				
2. Provide technical assistance to grantees to overcome problems both programmatically and fiscally	% of grants that received direct technical assistance from GMD staff	N/A	N/A	95%
3. Grantees will effectively measure impact of funded program on target population	% of grants that include effective outcome measures in program evaluation plan	93%	85%	90%
<i>Goal #3: Review, evaluate, and monitor grantee program performance, contract compliance, and fiscal accountability.</i>				
1. Achieve quarterly reporting compliance by all grantees	% of accurate, on-time quarterly reports received from grantees	70%	95%	95%
2. Increase on-site monitoring visits to ensure grantees' full compliance with Maui County Grants Program	# of on-site monitoring visits conducted during the fiscal year	41	50	50
3. Conduct evaluation of every grant appropriated during the fiscal year	% of grants evaluated	100%	100%	100%

Human Concerns Program – Homeless Program

Program Description

In collaboration with service providers, Federal, State, and County agencies, the Homeless Program will continually develop ongoing strategies to end homelessness adhering to the Continuum of Care mission. By developing, utilizing, and maintaining the Maui County Coordinated Entry System (“CES”) along with the utilization of the Homeless Management Information System (“HMIS”), the Homeless Program will act as the County’s key coordinator for the planning and implementation of Federal Department of Housing and Urban Development (“HUD”) funding and its designations. The Homeless Program will also research, assess, and make recommendations for new programs which address housing needs and gaps relating to the assistance for the homeless. The Homeless Program will act as the point of contact between County and State departments, law enforcement, and social service agencies in addressing homelessness issues within the County. In addition, the Program will address homeless impacts, prevention, and educate the public on homeless issues.

Population Served

This program serves the County’s homeless population and those that are at-risk of becoming homeless. For the general public, the program will conduct outreach and education and address concerns pertaining to health and safety-related issues on homeless topics.

Services Provided

In support of the Housing First Approach adopted by HUD that utilizes the CES, the Homeless Program will serve as the central point for participating service providers and agencies to assess and prioritize the acuity of qualified clientele for receiving services with the focus on attaining and maintaining permanent housing. The Homeless Program works in close collaboration with partnering agencies that are contracted to perform direct services to the homeless population.

The Program provides strategic planning, coordination, and interagency communication and collaboration to improve services for the homeless; supports the development of permanent supportive housing to decrease homelessness; coordinates and implement compassionate response to homelessness in key areas where public health and safety are concerned; and provides outreach and information to the general public regarding issues related to homelessness.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: The Homeless Division is tasked with convening the CES and case conferencing, and is responsible for managing and maintaining the master client list of homeless individuals and families awaiting housing placement. The Division will ensure effective coordination between the homeless service providers that share common clientele to ensure clients receive appropriate services in a timely manner.</i>				
1. Addressing and solving issues between partnering homeless service providers that have common clientele	% of partnering agencies that are satisfied with the results of each Case Conferencing (via follow-up email survey to service providers)	100%	95%	95%

Human Concerns Program – Homeless Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: The Homeless Division is tasked with convening the CES and case conferencing, and is responsible for managing and maintaining the master client list of homeless individuals and families awaiting housing placement. The Division will ensure effective coordination between the homeless service providers that share common clientele to ensure clients receive appropriate services in a timely manner. (Cont'd)</i>				
2. As a result of Case Conferencing and collaboration between partnering agencies, clients who would otherwise “fall through the cracks”, will receive needed services	# of homeless individuals whose homelessness was resolved by placement into permanent housing	1,607	650	1,000
<i>Goal #2: Effectively educate the public, government, and private sector regarding homeless issues and the Homeless Division/County's efforts to end homelessness.</i>				
1. The Division will provide information to the public at forums or panels, and attendees will gain greater knowledge and awareness of homelessness, services, and strategies	# of participants that, after attending a panel/forum discussion in which the Homeless Division participated, leave with enhanced awareness and knowledge of homelessness (via follow-up email survey of participants)	N/A	N/A	200
2. Through education, the public will have increased confidence and a sense of security in knowing how to handle situations regarding homeless issues and concerns	% of individuals provided information/resources by the Homeless Division that feel they have gained greater confidence to handle a situation related to homeless issues (via follow-up email survey of participants)	100%	90%	90%

Human Concerns Program – Homeless Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: By coordinating and collaborating with partner agencies and departments to deploy the County of Maui's Compassionate Action Plan (cleanings performed with a strong emphasis on offering social services to individuals that are being displaced) to clear illegal homeless encampments, the Division's involvement will increase the utilization of these public spaces while ensuring that the displaced will be offered shelter options and other homeless supportive services.</i>				
1. Community members that use or frequent the area that was cleared express a greater sense of safety and overall satisfaction with the Division's effort	% of individuals utilizing the area that was cleared who expressed a greater willingness to utilize the public space as a result of the clean-up effort (via email survey to constituents that had expressed concern regarding the subject area)	100%	90%	90%
2. Ensure the offer of sheltering options and supportive services for individuals impacted by the Compassionate Action Plan ("CAP")	# of individuals impacted by the CAP that will be offered shelter options and other homeless supportive services (via HMIS)	N/A	N/A	100
	% of individuals accepting emergency shelter and/or supportive services within 30 days after clearing of subject area	N/A	N/A	75%
	% of people who declined services	N/A	N/A	25%

Human Concerns Program – Immigrant Services

Program Description

The Immigrant Services Division (“ISD”) provides a broad spectrum of assistance to immigrants, migrants, and citizens requesting support with navigating Federal, State, and County programs and available benefits, and may include referrals to other services.

Population Served

ISD serves citizens, lawful permanent residents, and non-immigrants (including, but not limited to visitors and Compact of Free Association (“COFA”) migrants) of all ages and income levels.

Services Provided

ISD provides assistance to people applying for a Federal, State, or County benefit or program by helping them to navigate the appropriate resources, offering education and outreach for self-advocacy, reducing impediments to their integration, and securing interpretation or translation services. Additionally, ISD may offer guidance with complex matters in a broad range of areas integral to status, individual, family, and community safety by providing support and referrals to legal services or other community-based organizations.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Identify the needs of the immigrant and non-immigrant population who request support with navigating Federal, State, and County programs and benefits through in-person, phone, and virtual office visits.</i>				
1. Maintain number of people screened for eligibility of ISD services	# of people screened	N/A	N/A	800
	% of people screened for appropriateness and eligibility for assistance	N/A	N/A	70%
	% of people screened and referred to other services	N/A	N/A	30%
<i>Goal #2: To ensure the population served receives support to successfully navigate the Federal, State, and County benefits, resources, and programs available to them.</i>				
1. Ensure people receive assistance with navigating various resources, providing information or forms in support of requests for a Federal, State, or County benefit or program, and supporting efforts toward self-sufficiency	# of people assisted	N/A	N/A	300
	% of people who increased their capacity to navigate resources, complete applications, or request forms and information on their own	N/A	N/A	65%
2. Provide assistance to people who request support with checking the status of a pending benefit	# of people assisted	N/A	N/A	100
	% of people successful with obtaining their benefit(s)	N/A	N/A	75%

Human Concerns Program – Immigrant Services

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: To ensure the population served receives support to successfully navigate the Federal, State, and County benefits, resources, and programs available to them. (Cont'd)</i>				
3. Provide assistance with replacing electronic I-94's (US arrival/departure records)	# of people assisted	N/A	N/A	75
	% of people successful with replacing their electronic I-94 record with ISD's assistance	N/A	N/A	60%
<i>Goal #3: Promote community membership and civic engagement within the immigrant community (including, but not limited to following: ensure up-to-date news, voter registration events, community programs, volunteer opportunities, attendance for Council and community meetings/events, etc.).</i>				
1. Assist new citizens with their voter registration needs - online or referrals to County Clerk's office	# of people assisted and/or referred	N/A	N/A	100
2. Ensure the community receives or is assisted with obtaining up-to-date news on current events or policy changes within the U.S. Immigration system	# of people assisted	N/A	N/A	100
3. Promote community membership and integration through information sharing and volunteer opportunities within immigrant communities	# of people assisted or referrals for volunteer opportunities	N/A	N/A	100
	% of opportunities and/or people positively impacting the community through volunteerism	N/A	N/A	60%
4. Provide assistance to people who request guidance for engaging with County leadership, either through attendance at a Council meeting, community event, or writing letters	# of people assisted	N/A	N/A	400
	% of people who followed through to engage with County leaders	N/A	N/A	60%

Human Concerns Program – Immigrant Services

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #4: Provide referrals or resources to immigrant and non-immigrant population, demonstrate support (including, but not limited to Federal, State, County, and community agencies), and promote awareness for immigration programs and key issues impacting the community.</i>				
1. Increase # of people served	# of people served through any one of ISD's office locations	N/A	N/A	500
2. Promote awareness and maintain outreach support for education, including barriers facing immigrant and non-immigrant communities	# of virtual engagements, outreaches, and press releases	N/A	N/A	10
	# of people served through ISD and/or its partners with education and outreach initiatives	N/A	N/A	150
	% of people positively impacted through ISD and/or its partner's efforts and initiatives	N/A	N/A	80%
3. Maintain excellent rate of client satisfaction with ISD's overall services	% of satisfied clients as measured with client satisfaction survey	N/A	N/A	75%

Human Concerns Program – Senior Services

Program Description

Senior Services Division provides a wide spectrum of programs and services for well, active, frail, and homebound senior citizens of Maui County to enable them to remain in their homes as they age and to experience their later years as the “best years.”

The Division is also funded by the Kaunoa Senior Services Leisure Program Activities Revolving Fund, which enables Kaunoa Senior Services to collect fees from participants to help recover the costs for certain special events, activities, and excursions.

Population Served

Programs funded by the Older Americans Act of 1965 (The Assisted Transportation, Congregate Meals and Home-Delivered Meals Programs) serve adults age 60 and older. Leisure/Wellness and the Retired & Senior Volunteer Programs serve older adults age 55 and older.

Services Provided

Services provided include Assisted Transportation Services, Congregate Meals, Home-Delivered Meals, Leisure/Wellness classes, activities, events, nutrition lectures, exercise sessions, social and fellowship activities, Retired & Senior Volunteer Opportunities, and safety checks on the well-being of homebound citizens.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide opportunities for senior participants to engage in activities that encourage lifelong learning, social involvement, and healthy lifestyles which promote independent living and extended healthspans.</i>				
1. Produce health and wellness classes, activities, and events which encourage lifelong learning, social engagement, and healthy lifestyles	# of health and wellness activities provided	1,184	8,000	8,000
	% of participants who agree that the Leisure/Wellness Program play an important role in maintaining their overall health and independence	96%	90%	90%
	% of participants who agree that the Leisure/Wellness Program helps to reduce loneliness and helps to prevent isolation	90%	90%	90%

Human Concerns Program – Senior Services

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide opportunities for senior participants to engage in activities that encourage lifelong learning, social involvement, and healthy lifestyles which promote independent living and extended healthspans. (Cont'd)</i>				
2. Provide nutrition services to reduce hunger and food insecurity, and promote social engagement through group activities at nutrition sites throughout Maui County	# of meals served in a group setting which promote healthy diets, proper nutrition, and social engagement	99,567	80,000	80,000
	% of participants who agree that the Congregate Program helps them to remain active and independent	N/A	90%	90%
	% of participants who agree that the Congregate Program reduces loneliness and helps to prevent isolation	N/A	90%	90%
<i>Goal #2: Provide volunteer opportunities through Kaunoa's Volunteer Programs, including the Retired & Senior Volunteer Program ("RSVP") to enable senior participants to utilize their talents and skills and remain active and engaged in their communities.</i>				
1. Develop effective volunteer work station partnerships	# of volunteer work stations enrolled	25	50	50
	% of satisfied volunteer stations	100%	95%	95%
2. Recruit and match senior volunteers to compatible workstations	# of volunteers at RSVP work stations	130	500	500
	# of RSVP volunteer hours	18,214	50,000	50,000
	% of satisfied RSVP volunteers	100%	95%	95%
<i>Goal #3: Provide services to frail and homebound participants to support safe and healthy aging, reduce isolation, and enable them to age safely and live independently in their own homes for as long as possible.</i>				
1. Provide nutritious meals which support good health for the homebound	# of meals delivered	154,892	125,000	125,000
	% on-time delivery of meals	100%	100%	100%
	# safety/wellness checks made to participants	119,213	115,000	115,000

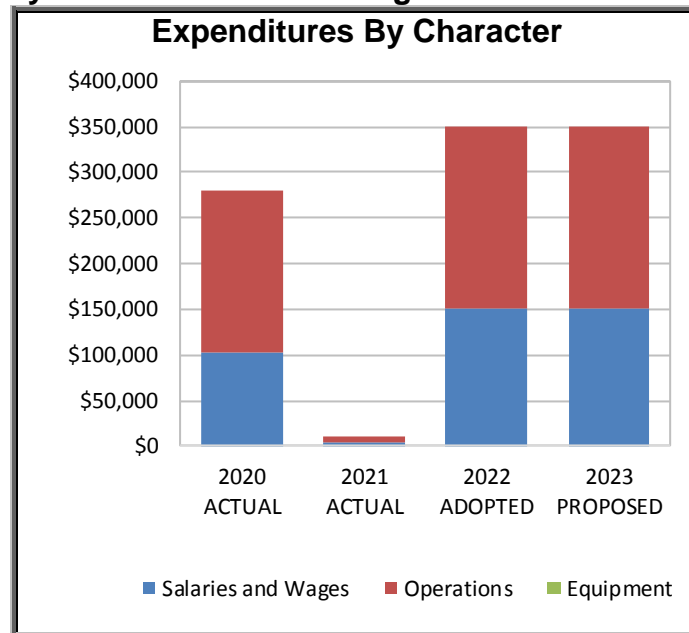
Human Concerns Program – Senior Services

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Provide services to frail and homebound participants to support safe and healthy aging, reduce isolation, and enable them to age safely and live independently in their own homes for as long as possible. (Cont'd)</i>				
1. Provide nutritious meals which support good health for the homebound (Cont'd)	% of participants who agree that their quality of life has improved with Kaunoa's home-delivered meals services	99%	95%	95%
2. Provide transportation which supports independence for the homebound	# of one-way rides provided	5,830	12,000	12,000
	% of on-time pick-up/delivery of participant	100%	100%	100%
	% of participants who agree that their quality of life has improved with Kaunoa's transportation services	87%	95%	95%

Human Concerns Program – Senior Services

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
WAGES & SALARIES	\$102,006	\$3,583	\$150,000	\$150,000	\$0	0.0%
Salaries and Wages Total	\$102,006	\$3,583	\$150,000	\$150,000	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$14,326	\$1,250	\$5,500	\$5,500	\$0	0.0%
OTHER COSTS	\$61,458	\$2,059	\$73,000	\$73,000	\$0	0.0%
SERVICES	\$72,484	\$3,739	\$97,000	\$97,000	\$0	0.0%
TRAVEL	\$30,101	-\$193	\$24,500	\$24,500	\$0	0.0%
Operations Total	\$178,369	\$6,855	\$200,000	\$200,000	\$0	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$280,375	\$10,438	\$350,000	\$350,000	\$0	0.0%

Equivalent Personnel Summary by Character & Object – Revolving Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Leisure Program Instructor (6 hrs/week)	11.0	11.0	11.0	11.0	0.0	0.0%
Program Total	11.0	11.0	11.0	11.0	0.0	0.0%

Human Concerns Program - Office on Aging

Program Description

The mission of the Maui County Office on Aging ("MCOA") is to promote and protect the well-being of older adults in Maui County and to ensure that Maui's older adults are able to live independently in their homes for as long as possible. The MCOA serves as Maui County's Federally-designated Area Agency on Aging, as mandated by the Older Americans Act. MCOA has made significant progress towards re-balancing the long term supports and services framework in order to achieve status as a fully functioning Aging and Disability Resource Center ("ADRC"), thereby more efficiently assisting not only older adults, but also individuals of all ages with disabilities.

Population Served

MCOA provides a full array of home- and community-based services to older adults, grandparents raising grandchildren, family and informal caregivers, and a limited offering of home- and community-based services to persons of all ages with disabilities.

Services Provided

MCOA provides, through direct or contracted services, the following: Information and Referral, Assistance, and Outreach; Public Education; In-home Assessments; Case Management; Transportation; Assisted Transportation; Chore; Homemaker; Attendant Care; Personal Care; Home-Delivered Meals; Congregate Meals; Legal Assistance; Family Caregiver Support Groups; Family Caregiver Counseling; Nutritional Counseling; Adult Day Care; Adult Day Care Respite; In-home Family Caregiver Respite; Financial Management; Health Education/Promotion; simple Home Modifications; Enhance@Fitness™ ("EF"); Community Living Program; and Veterans-Directed Care (formerly known as Veterans-Directed Home and Community-Based Services).

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Empower older adults to stay healthy, active, and socially engaged by providing direct services, public education, and outreach programs.</i>				
1. Program participants will meet or exceed National Standards of improvement as evidenced by scheduled fitness measurements in the areas of strength, stretching and flexibility, aerobic stamina, and balance	A minimum of 75% of EF participants will demonstrate maintenance or improvement as evidenced by routine fitness checks	79%	80%	80%
2. Provide high-quality, person-centered authorizations for home- and community-based services that meet personalized needs of program participants	A minimum of nine of ten older adults will agree with their service authorization(s) for home- and community-based services upon annual re-assessment	N/A	N/A	90%

Human Concerns Program - Office on Aging

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Enable older adults to live in their homes according to individual choice through the provision of home- and community-based services, including support for family caregivers.</i>				
1. Older Adults who wish to do so will continue to live at home with appropriate levels of informal and formal supports after initial determination of being At-Risk for Institutionalization	Older Adults actively receiving services will remain in their homes for an average of twelve months after scoring At-Risk for Institutionalization	23 Months	20 Months	20 Months
2. Family caregivers will report reduced levels of day-to-day caregiving stress as evidenced by annual re-assessment results	Eight of ten caregivers, or 80%, will report reduced stress upon annual reassessment	83%	90%	80%
<i>Goal #3: Ensure Maui's ADRC serves as a highly visible and trusted place and provides support, services, and answers on aging to adults regardless of age, income, and disability.</i>				
1. Individuals and family caregivers receive information, relevant materials, and appropriate referrals and services from the ADRC	Nine of ten recipients of ADRC services will indicate a positive overall perception of assistance received	98%	90%	90%
2. Provide older adults and family caregivers the opportunity to increase safety and self-sufficiency in the home and in the community	Nine of ten program participants will demonstrate an increased sense of safety and self-sufficiency as evidenced by the Overall Status Indicator in the Core Assessment and/or the Quality of Life Indicators in the Support Plan	96%	90%	90%

Human Concerns Program – Volunteer Center

Program Description

The Volunteer Center mobilizes volunteers to meet community needs, build capacity of organizations to effectively engage volunteers, and inspire support for community service. Additionally, the Volunteer Center is a resource for volunteer leaders and managers to increase their knowledge of volunteer management best practices. We are a partner with the HandsOn Network, an enterprise of Points of Light Foundation, the largest network of 250 volunteer centers that extends to 16 countries around the world.

Population Served

This program serves residents, visitors, non-profit agencies, community organizations, corporations, schools, and government agencies.

Services Provided

The Volunteer Center coordinates programs that increase public awareness of the importance of volunteering; plans and implements publications, events, and projects to assist agencies with their volunteer programs; administers and acts as a virtual Volunteer Center for hundreds of agencies and individuals; provides capacity-building trainings throughout the year for community agencies; and maintains and promotes an online directory of volunteer opportunities. The Volunteer Center encourages community recognition of volunteers with an Annual Recognition Celebration. Additionally, we assist individuals to find quality volunteer opportunities.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Build the capacity of Maui's non-profit and community organizations to effectively engage volunteers by sharing best practices in volunteer management and resources.</i>				
1. Offer group volunteer leadership trainings including best practices in volunteer management	Of the total people who attend volunteer trainings, 80% will report that they were highly satisfied or satisfied with the training, as indicated by the evaluation surveys completed after the trainings	100%	80%	80%

Human Concerns Program – Volunteer Center

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Build the capacity of Maui's non-profit and community organizations to effectively engage volunteers by sharing best practices in volunteer management and resources. (Cont'd)</i>				
1. Offer group volunteer leadership trainings including best practices in volunteer management (Cont'd)	Of the total people who attend our volunteer leadership trainings, 30% will report that the training added to their skills and knowledge sufficiently to enhance their abilities in volunteer management, as indicated by an "implementation" survey sent to them within two months after the training	30%	30%	30%
	Of the total people who attend our volunteer leadership trainings, 10% will report that they have applied some of the skills and knowledge they gained from the training to their volunteer management program, as indicated by an "implementation" survey sent to them within two months after the training	17%	10%	10%
<i>Goal #2: Model best practices by recognizing exemplary community volunteers.</i>				
1. Produce an Annual Volunteer Hero Recognition Program	Of the total nominators, 80% report they were highly satisfied or satisfied with the recognition process, as indicated by evaluation surveys sent to them after the event	100%	80%	80%

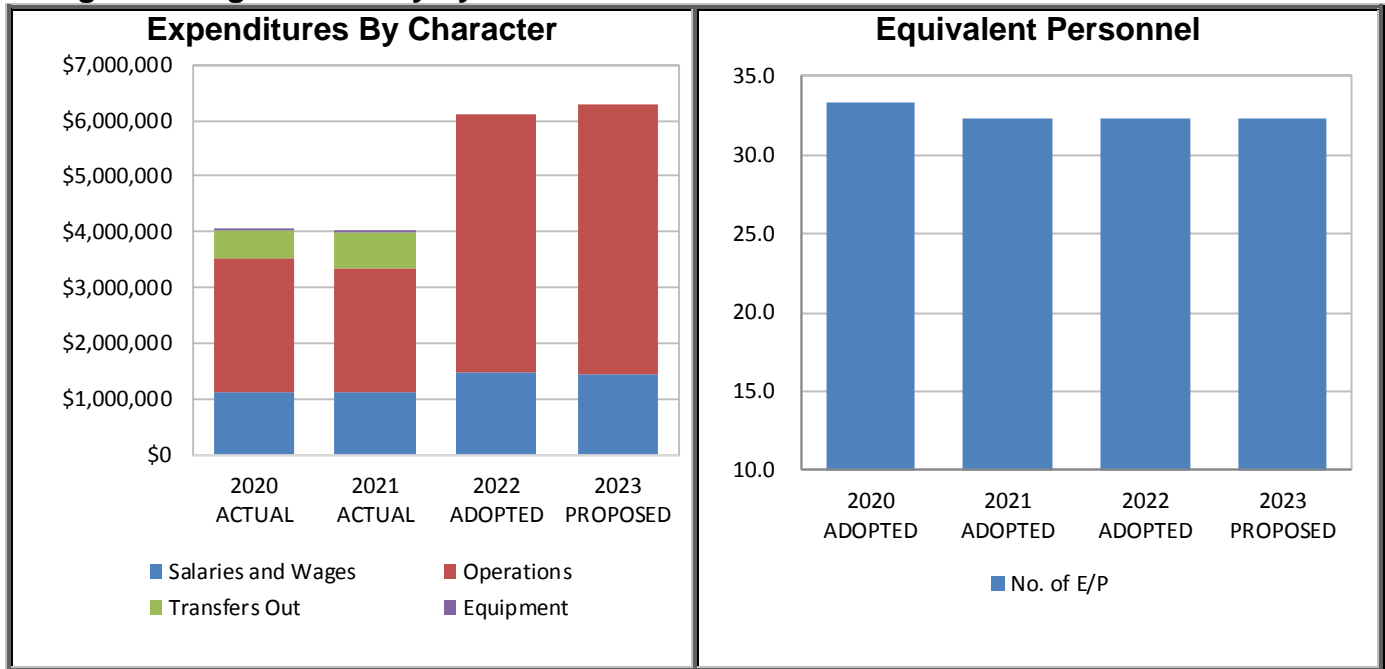
Human Concerns Program – Volunteer Center

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal # 3: Provide resources on best practices through newsletters, blog postings, and other social media.</i>				
1. Produce newsletters, blogs, and social media content	Of the total people who receive newsletters, 10% will report that they found at least one helpful resource on volunteer management or volunteer opportunities, as indicated by an annual survey	12%	10%	10%
	Of the 100 partner agencies, 15% will report having well matched volunteers as indicated by an annual survey	17%	10%	15%
	The Volunteer Center's social media presence will generate 140,000 impressions	N/A	N/A	140,000
<i>Goal #4: Participate in mobilizing volunteer engagement in the community.</i>				
1. Promote volunteer matching services to prospective volunteers and nonprofit/community organizations through HandsOnMaui website and social media platforms	Increase number of registered volunteers in Get Connected by 5% in FY 2023 as compared to FY 2022 baseline as indicated by Get Connected reports	N/A	1,200	1,260
	Increase number of times volunteer opportunities are viewed by 5% on the Get Connected Platform on www.handsonmaui.com, as indicated by Get Connected reports	N/A	60,000	63,000

Human Concerns Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$6,912	\$10,502	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$1,116,640	\$1,097,754	\$1,485,453	\$1,426,641	-\$58,812	-4.0%
Salaries and Wages Total	\$1,123,552	\$1,108,256	\$1,485,453	\$1,426,641	-\$58,812	-4.0%
Operations						
MATERIALS & SUPPLIES	\$17,111	\$86,200	\$96,359	\$45,750	-\$50,609	-52.5%
OTHER COSTS	\$461,048	\$543,458	\$1,364,151	\$1,409,484	\$45,333	3.3%
SERVICES	\$1,670,850	\$1,354,066	\$2,761,537	\$3,035,857	\$274,320	9.9%
TRAVEL	\$24,959	\$13,936	\$61,051	\$73,851	\$12,800	21.0%
UTILITIES	\$14,780	\$13,192	\$3,150	\$3,150	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$224,511	\$242,219	\$324,149	\$303,579	-\$20,570	-6.3%
Operations Total	\$2,413,260	\$2,253,071	\$4,610,397	\$4,871,671	\$261,274	5.7%
Countywide Expenditures						
OTHER COSTS	\$614	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$614	\$0	\$0	\$0	\$0	0.0%
Transfers Out						
SPECIAL REVENUE FUNDS	\$494,325	\$631,037	\$0	\$0	\$0	0.0%
Transfers Out Total	\$494,325	\$631,037	\$0	\$0	\$0	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$9,397	\$27,986	\$0	\$0	\$0	0.0%
Equipment Total	\$9,397	\$27,986	\$0	\$0	\$0	0.0%
Program Total	\$4,041,148	\$4,020,350	\$6,095,850	\$6,298,312	\$202,462	3.3%

Human Concerns Program

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Aging and Disability Services Specialist I	3.0	3.0	3.0	3.0	0.0	0.0%
Aging and Disability Services Specialist II	2.0	2.0	2.0	2.0	0.0	0.0%
Aging and Disability Services Specialist II (HT- Hana)	0.5	0.5	0.5	0.5	0.0	0.0%
Aging and Disability Services Specialist III	3.0	3.0	3.0	3.0	0.0	0.0%
Aging and Disability Services Specialist III (Molokai)	1.0	1.0	1.0	1.0	0.0	0.0%
Aging and Disability Services Specialist IV (Maui, Molokai, Lanai)	0.0	0.0	0.0	0.0	0.0	0.0%
Aging and Disability Services Specialist IV (Maui)	1.0	1.0	1.0	1.0	0.0	0.0%
Aging and Disability Services Specialist IV (Maui, Molokai, Lanai)	1.0	1.0	1.0	1.0	0.0	0.0%
Aging and Disability Services Specialist V	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	2.0	2.0	2.0	2.0	0.0	0.0%
Nutrition Program Aid (HT - Molokai)	0.5	0.5	0.5	0.5	0.0	0.0%
Nutrition Program Aid (HT)	3.0	3.0	3.0	3.0	0.0	0.0%
Office Operations Assistant II	2.0	2.0	2.0	2.0	0.0	0.0%
Senior Services Aid II (HT)	0.5	0.5	0.5	0.5	0.0	0.0%
Senior Services Program Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Program Assistant I (Hana)	0.8	0.8	0.8	0.8	0.0	0.0%
Senior Services Program Assistant I (HT)	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Program Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Program Assistant II, HT (Lanai)	0.0	0.0	0.0	0.0	0.0	0.0%
Senior Services Program Assistant III	2.0	2.0	2.0	2.0	0.0	0.0%
Senior Services Program Assistant III	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Program Assistant III (HT - Lanai)	0.5	0.0	0.0	0.0	0.0	0.0%
Senior Services Program Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Program Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Transit Aid I	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Transit Aid II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Services Transit Aid II (HT - Lanai)	0.5	0.0	0.0	0.0	0.0	0.0%
Senior Services Transit Aid I (HT)	0.5	0.5	0.5	0.5	0.0	0.0%
Senior Services Transit Aid II (HT)	0.5	0.5	0.5	0.5	0.0	0.0%
Program Total	33.3	32.3	32.3	32.3	0.00	0.0%

Human Concerns Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
Aging & Disability Resource Center (ADRC) Expansion	No	No	\$800,000	\$825,000	\$1,000,000	\$1,000,000
A&B Kokua Giving Contribution	No	No	\$20,000	\$20,000	\$20,000	\$20,000
Assisted Transportation Program	No	No	\$11,496	\$15,500	\$15,500	\$16,214
Care Transition Program	No	No	\$50,000	\$50,000	\$50,000	\$50,000
Congregate Meals Program	No	No	\$106,383	\$165,000	\$90,000	\$90,000
Elder Abuse Prevention	No	No	\$26,492	\$27,686	\$0	\$0
Healthy Aging Partnership-Empowering Elders	No	No	\$284,826	\$345,000	\$250,000	\$250,000
Home-Delivered Meals Program	No	No	\$90,000	\$128,000	\$120,000	\$116,748
Kupuna Care Program	No	No	\$1,500,000	\$1,510,000	\$1,750,000	\$2,000,000
Kupuna Caregivers Program	No	No	\$400,000	\$400,000	\$400,000	\$400,000
Matson Foundation Contribution	No	No	\$1,000	\$1,000	\$1,000	\$1,000
Medicaid Administrative Federal Financial Participation	No	No	\$450,000	\$450,000	\$450,000	\$450,000
Nutrition Services Incentive Program (NSIP)	No	No	\$135,871	\$170,000	\$250,000	\$250,000
Private Donations	No	No	\$1,000	\$1,000	\$1,000	\$1,000
Retired Senior Volunteer Program	No	No	\$67,333	\$70,000	\$73,350	\$73,350
State Health Insurance Assistance Program (SHIP)	No	No	\$40,000	\$40,000	\$40,000	\$20,000
Title III Programs	No	No	\$850,000	\$1,040,000	\$1,500,000	\$1,500,000
Veteran-Directed Care	No	No	\$25,000	\$25,000	\$25,000	\$25,000
Volunteer Center Program	No	No	\$10,000	\$10,000	\$10,000	\$10,000
Voluntary Contributions	No	No	\$80,000	\$50,000	\$50,000	\$25,000
TOTAL			\$4,949,401	\$5,343,186	\$6,095,850	\$6,298,312

Human Concerns Program**Grant Award Description****Aging & Disability Resource Center (“ADRC”) Expansion**

The State Department of Health provides funding to establish a highly visible, trustworthy, and fully functioning ADRC that is easily accessible to the public, and responsive to their needs for information and linkages to long-term care options.

Alexander and Baldwin (“A&B”) Kokua Giving Contribution

A&B provides support to Kaunoa Senior Services’ Congregate Nutrition Program to assist with operating expenses.

Assisted Transportation Program

The Assisted Transportation Program provides one-on-one assistance to older Americans (ages 60 and older) whose physical, mental, or other disability or language barrier restricts their use of buses or taxis, or who lack access to alternative transportation, including personal or family resources. Due to their limitations, they require help negotiating stairways and ramps, as well as needing close supervision, advocacy, and individualized attention.

Care Transition Program

The Care Transition Program ensures that individuals with long-term support needs are offered services and support to return home safely from a hospitalization and avoid preventable re-hospitalizations. The primary target group includes individuals that are at least 60 years of age, including Medicaid enrollees and persons not enrolled in Medicaid.

Congregate Meals Program

The Congregate Meals Program provides older Americans (ages 60 and older) with nutritionally balanced meals in culturally appropriate settings that encourage rewarding, enriching experiences, and socialization. Health and wellness education and related activities are regularly promoted at the sites. There are 19 congregate meal sites located throughout the County of Maui.

Healthy Aging Partnership – Empowering Elders

The funds for this program are provided by the State Department of Health to implement the State’s project entitled “Empowering Older People to Take More Control of their Health, Evidenced-Based Prevention,” through embedding and replicating the Stanford Chronic Disease Self-Management Program and Enhance®Fitness through the Area Agency on Aging, as well as community service providers.

Home-Delivered Meals Program

The Meals on Wheels Program provides hot, nutritious meals to frail and homebound elderly, ages 60 and older. These meals assist older Americans in retaining their dignity by remaining independent in their own homes. It helps delay institutionalization of those unable to shop or to prepare their own meals due to debilitating health. Meals on Wheels will provide a daily check on the well-being of its clientele and is an important source of social contact that reduces the isolation that may come with living alone.

Kupuna Care Program

Kupuna Care is a State-sponsored program that meets the needs of frail older adults who cannot live at home without adequate help from family and/or formal services.

Human Concerns Program**Grant Award Description (Cont'd)****Kupuna Caregivers Program**

Kupuna Caregivers Program is a State-sponsored program that meets the needs of working caregivers and enables them to remain in the workforce by providing necessary home and community-based services to their loved ones.

Matson Foundation Contribution

Matson provides support to Kaunoa Senior Services Congregate Meals (Nutrition) Program to assist with operating expenses.

Medicaid Administrative Federal Financial Participation

This grant allows the Area Agency on Aging to receive Federal financial participation from the Federal government for costs associated with the efficient and effective administration of the Medicaid program. It is expected to reimburse up to 28% of the operating costs for administering Medicaid administration activities, which includes outreach and enrollment, case management, provider monitoring, planning and development, network development, auditing, and quality improvement activities.

Nutrition Services Incentive Program ("NSIP")

The NSIP provides subsidy reimbursement for each meal served to eligible participants. These funds are used by the area agency and its subcontractor to purchase U.S. agriculture commodities and other foods for their nutrition projects.

Private Donations

Throughout the year, the Department often receives private contributions from businesses, organizations, and foundations. Donations may be in the form of cash, services, supplies, or equipment.

Retired Senior Volunteer Program ("RSVP")

The RSVP provides senior citizens ages 55 and older with high-quality volunteer experiences, with a priority placed on volunteer projects and placements that address community problems and needs in Maui County.

State Health Insurance Assistance Program ("SHIP")

SHIP is a program that offers one-to-one counseling and assistance to people with Medicare and their families via telephone calls, face-to-face meetings, and public education presentations and programs.

Title III Programs

The grant revenues for Title III Programs of the Federal Older Americans Act ("OAA") provides administrative and program funds to be expended for the well-being of older Americans (ages 60 and older) through the Maui County Office on Aging. In recent years, the OAA has required that services be targeted to frail older adults who are homebound, have low income, and are minority persons. The Year 2000 amendments to the OAA established a new program, the National Family Caregiver Support Program, designed to assist the increasing number of family members caring for older loved ones who are ill or have disabilities.

Veteran-Directed Care (formerly the Veteran-Directed Home Community-Based System)

The Veterans Administration will provide funding to assist veterans of all ages to access the participant-directed options of the Hawaii Community Living Program.

Human Concerns Program**Grant Award Description (Cont'd)****Volunteer Center Program**

The Volunteer Center Program supports and promotes the engagement of all residents and visitors in volunteerism to enhance the community. The Center initiates and/or supports a variety of community-based volunteer activities, including National Make A Difference Day, Volunteer Leadership Trainings, and Volunteer Recognition events. Grant revenues are generally in the form of donations from businesses and organizations to support specific projects such as a National Day of Service or Volunteer Recruitment Fair.

Voluntary Contributions

Throughout the year, the Department often receives voluntary contributions from the general public for the special services provided by the Department. Voluntary contributions may be for a specific purpose or for a specific element of the Department. Voluntary contributions may be in the form of cash. Voluntary contributions are required by Federal Title III regulations to be re-programmed into the service for which they were collected.

Animal Management Program

Program Description

The Animal Management Program on Maui is managed by the Maui Humane Society which operates an open admission (accepts all unwanted and stray domestic animals) animal shelter and adoption center. The agency also enforces laws and regulations governing animal control and animal management. This program provides assistance, education, and other programs and services that assist with the goals related to animal management. On Molokai and Lanai, mandated animal management services regarding enforcement and sheltering utilize an Animal Control Officer and are managed by the Maui Police Department.

Countywide Outcome(s)

The Animal Management Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Prepared, Safe, and Livable County

Population Served

This program serves residents, visitors, and domesticated animals on the island of Maui.

Services Provided

Sheltering of stray and surrendered animals; adoptions; reclaims; dog licensing; investigation and enforcement of animal-related laws; pick up of deceased animals; responding to injured animals and animal-related emergencies; humane education; and other public assistance and community service programs, including low or no cost spay/neuter, disaster preparedness and first response, humane trap loan program, and end of life services for the community.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Find homes for all healthy and treatable pets by exploring new strategies and creating/ expanding programs to increase adoptions, reclaims, and transfer options.</i>				
1. Achieve at least 92% Live Release Rate ("LRR") for dogs and 85% LRR for cats	% of live released dogs and cats via increased adoptions, reclaims, and/or transfers	95.6% Dogs 80.9% Cats	92% Dogs 85% Cats	92% Dogs 85% Cats
<i>Goal #2: Promote responsible pet ownership through community outreach and education and provide spay/neuter programs to assist pet owners with preventing unwanted litters.</i>				
1. Continue our expanded efforts to reach people with educational messaging via our multiple social media efforts along with electronic and printed newsletter	# of people reached	14,614	30,000	850,000
2. Provide presentations and attend community events to provide education, assistance and guidance on pet ownership	# persons served	N/A	N/A	1,200

Animal Management Program

Key Activity Goals & Measures (Cont'd)

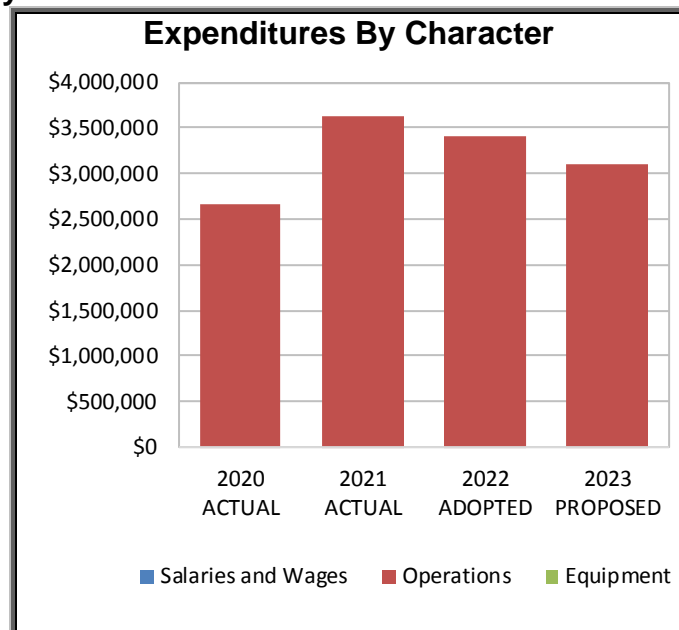
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Promote responsible pet ownership through community outreach and education and provide spay/neuter programs to assist pet owners with preventing unwanted litters. (Cont'd)</i>				
3. Provide support for the animal management program by maintaining a robust volunteer program	# of volunteer hours accrued annually	14,243	18,500	14,500
4. Decrease unwanted animal pregnancies on Maui through an increase in pet sterilization	Total # of spay/neuter surgeries each year	8,080	6,000	7,500
	# of spay/neuter surgeries completed with funds from Maui County Spay/Neuter grant	1,500	1,500	1,875
5. Provide support services to families in need in order to retain their pet within their family.	# of families served	N/A	N/A	500
6. Distribute food to pet owners in need	# pounds distributed	N/A	N/A	70,000
7. Decrease the number of pets surrendered by the community	% reduction of surrendered pets as compared to the previous year	N/A	N/A	5%
<i>Goal #3: Provide assistance and support to the community including investigation and enforcement of animal-related issues, and promote proper identification for all dogs.</i>				
1. Keep the community and roadway safe by responding to reports of stray animals needing assistance	# of stray animals picked up and transported by Humane Enforcement Officers	1,236	720	1,500
2. Respond to all requests for assistance from the public and provide education on the humane treatment of all animals	# of calls officers are dispatched to	3,277	4,000	4,000
3. Increase the # of dog licenses sold annually	# of dog licenses sold annually	3,817	4,750	4,500
4. Maintain a strong presence in the community through officer-initiated patrols and services	# of officer-initiated (proactive) patrols in neighborhoods, parks, and beaches	10,887	9,000	9,600

Animal Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Provide assistance and support to the community including investigation and enforcement of animal-related issues, and promote proper identification for all dogs. (Cont'd)</i>				
5. Provide support services to the community in the form of delivering pet food and other essentials to pet owners in need that are encountered during investigations or routine patrols.	# of contacts with pet owners	N/A	N/A	240

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$2,665,034	\$3,625,328	\$987,634	\$237,634	-\$750,000	-75.9%
SERVICES	\$0	\$0	\$2,420,118	\$2,858,000	\$437,882	18.1%
Operations Total	\$2,665,034	\$3,625,328	\$3,407,752	\$3,095,634	-\$312,118	-9.2%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$2,665,034	\$3,625,328	\$3,407,752	\$3,095,634	-\$312,118	-9.2%

Animal Management Program

Equivalent Personnel Summary by Position Title – General Fund

The Animal Management Program does not have equivalent personnel funded through the General Fund.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
OTHER COSTS:		
914813B-6317 County Grant Subsidy: Deletion of line-item appropriation for Feral Animal Central Maui.	-\$250,000	
914816B-6317 County Grant Subsidy: Deletion of line-item appropriation for Feral Animal Central Lanai.	-\$250,000	
914818B-6317 County Grant Subsidy: Deletion of line-item appropriation for Feral Animal Central Molokai.	-\$100,000	
914821B-6317 County Grant Subsidy: Deletion of line-item appropriation for Molokai Axis Deer Management.	-\$150,000	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
SERVICES:		
914101B-6112 Contractual Service: Additional funding for eight staff, salary increases, and adjustment to social media programming.	\$249,532	
914806B-6112 Contractual Service: Additional funding due to increase in services and service coverage.	\$188,350	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$437,882	

Animal Management Program**County Grant Subsidy Detail**

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Animal Management</i>				
Maui Humane Society for Animal Sheltering Program	\$1,598,468	\$1,598,468	\$1,598,468	\$1,848,000
Animal Enforcement Program	\$812,816	\$813,650	\$821,650	\$1,010,000
Feral Animal Control Assessment	\$0	\$98,800	\$0	\$0
Feral Animal Control	\$50,000	\$50,000	\$0	\$0
Feral Animal Control - Maui	\$0	\$190,128	\$250,000	\$0
Feral Animal Control - Lanai	\$0	\$288,219	\$250,000	\$0
Feral Animal Control - Molokai	\$0	\$297,729	\$100,000	\$0
Molokai Axis Deer Management	\$0	\$0	\$150,000	\$0
Molokai Humane Society	\$103,750	\$137,634	\$137,634	\$137,634
Spay Neuter Program	\$100,000	\$100,000	\$100,000	\$100,000
Hawaii Animal Rescue Foundation	\$0	\$50,000	\$0	\$0
TOTAL ANIMAL MANAGEMENT	\$2,665,034	\$3,624,628	\$3,407,752	\$4,095,634

County Grant Subsidy Program Description**Maui Humane Society**

Administration of the Animal Management Program for the island of Maui, including managing and responding to animal-related issues, investigation and enforcement of animal-related laws, and the operation of Maui's only open admission animal shelter.

Animal Enforcement Program

To administer and implement animal management enforcement program. Program will provide: (1) the enforcement of laws and regulations regarding animal sheltering, dispositions, and cruelty prevention; (2) emergency after-hours services for injured animals; and (3) public education on these topics.

Molokai Humane Society

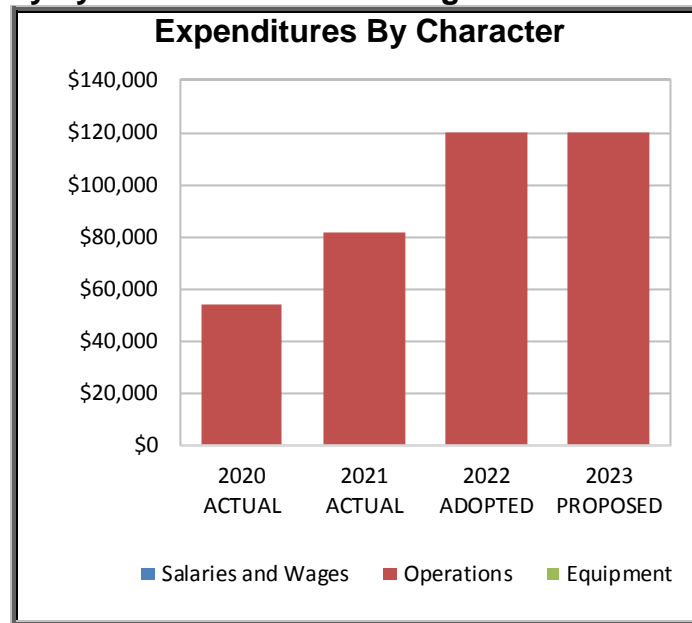
The Molokai Humane Society is committed to strengthening the bonds between the people of Molokai and animals through education, advocacy, and the humane sheltering and veterinary care of animals. Molokai's large stray and feral population, as well as domestic pets and farm animals, are one of the major challenges facing the organization's limited resources.

Spay Neuter Program

To promote the availability of and to provide low/no-cost spay/neuter services for Maui County animals, including dogs and cats. Surgeries will be performed in Maui Humane Society's veterinary clinic by a licensed veterinarian.

Animal Management Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	\$53,996	\$81,799	\$120,000	\$120,000	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$53,996	\$81,799	\$120,000	\$120,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$53,996	\$81,799	\$120,000	\$120,000	\$0	0.0%

Equivalent Personnel Summary – Revolving Fund

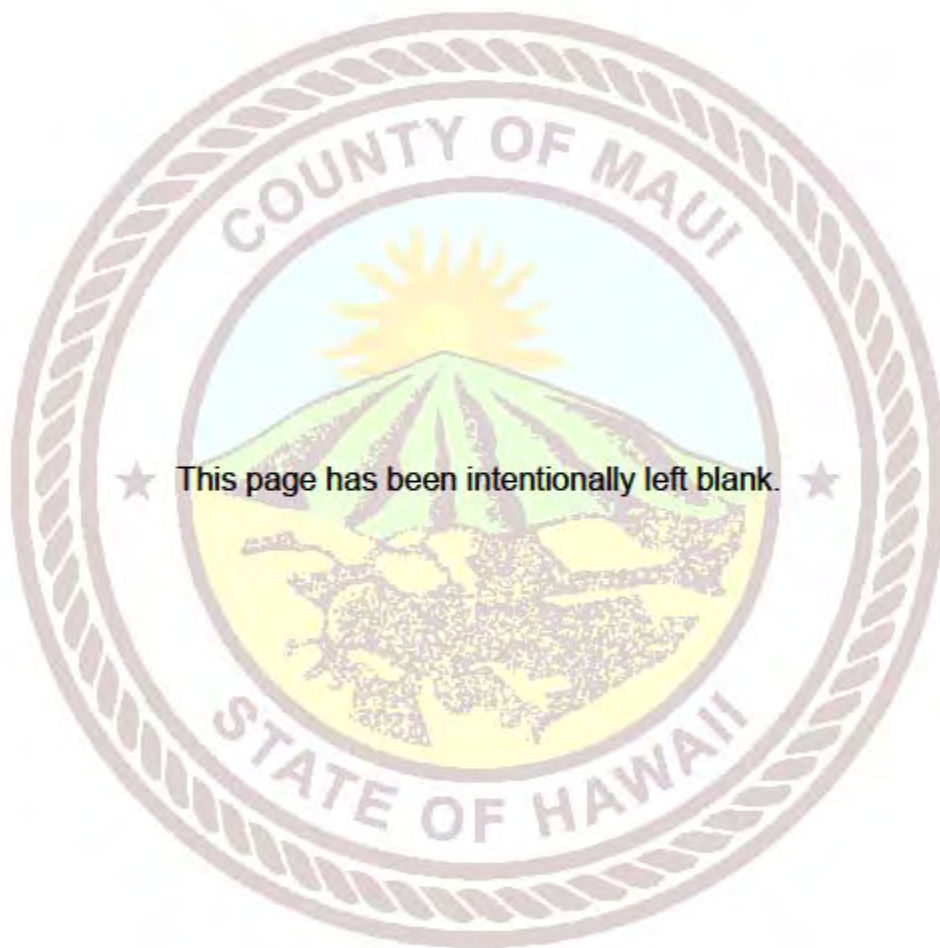
The Animal Management Program does not have equivalent personnel funded through the Revolving Fund.



Liquor Control



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

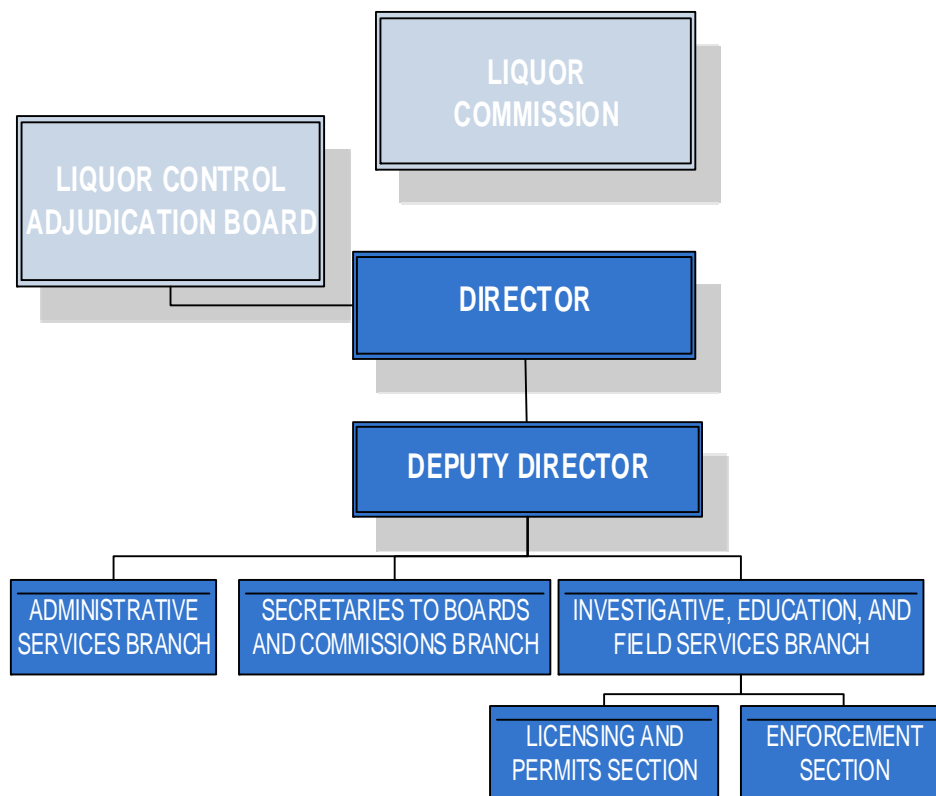
The mission of the Department of Liquor Control (“Department”) is to protect the health, safety, and welfare of the general public by regulating and controlling the liquor industry in the importation, manufacture, sale, and service of alcoholic beverages, and to provide a safe and healthy environment for the people of Maui County.

Countywide Outcome(s)

The Department supports the following countywide outcome(s):

- A Prepared, Safe, and Livable County

Organization Chart



Strategies

The Department is responsible for the regulation and control of the importation, manufacture, sale, and service of alcoholic beverages by providing services in liquor license and permit applications, licensees' education, and enforcement of liquor laws and rules.

Operations

Maui County's Liquor Commission ("Commission") consists of nine members appointed by the Mayor and confirmed by the County Council. The Commission has the authority to grant, refuse, suspend, and revoke any license for the manufacture, importation, and sale of liquors in the County. The Commission also has the responsibility of requesting annual appropriations for the operation of the Department, promulgating rules and regulations for the administration of liquor control, and appointing a Director.

Department Summary**Operations (Cont'd)**

The Liquor Control Adjudication Board ("Board") functions as a quasi-judicial body whose primary responsibility is to hear administrative complaints of the Director regarding violations of liquor laws and rules, and to impose penalties for violations thereof, as may be provided by law.

The Director is the administrative head of the Department and is responsible for administering the day-to-day operations and provides the necessary administrative support services to the Commission and Board. The Director appoints the Deputy Director, who serves as the administrative head of the Department in the absence of the Director, ensuring the continuity of the Department's mission, goals, and objectives.

External Factors Description

The system of licensing procedures and controls over those licensed to conduct business in the liquor industry must always be in place to assure the public receives the highest standards of integrity and responsibility set forth in the Hawaii Revised Statutes ("HRS") and Rules of the Liquor Commission, County of Maui, to ensure the health, safety, and welfare of the community we serve.

The impacts of COVID-19 were felt almost immediately within the liquor industry. As an agency that is responsible for the regulation and enforcement of liquor laws and rules, the Department immediately implemented procedures and protocols to comply with the Governor's Emergency Proclamation and the Mayor's Public Health Emergency Rules.

Consequently, contact with the public was reduced and a work environment that allowed for social distancing was established. In-person meetings with applicants, licensees, and the general public were reduced by teleconference and email, with in-person appointments being reserved for submittals. Commission and Board meetings continued to be held via teleconference. The Department also experienced cancellation of all in-person educational workshops and conferences.

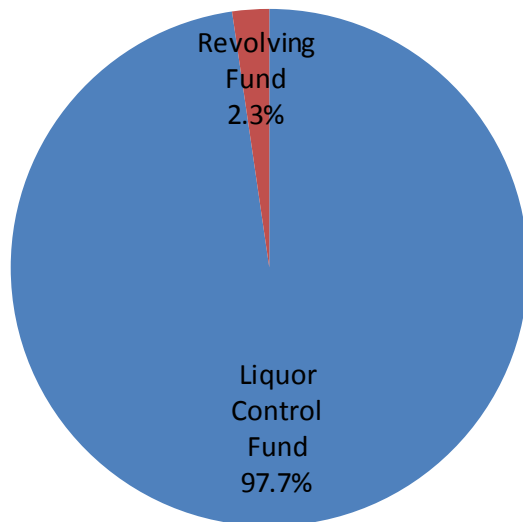
As of December 2021, the Department began conducting exams and educational sessions electronically and its forms are now available online.

Liquor Control Officers of the Enforcement Division were authorized to enforce emergency rules at licensed establishments pursuant to Chapter 281, HRS. The Liquor Control Officers worked alongside the Maui Police Department and the State Department of Health to assist in the prevention and mitigation of the spread of COVID-19 throughout Maui County. The Department remains flexible as COVID-19 continues to evolve and affect businesses.

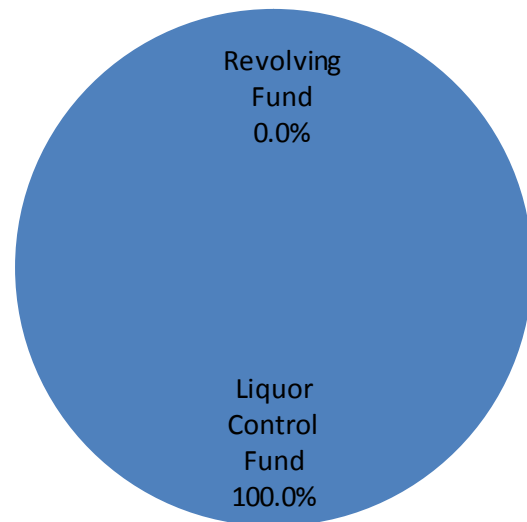
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

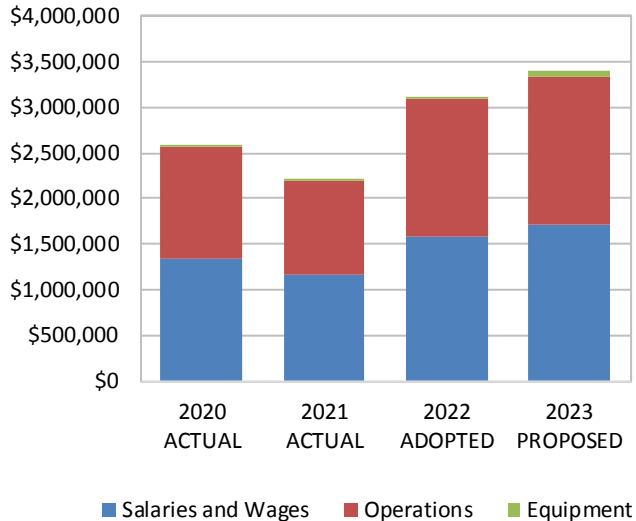


FY 2023 Total Equivalent Personnel

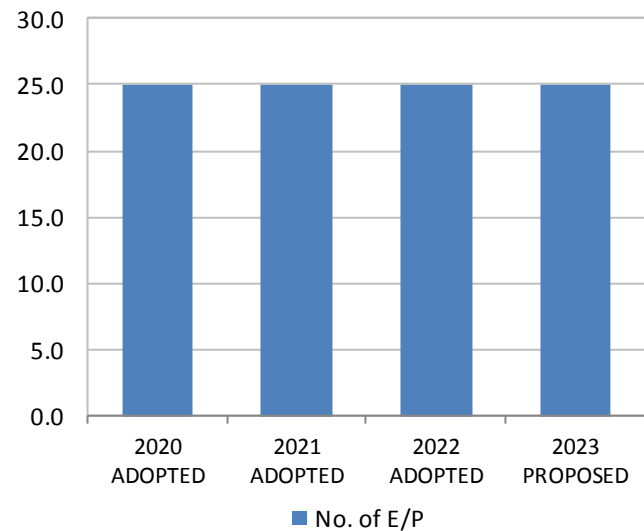


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$39,144	\$29,533	\$30,000	\$119,560	\$89,560	298.5%
WAGES & SALARIES	\$1,306,937	\$1,129,455	\$1,546,000	\$1,591,204	\$45,204	2.9%
Salaries and Wages Total	\$1,346,080	\$1,158,988	\$1,576,000	\$1,710,764	\$134,764	8.6%
Operations						
MATERIALS & SUPPLIES	\$29,491	\$24,050	\$64,088	\$64,088	\$0	0.0%
OTHER COSTS	\$194,796	\$191,452	\$278,175	\$288,175	\$10,000	3.6%
SERVICES	\$90,327	\$31,785	\$52,140	\$52,140	\$0	0.0%
TRAVEL	\$24,985	\$0	\$67,999	\$67,999	\$0	0.0%
UTILITIES	\$10,519	\$9,609	\$27,066	\$27,066	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$898,212	\$811,292	\$1,103,200	\$1,197,535	\$94,335	8.6%
Operations Total	\$1,248,330	\$1,068,188	\$1,592,668	\$1,697,003	\$104,335	6.6%
Equipment						
LEASE PURCHASES	\$2,061	\$2,061	\$2,500	\$5,000	\$2,500	100.0%
MACHINERY & EQUIPMENT	\$12,157	\$0	\$0	\$65,158	\$65,158	0.0%
Equipment Total	\$14,218	\$2,061	\$2,500	\$70,158	\$67,658	2706.3%
Department Total	\$2,608,628	\$2,229,237	\$3,171,168	\$3,477,925	\$306,757	9.7%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Liquor Control Program	25.0	25.0	25.0	25.0	0.0	0.0%
Department Total	25.0	25.0	25.0	25.0	0.0	0.0%

Liquor Control Program

Program Description

The Department consists of one program. The Liquor Control Program ("Program") is mandated by Chapter 281, HRS. The program's core functions are regulating and controlling the liquor industry in the importation, manufacture, sale, and service of alcoholic beverages to provide a safe and healthy environment for the people of Maui County. All funding for the operation of the Department is derived solely from liquor license fees. This program also administers the Liquor Education Revolving Fund, pursuant to Chapters 281-16, 281-17(2), and 281-17(3), HRS. Revenue deposited to the Fund are derived from the assessment of fines imposed on the liquor licensees.

Countywide Outcome(s)

The Program supports the following countywide outcome(s):

- A Prepared, Safe, and Livable County

Population Served

This Program serves the liquor licensees, associations representing licensees, neighborhood boards, other governmental agencies, and the public. It addresses and resolves various concerns while ensuring the health, safety, and welfare of the public.

Services Provided

The Program provides services in liquor license and permit applications, licensees' education, and the enforcement of liquor laws and rules.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide and ensure a safe and healthy environment within the liquor industry and for the general public through enforcement of the HRS and rules established by the Commission.</i>				
1. Inspect premises, conduct minor decoy operations, and respond to concerns of the general public and other law enforcement agencies	# of premises inspected	3,940	10,000	10,000
	# of case reports on premises inspected	974	1,000	1,000
	# of case reports to respond to public concerns, potential violations resulting from police reports/ investigations, and public complaints	368	450	450
	# of minor decoy operations conducted	0	100	100
	% of compliance-licensees who refuse to sell or serve to minors	N/A	100%	100%

Liquor Control Program

Key Activity Goals & Measures (Cont'd)

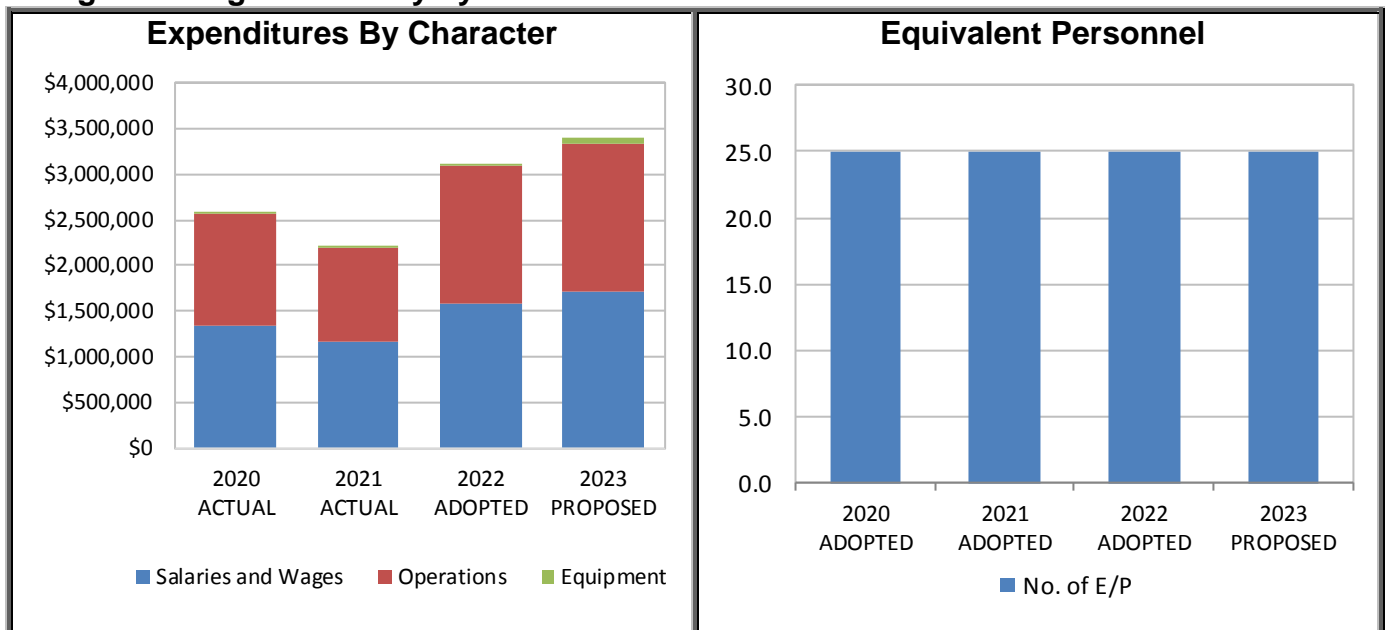
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Promote liquor control by providing liquor education and certification classes.</i>				
1. Provide liquor education and certification by conducting certification/educational classes	# of certification/educational classes	68	150	150
	# of certification exams administered	413	2,350	2,350
	# of certification cards issued to persons versed in the Liquor Rules and Laws	197	2,100	2,100
<i>Goal #3: Control the conditions associated with the importation, manufacture, sale, and service of alcoholic beverages by providing a fair and efficient licensing and permitting process.</i>				
1. Provide a fair and efficient licensing and permit process	Total # of permits issued	667	850	850
	% of permits issued to Licensed Premises	10%	49%	49%
	% of permits issued for Importation of Liquor	1%	0.25%	0.25%
	% of permits issued for Alcohol Purchase	0%	0.25%	0.25%
	% of permits issued for Direct Shipment of Wine	89%	50%	50%
	% of permits issued for Solicitors	0.50%	0.50%	0.50%
	# of registration cards issued for minors under the age of 18 to work on liquor-licensed premises	107	150	150
	# of registration cards issued for Class 5, Category D employees-premises on which employees are compensated to sit with patrons	43	140	140
	Total license applications processed	473	650	650

Liquor Control Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Control the conditions associated with the importation, manufacture, sale, and service of alcoholic beverages by providing a fair and efficient licensing and permitting process. (Cont'd)</i>				
2. Provide the necessary staff and services to assist the Commission and Board in carrying out their responsibilities as set forth within the HRS and the Charter of the County of Maui	# of gross liquor sales reports processed	485	500	500
	% of administrative actions per total violations	95%	60%	60%
	% of violations adjudicated per total violations	5%	40%	40%

Program Budget Summary by Fiscal Year



Liquor Control Program

Expenditures Summary by Character & Object – Liquor Control Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$39,144	\$29,533	\$30,000	\$119,560	\$89,560	298.5%
WAGES & SALARIES	\$1,306,937	\$1,129,455	\$1,546,000	\$1,591,204	\$45,204	2.9%
Salaries and Wages Total	\$1,346,080	\$1,158,988	\$1,576,000	\$1,710,764	\$134,764	8.6%
Operations						
MATERIALS & SUPPLIES	\$25,570	\$18,907	\$56,588	\$56,588	\$0	0.0%
OTHER COSTS	\$183,316	\$169,570	\$237,175	\$237,175	\$0	0.0%
SERVICES	\$84,990	\$28,585	\$40,140	\$40,140	\$0	0.0%
TRAVEL	\$23,416	\$0	\$58,319	\$58,319	\$0	0.0%
UTILITIES	\$10,519	\$9,609	\$27,066	\$27,066	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$898,212	\$811,292	\$1,103,200	\$1,197,535	\$94,335	8.6%
Operations Total	\$1,226,022	\$1,037,963	\$1,522,488	\$1,616,823	\$94,335	6.2%
Equipment						
LEASE PURCHASES	\$2,061	\$2,061	\$2,500	\$5,000	\$2,500	100.0%
MACHINERY & EQUIPMENT	\$12,157	\$0	\$0	\$65,158	\$65,158	0.0%
Equipment Total	\$14,218	\$2,061	\$2,500	\$70,158	\$67,658	2706.3%
Program Total	\$2,586,320	\$2,199,012	\$3,100,988	\$3,397,745	\$296,757	9.6%

Equivalent Personnel Summary by Position Title – Liquor Control Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant I	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Liquor Control Auditor II	1.0	1.0	1.0	1.0	0.0	0.0%
Liquor Control Officer I	1.0	1.0	1.0	1.0	0.0	0.0%
Liquor Control Officer II	7.0	7.0	7.0	7.0	0.0	0.0%
Liquor Control Officer III	5.0	5.0	5.0	5.0	0.0	0.0%
Liquor Control Officer IV	3.0	3.0	3.0	3.0	0.0	0.0%
Liquor Control Officer Trainee	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary to Boards/Commissions II	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	25.0	25.0	25.0	25.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
913012A-5101 Regular Wages: Adjustment in salaries due to position reallocations.	-\$34,884	
Operations		
INTERFUND COST RECLASSIFICATION:		
913020B-6350 Overhead Charges/Admin Cost: 70% of total salaries including premium pay.	\$94,335	
Equipment		
None	\$0	

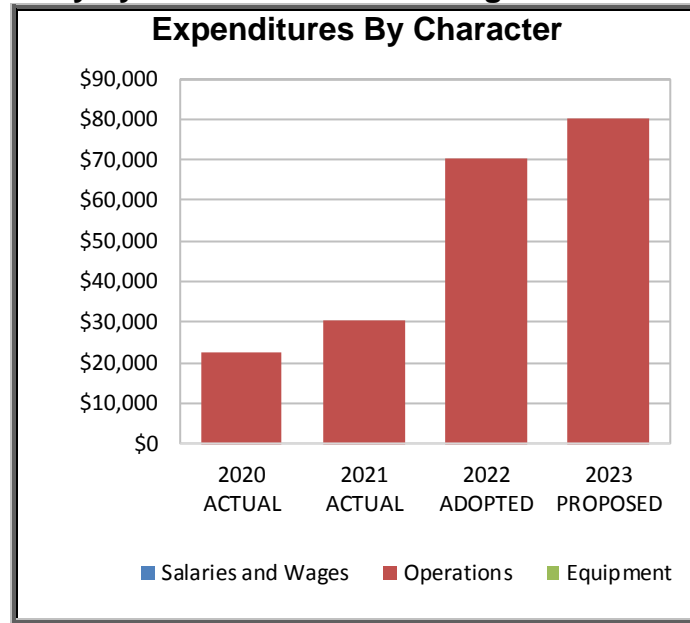
Liquor Control Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
913012A-5101 Regular Wages: Restore position funding for one Liquor Control Officer	\$80,088	0.0
OTHER PREMIUM PAY:		
913012A-5215 Premium Pay: Additional funding based on actual expenditures.	\$10,000	
913012A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$79,560	
Operations		
None	\$0	
Equipment		
MACHINERY & EQUIPMENT:		
913012C-7036 Furniture/Fixtures: Purchase three partitions for workstations at \$8,386 each.	\$25,158	
913012C-7040 Motor Vehicles: Replacement of Regular Gas SUV (replace LDD 069).	\$40,000	
TOTAL EXPANSION BUDGET	\$234,806	0.0

Liquor Control Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$3,921	\$5,143	\$7,500	\$7,500	\$0	0.0%
OTHER COSTS	\$11,480	\$21,883	\$41,000	\$51,000	\$10,000	24.4%
SERVICES	\$5,338	\$3,200	\$12,000	\$12,000	\$0	0.0%
TRAVEL	\$1,568	\$0	\$9,680	\$9,680	\$0	0.0%
Operations Total	\$22,308	\$30,225	\$70,180	\$80,180	\$10,000	14.2%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$22,308	\$30,225	\$70,180	\$80,180	\$10,000	14.2%

Equivalent Personnel Summary – Revolving Fund

The Liquor Control Program does not have equivalent personnel funding through the Revolving Fund.

Management



*Mayor's Proposed Budget
FY 2023*



Department Summary

Mission

Section 8-1.3 of the Revised Charter of the County of Maui (1983), as amended, provides specific mandates for the Department of Management ("Department"). It states that, "the managing director shall:

1. Act as the principal management aid to the Mayor.
2. Supervise the administrative functions of those agencies, departments, boards and commissions assigned by the Mayor.
3. Evaluate the management and performance of each agency.
4. Prescribe standards of administrative practice to be followed by all agencies under his or her supervision.
5. Supervise and coordinate those functions described in Subsections 7-5.6, 7-5.7, and 7-5.8.
6. Perform all other duties and functions required by this charter or assigned by the Mayor."

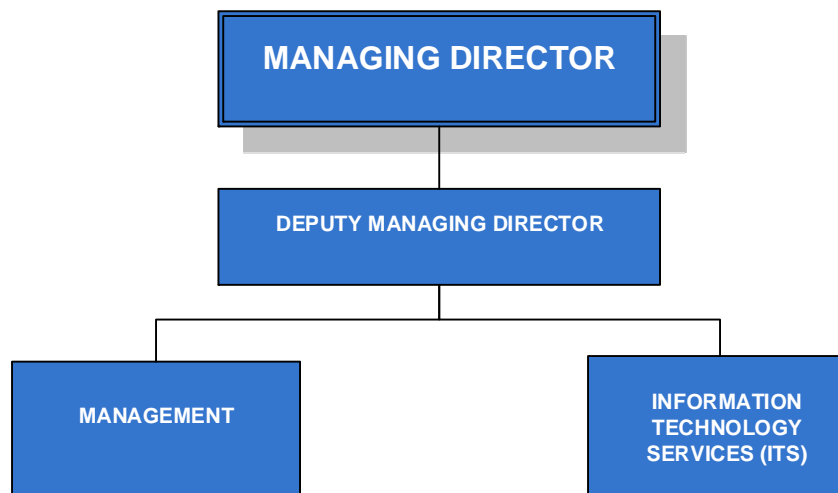
Guided by these mandates, the Department's mission is to: develop an effective and responsive County government that aims to create a strong and diversified economy; continue to focus on providing suitable public infrastructure and core services for our residents and visitors; ensure our communities are prepared, safe, and livable; and protect our future by creating a healthy and sustainable Maui County.

Countywide Outcome(s)

The Department supports the following countywide outcome(s):

- Affordable/Attainable Housing
- Economic Diversity
- Climate Change Response & Mitigation
- Infrastructure Improvement
- Disaster Management & Mitigation

Organization Chart



Department Summary

Strategies

The Department uses a variety of accepted management practices to assure that all operating departments are fulfilling their Charter-mandated responsibilities safely and responsibly, and providing core services to the public in the most efficient and cost-effective way possible. These strategies include:

- Establishing and maintaining effective working relationships and communication with Department Directors, Deputies, employees, boards, commissions, and other agencies.
- Identifying, developing or upgrading, and implementing necessary organizational policies and procedures.
- Monitoring and evaluating the overall effectiveness and efficiency of the departments.
- Utilizing a performance-based form of management to promote efficiency, accountability, transparency, and productivity in County government.

Operations

In keeping with the Charter mandates, the Department's primary operational objective is to manage and provide support and oversight for all County departments and agencies through actions that are measured and tracked. The Department's secondary operational objective focuses on implementing the Mayor's vision and priorities through the departments while also assuring compliance with budgetary requirements.

The Department, in striving to provide direct services to the County, also oversees and manages the following programs and activities:

- Americans with Disabilities Act (ADA) Compliance
- Capital Improvement Projects (CIP) Countywide Coordination
- CIP Project Management
- Community and Constituent Satisfaction
- Equal Employment Opportunity/Affirmative Action (EEO/AA) Compliance
- Fleet Management System
- Information Technology (IT) Services (ITSD) Division
- Geospatial Data Services through Enterprise GIS Section
- Legislative Tracking
- Performance Management Program Administration
- Departmental Organization and Management Reviews
- Vehicle Use Policy Administration
- Violence in the Workplace Action Plan Administration

A summary of key actions, projects, and initiatives undertaken by the Department during the fiscal year include:

Accountability, Effectiveness, and Efficiency

- **Management.** Management works closely with Department Directors, Deputies, and their staff, in managing the day-to-day operations of County Departments. This includes facilitating inter-departmental operations and communication to foster cooperation between departments in working together towards common goals, and managing in a way that promotes responsiveness, effectiveness, and efficiency through accountability and collaboration initiatives.

Department Summary**Operations (Cont'd)****Accountability, Effectiveness and Efficiency (Cont'd)**

- **Performance-based management.** Management's efforts on performance measures and performance-based management resulted in the County of Maui being one of only 19 jurisdictions awarded the prestigious Certificate of Achievement by the International City/County Management Association (ICMA). As part of its ongoing assessment of process and procedures, management:
 - Continued working with Departments on updating and implementing performance measures.
 - Evaluated countywide strategic planning initiatives, working with the Mayor's vision and mission for the executive branch.
 - Set strategic priorities for Departmental implementation.
 - Assisting Departments in aligning vision, mission, and priorities to the Department's goals and objectives.
- **Annual Organizational/Functional Reviews.** Review of organizational and functional charts of 16 Departments in the Executive Branch (as enumerated in Article 8 of the County Charter) and the Maui Emergency Management Agency (MEMA) are performed annually by Management and approved by the Managing Director. These charts:
 - Serve as a critical management tool in evaluating the utilization of resources to ensure that the Mayor's vision and strategic plan, and operational mission and objectives as defined by the County of Maui Charter are met.
 - Provide organization definition to ensure our County resources are efficiently and cost effectively deployed pursuant to the Council approved budget.
 - Provide a diagram and description of the structure of operations at position-level detail relating to the functional distribution of responsibilities, reporting hierarchy, inter-dependencies and relationships among positions within each County department.
 - Communicate structure and functional relationships to enable the visualization of a complete organization to aid in the on-going management of the organization.
 - Provide historical records necessary for future evaluation, assessment and improvement.
- **Reorganization Proposals** - Evaluation of reorganization proposals by Management to ensure organizational charts and re-organizational proposals are objective and reflect sound management practices, are complete and consistently prepared, are in alignment and fulfillment of the countywide priorities and the Department's mission, whether it would improve operational economy, effectiveness, and efficiency in the performance of the Department's objectives, and address critical factors for decision-making. Additionally, Management incorporated the requirements of the Mayor's Directives in filling vacant positions and General Budget Provisions Section 7 in its reorganization evaluations to assist the Mayor's Office and Budget Office in their enforcement.

Department Summary

Operations (Cont'd)

Accountability, Effectiveness and Efficiency (Cont'd)

- **Vehicle Use Evaluation and Management.** The Department is responsible for monitoring and enforcing the County's Motor Vehicle Usage Policy ("VUP"). Implemented county-wide in 2012, this policy sets guidelines and procedures for the allowable uses of County vehicles, eligible operators, and types of assignments of County and non-County vehicles to conduct official County business. It also addresses the acquisition, replacement and disposal, and record-keeping of County vehicles.
- **County Security.** With the establishment of the Loss Control function in the Management Program concurrent with the transfer of the position from the Department of the Corporation Counsel, directed by the Council in the FY 2021 Budget, the need for a Countywide Security Policy was recognized. A draft policy to address topics such as requirements and procedures for County facilities access and security measures, employee identification, access badges issuance, loss of access badges, keys, employee terminations, and access for non-employees is being developed.
- **Fleet Management System.** In 2013, the Department contracted with Networkfleet Inc. to more effectively and efficiently manage its vehicle fleet. The fleet management system ("FMS") has enhanced the County's operations by providing technology to better manage and protect County assets. The FMS maximizes the utilization of vehicles, reduces fuel consumption, limits the need to purchase new vehicles, enhances management oversight, monitors "wear-and-tear" on vehicles, and notifies appropriate personnel when items need to be replaced, along with manufacturer recalls. In the event a problem occurs, a Roadside Service Assistance Plan is provided to include jump starts, tire changing, locksmith services, fuel delivery, and towing.

In FY 2021, 526 vehicles had GPS units installed with 139 users. There were 107 groups within the system (groups are subsets of Departments). Departments established 296 geofences to help monitor vehicle activity. A vehicle usage self-audit was issued to each of the Departments to monitor and assure compliance with the VUP. The results of the audit revealed the County is approximately 93 percent fully compliant with the motor vehicle policy. Corrective actions were issued to Departments who were non-compliant with the motor vehicle policy to reach 100 percent countywide compliance. During FY 2022, an RFP was issued for a fleet management system. A new contract will be in place for FY 2023.

- **Veterans.** The management of Veteran Affairs grants is also a responsibility of the Department. Grant specifications were developed, grant applications processed, and expenditures for the Maui County Veterans Council ("MCVC"), the Molokai Veterans Helping Veterans organization ("MVHV"), and the West Maui Veterans Club are reviewed and monitored.

In FY 2021, the Department aided the MCVC with various events and functions including Memorial Day, Veterans Day, and the Vietnam Veterans Day vigil. MVHV receives assistance to help run its veterans' center on Molokai. The West Maui Veterans Club receives assistance with maintenance for its Hanakao'o Cemetery project.

Department Summary**Operations (Cont'd)**

Planning and Development. Valuable construction management and project management assistance have been provided to Departments that lack the internal expertise, and/or experience. The CIP team worked on a variety of projects, with varying complexity, during FY 2022. Many of these projects focused on expanding the County of Maui's office space and improving accessibility to services.

- Kalana O Maui Campus Parking Expansion
- Public WIFI at Parks and Recreation Facilities
- Children's Justice Center Office Improvements
- Pukalani DMVL Improvements
- Upcountry Maui Agricultural Park
- New Service Center Canopy
- Wells Park Temporary Parking
- Wailuku Civic Complex
- Vineyard & Church Street Improvements
- Wailuku Municipal Parking Structure Construction
- Former Hawaiian Tel Com Building Renovations
- ITSD and Planning & Development Division relocation

➤ **Redevelopment Program.** To support the Redevelopment Area during major the Wailuku Town Infrastructure Improvements Project, some key economic stabilization and multi-modal access programs were put in place. Programs in the project includes:

- Da Bee Wailuku Circulator Shuttle – During FY 2021, the program contracted with Polynesian Adventure Tours and established a circulator shuttle system for Wailuku town commuters and jurors that has provided over 3,000 rides since its commencement in October 2020.
- WailukuLive Public Information Program – Contracted with Linn Nishikawa & Associates, the MRP created a website (www.wailukulive.com) to communicate construction schedules, places to park, and ways to support local businesses. This effort instituted weekly construction updates via social media and periodic press releases, mailers, and town hall meetings.
- Small Town Big Art – Contracted with Lokahi Pacific. As of July 1, 2021, fifteen public art projects have been led by 35 professional artists yielding 27 unique pieces throughout Wailuku Town. Monthly art installations such as plays, murals, sculptures, storytelling events and more were created with community input that directly engaged nearly 15,000 participants. Virtual participation was enhanced significantly through a COVID-19 pivot strategy in FY 2021 that yielded eight project documentaries, designed to capture community impressions, ideas and context, as well as a 40-page interactive website and social media platform (smalltownbig.org), all designed to protect and enhance the cultural identity of Wailuku town.
- Construction Impact/Business Interruption Assistance – The program staff researched and developed a rental assistance policy, providing nearly \$140,000 in rent reimbursement to businesses directly impacted by the on-going Wailuku construction.

Department Summary

Operations (Cont'd)

- **Archaeology.** Major projects have been undertaken, including:
 - Maui County Cultural Layer and District Ordinance – Working with the Department's GIS team the County archaeologist created a cultural layer identifying areas with high concentrations of intact cultural resources with the intent of protecting sensitive cultural areas and bringing predictability to the review process.
 - Expert Witness – The County archaeologist has assisted the County's attorneys in providing expert testimony where the County was party to the impact of cultural resources.
 - State Historic Preservation Division ("SHPD") Coordination – To assist SHPD with project backlog and existing workload as well as expedite County reviews, the archaeologist has partnered with SHPD to provide rapid determinations for 6E review, trained County staff to utilize the Hawaii Cultural Resource Information System ("HICRIS"), responded to inadvertent discoveries, called in expert osteologists when needed, drafted reconsideration of potential effect letters, and assisted with Burial Treatment Plans.
 - Monitoring Plans – The County archaeologist worked with SHPD to create and vet a template for Archaeological Monitoring Plans required for County projects with the goal of saving tens of thousands of dollars each year in consulting fees.
 - Iwi Reinternment Coordination – Over the years, iwi kupuna have been unintentionally exhumed from County owned properties, either by construction or natural erosion. During FY 2021 the County Archeologist has assisted with research, documentation, and coordination with cultural descendants to assist in the effort to safely and appropriately reinter iwi kupuna.

Cost Savings

- The team of the Office of the Mayor, Management Department, and Budget Office, have established many cost savings measures to identify ways to reduce government spending and increase efficiency, especially with the possibility of reduced revenue due to COVID-19. A few of the key areas identified for continued evaluation and follow-through include:
 - **Travel.** Management continues to work closely with the Budget Office and Department of Finance's Purchasing Division since including travel as a focus point for cost reduction. As part of our efforts, we have: (a) overhauled the existing travel policy and made significant revisions to it; (b) revised and updated the travel request form; and, (c) implemented a travel review by the team to scrutinize all out-of-state travel requests.
 - **Overtime.** Management worked closely with the Mayor to develop and issue an organization-wide "overtime directive" which requires that: (a) overtime be pre-approved; (b) Departments maintain records of all overtime; and, (c) established Workday executive reports that are easily accessible for Directors and management to review overtime and other personnel related financial information.
 - **Energy.** CIP/Energy Coordinator continues to review and assess various CIP projects from an energy utilization perspective. The Department assures that long term energy usage is always a key variable in CIP project development decisions. In addition, we are working closely with the Climate Change, Resiliency, and Sustainability Office in developing specific energy programs. This includes the Energy Savings Performance Contracting program which will develop and issue a RFP to contract with an Energy Services Company to aggressively pursue energy efficiency measures, energy

Department Summary**Operations (Cont'd)****Cost Savings (Cont'd)**

generation and storage, electric vehicle charging infrastructure, and other energy related activities. These types of contracts are paid for by energy savings and require minimal investment by the County.

Technology

- Consistently searching for ways to reduce cost while improving the delivery of services to our internal and external customers through technology. Ongoing projects include:
 - Maui's Automated Permitting and Planning System ("MAPPS") - cross-departmental, enterprise-wide replacement project for the existing KIVA land use and permitting system. Includes enhancements to permit processing, review procedures, GIS, and other segments of the organization.
 - HR/Payroll System Replacement – an enterprise-wide replacement for the existing antiquated, non-intuitive, and inflexible system with an easy-to-use, intuitive, and flexible system that will meet the needs of the County well into the future.
 - Computer Aided Dispatch/Records Management System ("CAD/RMS") - replacement of an existing system that no longer meets the needs of the organization. This project involves all segments of public safety and aims to improve user's ability to perform day-to-day first responder-related tasks.

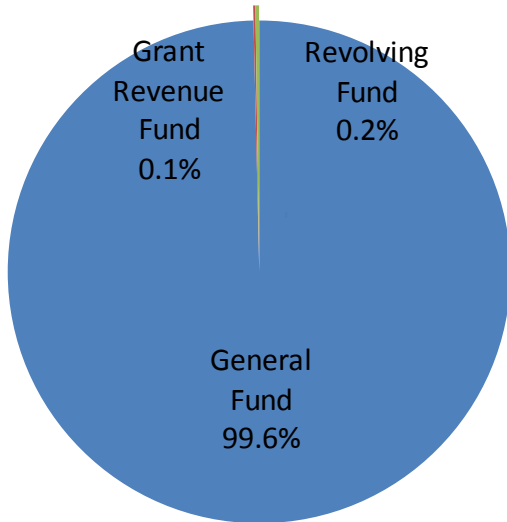
External Factors Description

There are a number of external factors that impact our operations. However, the primary external factor that has affected, and continues to affect the Department, is the COVID-19 pandemic. The County has been working with the State, as well as the nonprofit and business communities to reduce the impact of the pandemic on our residents. The Department has taken a significant role in this effort and that has made it a challenge to provide the degree of management, oversight, and support to County departments and agencies necessary to address efficiency, effectiveness, and cost-saving opportunities that may exist throughout the organization. Additionally, while our efforts to maintain a healthy community and restoring the economy are many, the continuing effects of the COVID-19 pandemic for the upcoming fiscal year are unknown. There may be constraints on our ability to maintain operations at existing levels. We regularly evaluate the demand for services with the ability to meet those demands with limited resources.

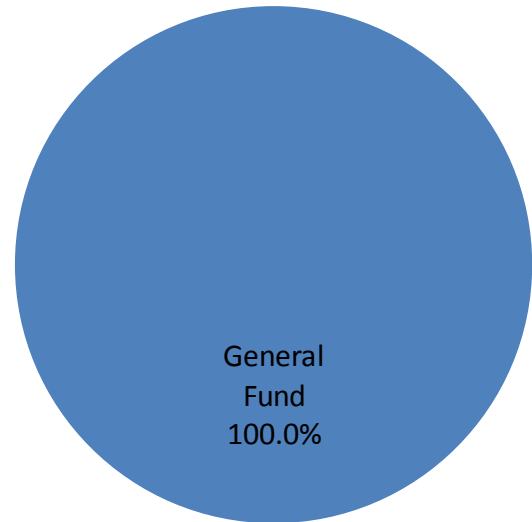
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

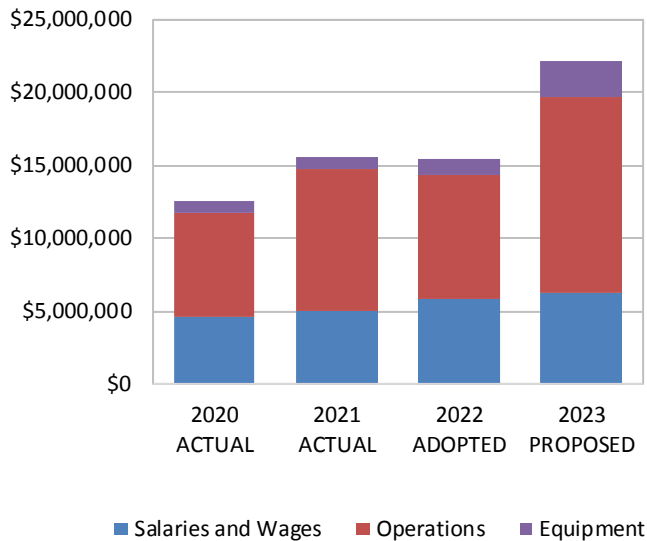


FY 2023 Total Equivalent Personnel

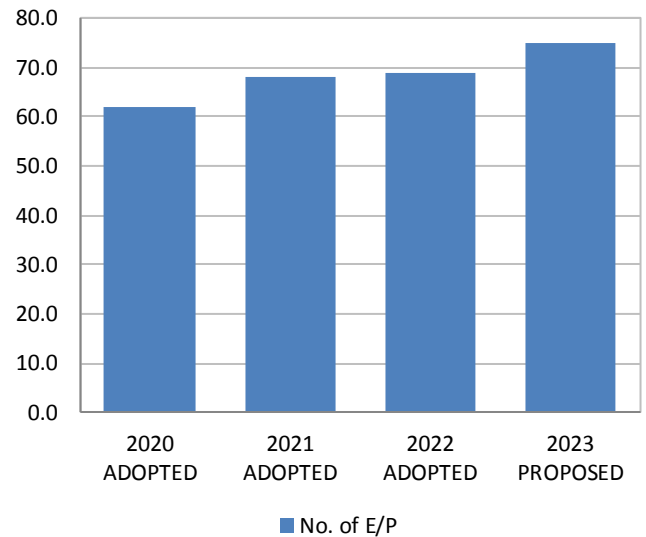


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$125,154	\$223,551	\$264,000	\$332,000	\$68,000	25.8%
WAGES & SALARIES	\$4,413,172	\$4,779,001	\$5,520,463	\$5,882,591	\$362,128	6.6%
Salaries and Wages Total	\$4,538,326	\$5,002,552	\$5,784,463	\$6,214,591	\$430,128	7.4%
Operations						
MATERIALS & SUPPLIES	\$176,239	\$234,216	\$184,500	\$204,000	\$19,500	10.6%
OTHER COSTS	\$712,113	\$1,012,020	\$577,638	\$6,372,967	\$5,795,329	1003.3%
SERVICES	\$6,188,693	\$8,430,438	\$7,693,470	\$6,781,909	-\$911,561	-11.8%
TRAVEL	\$52,105	\$6,412	\$74,460	\$89,260	\$14,800	19.9%
UTILITIES	\$18,533	\$34,112	\$15,500	\$36,550	\$21,050	135.8%
SPECIAL PROJECTS	\$0	\$0	\$0	\$30,000	\$30,000	0.0%
Operations Total	\$7,147,685	\$9,717,199	\$8,545,568	\$13,514,686	\$4,969,118	58.1%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$851,333	\$854,099	\$1,034,330	\$2,395,500	\$1,361,170	131.6%
Equipment Total	\$851,333	\$854,099	\$1,034,330	\$2,395,500	\$1,361,170	131.6%
Department Total	\$12,537,344	\$15,573,850	\$15,364,361	\$22,124,777	\$6,760,416	44.0%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Management Program	10.0	15.0	16.0	17.0	1.0	6.3%
Information Technology Services Program	48.0	53.0	53.0	58.0	5.0	9.4%
Maui Redevelopment Program	4.0	0.0	0.0	0.0	0.0	0.0%
Department Total	62.0	68.0	69.0	75.0	6.0	8.7%

Management Program

Program Description

The Management Program provides executive-level management and oversight to the operating Departments, agencies, boards, and commissions of the County of Maui, as assigned by the Mayor. The Managing Director provides direct supervision and sets the course for each County operating unit through the appropriate Department Director and Deputy. Using both internal and external resources, the Managing Director ensures that all non-legislative County entities comply with the Maui County Charter, Maui County Code, Hawaii Revised Statutes, and U.S. Federal statutes.

The Management Program also oversees redevelopment activities that correct and prevent slum, blight, and disinvestment conditions that can create economic or social liabilities. Work in this area includes strategic land planning, development, property acquisition, and program coordination.

Countywide Outcome(s)

The Management Program supports the following countywide outcome(s):

- Affordable/Attainable Housing
- Economic Diversity
- Climate Change & Mitigation
- Infrastructure Improvement
- Disaster Management & Mitigation

Population Served

This program manages all non-legislative aspects of County operating Departments, agencies, boards, and commissions, as assigned by the Mayor. This program also provides direct support to County operations through its Informational Technology Services Program ("ITS"), Capital Improvement Project Coordination, and energy and countywide security services, regardless of governing authority.

The current focus of the redevelopment activities in this program is centered on Wailuku Town, which is the seat of government and effectively services the entire population of Maui County.

Services Provided

The Department provides organizational and operational oversight and coordination, strategic management and direction, budgetary oversight and coordination, Capital Improvement Program coordination, EEO/AA and safety compliance, ADA Compliance, countywide security, economic and community development, and administration of countywide policies and procedures through the Managing Director, Deputy Managing Director, and staff.

The Management Program also provides long range and strategic planning for the redevelopment areas including development packaging, infrastructure coordination, policy and legislative amendment proposals, and encourage private sector investment. Further details on the services provided are identified in the department summary.

Management Program

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Evaluate the management and performance of each agency.</i>				
1. Conduct evaluations on the management and performance of each agency on an annual basis	% of Departments evaluated during the fiscal year	100%	100%	100%
	% of Directors that feel that performance management can help them achieve their goals, missions and objectives	100%	100%	100%
2. Determine if the Departments are being effectively managed	Combined average grade of 90% or greater for all agencies	100%	90%	90%
	% of Directors and Deputies formally evaluated for performance annually	23%	100%	100%
<i>Goal #2: Provide strategic management and improve operational effectiveness for each Department, agency, board, and commission, as assigned by the Mayor.</i>				
1. Improve executive management capacity by providing advanced management training to all Directors and Deputies each fiscal year	% of Directors and Deputies provided with at least one advanced executive-level training course within the fiscal year	100%	100%	100%
	% of management attending at least one webinar or web-based training per year	100%	90%	100%
2. Project executive management to all levels of County operations by doing random on-site visits at County operating facilities and operations locations	% of County facilities and job sites assessed	35%	75%	75%
3. Ensure clear and effective communication between executive level and all operational units	% of monthly reports received and reviewed	80%	90%	90%

Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Provide strategic management and improve operational effectiveness for each Department, agency, board, and commission, as assigned by the Mayor. (Cont'd)</i>				
3. Ensure clear and effective communication between executive level and all operational units (Cont'd)	% of Directors and Deputies that feel bi-weekly meetings help maintain effective communication with Management	100%	90%	100%
	% of Directors and Deputies that feel monthly reports are effectively utilized by Management to address departmental issues and concerns	100%	90%	100%
<i>Goal #3: Provide oversight of adopted budget for operational Departments, agencies, board, and commission, as assigned by the Mayor.</i>				
1. All operating Departments, agencies, boards, and commissions effectively functioning within authorized budget parameters	% of authorized operating budget programs within the adopted or amended fiscal budget	100%	100%	100%
2. All operating Department agencies effectively functioning within stated performance goals	% of operating Departments meeting or exceeding their performance goals	80%	80%	80%
<i>Goal #4: Orchestrate key infrastructure projects that catalyze the private sector to reinvest in Wailuku.</i>				
1. Redevelop the Wailuku municipal parking lot with opportunities for mixed-use development that will create an activity generator	% complete with Design and Construction	45%	50%	65%
2. Improve parking and circulation in Wailuku	Create more parking at the Wailuku Municipal Parking Lot	55%	75%	100%
	Install and maintain way-finding and signage to direct visitors to parking	100%	100%	100%

Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #4: Orchestrate key infrastructure projects that catalyze the private sector to reinvest in Wailuku. (Cont'd)</i>				
3. Monitor reinvestment in the neighborhood	# of storefront vacancies	6	4	4
	Increase in assessed values in the district	\$92,210,100	\$92,210,100	\$95,000,000
<i>Goal #5: Mitigate construction impacts to neighborhood businesses and users.</i>				
1. Provide consistent information about construction impacts	# of monthly website updates and social media	159	150	52
	# of users registered to receive updates to website	1015	2,500	3000
	# of direct mailings	1	4	2
	# of radio & print ads and news stories	17	20	15
2. Provide new reasons for people to visit Wailuku during the construction	# of community events	1	18	12
	# of must see installations	5	4	5
<i>Goal #6: Manage publicly owned spaces.</i>				
1. Expand the cleaning and landscape services in the Clean and Safe Program	# of lineal feet of maintenance and trash collection	4900	6,300	8,800
2. Expand access to public art programs countywide	# of temporary installations on County property	N/A	N/A	2
	# of permanent installations on County property	N/A	N/A	2
	# of community members involved in public art creation	N/A	N/A	250
<i>Goal #7: Improve County office space options in Central Maui.</i>				
1. Renovate newly purchased facilities to meet needs of specialized divisions	# of square feet renovated	N/A	N/A	3,250
	# of square feet under construction/renovation	N/A	N/A	17,000
2. Finalize office space plans for the County's main campus in Wailuku	% of plan completion	N/A	N/A	75%

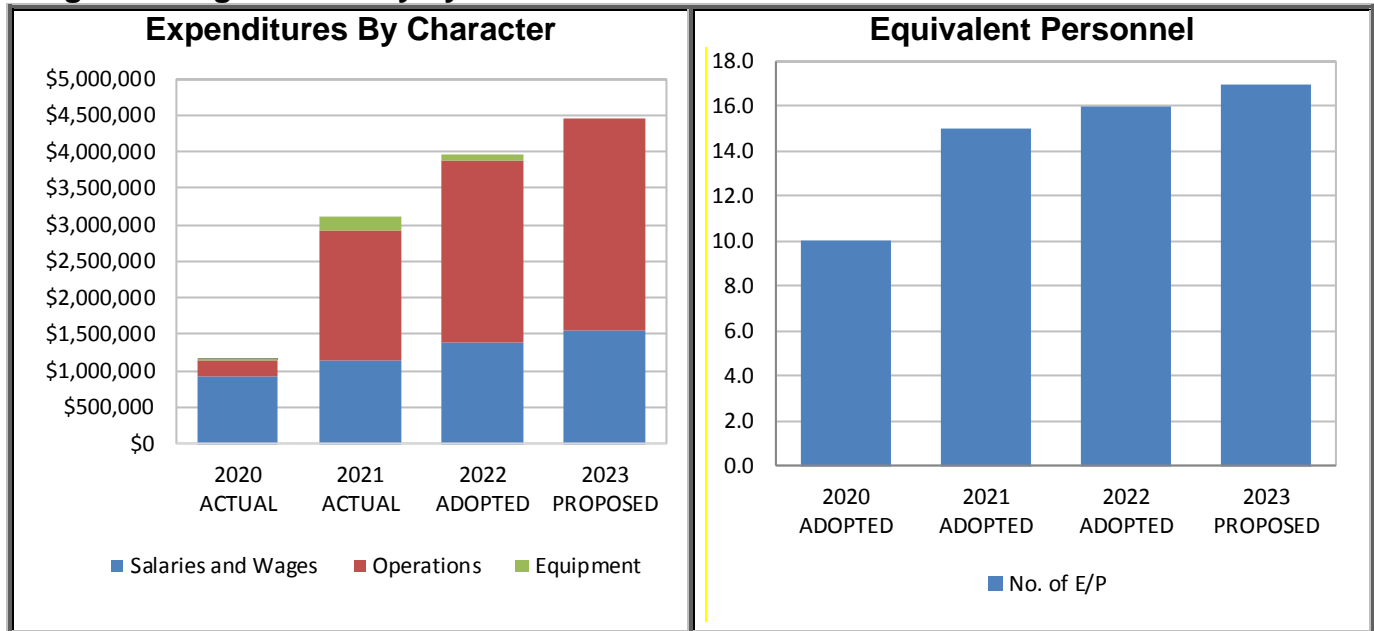
Management Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #8: Expand Archaeological Services.</i>				
1. Provide on-going archaeology assistance to County departments	# of County projects assisted	N/A	N/A	24
2. Develop and update County cultural layer to inform land use decisions	% of layer completion	N/A	N/A	100%
	# of updates and additions	N/A	N/A	15

Management Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$18	\$915	\$7,500	\$7,500	\$0	0.0%
WAGES & SALARIES	\$920,477	\$1,149,266	\$1,391,839	\$1,530,603	\$138,764	10.0%
Salaries and Wages Total	\$920,495	\$1,150,181	\$1,399,339	\$1,538,103	\$138,764	9.9%
Operations						
MATERIALS & SUPPLIES	\$11,416	\$8,979	\$27,500	\$47,000	\$19,500	70.9%
OTHER COSTS	\$50,036	\$125,261	\$121,000	\$183,000	\$62,000	51.2%
SERVICES	\$152,443	\$1,620,066	\$2,293,470	\$2,639,809	\$346,339	15.1%
TRAVEL	\$9,912	\$38	\$28,260	\$40,760	\$12,500	44.2%
UTILITIES	\$5,227	\$12,893	\$5,500	\$11,550	\$6,050	110.0%
Operations Total	\$229,034	\$1,767,236	\$2,475,730	\$2,922,119	\$446,389	18.0%
Equipment						
MACHINERY & EQUIPMENT	\$2,008	\$200,882	\$99,330	\$0	-\$99,330	-100.0%
Equipment Total	\$2,008	\$200,882	\$99,330	\$0	-\$99,330	-100.0%
Program Total	\$1,151,538	\$3,118,299	\$3,974,399	\$4,460,222	\$485,823	12.2%

Management Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Capital Improvements Project Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Chief of Planning & Development	0.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer V	0.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer VI	0.0	0.0	0.0	0.0	0.0	0.0%
Countywide CIP Coordinator	0.0	0.0	0.0	0.0	0.0	0.0%
Deputy Managing Director	1.0	1.0	1.0	1.0	0.0	0.0%
Energy/County Capital Improvement Program Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Equal Employment Opportunity Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Executive Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Executive Assistant II	1.0	1.0	1.0	2.0	1.0	100.0%
GIS Analyst V	0.0	0.0	1.0	1.0	0.0	0.0%
Loss Control Specialist	0.0	1.0	1.0	1.0	0.0	0.0%
Managing Director	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Planner V	0.0	1.0	1.0	1.0	0.0	0.0%
Principal Archaeologist	1.0	1.0	1.0	1.0	0.0	0.0%
Purchasing Technician	0.0	1.0	1.0	1.0	0.0	0.0%
Secretary to the Managing Director	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	10.0	15.0	16.0	17.0	1.0	6.3%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
904011A-5101 Regular Wages: Adjustment to salaries due to positions filled at a higher/lower step, position reallocation, position filled at higher range, and increase redescribed expansion position in FY 2022 to full year salary.	\$62,004	0.0
Operations		
SERVICES:		
904016B-6112 Contractual Service: Budget transferred to 904038B Planning & Development.	-\$1,158,320	
904016B-6129 Other Services: Budget transferred to 904038B Planning & Development.	-\$87,670	
904016B-6132 Professional Services: Budget transferred to 904038B Planning & Development.	-\$307,480	
904022B-6112 Contractual Service: Deletion of one-appropriation added by Council for Paia Clean and Safe Program; Funding included in 904038B.	-\$350,000	
904038B-6112 Contractual Service: Budget transferred from 904016B Maui Redevelopment.	\$1,158,320	
904038B-6129 Other Service: Budget transferred from 904016B Maui	\$87,670	
904038B-6132 Professional Services: Budget transferred from 904016B Maui Redevelopment.	\$307,480	

Management Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
904016B-6235 Rentals: Budget transferred to 904038B Planning & Development.	-\$10,000	
904016B-6244 Computer Software: Budget transferred to 904038B Planning & Development.	-\$10,000	
904038B-6235 Rentals: Budget transferred from 904016B Maui Redevelopment.	\$10,000	
904038B-6244 Computer Software: Budget transferred from 904016B Maui Redevelopment.	\$10,000	
Equipment		
MACHINERY & EQUIPMENT:		
904016C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$99,330	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
904011A-5101 Regular Wages: Proposed expansion position for one Executive Assistant II, 10 months funding.	\$76,760	1.0
Operations		
MATERIALS & SUPPLIES:		
904007B-6035 Miscellaneous Supplies: Funding to replenish ID badges and supplies inventory.	\$1,000	
904011B-6035 Miscellaneous Supplies: Funding due to increase in staff and office relocation.	\$2,500	
904011B-6037 Office Supplies: Funding due to increase in staff and office relocation.	\$5,000	
904011B-6060 Small Equipment - under \$1000: Increase funding due to office relocation.	\$7,500	
904011B-6071 Copier Supplies: Increase funding due to office relocation.	\$3,500	
OTHER COSTS:		
904011B-6230 Registration/Training Fees: Additional funding for cultural/historical training for employees through UHMC and resumption of trainings/conferences.	\$60,000	
904041B-6317 County grant subsidy: Increase for operations of the Veterans Center, including telehealth accommodations.	\$2,000	
SERVICES:		
904011B-6129 Other Services: Additional funding for Investigative/Planning Services.	\$35,000	
904011B-6132 Professional Services: Continuation of fleet management professional services. Additional funding for Countywide security equipment assessment (\$25,000) and structural evaluation education RFP's (\$30,000); and Congressionally directed spending / community project funding program (\$75,000).	\$130,000	
904038B-6112 Contractual Service: Additional funding for Clean & Safe Programs, Da Bee, County Office Space Playbook, and Placemaking Program.	\$344,819	
904038B-6129 Other Services: Additional funding for Wailuku dumpster, landscape maintenance, social media, banners, and event lights.	\$19,000	

Management Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
SERVICES:		
904038B-6132 Professional Services: Additional funding for GIS mapping/graphics, Public Information, and Wailuku Opportunity Zone Plan.	\$167,520	
TRAVEL:		
904011B-6201 Airfare, Transportation: Additional funding for professional training and inter-island site visits.	\$12,500	
UTILITIES:		
904007B-6152 Cellular Telephone: Funding for security routers in County Parks.	\$6,050	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$873,149	1.0

County Grant Subsidy Detail – General Fund

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Maui County Veterans Council	\$22,000	\$19,888	\$20,000	\$20,000
Molokai Veterans Caring for Veterans	\$10,000	\$5,477	\$10,000	\$12,000
West Maui Veterans Club	\$4,999	\$5,000	\$5,000	\$5,000
TOTAL COUNTY GRANT SUBSIDY – MANAGEMENT PROGRAM	\$36,999	\$30,365	\$35,000	\$37,000

County Grant Subsidy Program Description

Maui County Veterans Council

Funds to support veteran events and activities throughout Maui County.

Molokai Veterans Caring for Veterans

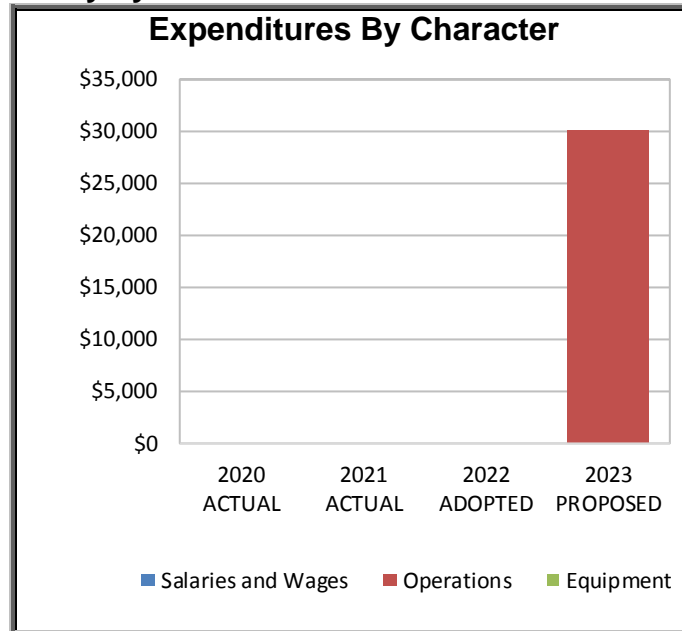
Funds to subsidize utility and maintenance costs of Molokai Veterans Center.

West Maui Veterans Club

Funds to support the upkeep of Hanakoo Cemetery in Lahaina.

Management Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
SPECIAL PROJECTS	\$0	\$0	\$0	\$30,000	\$30,000	0.0%
Operations Total	\$0	\$0	\$0	\$30,000	\$30,000	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$0	\$0	\$0	\$30,000	\$30,000	0.0%

Equivalent Personnel Summary by Position Title - Grant Revenue Fund

The Management Program does not have equivalent personnel funded through the Grant Revenue Fund.

Management Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Department of Transportation, Housing and Urban Development and Related Agencies Appropriations Bill ¹	Yes	0%	\$0	\$0	\$0	\$11,000,000
National Endowment for the Arts	Yes	0%	\$0	\$0	\$0	\$30,000
TOTAL			\$0	\$0	\$0	\$11,030,000

Grant Award Description

Department of Transportation, Housing and Urban Development and Related Agencies Appropriations Bill

The proposed cultural center in Wailuku, Hālau of 'Ōiwi Art (HOA), will focus on perpetuating the culture of the Hawaiian people through education, classes, workshops, exhibits, activities and events centered around Hula. The facility is expected to include approximately 47,000 sf of programmable space and two landscaped courtyards. Located in Central Maui's Opportunity Zone, and adjacent to a 4-level parking structure currently under construction, this facility will become the anchor of the emerging Wailuku Arts District and will inevitably become the catalyst to revitalize an aging downtown neighborhood.

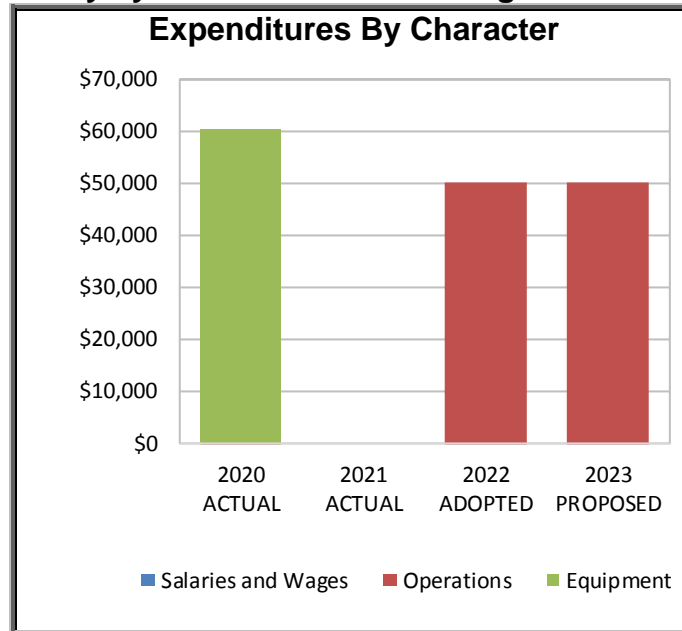
National Endowment for the Arts

Based on the success of the SMALL TOWN * BIG ART initiative and community demand to expand into new neighborhoods, the National Endowment for the Arts has awarded a new 2022 + 2023 *Grants for Arts Projects* grant to 1) sustain and develop place-based, culturally rooted public art collaborations in Wailuku; 2) design and implement public art activities in up to three new Maui County neighborhoods; and 3) deliver a public art master plan for the County of Maui.

¹ This grant award is not included in the totals shown in the Department Summary section; this Grant Revenue is allocated for capital projects and presented in the Capital Improvement Program section of the budget book.

Management Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$225	\$0	\$0	\$0	\$0	0.0%
SERVICES	\$0	\$0	\$50,000	\$50,000	\$0	0.0%
Operations Total	\$225	\$0	\$50,000	\$50,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$60,155	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$60,155	\$0	\$0	\$0	\$0	0.0%
Program Total	\$60,380	\$0	\$50,000	\$50,000	\$0	0.0%

Employee Parking Fees Fund (Chapter 3.26, MCC)

Information Technology Services Program

Program Description

The mission of the Information Technology Services (“ITS”) Program is to serve the goals and objectives of the County through a focus on ITS excellence.

The Program’s Vision:

“The ITS Program provides outstanding IT services in support of the County’s goals and objectives. The ITS Program works closely with its business partners to deliver services that enable the County to improve services and enhance its customer perception through consistent and timely identification, selection, implementation, and sustainment of appropriate technologies.

The ITS Program achieves this goal guided by the principles of collaboration and transparency, stability and innovation, and efficient use of resources.”

Countywide Outcome(s)

The ITS Program supports the following countywide outcome(s):

- Infrastructure Improvement
- Disaster Management & Mitigation
- Focus on Outstanding Customer Service

Population Served

The ITS Program provides a catalog of 32 business-focused services to 2,500 customers in the County and many more in the general public.

Services Provided

The ITS Catalog is organized in three primary categories: Corporate Application Support Services, ITS Technical Services, and ITS Professional Support Services. Details about the ITS Catalog can be found on the County Intranet. These IT Services are delivered by ITS staff organized in eight major sections: Customer Service and Support; Application and Information Management Services; Technology Operation Services; Public Safety Support Services; Information Security Services; Enterprise Geographic Services; Project and Portfolio Management Services; and Service Assurance Support. In FY 2021, over 15,500 request tickets were opened – 64% for new services or equipment, 33% for fixes, and 3% for system changes and other support. In addition, the Program has a workload of over 50 active and requested projects.

Key Activity Goals & Measures

The 2019-2023 Strategic Plan provides guidance for the Program’s efforts to position itself to meet the County of Maui’s needs and expectations. The Plan’s Strategic Roadmap has the Program, in the near term (one to two years), focus on improving engagement with its Business (Departmental) Partners, improving IT Governance, and achieving a balance of supply and demand. These efforts go hand-in-hand.

Ongoing efforts to modernize applications and hardware will continue in FY 2023 as will the Division’s efforts to maintain the county’s software and hardware infrastructure.

Information Technology Services Program

Key Activity Goals & Measures (Cont'd)

Leveraging the move to the cloud for a number of the County's information systems, the Program will expand system support agreements to the level of managed services. The Program will seek to shift gradually from technical system management to service vendor management, which will allow staff to become more engaged with the County's Lines of Business and do so at an earlier stage of a Department's development of strategic IT needs.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver mature and effective IT Services in alignment with organizational initiatives.</i>				
1. Improve engagement with County's Lines of Business	% of completion of semi-annual IT Service "Check In" programs with the business stakeholders	100%	100%	100%
	% of completion of comprehensive Business and Technical Service Catalog	0%	10%	30%
<i>Goal #2: Provide operational excellence.</i>				
1. Expand Service Management and Accountability	% of stakeholders trained on the Cyber Security Risks	100%	100%	100%
	% of increase in Completion of functional and technical system health checks	30%	20%	30%
	% of implementation of Access/Identity Services Program	20%	75%	100%
	% of completion of migration to MS 365	10%	10%	50%
2. Application Modernization	% of completion of MAPPS project	90%	100%	100%
	% of implementation of electronic signature -approval system	25%	25%	25%

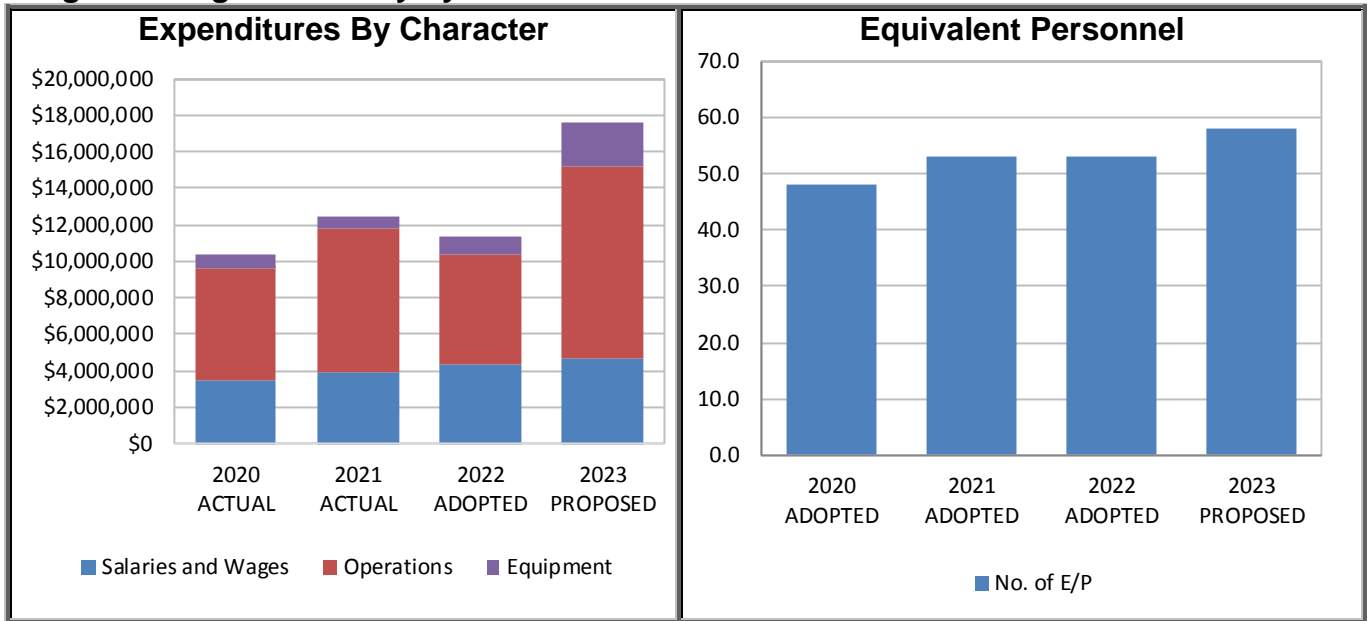
Information Technology Services Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Develop and organize staff focused on Service Strategy.</i>				
1. Increase IT Organizational Capabilities Maturity	% of completion of annual update of Staff Training Plan	25%	100%	100%
2. Balance supply and demand	% of completion of annual cyber security table top exercise	100%	100%	100%
	Number of new ArcGIS Online applications developed	6	2	2

Information Technology Services Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$124,155	\$222,615	\$256,500	\$324,500	\$68,000	26.5%
WAGES & SALARIES	\$3,297,492	\$3,644,766	\$4,128,624	\$4,351,988	\$223,364	5.4%
Salaries and Wages Total	\$3,421,648	\$3,867,381	\$4,385,124	\$4,676,488	\$291,364	6.6%
Operations						
MATERIALS & SUPPLIES	\$162,855	\$225,237	\$157,000	\$157,000	\$0	0.0%
OTHER COSTS	\$651,076	\$887,197	\$456,638	\$6,189,967	\$5,733,329	1255.6%
SERVICES	\$5,264,220	\$6,813,266	\$5,350,000	\$4,092,100	-\$1,257,900	-23.5%
TRAVEL	\$37,997	\$6,374	\$46,200	\$48,500	\$2,300	5.0%
UTILITIES	\$11,556	\$21,219	\$10,000	\$25,000	\$15,000	150.0%
Operations Total	\$6,127,704	\$7,953,294	\$6,019,838	\$10,512,567	\$4,492,729	74.6%
Equipment						
MACHINERY & EQUIPMENT	\$789,170	\$653,218	\$935,000	\$2,395,500	\$1,460,500	156.2%
Equipment Total	\$789,170	\$653,218	\$935,000	\$2,395,500	\$1,460,500	156.2%
Program Total	\$10,338,521	\$12,473,892	\$11,339,962	\$17,584,555	\$6,244,593	55.1%

Information Technology Services Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Business Continuity Plan Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Buyer I	1.0	1.0	1.0	1.0	0.0	0.0%
Chief Technology Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Geographic Information Systems Analyst III	1.0	1.0	1.0	1.0	0.0	0.0%
Geographic Information Systems Analyst IV	1.0	1.0	1.0	1.0	0.0	0.0%
Geographic Information Systems Analyst V	1.0	2.0	2.0	2.0	0.0	0.0%
Geographic Information Systems Analyst VI	1.0	1.0	1.0	1.0	0.0	0.0%
Information Systems Analyst III	3.0	3.0	3.0	3.0	0.0	0.0%
Information Systems Analyst IV	4.0	5.0	5.0	5.0	0.0	0.0%
Information Systems Analyst V	26.0	29.0	29.0	34.0	5.0	17.2%
ITSD Section Manager	6.0	6.0	6.0	6.0	0.0	0.0%
Staff Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	48.0	53.0	53.0	58.0	5.0	9.4%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
904015A-5101 Regular Wages: Adjustments to salaries due to position reallocation and positions filled at a higher/lower step.	-\$28,596	0.0
Operations		
SERVICES:		
904015B-6112 Contractual Services: \$575,000 Budget transferred from subobject 6138 for: Mandiant (FireEye) Managed Defense (\$173,000); CISecurity Albert (\$24,000); PKI Enterprise Certificate Authority (\$78,000); and Banyan Networks Comprehensive LifeCycle Network Management (\$300,000).	\$575,000	
904015B-6132 Professional Services: Budget transferred from subobject 6138 to support VOIP, AX, eGIS, EnerGov, email and desktop systems.	\$577,000	
904015B-6138 R & M Services/Contracts: \$575,000 Budget transferred to subobject 6112, \$577,000 to subobject 6132, and \$2,620,900 to subobject 6244.	-\$3,772,900	
OTHER COSTS:		
904015B-6244 Computer Software: Budget transferred from subobject 6138 for all licenses, support, and subscriptions: Workday (\$546,186), EnerGov (\$818,998), Central Square/Finance Enterprise (\$175,434), IFAS Legacy (\$164,403), lasWorld (\$278,815), ArcGIS (\$196,638), AX (\$118,000), MS Products (\$480,289), Adobe (\$176,000), eProsecutors (\$176,000), Microfocus/Novell (\$265,000), Bomgar (\$110,000), CivicPlus (\$121,978), BlueJeans (\$89,595), and Other maintenance/support, subscription for required app/tools, and license renewal (\$1,628,924).	\$5,346,260	
Equipment		
MACHINERY AND EQUIPMENT:		
904015C-7031 Computer Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$925,000	
904015C-7032 Software Programs: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$10,000	

Information Technology Services Program

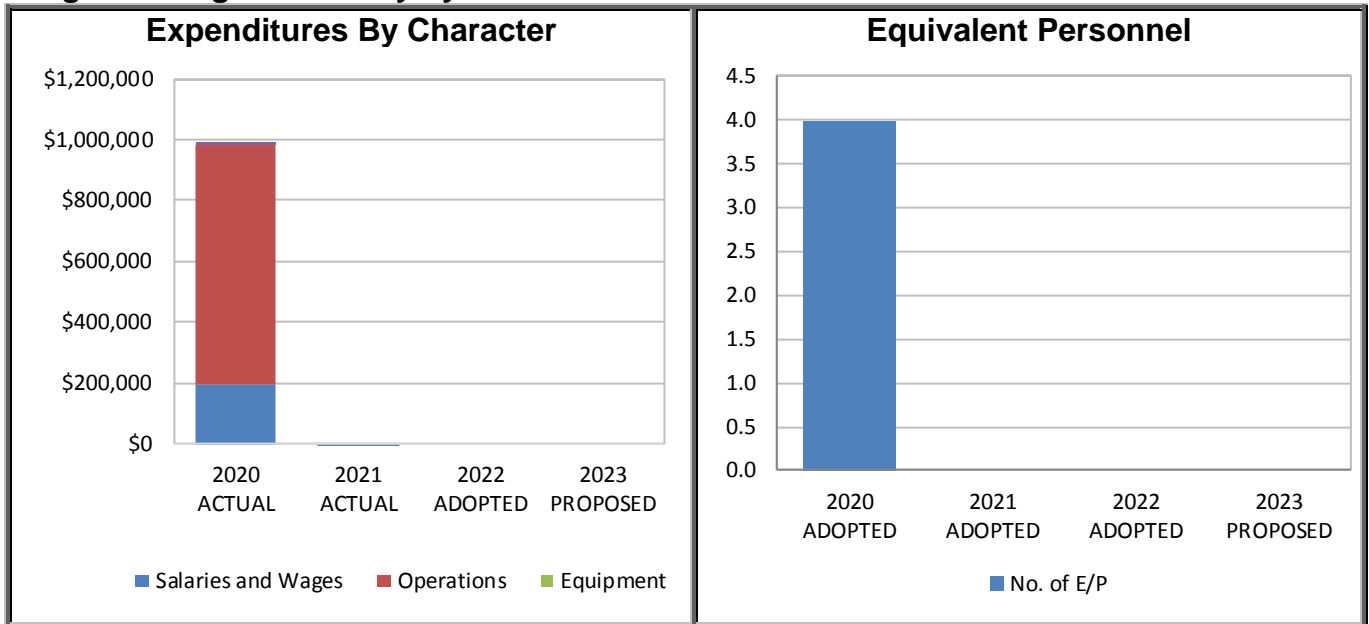
Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
904015A-5101 Regular Wages: Proposed expansion positions for five Information Systems Analyst V for FY 2023, 8 months funding.	\$251,960	5.0
OTHER PREMIUM PAY:		
904015A-5201 Emergency Call Back: Based on prior actual expenditures.	\$3,000	
904015A-5204 Night Differential: Required due to after hours changes and incidents.	\$500	
904015A-5205 Overtime: Elevated levels of overtime required for ongoing and FY 2023 new systems upgrades and replacements. Off non-regular business hours required to maintain and increase functional and operational reliability and efficiency.	\$60,000	
904015A-5206 Standby: Due to the requirement for uninterrupted availability of critical systems, system and network support analysts need to adopt a 3-person Standby schedule to ensure prompt incident response, especially for public safety related services.	\$4,500	
Operations		
OTHER COSTS:		
904015B-6218 Meal Allowance: Increase per Collective Bargaining Agreement.	\$2,000	
904015B-6235 Rentals: Additional funding based on actual expenditures and storage facility.	\$6,069	
904015B-6244 Computer Software: Workday HELP (\$50,000), Workday Journeys (\$50,000), Prism Analytics (\$32,500), additional BlueBeam Revu Licenses (\$32,500), Guru (\$2,500), Cloud based case management system (\$3,500), DOT database (2,000), MSP Net Fabric annual support (\$93,500), and additional licenses (\$95,000).	\$379,000	
SERVICES:		
904015B-6132 Professional Services: Additional funding for MS365 Deployment Organizational change management, Okta phase 2 Deployment of enterprise identity management solution, VOIP Shoretel support, and Mitel migration services.	\$1,353,000	
904015B-6138 R & M - Service/Contracts: Funding for on-demand HW Support, and wireless installation between County building and 2154 Kaohu Street.	\$10,000	
TRAVEL:		
904015B-6204 Mileage & Allow Rptble Non-Tax: Additional funding based on actual expenditures.	\$2,300	
UTILITIES:		
904015B-6152 Cellular Telephone: Additional funding based on actual expenditures, mobile devices, MDM Testing/deployment, Hot Spots, and ITSD Staff phones.	\$15,000	
Equipment		
MACHINERY AND EQUIPMENT:		
904015C-7031 Computer Equipment: Replacement and expansion of data storage and expansion of backup capacity at \$650,000, Replacement of printers and scanners at \$55,000; Alcatel Switch Lifecycle Replacement at \$50,000; and UPS Lifecycle Replacement at \$40,000.	\$795,000	
904015C-7031 Computer Equipment: Desktop Computers for the proposed expansion positions under Agriculture, Corporation Counsel, Personnel, Planning, Transportation, Finance, Management, Prosecuting Attorney, Fire & Public Safety, Parks & Recreation, and Public Works.	\$102,500	
904015C-7032 Software Programs: Replacement of 2,800 licenses to migrate from on-premises GroupWise email system to Microsoft Exchange in the Cloud (MS365) at \$535 per license.	\$1,498,000	
TOTAL EXPANSION BUDGET	\$4,482,829	5.0

Maui Redevelopment Program

Since FY 2021, the Maui Redevelopment Program has been consolidated under the Management Program. Historical data is shown here for information purposes only.

Program Budget Summary by Fiscal Year – General Fund

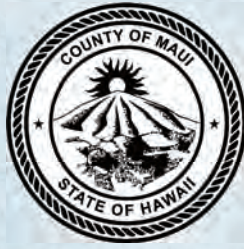


Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$981	\$21	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$195,202	-\$15,031	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$196,183	-\$15,010	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$1,743	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	\$11,002	-\$438	\$0	\$0	\$0	0.0%
SERVICES	\$772,030	-\$2,894	\$0	\$0	\$0	0.0%
TRAVEL	\$4,196	\$0	\$0	\$0	\$0	0.0%
UTILITIES	\$1,750	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$790,721	-\$3,331	\$0	\$0	\$0	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$986,904	-\$18,341	\$0	\$0	\$0	0.0%

Equivalent Personnel Summary by Position Title – General Fund

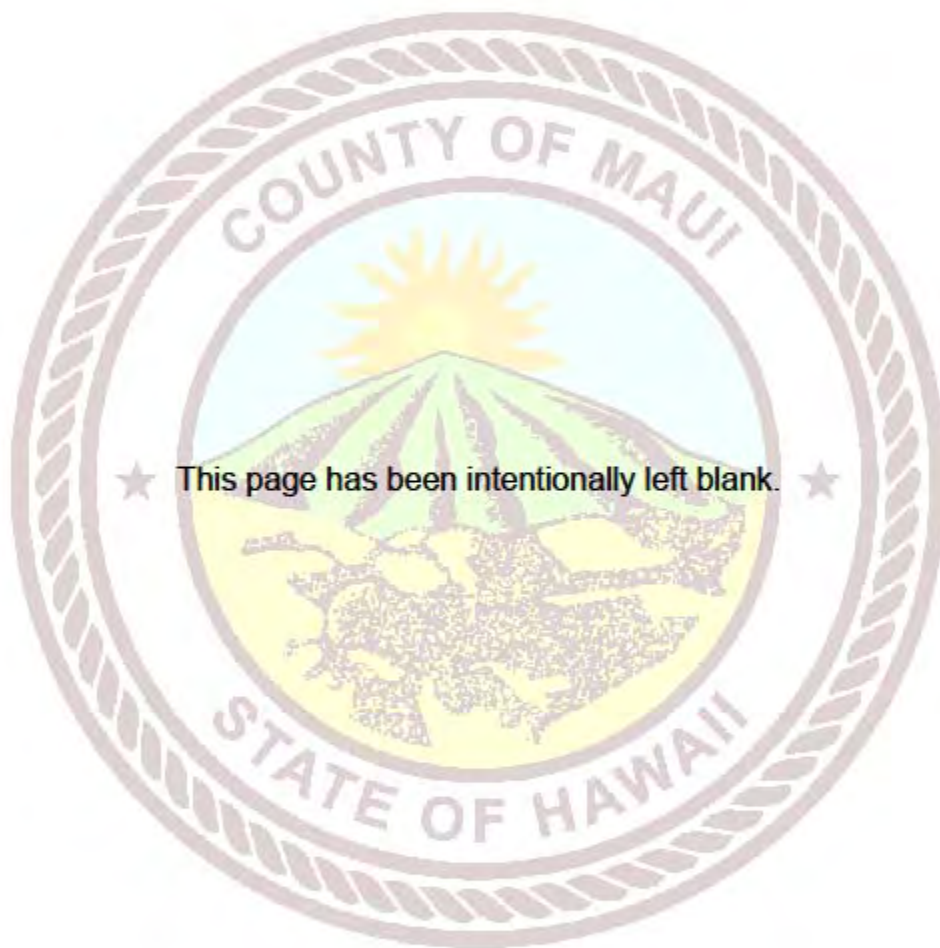
POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Civil Engineer VI	1.0	0.0	0.0	0.0	0.0	0.0%
Planner VI	1.0	0.0	0.0	0.0	0.0	0.0%
Account Clerk II	1.0	0.0	0.0	0.0	0.0	0.0%
Civil Engineer IV	1.0	0.0	0.0	0.0	0.0	0.0%
Program Total	4.0	0.0	0.0	0.0	0.0	0.0%



Office of the Mayor



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

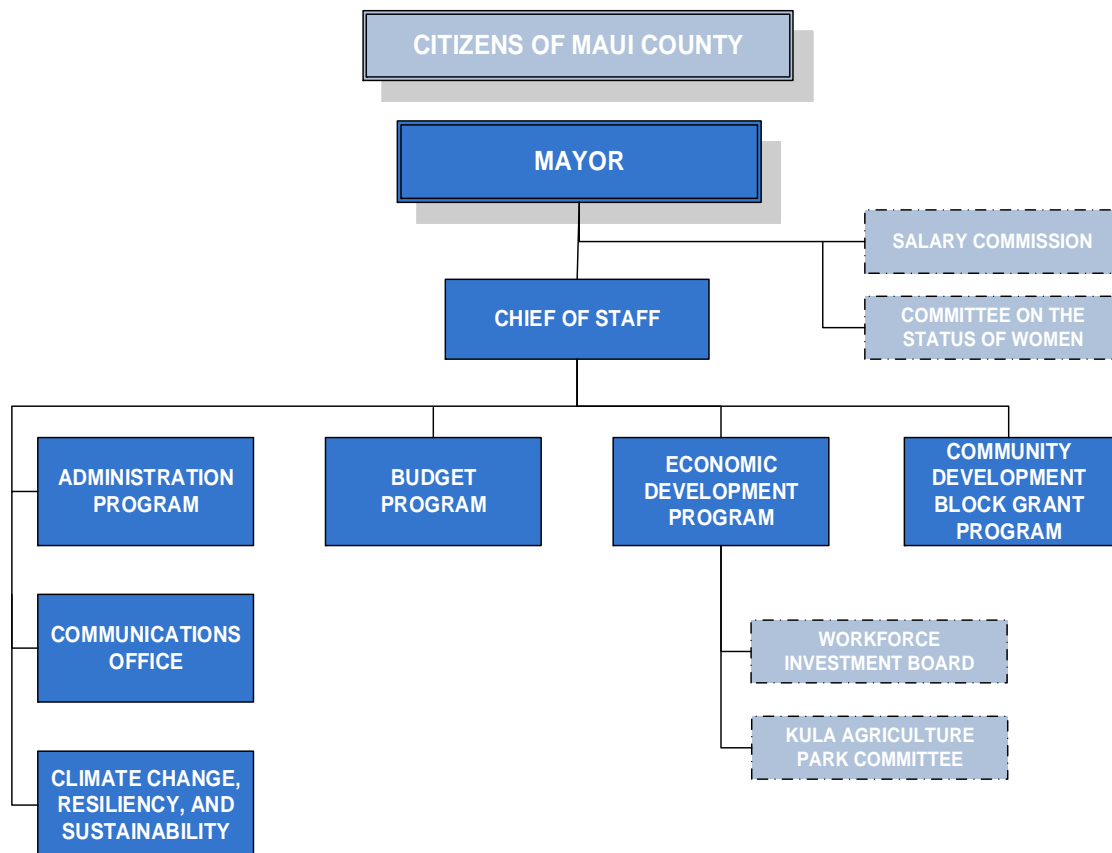
The Office of the Mayor ("Office") is comprised of four programs: Administration, Economic Development ("OED"), Community Development Block Grant ("CDBG") program, and Budget. The Administration is comprised of the Mayor's Community Liaisons; Communications; Climate Change, Resiliency, and Sustainability ("CCRS"); and Administrative and Clerical Support Staff. The Office provides executive level management to the OED, CDBG, and Budget programs and primarily serves as the community's immediate liaison to County government.

Countywide Outcome(s)

The Office of the Mayor supports the following countywide outcome(s):

- An Efficient, Effective, Customer Service-oriented Government
- An Affordable, Healthy, and Thriving Community - balancing strong environmental stewardship with development of attainable housing and sustainable economic development
- Well-planned Public Infrastructure - community-focused, including roads, water, and wastewater systems
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Collaboration with County Council, and State, Federal, private sector, and non-profit partners
- Prepared, Safe, and Livable County

Organization Chart



Department Summary**Strategies**

- The Office adheres to an “open door” policy, ensuring constituents can engage with County government. All staff members are available to receive and resolve inquiries from the public.
- The Office maintains accessibility and transparency through various modes of communication and engagement with constituents. This includes walk-in visits, phone calls, emails, Facebook, Instagram, Twitter, and written correspondence.
- Through its Communications section, the Office coordinates information dissemination through social media, news agencies, newspapers, radio, and television.
- The Mayor’s Chief of Staff provides administrative oversight of the Office and regularly meets with community liaisons, program directors, and other staff to provide support and direction.
- The Office coordinates the Mayor’s (or his designee’s) participation at various community meetings and events.
- Promotes local environmental, energy, agricultural, social, green building, and cultural resiliency through its Climate Change, Resiliency, and Sustainability section.

Operations

The Office’s primary objective is serve the community by gathering information from the constituents and coordinate with the Mayor, Managing Director, and departmental heads, to continuously improve County government and public services. The Mayor provides direction through the Chief of Staff, to the Community Liaisons, Energy and Environmental Specialists, and Communications personnel. They directly interact with the public and assigned departmental heads. The Support Team consists of the office manager, secretarial staff, and clerical staff, who ensure day-to-day operations are handled efficiently. The Chief of Staff also regularly meets with the Economic Development Director, Budget Director, and CDBG Program Manager, to consistently align goals and objectives.

External Factors

Many external factors impact the Office, including legislative action, operational mandates, community challenges, and other unforeseen events. Challenges related to the COVID-19 pandemic have resulted in operating changes to ensure community and employee safety, and modifying daily operations and long term goals in accordance with ensuing financial impacts.

The Office responded to the many unprecedented challenges brought upon the County by the pandemic. Members of the Office organized community events such as food distributions, vaccination clinics, and distribution of at-home test kits. The pandemic has forced us to be creative in addressing the needs of the public and our employees.

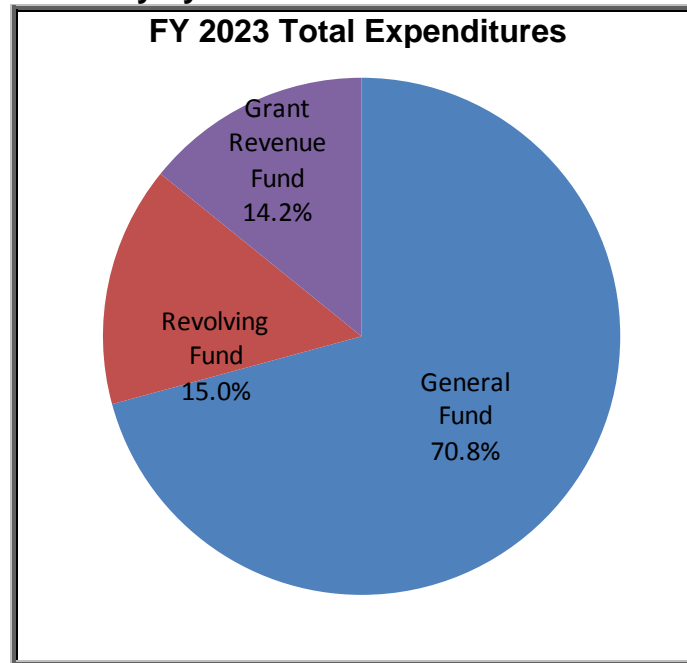
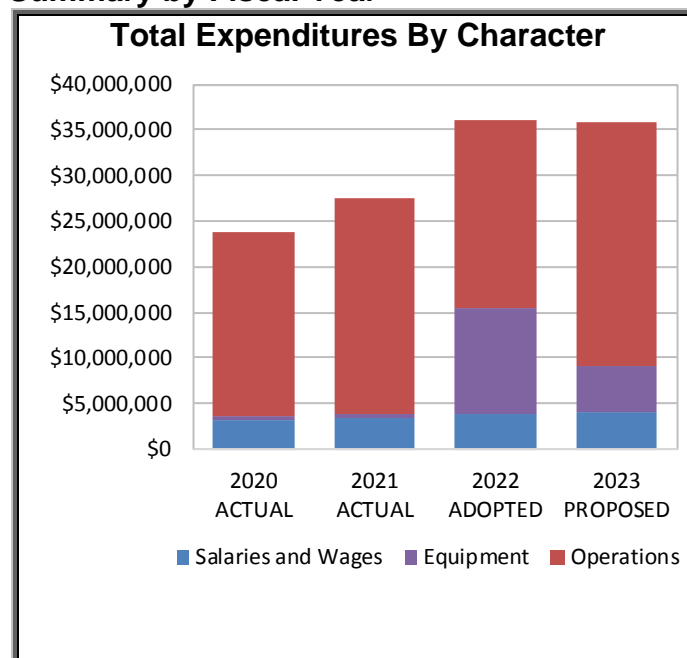
The first ever employee appreciation lunch pick-up was held in December, in lieu of the annual employee recognition program. Employees throughout the County were provided lunch as a very small token of appreciation for all that they do and have endured during the pandemic. The Office also coordinated a Halloween and Christmas drive-thru event for our families to enjoy the holiday season.

The Office not only responds to COVID related concerns. The members of the Office also serve as support to the Emergency Operating Center. In December, during the Kona Low storm event, staffing was provided to assist with EOC operations and call center.

Through it all, the Office remains prepared and ready to serve the public.

Department Summary

Department Budget Summary by Fund

Department Budget Summary by Fiscal Year ¹

¹ The Office of the Mayor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$13,002	\$26,189	\$17,500	\$17,500	\$0	0.0%
WAGES & SALARIES	\$3,107,801	\$3,446,963	\$3,833,447	\$4,015,925	\$182,478	4.8%
Salaries and Wages Total	\$3,120,803	\$3,473,152	\$3,850,947	\$4,033,425	\$182,478	4.7%
Operations						
MATERIALS & SUPPLIES	\$89,898	\$43,413	\$51,450	\$60,450	\$9,000	17.5%
OTHER COSTS	\$18,842,865	\$22,951,134	\$15,830,119	\$19,804,204	\$3,974,085	25.1%
SERVICES	\$538,923	\$468,402	\$2,494,846	\$3,034,522	\$539,676	21.6%
SPECIAL PROJECTS	\$0	\$0	\$1,524,584	\$3,347,584	\$1,823,000	119.6%
TRAVEL	\$157,697	\$22,297	\$191,682	\$203,382	\$11,700	6.1%
UTILITIES	\$37,068	\$34,320	\$40,757	\$42,057	\$1,300	3.2%
INTERFUND COST RECLASSIFICATION	\$412,521	\$310,076	\$261,728	\$264,774	\$3,046	1.2%
Operations Total	\$20,078,973	\$23,829,643	\$20,395,166	\$26,756,973	\$6,361,807	31.2%
Equipment						
LAND	\$0	\$0	\$11,700,000	\$5,105,072	-\$6,594,928	-56.4%
LEASE PURCHASES	\$18,902	\$19,309	\$24,541	\$25,741	\$1,200	4.9%
MACHINERY & EQUIPMENT	\$511,270	\$271,689	\$0	\$0	\$0	0.0%
Equipment Total	\$530,172	\$290,998	\$11,724,541	\$5,130,813	-\$6,593,728	-56.2%
Department Total	\$23,729,948	\$27,593,793	\$35,970,654	\$35,921,211	-\$49,443	-0.1%

Administration Program**Program Description**

The staff of the Administration Program provides assistance to Mayor Michael P. Victorino in carrying out his duties and responsibilities. The Community Liaisons receive communications from the public requesting assistance -- ranging from simple information to more complex issues. Liaisons conduct research on the matter and communicate with the departments and management. Each Liaison is assigned to a specific district and department, along with various subject matters and projects. They play a critical role to the Chief of Staff operating in a fast-paced and high-pressure environment. The administrative staff reviews and processes all documents, coordinates meetings and events, and recognizes the public through certificates and proclamations.

Appointments to Boards, Committees, and Commissions are handled through this program by recruiting nominees, vetting and selecting qualified individuals, and preparing Council resolutions for consideration of the Mayor's selections. The Administration Program is also responsible for disseminating information to the general public through the Communications Office.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An efficient, effective, and customer service-oriented government
- A healthy community that balances strong environmental stewardship with development of attainable housing and sustainable economic development
- Reliable, community-focused public infrastructure, including roads, water, and wastewater systems
- A healthy and sustainable community
- Effective collaboration with County Council, and State, Federal, private sector, and non-profit partners

Population Served

As the liaison between the public and County Government, the Administration Program serves all facets of our community, residents and visitors alike. Individuals may call the Mayor's office for appropriate assistance and responses. In addition, mass communications are conveyed to the community through social media, press releases, and coordination with local news outlets.

Services Provided

In addition to its direct service to the public, the Administration Program provides leadership and organizational guidance to departmental operations in conjunction with the Department of Management. It identifies the key objectives, vision, mission, and goals to guide the creation of the County budget, and day-to-day County operations.

The Administration Program plans and executes programs that are in line with its goals and objectives, such as economic events that benefit the community, multi-department initiatives, and communication systems to keep the public well-informed. The program provides representation for the County of Maui for State, Federal, and International matters.

Administration Program

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Encourage public accessibility to County government.</i>				
1. Provide assistance to constituents with concerns or issues relating to County government	# of correspondences (phone calls, letters, emails, etc.) from the public	42,583	7,500	7,500
	# of constituent outreach events (Budget meetings, community meetings, forums, open houses etc.)	165	20	30
<i>Goal #2: Effectively disseminate accurate and relevant information to the public.</i>				
1. Develop a working relationship with news agencies and provide timely information for dissemination to the public	# of press releases drafted and submitted to news agencies	537	600	600
	# of total social media engagements (Facebook, Twitter, Instagram, COM Connect)	243,636 Facebook/ 28,520 Twitter/ 31,171 Instagram/ 10,100 YouTube	30,000	300,000
	# of direct communications to the public (Newspaper columns, radio show, TV programs)	260	125	150
<i>Goal #3: Recruiting and vetting qualified individuals to become members of various boards and commissions.</i>				
1. Recruit and attract individuals to serve on boards & commissions	# of individuals who applied to become potential members of boards & commissions	252	100	80
2. Conduct a comprehensive review of applicants for qualifications and ability to fulfill their duties as board members & commissioners	# of appointees transmitted to the Maui County Council	128	45	50
	# of Mayoral appointees confirmed by the Council	83	45	50
	% of Mayoral appointees successfully confirmed by the Maui County Council	65%	100%	100%
<i>Goal #4: Maintain relationships with other governmental entities (local, State, Federal and International Governments).</i>				
1. Foster relationships with government entities	# of communications with sister cities and other International governments	10	20	25

Administration Program – Climate Change, Resiliency, and Sustainability**Program Description**

The Climate Change, Resiliency, and Sustainability (“CCRS”) Division, under the Office of the Mayor, is responsible for managing and facilitating the development, implementation, and monitoring of local government policies, programs, and initiatives that promote local environmental, energy, agricultural, green buildings, resilient housing, social, and cultural resiliency. CCRS serves as the central point for gathering information and working with internal and external stakeholders on issues related to climate change, resiliency, and sustainability throughout the County.

CCRS will work to address climate change and the climate challenge by making a concerted effort to reduce green house gas (“GHG”) emissions, mitigate environmental impacts to our economic and energy systems, increase green building and resilient housing design and construction, and promote indigenous land based solutions. Rebuilding these systems to deliver sustainable prosperity and economic health will ensure the equitable transition to sustainable practices for the benefit of all in our society. CCRS serves as a nexus to promote the right practices towards economic security, affordable energy and transportation services, healthier communities, and opportunities for all.

The CCRS sub-program is a combination of environmental protection, renewable energy, green building and resilient housing, and energy efficiency sub-programs previously under the Office of Economic Development.

Countywide Outcome(s)

The CCRS supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County
- Supports the County of Maui Strategic Plan: Climate Change Response and Mitigation to Promote Environmental Protection, Transition to Renewable Energy, Food Sovereignty, and Cultural Resiliency

Population Served

Island communities are the most vulnerable to intensifying wildfires, floods, rising seas, diseases, coral bleaching, droughts, and extreme weather. Island and indigenous communities are among the first to face the direct consequences of climate change, owing to their dependence upon and close relationship with the environment and its resources. Maui County, being comprised of four islands, sees similar challenges. Climate change exacerbates the difficulties already faced by vulnerable and indigenous communities, including political and economic marginalization, loss of land and resources, human rights violations, discrimination, and unemployment. CCRS works to address these challenges Countywide.

Services Provided

CCRS develops and implements sustainability and resiliency programs and policies within the County, relating to reducing the environmental and carbon footprint of the County and the community. CCRS oversees environmental, energy, and climate change policy development and implementation, including the Maui County Climate Action and Resilience Plan (“CARP”).

Administration Program – Climate Change, Resiliency, and Sustainability

Services Provided (Cont'd)

Services aim to increase coordination, accountability, and collaboration among economic health, environmental services, and social sustainability functions. Combining these three functions together, known as the “Triple Bottom Line,” allows the County to make decisions in a holistic, long-term oriented way, rather than just focusing on the economic bottom line. The Triple Bottom Line and systems thinking will be used both in planning and daily-decision making. It allows the Office of the Mayor to prioritize areas of focus, based off of the potential impact of those three areas. These activities will effectively optimize the delivery of services to the community in an efficient, healthy, economically, and environmentally viable way.

Duties and Functions:

1. Seek local information from scientists; track climate change science and potential impacts on County properties, facilities, and operations.
2. Coordinate actions and policies of Departments within the County to:
 - a) Increase community preparedness and advance equity for disproportionately impacted communities;
 - b) Protect fiscal security and economic activity;
 - c) Protect the coastal areas and beaches; and
 - d) Develop resilient infrastructure in response to the effects of climate change.
3. Develop, coordinate, and support County policies and programs that will improve environmental performance of County operations and advance environmental priorities through green building design and construction.
4. Integrate sustainable and environmental values into County plans, programs, and policies.
5. Promote resiliency of communities and coastal areas.
6. Ensure long-term recovery and preparedness planning to increase resiliency in the wake of natural and other disasters.
7. Coordinate with Federal, State and other local government agencies regarding climate change, sustainability, and the environment.
8. Report to the Mayor and County Council annually, at a minimum, regarding overall performance in meeting sustainability, climate action, and environmental targets and objectives.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Work with all County Departments, State, and International agencies to address climate action, sustainability, and resiliency at multiple levels.</i>				
1. Disseminate climate action resources to each Department	Number of resources provided	75	40	40
2. Coordinate monthly inter-departmental meetings for collaboration and breaking down silos	Number of networking meetings	15	15	15
3. “Crosswalk” and compare plans and departmental efforts	Number of inter-departmental efforts	10	10	10

Administration Program – Climate Change, Resiliency, and Sustainability

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Work with all County Departments, State, and International agencies to address climate action, sustainability, and resiliency at multiple levels. (Cont'd)</i>				
4. Participate in inter-governmental collaborations	Number of collaborative efforts and meetings	110	30	30
<i>Goal #2: Promote and support active environmental groups, including the conservation and management of natural resources, including terrestrial, watershed, and marine assets by supporting existing and new partner organizations engaged in efforts to educate our community, control the spread of invasive species, plant native species, and establish green jobs.</i>				
1. Promote progressive environmental protection, including conservation, sustainable agriculture, and green planning	# of community groups reached	50	20	30
2. Provide support and oversee conservation projects	# of conservation groups with direct support	N/A	N/A	15
<i>Goal #3: Climate mitigation efforts implemented Countywide.</i>				
1. Formulate and implement a Climate Action Plan	# of formulated plans	0	2	2
	# of Best Management Practices ("BMPs") identified	0	20	20
	# of BMPs implemented	0	10	10
2. Contract energy savings performance measures	# of Energy Efficiency Measures identified	25	25	30
	# of Investment Grade Audits ("IGAs") of each Department	0	7	7
3. Support the County in transitioning to a clean vehicle fleet	Transition 10% of County vehicle fleet a year for the next ten years to meet 100% clean energy goals by 2030	15%	15%	20%
4. Support the County in developing a public Electric Vehicle ("EV") charging network	# of existing public EV charging sites that were upgraded	2	3	3
	# of new public EV charging sites installed in Maui County	0	7	7

Administration Program – Climate Change, Resiliency, and Sustainability

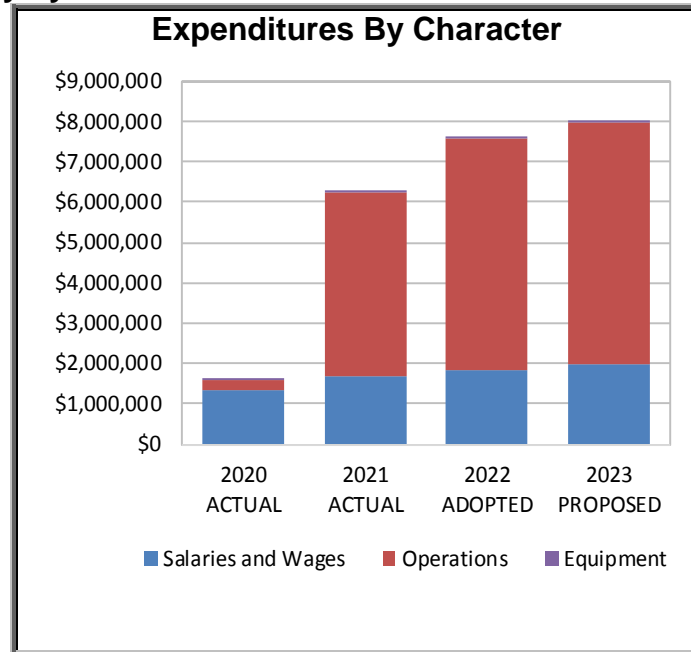
Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #4: Maui County moving towards a resilient future.</i>				
1. Formulate and implement the Maui County Resiliency Strategy	# of community engagement meetings held	50	20	20
	Formulate/Modify Plan	0	Yes	Yes
	# of Action Steps identified	30	20	20
	# of Action Steps implemented	0	5	10

Note: New program established in FY 2021; FY 2020 Actuals are not applicable.

Administration Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$306	\$4	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$1,357,556	\$1,676,584	\$1,823,637	\$1,971,085	\$147,448	8.1%
Salaries and Wages Total	\$1,357,863	\$1,676,587	\$1,823,637	\$1,971,085	\$147,448	8.1%
Operations						
MATERIALS & SUPPLIES	\$18,906	\$18,005	\$23,000	\$23,000	\$0	0.0%
OTHER COSTS	\$124,492	\$4,366,549	\$4,133,600	\$4,103,400	-\$30,200	-0.7%
SERVICES	\$15,351	\$168,748	\$1,532,000	\$1,787,000	\$255,000	16.6%
TRAVEL	\$43,353	\$12,040	\$72,132	\$81,332	\$9,200	12.8%
UTILITIES	\$12,819	\$16,026	\$19,100	\$20,400	\$1,300	6.8%
Operations Total	\$214,922	\$4,581,367	\$5,779,832	\$6,015,132	\$235,300	4.1%
Equipment						
LEASE PURCHASES	\$7,562	\$7,562	\$11,000	\$11,000	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$7,562	\$7,562	\$11,000	\$11,000	\$0	0.0%
Program Total	\$1,580,347	\$6,265,516	\$7,614,469	\$7,997,217	\$382,748	5.0%

Administration Program

Personnel Summary by Position Title² – General Fund

POSITION TITLE	FY 2023 PROPOSED
Administrative Assistant I	3 Positions
Administrative Assistant II	8 Positions
Administrative Officer	1 Position
Economic Development Specialist II	3 Positions
Executive Assistant I	3 Positions
Executive Assistant II	1 Position
Executive Secretary to the Mayor	1 Position
Grants Management Operations Assistant	1 Position
Mayor	1 Position
Office Operations Assistant I	1 Position
Public Information Officer	1 Position
Secretary I	2 Positions

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES		
903013A-5101 Regular Wages: Adjustment in salaries due to step movements, salary correction, position redescrptions, and position filled at a higher step.	\$132,776	N/A
903018A-5101 Regular Wages: Adjustment in salary due to step movement and expansion position in FY 2022, increase to full year salary.	\$14,672	N/A
Operations		
OTHER COSTS		
903022B-6317 County Grant Subsidy: Deletion of Council-added condition under Climate Mitigation/Adaption Program.	-\$150,000	
903114B-6317 County Grant Subsidy: Transfer to 903050B Maui Invasive Species Committee (MISC).	-\$1,000,000	
903122B-6317 County Grant Subsidy: Transfer to 903050B Maui Invasive Species Committee (MISC).	-\$500,000	
903123B-6317 County Grant Subsidy: Transfer to 903050B Maui Invasive Species Committee (MISC).	-\$700,000	
903129B-6317 County Grant Subsidy: Deletion of Council-added condition under Renewable Energy Programs.	-\$200,000	
903130B-6317 County Grant Subsidy: Deletion of Council-added under Environmental Protection for Re-tree Hawaii.	-\$45,000	
903131B-6317 County Grant Subsidy: Deletion of Council-added condition under Environmental Protection.	-\$150,000	
903132B-6317 County Grant Subsidy: Deletion of Council-added condition under Environmental Protection Programs.	-\$30,000	
903133B-6317 County Grant Subsidy: Deletion of Council-added condition under Environmental Protection Programs.	-\$20,000	
Equipment		
None	\$0	

² The Office of the Mayor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	N/A
Operations		
OTHER COSTS:		
903018B-6212 Dues: Increase related to FY 2022 expansion of program.	\$2,600	
903018B-6221: Miscellaneous Other Costs: Increase related to FY 2022 expansion of program.	\$1,200	
903018B-6225 Publications & Subscriptions: Increase related to FY 2022 expansion of program.	\$1,000	
903018B-6230 Registration/training Fees: Increase related to FY 2022 expansion of program.	\$2,000	
903043B-6317 County Grant Subsidy: Increase costs due to additional boards and commissions and increased number of meetings.	\$40,000	
903116B-6317 County Grant Subsidy: Increase capacity of resources.	\$138,000	
903119B-6317 County Grant Subsidy: To support community projects.	\$25,000	
903351B-6221 Miscellaneous Other Costs: Increase for inauguration ceremony for CY 2023.	\$10,000	
903038B-6317 County Grant Subsidy: New program to support community projects.	\$100,000	
903050B-6317 County Grant Subsidy: For Coqui Frog eradication, little fire ants, miconia, and other invasive species.	\$2,200,000	
903115B-6317 County Grant Subsidy: Restore Council-added conditions.	\$245,000	
SERVICES:		
903013B-6130 Printing & Binding: Additional cost for copy machine expenses.	\$10,000	
903014B-6132 Professional Services: Support increase in EV charging stations and operations.	\$17,500	
903115B-6132 Professional Services: To support environmental protection programs and administration of cesspool conversion program.	\$75,000	
903038B-6132 Professional Services: New program to support certification projects and planning projects.	\$150,000	
TRAVEL:		
903018B-6201 Airfare, Transportation: Increase related to FY 2022 expansion of program.	\$3,800	
903018B-6204 Mileage & Allow Rptble Non-Tax: Increase related to FY 2022 expansion of program.	\$2,400	
903018B-6222 Per Diem Non-Reportable: Increase related to FY 2022 expansion of program.	\$3,000	
UTILITIES:		
903018B-6152 Cellular Telephone: Increase related to FY 2022 expansion of program.	\$1,300	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$3,027,800	N/A

Administration Program

County Grant Subsidy Detail – General Fund

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Akaku Boards & Commission Meetings	\$63,258	\$80,000	\$100,000	\$140,000
Climate Action Plan	\$0	\$0	\$150,000	\$150,000
Climate Mitigation/Adaption Program	\$0	\$0	\$850,000	\$850,000
Coqui Frog Eradication Project	\$0	\$1,000,000	\$1,000,000	\$0
Electrification of Transportation	\$0	\$0	\$72,500	\$90,000
Environmental Protection	\$0	\$821,824	\$680,000	\$1,000,000
Eradicate Miconia/Other Invasive Species	\$0	\$500,000	\$700,000	\$0
Green Building and Resilient Housing	\$0	\$0	\$0	\$250,000
Ho'ahu Energy Co-op Molokai	\$0	\$0	\$200,000	\$0
Ke Ao Hali'i	\$0	\$0	\$30,000	\$0
Little Fire Ants	\$0	\$700,000	\$500,000	\$0
Lokahi Pacific	\$0	\$0	\$45,000	\$0
Maui Invasive Species Committee (MISC)	\$0	\$0	\$0	\$2,200,000
Maui Nui Marine Resource Council	\$0	\$225,000	\$225,000	\$225,000
Maui Soil/Water Conservation District	\$0	\$183,000	\$183,000	\$321,000
Na Mamo O Mu'olea	\$0	\$0	\$20,000	\$0
Renewable Energy Programs	\$0	\$262,500	\$275,000	\$300,000
Resiliency Hub	\$0	\$0	\$72,500	\$75,000
Resiliency Strategy	\$0	\$0	\$150,000	\$150,000
Responsible Markets LLC	\$0	\$0	\$150,000	\$0
Soil/Water Conservation – Molokai/Lanai	\$0	\$30,000	\$30,000	\$30,000
South Maui Wetlands	\$0	\$200,000	\$0	\$0
Sustainable Molokai Food Pantry	\$0	\$0	\$150,000	\$0
TOTAL	\$63,258	\$4,002,324	\$5,583,000	\$5,781,000

Administration Program

***Note:** The Office of Economic Development's ("OED") Environmental Protection, and Renewable Energy and Energy Efficiency sub-programs have been transferred to the Climate Change, Resiliency, and Sustainability ("CCRS") sub-program under the Office of the Mayor. The County Grant Subsidy Detail FY 2021 Actual and FY 2022 Adopted amounts are shown under the Office of the Mayor Administration Program, historical data is shown under OED.*

County Grant Subsidy Program Description**Akaku Boards & Commission Meetings**

Funds are used to support the community's access to government through the video recording, production, broadcast, and distribution of County board, commission, and other significant meetings. Funding increased to allow for more coverage of Boards and Commissions.

Climate Action Plan

The County of Maui is developing its first Climate Action and Resilience Plan (CARP). This plan will identify goals and strategies targeting greenhouse gas emissions (GHG) reduction and mitigation, community resiliency and adaptation to current and future climate change impacts, and shifting to low- or nonpolluting transportation methods. This planning effort will engage our local community in helping to guide and inform the CARP, with an emphasis on equity and addressing the needs of vulnerable populations across our County.

Climate Mitigation/Adaption Program

Development of a Countywide Climate Change Vulnerability Assessment for Maui County, which will build off of existing County departmental vulnerability assessments, the County's multi-hazard mitigation plan, and other community plans and community vulnerability assessments that are complete or are currently underway. This planning effort aims to provide an integrated, high-level climate change vulnerability study that can help guide County policies, projects, and budget priorities to address climate change vulnerabilities. The County is also currently developing a Heat Map Index using topographic and other remote-sensory data to identify the impact of heat stress on vulnerable populations as a result of shifting climate and inform solutions to address these unique risks.

Electrification of Transportation

The County is Deploying a public electric vehicle (EV) charging network across Maui County and, in Phase one, installing fourteen new Level 2 EV charging stations for public use across the islands of Maui, Moloka'i, and Lāna'i.

Environmental Protection

Support various environmental initiatives to address invasive species, restoration, conservation, and education.

Green Building and Resilient Housing

To support green building and resilient housing design and construction.

Maui Invasive Species Committee ("MISC")

To support efforts in surveying, maintaining, controlling, and eradicating coqui frogs, little fire ants, miconia, and other invasive species, along with education and outreach activities.

Administration Program**County Grant Subsidy Program Description (Cont'd)****Maui Nui Marine Resource Council**

To support ongoing coastal water quality monitoring to include data collection on changes in sediment, nutrients, and pollutant levels along South Maui's coast. Funds will also be used to protect the Kihei reef track, which shelters South Maui's coastal areas from storm waves, provides habitat for marine life, and food for our residents.

Maui Soil/Water Conservation District

For clerical and technical support for the four Maui Soil and Water Conservation Districts (West Maui, Central Maui, Olinda-Kula, and Hana), to carry out Soil and Water Conservation District programs.

Renewable Energy Programs

Support for renewable energy and energy efficiency programs for Maui County.

Resiliency Hub

In an effort to create a network of resilience hubs across Maui County, the County of Maui is piloting the launch of four resilience hubs at County facilities. The first phase of this project involves a comprehensive assessment of recommended building and site improvements at designated resilience hub sites to optimize the ability for these hubs to resist shocks that could be caused by natural disasters or other emergency situations. Additionally, the sites are assessed for operational improvements and services that could be offered at designated resilience hubs in response to identified community needs. These resilience hubs will provide resiliency benefits to local communities across our County both during normal conditions, as well as during emergency response and recovery periods.

Resiliency Strategy

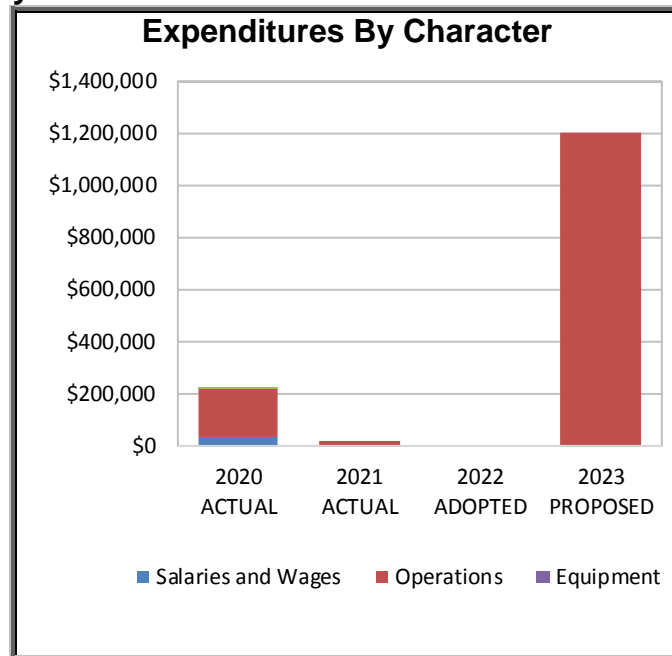
Developing the Resilient Maui Housing Guide in partnership with local officials, designers, builders, and community-focused nonprofits. This plan will incorporate multi-hazard designs and safe room guidance for low-income housing. Alongside, assessing Maui's current energy system and planning for a sustainable and resilient energy future, including pursuing renewable energy investments and sustainability goals to meet our future energy needs.

Soil/Water Conservation Districts – Molokai and Lanai

For clerical and technical support for the Molokai-Lanai Soil and Water Conservation District, to fulfill their responsibilities to the islands of Molokai and Lanai.

Administration Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$4,961	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$26,759	\$4,934	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$31,721	\$4,934	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$424	\$0	\$0	\$0	0.0%
OTHER COSTS	\$74,485	\$5,843	\$0	\$0	\$0	0.0%
SERVICES	\$0	\$2,071	\$0	\$0	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$0	\$1,200,000	\$1,200,000	0.0%
INTERFUND COST RECLASSIFICATION	\$115,264	\$4,413	\$0	\$0	\$0	0.0%
Operations Total	\$189,749	\$12,750	\$0	\$1,200,000	\$1,200,000	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$221,469	\$17,684	\$0	\$1,200,000	\$1,200,000	0.0%

Personnel Summary – Grant Revenue Fund

The Administration Program does not have personnel funded through the Grant Revenue Fund.

Administration Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Hawaii State Commission on the Status of Women	No	No	\$6,000	\$0	\$0	\$0
State of Hawaii Cesspool Conversion Pilot Program	Yes	No	\$0	\$0	\$0	\$1,200,000
TOTAL			\$6,000	\$0	\$0	\$1,200,000

Grant Award Description

State of Hawaii Cesspool Conversion Pilot Program

The County of Maui is Converting cesspools to septic tanks through a partnership with the Department of Health. Approximately 12,200 cesspools are currently used to dispose of household wastewater in the County of Maui. Discharge of raw, untreated sewage to a cesspool can migrate through the soil and potentially contaminate oceans, streams, and groundwater by releasing disease-causing pathogens and nutrients. Pathogens found in untreated sewage may negatively impact human health by contaminating drinking water sources or waters used for swimming and fishing. Furthermore, the pollution can damage land and aquatic ecosystems, including coral reefs. In 2017, the State of Hawaii passed Act 125 requiring that prior to January 1, 2050, all cesspools, unless exempted, be: upgraded or converted to a septic system or aerobic treatment unit system or connected to a sewerage system. By way of funds allocated through the State Water Pollution Control Revolving Fund, the County of Maui seeks to absorb those costs for homeowners through the launch of Maui County's Residential Cesspool Conversion Program.

Budget Program

Program Description

The mission of the Budget Office is to provide timely and accurate budget information and analysis to the Mayor, County Council, and Departments, including forecasting and fiscal policy recommendations.

Population Served

The Budget Office serves the citizens of Maui County and all Departments/Agencies within the County, including the Office of the Mayor and County Council.

Services Provided

The Budget Office coordinates budget activities countywide, including developing the Mayor's proposed fiscal year budget, finalizing the Council-adopted budget details and program, generating budget amendments, grant revenue monitoring, and grant agreement review. The Office collaborates with Departments to create the Capital Improvement Program ("CIP"); provides budgetary support and guidance to Departments; performs budgetary forecasting and analysis; and engages in long-range financial planning. The Budget Office reviews all out-of-state travel requests, unbudgeted equipment purchases, and manpower requests.

The Budget Office did not escape the impacts of COVID-19. Throughout the year, the Budget staff continued to assist with the implementation of the Coronavirus Aid, Relief, and Economic Security ("CARES") Act and the American Rescue Plan ("ARP") Act funding by assisting the Department of Finance with reporting of the use of the funds. During the fourth quarter of FY 2021, the Budget Office began implementation and training to convert its process of preparing the fiscal year operations budget to the Central Square budget module for the FY 2023 Budget proposal. For FY 2023, the Budget Office maintained dual systems to assure the proposed budget would be produced timely. In the upcoming year, the Budget staff will continue its training of other department staff and explore the options to convert the capital budget process. The Budget Office was awarded the Distinguished Budget Award from the Government Finance Officers Association ("GFOA") for FY 2021.

Key Activity Goals & Measures

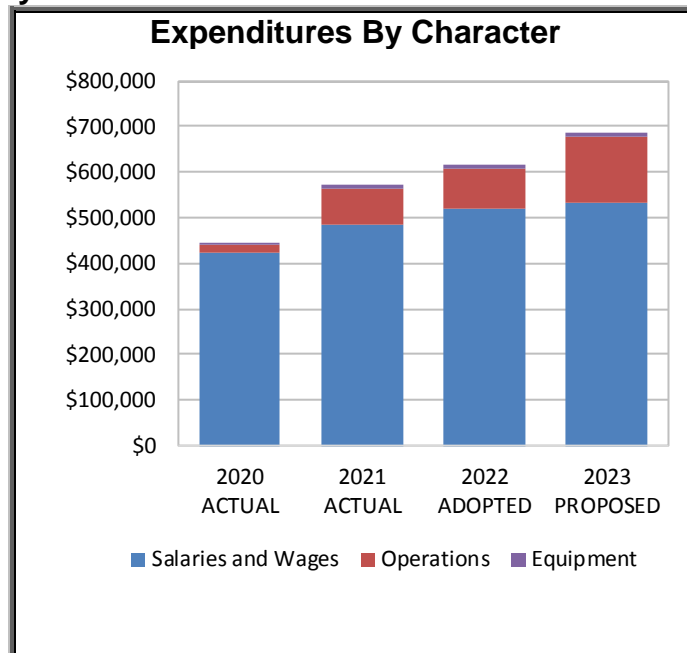
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide the highest quality budget management for the County to protect its fiscal integrity.</i>				
1. Develop a financially sound budget by improving the use and control of operating and capital budget resources	Emergency Fund maintained at 20% General Fund ("GF") operating expenditure	13.7%	20%	20%
	Bond Rating of AA+ or higher	AA+	AA+	AA+
	Receipt of the GFOA Distinguished Budget Award	Yes	Yes	Yes
	% by which actual GF expenditures vary from budget appropriated	≤ 5%	≤ 5%	≤ 5%

Budget Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Enhance community access to reliable budget information regarding County programs and capital projects.</i>				
1. Provide public with budget summary/synopsis and make available the FY Budget on the County website	# of budget summary/synopsis printed for distribution at various County events/meetings	600	500	500
<i>Goal #3: Attract and retain highly qualified and energetic individuals to carry out the mission of the Budget Office.</i>				
1. Develop, improve, and/or maintain the professional skills of all employees at a high level through such activities as attendance at workshops, seminars, and conferences	# of trainings offered in a fiscal year to staff within the Budget Office	5	4	4
	% of staff within the Budget Program who believe that training received in the last 4 months helped improve their job performance	100%	100%	100%

Program Budget Summary by Fiscal Year – General Fund



Budget Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$7,487	\$26,186	\$17,500	\$17,500	\$0	0.0%
WAGES & SALARIES	\$415,489	\$459,224	\$502,404	\$517,188	\$14,784	2.9%
Salaries and Wages Total	\$422,975	\$485,409	\$519,904	\$534,688	\$14,784	2.8%
Operations						
MATERIALS & SUPPLIES	\$8,512	\$9,008	\$6,000	\$10,000	\$4,000	66.7%
OTHER COSTS	\$460	\$2,237	\$7,950	\$7,950	\$0	0.0%
SERVICES	\$6,348	\$67,564	\$59,547	\$111,547	\$52,000	87.3%
TRAVEL	\$787	\$0	\$14,450	\$14,450	\$0	0.0%
UTILITIES	\$1,199	\$1,100	\$1,200	\$1,200	\$0	0.0%
Operations Total	\$17,306	\$79,909	\$89,147	\$145,147	\$56,000	62.8%
Equipment						
LEASE PURCHASES	\$5,055	\$5,055	\$6,000	\$7,200	\$1,200	20.0%
MACHINERY & EQUIPMENT	\$0	\$1,159	\$0	\$0	\$0	0.0%
Equipment Total	\$5,055	\$6,214	\$6,000	\$7,200	\$1,200	20.0%
Program Total	\$445,337	\$571,532	\$615,051	\$687,035	\$71,984	11.7%

Personnel Summary by Position Title³ – General Fund

POSITION TITLE	FY 2023 PROPOSED
Budget Director	1 Position
Budget Specialist II	1 Position
Budget Specialist III	1 Position
Budget Specialist V	2 Positions
Grants Specialist II	1 Position

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES		
903023A-5101 Regular Wages: Adjustment in salaries due to step movements.	\$14,784	N/A
Operations		
SERVICES:		
903023B-6132 Professional Services: Deletion of one-time appropriation for training and implementation of Central Square Budget Module.	-\$50,000	
Equipment		
None	\$0	

³ The Office of the Mayor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Budget Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	N/A
Operations		
MATERIALS & SUPPLIES:		
903023B-6037 Office Supplies: Additional funding based on actual expenditures.	\$4,000	
SERVICES:		
903023B-6130 Printing & Binding: Additional funding due to increase costs.	\$2,000	
903023B-6132 Professional Services: For Capital Improvement Project Budgeting Module implementation and training.	\$100,000	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$106,000	N/A

Economic Development Program**Program Description**

The Office of Economic Development (“OED”) promotes and nurtures sustainable economic development within Maui County, consistent with the community's needs and priorities. The Economic Development Program is divided into the following sub-programs: Administration; Grant Awards; Grants Management; Agriculture; Film Industry; Technology Initiatives; Business Development; Workforce Development; Grant Writing; and two Business Resource Centers (on Maui and Moloka’i). OED is currently staffed by 18 employees: One Director; three staff members in the Maui County Business Resource Center/Maui American Job Center; two staff members in the Kuha’o Business Center (Molokai); an agricultural specialist; a business development specialist; a film commissioner; a grants manager and two grants specialists; a technology specialist; two grant writers; a Workforce Investment Opportunity Act (WIOA) Executive Director, Program Specialist, and Fiscal Specialist; and an Office Manager.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong Diversified Economy
- A Skilled, Trained, and Competitive Workforce
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

OED serves Maui County businesses, non-profits, all people involved in the film industry, various agriculture sectors, job seekers and employers, business development, economic development and diversification projects, and organizations producing cultural and arts events.

Services Provided

OED provides business education and development, promotion, events, and networking services. It assists with special events (with appropriate safety protocols) and opportunities to enhance businesses and non-profit organization events that fit with the mission of this division. OED provides grant funding for cultural and arts events, and assumes the role as an agricultural advocate, film industry advocate, technology industry advocate, and provides business development assistance and consultation. OED also seeks outside funding via grant applications and provides permitting assistance to those seeking approval for film production.

External Factors

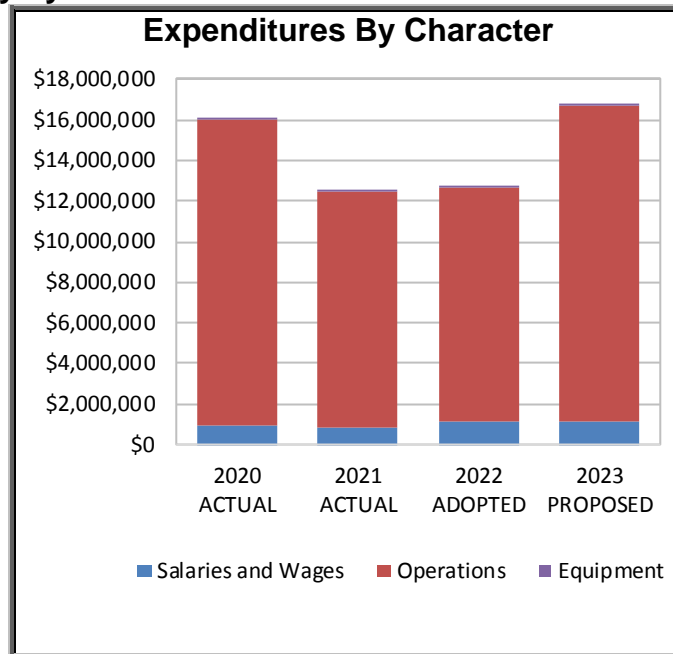
COVID-19 continues to have a devastating impact on our economy, affecting both our local businesses and residents throughout Maui County. OED established programs in 2021 to assist small businesses, farmers, ranchers, workforce development, job seekers, and employer assistance. OED’s efforts will continue to assist and support our businesses modify their operations to remain open; assist our farmers and ranchers to seek innovative programs and adapt to doing business in a new economic environment; assist our workforce with re-training, upskilling and job searches; matching job seekers with employers to build a healthy and strong workforce; and a marketing campaign to encourage residents and visitors alike to “Support Local.”

Economic Development Program

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Foster job creation within Maui County with new and expanding businesses.</i>				
1. Initiate programs, conferences, and training	# of events, conferences, and training initiated by the OED	0	40	40
2. Partner with business development organizations throughout the County by supporting and promoting their efforts, and reduce redundancy in services	# of partners in the Maui Business Development Strategic Alliance	14	15	15
<i>Goal #2: Sustain existing jobs within Maui County by helping existing businesses.</i>				
1. Promote Maui's unique towns and their businesses and advocate for the critical needs of each town	# of town driven activities and/or events	6	20	20

Program Budget Summary by Fiscal Year – General Fund



Economic Development Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$196	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$933,108	\$886,291	\$1,133,822	\$1,154,068	\$20,246	1.8%
Salaries and Wages Total	\$933,304	\$886,291	\$1,133,822	\$1,154,068	\$20,246	1.8%
Operations						
MATERIALS & SUPPLIES	\$25,968	\$16,797	\$21,250	\$26,250	\$5,000	23.5%
OTHER COSTS	\$14,768,370	\$11,393,724	\$11,330,394	\$15,382,649	\$4,052,255	35.8%
SERVICES	\$205,035	\$154,272	\$60,340	\$60,340	\$0	0.0%
TRAVEL	\$59,089	\$10,028	\$89,600	\$92,100	\$2,500	2.8%
UTILITIES	\$21,532	\$15,021	\$18,957	\$18,957	\$0	0.0%
INTERFUND COST RECLASSIFICATION	-\$8,923	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$15,071,071	\$11,589,843	\$11,520,541	\$15,580,296	\$4,059,755	35.2%
Equipment						
LEASE PURCHASES	\$4,736	\$4,954	\$5,041	\$5,041	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$4,592	\$0	\$0	\$0	0.0%
Equipment Total	\$4,736	\$9,546	\$5,041	\$5,041	\$0	0.0%
Program Total	\$16,009,111	\$12,485,680	\$12,659,404	\$16,739,405	\$4,080,001	32.2%

Personnel Summary by Position Title⁴ - General Fund

POSITION TITLE	FY 2023 PROPOSED
Administrative Assistant I (0.5 FTE)	1 Position
Administrative Assistant II	1 Position
Clerk II	1 Position
Economic Development Director	1 Position
Economic Development Specialist I	1 Position
Economic Development Specialist II	6 Positions
Economic Development Specialist III	2 Positions
Grants Coordinator	1 Position
Grants Management Program Specialist II	3 Positions
Grants Management Program Specialist IV	1 Position
Office Operations Assistant I	1 Position
Office Operations Assistant II	1 Position

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES		
903039A-5101 Regular Wages: Adjustment in salaries due to corrections to position title/salary/SR/Step, step movement, and increase to full year salary.	\$20,246	N/A
Operations		
OTHER COSTS:		
903024B-6317 County Grant Subsidy: Deletion of condition for East Maui Economic Development, Environmental, and Cultural Program.	-\$30,000	
903026B-6317 County Grant Subsidy: Deletion of condition for Haiku-Paia-Makawao Economic Development, Environmental, and Cultural Programs.	-\$25,000	

⁴ The Office of the Mayor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Economic Development Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

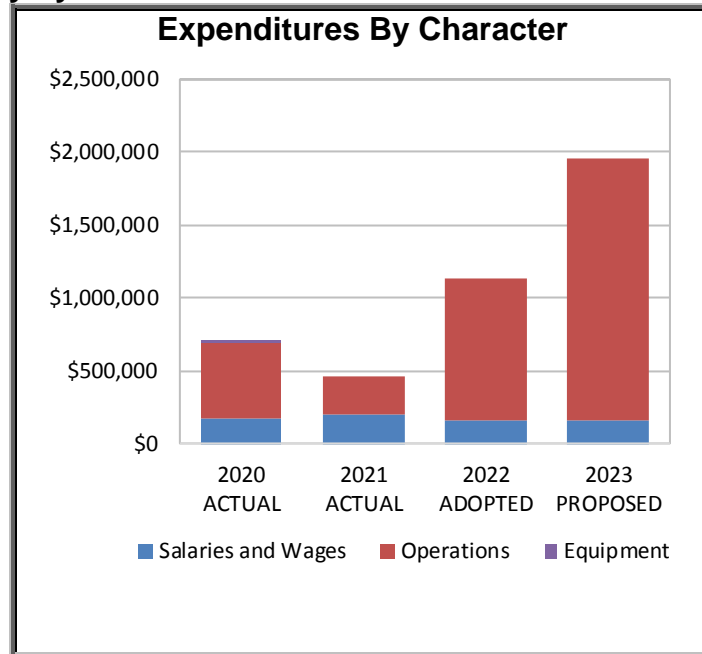
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
903037B-6317 County Grant Subsidy: Restore line-item appropriation.	\$50,000	
903053B-6317 County Grant Subsidy: Restore line-item appropriation.	\$116,300	
903058B-6317 County Grant Subsidy: Restore line-item appropriation.	\$95,000	
903060B-6317 County Grant Subsidy: Deletion of condition for South Maui Economic Development, Environmental, and Cultural Programs.	-\$20,000	
903135B-6317 County Grant Subsidy: Deletion of condition for Wailuku Economic Development, Environmental, and Cultural Programs.	-\$50,000	
903137B-6317 County Grant Subsidy: Deletion of condition for Wailuku Economic Development, Environmental, and Cultural Programs.	-\$20,000	
903138B-6317 County Grant Subsidy: Deletion of condition for Wailuku Economic Development, Environmental, and Cultural Programs.	-\$10,000	
903139B-6317 County Grant Subsidy: Deletion of condition for Wailuku Economic Development, Environmental, and Cultural Programs.	-\$10,000	
903140B-6317 County Grant Subsidy: Deletion of condition for Haiku-Paia-Makawao Economic Development, Environmental, and Cultural Programs.	-\$25,000	
903151B-6317 County Grant Subsidy: Deletion of condition for East Maui Economic Development, Environmental, and Cultural Programs.	-\$10,000	
903155B-6317 County Grant Subsidy: Deletion of condition for South Maui Economic Development, Environmental, and Cultural Programs.	-\$61,300	
903156B-6317 County Grant Subsidy: Deletion of condition for South Maui Economic Development, Environmental, and Cultural Programs.	-\$10,000	
903157B-6317 County Grant Subsidy: Deletion of condition for South Maui Economic Development, Environmental, and Cultural Programs.	-\$25,000	
903160B-6317 County Grant Subsidy: Deletion of one-time request for refrigeration delivery truck.	-\$259,000	
903208B-6317 County Grant Subsidy: Deletion of condition for East Maui Economic Development, Environmental, and Cultural Programs.	-\$15,000	
903214B-6317 County Grant Subsidy: Restore line item appropriation.	\$104,500	
903249B-6317 County Grant Subsidy: Deletion of one-time increase for Kahului district.	-\$100,000	
903298B-6317 County Grant Subsidy: Deletion of condition for East Maui Economic Development, Environmental, and Cultural Program.	-\$20,000	
903302B-6317 County Grant Subsidy: Deletion of one-time appropriation for Vacuum Cooling Processing Plant.	-\$100,000	
903869B-6317 County Grant Subsidy: Deletion of one-time increase for equipment for value-added production.	-\$125,000	
Equipment		
None	\$0	

Economic Development Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	N/A
Operations		
MATERIALS & SUPPLIES:		
903039B-6037 Office Supplies: Based on prior year actual expenditures.	\$5,000	
OTHER COSTS:		
903039B-6230 Registration/Training Fees: Increase number of trainings and workshops.	\$2,500	
903039B-6244 Computer Software: Grants management tracking program/software.	\$75,000	
903063B-6317 County Grant Subsidy: Additional support for the theater.	\$1,955	
903128B-6317 County Grant Subsidy: Additional funding to promote sports and other events.	\$350,000	
903228B-6317 County Grant Subsidy: To support building renovations, playground equipment, and archival software and equipment.	\$150,000	
903273B-6317 County Grant Subsidy: For facility repairs and improvements.	\$250,000	
903278B-6317 County Grant Subsidy: Develop and enhance programs for Small Businesses.	\$50,000	
903340B-6317 County Grant Subsidy: To assist STEM programs at all Molokai schools.	\$50,000	
903479B-6317 County Grant Subsidy: For repair, replacement, and extend lifecycle of aging infrastructure.	\$300,000	
903542B-6317 County Grant Subsidy: Add line-item grant.	\$150,000	
903148B-6317 County Grant Subsidy: To support a program to bring home Maui-bred artists.	\$25,000	
903624B-6317 County Grant Subsidy: Increase for program costs.	\$5,800	
903846B-6317 County Grant Subsidy: Support for additional programs.	\$100,000	
903890B-6317 County Grant Subsidy: Increase for expanded program.	\$11,000	
903144B-6317 County Grant Subsidy: Centennial celebration.	\$50,000	
903149B-6317 County Grant Subsidy: Funding to support youth program and education.	\$10,000	
903145B-6317 County Grant Subsidy: Transfer from Department of Housing and Human Concerns for feral ungulate mitigation.	\$1,000,000	
903146B-6317 County Grant Subsidy: Workforce development program and kupuna care services.	\$600,000	
903147B-6317 County Grant Subsidy: Funding for UV treatment to meet vegetable cleaning process and environmental clean-up.	\$450,000	
903047B-6317 County Grant Subsidy: Additional support to programs with sister cities.	\$5,000	
903153B-6317 County Grant Subsidy: For feral animal recovery/relief program.	\$1,000,000	
TRAVEL:		
903039B-6222 Per Diem Non-Reportable: Increase for post-travel reimbursement.	\$2,500	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$4,643,755	N/A

Economic Development Program

Program Budget Summary by Fiscal Year⁵ – Grant Revenue Fund

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$52	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$172,052	\$204,688	\$158,676	\$158,676	\$0	0.0%
Salaries and Wages Total	\$172,104	\$204,688	\$158,676	\$158,676	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$3,857	\$2,659	\$0	\$0	\$0	0.0%
OTHER COSTS	\$32,785	\$34,066	\$6,000	\$6,000	\$0	0.0%
SERVICES	\$308,503	\$70,625	\$838,459	\$1,071,135	\$232,676	27.8%
SPECIAL PROJECTS	\$0	\$0	\$0	\$600,000	\$600,000	0.0%
TRAVEL	\$4,802	\$230	\$12,700	\$12,700	\$0	0.0%
UTILITIES	\$187	\$618	\$0	\$0	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$165,483	\$143,821	\$110,165	\$110,165	\$0	0.0%
Operations Total	\$515,618	\$252,019	\$967,324	\$1,800,000	\$832,676	86.1%
Equipment						
MACHINERY & EQUIPMENT	\$10,535	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$10,535	\$0	\$0	\$0	\$0	0.0%
Program Total	\$698,257	\$456,707	\$1,126,000	\$1,958,676	\$832,676	73.9%

Personnel Summary by Position Title - Grant Revenue Fund

POSITION TITLE	FY 2023 Proposed
Administrative Assistant I (0.5 FTE)	1 Position
Economic Development Specialist II	2 Positions

⁵ The Office of the Mayor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Economic Development Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
City and County of Honolulu	No	No	\$20,000	\$20,000	\$0	\$0
Hawaii Tourism Authority (HTA) – County Product Enrichment Program	No	No	\$70,000	\$150,000	\$0	\$0
Workforce Innovation and Opportunity Act (WIOA)	No	No	\$575,000	\$575,000	\$1,126,000	\$1,358,676
U.S. Department of Agriculture Animal and Plant Health Inspection Service	Yes	No	\$0	\$0	\$0	\$600,000
TOTAL			\$665,000	\$665,000	\$1,126,000	\$1,958,676

Grant Award Description

Workforce Innovation and Opportunity Act (“WIOA”)

The Federal Workforce Innovation and Opportunity Act was signed into law by President Barack Obama on July 22, 2014 and replaces the Workforce Investment Act of 1998. WIOA is designed to help job seekers access employment, education, training, and support services in order to support a job-driven public workforce system that seeks to link talents in the community with local businesses. WIOA also incorporates the Rapid Response program as an element of service delivery. WIOA brings together, in strategic partnerships at the Maui American Job Center, thirteen stakeholders that include Maui Economic Opportunity, Job Corps, several divisions of the State of Hawaii Department of Labor, the State of Hawaii Division of Vocational Rehabilitation, and the State of Hawaii Department of Education.

U.S Department of Agriculture Animal and Plant Health Inspection Service

Provide funding for Kula Ag Park.

Economic Development Program – Grant Awards

Program Description

OED's Grant Award program is a sub-program under the Economic Development Program. This sub-program has our grant writer finding external funding (outside of the County of Maui) to support OED's economic development (small business, agriculture, technology, workforce development, and training) initiatives.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Obtain external funding from grants and other sources for OED initiatives.</i>				
1. Initiate grant applications	# of grant applications submitted	5	10	10
	# of grant applications successfully awarded	2	4	6
	Total \$ value of grants awarded	\$889,457	\$500,000	\$2,000,000

Economic Development Program – Grants Management

Program Description

Grants Management under the Economic Development Program is responsible for administering and managing grants funds in an efficient and timely manner, to enable grantees to carry out their projects effectively. These projects add or stimulate economic development in their respective areas or throughout Maui County.

This program also includes efforts to support small businesses, as well as provide workforce development programs to assist the youth, job seekers, and employers in Maui County. Technology Economy Initiatives are also promoted to strengthen the technology based sector of Maui County's economy, by focusing on workforce development trends, and working with stakeholders in targeted industries including the Maui Economic Development Board, Inc. ("MEDB") and the University of Hawaii Maui College ("UHMC").

Population Served

OED's Grants Management serves Maui County businesses, non-profit business organizations, non-profit community organizations, culture and arts organizations, and industry related agencies.

Services Provided

OED's Grants Management provides grant administration, management services, and training on grant application, County invoicing, payment, and reporting procedures. The table below details Total County Grant Subsidies from the Economic Development Program, by year.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Creating a process that awards strong, relevant projects to organizations that positively impact Maui County's economy.</i>				
1. Educate potential grant applicants on OED grant funding guidelines and procedures	# of OED grants workshops offered annually to the public	1	3	2
	Average processing days for grant execution	56	60	50
<i>Goal #2: Provide support to grantees to ensure contract compliance and program monitoring.</i>				
1. Provide assistance, troubleshooting, intervention, and grantee consultation	# of new grants executed in the fiscal year	132	115	115
<i>Goal #3: Foster technology job creation within Maui County.</i>				
1. Initiate a stakeholder group	# of stakeholders	0	5	5
2. Establish a "recruiting database" of former Maui County residents in technology	# recruits in database	0	50	50

Economic Development Program – Grants Management

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Business Development & Technology</i>				
4 th of July Parade	\$15,000	-\$15,000	\$0	\$0
Agricultural and Ahupua'a Management Projects	\$0	\$15,000	\$0	\$0
Aha Kukui O Molokai	\$10,000	-\$10,000	\$0	\$0
Ahupua'a Sign Project	\$25,000	-\$18,400	\$0	\$0
Brilliant Minds Media – Ahupua'a System	\$0	\$15,000	\$0	\$0
Christmas Electric Golf Cart Parade	\$10,685	\$0	\$0	\$0
Council for Native Hawaiian Advancement	\$0	\$0	\$175,000	\$175,000
East Maui Economic Development & Cultural Programs	\$4,945	\$16,700	\$35,500	\$140,000
Economic Diversification	\$0	\$75,000	\$0	\$0
Grant Business Research Library	\$70,000	\$70,000	\$70,000	\$70,000
Grants Friends of Old Maui High School	\$65,000	\$38,487	\$60,000	\$60,000
Haiku Hoolaulea	\$25,000	\$7,656	\$25,000	\$0
Haiku-Makawao-Paia Economic Development & Cultural Programs	\$102,054	\$68,900	\$90,000	\$140,000
Hana Arts	\$30,000	\$30,000	\$30,000	\$0
Hana Business Council	\$0	\$0	\$10,000	\$0
Hana Canoe Club	\$10,000	-\$10,000	\$0	\$0
Hana Cultural Center	\$0	\$5,000	\$5,000	\$0
Hana Festivals of Aloha	\$5,000	\$0	\$5,000	\$0
Hawaii Farm Bureau	\$10,000	\$0	\$0	\$0
Holani Hale – Hana Business Council / HEPT	\$0	\$10,000	\$0	\$0
Hui O Waa Kaulua	-\$5,885	\$0	\$0	\$0
Ka Ipu Kukui Fellows Leadership	\$34,000	\$34,000	\$34,000	\$45,000
Ka Molokai Makahiki, Inc.	\$20,000	\$0	\$0	\$0

Economic Development Program – Grants Management

County Grant Subsidy Detail (Cont'd)

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Kahanu Gardens for La Makuahine	\$0	\$5,000	\$5,000	\$0
Kahului Economic Development and Cultural Programs	\$140,000	-\$34,544	\$240,000	\$140,000
Ke Ao Hali'i	\$0	\$0	\$5,000	\$0
Ke Kula 'O Pi'ilani	\$0	\$0	\$50,000	\$0
Kihei Community Association	\$0	\$0	\$10,000	\$0
Kihei Fourth Friday Events	\$25,000	-\$21,601	\$20,000	\$0
Kipahulu Ohana	\$10,000	\$0	\$15,000	\$0
KOKO FM Radio	\$0	\$3,500	\$3,500	\$0
LahainaTown Action Committee	\$0	\$0	\$50,000	\$50,000
Lanai Economic Development & Cultural Programs	\$115,630	\$5,800	\$140,000	\$140,000
Lokahi Pacific – Festivals of Aloha Hana	\$0	\$5,000	\$0	\$0
Ma Ka Hana Ka Ike, Inc.	\$125,000	\$351,696	\$345,000	\$345,000
Made in Maui County Festival	\$100,000	\$80,000	\$80,000	\$80,000
Mahele Farms	\$0	\$20,000	\$20,000	\$0
Makawao Third Fridays	\$16,500	-\$5,912	\$0	\$0
Malama Hamakua Maui – Hamakualoa Open Space Preserve	\$0	\$18,810	\$25,000	\$0
Maui Chamber of Commerce Imi Pono Project	\$0	\$0	\$5,000	\$0
Maui Economic Development Board, Inc.	\$850,000	\$900,000	\$900,000	\$900,000
Maui Economic Development Board, Inc. StemWorks AFTER School	\$200,000	\$225,000	\$225,000	\$225,000
Maui Economic Development Board Healthcare Partnership	\$50,000	\$60,000	\$60,000	\$60,000
Maui Economic Development Board – Maui County Public High Schools Auto Program Model	\$45,000	\$60,000	\$60,000	\$60,000
Maui Economic Opportunity, Inc. for Microenterprise Program	\$278,250	\$277,699	\$285,000	\$290,800
MEDB Molokai Schools	\$25,000	\$25,000	\$25,000	\$75,000

Economic Development Program – Grants Management

County Grant Subsidy Detail (Cont'd)

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Maui ESG Initiatives Conference	\$75,000	\$0	\$0	\$0
Maui ESG Project Phase II	\$0	\$150,000	\$0	\$0
Maui Food Tech Center – Maui Sunday Market	\$0	\$25,000	\$0	\$0
Maui Ocean Center Marine Institute	\$0	\$0	\$25,000	\$0
Molokai Community Service Council	\$0	\$3,208	\$0	\$0
Molokai Community Service Council – Joy to the World Electric Parade	\$9,267	\$0	\$0	\$0
Molokai Economic Development & Cultural Programs	\$33,722	\$115,369	\$140,000	\$140,000
Molokai Rural Health Community Association	\$0	\$0	\$0	\$600,000
Na Mamo O Muolea	\$0	\$0	\$6,000	\$0
Na Mamo O Muolea – Limu Festival	\$6,000	\$6,000	\$0	\$0
Nisei Veterans Memorial	\$2,000	\$0	\$0	\$0
North Waipuilani Park	\$20,000	\$0	\$0	\$0
Paukukalo Projects	\$0	\$0	\$10,000	\$0
Pukalani-Kula-Ulupalakua Economic Development & Cultural Programs	\$67,236	\$74,562	\$140,000	\$140,000
Reginitech Feasibility Study	\$0	\$50,000	\$0	\$0
Rooted Kekahi Me Ka Aina	\$0	\$0	\$61,300	\$0
Small Business Promotion	\$45,252	\$84,315	\$150,000	\$200,000
South Maui Cultural/Economic Development Programs	\$12,387	\$61,168	\$23,700	\$140,000
Sports and Events	\$0	\$0	\$150,000	\$500,000
Sustainable Molokai	\$25,000	\$0	\$0	\$0
Technology Business Promotion	\$243,095	\$374,468	\$535,000	\$535,000
UH Maui College Cooperative Education Program	\$0	\$75,000	\$75,000	\$75,000
Waikapu Projects	\$0	\$0	\$20,000	\$0

Economic Development Program – Grants Management

County Grant Subsidy Detail (Cont'd)

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Wailuku Cultural/Economic Development Programs	\$87,645	\$131,500	\$45,000	\$140,000
Wailuku First Friday Events	\$25,000	-\$25,000	\$0	\$0
Wailuku First Fridays	\$25,000	-\$11,260	\$0	\$0
Wailuku Projects	\$0	\$0	\$10,000	\$0
West Maui Cultural/Economic Development Programs	\$122,070	\$89,991	\$140,000	\$140,000
Whale Day Festival	\$60,000	\$53,750	\$0	\$0
TOTAL BUSINESS DEVELOPMENT & TECHNOLOGY	\$3,269,853	\$3,565,862	\$4,639,000	\$5,605,800

County Grant Subsidy Program Description**Business Research Library (“BRL”)**

Funds will be used to support the operations of the HBRL of the Hawaii Small Business Development Center through expenditures for salaries and wages, fringe benefits, rentals, space, and equipment in order to promote sustainable economic development and to produce the Maui County Data Book and the Monthly Maui Economic Indicators Report. (Grantee: University of Hawaii)

Council for Native Hawaiian Advancement

Funds will be used to support the “Pop-Up Makeke” program and assist small businesses throughout Maui County market their products to consumers in Hawaii and world-wide.

East Maui Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities in East Maui that focus on culture, arts, and economic development for the region.

Friends of Old Maui High School

Funds will be used to preserve and maintain the historic campus and school buildings at Old Maui High School in Hamakuapoko, Maui.

Haiku-Paia-Upcountry Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities in the Haiku, Paia, and Upcountry areas that focus on culture, arts, and economic development for the island.

Ka Ipu Kukui Fellows Leadership

A homegrown leadership program, which provides significant help in training future leaders of Maui County.

Economic Development Program – Grants Management**County Grant Subsidy Program Description (Cont'd)****Kahului Economic Development and Cultural Programs**

Funds are used for events, festivals, and other opportunities in the Kahului area that focus on culture, arts, and economic development for the region.

LahainaTown Action Committee

Funds will be used to support 4th of July, Lahaina Town Parties, Halloween (Lahaina and Central Maui), and other activities focused on economic development.

Lanai Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities on Lanai that focus on culture, arts, and economic development for the island.

Ma Ka Hana Ka Ike, Inc.

Funds will be used to provide job skills and training for at-risk East Maui youth, while helping improve the lives of our kupuna and community members in need.

Made in Maui County Festival

Funds will be used to produce the annual Made in Maui County Festival, an event that highlights and promotes locally made product companies. The funds will also be used to promote the new www.madeinmauicounty.com website, which is a local product directory.

Maui Economic Development Board, Inc.

Funds will be used to support business development, workforce development, and civic engagement to facilitate diversification of our economic base. Funding also supports the Energy Conference and Small Business Conference.

Maui Economic Development Board, Inc. – STEMworks AFTER School

Funds will be used to support the program for 600 students at five middle schools. Federal funding lapsed in June 2019.

Maui Economic Development Board Healthcare Partnership

As coordinating partner of the Maui County Healthcare Partnership, the Maui Economic Development Board will lead a mentoring and Career Awareness Building program.

Maui Economic Development Board – Maui County Public High Schools Auto Program Model

Funds will be used to support a community-based effort to sustain teaching methods, assuring an automotive-credentialed and industry-experienced instructor expands the program, and provide successor instructor training.

Maui Economic Opportunity, Inc. for Microenterprise Program

Funds to be used to facilitate economic development in Maui County by providing entrepreneurial education and micro lending to support and provide capital for start-up and expanding businesses.

Economic Development Program – Grants Management**County Grant Subsidy Program Description (Cont'd)****Molokai Economic Development and Cultural Programs**

Funds are used for events, festivals, and other opportunities in Molokai that focus on culture, arts, and economic development for the island.

Molokai Rural Health Community Association

Program developed to diversify the workforce on Molokai through certification and licensing of workforce; also to provide kupuna care services.

Pukalani-Kula-Ulupalakua Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities in the Pukalani, Kula, and Ulupalakua areas that focus on culture, arts, and economic development for the region.

Small Business Promotion

Funds are used to promote Maui's small towns and businesses, and supports small business events, trade shows, workshops, and other economic development activities that support small businesses county-wide.

South Maui Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities in South Maui that focus on culture, arts, and economic development for the region.

Sports and Events Programs

Funds will be used for sports and events, including workshops and promotions, to help support and stimulate economic development for Maui County.

Technology Business Promotion

Funds are used for opportunities that focus on technology based economic development for Maui County.

UH Maui College Cooperative Education Program

Work-based learning program that provides internships and field experiences for UHMC students.

Wailuku Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities in the Wailuku area that focus on culture, arts, and economic development for the region.

West Maui Economic Development and Cultural Programs

Funds are used for events, festivals, and other opportunities in West Maui that focus on culture, arts, and economic development for the region.

Economic Development Program – Grants Management

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Culture, Arts and Tourism</i>				
Adaptations Dance Theater	\$0	\$0	\$0	\$25,000
Maui Arts and Cultural Center for Arts in Education and Innovative Programs	\$424,360	\$424,360	\$424,360	\$424,360
Binhi At Ani Community Center	\$0	\$25,000	\$0	\$250,000
Cultural & Arts Program	\$0	\$50,000	\$200,000	\$300,000
Festivals of Aloha	\$99,922	\$100,000	\$60,000	\$60,000
Maui Arts and Cultural Center	\$318,000	\$318,000	\$318,000	\$318,000
Maui Community Theater (includes repair funds)	\$33,117	\$28,396	\$53,045	\$55,000
Sister City Foundation	\$25,000	(\$2,249)	\$10,000	\$15,000
Halau Ke'alaokamaile	\$0	\$200,000	\$200,000	\$200,000
Royal Order of Kamehameha Centennial Celebration	\$0	\$0	\$0	\$50,000
250 th Celeb of Queen Kaahumanu	\$0	(\$36,693)	\$0	\$0
Hui No'eau Visual Art Center Art with Aloha	\$50,000	\$74,970	\$50,000	\$50,000
Hui No'eau Visual Art Center Youth, Family, Art Outreach Program	\$25,000	\$25,000	\$25,000	\$25,000
Kaupo Community Center	\$475,000	\$0	\$0	\$0
Lahaina Boat Day	\$25,000	(\$7,400)	\$10,000	\$10,000
Maui Arts and Cultural Center Capital Improvements	\$600,000	\$600,000	\$300,000	\$600,000
Maui Film Festival	\$100,000	\$54,410	\$95,000	\$95,000
Nisei Veterans Memorial Center	\$0	\$100,000	\$0	\$150,000
TOTAL CULTURE, ARTS AND TOURISM	\$2,175,399	\$1,953,794	\$1,745,405	\$2,627,360

County Grant Subsidy Program Description

Adaptations Dance Theater

A contemporary dance company to support a "Bring it Home" program for our Maui-bred artists who have relocated to pursue a career in dance.

Economic Development Program – Grants Management**County Grant Subsidy Program Description (Cont'd)****Binhi At Ani Community Center**

To support the renovations, repairs, and improvements at the Binhi At Ani Center.

Maui Arts & Cultural Center for Arts in Education and Innovative Programs

Strengthen and connect Maui County by bringing together our diverse communities through creative 21st century learning and engagement in the arts and cultural experiences that are innovative and transformative.

Culture and Arts Programs

Funds will be used to support cultural and art events, workshops, festivals, and other opportunities in Maui County.

Festivals of Aloha

Funds will be used for development, operations, and implementation of events for the islands of Lanai, Maui, Molokai, and the community of Hana.

Maui Arts and Cultural Center

Funds will support operational activities of the Maui Arts and Cultural Center, which helps to keep events more affordable for residents.

Maui Community Theater

Funds will be used for repair and restoration, as well as safety and aesthetic improvements, to the 85-year-old Historic Iao Theater.

Sister City Program

Funds will be used to reinvigorate and expand our international relationships and to support, encourage, and host exchanges with our Sister Cities and their representatives.

Halau Ke'alaokamaile

Funds will be used to help build a cultural education center to perpetuate the Hawaiian tradition, culture, and heritage through its arts, beliefs, dance, language, and agriculture.

Hui No'eau Visual Arts Center

Art with Aloha preserves, honors, and perpetuates traditional Hawaiian arts with skilled practitioners teaching workshops to the public and educators.

Hui No'eau Visual Center Youth and Family Art Outreach Program

Provides youth and family art outreach programs in schools, at seasonal camps, and on field trips.

Lahaina Boat Day

Funds will be used to help with expenses for meeting, greeting, and entertaining visitors that arrive through Lahaina Harbor from cruise ships.

Maui Arts and Cultural Center Capital Improvements

Funding for the Maui Arts & Cultural Center to address aging infrastructure.

Economic Development Program – Grants Management

County Grant Subsidy Program Description (Cont'd)**Maui Film Festival**

Funds go to support marketing and logistics to produce Maui's premiere film festival.

Nisei Veterans Memorial Center

To support building renovations, playground equipment, and archival software and equipment.

Royal Order of Kamehameha Centennial Celebration

To support the centennial celebration of the Royal Order of Kamehameha.

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grant and Disbursements for Visitors Industry</i>				
Academy of Hospitality and Tourism	\$0	\$0	\$0	\$10,000
Hana Highway Visitor Education	\$200,000	\$0	\$0	\$0
Kihei Fourth Fridays	\$25,000	\$0	\$0	\$0
Lahaina Second Fridays	\$25,000	\$0	\$0	\$0
Lanai Fifth Fridays	\$10,000	-\$21	\$0	\$0
Maui County Visitor Association – Visitor Education	\$0	\$200,000	\$0	\$0
Maui Nui Marine Resource Council	\$100,000	\$100,000	\$100,000	\$100,000
Maui Visitors Bureau	\$2,540,000	\$1,300,000	\$0	\$0
Molokai Visitor Association	\$400,000	\$0	\$0	\$0
Tourism Management Grant Fund	\$0	\$0	\$500,000	\$500,000
Visitor Education	\$37,619	\$0	\$0	\$0
TOTAL VISITOR INDUSTRY	\$3,337,619	\$1,599,979	\$600,000	\$610,000

County Grant Subsidy Program Description**Academy of Hospitality/Tourism**

Funds will be used to support this program to prepare and expose High School Jr's and Sr's to various areas in the hospitality industry.

Maui Nui Marine Resource Council ("MNMRC")

MNMRC is a nonprofit organization working for healthy coral reefs, clean ocean water, and abundant native fish for the island of Maui Nui. Funding used for reef protection and education for visitors and residents.

Economic Development Program – Grants Management**County Grant Subsidy Program Description (Cont'd)****Tourism Management Grant Fund**

Funds will be used to market and promote Maui County as a safe and healthy visitor, meeting, and convention destination to domestic and international markets.

Economic Development Program – Agriculture Program

Program Description

OED's Agriculture Program promotes the expansion of the local farming community to create a more sustainable food supply system for Maui County, and assists all agriculture sectors to grow, thrive, and innovate. OED is an advocate for financially sustainable agriculture initiatives.

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Agricultural Promotion</i>				
4-H Upcountry Fair	-\$185	\$0	\$0	\$0
Agricultural Education and Apprenticeship Fund	\$0	\$0	\$375,000	\$375,000
Agricultural Promotion and Agricultural Technology Fund	\$0	\$0	\$1,310,000	\$1,310,000
Agricultural Technology Programs	\$0	\$85,000	\$0	\$0
Agriculture Promotion	\$40,644	\$134,871	\$0	\$0
Common Ground Collective	\$0	\$30,000	\$0	\$0
Food Security Hawaii – Ohana Garden Project	\$0	\$75,000	\$0	\$0
Garden and Farm Installation Fund	\$0	\$0	\$105,000	\$105,000
Hawaii Farmers Union United Four Maui Chapters	\$100,000	\$150,000	\$0	\$0
Hawaii Farmers Union United – Mentoring Program	\$270,000	\$166,467	\$0	\$0
Maui County Farm Bureau	\$350,000	\$365,164	\$100,000	\$0
Maui County Farm Bureau – Meat Processing Equip, upgrades & Maint	\$0	\$25,000	\$0	\$0
Maui Food Hub	\$0	\$0	\$259,000	\$0
Maui Nui Botanical Gardens	\$150,000	\$150,000	\$150,000	\$150,000
Maui School Garden Network	\$75,000	\$100,000	\$100,000	\$100,000
MEO Agricultural Micro Grants Program	\$0	\$2,500,000	\$1,500,000	\$1,500,000
Feral Animal Recovery	\$0	\$0	\$0	\$1,000,000
Molokai and Lanai Agriculture Production	\$99,916	\$100,000	\$0	\$0
Molokai Livestock Cooperative	\$10,000	\$6,994	\$135,000	\$10,000
University of Hawaii College of Tropical Agriculture and Human Resources (CTAHR)	\$99,999	\$147,970	\$0	\$150,000

Economic Development Program – Agriculture Program

County Grant Subsidy Program Description (Cont'd)

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Agricultural Promotion</i>				
Kula Agriculture Park	\$0	\$0	\$0	\$450,000
West Maui KAEC Family Farming Program	\$0	\$65,000	\$0	\$0
TOTAL AGRICULTURAL PROMOTION	\$1,195,374	\$4,101,466	\$4,034,000	\$5,150,000

County Grant Subsidy Program Description

Agricultural Education and Apprenticeship Fund

Funds will go toward programs that provide education, skills, and a community support network that beginning farmers need to be successful in their agriculture enterprises.

Agricultural Promotion and Agricultural Technology Fund

Funds will be used for programs that promote the agricultural industry and advances to remain competitive in the industry.

Feral Animal Recovery

These funds will be utilized to assist farmers and ranchers with Feral Animal mitigation and recovery.

Garden and Farm Installation Fund

Funds will be used to support initiatives to establish backyard gardens and farming businesses, as a key strategy for long-term food security, saving money, and learning new skills.

Kula Agriculture Park

Funding for UV treatment to meet vegetable cleaning process and environmental clean-up.

Maui Nui Botanical Gardens

Funds will be used to operate and maintain Maui Nui Botanical Gardens and to promote and conserve Native Hawaiian and Polynesian-introduced plant species featured at this unique coastal botanical garden.

Maui School Garden Network

The Maui Farm-to-School Network works to create garden-based education experiences that connect Maui's keiki to their food, environment, and culture.

MEO Agricultural Micro Grants Program

Funding to provide grant payments of up to \$25,000 to farming operations on Maui, Molokai, and Lanai. Grants to assist with: farm infrastructure upgrade; packaging materials and products; processing and storage equipment and machinery; farm equipment; marketing services; and professional development.

Economic Development Program – Agriculture Program**County Grant Subsidy Program Description (Cont'd)****Molokai Livestock Cooperative**

Funds will be used to further the co-op's goal of being a sustainable and profitable business that services the islands' livestock producers, provides fresh product to the local market outlets, and provides an opportunity for the local livestock producers to sell their product within the islands.

University of Hawaii College of Tropical Agriculture and Human Resources (CTAHR)

Funds will be used to support activities in Maui County in the area of agriculture, research and assistance to the farming community.

Economic Development Program – Business Resource Centers

Program Description

Maui County has two Business Resource Centers: the Maui County Business Resource Center (“MCBRC”), located in Kahului, Maui, and the Kuha’o Business Resource Center (“KBRC”), located in Kaunakakai, Molokai. They provide support for entrepreneurs and small businesses with resources to start and grow their businesses through the collaboration of government services and non-profit partners. In addition, the MCBRC houses the Maui American Job Center (“AJC”). This One-Stop Service Job Center is funded in part by the U.S. Department of Labor.

Population Served

OED’s Business Resource Centers serve Maui County businesses and any member of the public needing business advice, start-up information, or business resources. The AJC serves all Maui County job seekers and employers.

Services Provided

OED’s Business Resource Centers provide services such as business education, promotion, events, networking, and assistance for people who want to start a business or are in business. The Centers offer opportunities to enhance business support organizations, members, and businesses, and house the SCORE (Service Corps of Retired Executives) of Maui’s Mentoring Program and provides it with administrative support. The MCBRC also houses the State of Hawaii Department of Labor and Industrial Relations Workforce Development Division, Maui Economic Opportunity, and several other State agencies to serve as a resource to users of the Center.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Have MCBRC become the “Top-of-Mind” one-stop shop for business startups and business training for the island of Maui.</i>				
1. Market and promote services and training	# of workshops offered annually	2333	50	56
	# of clients served per year	6,316	8,000	8,400
<i>Goal #2: MCBRC to host the SCORE of the Maui program and assist counselors with scheduling.</i>				
1. Increase the number of one-on-one consulting services available to business	# of SCORE counselors registered	10	10	15
	# of SCORE clients served	87	140	150
<i>Goal #3: Have Kuha`o Business Center become a one-stop shop for business resources and business training for the island of Molokai.</i>				
1. Provide excellent business services to our community	# of clients served per year	517	600	625
2. Provide business workshop and training opportunities	# of workshops and trainings held	18	14	18

Economic Development Program - Film Industry

Program Description

The Maui County Film Office ("MCFO") provides economic opportunity for local film makers, persons in the film trades, and all those in the creative industries. It is also responsible for promoting Maui County as a film destination at strategically selected tradeshows and film festivals throughout the world.

Population Served

The Maui County Film Office serves Maui County businesses and individuals involved with the film, television, and creative industries, as incoming projects and producers choose to film in Maui County.

Services Provided

The Maui County Film Office provides services necessary to establishing an effective film industry. This includes, but is not limited to, assisting with policy decisions, fostering business relationships, and creating the necessary infrastructure to enable a thriving film industry in Maui County through strategic partnerships. The Film Office also lends guidance, support, education, and assistance with obtaining County, State, and Federal permits.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Create and nurture jobs in the film, television, and new media industries.</i>				
1. Assist in bringing film/TV/new media productions to Maui County, keeping current crew members working and helping non-union crew members to earn hours toward becoming union eligible	# of International Alliance of Theatrical Stage Employees (I.A.T.S.E.) Local 665 Union crew members registered in Maui County	49	55	75
<i>Goal #2: Expand film, television, and new media productions in Maui County.</i>				
1. Create a comprehensive approach to drawing studios, producers, directors, and networks	# of in-county productions with County permits annually	15	65	70
	# of hotel room nights booked by productions	27,344	6,500	7,000
	# of days of in-county productions	112	300	350
	\$ spent on in-county productions	\$44,200,000	\$8,500,000	\$9,500,000
<i>Goal #3: Market and promote Maui County as a film destination.</i>				
1. Develop an annual marketing plan that will disseminate information easily to all media outlets & industry decision makers	# of tradeshows, events, conferences attended	0	2	3
	# of ads placed in industry publications and websites	0	2	3

Economic Development Program - Film Industry

County Grant Subsidy Detail – General Fund

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 20202 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Film Industry</i>				
Film Industry Promotion	\$70,753	\$77,571	\$125,000	\$125,000
TOTAL FILM INDUSTRY	\$70,753	\$77,571	\$125,000	\$125,000

Economic Development Program – Water and Environmental Resource Protection and Conservation

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 20202 Adopted	FY 2023 Proposed
<i>Grants and Disbursements for Water and Environmental Resource Protection and Conservation</i>				
Feral Animal Control	\$0	\$0	\$0	\$1,000,000
TOTAL WATER AND ENVIRONMENTAL RESOURCE PROTECTION AND CONSERVATION	\$0	\$0	\$0	\$1,000,000

Economic Development Program - Workforce Development

Program Description

On July 22, 2017, President Obama signed into law the Workforce Innovation and Opportunity Act ("WIOA"), H.R.S. 803. The enactment of WIOA provides an opportunity for the creation of a One-Stop Delivery System which is job-driven and responds to the needs of job seekers and employers to assist in job placement. Programs supported under WIOA are the Adult, Dislocated Worker, Youth, and Rapid Response Programs. These federally funded programs increase occupational skills, employability, job retention, and earnings through training, support services, tuition, and the ability to increase marketable skills through assessments and individualized education plans.

Population Served

WIOA increases access to high quality workforce services for a range of targeted populations, preparing them for long-term careers. These populations include individuals with disabilities, youth, veterans, military spouses, farm workers, dislocated workers, individuals with a history of unemployment because of a variety of barriers, Native Hawaiians, Native Americans, and other underserved minorities. WIOA also assists businesses in need of services by matching employees with employers, through lay-off aversion and support during incidents resulting in immediate and unforeseen unemployment.

Services Provided

The Maui American Job Center ("AJC"), with guidance and oversight by the Maui County Workforce Development Board ("MCWDB"), administers WIOA funding to enable the selected providers to service its Adult, Dislocated Worker, Youth, and Rapid Response programs. These providers support workers and businesses with training and case management counseling to enable WIOA participants to have the necessary skills to be work ready for high-demand occupations.

Key Activity Goals & Measures

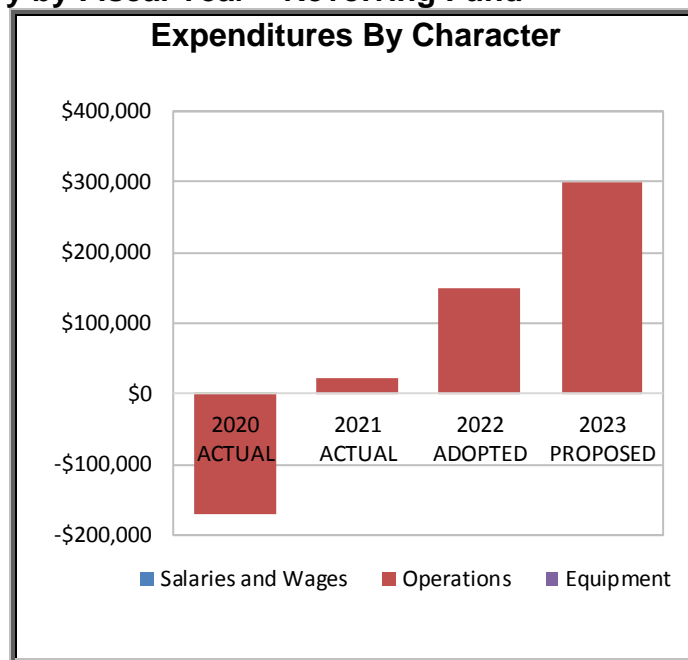
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Expand WIOA program opportunities.</i>				
1. Conduct outreach and/or foster relationship for possible training providers to provide individuals various options to obtain necessary skills training	# of training providers/ venues	115	35	45
<i>Goal #2: Improve existing programs and services.</i>				
1. Provide further guidance and assistance to WIOA funded programs	# of participants in WIOA Adult and Dislocated Worker Programs	132	90	105
	# of participants in WIOA Youth Program	62	60	60
2. Initiate programs, workshops, and training opportunities for job seekers and employers	# of programs, workshops, and training opportunities	13,488	20	40
3. Provide job training opportunities to assist with sustainable living wages	# of individuals trained	51,638	50	250

Economic Development Program - Workforce Development

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Open Maui's American Job Center ("AJC").</i>				
1. Bring partners together to participate in the AJC	# of partners signed onto the MOU	17	15	15
2. Coordinate or partner to provide training or workshops	# of training or workshops conducted	59	10	25

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$0	\$0	\$0	0.0%
SERVICES	\$0	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	-\$170,000	\$23,213	\$150,000	\$300,000	\$150,000	100.0%
Operations Total	-\$170,000	\$23,213	\$150,000	\$300,000	\$150,000	100.0%
Equipment						
MACHINERY AND EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	-\$170,000	\$23,213	\$150,000	\$300,000	\$150,000	100.0%

Community Development Block Grant Program**Program Description**

The Community Development Block Grant (“CDBG”) Program, a division within the Office of the Mayor, is directly responsible for the administration and management oversight of the CDBG funds allocated by the U.S. Department of Housing and Urban Development (“HUD”) to the County of Maui.

Created by Title I of the Housing and Community Development Act of 1974 (Public Law 93-383), which became effective January 1, 1974, the CDBG Program is the Federal government’s primary program for promoting community revitalization throughout the nation. One of four formula programs administered by HUD, annual CDBG grants are provided on a formula basis to local governments to develop viable communities by promoting integrated approaches that provide decent housing, a suitable living environment, and expanded economic opportunities for low- and moderate-income persons.

The County’s CDBG Program is administered to meet major objectives in four categories based on the Consolidated Plan. These objectives are as follows:

- Public Facilities and Infrastructure Improvements
- Public Service
- Economic Development
- Planning and Program Administration

The range of activities that may be undertaken with CDBG funds include, but are not limited to, acquisition, construction, and rehabilitation of public facilities and improvements; provision of public services; rehabilitation of housing; removal of architectural barriers; activities of economic development; and planning for community development. Annually, the County’s short-term (one year) objectives are aligned with the long-term goals of the Consolidated Plan through a competitive application process (Request for Proposals) that govern the review, evaluation, and selection of projects proposed for funding by the CDBG Program.

The CDBG program will continue to focus on public facilities, public service, and economic development programs to support low- and moderate-income individuals and families, as well as government safety equipment to areas that are designated as “Area Benefit” (Hana and Molokai), where 51 percent of the area is low- and moderate-income.

Countywide Outcome(s)

The Community Development Block Grant Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The CDBG Program serves citizens in Maui County who are of low- to moderate-income as defined by HUD.

Services Provided

The CDBG Program provides funding to develop viable communities, which provide decent housing, a suitable living environment, and expanded economic opportunities for low- to moderate-income persons.

Community Development Block Grant Program

External Factors

The Coronavirus pandemic impacted CDBG projects due to the working guidelines/rules by the Department of Health and the County of Maui. For example, to ensure the workers were protected from the virus, they are now required to social distance, wear masks, stay home if they feel ill, travel restrictions, and the delay in receiving materials from outside Hawaii.

The CARES Act provided funding to enable our community to prevent, prepare for, and respond to the pandemic by providing quality subsidized housing and expanding economic opportunities for low- and moderate-income persons through Department of Housing and Urban Development ("HUD") programs. The County of Maui received three tranches of funds, Round 1 of \$1,104,173; Round 2 of \$699,975; and Round 3 of \$1,874,312. Public Hearings were held for each tranche. The Family Life Center and Maui Economic Opportunity, Inc. administered rental assistance and mortgage relief programs through the funding received.

CDBG will continue to focus on Public Facilities, Public Service, and Economic Development programs that provide service to our low- and moderate-income individuals and families; and safety equipment to areas that are designated as "Area Benefit" (Hana and Molokai), where 51 percent of the area is low- and moderate-income.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Comply with pertinent Code of Federal Regulations ("CFR") that stipulates the required distribution of resources among activities funded. Evaluate, select, and monitor projects to ensure funding performance is achieved.</i>				
1. Ensure that the grant amount awarded to the CDBG Program is used for activities that will benefit low- and moderate-income persons	% of grant amount awarded to low- and moderate- income persons ($\geq 70\%$)	70%	80%	80%
2. Ensure that grant amount awarded to the CDBG Program is used for public service activities	% of grant amount awarded to public service activities ($\leq 15\%$)	0%	15%	15%
3. Ensure that grant amount awarded to the CDBG Program is used for planning and program administration activities	% of grant amount awarded for planning and program administration activities ($\leq 20\%$)	20%	20%	20%
<i>Goal #2: Comply with pertinent CFR that stipulate the County's timely and proper expending of the CDBG grant amount. Monitor projects' activities and financial progress.</i>				
1. Ensure that sub-recipients expend CDBG funds in a timely manner	Grant balance is < 1.5 times the grant amount received	1.2	1.5	1.5

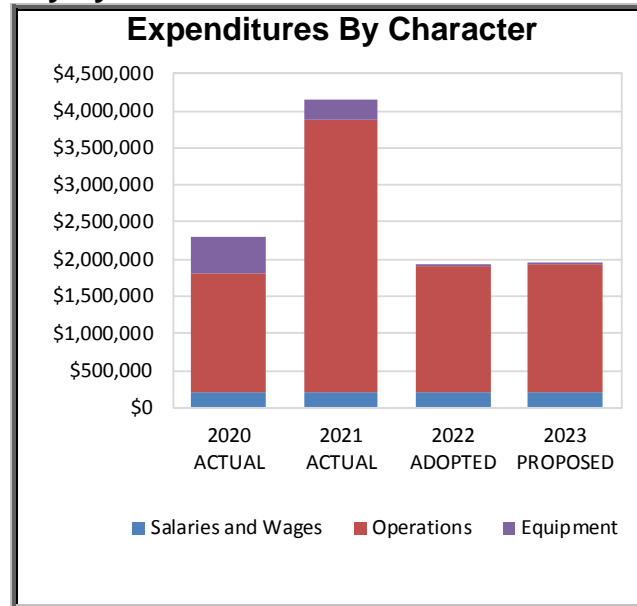
Community Development Block Grant Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Comply with pertinent CFR that stipulates the proper submission of required reports by ensuring that all required reports contain the pertinent required information and is submitted to HUD within the required timeframe.</i>				
1. Collect, analyze, and evaluate pertinent monitoring and performance information from sub-recipients, and compile reports to include all information to satisfy Federal reporting requirements (Annual Action Plan ("AAP"); Consolidated Plan ("ConPlan"); and Comprehensive Annual Performance Evaluation Report ("CAPER"))	% of compiled reports satisfying all Federal reporting requirements	100%	100%	100%
2. Ensure timely submission of required HUD reports (AAP, ConPlan, and CAPER)	% of HUD reports submitted 45 days before start of the program year	100%	100%	100%
	% of ConPlan submitted 45 days before start of the program year	100%	100%	100%
	% of CAPER submitted 90 days after the program year	100%	100%	100%

Community Development Block Grant Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$202,836	\$215,242	\$214,908	\$214,908	\$0	0.0%
Salaries and Wages Total	\$202,836	\$215,242	\$214,908	\$214,908	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$594	\$512	\$1,200	\$1,200	\$0	0.0%
OTHER COSTS	\$1,446,641	\$3,507,069	\$2,175	\$4,205	\$2,030	93.3%
SERVICES	\$2,694	\$925	\$4,500	\$4,500	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$1,524,584	\$1,547,584	\$23,000	1.5%
TRAVEL	\$994	\$0	\$2,800	\$2,800	\$0	0.0%
UTILITIES	\$1,332	\$1,261	\$1,500	\$1,500	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$140,697	\$161,842	\$151,563	\$154,609	\$3,046	2.0%
Operations Total	\$1,592,952	\$3,671,608	\$1,688,322	\$1,716,398	\$28,076	1.7%
Equipment						
LEASE PURCHASES	\$1,549	\$1,737	\$2,500	\$2,500	\$0	0.0%
MACHINERY & EQUIPMENT	\$495,526	\$265,933	\$0	\$0	\$0	0.0%
Equipment Total	\$497,075	\$267,671	\$2,500	\$2,500	\$0	0.0%
Program Total	\$2,292,863	\$4,154,521	\$1,905,730	\$1,933,806	\$28,076	1.5%

Personnel Summary by Position Title⁶- Grant Revenue Fund

POSITION TITLE	FY 2023 PROPOSED
Community Development Block Grant (CDBG) Program Manager	1 Position
CDBG Program Specialist I	1 Position
CDBG Program Specialist II	1 Position

⁶ The Office of the Mayor does not report equivalent personnel. The position titles listed on this table are for informational purposes only. Disbursement for salaries and premium pay is not restricted by Section 5 of the General Budget Provisions.

Community Development Block Grant Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Community Development Block Grant ("CDBG") Program	No	No	\$1,900,669	\$1,832,661	\$1,905,730	\$1,933,806
TOTAL			\$1,900,669	\$1,832,661	\$1,905,730	\$1,933,806

Grant Award Description

CDBG Program

The sole source of funding of the CDBG comes from the United States Department of Housing and Urban Development – Community Planning and Development (HUD-CPD).

Open Space, Natural Resources, Cultural Resources, and Scenic Views Preservation

Program Description

The Open Space, Natural Resources, Cultural Resources, and Scenic Views Preservation Fund was established for the purpose of purchasing or otherwise acquiring lands or property entitlements for land conservation purposes in the County of Maui for the following purposes:

1. Public outdoor recreation and education;
2. Preservation of historic or culturally important land areas;
3. Protection of significant habitat or ecosystems, including buffer zones;
4. Preserving forests, beaches, coastal areas, and agricultural lands;
5. Protecting watershed lands to preserve water quality;
6. Conserving land for the purpose of reducing erosion, floods, landslides, and runoff; and
7. Improving disabled and public access to, and enjoyment of, public land, open space, and recreational facilities.

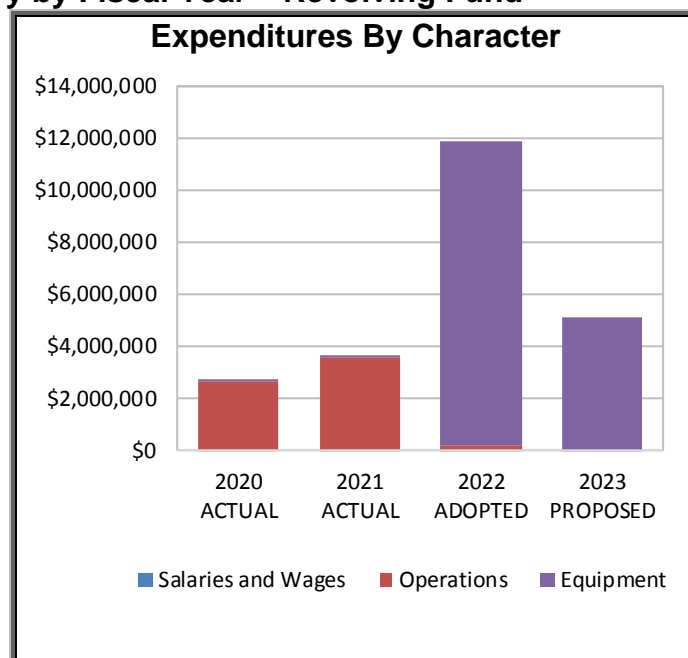
In adopting each fiscal year's budget and capital program, the Council shall appropriate a minimum of one percent of the certified real property tax revenues to the Open Space, Natural Resources, Cultural Resources, and Scenic Views Preservation Fund. Any balance remaining in this fund at the end of the fiscal year shall not lapse, but shall remain in the fund, accumulating from year to year. The appropriations to this fund shall not substitute, but shall be in addition to, those appropriations historically made. The revenues in this fund shall not be used for any purpose except those listed above. No revenues in this fund shall be used for maintenance of lands acquired.

Countywide Outcome(s)

The Countywide Cost Program – Open Space supports the following countywide outcome(s):

- A Well-planned Public Infrastructure
- A Strong and Diversified Economy
- A Prepared, Safe, and Livable County
- An Environmentally Responsible and Sustainable Community

Program Budget Summary by Fiscal Year – Revolving Fund



Open Space, Natural Resources, Cultural Resources, and Scenic Views Preservation

Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$32,061	-\$3,991	\$0	\$0	\$0	0.0%
OTHER COSTS	\$2,565,632	\$3,618,434	\$200,000	\$0	-\$200,000	-100.0%
SERVICES	\$992	\$4,198	\$0	\$0	\$0	0.0%
TRAVEL	\$48,672	\$0	\$0	\$0	\$0	0.0%
UTILITIES	\$0	\$294	\$0	\$0	\$0	0.0%
Operations Total	\$2,647,356	\$3,618,935	\$200,000	\$0	-\$200,000	-100.0%
Equipment						
LAND	\$0	\$0	\$11,700,000	\$5,105,072	-\$6,594,928	-56.4%
MACHINERY & EQUIPMENT	\$5,208	\$4	\$0	\$0	\$0	0.0%
Equipment Total	\$5,208	\$4	\$11,700,000	\$5,105,072	-\$6,594,928	-56.4%
Program Total	\$2,652,564	\$3,618,939	\$11,900,000	\$5,105,072	-\$6,794,928	-57.1%

Equivalent Personnel Summary by Position Title – Revolving Fund

The Open Space, Natural Resources, Cultural Resources, and Scenic Views Preservation Fund does not have equivalent personnel funded through the Revolving Fund.

Emergency Fund**Program Description**

The Emergency Fund was established for the purpose of funding a public emergency that threatens the life, health, property, or economic viability of the County.

In adopting each fiscal year's budget and capital program, the Council may make appropriations to the fund. Any balance remaining in this fund at the end of the fiscal year shall not lapse, but shall remain in the fund, accumulating from year to year. The revenues in this fund shall not be used for any purpose except those stated above.

In FY 2020, four million dollars (\$4,000,000) was appropriated from the Emergency Fund to address challenges resulting from the COVID-19 pandemic.

In FY 2021, nine million dollars (\$9,000,000) was appropriated to address the flooding event in March 2021.

In FY 2022, three million dollars (\$3,000,000) was appropriated to address the 2021 December Severe Weather Event.



Parks and Recreation



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

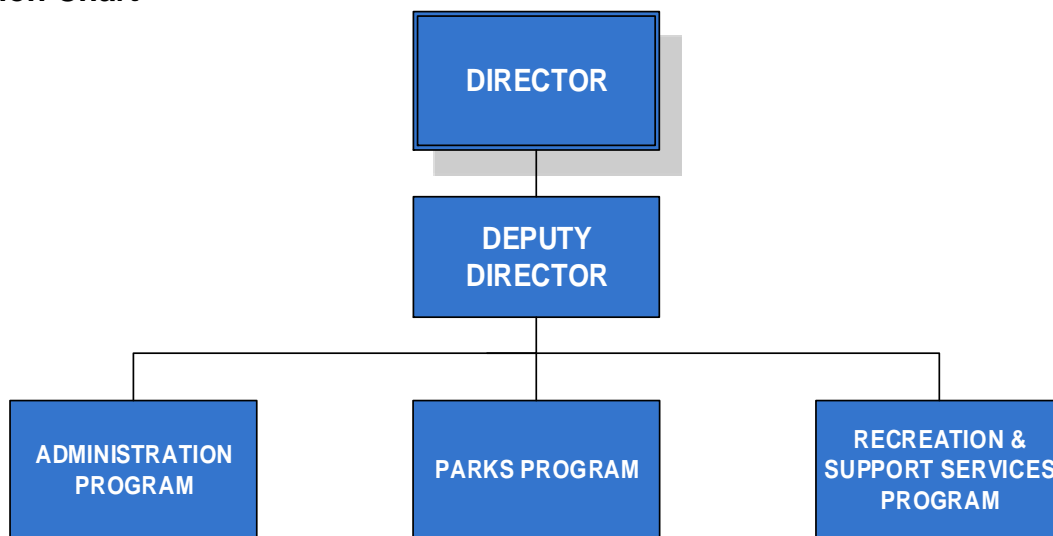
The purpose of the Department of Parks and Recreation (“Department”) is to provide safe, satisfying, and cost-effective recreational opportunities for the residents of and visitors to Maui County.

Countywide Outcome(s)

The Department supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

In Fiscal Year 2023, the Department will continue to develop, rebuild, and strengthen its organizational and operating systems. These include:

- Delivery of current key commitments
 - Facility Maintenance
 - Preventative Maintenance
 - Permitting
 - Safety in Parks Facilities
- Identify plans for new strategic initiatives
 - Recreation Programming
 - CIP Planning
 - Increase rounds played at the Waiehu Municipal Golf Course

Department Summary**External Factors Description**

The COVID-19 pandemic continues to present numerous challenges and opportunities for growth and change. The Department has adjusted to various working environments, physical distancing, and health and safety guidelines. Maintaining a healthy and safe environment for our community and employees continues to be the Department's priority while recognizing an increase in labor and operational costs for the additional best practices implemented because of the pandemic.

The Department recognized the limited use of facilities during these challenging times and confirmed the need for expansion and modification in recreational programming and permitting. With the implementation of modified facility use and programs, it was evident that all parks play a vital role in meeting the evolving health needs of our communities. A recent National Recreation and Park Association ("NRPA") Park Pulse Survey found that 83 percent of adults agree that visiting their local parks, trails, and open spaces has been essential for their mental and physical well-being during the pandemic.

The Department continues to adapt to the changing preferences of our diverse residents and visitors while continuing to adhere to the public health emergency rules. Recreational programs, pool use, and organized sports have slowly returned as public health emergency rules continue to loosen.

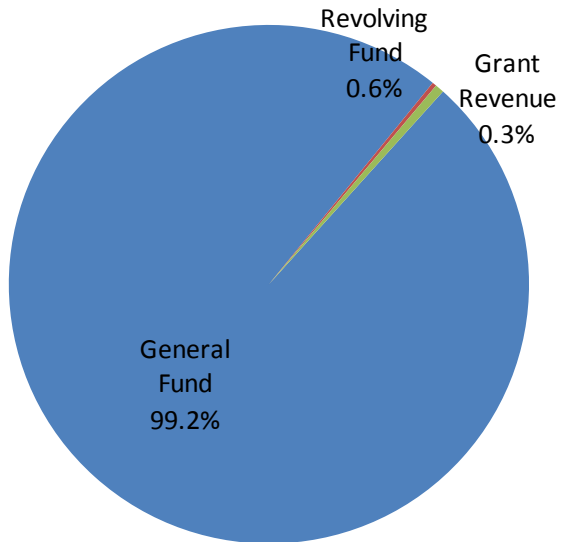
The Play and Learn Sessions ("PALS") Program was also greatly impacted by the COVID-19 pandemic. In an effort to provide assistance for our youth, as well as our working families, the PALS program offered modified PALS Keiki Kare sessions focusing on caring for our keiki as well as helping to strengthen families by providing a quality recreational and learning program.

Environmental issues such as climate change and sea level rise continue to be impactful factors affecting how the Department designs, builds, and maintains its parks and facilities. The Department's vulnerability study of coastal properties, currently in progress, will assess these impacts and recommend policies and adaptation options for each beach park once completed. The study is the first step in what will be a new ongoing process to monitor conditions and initiate actions and projects to mitigate the impacts of coastal threats.

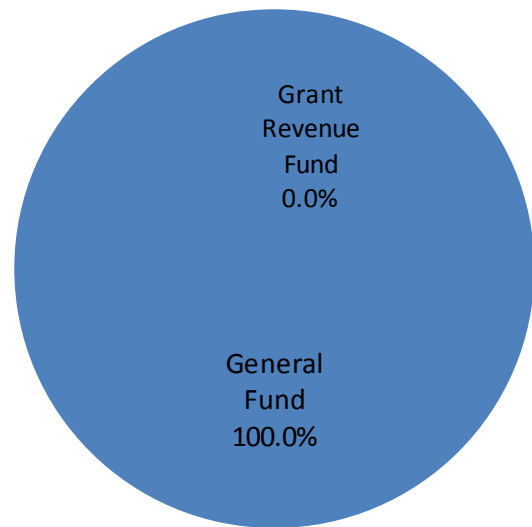
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

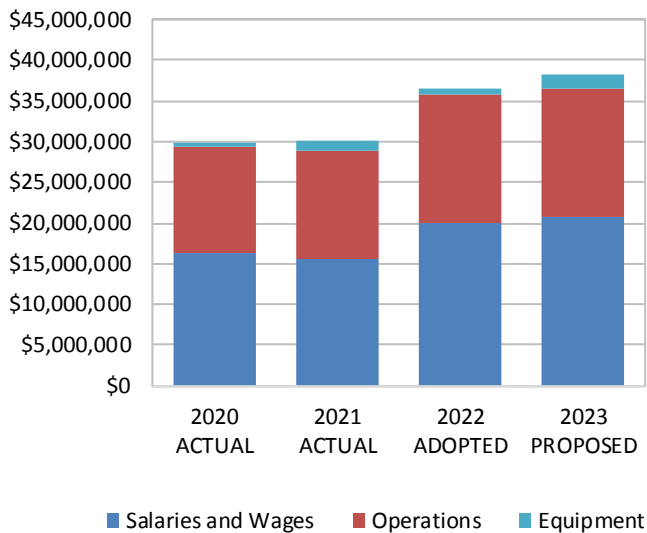


FY 2023 Total Equivalent Personnel

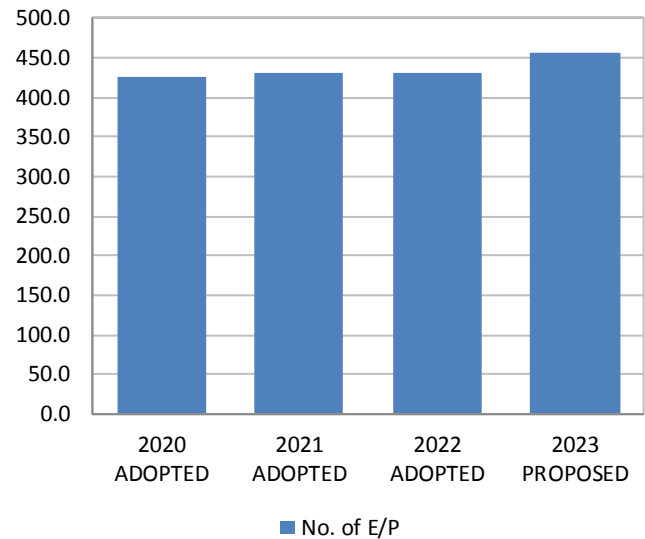


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$591,652	\$541,525	\$458,278	\$486,278	\$28,000	6.1%
WAGES & SALARIES	\$15,698,773	\$15,046,323	\$19,534,060	\$20,341,522	\$807,462	4.1%
Salaries and Wages Total	\$16,290,424	\$15,587,848	\$19,992,338	\$20,827,800	\$835,462	4.2%
Operations						
MATERIALS & SUPPLIES	\$2,150,961	\$2,251,028	\$3,066,451	\$2,807,242	-\$259,209	-8.5%
OTHER COSTS	\$565,441	\$451,249	\$1,208,488	\$864,782	\$108,772	9.0%
SERVICES	\$5,858,543	\$6,739,639	\$6,119,471	\$6,483,890	\$838,966	13.7%
TRAVEL	\$29,329	\$6,282	\$49,636	\$49,636	\$0	0.0%
UTILITIES	\$4,514,089	\$3,810,022	\$5,448,136	\$5,420,116	-\$28,020	-0.5%
Operations Total	\$13,118,362	\$13,258,219	\$15,892,182	\$15,625,666	-\$266,516	-1.7%
Equipment						
LEASE PURCHASES	\$101,736	\$32,711	\$39,029	\$43,029	\$4,000	10.2%
MACHINERY & EQUIPMENT	\$472,098	\$1,323,665	\$516,000	\$1,884,850	\$1,368,850	265.3%
Equipment Total	\$573,834	\$1,356,376	\$555,029	\$1,927,879	\$1,372,850	247.3%
Department Total	\$29,982,621	\$30,202,443	\$36,439,549	\$38,381,345	\$1,941,796	5.3%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	38.0	40.0	41.0	43.0	2.0	4.9%
Parks Program	72.4	72.4	72.4	76.4	4.0	5.5%
Recreation & Support Services Program	316.8	319.0	319.0	337.5	18.5	5.8%
Department Total	427.2	431.4	432.4	456.9	24.5	5.7%

Administration Program**Program Description**

The Administration Program (“Program”) is responsible for overseeing the overall operation of the Department, provides support services to all programs, oversees enforcement of all pertinent parks rules, oversees issuance of parks permits, and monitors Commercial Ocean Recreational Activities (“CORA”). In addition to these responsibilities, this Program also provides: safety training; coordination of grant, licenses, and leases; and master planning of parklands and facilities. The Program’s team consists of the Director’s Office, Permits and Enforcement Section, Safety Specialist, Grant Coordinator, Planner VI, and Administrative Office staff.

Permit and Enforcement Section

The Permit and Enforcement Section is responsible for issuing permits for all County parks and facilities and the enforcement of all ordinances, rules, and regulations at the same. This section also makes recommendations regarding amendments needed to existing park ordinances, rules, regulations, policies, and procedures governing the use of parks and recreational facilities to ensure that residents and visitors to the County of Maui can continue to safely recreate.

The Permits and Enforcement Section is comprised of five district permit offices, working with two additional satellite offices, and a park security unit. The permitting staff works with the public to coordinate, oversee, administer, monitor, and review the issuance of County park use permits. This includes the input of permit application requests into permitting software, maintenance of digital files, collection of applicable fees and charges, and the explanation and review of required permitting documents from various County agencies, including the Department of Fire and Public Safety’s Fire Prevention Bureau and Ocean Safety, Department of Planning, Department of Liquor Control, Department of Public Works, and the Department of Police. The Department also works with the State Department of Land and Natural Resources and Department of Health. Permitting staff serve as the communication liaison between permit applicants and other departmental personnel to ensure the proper set-up, review, and monitoring of thousands of permits issued annually. Some of the various permit types issued are for activities such as camping, league practices and games, non-profit fundraisers, filming, tournaments, private parties, concerts, and other large special events.

The security and code enforcement section is comprised of Park Security Officers (“PSOs”). The purpose of the unit is to promote the safety and welfare of community members and visitors who utilize the Department’s parks and facilities. The PSOs address park permit and enforcement issues, working closely with the Maui Police Department and other County and State regulatory agencies. The initiative is to educate the park users when necessary, take enforcement action to achieve compliance, and do so with the goal of enriching the experience for park users as a whole. This unit also initiates communication with other departmental staff to ensure safety hazards, such as repair needs or health and safety risks, are addressed as quickly as possible.

Safety Section

The Safety Specialist provides a framework of safety concepts in the form of classroom and field safety training to ensure the safety of all employees. The training covers a variety of topics that adhere to the health and safety of the Maui County safety program. In addition, professional training is sought to augment the expertise and skills of the staff in several areas: First Aid/CPR/AED; mowing (zero turn and tractor mowers); skid steer equipment; forklift; and scissor lift operation. The Safety Specialist also establishes and updates written safety programs such as the Department’s Hurricane Response and Evacuation programs. Online safety training utilizing Vector Solutions was established with assistance from the County’s Risk Management Division to provide necessary training, while maintaining a healthy work environment.

Administration Program**Program Description (Cont'd)****Safety Section (Cont'd)**

The Department's safety program is comprised of annual inspections of twelve Department areas located throughout the islands of Maui, Moloka'i, and Lana'i. This task encompasses inspecting, reporting, and recommending improvements to safety practices for compliance with Occupational Safety and Health Administration ("OSHA") guidelines. The areas of inspection include base yards, offices, and equipment storage sites. Several documentation forms and kits are provided to facilitate workplace self-inspection as performed by the supervisors. In addition, the Safety Section provides Department staff with required safety protection in the form of Personal Protection Equipment (PPE) as well as oversees the Department's Safety Committee.

Grants Management Section

The Grants Management Section works to develop partnerships with the Community's non-profit organizations to improve the Department's park lands, facilities, and recreation programs. Grants previously awarded to community partners include the Maui Inline Hockey Association for the replacement of the Kalama Park hockey rink's dasher boards and lights, the Bahay Kubo Foundation for the repair of the traditional bahay kubo at the Kepaniwai Heritage Gardens, and the Lahaina Restoration Foundation who assists the Department with the preservation and maintenance of the parks within the Lahaina Historic District. This section also reviews grant applications for completeness, executes leases of park lands, and monitors the use of the Department's public lands held in lease or license by our non-profit partners.

Master Planning

Master Planning for the Department is handled by the Planner VI. This position is responsible for identifying critical issues that need to be addressed in the master plan, preparing a scope of work for all master plans, managing these projects and the consultant teams, organizing community engagement events, and administering the contracts. Currently, the Planner is responsible for eleven funded master plan projects, of which seven are active and four are either on hold or have not started. For larger regional projects that often involve other agencies and organizations, the Planner represents the Department to ensure its interests and goals are considered. Examples of projects and organizations include the Transit Oriented Development (TOD) projects such as the Kaahumanu Community Corridor project and West Maui project; community plans for West and South Maui; the Metropolitan Planning Organization (MPO); Central Maui Transportation Study; West Maui Greenway Plan; and the Office of Climate Action, Resilience, and Sustainability.

Administrative Office

The Administrative Office provides support services to the Department's Director and Deputy Director, along with all of its Sections and Divisions. Section staff include the Administrative Officer, Personnel Assistant II, Personnel Assistant I, Pre-Audit Clerk II, Accountant II, and our Staff Services Assistant. This team manages and directs all departmental programs and provides personnel, payroll, budget, management services, inventory oversight, vehicle compliance, health insurance information and processing, Worker's Compensation, and Temporary Disability Insurance (TDI) compliance and assistance. This section also coordinates with other County departments and governmental agencies on issues relating to personnel and fiscal management.

Administration Program

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

Maui County's de facto population of approximately 164,754 is allowed access to facilities and parks supported by the Parks Program.

Services Provided

The Administration Program provides support services to the other divisions, safety programs and training, enforcement of parks rules, issuance of parks permits, contract management, and the management of Department grants, licenses, and leases.

Key Activity Goals & Measures – Administration

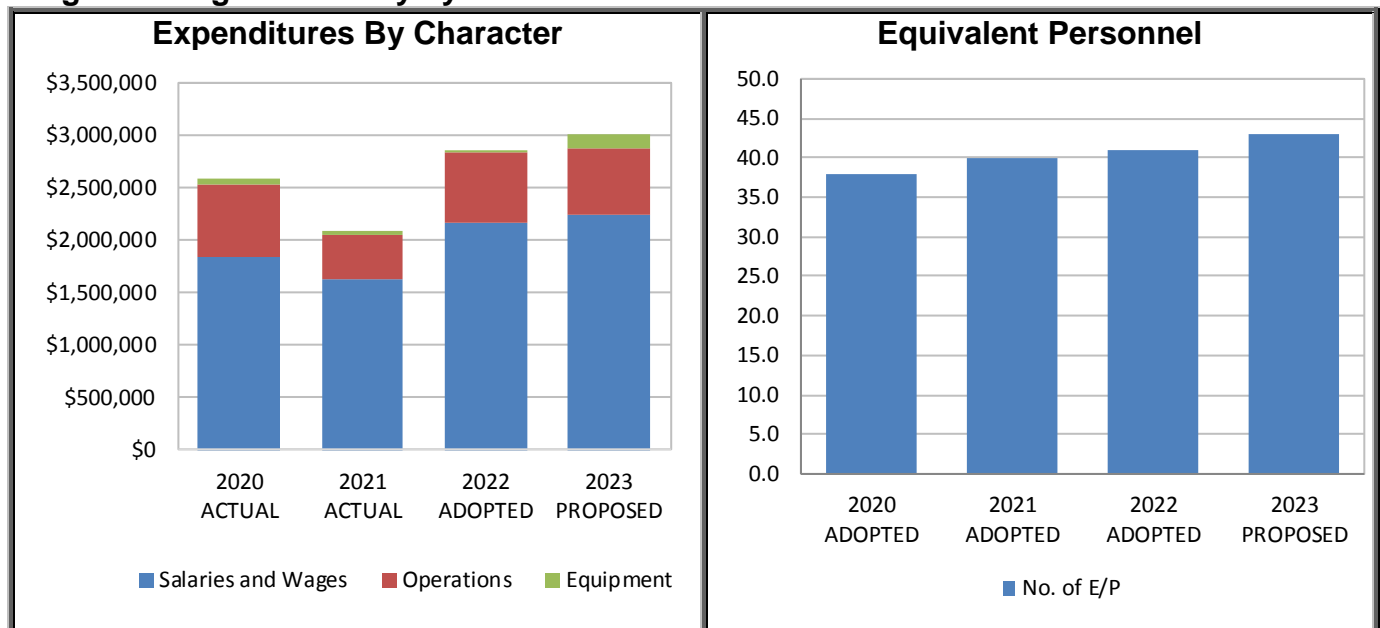
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Delivery of current key commitments.</i>				
1. Implement OSHA and Maui County safety & health programs to promote and maintain a safe work environment and to reduce hazards for employees and the public	# of safety inspections conducted on fields and at base yards	115	120	120
	# of training sessions conducted annually regarding proper use of safety equipment	68	60	60
	# of Department Safety committee meetings and Emergency drills conducted annually	30	12	12
	% of workers with adequate OSHA training	88%	88%	88%
2. Provide direct feedback and provide opportunities for two-way communication to all Department employees as it pertains to performance	% of annual performance evaluations completed by evaluation period	21.8%	100%	100%

Administration Program

Key Activity Goals & Measures – Permit and Enforcement Section

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Delivery of current key commitments.</i>				
1. Increase awareness of residents and visitors as well as education levels of staff members in regards to County parks rules and regulations and safe practices	% of parks inspected weekly by enforcement officers	41%	50%	60%
	Average # of citations issued monthly	172	100	105
	Annual completion % of standard ongoing training program for staff efficiency & public knowledge	70%	60%	75%
2. Create an efficient and effective permitting process with a high level of customer satisfaction	# of trainings/work sessions conducted with staff.	4	6	4

Program Budget Summary by Fiscal Year



Administration Program

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$110,574	\$86,594	\$65,000	\$65,000	\$0	0.0%
WAGES & SALARIES	\$1,718,416	\$1,547,428	\$2,107,740	\$2,166,992	\$59,252	2.8%
Salaries and Wages Total	\$1,828,990	\$1,634,021	\$2,172,740	\$2,231,992	\$59,252	2.7%
Operations						
MATERIALS & SUPPLIES	\$171,424	\$35,357	\$58,253	\$58,378	\$125	0.2%
OTHER COSTS	\$372,209	\$260,385	\$373,952	\$376,102	\$2,150	0.6%
SERVICES	\$127,778	\$103,443	\$194,800	\$164,800	-\$30,000	-15.4%
TRAVEL	\$8,268	\$1,336	\$15,909	\$15,909	\$0	0.0%
UTILITIES	\$10,900	\$11,914	\$16,882	\$17,782	\$900	5.3%
Operations Total	\$690,579	\$412,434	\$659,796	\$632,971	-\$26,825	-4.1%
Equipment						
LEASE PURCHASES	\$5,994	\$7,888	\$9,750	\$9,750	\$0	0.0%
MACHINERY & EQUIPMENT	\$59,868	\$29,068	\$20,000	\$134,500	\$114,500	572.5%
Equipment Total	\$65,861	\$36,956	\$29,750	\$144,250	\$114,500	384.9%
Program Total	\$2,585,430	\$2,083,412	\$2,862,286	\$3,009,213	\$146,927	5.1%

Equivalent Personnel Summary by Position Title

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Accountant II	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	0.0	0.0	0.0	0.0	0.0	0.0%
Contracts Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Grant Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant II	2.0	2.0	2.0	2.0	0.0	0.0%
Park Permits Clerk I	4.0	4.0	4.0	4.0	0.0	0.0%
Park Permits Clerk I	2.0	2.0	2.0	2.0	0.0	0.0%
Park Permits Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Park Permits Support Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Park Security Enforcement Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Park Security Officer I	10.0	10.0	11.0	13.0	2.0	18.2%
Parks Concessions Contracts Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Parks Security Officer I	1.0	3.0	3.0	3.0	0.0	0.0%
Personnel Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Planner VI	1.0	1.0	1.0	1.0	0.0	0.0%
Pre-Audit Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Safety Specialist II	1.0	1.0	1.0	1.0	0.0	0.0%
Special Events Specialist	2.0	2.0	2.0	2.0	0.0	0.0%
Staff Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	38.0	40.0	41.0	43.0	2.0	4.9%

Administration Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
915019A-5101 Regular Wages: Adjustment in salaries due to position reallocation; positions filled at a higher/lower step; and expansion position in FY 2022, increase to full year salary.	\$12,928	0.0
Operations		
SERVICES:		
915036B-6132 Professional Services: Delete Council-added conditional funding for a comprehensive assessment of highly utilized County parks and recreational facilities in the Wailuku district.	-\$50,000	
Equipment		
MACHINERY & EQUIPMENT:		
915029C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$20,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
915019A-5101 Regular Wages: Proposed expansion positions for two Park Security Officer I for FY 2023, 8 months funding.	\$52,720	2.0
Operations		
MATERIALS & SUPPLIES:		
915019B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$600	
915019B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$250	
OTHER COSTS:		
915019B-6250 Training Fees/Seminars: Related operation costs for the proposed expansion positions.	\$450	
915019B-6255 Uniform Allowance: Related operation costs for the proposed expansion positions.	\$1,700	
SERVICES:		
915017B-6132 Professional Services: Increase funding to provide for third-party investigations relating to violations of County Policies and Procedures.	\$20,000	
UTILITIES:		
915019B-6152 Cellular Telephones: Related operation costs for the proposed expansion positions.	\$900	
Equipment		
MACHINERY & EQUIPMENT:		
915019C-7040 Motor Vehicles: Replacement of Mid-Size Truck with Toolbox, Lights, PA/Horn (replace CM 2239).	\$63,500	
915019C-7030 Communication Equipment: Purchase eight Emergency Radios with Single Chargers at \$6,000 each.	\$48,000	
915029C-7044 Other Equipment: Replacement of ten Automated External Defibrillators at \$2,300 each.	\$23,000	
TOTAL EXPANSION BUDGET	\$211,120	2.0

Administration Program

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Lahaina Restoration Foundation	\$341,000	\$191,000	\$191,000	\$191,000
Maui Community Correctional Center Workline Program	\$0	\$0	\$117,000	\$117,000
TOTAL COUNTY GRANT SUBSIDY - ADMINISTRATION PROGRAM	\$341,000	\$191,000	\$308,000	\$308,000

County Grant Subsidy Program Description

Lahaina Restoration Foundation

This grant provides funding to maintain and preserve the Lahaina Historic District and provide maintenance and grounds keeping to areas not serviced regularly by normal, routine County programs. It includes the daily removal of garbage, the maintenance of trash receptacles, removal of graffiti, repair and maintenance of sprinkler systems, cleaning of sidewalks and gutters, and ongoing improvements to historic signs and displays within the historic district, as approved and recommended by the Maui County Cultural Resources Commission. In addition, lawn upkeep and planter maintenance, tree trimming and pruning, and maintenance of lighting systems within parks and public areas are provided.

Maui Community Correctional Center ("MCCC") Workline Program

The MCCC Workline Program prepares inmates for reintegration back into society. The Program promotes teamwork, job safety and responsibility, respectfulness, and work ethic, which become the foundation of an inmate's successful reintegration to the community. Its goal is to teach the inmate to become a more responsible and contributing member to the community, while learning job skills. During FY 2022, the Program was temporarily suspended because of the pandemic, but is expected to return in future years.

Administration Program

Program Description

The Ocean Recreational Activity Fund was established and created for the collection of fees for the review of applications and issuance of permits submitted under Article VII, Commercial Ocean Recreational Activity ("CORA"), Chapter 13.04A, Maui County Code ("MCC"). Funds may be expended for purposes relating to the implementation of Article VII, including, but not limited to, the provision of salaries, purchase of equipment, and maintenance of County property. The CORA Fund is appropriated annually during the budget process.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Population Served

Maui County's de facto population of approximately 164,754 is allowed access to facilities and parks supported by the Parks Program.

Services Provided

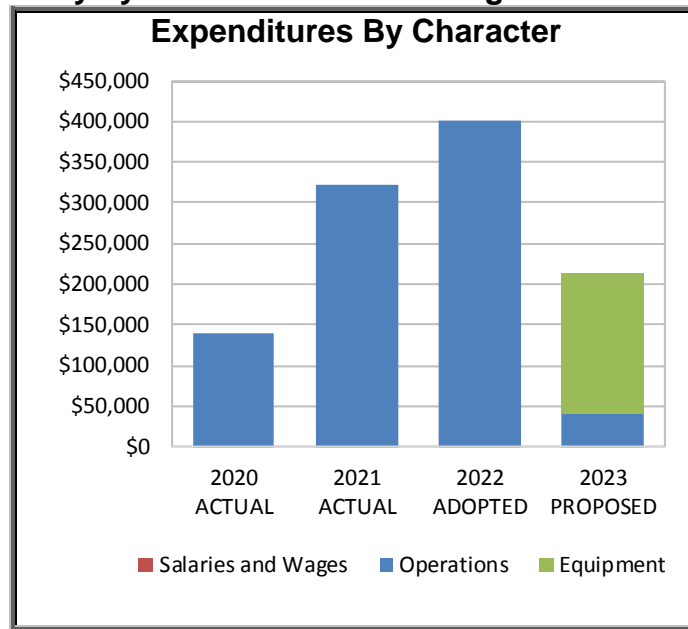
The CORA Fund assists in facilitating educational opportunities through efforts of the permits office and park enforcement staff working with CORA operators, clients, and beach goers alike. The fund has historically provided for instructional opportunities, vehicles, software, equipment, and other tools to assist efforts in supporting permit holders and impacted beach parks on a consistent basis.

Key Activity Goals & Measures – Administration

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Delivery of current key commitments.</i>				
1. Continue to improve and facilitate, to the extent practicable, the ocean/environmental protection and cultural awareness ("OPACA") programs each year to ensure that CORA operators have the necessary foundation to be responsible stewards on public lands.	# of OPACA programs facilitated per year	0	1	1

Administration Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$0	\$1,042	\$401,100	\$41,100	-\$360,000	-89.8%
SERVICES	\$140,000	\$320,311	\$0	\$0	\$0	0.0%
Operations Total	\$140,000	\$321,353	\$401,100	\$41,100	-\$360,000	-89.8%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$173,500	\$173,500	0.0%
Equipment Total	\$0	\$0	\$0	\$173,500	\$173,500	0.0%
Program Total	\$140,000	\$321,353	\$401,100	\$214,600	-\$186,500	-46.5%

Equivalent Personnel Summary by Position Title – Revolving Fund

The Administration Program does not have equivalent personnel funded through the Revolving Fund.

Parks Program

Program Description

The Parks Program includes the Beautification and Construction Maintenance Sections, the Waiehu Municipal Golf Course, and the Planning and Development Section.

The Beautification Section is responsible for turf management, greenways landscaping, and tree maintenance in parks. This section is comprised of Nursery Workers, Automatic Sprinkler System Repairers, Heavy Equipment Operator, Laborers, and Chemical Treatment Workers.

The Construction Maintenance Section is responsible for repair and improvement projects such as, but not limited to, plumbing, electrical, swimming pool, building, equipment, welding, and fencing. Their team is comprised of the General Construction Maintenance Supervisor II, Electrician-Electronic Equipment Repairers, Electric Pump Mechanics, Automotive Mechanics, Carpenter-Cabinet Makers, Painters, Building Maintenance Repairers, and Heavy Equipment Operators.

The Waiehu Municipal Golf Course Section is responsible for managing greens, fairways, tee boxes, and providing a healthy, relaxing, and affordable round of golf. This team is made up of the Golf Course Superintendent, Maintenance Supervisor, Groundskeepers, Automatic Sprinkler System Repairer, Chemical Treatment Worker, Power Mower Repairers, Janitor, and Golf Course Operations Clerks.

The Planning and Development Section initiates, schedules, and implements the Department's Capital Improvement Program ("CIP") to support the recreational and leisure needs of Maui County residents and visitors. This work encompasses the coordination of planning, land acquisition, budgeting, design, permitting, construction, and project management of all Department CIP projects.

The Division also reviews all new subdivision and building permit applications, and community development projects, for compliance with Section 18.16.320, MCC, and for optimum location and adequate acreage of park spaces to accommodate the projected population's future recreational endeavors.

Countywide Outcome(s)

The Parks Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

Maui County's de facto population of approximately 164,754 is allowed access to facilities and parks supported by the Parks Program.

Services Provided

The Parks Program maintains its recreational facilities, trees in the parks, as well as oversees the operations of the Waiehu Municipal Golf Course, and provides services relating to the completion of the Department's capital projects.

Parks Program

Key Activity Goals & Measures – Parks Program

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Delivery of current key commitments.</i>				
1. Develop and implement an Annual Preventative Maintenance Plan	# of annual preventative maintenance programs newly implemented	6	8	8
	% of rectangle fields aerified, top dressed, fertilized and monitored bi-annually	75%	75%	75%
	% of diamond fields aerified, top dressed, fertilized and monitored bi-annually	80%	75%	75%
	# of rectangular fields renovated and monitored annually	7	8	9
	# of diamond fields renovated and monitored annually	10	10	12
2. Complete deferred facility and parks maintenance projects	# of chain link replaced annually in linear feet	N/A	1,500	2,000
	% of parks with upgraded irrigation or water management systems installed	85%	95%	95%
	% of work orders responded to within 48 hours	70%	95%	95%
	# of parking lots sealed and/or restriped annually	N/A	4	5
<i>Goal #2: Identify plan for new strategic initiatives.</i>				
1. Implement the Department's Capital Projects effectively and efficiently	% of line item capital improvement projects contracted for design within six months of funds being appropriated	83%	80%	80%
	% of fully funded, designed, and permitted line item capital improvement construction projects encumbered within twelve months of funds being appropriated	75%	80%	80%

Parks Program

Key Activity Goals & Measures – Parks Program (Cont'd)

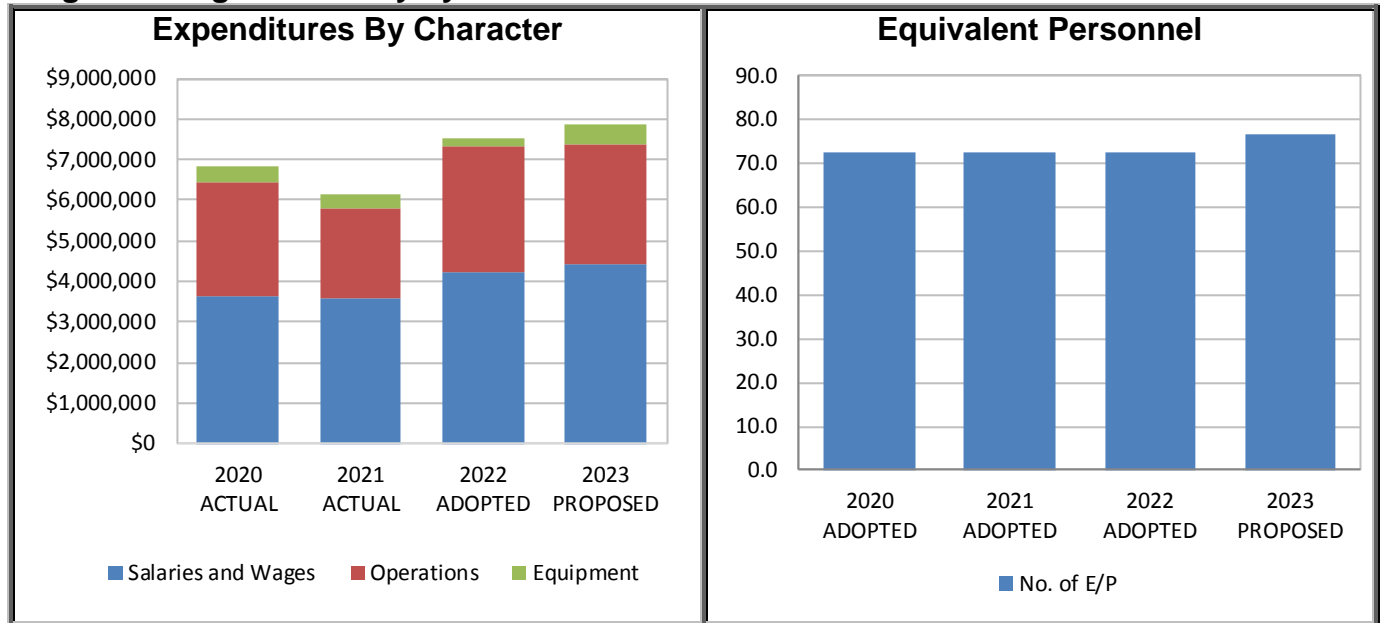
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Identify plan for new strategic initiatives. (Cont'd)</i>				
1. Implement the Department's Capital Projects effectively and efficiently (Cont'd)	% of projects where construction is substantially completed within the contracted time of performance	89%	80%	80%

Key Activity Goals & Measures - Waiehu Municipal Golf Course

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Delivery of current key commitments.</i>				
1. Reduction of weed population per 5 year schedule	% of greens free of weeds	99%	99%	99%
	% of tees free of weeds	98%	96%	97%
	% of fairways free of weeds	85%	90%	92%
2. Develop and implement a spot spraying program around greens and on and around tees	% of greens with a spot spray program implemented	100%	100%	100%
<i>Goal #2: Identify plans for new strategic initiatives.</i>				
1. Increase rounds played by Maui County residents	# of rounds played by retirees and students	45,277	34,000	47,000
	# of rounds played by adult residents	26,550	17,000	28,000
2. Increase rounds played by non-residents	# of rounds played by non-residents	3,716	1,500	3,900
	# of rounds played by Hawaii State residents (Maui County non-residents)	1,237	1,100	1,300
3. Increase in revenue generated	% increase in revenue generated	33%	7%	5%

Parks Program

Program Budget Summary by Fiscal Year



Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$123,263	\$116,603	\$88,393	\$116,393	\$28,000	31.7%
WAGES & SALARIES	\$3,500,449	\$3,486,489	\$4,148,029	\$4,284,353	\$136,324	3.3%
Salaries and Wages Total	\$3,623,713	\$3,603,092	\$4,236,422	\$4,400,746	\$164,324	3.9%
Operations						
MATERIALS & SUPPLIES	\$950,311	\$498,133	\$1,394,279	\$1,072,445	-\$321,834	-23.1%
OTHER COSTS	\$26,570	\$21,788	\$35,179	\$49,323	\$14,144	40.2%
SERVICES	\$1,634,607	\$1,480,294	\$1,414,122	\$1,594,706	\$180,584	12.8%
TRAVEL	\$5,990	\$1,209	\$12,387	\$12,387	\$0	0.0%
UTILITIES	\$215,652	\$208,462	\$255,375	\$258,375	\$3,000	1.2%
Operations Total	\$2,833,130	\$2,209,887	\$3,111,342	\$2,987,236	-\$124,106	-4.0%
Equipment						
LEASE PURCHASES	\$121,475	\$21,249	\$24,279	\$24,279	\$0	0.0%
MACHINERY & EQUIPMENT	\$271,573	\$309,328	\$136,000	\$462,000	\$326,000	239.7%
Equipment Total	\$393,048	\$330,577	\$160,279	\$486,279	\$326,000	203.4%
Program Total	\$6,849,890	\$6,143,555	\$7,508,043	\$7,874,261	\$366,218	4.9%

Parks Program

Equivalent Personnel Summary by Position Title

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Automatic Sprinkler System Repairer I	8.0	8.0	8.0	8.0	0.0	0.0%
Automatic Sprinkler System Repairer II	1.0	1.0	1.0	1.0	0.0	0.0%
Automotive Mechanic Helper	0.0	0.0	0.0	1.0	1.0	100.0%
Automotive Mechanic I	1.0	1.0	1.0	1.0	0.0	0.0%
Automotive Mechanic II	1.0	1.0	1.0	1.0	0.0	0.0%
Building Maintenance Repairer I	4.0	4.0	4.0	4.0	0.0	0.0%
Building Maintenance Repairer II	1.0	1.0	1.0	2.0	1.0	100.0%
Carpenter/Cabinet Maker I	1.0	1.0	1.0	1.0	0.0	0.0%
Carpenter/Cabinet Maker II	1.0	1.0	1.0	1.0	0.0	0.0%
Chemical Treatment Worker II	2.0	2.0	2.0	2.0	0.0	0.0%
Chief of Planning & Development	1.0	1.0	1.0	1.0	0.0	0.0%
CIP Coordinator	4.0	4.0	4.0	4.0	0.0	0.0%
Civil Engineer IV	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Computer Applications Support Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Electric Pump Mechanic Maintenance Repairer I	1.0	1.0	1.0	1.0	0.0	0.0%
Electric Pump Mechanic Maintenance Repairer II	1.0	1.0	1.0	1.0	0.0	0.0%
Electrician-Electronic Equipment Repairer I	1.0	1.0	1.0	1.0	0.0	0.0%
Electrician-Electronic Equipment Repairer II	1.0	1.0	1.0	1.0	0.0	0.0%
Equipment Operator III	3.0	3.0	3.0	3.0	0.0	0.0%
General Construction/ Maintenance	1.0	1.0	1.0	1.0	0.0	0.0%
Golf Course Groundskeeper II	1.0	1.0	1.0	1.0	0.0	0.0%
Golf Course	0.5	0.5	0.5	0.5	0.0	0.0%
Golf Course Groundskeeper I - H/T	0.0	0.0	0.0	1.0	1.0	100.0%
Golf Course Maintenance Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Golf Course Operations Clerk	4.0	4.0	4.0	4.0	0.0	0.0%
Golf Course Superintendent	1.0	1.0	1.0	1.0	0.0	0.0%
Golf Course Groundskeeper I	4.0	4.0	4.0	4.0	0.0	0.0%
Golf Course Groundskeeper I, HT	0.5	0.5	0.5	0.5	0.0	0.0%
Golf Course Groundskeeper II	5.0	5.0	5.0	5.0	0.0	0.0%
Janitor I, PT	0.4	0.4	0.4	0.4	0.0	0.0%
Labor Supervisor I	1.0	1.0	1.0	1.0	0.0	0.0%
Laborer II	1.0	1.0	1.0	1.0	0.0	0.0%
Nursery Worker I	3.0	3.0	3.0	3.0	0.0	0.0%
Nursery Worker II	2.0	2.0	2.0	2.0	0.0	0.0%
Painter I	1.0	1.0	1.0	1.0	0.0	0.0%
Painter II	1.0	1.0	1.0	1.0	0.0	0.0%
Park Maintenance Superintendent	1.0	1.0	1.0	1.0	0.0	0.0%
Park Project Coordinator	1.0	1.0	1.0	2.0	1.0	100.0%
Parks Beautification Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Plumber I	1.0	1.0	1.0	1.0	0.0	0.0%
Plumber II	1.0	1.0	1.0	1.0	0.0	0.0%
Power Mower Repairer I	1.0	1.0	1.0	1.0	0.0	0.0%
Power Mower Repairer II	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary I	2.0	2.0	2.0	2.0	0.0	0.0%
Tree Trimmer/Chemical Treatment Helper	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	72.4	72.4	72.4	76.4	4.0	5.5%

Parks Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
915681A-5101 Regular Wages: Positions transferred to 915684A Park Maintenance Contracts.	-\$191,760	-3.0
915684A-5101 Regular Wages: Positions transferred from index code 915681A Private Maintenance Contractor; offset due to salary correction.	\$191,772	3.0
Operations		
OTHER COSTS:		
915681B-6235 Rentals: Budget transferred to 915684B Park Maintenance Contracts.	-\$10,500	
915684B-6235 Rentals: Budget transferred from 915681B Private Maintenance Contractor.	\$10,500	
MATERIALS & SUPPLIES:		
915667B-6012 Construction Materials: Budget transferred to subobject 6138.	-\$40,000	
915667B-6031 Repairs & Maintenance Supplies: Budget transferred to subobject 6138.	-\$340,584	
915681B-6039 Paint & Painting Supplies: Budget transferred to 915684B Park Maintenance Contracts.	-\$10,200	
915684B-6039 Paint & Painting Supplies: Budget transferred from 915681B Private Maintenance Contractor.	\$10,200	
SERVICES:		
915666B-6129 Other Services: Deletion of Council-added condition for the Hamakualoa Open Space Preserve Master Use and Management Plan.	-\$400,000	
915667B-6138 R & M - Services/Contracts: Budget transferred \$40,000 from subobject 6012 and \$340,584 from subobject 6031.	\$380,584	
915681B-6135 Repairs & Maint. Buildings: Budget transferred to 915684B Park Maintenance Contracts.	-\$30,000	
915681B-6137 R & M Machinery/Equipment: Budget transferred to 915684B Park Maintenance Contracts.	-\$30,000	
915681B-6138 R & M - Services/Contracts: Budget transferred to 915684B Park Maintenance Contracts.	-\$318,000	
915684B-6135 Repairs & Maint. Buildings: Budget transferred from 915681B Private Maintenance Contractor.	\$30,000	
915684B-6137 R & M Machinery/Equipment: Budget transferred from 915681B Private Maintenance Contractor.	\$30,000	
915684B-6138 R & M Machinery/Equipment: Budget transferred from 915681B Private Maintenance Contractor.	\$318,000	
Equipment		
MACHINERY AND EQUIPMENT:		
915321C-7037 Golf Course Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$81,000	
915680C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$55,000	

Parks Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
915321A-5101 Regular Wages: Proposed expansion positions for two half-time Golf Course Groundskeeper I - H/T) for FY 2023, 8 months funding.	\$30,360	1.0
915667A-5101 Regular Wages: Proposed expansion positions for one Building Maintenance Repairer II and one Automotive Mechanic Helper for FY 2023, 8 months funding.	\$74,848	2.0
915684A-5101 Regular Wages: Proposed expansion position for one Park Project Coordinator for FY 2023, 8 months funding.	\$41,424	1.0
OTHER PREMIUM PAY:		
915680A-5215 Premium Pay: Additional funding because of special events, emergency call outs after hours for repair of irrigation systems, and the completion of the quick coupler conversion.	\$14,000	
915684A-5215 Premium Pay: Increased funding for additional work and travel due to the increase of large deferred maintenance projects managed by the Section.	\$14,000	
Operations		
MATERIALS & SUPPLIES:		
915321B-6034 Medical & Safety Supplies: Related operation costs for the proposed expansion positions.	\$250	
915321B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$500	
915321B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$500	
915321B-6060 Small Equipment - under \$1000: Related operation costs for the proposed expansion positions.	\$1,000	
915667B-6034 Medical & Safety Supplies: Related operation costs for the proposed expansion positions.	\$500	
915667B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$1,000	
915667B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$2,500	
915667B-6060 Small Equipment - under \$1000: Related operation costs for the proposed expansion positions.	\$2,500	
915680B-6001 Agricultural Supplies: Increase in organic fertilizer (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$50,000	
OTHER COSTS:		
915321B-6244 Computer Software: Increase funding for software and license for existing Rainbird irrigation system.	\$14,000	
915321B-6255 Uniform Allowance: Related operation costs for the proposed expansion positions.	\$48	
915667B-6255 Uniform Allowance: Related operation costs for the proposed expansion positions.	\$96	

Parks Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
UTILITIES:		
915682B-6152 Cellular Telephone: Annual data plans for six tablets for staff to access project files while away from their office (ex. Field inspections, on-site project meetings, and presentations).	\$3,000	
SERVICES:		
915684B-6138 R&M - Services/Contracts: Funding for the Keawekapu Beach Access Parking Lot.	\$100,000	
915321B-6138 R&M - Services/Contracts: Funding for fence replacement and other repairs and maintenance at the Waihee Golf Course facility.	\$100,000	
Equipment		
MACHINERY AND EQUIPMENT:		
915321C-7037 Golf Course Equipment: Replacement of one Hybrid Green Mower/Verticut at \$90,000; and purchase one Low Emission Ground Maintenance equipment at \$10,000.	\$100,000	
915667C-7040 Motor Vehicles: Purchase one Van with racks and interior shelving at \$50,000; and replacement of one 1-Ton Truck with rack, aluminum tool boxes, and liftgate at \$60,000 (replace CM 1988).	\$110,000	
915667C-7046 Parks Maintenance: Replacement of three Equipment Lifts at \$6,000 each.	\$18,000	
915680C-7040 Motor Vehicles: Replacement of one 3/4-Ton Truck with utility box, rack, and liftgate (replace CM 2232).	\$65,000	
915680C-7046 Parks Maintenance Equipment: Purchase one Pull Behind Slit Seeder at \$45,000; and replacement of one Electric Zero Turn Mower at \$35,000 and one Heavy Duty Utility Cart at \$45,000.	\$125,000	
915682C-7040 Motor Vehicles: Replacement of one Hybrid SUV (replace CM 2083).	\$44,000	
TOTAL EXPANSION BUDGET	\$912,526	4.0

Recreation and Support Services Program**Program Description**

The Recreation and Support Services Program provides recreational and daily maintenance support services for the 2,586 developed park acres expanded across six districts throughout the County of Maui. A variety of recreational programs are provided at beach parks, community parks, community centers, gymnasiums, sports fields, tennis and outdoor basketball courts, playgrounds, skate parks, pools, and picnic areas. This Program also provides pool guard services, including rescues, first aid, and water safety awareness programs at County swimming pools, while facilitating aquatics-oriented recreational programs such as Learn-to-Swim, exercise and therapeutic classes, and water safety and first aid certification classes. This program also oversees and conducts in-service training for County pool guards to keep water safety skills and certifications up-to-date.

Programs and Operations:Play and Learn Sessions (“PALS”) Section

The PALS Section of our Recreation and Support Services Section offers quality cultural, sport, recreational, and learning programs for children ages 5 to 12 during the summer and intersession periods throughout Maui County. Seasonal staff are employed to manage the 21 PALS sites on Maui and Molokai. The PALS Food Service Program is federally funded through the U.S. Department of Agriculture (USDA) and administered by the Department of Education (DOE), Office of Hawaii Child Nutrition Programs. Because of the COVID-19 pandemic, the PALS Section offered a modified PALS Keiki Kare Program at two sites within the Maui County, War Memorial Gymnasium and Mitchell Pauole Center Complex on Molokai, for the 2021 Summer and Winter Sessions.

Pools Section

The Pools Section is responsible for providing trained pool guard staff at the eight County pools. Staff also provide aquatic programs at these pools where participants learn to swim, get fit in water aerobics or lifeguarding courses, and reduce stress by lap swimming at one of the community pools.

Recreation and Support Services – Administration Staff

The Recreation and Support Services Program Administrative staff provides specialized assistance and oversees all sections within the Program. This section also assists the Department in planning, developing, and directing the implementation of recreation and inclusion programs.

Recreation and Support Services – Districts

This section is comprised of six districts: East/Hana, West/Lana‘i, South, Wailuku, Central, and Moloka‘i. Each district is responsible for the daily maintenance and operations of the parks and facilities within their area. District staff also organizes, directs, and oversees the recreational programs for each of their unique communities.

Countywide Outcome(s)

The Recreation and Support Services Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Recreation and Support Services Program

Population Served

Maui County's de facto population of approximately 164,754 is allowed access to facilities and parks supported by the Recreation and Support Services Program.

Services Provided

The Recreation and Support Services Program provides a variety of active and passive recreational opportunities for the community. Cultural, inclusive, virtual, and adaptive programming activities are also available. Players of all ages looking to participate in a variety of sports leagues and tournaments will find an abundance of programming coordinated by the Department's recreation staff at our various fields and gymnasiums. The Pools Section provides water programs at selected pools and lifeguard services at all County pools. The PALS Section provides a high valued, safe, and nurturing recreation program for the children of Maui County that address the physical, social, cultural, and educational needs of our keiki. The Recreation and Support Services Program also provides maintenance and custodial services that includes general landscaping, janitorial duties, facility preparation, and field lining. Timely and quality customer service to enhance and preserve the beauty and safety of our parks facilities, services and programs for all youth, adults, senior citizens and participants with disabilities, are what drive and define this Program.

Key Activity Goals & Measurements

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Delivery of current key commitments.</i>				
1. To provide quality park facilities for the community	% of quarterly facility inspections completed	98%	85%	85%
	% of satisfied users with facility surveys	0%	96%	96%
<i>Goal #2: Identify plan for new strategic initiatives.</i>				
1. To provide additional recreation opportunities through innovative and creative programming with new programs	Update existing or implement new recreation programs	2	8	8
	% of children's satisfaction level at or above satisfactory in district recreation programs	0%	85%	85%
	% of children's satisfaction level at or above satisfactory in the PALS programs	0%	96%	96%
	% of parents' satisfaction level at or above satisfactory in the PALS program	0%	96%	96%
	# of other participants in Aquatics program. ¹	0	29,500	29,500

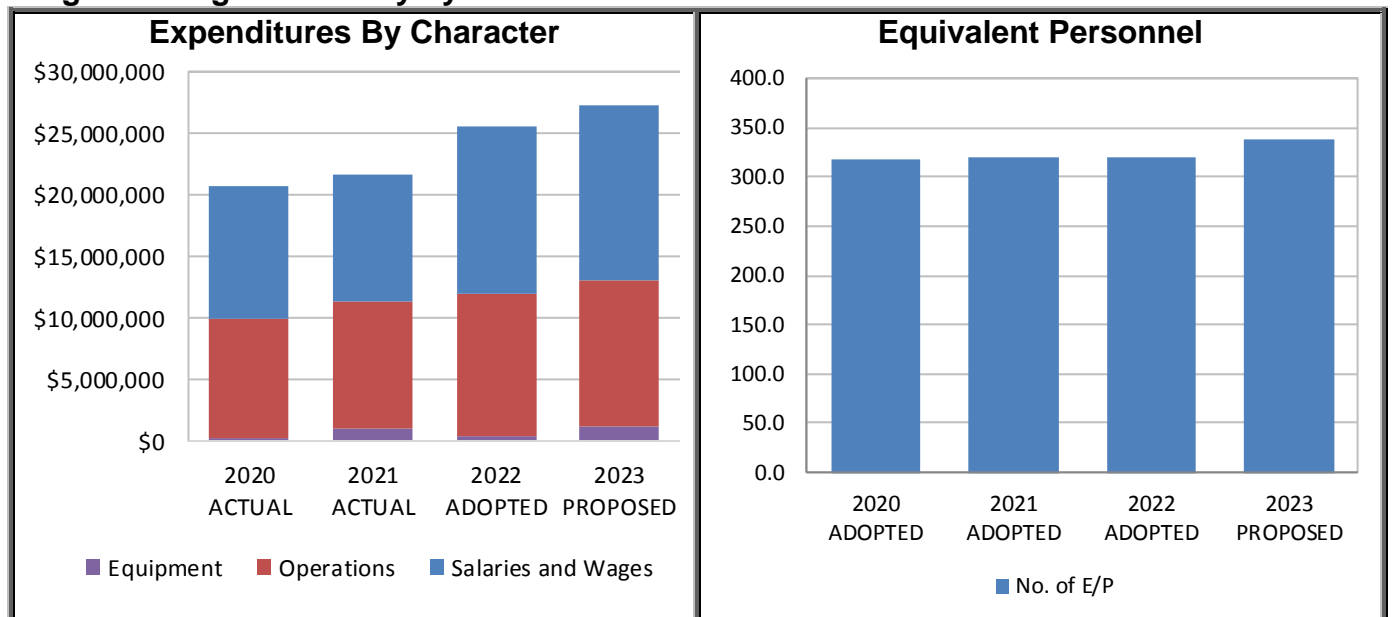
¹ Aquatics Program suspended in FY 2021 because of the COVID-19 pandemic.

Recreation and Support Services Program

Key Activity Goals & Measurements (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Improve pro-active communication with key stakeholders within and outside of the Parks Department.</i>				
1. Provide pertinent training and professional development for program staff	% of Pools personnel who maintain their American Red Cross Lifeguard, first aid, cardio-pulmonary resuscitation and American Red Cross Emergency Medical Responder certifications	100%	100%	100%
	% of Pools personnel who maintain their Certified Pool Operator certification	51%	50%	50%
	# of annual training hours provided for Recreation staff	NA	800	800

Program Budget Summary by Fiscal Year – General Fund



Recreation and Support Services Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$357,814	\$338,329	\$304,885	\$304,885	\$0	0.0%
WAGES & SALARIES	\$10,480,812	\$10,012,407	\$13,278,291	\$13,890,177	\$611,886	4.6%
Salaries and Wages Total	\$10,838,626	\$10,350,735	\$13,583,176	\$14,195,062	\$611,886	4.5%
Operations						
MATERIALS & SUPPLIES	\$1,240,185	\$1,720,934	\$1,613,919	\$1,676,419	\$62,500	3.9%
OTHER COSTS	\$133,988	\$168,033	\$298,257	\$298,257	\$0	0.0%
SERVICES	\$4,008,733	\$4,835,591	\$4,510,549	\$4,724,384	\$213,835	4.7%
TRAVEL	\$15,071	\$3,736	\$21,340	\$21,340	\$0	0.0%
UTILITIES	\$4,287,537	\$3,589,646	\$5,175,879	\$5,143,959	-\$31,920	-0.6%
Operations Total	\$9,685,514	\$10,317,941	\$11,619,944	\$11,864,359	\$244,415	2.1%
Equipment						
LEASE PURCHASES	\$3,306	\$3,575	\$5,000	\$9,000	\$4,000	80.0%
MACHINERY & EQUIPMENT	\$215,697	\$985,269	\$360,000	\$1,114,850	\$754,850	209.7%
Equipment Total	\$219,003	\$988,844	\$365,000	\$1,123,850	\$758,850	207.9%
Program Total	\$20,743,143	\$21,657,520	\$25,568,120	\$27,183,271	\$1,615,151	6.3%

Equivalent Personnel Summary by Position Title – General Fund

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Assistant Chief of Recreation	1.0	1.0	1.0	1.0	0.0	0.0%
Automatic Sprinkler System Repairer I	1.0	1.0	1.0	1.0	0.0	0.0%
Building Maintenance Repairer I	2.0	2.0	2.0	2.0	0.0	0.0%
Building Maintenance Repairer I	5.0	6.0	6.0	6.0	0.0	0.0%
Building Maintenance Repairer II	5.0	6.0	6.0	6.0	0.0	0.0%
Chief of Recreation	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	3.0	3.0	3.0	3.0	0.0	0.0%
Clerk III, HT	0.5	0.5	0.5	0.5	0.0	0.0%
District Supervisor I	2.0	2.0	2.0	2.0	0.0	0.0%
Janitor II	2.3	2.3	2.3	2.3	0.0	0.0%
Lanai: 1 Site Coordinator	0.4	0.4	0.4	0.4	0.0	0.0%
Lanai: 2 Aides	0.3	0.3	0.3	0.3	0.0	0.0%
Lanai: 2 Directors	0.3	0.3	0.3	0.3	0.0	0.0%
Lanai: 2 Leaders	0.3	0.3	0.3	0.3	0.0	0.0%
Maui: 1 Office Assistant	0.8	0.8	0.8	0.8	0.0	0.0%
Maui: 129 Leaders	26.5	26.5	26.5	26.5	0.0	0.0%
Maui: 18 Site Coordinators	4.4	4.4	4.4	4.4	0.0	0.0%
Maui: 18 Specialists	3.1	3.1	3.1	3.1	0.0	0.0%
Maui: 44 Directors	9.7	9.7	9.7	9.7	0.0	0.0%
Maui: 71 Aides	15.5	15.5	15.5	15.5	0.0	0.0%
Maui: Program Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Maui: Recreation Aide	1.0	1.0	1.0	1.0	0.0	0.0%
Molokai: 9 Aides	1.2	1.2	1.2	1.2	0.0	0.0%
Molokai: 13 Leaders	2.3	2.3	2.3	2.3	0.0	0.0%
Molokai: 4 Site Coordinators	1.0	1.0	1.0	1.0	0.0	0.0%
Molokai: 8 Directors	1.6	1.6	1.6	1.6	0.0	0.0%
Office Operations Assistant II	3.0	3.0	3.0	3.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%

Recreation and Support Services Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Park Caretaker - Hana H/T	1.0	1.0	1.0	0.5	-0.5	-50.0%
Park Caretaker - Lanai H/T	1.0	1.0	1.0	0.5	-0.5	-50.0%
Park Caretaker - Molokai H/T	1.0	1.0	1.0	0.5	-0.5	-50.0%
Park Caretaker I	82.8	83.0	83.0	93.0	10.0	12.0%
Park Caretaker I - East (Coastal Section)	0.0	0.0	0.0	2.0	2.0	100.0%
Park Caretaker I - East (Upcountry Section)	0.0	0.0	0.0	1.0	1.0	100.0%
Park Caretaker I, HT	9.0	9.0	9.0	9.0	0.0	0.0%
Park Caretaker II	24.0	24.0	24.0	30.0	6.0	25.0%
Park Caretaker II - East (Coastal Section)	0.0	0.0	0.0	1.0	1.0	100.0%
Park Maintenance Supervisor	7.0	7.0	7.0	7.0	0.0	0.0%
Park Support Services Coordinator	0.0	0.0	0.0	0.0	0.0	0.0%
Parks & Recreation District Supervisor III	6.0	6.0	6.0	6.0	0.0	0.0%
Pool Guard	28.0	28.5	29.0	29.0	0.0	0.0%
Pool Guard, HT	2.0	1.5	1.0	1.0	0.0	0.0%
Pools Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Recreation Aide	4.0	4.0	4.0	4.0	0.0	0.0%
Recreation Aide, HT	3.0	3.0	3.0	3.0	0.0	0.0%
Recreation Assistant I	3.5	3.5	3.5	3.5	0.0	0.0%
Recreation Assistant II	4.0	4.0	4.0	4.0	0.0	0.0%
Recreation Leader II	1.0	1.0	1.0	1.0	0.0	0.0%
Recreation Leader III	5.0	5.0	5.0	5.0	0.0	0.0%
Recreation Program Planner	1.0	1.0	1.0	1.0	0.0	0.0%
Recreation Specialist	2.0	2.0	2.0	2.0	0.0	0.0%
Recreation Technician I	7.0	7.0	7.0	7.0	0.0	0.0%
Recreation Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Pool Guard	8.0	8.0	8.0	8.0	0.0	0.0%
Staff Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Summer Lifeguard	3.3	3.3	3.3	3.3	0.0	0.0%
Tractor Mower Operator	13.0	13.0	13.0	13.0	0.0	0.0%
Program Total	316.8	319.0	319.0	337.5	18.5	5.8%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
915108A-5101 Regular Wages: Adjustment in salaries due to proposed reallocation from Park Caretaker (Summer Intern) to Park Caretaker I - Hana (H/T).	\$12,770	-0.5
915714A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step.	-\$29,652	0.0
915256A-5101 Regular Wages: Adjustment in salaries due to proposed reallocation from Park Caretaker (Summer Intern) to Park Caretaker I - Lanai (H/T).	\$12,770	-0.5
Operations		
SERVICES:		
915074B-6150 Sewer Charges: Budget transferred \$102,637 from subobject 6120 and \$78,407 from 915343B-6178.	\$181,044	
915152B-6112 Contractual Service: Elimination of weekend services by Kalima O Maui.	-\$199,728	
915343B-6150 Sewer Charges: Budget transferred to subobject 6120.	-\$67,181	

Recreation and Support Services Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Con't)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
UTILITIES:		
915074B-6120 Electricity: Budget transferred to subobject 6150.	-\$102,637	
915074B-6178 Water Delivery Charges: Budget transferred from 915343B-6178.	\$143,852	
915343B-6120 Electricity: Budget transferred \$67,181 from subobject 6150 and \$2,530 from subobject 6178.	\$69,711	
915343B-6178 Water Delivery Charges: Budget transferred \$2,530 to subobject 6120, \$78,407 to 915074B-6150, and \$143,852 to 915074B-6178.	-\$224,789	
Equipment		
MACHINERY & EQUIPMENT:		
915082C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$80,000	
915108C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$100,000	
915165C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$45,000	
915231C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$45,000	
915256C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$45,000	
915343C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$45,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
915074A-5101 Regular Wages: Proposed expansion positions for one Park Caretaker II and three Park Caretaker I for FY 2023, 8 months funding.	\$123,576	4.0
915082A-5101 Regular Wages: Proposed expansion positions for two Park Caretaker I - East (Coastal Section), one Park Caretaker I - East (Upcountry Section), one Park Caretaker II - East (Coastal Section), and one Park Caretaker II for FY 2023, 8 months funding.	\$156,072	5.0
915090A-5101 Regular Wages: Proposed expansion positions for one Park Caretaker II and one Park Caretaker I for FY 2023, 8 months funding.	\$62,856	2.0
915108A-5101 Regular Wages: Proposed expansion position for one Park Caretaker I for FY 2023, 8 months funding.	\$30,360	1.0
915165A-5101 Regular Wages: Proposed expansion positions for three Park Caretaker I and one Park Caretaker II for FY 2023, 8 months funding.	\$123,576	4.0
915231A-5101 Regular Wages: Proposed expansion position for one Park Caretaker II for FY 2023, 8 months funding.	\$32,496	1.0
915343A-5101 Regular Wages: Proposed expansion positions for two Park Caretaker I and one Park Caretaker II for FY 2023, 8 months funding.	\$93,216	3.0

Recreation and Support Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
915074B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$1,520	
915074B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$480	
915082B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$1,900	
915082B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$600	
915090B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$760	
915090B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$240	
9150108B-6051 Safety Supplies: Related operation costs for the proposed expansion and reallocation positions.	\$760	
915108B-6052 Small Tools: Related operation costs for the proposed expansion and reallocation positions.	\$240	
915165B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$1,520	
915165B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$480	
915231B-6051 Safety Supplies: Related operation costs for the proposed expansion and reallocation positions.	\$760	
915231B-6052 Small Tools: Related operation costs for the proposed expansion and reallocation positions.	\$240	
915256B-6051 Safety Supplies: Related operation costs for the proposed reallocation position.	\$380	
915256B-6052 Small Tools: Related operation costs for the proposed reallocation position.	\$120	
915267B-6030 Mach & Equip Replacement Parts: Replacement of a boiler for 50-meter pool at Kihei Aquatic Center.	\$51,000	
915343B-6051 Safety Supplies: Related operation costs for the proposed expansion positions.	\$1,140	
915343B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$360	
SERVICES:		
915116B-6112 Contractual Service: Increase in refuse contracts for all parks and increase in portable toilet service for Lanai.	\$275,000	
915116B-6125 Maintenance Agreements: Increase funding for pest control services for the Lanai Gym.	\$5,000	
915116B-6145 Security Alarms Services: Increase funding for monitoring of alarm systems at all pools and increased monitoring at County facilities including baseyards.	\$4,700	
915267B-6138 R & M - Services/Contracts: Installation of a boiler replacement for 50-meter pool at Kihei Aquatic Center.	\$15,000	

Recreation and Support Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
UTILITIES:		
915074B-6178 Water Delivery Charges: Increase funding due to water usage increase.	\$80,943	
915116B-6154 Telephone: Increase in telephone charges for ongoing monthly service for two additional lines for the Fire Alarm system monitoring services at War Memorial Complex.	\$1,000	
Equipment		
MACHINERY AND EQUIPMENT:		
915074C-7040 Motor Vehicles: Purchase one 3/4-Ton Truck with racks, utility box, and lift gate.	\$65,000	
915074C-7046 Parks Maintenance Equipment: Replacement of one Large Rotary Mower at \$105,000, one 48" Zero Turn Mower at \$15,000, and one Light Duty Utility Cart at \$23,000; and purchase one Infield Groomer at \$52,000 and three Field Paint Machines at \$2,500 each.	\$202,500	
915082C-7040 Motor Vehicles: Replacement of one 4-Door Pickup Truck with long bed and aluminum liftgate (replace CM 2337).	\$50,000	
915082C-7046 Parks Maintenance Equipment: Replacement of one Heavy Duty Utility Cart at \$45,000; and purchase two Field Paint Machines at \$2,500 each.	\$50,000	
915082C-7047 Recreational Equipment: Purchase six Aluminum Powder Coated Soccer Goals at \$2,000 each.	\$12,000	
915090C-7040 Motor Vehicles: Replacement of one 4-Door Pickup Truck with long bed and aluminum liftgate (replace CM 2068).	\$50,000	
915090C-7046 Parks Maintenance Equipment: Replacement of one Sod Cutter at \$7,000 and one Light Duty Utility Cart at \$23,000.	\$30,000	
915090C-7047 Recreational Equipment: Replacement of two Basketball Backboards at \$3,000 each.	\$6,000	
915108C-7046 Parks Maintenance Equipment: Purchase one 48" Zero Turn Mower.	\$15,000	
915108C-7047 Recreational Equipment: Purchase one Ice Machine.	\$5,000	
915108C-7051 Security Equipment: Purchase one Security Camera System.	\$25,000	
915165C-7040 Motor Vehicles: Replacement of one 4-Door Pickup Truck with long bed and aluminum liftgate (replace CM 2138).	\$50,000	
915165C-7046 Parks Maintenance Equipment: Replacement of one Large Rotary Mower at \$105,000 and one 48" Zero Turn Mower at \$15,000.	\$120,000	
915231C-7040 Motor Vehicles: Replacement of one 4-Door Pickup Truck with long bed and aluminum liftgate (replace CM 2122).	\$50,000	
915231C-7046 Parks Maintenance Equipment: Replacement of one 3" General Purpose Gas Power Water Pump at \$2,250; and purchase one Dual Axle HD Trailer (9.5'x18') at \$16,000.	\$18,250	
915256C-7046 Parks Maintenance Equipment: Replacement of one Sod Cutter.	\$7,000	
915343C-7040 Motor Vehicles: Replacement of one 4-Door Pickup Truck with long bed and aluminum liftgate (replace CM 2746).	\$50,000	
915343C-7046 Parks Maintenance Equipment: Replacement of one Large Rotary Mower at \$105,000, one Sod Cutter at \$7,000, and one Field Paint Machine at \$2,500; and purchase one Press Tool Kit at \$4,100 and one Field Paint Machine at \$2,500.	\$121,100	

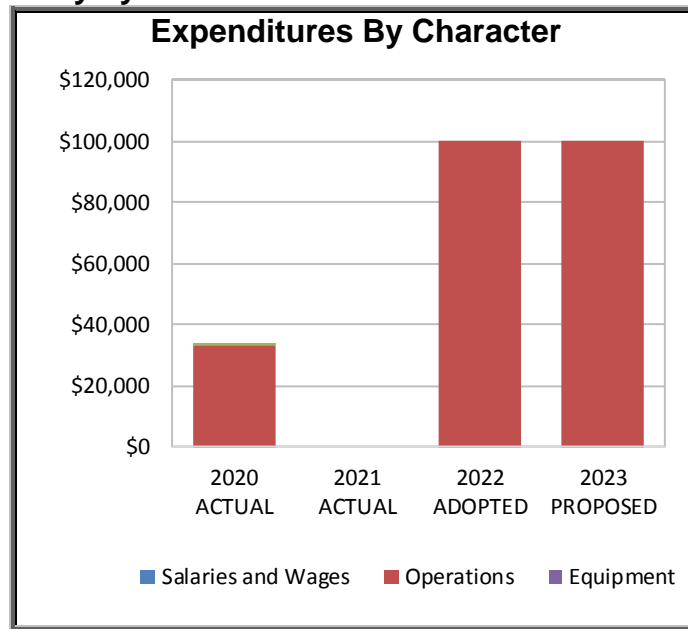
Recreation and Support Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
915714C-7047 Recreational Equipment: Replacement of ten ADA Pool Access Lifts at \$5,600 each.	\$56,000	
915714C-7051 Security Equipment: Purchase Security Systems for the New Wailuku Pool at \$20,000, Shiraishi Pool at \$20,000, Upcountry Pool at \$22,000, Sakamoto Pool at \$19,000, Lahaina Aquatic Center at \$26,000, and Kihei Aquatic Center at \$25,000.	\$132,000	
LEASE PURCHASES:		
915074C-7105 Leased Equipment: New copier/printer lease for Central District Office.	\$2,000	
915343C-7105 Leased Equipment: New copier/printer lease for Wailuku District (Keopuolani Baseyard).	\$2,000	
TOTAL EXPANSION BUDGET	\$2,185,145	20.0

Recreation and Support Services Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	\$33,287	\$0	\$100,000	\$100,000	\$0	0.0%
SERVICES	\$0	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$33,287	\$0	\$100,000	\$100,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$33,287	\$0	\$100,000	\$100,000	\$0	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Recreation and Support Services Program does not have equivalent personnel funded through the Grant Revenue Fund.

Recreation and Support Services Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
PALS Food Service Program	No	No	\$100,000	\$100,000	\$100,000	\$100,000
No Kid Hungry	No	No	\$0	\$5,000	\$0	\$0
TOTAL			\$100,000	\$105,000	\$100,000	\$100,000

Grant Award Description

PALS Food Service Program

PALS participates in the Department of Education's (DOE) Summer Food Service Program. This program is available to areas with at least 51% of school-aged children receiving reduced-cost or free school lunches. The County is reimbursed for the meals and for administrative expenses.

No Kid Hungry

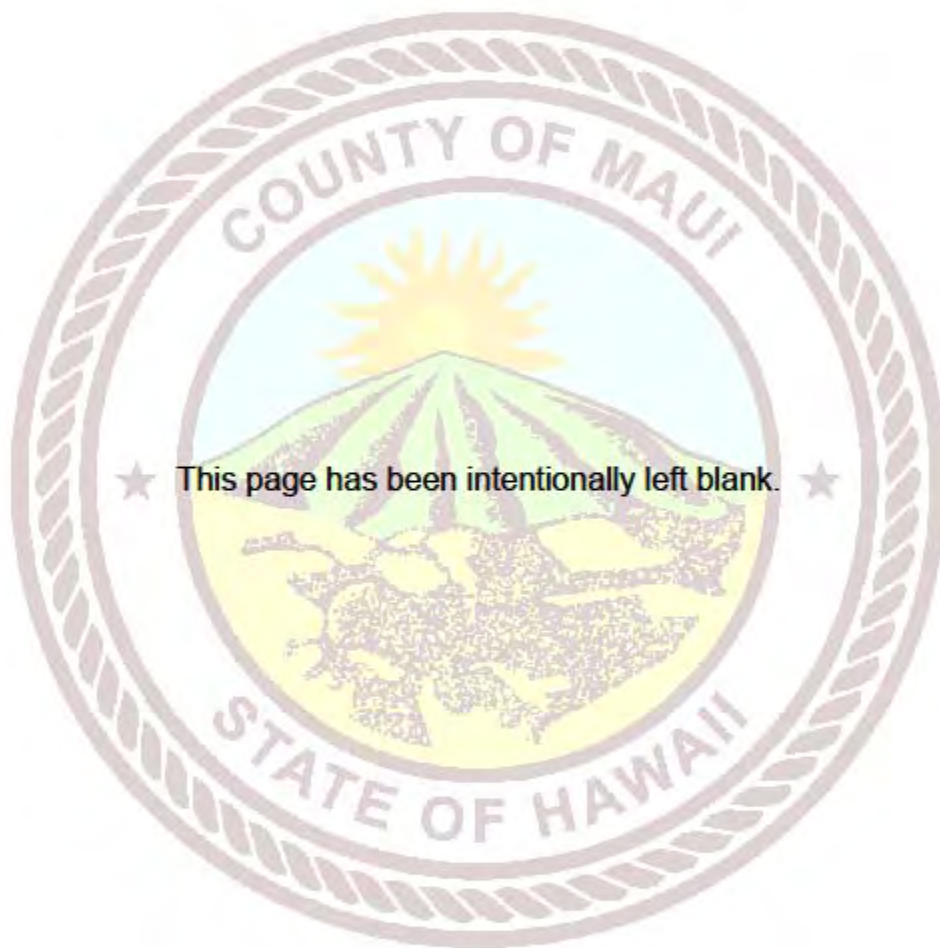
The No Kid Hungry grant has been discontinued.



Personnel Services



Mayor's Proposed Budget
FY 2023



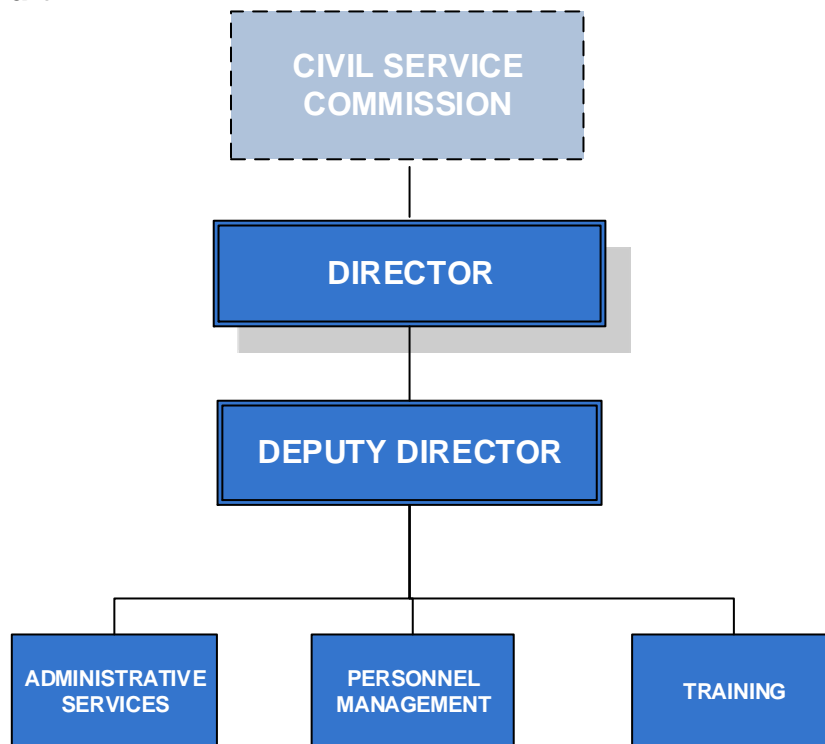
Department Summary**Mission**

The mission of the Department of Personnel Services (“DPS”) is to contribute to the attainment of countywide goals by attracting, developing, and retaining a professional workforce, and by contributing to the establishment of the best possible work environment.

Countywide Outcome(s)

The Department of Personnel Services supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart**Strategies**

The strategies of the DPS are to:

- Attract, value, support, and retain a fully-staffed, qualified, and diverse workforce;
- Continually improve the effectiveness of individual employees and the County as a whole;
- Anticipate and meet the changing needs of the workforce and community;
- Support and encourage career and professional development;
- Create and enhance strategic partnerships; and
- Enhance the quality and delivery of services through technology.

Department Summary**Operations**

The DPS offers programs and services relating to the County's workforce. This includes the following:

- Position Classification and Compensation Services provides and monitors a competitive and equitable compensation system. It also maintains a standardized classification plan that supports employee career development, which enables the County to hire and retain qualified employees.
- Labor Relations Services provides guidance, training, and recommendations on managing performance, issues of conduct, and contract interpretation; resolves complaints at the lowest level; and negotiates timely and fiscally responsible agreements.
- Recruitment and Examination provides innovative, responsive, fair, and consistent recruitment and examination services to County departments, employees, and job applicants. It ensures the County employs a qualified and diverse workforce that delivers essential services to the public.
- Employee Training and Development Services creates, promotes, and fosters individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development, partnerships, and organizational enrichment.
- Human Resource Strategic Support provides responsive and innovative leadership, financial analyses and reporting, Information Technology, Human Resource Systems, and support services for County employees, departments, community partners, and the public to promote individual and organizational excellence.

External Factors Description

A great deal of the workload of the Department is driven by response to factors beyond its control. Events such as a strike or other degradation in the relationship with labor organizations, significant changes in the State or Federal regulatory framework, or the addition or modification of County initiatives, could impact the ability of the Department to achieve its goals. In addition, some projects undertaken by the Department, such as projects highly dependent on information technology, require a significant commitment of resources from other County departments. The inability to secure or maintain these resources could impact the Department's ability to achieve goals associated with those projects. In addition, the collective bargaining agreements with all eight of the County's bargaining units expired on June 30, 2021, and the resulting efforts to negotiate successor agreements will tax the Department's existing resources.

Furthermore, it is difficult to predict what impacts of the COVID-19 pandemic will persist or surface in this fiscal year. The Department has already faced numerous challenges in responding to the pandemic thus far, both in managing internal operations and in supporting the broader County response. These include:

- Pivoting to primarily remote work and establish a work from home culture that addressed the needs of staff. This included implementing virtual office software, increasing communication among staff, providing remote work training, resources and tools, building trust, and monitoring productivity.
- Moving from in-person written civil service exams to online electronic exams, which entailed procuring a solution that would integrate with our applicant tracking system, configuring and testing the new system, and training all staff.

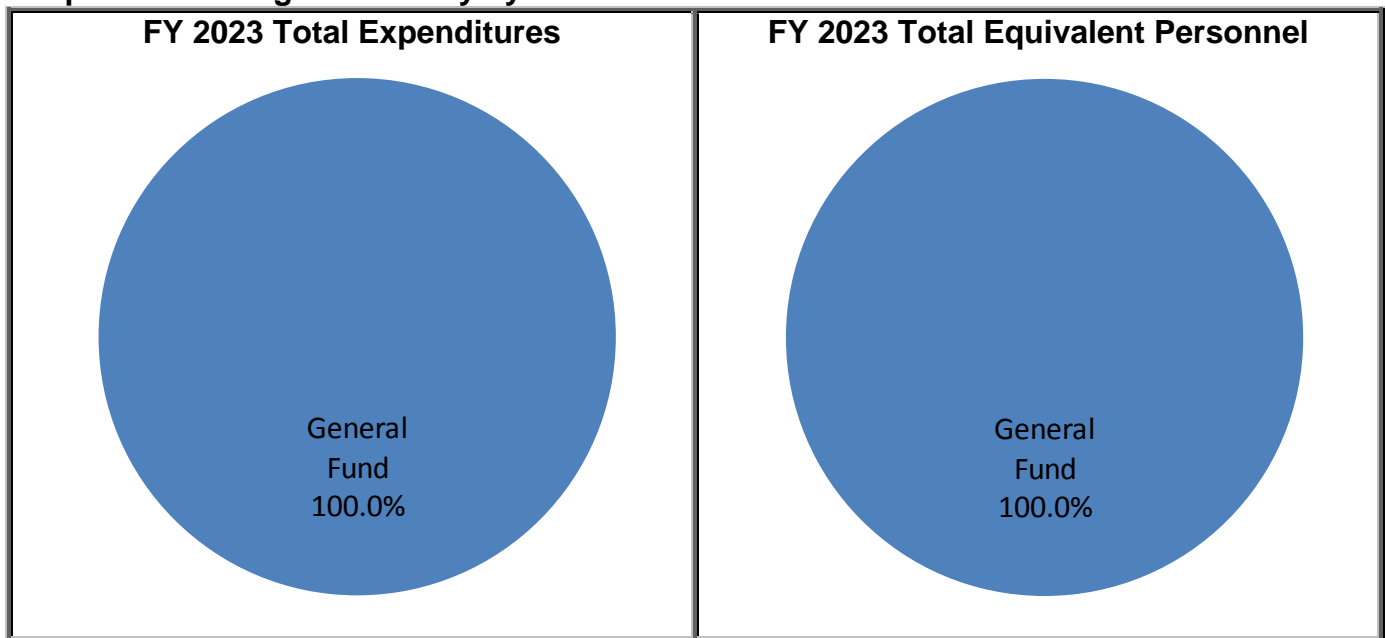
Department Summary

External Factors Description (Cont'd)

- Implementing a new cloud-based knowledge management system to share information among human resource staff in all County departments and support remote work. This entailed building out the content with over 1300 policies, procedures, rules, union contracts, FAQs, job aids, and training/orienting users in its use.
- Pivoting from offering primarily on-site, instructor-led training to offering virtual on-line training. By recording many existing training classes and procuring offerings from multiple e-learning resources, the Department was able to create a comprehensive online training catalog with over 8,300 online classes.
- Supporting County departments in their response to the pandemic, including creating/administering new COVID-related leave policies, creating a new remote work policy in consultation with management and the various employee unions, and addressing numerous employee relations issues that arose.

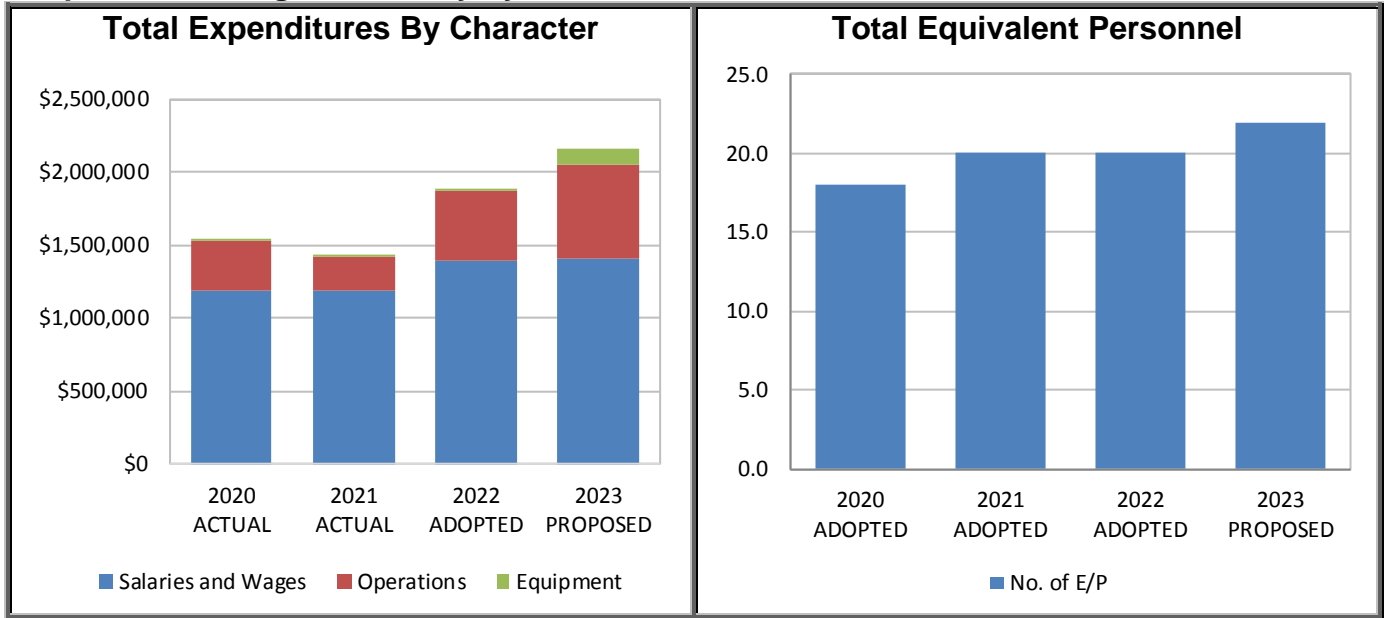
Similar operational and fiscal constraints may continue into this fiscal year and new initiatives may be required. In addition, larger macroeconomic factors beyond our control (e.g., labor market fluctuations, cost of living increases, etc.) may lessen the County's ability to recruit and retain employees. Reduction in resources, or redirection to other initiatives, may also impact the Department's ability to achieve its current goals.

Department Budget Summary by Fund



Department Summary

Department Budget Summary by Fiscal Year



Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$13,520	\$1,837	\$13,000	\$13,000	\$0	0.0%
WAGES & SALARIES	\$1,180,522	\$1,185,560	\$1,386,043	\$1,394,025	\$7,982	0.6%
Salaries and Wages Total	\$1,194,042	\$1,187,397	\$1,399,043	\$1,407,025	\$7,982	0.6%
Operations						
MATERIALS & SUPPLIES	\$50,178	\$3,097	\$20,560	\$24,560	\$4,000	19.5%
OTHER COSTS	\$28,753	\$12,883	\$52,800	\$52,800	\$0	0.0%
SERVICES	\$208,450	\$210,022	\$305,980	\$455,980	\$150,000	49.0%
SPECIAL PROJECTS	\$28,598	\$5,023	\$40,000	\$50,000	\$10,000	25.0%
TRAVEL	\$23,927	\$429	\$62,700	\$62,700	\$0	0.0%
UTILITIES	\$500	\$480	\$500	\$500	\$0	0.0%
Operations Total	\$340,406	\$231,934	\$482,540	\$646,540	\$164,000	34.0%
Equipment						
LEASE PURCHASES	\$4,125	\$4,120	\$7,800	\$7,800	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$105,000	\$105,000	0.0%
Equipment Total	\$4,125	\$4,120	\$7,800	\$112,800	\$105,000	1346.2%
Department Total	\$1,538,573	\$1,423,451	\$1,889,383	\$2,166,365	\$276,982	14.7%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Personnel Administration & Management						
Support Services Program	18.0	20.0	20.0	22.0	2.0	10.0%
Department Total	18.0	20.0	20.0	22.0	2.0	10.0%

Administration and Management Support Services Program**Program Description**

The function of the Personnel Administration and Management Support Services Program is to classify positions, recruit qualified applicants, train employees, and handle labor relations issues in a timely, efficient, economic, and judicious manner. The Civil Service Commission adjudicates appeals from any action taken by the Mayor, the Director of Personnel Services, or an appointing authority such as the Department Director, relating to recruitment and examination, classification, initial pricing of classes, and other employment actions taken against civil service employees, including those who are excluded from collective bargaining. The Civil Service Commission also advises the Mayor and Director of Personnel Services on issues concerning personnel administration.

Countywide Outcome(s)

The Administration and Management Support Services Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

This program serves County employees, Department Directors and Deputy Directors, managers and supervisors, the Mayor and other members of the Administration; and the general public.

Services Provided

- Maintains a standardized, equitable classification plan that supports employee career development; provides and monitors a competitive and equitable compensation system within statutory and negotiated framework to enable the County to hire and retain qualified employees.
- Provides innovative, responsive, fair, and consistent recruitment and examination services to County departments, employees, and job applicants to ensure the County employs a qualified and diverse workforce that delivers essential services to the public.
- Creates, promotes, and fosters individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in employee development, partnerships, and organizational enrichment.
- Provides guidance, training, and recommendations on managing employee performance and issues of conduct; a collective bargaining contract interpretation; resolves internal complaints and collective bargaining grievances at the lowest level possible; and negotiates timely and fiscally responsible labor agreements.
- Provides strategic and staff support for the Civil Service Commission, which adjudicates appeals from any action taken by the Mayor, the Director of Personnel Services, or an appointing authority relating to recruitment and examination, classification, initial pricing of classes, and other employment actions.
- Provides responsive and innovative leadership, analysis and reporting, information technology, and support services for County employees, Departments, community partners, and the public to promote individual and organizational excellence.

Administration and Management Support Services Program

Key Activity Goals & Measures

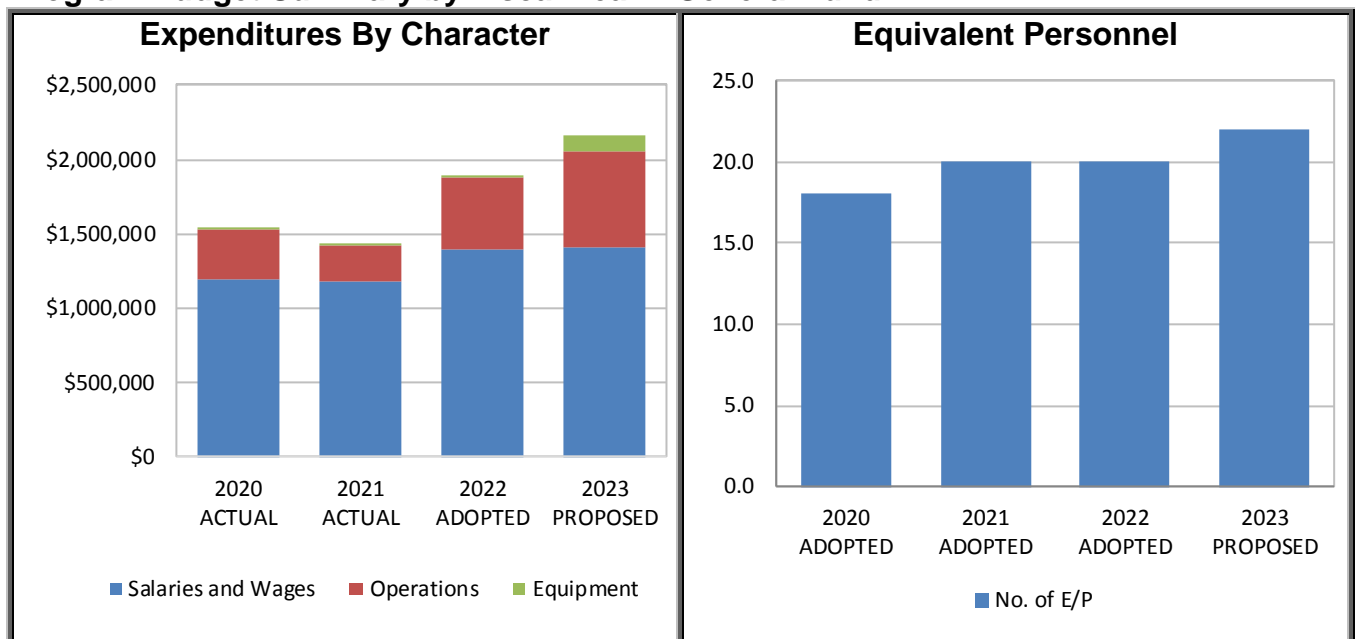
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Assist departments to provide service to the public by attracting, valuing, supporting, and retaining a fully-staffed, qualified, diversified workforce.</i>				
1. Allocate positions to proper job classes in a timely manner	# of classification audits performed	304	250	300
	Median time to classify positions (in working days)	14	10	10
2. Provide hiring departments with eligible candidates in a timely manner	# of recruitments conducted	174	200	200
	# of applications received	5,123	10,000	7,500
	Median time to provide Certification of Eligible (in working days)	9	10	10
3. Assist departments in filling vacancies in a timely manner	Average time to fill vacancies (requisition approval to employee on board), in days	113	120	120
4. Ensure the County's recruitment efforts are attracting qualified candidates	% of newly hired employees passing their initial probationary period	83%	90%	90%
	% of employees leaving County employment within 5 years from date of hire	20%	5%	5%
5. Minimize number of formal grievances	# of grievances heard	20	12	12
	# of civil service appeals filed	8	12	12
<i>Goal #2: Improve the effectiveness of individual employees and the County as a whole by developing and offering training programs in support of employee development.</i>				
1. Provide effective, high quality training to employees	# of training courses offered	7,778	7,500	7,500
	Training class attendance	1,452	6,000	6,000
	% of training conducted where participants rated the training as good or better	100%	100%	100%
	% of participants who indicated that they use the skills learned on their job (per post-training surveys)	88%	90%	90%

Administration and Management Support Services Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Support and encourage career and professional development by supporting the County's succession efforts and retaining qualified employees who deliver essential services to the public.</i>				
1. Maintain a pool of qualified, trained employees to fill vacancies	% of positions filled with internal candidates	62%	60%	60%
2. Retain qualified employees in County service	% of turnover	8%	10%	10%
<i>Goal #4: Enhance the quality and efficiency of service delivery through technology and by maintaining trained, qualified staff.</i>				
1. Process personnel transactions in timely manner	# of personnel transactions processed	102,414	150,000	150,000
	Average time to complete transaction, in days	3	1	1
2. Develop and retain qualified, efficient staff	Staff turnover	6%	0%	0%
	HR to FTE Ratio	0.8%	0.8%	0.8%
	HR budget to total budget	0.2%	0.2%	0.2%
	HR budget to FTE	\$719	\$753	\$753
	# of staff receiving continuing professional education	8	12	12

Program Budget Summary by Fiscal Year – General Fund



Administration and Management Support Services Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$13,520	\$1,837	\$13,000	\$13,000	\$0	0.0%
WAGES & SALARIES	\$1,180,522	\$1,185,560	\$1,386,043	\$1,394,025	\$7,982	0.6%
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Operations Total	\$340,406	\$231,934	\$482,540	\$646,540	\$164,000	34.0%
Equipment						
LEASE PURCHASES	\$4,125	\$4,120	\$7,800	\$7,800	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$105,000	\$105,000	0.0%
Equipment Total	\$4,125	\$4,120	\$7,800	\$112,800	\$105,000	1346.2%
Program Total	\$1,538,573	\$1,423,451	\$1,889,383	\$2,166,365	\$276,982	14.7%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Human Resources Specialist II	4.0	6.0	6.0	6.0	0.0	0.0%
Human Resources Specialist II	1.0	1.0	1.0	1.0	0.0	0.0%
Human Resources Specialist III	2.0	2.0	2.0	2.0	0.0	0.0%
Human Resources Specialist IV	2.0	2.0	2.0	2.0	0.0	0.0%
Human Resources Specialist Trainee	0.0	0.0	0.0	2.0	2.0	100.0%
Human Resources Specialist V	2.0	2.0	2.0	2.0	0.0	0.0%
Human Resources Technician II	4.0	4.0	4.0	4.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	18.0	20.0	20.0	22.0	2.0	10.0%

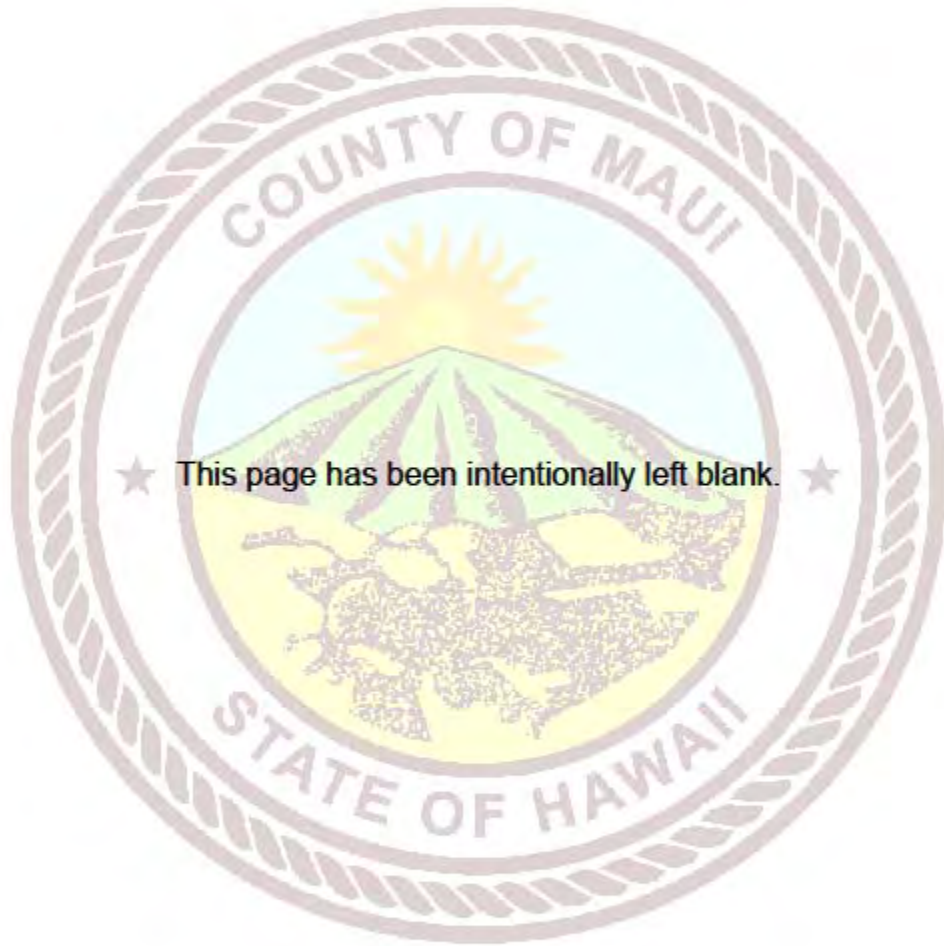
Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
908012A-5101 Regular Wages: Adjustments in salaries due to position reallocations and salary corrections.	-\$50,178	0.0
Operations		
None	\$0	
Equipment		
None	\$0	

Administration and Management Support Services Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
908012A-5101 Regular Wages: Proposed expansion positions for two Human Resources Specialist Trainees for FY 2023, 8 months funding.	\$58,160	2.0
Operations		
MATERIALS & SUPPLIES:		
908012B-6060 Small Equipment - under \$1000: Related cost for the proposed expansion positions.	\$4,000	
SERVICES:		
908012B-6132 Professional Services: One-time appropriation to engage marketing firm for marketing/branding to assist with recruiting.	\$150,000	
SPECIAL PROJECTS:		
908012B-6406 Employees Awards Program: Increase to continue employee recognition program.	\$10,000	
Equipment		
MACHINERY & EQUIPMENT:		
908012C-7042 Office Equipment: Reconfiguration of office space to accommodate expansion positions from FY 2021 and FY 2023.	\$105,000	
TOTAL EXPANSION BUDGET	\$327,160	2.0



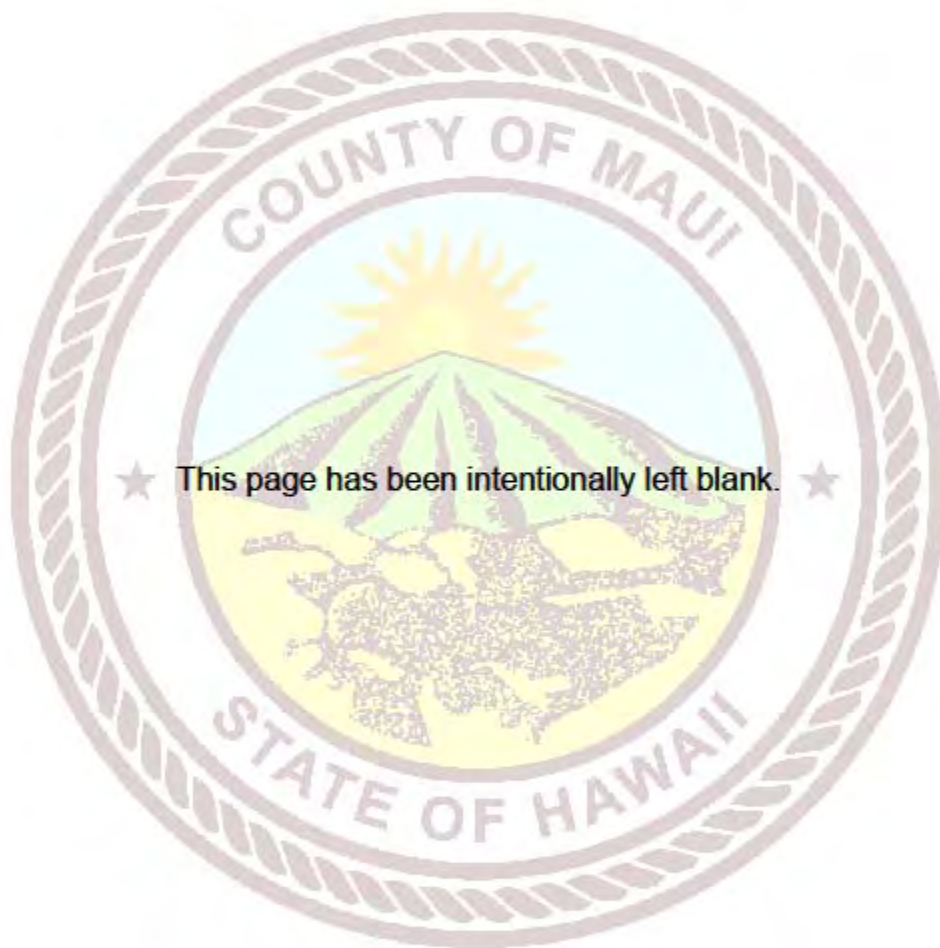
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Planning



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

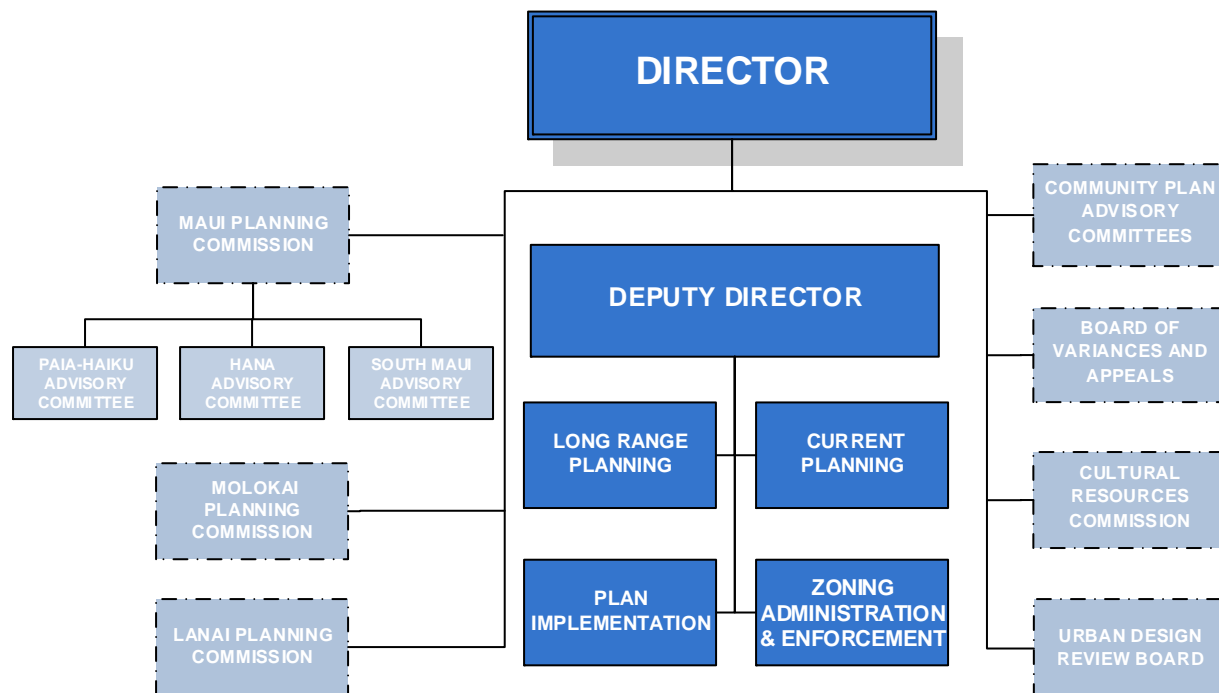
The purpose of the Department of Planning (“Department”) is to help the people of Maui County manage growth and preserve land in an equitable and sustainable manner that balances cultural, environmental, and economic needs.

Countywide Outcomes

The Department supports the following countywide outcomes:

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Department Summary

Strategies

The Department utilizes four primary strategies to accomplish its mission to enhance the quality of life for the citizens of Maui County:

- Prepare long-range plans and regional community plans to advance and implement the Countywide Policy Plan and Maui Island Plan. The development of these plans is an open public process with extensive community participation and involvement, as these plans will guide and direct development and growth for many years.
- Administer, track, and implement long-range plans by taking initiatives assigned to the Department, such as drafting proposed ordinances and tracking other departments' assigned actions.
- Review and process applications for a wide variety of developments, from small bed-and-breakfast operations to large commercial or industrial projects. Applications are carefully considered with respect to their surrounding uses, potential impacts, community benefit and support, and consistency with long-range plans.
- Administer and enforce zoning and other land use regulations to ensure that all applicable laws and rules are being followed through applications such as building permits and subdivisions. Enforcement is generally complaint-based so that the Department can effectively respond to concerns raised by the public.

The Department aims to provide quality service to the public by offering accurate and timely information in a friendly and professional manner.

Operations

In order to accomplish its strategies, the Department follows the mandates of the State and County land use laws that it is charged with administering, primarily Chapters 205 and 205A, Hawaii Revised Statutes ("HRS") and Title 19, Maui County Code ("MCC").

The Department advises the Mayor and the County Council on all land use planning issues. It also staffs and administers nine boards and commissions: Maui, Molokai, and Lanai Planning Commissions; the Hana, Paia-Haiku, and South Maui Advisory Committees ("ACs"); the Cultural Resources Commission ("CRC"); the Board of Variances and Appeals ("BVA"); and the Urban Design Review Board ("UDRB"). Additionally, the Department staffs the Community Plan Advisory Committees ("CPAC"s). Most of these agencies have final approval authority on many development applications, such as variances, special management area use permits, and County special use permits. Most also make recommendations to the County Council on actions that are approved by ordinance, such as changes in zoning and conditional permits.

The Department is comprised of five divisions. The Administration Division oversees all operations of the Department and is responsible for drafting updates to the zoning code and administrative rules. The Current Planning Division ("CPD") is responsible for processing administrative permit applications, as well as development applications that are reviewed by the planning commissions and County Council. The CPD is also responsible for providing staff support to the three planning commissions as well as HAC and UDRB. The Long Range Planning Division ("LRD") is responsible for drafting comprehensive plans; maintaining the Department's geographic information system ("GIS") database and preparing maps in support of all planning functions; and providing staff support to the CRC as well as the CPACs when they are empaneled. The Plan Implementation Division ("PID") is responsible for tracking and implementing long-range plans. The Zoning Administration and Enforcement Division ("ZAED") processes administrative permits such as special management area exemptions and flood and sign permits; reviews subdivision, building, and other construction permits; enforces zoning and land use

Department Summary

Operations (Cont'd)

regulations; responds to routine development inquiries; processes discretionary variance applications and appeals; and provides staff support to the BVA. ZAED continues to be responsible for administering the County's flood hazard ordinance, which includes processing flood development permits.

All of the Department's divisions are located at One Main Plaza in Wailuku. Administration in Suite 315, ZAED in Suite 335, LRD in Suite 601, CPD in Suite 619, and PID in Suite 640.

External Factors Description

There are several key external factors that generally impact the Department's operations:

Changes in State or County land use law can impact the types of uses permitted in different land use or zoning districts, and can impact the development applications required for a project and the parameters for its approval. Therefore, the number and types of applications submitted to the Department can change with changes in State or County land use law.

Downturns and upturns in the economy also impact the number and types of development applications submitted to the Department for processing. In a down economy, projects can be fewer and smaller than in a robust economy.

The State and County's affordable housing crisis puts pressure on the Department to process housing development applications and building permits quickly. On the other hand community concerns about overdevelopment and potential impacts to infrastructure, natural and cultural resources, and quality of life, puts pressure on the Department to slow down. Either way, projects must be appropriately reviewed and analyzed, though balancing these different interests can be challenging. The housing crisis, coupled with the general workforce environment ("gig economy") and the proliferation of "hosting platforms" such as Vacation Rentals by Owner ("VRBO") and AirBed and Breakfast ("AirBnB"), also places demands on the Department's enforcement of illegal vacation rentals and its administration of zoning codes that allow lawful vacation rentals.

Climate change and sea level rise have resulted in a greater need for pro-active planning, especially along the shoreline, where homes, resorts, roadways, public infrastructure, and other types of development are threatened by a variety of coastal hazards.

During the end of FY 2020, through FY 2021, and into FY 2022, the Department has been impacted by the COVID-19 pandemic, like others throughout the community. Most notably, all of the boards and commissions that the Department supports, have transitioned to meeting via videoconference. On one hand, this has been detrimental because of the loss of personal interaction and the understanding that comes with it; on the other hand, it appears that more members of the public are able to participate in these meetings than they did before, likely because of the convenience.

Supporting these meetings has been an evolution, again with advantages and disadvantages. Initially, there was a learning curve in making presentations, providing information to board and commission members, assisting and educating the public with submitting testimony, and creating meeting minutes. With those procedures now in place, there are efficiencies and conveniences to video conferenced meetings.

Department Summary

External Factors Description (Cont'd)

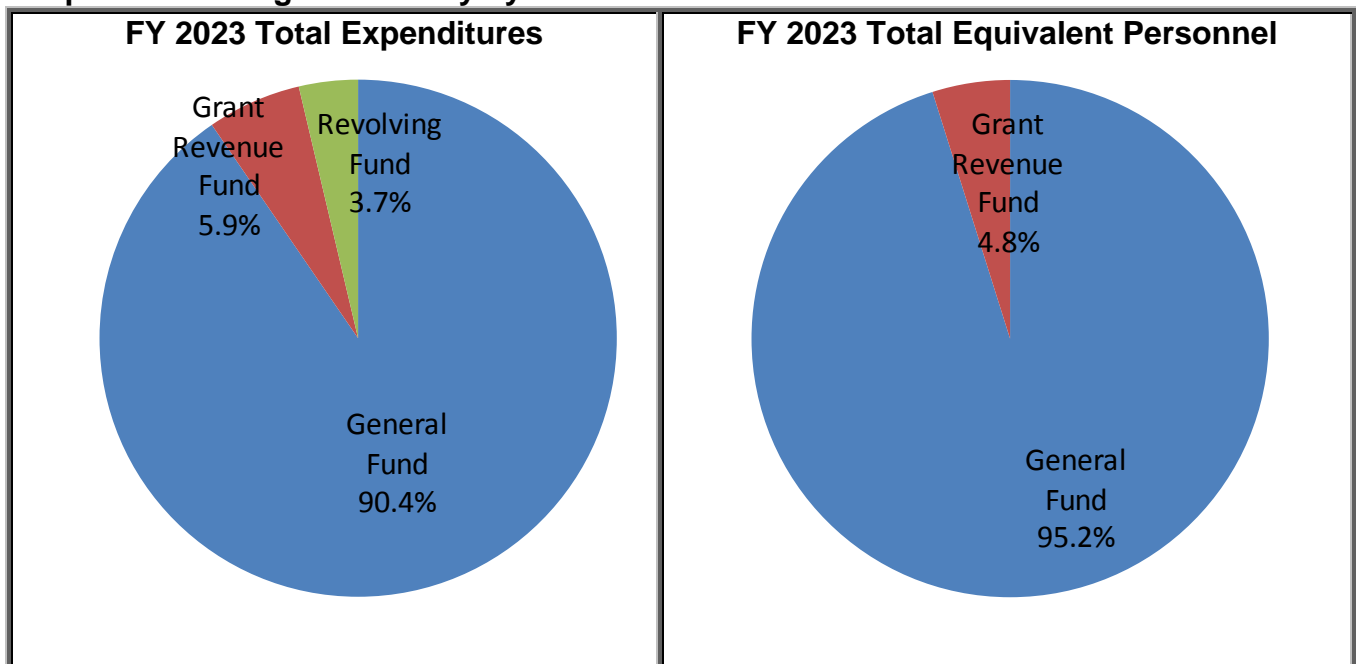
The LRD began the community engagement phase of the South Maui Community Plan update without in-person meetings, which has been a notable difference from prior community plan updates. It appears that most, if not all, of this process will need to be conducted virtually, which has presented huge challenges that have required innovation and extra effort. Ultimately, it has gone well and has the potential to involve more and different segments of the community than it might have otherwise.

Additionally, all internal staff meetings are conducted by videoconference, as well as meetings with applicants, members of the public, colleagues from the Administration, and Councilmembers and staff. Again, the benefits of personal interaction are lost with these meetings, but it is important for all to take steps to stay safe.

In general, the Department has shifted to a rotating work-from-home schedule, where most employees work one day in the office and one day from home, so that each office is always staffed but with fewer employees to maintain social distancing. Initially, there were delays in work production while the kinks were worked out of connecting to office computers from home, but now it runs smoothly. This has also required adjustments in how supervisors manage their subordinates and keep track of their work. Drop boxes are still available outside of all offices, and staff is reminded to return all phone calls and emails promptly, in order to maintain quality customer service and keep the public and staff safe.

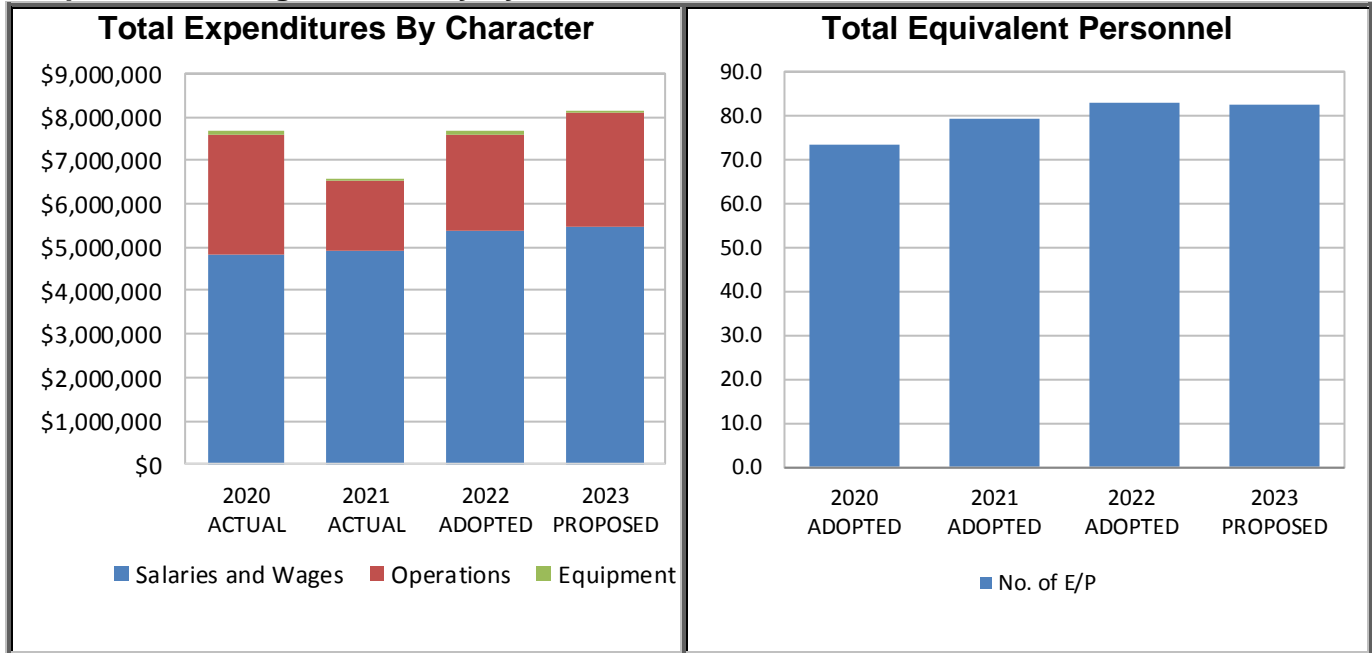
These measures will remain in place as long as necessary. When COVID-19 restrictions on in-person meetings are lifted, it is likely that the Department will continue to use interactive virtual technology for all types of meetings, including board and commission meetings that could support both in-person and virtual participation by members, resource personnel, applicants, and the public. Additionally, many staff members have performed well working from home and wish to continue doing so; this may become a permanent option for those staff who continue to fulfill their duties and whose duties are enhanced while working from home.

Department Budget Summary by Fund



Department Summary

Department Budget Summary by Fiscal Year



Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$340,982	\$234,622	\$55,861	\$44,661	-\$11,200	-20.0%
WAGES & SALARIES	\$4,498,628	\$4,667,008	\$5,336,297	\$5,407,329	\$71,032	1.3%
Salaries and Wages Total	\$4,839,611	\$4,901,630	\$5,392,158	\$5,451,990	\$59,832	1.1%
Operations						
MATERIALS & SUPPLIES	\$52,684	\$33,776	\$75,000	\$70,000	-\$5,000	-6.7%
OTHER COSTS	\$978,100	\$936,533	\$1,023,756	\$956,195	-\$67,561	-6.6%
SERVICES	\$1,673,753	\$624,134	\$832,500	\$1,372,500	\$540,000	64.9%
TRAVEL	\$44,731	\$2,402	\$52,750	\$52,750	\$0	0.0%
UTILITIES	\$10,920	\$11,068	\$14,000	\$14,000	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$0	\$0	\$177,195	\$170,319	-\$6,876	-3.9%
Operations Total	\$2,760,188	\$1,607,913	\$2,175,201	\$2,635,764	\$460,563	21.2%
Equipment						
LEASE PURCHASES	\$15,393	\$7,835	\$37,000	\$22,000	-\$15,000	-40.5%
MACHINERY & EQUIPMENT	\$74,050	\$46,908	\$70,000	\$38,000	-\$32,000	-45.7%
Equipment Total	\$89,443	\$54,743	\$107,000	\$60,000	-\$47,000	-43.9%
Department Total	\$7,689,241	\$6,564,286	\$7,674,359	\$8,147,754	\$473,395	6.2%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration and Planning Program	73.5	79.5	83.0	82.5	-0.5	-0.6%
Department Total	73.5	79.5	83.0	82.5	-0.5	-0.6%

Administration and Planning Program

Program Description

The Department functions as one program with the general responsibilities of processing permit applications, preparing and implementing long-range plans, and enforcing land use regulations. Its responsibilities are defined by the Revised Charter of the County of Maui (1983), as amended, Article 8, Chapter 8, including serving as technical advisor to the Mayor, Council, and Planning Commissions on all planning matters; recommending revisions to the General Plan and community plans; administering and enforcing a cultural resources program; administering and enforcing land use laws and regulations; and reviewing capital improvement projects. Additionally, the Charter describes the Department as including the three Planning Commissions and the BVA, and describes their duties and functions.

The Department's boards and commissions are further described in Title 2, MCC, relating to County Departments. Many of the Department's duties and its authority are incorporated in Title 19, MCC, relating to Zoning.

Countywide Outcomes

The Administration and Planning Program supports the following countywide outcomes:

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

With such broad responsibilities, the Administration and Planning Program serves the entire population of Maui County.

Services Provided

The Planning Program processes permit applications, including special management area permits, changes in zoning, conditional and special use permits, short-term rental home permits, bed-and-breakfast permits, variances, appeals, sign permits, and comprehensive signage plans. The program also reviews most building permits and subdivision applications for consistency with land use regulations; manages the process for updating all of the County's community plans; implements various community long-range and master plans; maintains a GIS database and provides mapping services to support planning functions; and provides zoning enforcement.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Improve customer service and streamline permit application procedures.</i>				
1. Process building permit reviews, zoning verification requests, complaints, permits, and requests for information in an efficient and professional manner	# of building permits reviewed	1,491	1,750	1,600
	% of building permits reviewed within 30 days	98%	90%	90%
	# of zoning verifications performed	3,042	4,000	3,000
	# of zoning complaints investigated	758	700	500

Administration and Planning Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Improve customer service and streamline permit application procedures. (Cont'd)</i>				
1. Process building permit reviews, zoning verification requests, complaints, permits and requests for information in an efficient and professional manner (Cont'd)	% of zoning complaints closed / brought into compliance without a Notice of Violation	86%	80%	80%
	% of zoning complaints resulting in a Notice of Violation	14%	20%	20%
	# of Bed and Breakfast Home and Short-term Rental Home permits and renewals issued	47	60	50
	# of Sign and Banner permits issued	107	150	150
	# of Special Management Area exemptions issued	400	200	200
	# of Special Management Area minor permits approved	110	90	90
	# of Special Management Area and Shoreline permits approved to address shoreline emergencies	18	16	15
	# of formal, written Requests for Comments answered	112	250	200
<i>Goal #2: Increase public participation and access to information by conducting public meetings of boards, commissions, and community plan advisory committees, and for master plan outreach, and by making more documents available through the County's website.</i>				
1. Update the Department's website with proposed and enacted legislation, frequently asked questions, and other timely information	# of website updates	40	30	50
2. Conduct public meetings for boards, commissions, and community plan advisory committees	# of public meetings conducted	162	125	125
	% of planning commission decisions that substantially follow the Department's recommendations	94%	85%	85%

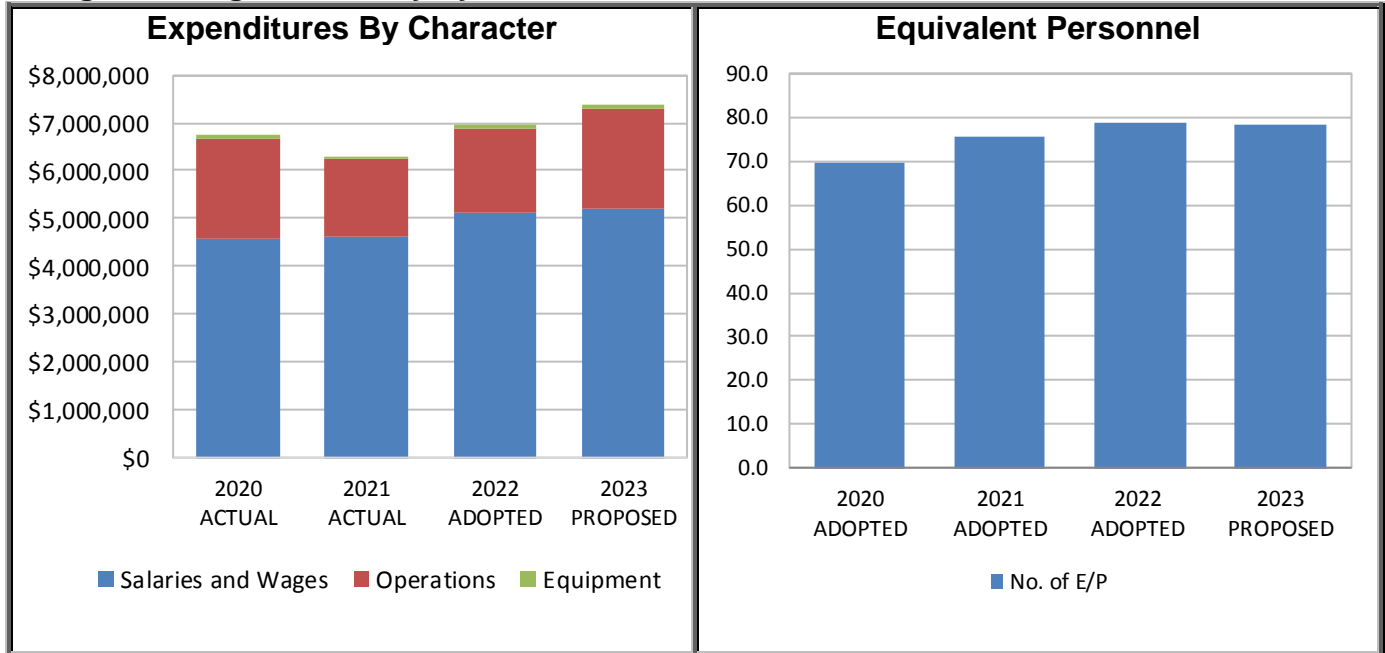
Administration and Planning Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Increase public participation and access to information by conducting public meetings of boards, commissions, and community plan advisory committees, and for master plan outreach, and by making more documents available through the County's website. (Cont'd)</i>				
3. Conduct public meetings for community plan updates and master plans for the community, stakeholders, civic groups, and other entities	# of community meetings, presentations, and events conducted	83	15	25
	# of people who attended public meetings	608	400	200
4. Update the community plan website "We Are Maui" and the "Community Corridor" master plan websites with information pertaining to the process, events, surveys, and plan content	# of website updates	77	75	75
	# of respondents to website surveys	225	250	250
	# of visits to the website	7,054	5,000	3,000
<i>Goal #3: Improve the administration of our land use ordinances and long-range plans by revising and updating ordinances and departmental rules and by implementing long-range plans.</i>				
1. Amend land use ordinances and administrative rules to clarify and modernize	# of ordinances and rules amended annually	6	5	6
2. Initiate implementation of the General Plan	# of implementing actions initiated by Department	3	2	2
3. Assist government and private entities with implementation of the General Plan	# of implementing actions assisted by Department	2	3	2

Administration and Planning Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$306,198	\$202,043	\$55,861	\$44,661	-\$11,200	-20.0%
WAGES & SALARIES	\$4,259,499	\$4,433,263	\$5,077,505	\$5,151,441	\$73,936	1.5%
Salaries and Wages Total	\$4,565,697	\$4,635,306	\$5,133,366	\$5,196,102	\$62,736	1.2%
Operations						
MATERIALS & SUPPLIES	\$52,684	\$33,776	\$74,000	\$69,000	-\$5,000	-6.8%
OTHER COSTS	\$977,220	\$936,205	\$954,047	\$934,797	-\$19,250	-2.0%
SERVICES	\$1,023,753	\$624,134	\$632,500	\$1,047,500	\$415,000	65.6%
TRAVEL	\$42,690	\$2,402	\$49,750	\$49,750	\$0	0.0%
UTILITIES	\$10,920	\$11,068	\$13,000	\$13,000	\$0	0.0%
Operations Total	\$2,107,267	\$1,607,585	\$1,723,297	\$2,114,047	\$390,750	22.7%
Equipment						
LEASE PURCHASES	\$15,393	\$7,835	\$35,000	\$20,000	-\$15,000	-42.9%
MACHINERY & EQUIPMENT	\$74,050	\$46,908	\$70,000	\$38,000	-\$32,000	-45.7%
Equipment Total	\$89,443	\$54,743	\$105,000	\$58,000	-\$47,000	-44.8%
Program Total	\$6,762,407	\$6,297,634	\$6,961,663	\$7,368,149	\$406,486	5.8%

Administration and Planning Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Planning Officer	1.0	2.0	2.0	2.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Geographic Information Analyst III	0.0	1.0	1.0	1.0	0.0	0.0%
GIS Analyst V	4.0	4.0	4.0	4.0	0.0	0.0%
GIS Analyst VI	1.0	1.0	1.0	1.0	0.0	0.0%
Information and Education Specialist I	1.0	1.0	1.0	1.0	0.0	0.0%
Land Use and Building Plans Examiner	3.0	3.0	3.0	3.0	0.0	0.0%
Land Use and Building Plans Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Land Use and Plans Examiner	0.0	1.0	1.0	1.0	0.0	0.0%
Land Use Permit Clerk	5.0	5.0	5.0	5.0	0.0	0.0%
Office Operations Assistant II	3.0	3.0	3.0	3.0	0.0	0.0%
Planner I	0.0	1.0	1.0	1.0	0.0	0.0%
Planner III	2.5	4.5	5.0	4.5	-0.5	-10.0%
Planner IV	3.0	3.0	4.0	4.0	0.0	0.0%
Planner IV (Molokai)	1.0	1.0	1.0	1.0	0.0	0.0%
Planner V	15.0	15.0	15.0	15.0	0.0	0.0%
Planner VI	3.0	3.0	4.0	4.0	0.0	0.0%
Planner VI (Flood Planner)	1.0	1.0	1.0	0.0	-1.0	-100.0%
Planning Program Administrator	3.0	3.0	3.0	3.0	0.0	0.0%
Planning Program Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Purchasing Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary I	2.0	2.0	2.0	2.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary to Boards/Commissions I	0.0	0.0	1.0	1.0	0.0	0.0%
Secretary to Boards/Commissions II	4.0	4.0	4.0	4.0	0.0	0.0%
Senior Land Use and Building Plans Examiner	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Zoning Inspector	1.0	1.0	1.0	1.0	0.0	0.0%
Zoning Inspector I	2.0	2.0	2.0	2.0	0.0	0.0%
Zoning Inspector II	5.0	5.0	5.0	5.0	0.0	0.0%
Zoning Inspector Trainee	0.0	0.0	0.0	1.0	1.0	100.0%
Program Total	69.5	75.5	79.0	78.5	-0.5	-0.6%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
909010A-5101 Regular Wages: Adjustments in salaries due to step/salary/position corrections, WIRP, positions filled at higher/lower step, position reallocations, reduced Planner III to half-time position, transfer of one Planner VI and one Planner III to Department of Public Works, and increase expansion positions in FY 2022 to full year salary.	-\$134,432	-2.5
OTHER PREMIUM PAY:		
909010A-5215 Premium Pay: Deletion of one-time appropriation for the South Maui Community Plan update.	-\$11,200	

Administration and Planning Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
OTHER COSTS:		
909010B-6235 Rentals: Decrease based on the revised rent and CAM for One Main Plaza.	-\$19,250	
Equipment		
MACHINERY & EQUIPMENT:		
909010C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$35,000	
909010C-7042 Office Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$10,000	
909010C-7043 Office Furniture: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$25,000	
909010C-7105 Leased Equipment: Reduced on-going copier/printer lease.	-\$15,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
909010A-5101 Regular Wages: Proposed expansion positions for one Planner III and one Zoning Inspector Trainee for FY 2023, 8 months funding; and add 8 months funding for unfunded positions in FY 2022 for one Geographic Information Analyst III, one Land Use and Plans Examiner, one Planner I, and one Administrative Planning Officer.	\$208,368	2.0
Operations		
SERVICES:		
909010B-6132 Professional Services: \$400,000 for Transit Oriented Development ("TOD") and Central Maui Community Plan update; \$62,000 for Community Plan promotion, software, and website; \$200,000 for short-term rental enforcement; and \$213,000 for Strategic Plan implementation.	\$320,000	
909018B-6132 Professional Services: Additional funding to do outreach to land owners, the ag community, other stakeholders, and the public to create incentives for designation.	\$100,000	
Equipment		
MACHINERY & EQUIPMENT:		
909010C-7040 Motor Vehicles: Replacement of one Hybrid SUV AWD; inoperable.	\$38,000	
TOTAL EXPANSION BUDGET	\$666,368	2.0

Administration and Planning Program

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
University of Hawaii Sea Grant Coastal Hazards Specialist	\$103,910	\$148,731	\$130,601	\$130,601
University of Hawaii Sea Grant Dune Management and Public Shoreline Access Coordinator	\$100,000	\$157,000	\$104,196	\$104,196
Transit Oriented Development	\$99,740	\$0	\$0	\$0
Lahaina Restoration Foundation -- Old Pioneer Mill Office Restoration	\$30,000	\$0	\$0	\$0
TOTAL COUNTY GRANT SUBSIDY – ADMINISTRATION & PLANNING PROGRAM	\$333,650	\$305,731	\$234,797	\$234,797

County Grant Subsidy Program Description

University of Hawaii Sea Grant – Coastal Hazards Specialist

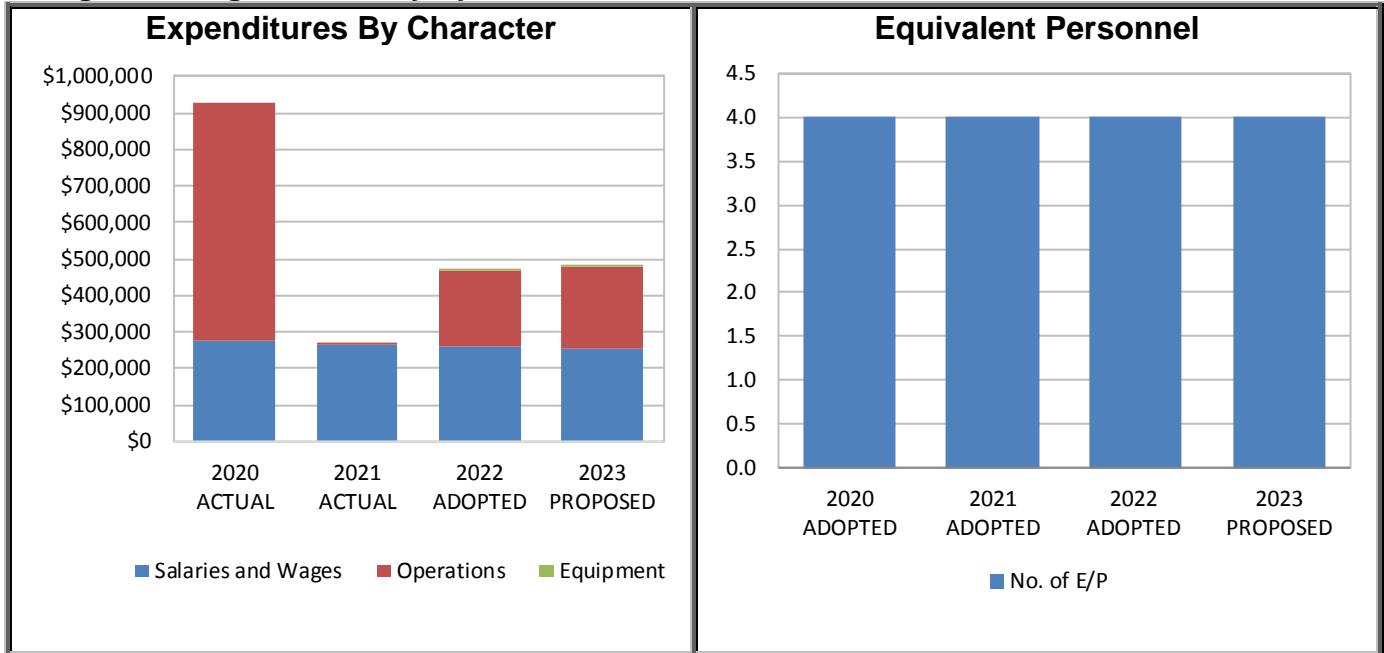
This grant provides 80% of the salary, 35% of fringe benefits, and nominal indirect costs (3.5%) for the University of Hawaii Sea Grant extension agent on Maui, who essentially works full-time with the Planning Department's shoreline planners and assists with the County's compliance with State Coastal Zone Management ("CZM") Law (Chapter 205A, HRS) for a period of 12 months.

University of Hawaii Sea Grant – Dune Management and Public Shoreline Access Coordinator

This is a continuation from prior year's grant funding for a second University of Hawaii Sea Grant extension agent, to provide leadership and coordination for maintaining and possibly expanding the longstanding and very successful program that has previously been run by volunteers; it also facilitates public coastal access such as improving existing shoreline access points and recommending new locations.

Administration and Planning Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$34,784	\$32,580	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$239,129	\$233,744	\$258,792	\$255,888	-\$2,904	-1.1%
Salaries and Wages Total	\$273,914	\$266,324	\$258,792	\$255,888	-\$2,904	-1.1%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$1,000	\$1,000	\$0	0.0%
OTHER COSTS	\$880	\$328	\$2,709	\$21,398	\$18,689	689.9%
SERVICES	\$650,000	\$0	\$25,000	\$25,000	\$0	0.0%
TRAVEL	\$2,041	\$0	\$3,000	\$3,000	\$0	0.0%
UTILITIES	\$0	\$0	\$1,000	\$1,000	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$0	\$0	\$177,195	\$170,319	-\$6,876	-3.9%
Operations Total	\$652,921	\$328	\$209,904	\$221,717	\$11,813	5.6%
Equipment						
LEASE PURCHASES	\$0	\$0	\$2,000	\$2,000	\$0	0.0%
Equipment Total	\$0	\$0	\$2,000	\$2,000	\$0	0.0%
Program Total	\$926,834	\$266,652	\$470,696	\$479,605	\$8,909	1.9%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Land Use Permit Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Planner IV	1.0	1.0	1.0	1.0	0.0	0.0%
Planner V	2.0	2.0	2.0	2.0	0.0	0.0%
Program Total	4.0	4.0	4.0	4.0	0.0	0.0%

Administration and Planning Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Certified Local Government Program	No	Yes 50%/50%	\$25,000	\$25,000	\$25,000	\$25,000
CZM Program	No	Yes 50%/50%	\$483,629	\$447,706	\$445,696	\$454,605
Transit - Oriented Development	No	Yes \$100,000	\$500,000	\$0	\$0	\$0
Important Agricultural Lands Designation	No	Yes 50%/50%	\$125,000	\$0	\$0	\$0
TOTAL			\$1,133,629	\$472,706	\$470,696	\$479,605

Grant Award Description

Certified Local Government ("CLG") Program

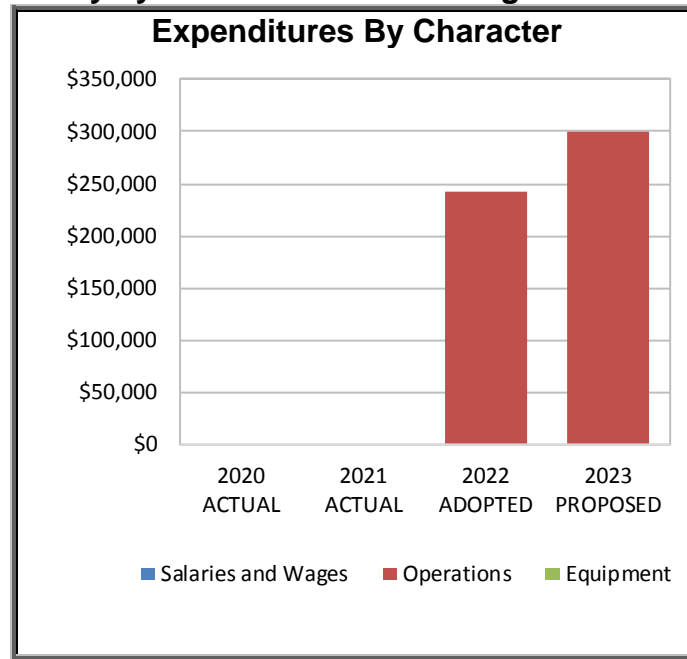
The CLG Program is administered by the Department of Land and Natural Resources State Historic Preservation Division. It provides Federal funding for projects sponsored by counties with historic and cultural resources preservation programs that meet applicable standards.

CZM Program

The CZM Program administers a sub-grant with the State. It is responsible for administering County and State CZM regulations that protect shoreline and coastal resources and ensure public access to beaches, recreation areas, and natural reserves.

Administration and Planning Program

Program Budget Summary by Fiscal Year – Revolving Fund

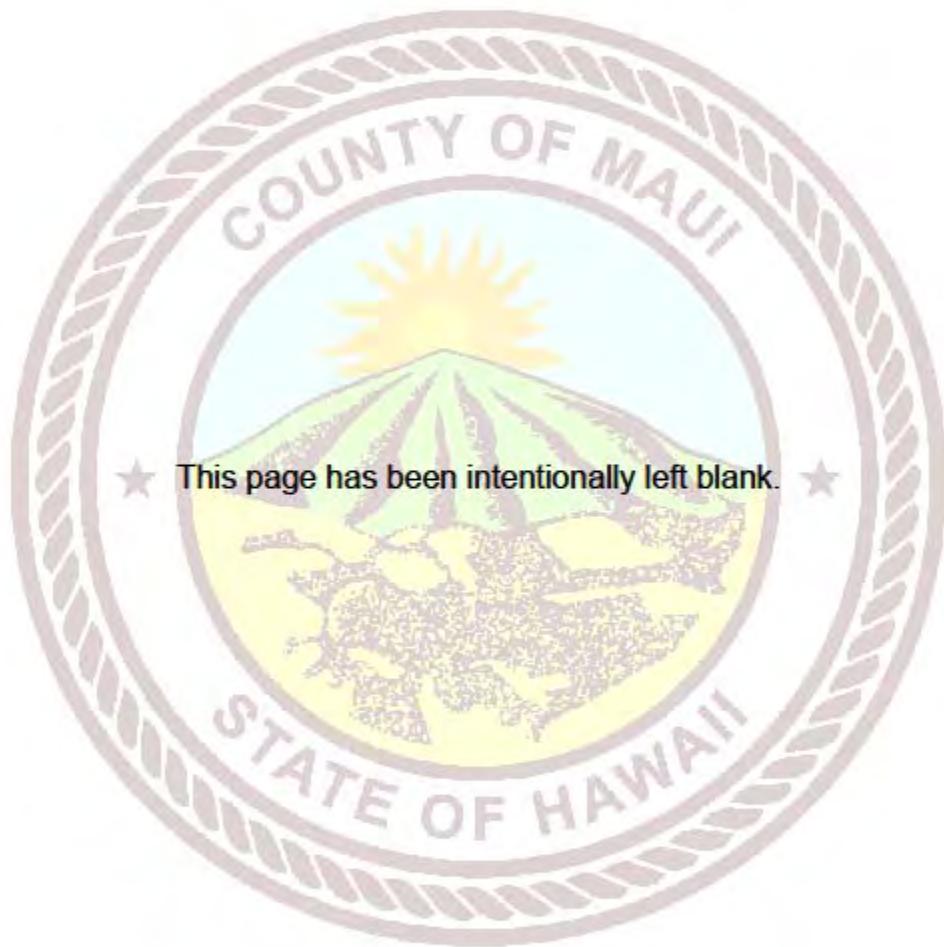


Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$0	\$0	\$67,000	\$0	-\$67,000	-100.0%
SERVICES	\$0	\$0	\$175,000	\$300,000	\$125,000	71.4%
Operations Total	\$0	\$0	\$242,000	\$300,000	\$58,000	24.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$0	\$0	\$242,000	\$300,000	\$58,000	24.0%

Equivalent Personnel Summary by Position Title – Revolving Fund

The Administration and Planning Program does not have equivalent personnel funding through the Revolving Fund.



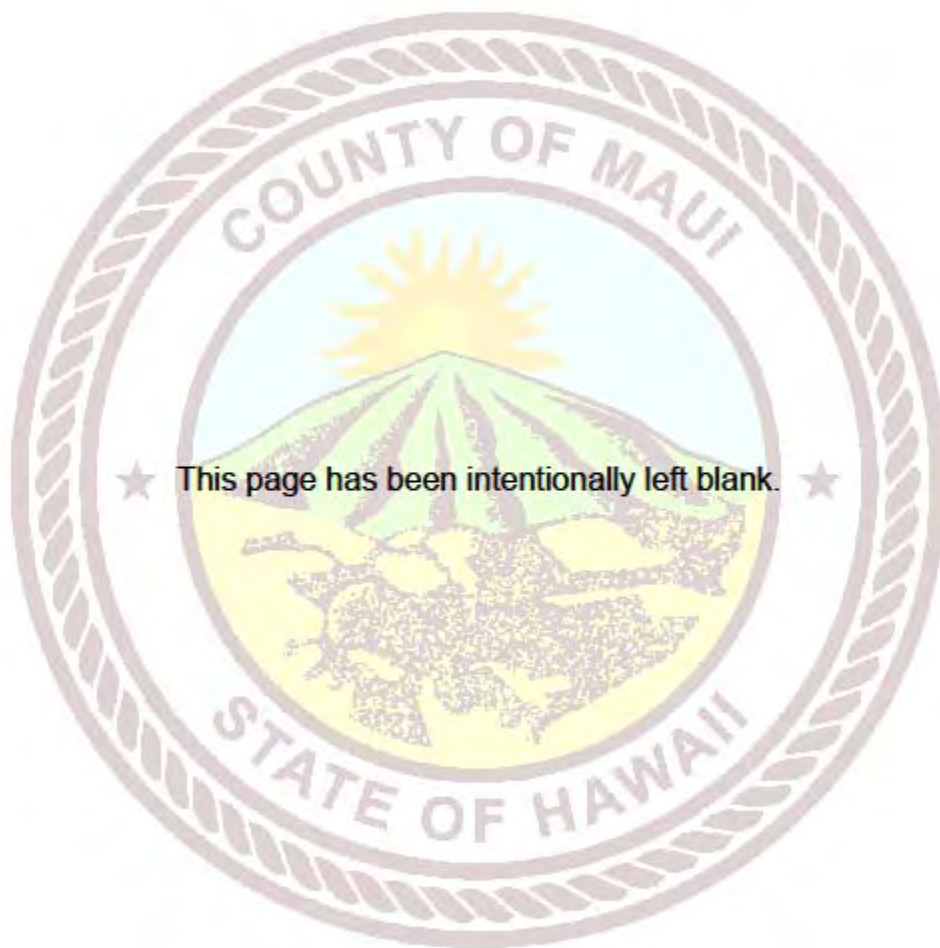
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Police



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

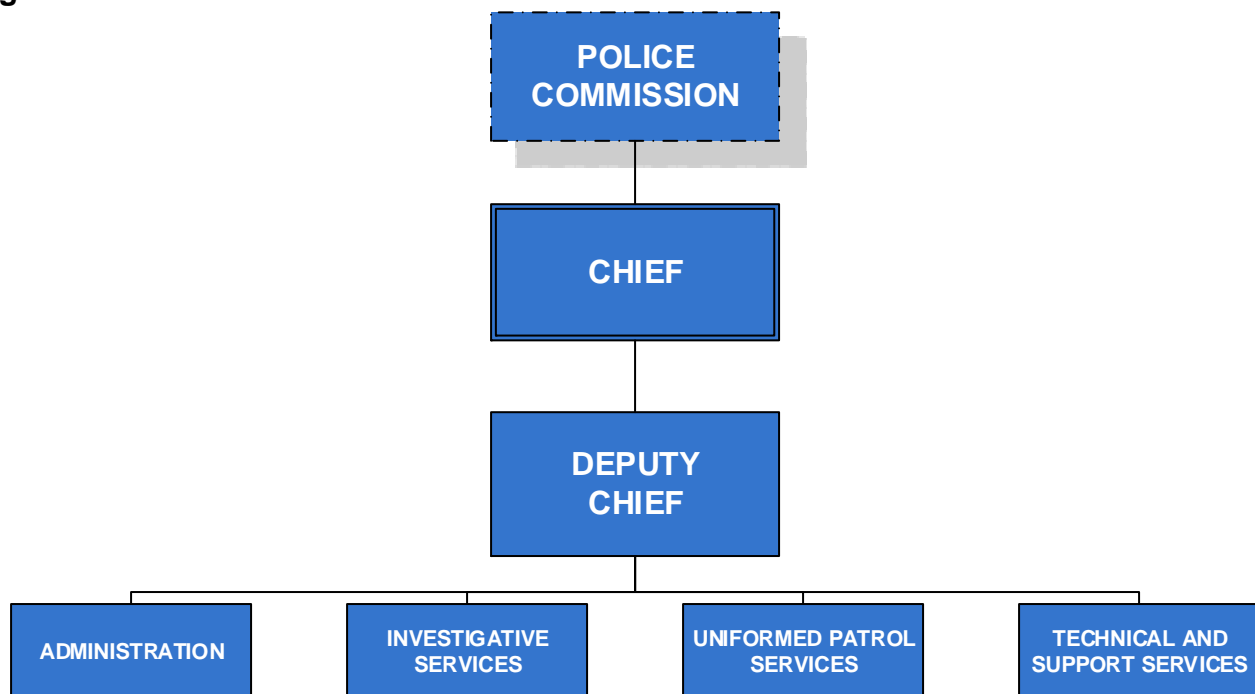
The purpose of the Maui Police Department ("MPD") is to ensure a safe community through the preservation of public and domestic peace, prevention of crime, detection and arrest of offenders of the law, protection of personal and property rights, and the enforcement of all Federal and State laws and County ordinances.

Countywide Outcome(s)

The MPD supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

- Enhance personnel development by maintaining a versatile and disciplined Police Department to meet the rising demands of law enforcement. Strategies include: effective leadership; planning; education; training and compliance with accreditation standards; developing and sustaining a sufficient and effective workforce through diligent and selective hiring practices; and providing support for employees and their families during and after critical incidents and traumatic events.
- Advocate fiscal management by ensuring fiscal accountability and successful budget management. Advocate energy efficiency by increasing energy efficiency measures and the use of renewable energy sources.

Department Summary

Strategies (Cont'd)

- Reduce crime and increase public safety through strategic planning, effective investigative practices, use of technology, and the efficient delivery of law enforcement services. Provide highway and roadway safety through effective enforcement strategies and public education.
- Enhance quality of life by ensuring excellence in service, with each individual deserving the highest quality of police service.
- Promote emergency preparedness toward homeland security and man-made/natural disasters through: inter-operable communications; intelligence/information sharing; providing first responders with specialized clothing and equipment for protection against health and safety hazards; conducting vulnerability assessments; providing training and exercises; planning; and emergency backup power/communications.
- Foster outside agency and community partnerships by promoting community involvement; build partnerships through community policing; provide instruction in crime prevention and safe neighborhoods; invest in youth-development strategies for our schools and children; and develop and maintain partnerships with County, State, and Federal law enforcement agencies as well as other agencies/organizations that benefit the community.

Operations

The MPD includes four programs: Administration, Investigative Services, Uniformed Patrol Service, and Technical and Support Services.

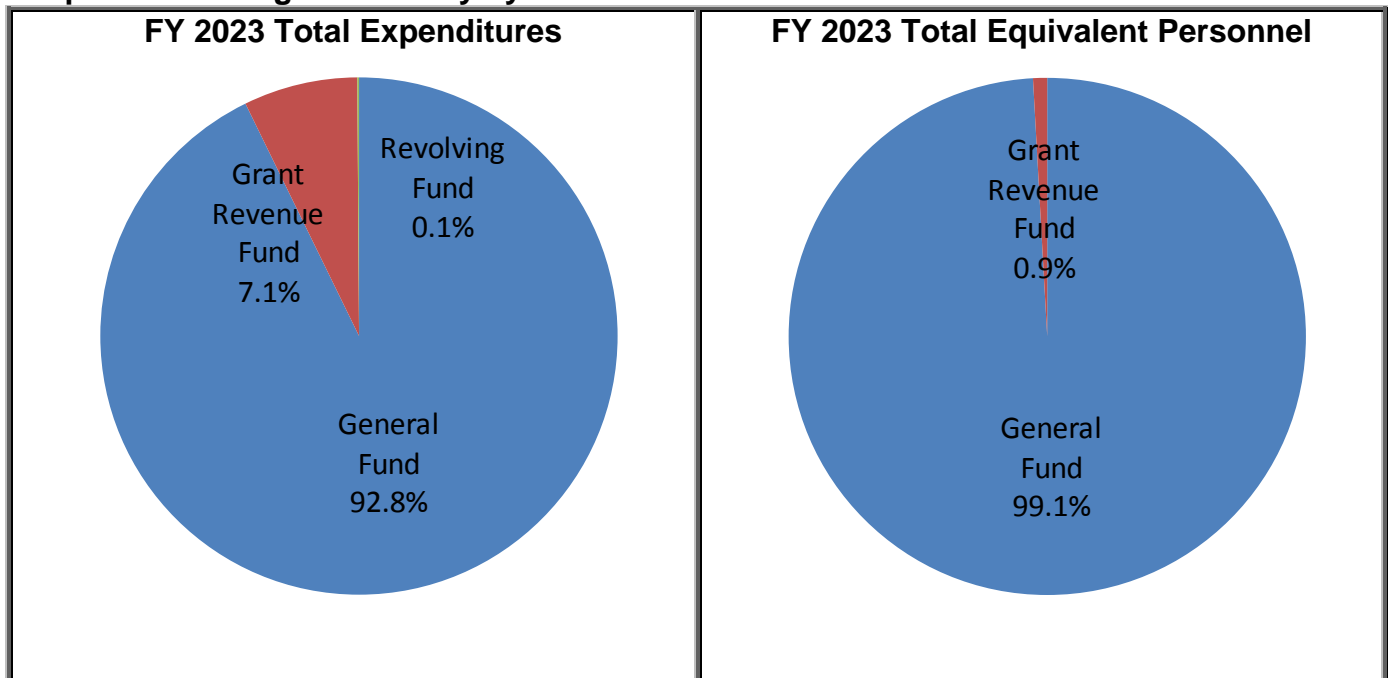
- The Administration Program provides management and direction of its employees. It establishes priorities and directs operations toward the preservation of public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of State laws and County ordinances.
- Investigative Services consists of five components:
 - Juvenile Crime Prevention Division investigates crimes involving juveniles and offers youth crime prevention and diversion programs through educational curriculum and counseling opportunities;
 - Criminal Investigation Division investigates all major crimes, usually felonies and crimes defined by the Uniform Crime Reporting methodology;
 - Domestic Violence Unit investigates Abuse of Family Household Member offenses and offers professional counseling for children of domestic violence;
 - Vice Division investigates narcotic, gambling, and morals offenses;
 - Special Response Team/Career Criminal Unit prepares and trains for critical incidents requiring a tactical response.
- Uniformed Patrol Services plans, directs, and coordinates the operation of all field uniformed patrol units in the prevention of crime; enforcement of Federal, State, and County laws; and the apprehension and custody of violators.
- The Technical and Support Services Program plans, directs, and coordinates clerical, technical, and logistical support for other law enforcement units. Components include the Technical Services Section (Records, Motorpool, Radio Shop, and Building Maintenance), Communications Section,

Department Summary**Operations (Cont'd)**

Plans and Training Section, Research and Development Section, Community Relations Section, and Information Technology Section.

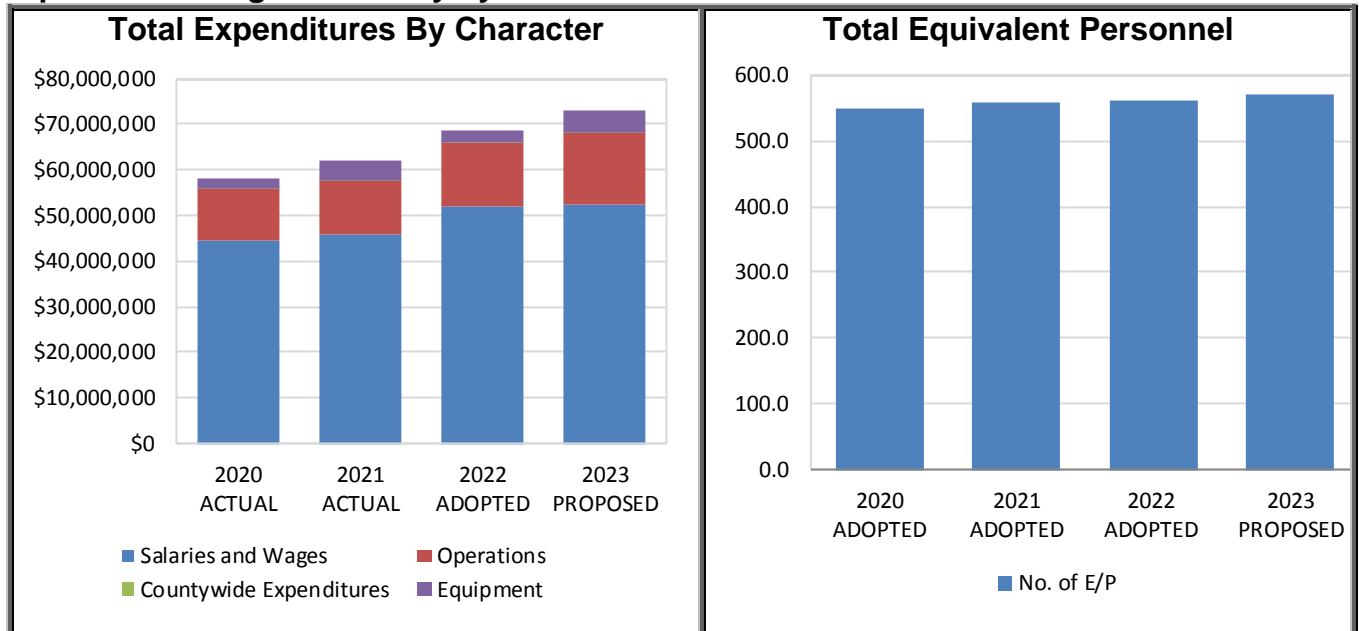
External Factors Description

The majority of our expenditures are for salaries and wages. External factors that impact salaries and wages include agreements with government employee unions, having personnel available to respond to natural and man-made disasters, and all other major events and activities requiring police presence. In addition, compliance with new laws and regulations may also require hiring of additional personnel. External factors that impact other expenditures include the variation in the cost of gasoline, utilities, maintenance agreements, rental agreements, vehicles, and replacement equipment.

Department Budget Summary by Fund

Department Summary

Department Budget Summary by Fiscal Year



Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$8,216,341	\$9,825,331	\$4,991,103	\$5,068,603	\$77,500	1.6%
WAGES & SALARIES	\$36,286,218	\$36,067,991	\$46,877,017	\$47,267,713	\$390,696	0.8%
Salaries and Wages Total	\$44,502,559	\$45,893,322	\$51,868,120	\$52,336,316	\$468,196	0.9%
Operations						
MATERIALS & SUPPLIES	\$1,720,419	\$1,673,313	\$2,283,408	\$2,656,763	\$373,355	16.4%
OTHER COSTS	\$1,664,397	\$1,553,240	\$1,950,052	\$2,243,814	\$293,762	15.1%
SERVICES	\$5,088,837	\$5,944,120	\$6,671,719	\$7,444,519	\$772,800	11.6%
SPECIAL PROJECTS	\$0	\$0	\$87,100	\$87,100	\$0	0.0%
TRAVEL	\$492,092	\$174,554	\$921,550	\$921,550	\$0	0.0%
UTILITIES	\$2,259,332	\$2,121,877	\$2,357,091	\$2,360,091	\$3,000	0.1%
BUDGETED EXPENDITURES	\$7,096	\$9,461	\$36,500	\$36,500	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$161,592	\$154,295	\$0	\$0	\$0	0.0%
Operations Total	\$11,393,766	\$11,630,859	\$14,307,420	\$15,750,337	\$1,442,917	10.1%
Countywide Expenditures						
OTHER COSTS	\$32,034	\$32,034	\$33,700	\$33,700	\$0	0.0%
Countywide Expenditures Total	\$32,034	\$32,034	\$33,700	\$33,700	\$0	0.0%
Equipment						
LEASE PURCHASES	\$7,175	\$9,819	\$9,900	\$21,900	\$12,000	121.2%
MACHINERY & EQUIPMENT	\$2,321,873	\$4,662,725	\$2,416,619	\$5,099,624	\$2,683,005	111.0%
Equipment Total	\$2,329,048	\$4,672,544	\$2,426,519	\$5,121,524	\$2,695,005	111.1%
Department Total	\$58,257,407	\$62,228,758	\$68,635,759	\$73,241,877	\$4,606,118	6.7%

Department Summary

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	24.0	26.0	26.0	31.0	5.0	19.2%
Investigative Services Program	106.0	106.0	106.0	109.0	3.0	2.8%
Technical and Support Services Program	121.5	123.0	122.5	131.0	8.5	6.9%
Uniformed Patrol Services Program	298.7	303.7	305.7	298.7	-7.0	-2.3%
Department Total	550.2	558.7	560.2	569.7	9.5	1.7%

Administration Program

Program Description

The Administration Program provides effective management and direction of its employees. It establishes priorities and directs operations toward the preservation of public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of Federal and State laws and County ordinances.

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Administration Program serves Department personnel, the Police Commission, and the citizens and visitors to the islands of Maui, Lanai, and Molokai.

Services Provided

The Administration Program is comprised of the Office of the Chief, the Police Commission, Administrative Services, Criminal Intelligence, Internal Affairs, and Quality Assurance.

The Police Commission receives, reviews, and investigates any charges by the public against the conduct of the Department and its members, and submits a report of its findings and recommendations for disposition to the Chief of Police. The Police Commission also reviews the Department's annual budget request and is responsible for the appointment and performance evaluation of the Chief of Police.

Administrative Services prepares and manages the Department's operating budget and accounting functions. In addition, it administers personnel matters, including those related to collective bargaining agreement compliance, personnel actions, payroll, employee benefits, worker's compensation, and leave benefits. Furthermore, Administrative Services is responsible for the procurement function, travel related functions, and the financial reporting and monitoring of grants.

The Criminal Intelligence Unit provides information related to organized crime and other criminal activity, and disseminates that information to the appropriate departmental personnel and allied law enforcement agencies.

Internal Affairs conducts a variety of investigations including background checks, inquiries, and external complaint reviews.

Quality Assurance conducts staff inspections and monitors the level of compliance with standards for law enforcement agencies established by The Commission on Accreditation for Law Enforcement Agencies ("CALEA"). This unit also includes the Department's intelligence and research analysis function.

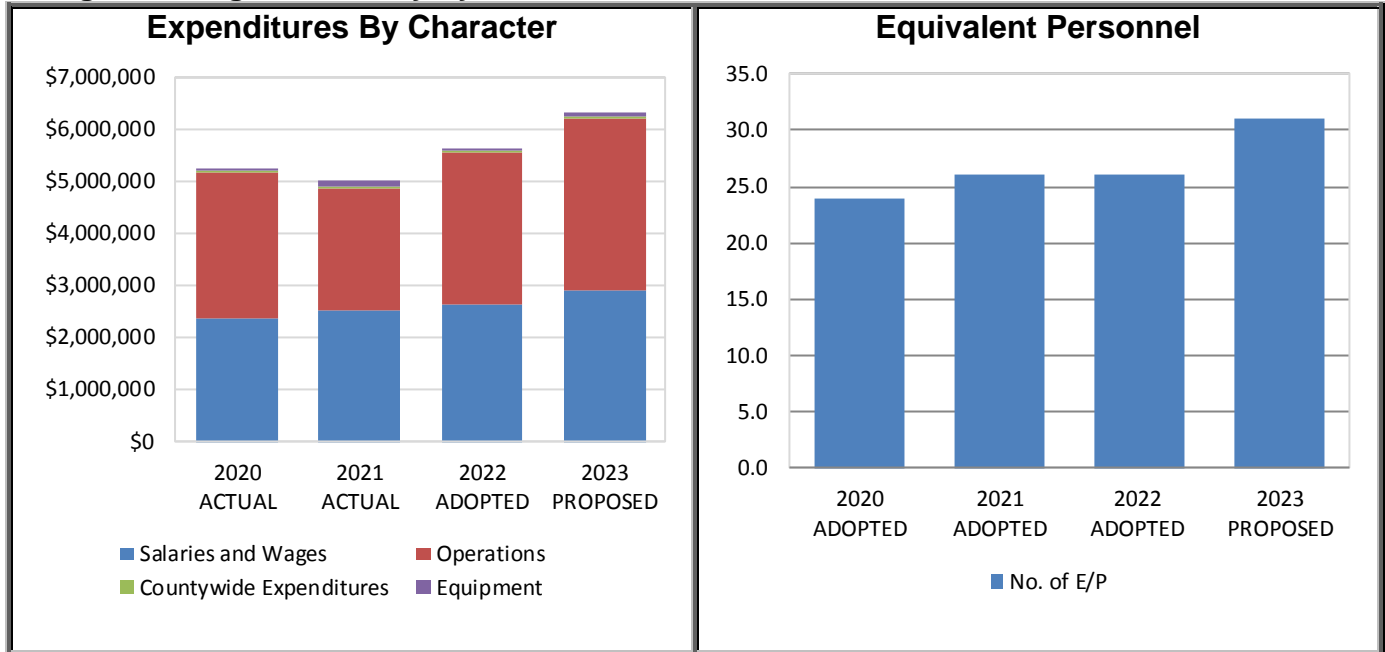
Administration Program

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Enhance personnel development.</i>				
1. Maintain a versatile and disciplined police department necessary to meet the rising demands of law enforcement through compliance to accreditation standards	% of compliance with CALEA standards	100%	100%	100%
2. Conduct administrative investigations in a timely manner when a complaint of misconduct is made against a MPD employee	% of administrative investigations completed within 90 days	80%	95%	95%
3. Develop and sustain a sufficient and effective workforce through diligent and selective hiring practices	% of authorized positions filled	78%	95%	85%
	Ratio of 2.7 sworn officers per 1,000 de facto population (2.7 is the national average for County law enforcement agencies according to the FBI publication, 2015 Crime in the United States)	1.7	2.0	2.0

Administration Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$128,701	\$168,286	\$65,140	\$65,140	\$0	0.0%
WAGES & SALARIES	\$2,249,561	\$2,330,665	\$2,556,079	\$2,831,079	\$275,000	10.8%
Salaries and Wages Total	\$2,378,262	\$2,498,950	\$2,621,219	\$2,896,219	\$275,000	10.5%
Operations						
MATERIALS & SUPPLIES	\$608,332	\$437,537	\$583,844	\$583,844	\$0	0.0%
OTHER COSTS	\$964,410	\$648,396	\$949,285	\$955,085	\$5,800	0.6%
SERVICES	\$185,121	\$480,779	\$211,077	\$551,077	\$340,000	161.1%
TRAVEL	\$313,970	\$112,086	\$432,250	\$432,250	\$0	0.0%
UTILITIES	\$717,071	\$665,412	\$731,155	\$731,155	\$0	0.0%
BUDGETED EXPENDITURES	\$7,096	\$9,461	\$36,500	\$36,500	\$0	0.0%
Operations Total	\$2,796,000	\$2,353,670	\$2,944,111	\$3,289,911	\$345,800	11.7%
Countywide Expenditures						
OTHER COSTS	\$32,034	\$32,034	\$33,700	\$33,700	\$0	0.0%
Countywide Expenditures Total	\$32,034	\$32,034	\$33,700	\$33,700	\$0	0.0%
Equipment						
LEASE PURCHASES	\$7,175	\$9,819	\$9,900	\$21,900	\$12,000	121.2%
MACHINERY & EQUIPMENT	\$0	\$126,857	\$0	\$70,000	\$70,000	0.0%
Equipment Total	\$7,175	\$136,675	\$9,900	\$91,900	\$82,000	828.3%
Program Total	\$5,213,471	\$5,021,330	\$5,608,930	\$6,311,730	\$702,800	12.5%

Administration Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk II	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant II	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Police Chief	3.0	3.0	3.0	3.0	0.0	0.0%
Business Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Chief of Police	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Department Personnel Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Police Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Grants Management Operations Assistant	0.0	1.0	1.0	1.0	0.0	0.0%
Information and Education Specialist	0.0	0.0	0.0	1.0	1.0	100.0%
Information Systems Analyst V	0.0	0.0	0.0	1.0	1.0	100.0%
Intelligence and Research Analyst	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant I	0.0	0.0	0.0	1.0	1.0	100.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Police Captain	2.0	2.0	2.0	2.0	0.0	0.0%
Police Detective	2.0	2.0	2.0	2.0	0.0	0.0%
Police Lieutenant	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III	2.0	2.0	2.0	3.0	1.0	50.0%
Police Psychologist II	0.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Research Analyst	0.0	0.0	0.0	1.0	1.0	100.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary III	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	24.0	26.0	26.0	31.0	5.0	19.2%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910018A-5101 Regular Wages: Adjustment to salaries due to positions transferred from 910430A under Technical and Support Services Program and reallocated.	\$117,336	2.0
910141A-5101 Regular Wages: Adjustment to salaries due to position transferred from 910133A under Uniformed Patrol Service Program and reallocated.	\$42,792	1.0
Operations		
None	\$0	
Equipment		
None	\$0	

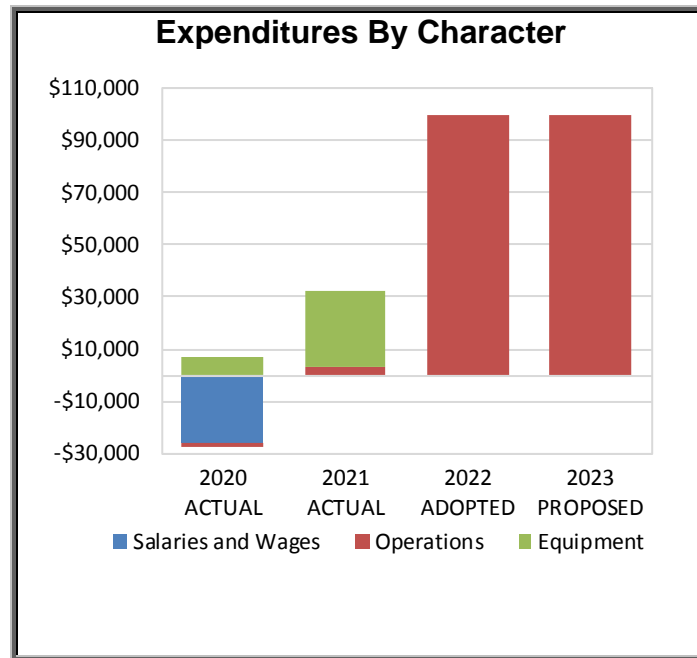
Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910018A-5101 Regular Wages: Proposed expansion position for one Information Systems Analyst V for FY 2023, 8 months funding.	\$50,392	1.0
910224A-5101 Regular Wages: Proposed expansion position for one Police Officer III for FY 2023, 8 months funding with Standard of Conduct Pay.	\$64,480	1.0
Operations		
OTHER COSTS:		
910224B-6217 Gun Allowance: Related operation costs for the proposed expansion positions.	\$1,000	
910224B-6244 Computer Software: Additional funding for Peace Office Background Investigation Tracking System (PROBITS).	\$4,500	
910224B-6255 Uniform Allowance: Related operation costs for the proposed expansion positions.	\$300	
SERVICES:		
910018B-6101 Advertisement: Additional funding to advertise recruiting efforts.	\$40,000	
910018B-6132 Professional Services: Additional funding for psychological services and training for employees; site consultations (Lahaina, Hana, Molokai); and carpet replacement of lobby area for Chief & A/C offices.	\$285,000	
910265B-6112 Contractual Service: Additional funding for transcription services based on actual expenditures.	\$5,000	
910265B-6132 Professional Services: Additional funding for investigative services based on actual expenditures.	\$10,000	
Equipment		
MACHINERY & EQUIPMENT:		
910018C-7044 Other Equipment: Replacement of twenty Body Worn Cameras at \$3,500 each.	\$70,000	
LEASE PURCHASES:		
910018C-7105 Leased Equipment: New lease for Printer/Copier/Scanner for Administrative Services.	\$6,000	
910018C-7105 Leased Equipment: New lease for Printer/Copier/Scanner for the A/C's Offices.	\$6,000	
TOTAL EXPANSION BUDGET	\$542,672	2.0

Administration Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	-\$26,013	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	-\$26,013	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$1,067	\$1,781	\$0	\$0	\$0	0.0%
OTHER COSTS	\$0	\$525	\$0	\$0	\$0	0.0%
TRAVEL	-\$2,311	\$280	\$100,000	\$100,000	\$0	0.0%
UTILITIES	\$0	\$322	\$0	\$0	\$0	0.0%
Operations Total	-\$1,244	\$2,908	\$100,000	\$100,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$7,250	\$29,113	\$0	\$0	\$0	0.0%
Equipment Total	\$7,250	\$29,113	\$0	\$0	\$0	0.0%
Program Total	-\$20,008	\$32,022	\$100,000	\$100,000	\$0	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Administration Program does not have equivalent personnel funded through the Grant Revenue Fund.

Administration Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
State and Federal Assets Forfeiture Program	No	No	\$100,000	\$100,000	\$100,000	\$100,000
TOTAL			\$100,000	\$100,000	\$100,000	\$100,000

Grant Award Description

State and Federal Assets Forfeiture Program

Pursuant to United States Code, Title 21, Section 821 and Chapter 712A, Hawaii Revised Statutes, the MPD is authorized to acquire a share of forfeited funds and/or property seized in accordance with Federal and State asset forfeiture programs. These assets and or proceeds may be used for law enforcement purposes to complement, but not supplant, the funding normally appropriated for such purposes.

Investigative Services Program

Program Description

The Investigative Services Program consists of five components:

- Juvenile Crime Prevention Division (“JCPD”) investigates crimes involving juveniles and offers youth crime prevention and diversion programs through educational curriculum and counseling opportunities;
- Criminal Investigation Division (“CID”) investigates all major crimes;
- Domestic Violence Unit investigates Abuse of Family Household Member offenses and offers professional counseling for children of domestic violence;
- Vice Division investigates narcotic, gambling, and morals offenses;
- Special Response Team (“SRT”) Career Criminal Unit prepares and trains for critical incidents requiring a tactical response.

Countywide Outcome(s)

The Investigative Services Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Prepared, Safe, and Livable County

Population Served

The Investigative Services Program serves the citizens and visitors of the islands of Maui, Lanai, and Molokai.

Services Provided

The Investigative Services Program plans, organizes, and coordinates activities of the CID, Vice Division, JCPD, and the SRT.

The CID investigates cases involving murder, robbery, sexual assault, aggravated assault, arson, theft, auto theft, forgery and fraud, financial crimes, domestic violence, and white collar crimes. The Forensic Evidence Specialist provides technical support in the search, recovery, preservation, and analysis of evidence at crime scenes. The CID’s Automated Fingerprint Identification System (“AFIS”) records and compares fingerprints to identify suspect individuals.

The JCPD investigates crimes involving juveniles and offers education, crime prevention, and intervention programs. The School Resource Officer (“SRO”) Program is a specialized unit of uniformed officers assigned to various Public schools. The SRO’s partner with the Department of Education to provide prevention and intervention programs within our schools.

The Vice Division conducts investigations and enforces the laws that lead to the disruption of organizations involved in illegal drugs, prostitution, and gambling. The Criminalist function examines and analyzes a variety of physical and chemical substance, materials, liquids, and other evidence in accordance with prescribed standard methods and techniques.

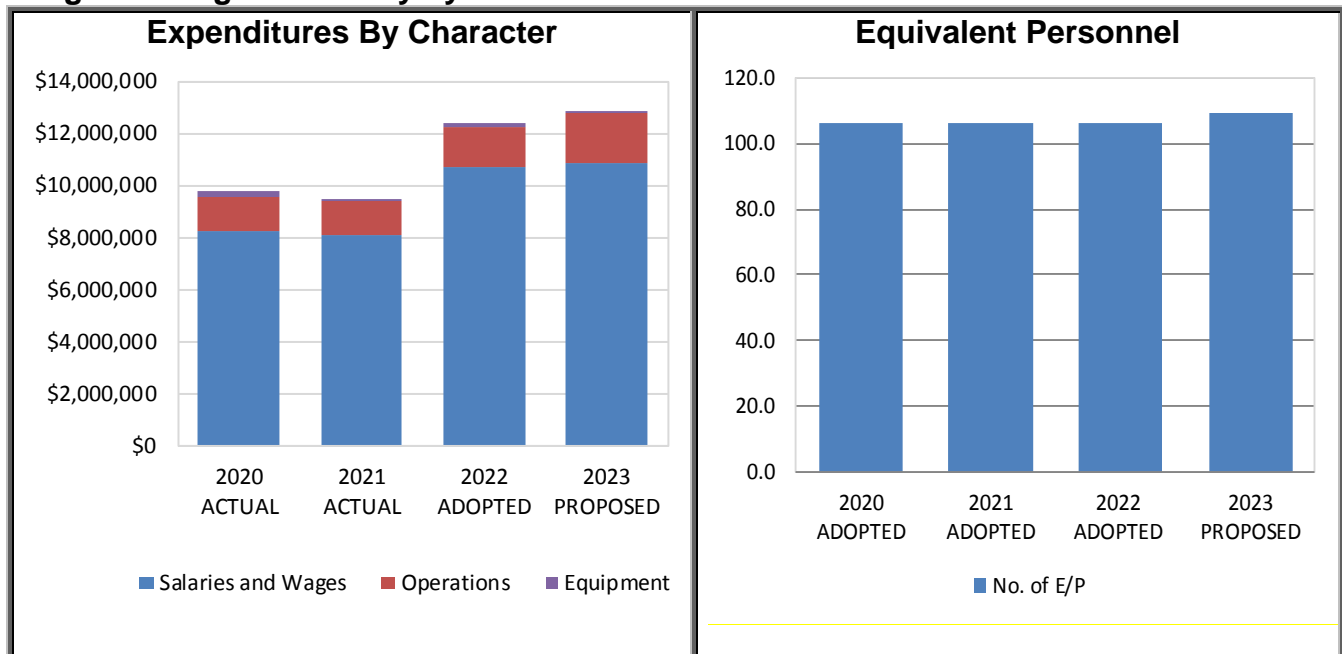
The SRT provides special weapons and tactical support to the MPD in high risk situations.

Investigative Services Program

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Reduce crime and increase public safety with prevention methods.</i>				
1. Effective use of the Investigative method	% of Part I offenses cleared by arrest	0%	25%	25%
	# of Vice search warrants cleared by arrest	124	145	145

Program Budget Summary by Fiscal Year – General Fund



Investigative Services Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$742,855	\$983,955	\$402,165	\$402,165	\$0	0.0%
WAGES & SALARIES	\$7,516,600	\$7,105,680	\$10,322,280	\$10,427,108	\$104,828	1.0%
Salaries and Wages Total	\$8,259,454	\$8,089,635	\$10,724,445	\$10,829,273	\$104,828	1.0%
Operations						
MATERIALS & SUPPLIES	\$113,604	\$133,712	\$212,865	\$274,695	\$61,830	29.0%
OTHER COSTS	\$138,731	\$91,301	\$148,372	\$398,372	\$250,000	168.5%
SERVICES	\$937,613	\$1,035,562	\$1,060,430	\$1,155,230	\$94,800	8.9%
TRAVEL	\$138	\$528	\$2,000	\$2,000	\$0	0.0%
UTILITIES	\$129,795	\$92,956	\$126,521	\$127,721	\$1,200	0.9%
Operations Total	\$1,319,881	\$1,354,059	\$1,550,188	\$1,958,018	\$407,830	26.3%
Equipment						
MACHINERY & EQUIPMENT	\$196,830	\$52,084	\$101,945	\$106,445	\$4,500	4.4%
Equipment Total	\$196,830	\$52,084	\$101,945	\$106,445	\$4,500	4.4%
Program Total	\$9,776,166	\$9,495,778	\$12,376,578	\$12,893,736	\$517,158	4.2%

Investigative Services Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Criminalist I	1.0	1.0	1.0	1.0	0.0	0.0%
Criminalist II	1.0	1.0	1.0	1.0	0.0	0.0%
Fingerprint & ID Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Forensic Services Supervisor	0.0	0.0	0.0	1.0	1.0	100.0%
Investigator I (Cold Case)	0.0	0.0	0.0	1.0	1.0	100.0%
Juvenile Counselor III	4.0	4.0	4.0	4.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Office OperationsAssistant II	4.0	4.0	4.0	4.0	0.0	0.0%
Office OperationsAssistant II (Lahaina)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Captain	2.0	2.0	2.0	2.0	0.0	0.0%
Police Commission Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Police Detective	24.0	24.0	24.0	24.0	0.0	0.0%
Police Detective (Lahaina)	5.0	5.0	5.0	5.0	0.0	0.0%
Police Evidence Specialist I	0.0	0.0	0.0	1.0	1.0	100.0%
Police Evidence Specialist II	2.0	2.0	2.0	2.0	0.0	0.0%
Police Evidence Specialist III	1.0	1.0	1.0	1.0	0.0	0.0%
Police Lieutenant	6.0	6.0	6.0	6.0	0.0	0.0%
Police Lieutenant (Lahaina)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer II - SRO (Kalama)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer II - SRO (Lahaina)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer II - SRO (Maui High)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer II - SRO (Waena)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III	21.0	21.0	21.0	21.0	0.0	0.0%
Police Officer III - SRO	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - SRO (Baldwin)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - SRO (Iao)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - SRO (Lokelani)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - SRO (SAS)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - SRO(King K)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III (Canine)	3.0	3.0	3.0	3.0	0.0	0.0%
Police Officer III (DVU)	2.0	2.0	2.0	2.0	0.0	0.0%
Police Sergeant	7.0	7.0	7.0	7.0	0.0	0.0%
Police Sergeant - Forfeiture	1.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant - Gang Detail	1.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant - SRO	1.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant - SRO (Mid School)	1.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant (DVU)	1.0	1.0	1.0	1.0	0.0	0.0%
Polygraph Examiner	1.0	1.0	1.0	1.0	0.0	0.0%
Specialized Equipment Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Juvenile Counselor	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	106.0	106.0	106.0	109.0	3.0	2.8%

Investigative Services Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910026A-5101 Regular Wages: Adjustment to salaries due to positions transferred to 910059A Criminal Investigation Division.	-\$108,264	(2.0)
910059A-5101 Regular Wages: Adjustment to salaries due to positions transferred from 910026A Vice Section (2 positions) and 910420A Special Response Team (1 position).	\$211,062	3.0
910067A-5101 Regular Wages: Adjustment to salaries due to position transferred to 910420A Special Response Team.	-\$95,402	(1.0)
Operations		
MATERIALS & SUPPLIES:		
910420B-6002 Police Ammunitions/Target: Deletion of one-time appropriation for explosives for bomb squad.	-\$18,000	
910420B-6035 Miscellaneous Supplies: Deletion of one-time appropriation for handheld GPS systems, rifle & mission bags, helmet headsets, rifle case, and combat shirts.	-\$23,000	
SERVICES:		
910059B-6138 R & M - Services/Contracts: Deletion of one-time appropriation for license renewals, 360 laser scanner, cellebrite, MSAB forensic suite, backlight forensics, macquisition, DVR examiner, and Berla iVe.	-\$25,000	
Equipment		
MACHINERY AND EQUIPMENT:		
910026C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$11,000	
910059C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$21,425	
910420C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$63,610	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910059A-5101 Regular Wages: Proposed expansion positions for two half-time Investigator I (Cold Case), one Forensic Services Supervisor, and one Police Evidence Specialist I for FY 2023, 8 months funding.	\$104,828	3.0
Operations		
MATERIALS & SUPPLIES:		
910026B-6003 Animal Care & Feeding: Additional funding for annual recurring cost and additional SRT Animal Care and feeding costs.	\$8,000	
910026B-6035 Miscellaneous Supplies: Additional funding for flame resistant gear (ClanLab), binoculars, ballistic plates, and new safe for forfeiture unit.	\$42,000	
910026B-6060 Small Equipment - under \$1000: Additional funding for twelve office chairs at \$240 each.	\$2,880	

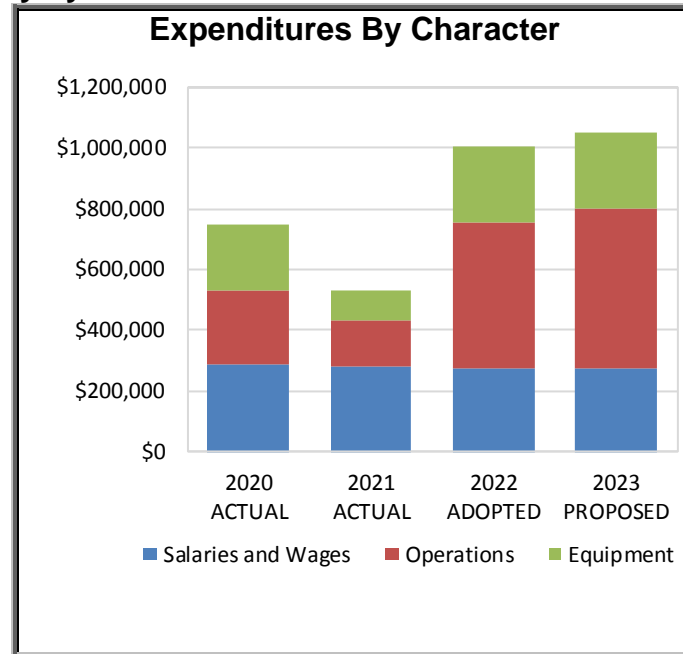
Investigative Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
910059B-6035 Miscellaneous Supplies: Additional funding for Cyber Crimes Unit supplies: USB flash drives, hard drives, radio isolation bags, and recurring cost for forensic drying cabinet filters.	\$19,000	
910059B-6060 Small Equipment - under \$1000: Desk for OOA, five office chairs, one television, and wall mount for Lahaina CID.	\$5,000	
910067B-6035 Miscellaneous Supplies: Additional funding for the LEAD program, critical response targets, isolation bags, and portable hard drives.	\$14,000	
910420B-6035 Miscellaneous Supplies: Additional funding for tactical boots and pants.	\$10,000	
910420B-6060 Small Equipment - under \$1000: Additional funding for weapon sights, scout weapon lights, and pistol lights.	\$7,500	
910422B-6035 Miscellaneous Supplies: Additional funding for 40 body trays at \$625 each.	\$25,000	
OTHER COSTS:		
910059B-6244 Computer Software: Annual cost for license renewals and updated software programs for Cyber Forensics Unit.	\$50,000	
910420B-6221 Miscellaneous Other Costs: Additional funding to expand Canine Program.	\$200,000	
SERVICES:		
910059B-6138 R & M - Services/Contracts: Funding for the service and maintenance of the morgue refrigeration system and electronic badge readers for the forensic facility.	\$19,800	
910422B-6132 Professional Services: Additional funding due to increase in costs.	\$100,000	
UTILITIES:		
910059B-6152 Cellular Telephone: Related operation costs for the proposed expansion positions.	\$1,200	
Equipment		
MACHINERY AND EQUIPMENT:		
910026C-7044 Other Equipment: Purchase two Digital Voice Recorders at \$3,200 each, one Snug-top Camper Shell at \$3,020, one Truck Tonneau Cover at \$1,100, one Gas Detector Kit at \$3,200, and one 360 Portable Lighting System at \$2,500; and Replacement of five Carbon Oxygen Cylinder Tanks at \$2,200 each.	\$27,220	
910059C-7042 Office Equipment: Replacement of five Digital Forensics Workstations at \$1,685 each and one Digital Forensics Workstation at \$20,000.	\$28,425	
910059C-7044 Other Equipment: Purchase two Workstations for the proposed expansion positions at \$1,500 each; and Replacement of one Garage Door Electrical Motor Lift at \$2,500 and one Benchtop Cyanosafe Filtered Fuming Chamber at \$7,200.	\$12,700	
910420C-7044 Other Equipment: Replacement of four Night Vision Devices at \$6,000 each; and Purchase four Night force Riflescopes at \$2,900 each, and one Cellular Response Console at \$2,500.	\$38,100	
TOTAL EXPANSION BUDGET	\$715,653	3.0

Investigative Services Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$290,758	\$279,351	\$274,000	\$274,000	\$0	0.0%
Salaries and Wages Total	\$290,758	\$279,351	\$274,000	\$274,000	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$17,559	\$46,597	\$85,000	\$85,000	\$0	0.0%
OTHER COSTS	\$54,816	\$47,554	\$128,000	\$173,000	\$45,000	35.2%
SERVICES	\$67,486	\$30,489	\$84,000	\$84,000	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$72,100	\$72,100	\$0	0.0%
TRAVEL	\$74,512	\$6,090	\$93,500	\$93,500	\$0	0.0%
UTILITIES	\$22,622	\$21,951	\$18,500	\$18,500	\$0	0.0%
Operations Total	\$236,995	\$152,682	\$481,100	\$526,100	\$45,000	9.4%
Equipment						
MACHINERY & EQUIPMENT	\$221,655	\$98,165	\$250,000	\$250,000	\$0	0.0%
Equipment Total	\$221,655	\$98,165	\$250,000	\$250,000	\$0	0.0%
Program Total	\$749,409	\$530,198	\$1,005,100	\$1,050,100	\$45,000	4.5%

Investigative Services Program

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Investigative Services Program does not have equivalent personnel funded through the Grant Revenue Fund.

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Department of Health	No	No	\$16,000	\$16,000	\$16,000	\$16,000
Drug Enforcement Agency (“DEA”)	No	No	\$51,000	\$0	\$0	\$0
Hawaii Community Foundation Grant	No	No	\$1,000	\$0	\$0	\$0
Edward Byrne Memorial Justice Assistance Grants	No	No	\$178,000	\$275,000	\$275,000	\$275,000
High Intensity Drug Trafficking Areas (“HIDTA”)	No	No	\$150,000	\$275,000	\$399,100	\$444,100
Office of Youth Services	No	No	\$175,000	\$175,000	\$175,000	\$175,000
Organized Crime Drug Enforcement Task Force (“OCDETF”) Program	No	No	\$1,000	\$0	\$0	\$0
Violence Against Women Act (“VAWA”) – State Attorney General	No	Yes/25%	\$55,000	\$90,000	\$90,000	\$90,000
Paul Coverdell Forensic Sciences Improvement Act	No	No	\$5,000	\$50,000	\$50,000	\$50,000
TOTAL			\$632,000	\$881,000	\$1,005,100	\$1,050,100

Grant Award Description**Department of Health (“DOH”)**

Grants from the DOH include the following:

Alcohol Sales to Minor

The State DOH Alcohol and Drug Abuse Division provides funding for the enforcement of the State law prohibiting alcohol sales to minors.

Tobacco Sales to Minors Prevention Grant

The State DOH Alcohol and Drug Abuse Division allocates funding to enforce the State law prohibiting tobacco sales to minors.

Edward Byrne Memorial Justice Assistance Grants

Grants from the Department of Justice through the State Attorney General’s (“AG”) Office include the following:

Investigative Services Program**Grant Award Description (Cont'd)****Edward Byrne Memorial Justice Assistance Grants (Cont'd)**

Statewide Multi-Jurisdictional Drug Task Force (SMDTF) – The AG allocates funding to disrupt the flow of drugs through the coordination of operations, drug seizures, and the sharing of information, personnel, and resources. The purpose is to reduce drug availability, drug crime, and drug use. The apprehension of mid- to high-level distributors importing and distributing illegal narcotics into and within the State of Hawaii will be of high priority.

Cybercrime Unit Enhancement – This grant provides additional funding to help the MPD obtain specialized tools and equipment to increase the MPD's digital forensic capabilities as well as to provide the ability to self-sustain digital forensics abilities in the event of Federal equipment being recalled. It also helps obtain software and hardware components necessary to implement a digital evidence management system.

Other - Other grants provided by the State AG's Office that may become available and awarded to MPD.

High Intensity Drug Trafficking Areas

As a key initiative of this grant, the Hawaii Interagency Mobile Police Apprehension Crime Task Force ("HI IMPACT") is set up to dismantle, disrupt, arrest, and prosecute drug trafficking organizations, drugs, gangs, and organized crime groups involved in drug distribution, drug manufacturing, money laundering, and other drug-related crimes. Priorities shall include crystal methamphetamine, cocaine, heroin, marijuana, and ecstasy. Each County will organize its own IMPACT team in cooperation and consultation with the other three counties. They will work to develop cooperating witnesses and informants.

Office of Youth Services

Grants from the State Department of Human Services ("DHS") of Youth Services include the following:

Positive Outreach Interventions ("POI")/Juvenile Accountability Incentive Block Grant ("JAIB") - The State DHS Office of Youth Services allocates funding pursuant to the Federal JAIB Program or State funding to promote greater accountability in the juvenile justice system, which helps reduce the recidivism rate of juvenile offenders.

KALO Program – The KALO Program seeks to involve and engage parents and guardians, as well as youths, referred for services in a comprehensive four-week program incorporating the spirit and values of Aloha.

Violence Against Women Act ("VAWA") – State AG

Domestic Violence Sex Assault - The State AG allocates funding to develop and strengthen effective law enforcement and prosecutorial strategies and victim services in cases involving crimes against women. It is part of Hawaii's VAWA Formula Grant Program.

Other - Any other grant provided by the State AG's Office through the VAWA program that is made available and awarded to MPD.

Investigative Services Program**Grant Award Description (Cont'd)****Paul Coverdell Forensic Sciences Improvement Act**

The Paul Coverdell Forensic Science Improvement Grants Program helps to improve the quality and timeliness of forensic science and medical examiner services. The grant must be used for one of three purposes: 1) To carry out all or a substantial part of a program intended to improve the quality and timeliness of forensic science or medical examiner services in the State; 2) to eliminate a backlog in the analysis of forensic science evidence; or 3) to train, assist, and employ forensic laboratory personnel as needed to eliminate such a backlog.

Uniformed Patrol Services Program

Program Description

The Uniformed Patrol Services Program plans, directs, and coordinates the operation of all field uniformed patrol units in the prevention of crime, enforcement of Federal, State, and County laws, and the apprehension and criminal charging of violators.

Countywide Outcome(s)

The Uniformed Patrol Services Program supports the following Countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Prepared, Safe, and Livable County

Population Served

The Uniformed Patrol Services Program serves the citizens and visitors of the islands of Maui, Lanai, and Molokai.

Services Provided

The Uniformed Patrol Services Program, commonly referred to as the “backbone of the police department,” consists of all field uniformed patrol units, including the Traffic Section and Crime Reduction Units. This program consists of six patrol districts: Wailuku (includes Upcountry), Lanai, Hana, Lahaina, Molokai, and Kihei. These patrol districts are responsible for providing services for the preservation of public peace, prevention of crime, and protection of life and property. The Traffic Section provides services in the enforcement of laws and ordinances pertaining to vehicular and pedestrian traffic on public highways. The Traffic Section also conducts criminal investigations of fatal and near-fatal motor vehicle crashes. The Crime Reduction Unit works with all patrol districts in identifying and combating specific crime trends.

Key Activity Goals & Measures

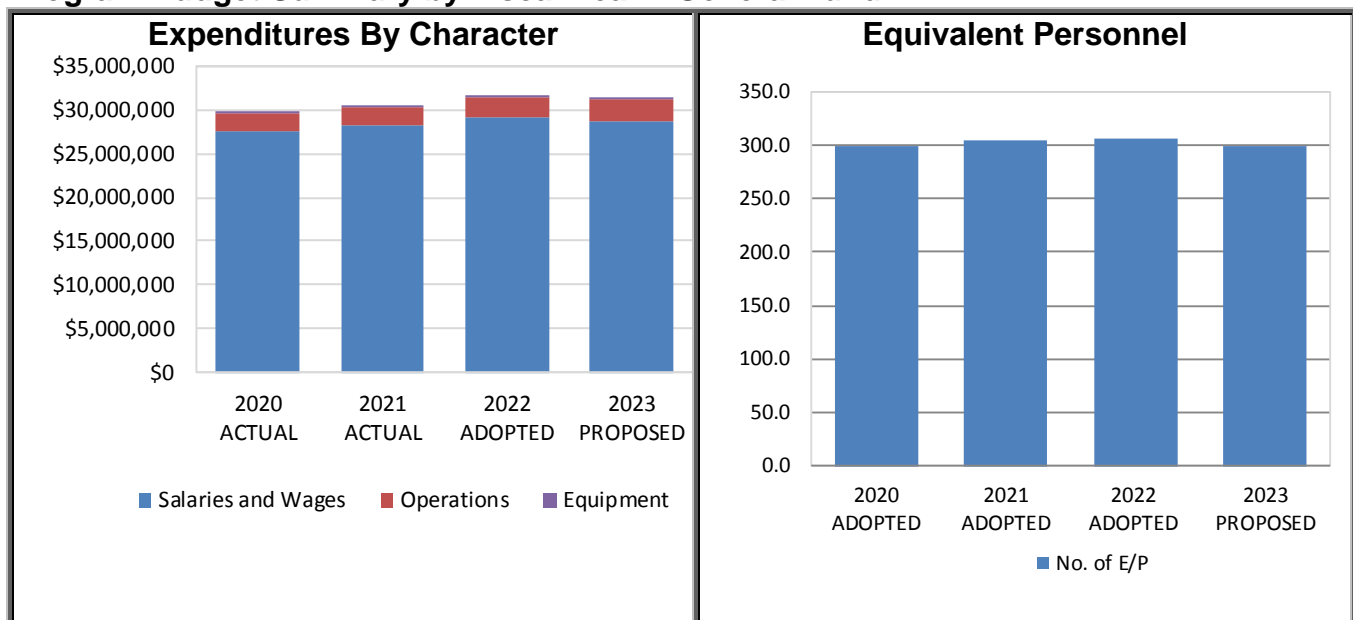
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Reduce crime and increase public safety with prevention methods.</i>				
1. Conduct special operations to prevent and suppress criminal activity by executing search warrants	% of Uniformed Services Bureau (USB) search warrants cleared by arrest	74%	75%	75%
2. Provide highway and roadway safety through effective enforcement strategies	# of Operating Under the Influence (“OUI”) arrests annually	453	1,000	1,000
	# of OUI sobriety checkpoints conducted annually	137	150	150
	# of drug and/or alcohol-related traffic fatalities annually	4	12	12

Uniformed Patrol Services Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Enhance quality of life.</i>				
1. To ensure a safe community through the preservation of public and domestic peace, prevention of crime, detection and arrest of offenders of the law, protection of personal and property rights, and the enforcement of all Federal and State laws and County ordinances	# of calls for service where an officer was assigned to respond to the incident	68,458	115,000	115,000
	% of response times for in-progress and high-priority calls for service under five minutes (from time officer is dispatched to arrival on-scene)	77%	95%	95%

Program Budget Summary by Fiscal Year – General Fund



Uniformed Patrol Services Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$5,613,542	\$6,553,495	\$2,970,000	\$2,970,000	\$0	0.0%
WAGES & SALARIES	\$21,830,667	\$21,597,400	\$26,127,779	\$25,695,635	-\$432,144	-1.7%
Salaries and Wages Total	\$27,444,209	\$28,150,895	\$29,097,779	\$28,665,635	-\$432,144	-1.5%
Operations						
MATERIALS & SUPPLIES	\$335,979	\$310,284	\$427,667	\$506,192	\$78,525	18.4%
OTHER COSTS	\$312,393	\$440,924	\$436,050	\$441,150	\$5,100	1.2%
SERVICES	\$739,108	\$741,599	\$811,581	\$923,581	\$112,000	13.8%
TRAVEL	\$51,323	\$55,736	\$60,800	\$60,800	\$0	0.0%
UTILITIES	\$622,341	\$573,072	\$614,522	\$614,522	\$0	0.0%
Operations Total	\$2,061,145	\$2,121,614	\$2,350,620	\$2,546,245	\$195,625	8.3%
Equipment						
MACHINERY & EQUIPMENT	\$41,098	\$28,860	\$58,250	\$123,345	\$65,095	111.8%
Equipment Total	\$41,098	\$28,860	\$58,250	\$123,345	\$65,095	111.8%
Program Total	\$29,546,451	\$30,301,369	\$31,506,649	\$31,335,225	-\$171,424	-0.5%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Dog Warden	1.0	1.0	1.0	1.0	0.0	0.0%
Dog Warden (Half time)	0.5	0.5	0.5	0.5	0.0	0.0%
Emergency Services Dispatcher II	5.0	5.0	5.0	0.0	-5.0	-100.0%
Evidence Custodian	1.0	1.0	1.0	1.0	0.0	0.0%
MVA Reconstruction Technician	1.0	1.0	1.0	0.0	-1.0	-100.0%
Office Operations Assistant II	7.0	7.0	7.0	7.0	0.0	0.0%
Police Captain	4.0	4.0	4.0	4.0	0.0	0.0%
Police Evidence Custodian I	0.0	0.0	1.0	1.0	0.0	0.0%
Police Lieutenant	12.0	12.0	12.0	12.0	0.0	0.0%
Police Officer I	6.0	6.0	6.0	6.0	0.0	0.0%
Police Officer II	144.0	144.0	144.0	144.0	0.0	0.0%
Police Officer II - CRU	2.0	2.0	2.0	2.0	0.0	0.0%
Police Officer II - FTO	11.0	11.0	11.0	11.0	0.0	0.0%
Police Officer II - FTO	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer II - Park Patrol	2.0	2.0	2.0	2.0	0.0	0.0%
Police Officer III	12.0	12.0	12.0	12.0	0.0	0.0%
Police Officer III - CPO	4.0	4.0	4.0	4.0	0.0	0.0%
Police Officer III - CRU	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - FTO	8.0	8.0	8.0	8.0	0.0	0.0%
Police Officer III - Haiku	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Honokowai	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Kahului	2.0	2.0	2.0	2.0	0.0	0.0%
Police Officer III - Kula	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Makawao	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Napili	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Paia	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Pukalani	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - SRO	3.0	3.0	3.0	3.0	0.0	0.0%
Police Officer III - VOPS	1.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III - Wailuku	1.0	1.0	1.0	1.0	0.0	0.0%

Uniformed Patrol Services Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Police Officer III (OUI)	0.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III (Solo Bike)	0.0	1.0	1.0	1.0	0.0	0.0%
Police Officer III (Solo Bike)	0.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant	34.0	34.0	34.0	34.0	0.0	0.0%
Police Sergeant - CPO	1.0	1.0	1.0	1.0	0.0	0.0%
Police Sergeant - CRU	2.0	2.0	2.0	2.0	0.0	0.0%
Police Sergeant - VOPS	1.0	1.0	1.0	1.0	0.0	0.0%
Public Safety Aide	12.0	14.0	15.0	15.0	0.0	0.0%
Public Safety Aide - Lahaina Patrol District	1.0	1.0	1.0	1.0	0.0	0.0%
School Crossing Guard - Waihee	0.2	0.2	0.2	0.2	0.0	0.0%
School Crossing Guard (31 @ \$15 x 10 hrs/37 wks)	5.6	5.6	5.6	5.6	0.0	0.0%
School Crossing Guards - Puu Kukui School	0.4	0.4	0.4	0.4	0.0	0.0%
Solo Bike Traffic Enforcement	4.0	4.0	4.0	4.0	0.0	0.0%
Supervising Emergency Services Dispatcher	1.0	1.0	1.0	0.0	-1.0	-100.0%
Program Total	298.7	303.7	305.7	298.7	-7.0	-2.3%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910083A-5101 Regular Wages: Adjustment to salaries due to positions transferred to 910430A Communication Section under Technical and Support Services Program and salary correction.	-\$393,800	(6.0)
910133A-5101 Regular Wages: Adjustment to salaries due to position transferred to 910141A Administrative Services under Administration Program.	-\$52,044	(1.0)
910208A-5101 Regular Wages: Adjustment to salaries due to expansion position in FY 2022, increase to full year salary.	\$13,700	0.0
Operations		
None	\$0	
Equipment		
MACHINERY AND EQUIPMENT:		
910083C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$19,000	
910208C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$34,450	

Uniformed Patrol Services Program

Expansion Budget Request from FY 2022 Adopted Budget

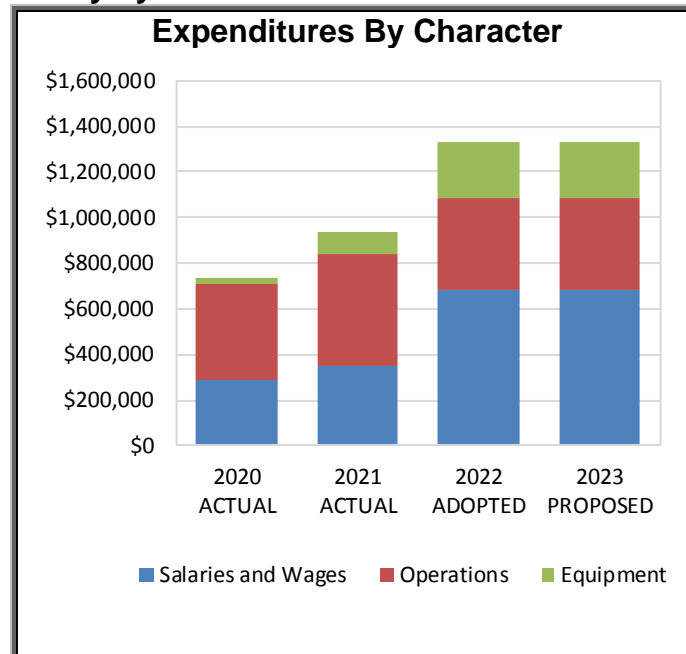
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	0.0
Operations		
MATERIALS AND SUPPLIES:		
910075B-6035 Miscellaneous Supplies: Additional funding for wall mounted cabinets and truck loading ramp.	\$3,500	
910083B-6002 Police Ammunitions/Target: Additional funding for ammunition.	\$1,000	
910083B-6003 Animal Care & Feeding: Additional funding for leashes, stash boxes, training balls, food, water buckets, K9 cleaning supplies, vet visits, and medicine.	\$3,000	
910083B-6005 Auto Parts: Funding for auto repairs on island.	\$10,000	
910083B-6060 Small Equipment - under \$1000: Additional funding for ten office chairs at \$250 each.	\$2,500	
910091B-6035 Miscellaneous Supplies: Additional funding for Teen Academy, and covers for the ATVs, UTVs, and light towers.	\$10,000	
910091B-6060 Small Equipment - under \$1000: Additional funding for security camera.	\$950	
910109B-6035 Miscellaneous Supplies: Additional funding for stand-up workstations, shelving units, and weapons storage cabinet.	\$2,500	
910109B-6060 Small Equipment - under \$1000: Additional funding for outside storage system and ten office chairs.	\$2,650	
910117B-6002 Police Ammunitions/Target: Additional funding for SPEED Team ammunition.	\$16,000	
910117B-6035 Miscellaneous Supplies: Additional funding for CPOs to purchase thirteen mesh chairs, eight desks, four metal cabinets, four heat sealers, four scales; and \$14,400 for the SPEED Team to purchase tactical vests, web belts, attachments, mounts, and litter kits.	\$26,400	
910133B-6005 Auto Parts: Additional funding for Solo Bike fleet.	\$10,000	
910133B-6035 Miscellaneous Supplies: Additional funding for six helmets, drone replacement parts, desk scanner, two intox checkpoint signs, and forty traffic cones.	\$10,625	
910133B-6060 Small Equipment - under \$1000: Additional funding for one office desk.	\$800	
910208B-6060 Small Equipment - under \$1000: Additional funding for ten chairs at \$175 each.	\$1,750	
OTHER COSTS:		
910133B-6235 Rentals: Additional funding for NG track rental for Solo Bike Training.	\$5,100	
SERVICES:		
910075B-6138 R & M - Services/Contracts: Additional funding due to increase in costs.	\$12,000	
910083B-6138 R & M - Services/Contracts: Additional funding to repair Canine Kennels.	\$10,000	
910091B-6132 Professional Services: Additional funding to repair Police Cottage.	\$75,000	
910091B-6143 Repairs & Maintenance - Vehicles: Additional funding due to increase in costs.	\$5,000	
910133B-6129 Other Services: Additional funding for cell tower data - fatal.	\$10,000	
Equipment		
MACHINERY AND EQUIPMENT:		
910075C-7044 Other Equipment: Replacement of one Solid Core Exterior Entry Door at \$1,500 and one Utility Trailer at \$2,000.	\$3,500	
910083C-7044 Other Equipment: Purchase one Rogue Fitness Rack/Bike/Rower.	\$4,000	
910091C-7044 Other Equipment: Purchase one Inflatable Light Tower.	\$3,505	

Uniformed Patrol Services Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
910109C-7044 Other Equipment: Purchase one 40' Storage Container for Evidence Custodian at \$5,000, one Positron Personal Electric Vehicle at \$12,000, and one 40' Storage Container for Lahaina Station weight room at \$3,500.	\$20,500	
910117C-7042 Office Equipment: Replacement of one Desk with Partition.	\$2,400	
910117C-7044 Other Equipment: Replacement of 36 Avon First Responder Gas Masks at \$1,015 each; and purchase one Positron Personal Electric Vehicle at \$12,000.	\$48,540	
910113C-7044 Other Equipment: Purchase one Utility Trailer with Ramp Gate at \$1,900; and replacement of one Harley Davidson Motorcycle at \$36,000.	\$37,900	
910208C-7044 Other Equipment: Replacement of one Electrical Air Compressor.	\$3,000	
TOTAL EXPANSION BUDGET	\$342,120	0.0

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Uniformed Patrol Services Program

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$292,207	\$346,426	\$685,000	\$685,000	\$0	0.0%
Salaries and Wages Total	\$292,207	\$346,426	\$685,000	\$685,000	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$504	\$4,241	\$75,000	\$75,000	\$0	0.0%
OTHER COSTS	\$11,068	\$133,378	\$10,000	\$10,000	\$0	0.0%
SERVICES	\$212,650	\$200,704	\$130,000	\$130,000	\$0	0.0%
TRAVEL	\$34,924	-\$316	\$185,000	\$185,000	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$161,592	\$154,295	\$0	\$0	\$0	0.0%
Operations Total	\$420,737	\$492,301	\$400,000	\$400,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$20,638	\$94,058	\$250,000	\$250,000	\$0	0.0%
Equipment Total	\$20,638	\$94,058	\$250,000	\$250,000	\$0	0.0%
Program Total	\$733,582	\$932,785	\$1,335,000	\$1,335,000	\$0	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Uniformed Patrol Services Program does not have equivalent personnel funded through the Grant Revenue Fund.

Uniformed Patrol Services Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Department of Transportation Highway Safety	No	No	\$1,200,000	\$1,200,000	\$1,335,000	\$1,335,000
Edward Byrne Memorial Justice Assistance Grant	No	No	\$1,000	\$0	\$0	\$0
Total			\$1,201,000	\$1,200,000	\$1,335,000	\$1,335,000

Grant Award Description

Department of Transportation (“DOT”) Highway Safety

Child Restraint Program – This grant provides funding to reduce motor vehicle related crash injuries and/or fatalities in the areas of speed, occupant protection, and pedestrian and bicycle safety by conducting safe community activities. These measures include speed demonstrations, child safety seat inspections, ensuring proper use of child restraints and booster seats, pedestrian and bicycle safety workshops, and the development of additional safe community groups on Maui.

Distracted Driving Enforcement Grant - The goal of the grant is to reduce the number of drivers using electronic mobile devices while operating a motor vehicle, through education and enforcement.

Roadblock Enforcement/Youth Deterrence – Provides funding to conduct Driving Under the Influence (“DUI”) checkpoints, which can reduce motor vehicle collision injuries and fatalities caused by alcohol and/or drug impaired drivers; and increase enforcement of the liquor laws pertaining to possession, consumption, and purchasing of alcohol by underage individuals.

Seat Belt Program/Occupant Protection Program – This program is to help reduce fatalities and injuries to all occupants of motor vehicle collisions by increasing seatbelt and child restraint usage through education.

Speed Enforcement Program – This program focuses on the reduction of speed related motor vehicle collision injuries and/or fatalities through speed enforcement programs, including selective enforcement and working with community groups in speed awareness programs.

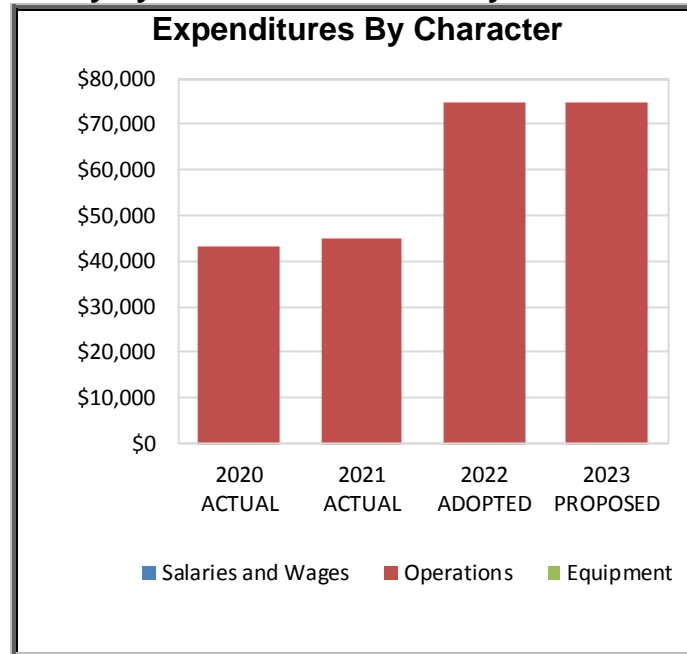
Traffic Data Records Program - The program develops and maintains data as well as increase the accuracy of motor vehicle crash reports on a timely basis by acquiring personal computers, peripherals, and training to perform such tasks.

Traffic Services/Traffic Reconstruction Program – This program improves the efficiency of traffic investigations for fatal or near-fatal motor vehicle crashes.

Other - Any other grant provided by the DOT Highway Safety Division that is made available or awarded to MPD.

Uniformed Patrol Services Program

Program Budget Summary by Fiscal Year – Alarm System Revolving Fund



Expenditures Summary by Character & Object – Alarm System Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$0	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	\$1,710	\$1,660	\$0	\$0	\$0	0.0%
SERVICES	\$41,435	\$43,342	\$75,000	\$75,000	\$0	0.0%
TRAVEL	\$0	\$0	\$0	\$0	\$0	0.0%
UTILITIES	\$0	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$43,146	\$45,002	\$75,000	\$75,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$43,146	\$45,002	\$75,000	\$75,000	\$0	0.0%

Equivalent Personnel Summary by Position Title – Revolving Fund

The Uniformed Patrol Services Program does not have equivalent personnel funded through the Alarm System Revolving Fund.

Technical and Support Services Program

Program Description

The Technical and Support Services Program plans, directs, and coordinates clerical, technical, and logistical support for other law enforcement units. Components include the Technical Services Section (Records, Motorpool, Radio Shop, and Building Maintenance); Communications Section; Community Relations Section; Plans, Training, and Development Section, and Research Section.

Countywide Outcome(s)

The Technical and Support Services Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Technical and Support Services Program serves all Department personnel and the public.

Services Provided

Technical and Support Services is responsible for providing clerical, logistical, and technical support for the entire Department. This section maintains records of all legal instruments and reported incidents requiring police services; administers the permitting and registration of firearms; manages evidence; manages the maintenance and repair of all Department vehicles; maintains the public safety communications infrastructure; manages capital improvement projects and facility maintenance; and maintains the public safety two-way radio communications for Police, Fire, Ocean Safety, Public Works, and other County agencies who depend on reliable communications day-to-day and during crisis events.

The Communications Section is comprised of Dispatch and the Receiving Desk. Dispatch receives all calls for assistance for police, fire, and ambulance, and dispatches the appropriate personnel to assist while providing radio communications to field units. The Receiving Desk is the central booking and holding facility for all arrests.

The Community Relations Section develops and maintains rapport with the community by designing programs to provide students and people of the community with meaningful experiences related to functions of the law, and identifying and defining problems between police and the community. The Commander of the Community Relations Section also acts as the Public Information Officer for the MPD.

The Plans, Training, and Development Section provides recruit training, annual recall training, and other specialized training for MPD personnel. The Section is also responsible for new equipment and techniques, reviewing and evaluating training needs of the MPD, as well as the development of immediate and long-range training programs.

The Records Section is the designated repository for all criminal and civil reports and investigations. This section is also responsible for firearms acquisition and registration; covered offender registration logging and maintaining criminal warrants; and retaining and storage of evidence. It services the public and other agencies with providing police reports and all motor vehicle accident reports.

Technical and Support Services Program

Services Provided (Cont'd)

The Technical Services section was established in FY 2014 with three Police Officers to support the use of the computerized Jail Management System and Records Management System. This unit is responsible for training personnel on the use of computer systems, coordinating user interfaces with the Hawaii Criminal Justice System, and coordinating equipment replacements with the County of Maui's Information Technology Section.

The Motor-Pool Section is responsible for the continuous operations of the Department's fleet of vehicles and develops specifications for vehicle purchases and services, and maintains all vehicles.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Enhance personnel development.</i>				
1. To maintain a versatile and disciplined police department necessary to meet the rising demands of law enforcement through effective leadership, planning, education, training and compliance to accreditation standards	# of specialized training sessions attended by department personnel annually where the employee rated the training to be satisfactory or above	311	25	25
2. Promote diversity through effective recruitment to match the workforce population	A minimum of two directed recruitment drives are conducted annually	3	2	2
3. Measure community satisfaction for police programs and determine the level of unreported and under-reported crime bi-annually. The bi-annual survey will assist the MPD in determining how much confidence citizens have in asking the police for help	A Citizen's Survey is conducted every two years to measure community satisfaction with police services and programs	1	1	1
<i>Goal #2: Promote emergency preparedness.</i>				
1. Provide first responders with specialized clothing and equipment for protection against health and safety hazards	% of body armor replaced annually (sworn officers)	20%	20%	20%

Technical and Support Services Program

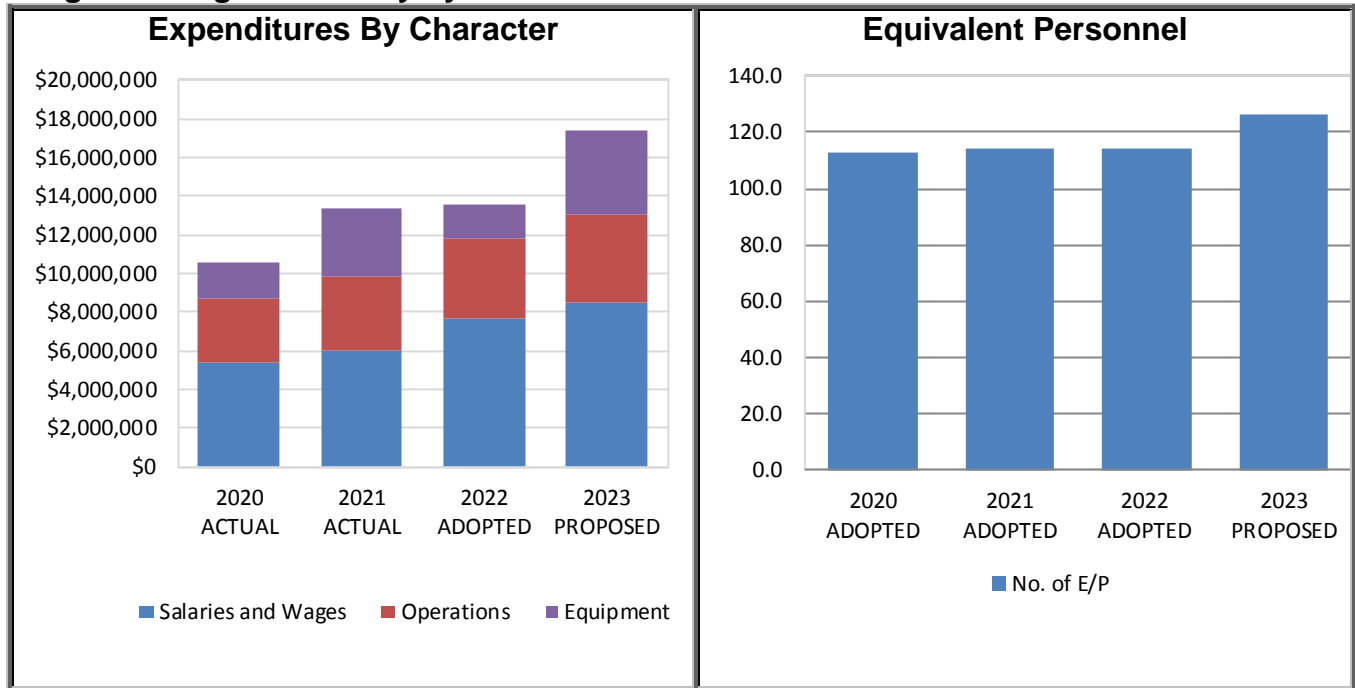
Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Promote emergency preparedness. (Cont'd)</i>				
2. Conduct vulnerability assessments and participate in training and exercises	An average of one Emergency Preparedness exercise ("EPIC") conducted each month ¹	0	24	24
3. Prepare and maintain the MPD's capabilities to address homeland security and man-made/natural disasters through interoperable communications	% of mobile and portable radios maintained annually	92%	90%	90%
<i>Goal #3: Foster outside agency and community partnerships.</i>				
1. Support community programs and activities by promoting community involvement and providing instruction in crime prevention and safe neighborhoods	# of new Neighborhood Crime Watch programs established	0	5	5
	# of community outreach activities and programs participated in annually	13	12	12

¹The EPIC Awareness Program offers community organizations and institutions the opportunity for the Maui Police Department to come to their location and conduct an active shooter scenario. The purpose of the exercise is to provoke thought for community organizations and institutions to implement policies and procedures for an active shooter or terrorist type incident. Through the EPIC Awareness Program, a bridge of awareness and preparedness is created between the Maui Police Department and our Community Partners. That bridge is the bridge to a stronger community.

Technical and Support Services Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,012,867	\$1,290,099	\$424,350	\$501,850	\$77,500	18.3%
WAGES & SALARIES	\$4,413,005	\$4,767,651	\$7,272,815	\$7,990,689	\$717,874	9.9%
Salaries and Wages Total	\$5,425,872	\$6,057,750	\$7,697,165	\$8,492,539	\$795,374	10.3%
Operations						
MATERIALS & SUPPLIES	\$643,375	\$735,999	\$792,032	\$1,025,032	\$233,000	29.4%
OTHER COSTS	\$165,785	\$153,099	\$190,075	\$253,075	\$63,000	33.1%
SERVICES	\$2,316,759	\$2,719,775	\$2,969,631	\$3,195,631	\$226,000	7.6%
TRAVEL	\$150	\$150	\$0	\$0	\$0	0.0%
UTILITIES	\$149,736	\$158,404	\$133,393	\$135,193	\$1,800	1.3%
Operations Total	\$3,275,805	\$3,767,427	\$4,085,131	\$4,608,931	\$523,800	12.8%
Equipment						
MACHINERY & EQUIPMENT	\$1,834,402	\$3,570,768	\$1,756,424	\$4,299,834	\$2,543,410	144.8%
Equipment Total	\$1,834,402	\$3,570,768	\$1,756,424	\$4,299,834	\$2,543,410	144.8%
Program Total	\$10,536,079	\$13,395,946	\$13,538,720	\$17,401,304	\$3,862,584	28.5%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Auto Service Utility Worker	2.0	2.0	2.0	2.0	0.0	0.0%
Automotive Mechanic I	1.0	1.0	1.0	1.0	0.0	0.0%
Building Maintenance Repairer I	1.0	1.0	1.0	2.0	1.0	100.0%
CIP Coordinator	0.0	0.0	0.0	1.0	1.0	100.0%
Communications Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Emergency Services Coordinator	0.0	0.0	0.0	0.0	0.0	0.0%

Technical and Support Services Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Emergency Services Dispatch Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Emergency Services Dispatcher II	35.0	35.0	35.0	37.0	2.0	5.7%
Firearms Registration Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Information and Education Specialist	0.0	0.0	0.0	1.0	1.0	100.0%
Information Publicity Technician	0.0	0.0	0.0	1.0	1.0	100.0%
Information Systems Analyst V	1.0	1.0	1.0	1.0	0.0	0.0%
Motorpool Attendant (\$12x19/wkx52)	1.0	1.0	1.0	1.0	0.0	0.0%
Motorpool Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant II	5.0	5.0	5.0	5.0	0.0	0.0%
Police Cadets P/T	8.0	8.0	8.0	8.0	0.0	0.0%
Police Captain	1.0	1.0	1.0	1.0	0.0	0.0%
Police Evidence Custodian	2.0	2.0	2.0	2.0	0.0	0.0%
Police Evidence Custodian I	1.0	1.0	1.0	1.0	0.0	0.0%
Police Evidence Custodian II	1.0	1.0	1.0	1.0	0.0	0.0%
Police Lieutenant	3.0	3.0	3.0	3.0	0.0	0.0%
Police Officer I	7.0	7.0	7.0	7.0	0.0	0.0%
Police Officer II	0.8	1.1	1.2	3.0	1.8	150.0%
Police Officer III	5.3	5.4	5.4	6.0	0.6	11.1%
Police Officer III - DARE	4.0	4.0	4.0	4.0	0.0	0.0%
Police Report Reviewer II	4.0	4.0	4.0	4.0	0.0	0.0%
Police Sergeant	9.3	10.4	10.4	11.0	0.6	5.8%
Police Warrants Clerk	3.0	3.0	3.0	3.0	0.0	0.0%
Radio Technician I	2.0	2.0	2.0	3.0	1.0	50.0%
Radio Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Records Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Senior Police Warrants Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Service Station Attendant - 19 Hours	0.5	0.5	0.5	1.0	0.5	100.0%
Statistics Clerk	2.0	2.0	2.0	2.0	0.0	0.0%
Supervising Emergency Dispatcher	2.0	2.0	2.0	2.0	0.0	0.0%
Supervising Emergency Services Dispatcher	3.0	3.0	3.0	3.0	0.0	0.0%
Supervising Emergency Services Dispatcher	0.0	0.0	0.0	1.0	1.0	100.0%
Program Total	112.8	114.3	114.5	126.0	11.5	10.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910166A-5101 Regular Wages: Adjustment to salaries due to position reallocation.	\$11,112	0.0
910430A-5101 Regular Wages: Adjustment to salaries due to positions transferred to 910018A Administration Section under Administration Program (2 positions) and 910491A Utility Section (1 position); offset by positions transferred from 910083A Molokai Patrol under Uniformed Patrol Services Program (6 positions).	\$248,328	3.0
910491A-5101 Regular Wages: Adjustment to salaries due to position transferred from 910430A Communication Section and reallocated.	\$75,588	1.0

Technical and Support Services Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
910166B-6035 Miscellaneous Supplies: Deletion of one-time appropriation for 70 body armor.	-\$110,000	
OTHER COSTS:		
910166B-6230 Registration/Training Fees: Deletion of one-time appropriation for Police One Academy web-based training.	-\$24,000	
SERVICES:		
910158B-6138 R & M - Services/Contracts: Deletion of one-time appropriation to recarpet of the Records Section office.	-\$17,000	
910491B-6138 R & M - Services/Contracts: Deletion of one-time appropriation for Wailuku Station assessment (\$50,000) and Lahaina Station Environmental Impact Study (\$50,000).	-\$100,000	
Equipment		
MACHINERY AND EQUIPMENT:		
910166C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$107,400	
910182C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$300,024	
910190C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$1,349,000	

Expansion Budget Request from FY 2022 Adopted

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
910166A-5101 Regular Wages: Proposed expansion positions for one Police Sergeant, three Police Officer II, and one Police Officer III for FY 2023, transferred from the COPS Grant Fund; and one Information & Education Specialist and one Information Publicity Technician for FY 2023, 8 months funding.	\$291,706	5.0
910182A-5101 Regular Wages: Proposed expansion position for one Radio Technician I for FY 2023, 8 months funding.	\$33,344	1.0
910190A-5101 Regular Wages: Proposed expansion position expansion for one half-time Service Station Attendant (19 hours) for FY 2023, 8 months funding.	\$18,212	0.5
910491A-5101 Regular Wages: Proposed expansion position for one Building Maintenance Repairer I for FY 2023, 8 months funding.	\$39,584	1.0
OTHER PREMIUM PAY:		
910162A-5215 Premium Pay: Additional funding for increase in incentive/retention pay from \$250 to \$500 per month.	\$67,500	
910174A-5250 Salary Adjustments: Additional funding for recruitment/retention incentive.	\$10,000	
Operations		
MATERIALS & SUPPLIES:		
910158B-6035 Miscellaneous Supplies: Additional funding for cork bulletin boards, replacement chair mats, and evidence storage containers.	\$5,000	
910166B-6002 Police Ammunitions/Target: Additional funding for ammunition.	\$100,000	
910166B-6035 Miscellaneous Supplies: \$140,000 Additional funding for targets, ATK equipment, Taser X2 replacement cartridges, AED replacement batteries and pads, training mats, and stream light holsters; and \$900 for related operation costs for the proposed expansion positions.	\$140,900	

Technical and Support Services Program

Expansion Budget Request from FY 2022 Adopted (Cont'd)

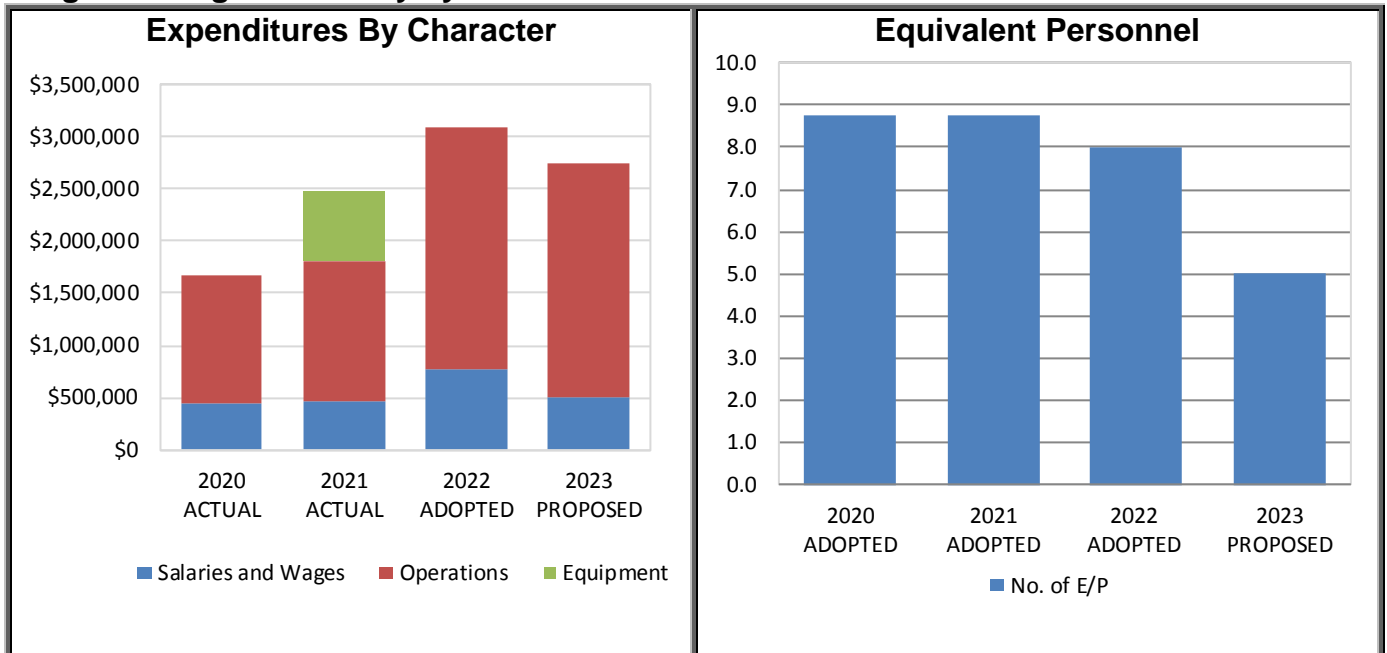
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
910166B-6060 Small Equipment - under \$1000: Additional funding for 50 desks and chairs for recruit/department training room.	\$25,000	
910190B-6005 Auto Parts: Additional funding due to increase in costs.	\$80,000	
910430B-6060 Small Equipment - under \$1000: Funding for sixteen office chairs for Dispatch at \$600 each; four office chairs for Receiving Desk at \$250 each; and one work station.	\$13,000	
SERVICES:		
910158B-6132 Professional Services: Additional funding for Evidence Management Software System.	\$155,000	
910174B-6132 Professional Services: Funding to continue recurring costs for video production in support of recruiting efforts.	\$8,000	
910182B-6138 R & M - Services/Contracts: Additional funding due to increase in costs.	\$150,000	
910430B-6138 R & M - Services/Contracts: Funding to upgrade lights in the Dispatch Stations and replace/upgrade current cell door control panel.	\$40,000	
OTHER COSTS:		
910160B-6244 Computer Software: Additional funding for Street Smart Application, COP Logic reporting system, and Easy Street.	\$63,000	
910166B-6230 Registration/Training Fees: Funding to continue annual cost for PoliceOne Academy web-based training.	\$24,000	
UTILITIES:		
910166B-6152 Cellular Telephone: Related operation costs for the proposed expansion positions.	\$1,200	
910182B-6152 Cellular Telephone: Related operation costs for the proposed expansion positions.	\$600	
Equipment		
MACHINERY AND EQUIPMENT:		
910158C-7044 Other Equipment: Purchase of one Lobby Kiosk.	\$13,800	
910160C-7044 Other Equipment: Purchase one Body Worn Camera for the proposed expansion position.	\$3,600	
910166C-7031 Computer Equipment: Purchase twenty Laptops for recruit training at \$3,000 each.	\$60,000	
910166C-7042 Office Equipment: Purchase two Workstations for the proposed expansion positions at \$1,500 each.	\$3,000	
910166C-7044 Other Equipment: Replacement of six Automated Electronic Defibrillators at \$2,300 each and Fitness Equipment for Wailuku Station at \$24,500; and purchase four ADT Equipment at \$1,500 each and one Taser for the proposed expansion position at \$1,200.	\$45,500	
910174C-7040 Motor Vehicles: Purchase two Laptops at \$12,000 each.	\$24,000	
910182C-7042 Office Equipment: Purchase one Workstation for the proposed expansion position.	\$1,500	

Technical and Support Services Program

Expansion Budget Request from FY 2022 Adopted (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
910182C-7044 Other Equipment: Purchase one Portable Radio for the proposed expansion position at \$8,334; and replacement of one Microwave Site Master Handheld Cable & Antenna at \$28,000, one Distributed Antenna System at \$75,000, one Multifunction Printer at \$8,500, and one Channel Expansion for two sites and microwave link radio replacement for Radio Shop at \$700,000.	\$819,834	
910190C-7040 Motor Vehicles: Replacement and purchase marked and unmarked vehicles.	\$3,300,000	
910190C-7044 Other Equipment: Replacement of one Diagnostic Scan Tool.	\$10,000	
910491C-7044 Other Equipment: Purchase one Autopsy Carrier with Rollers at \$6,200 and one Roller Pallet Assembly at \$2,750; and Replacement of one Hydraulic Cadaver Lift, Roller Pallet Assembly at \$7,350 and one Stainless Steel Equipment Cart for Morgue at \$2,300.	\$18,600	
TOTAL EXPANSION BUDGET	\$5,565,880	1.0

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Technical and Support Services Program

Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$161,425	\$203,719	\$170,448	\$170,448	\$0	0.0%
WAGES & SALARIES	\$276,385	\$266,594	\$598,064	\$323,202	-\$274,862	-46.0%
Salaries and Wages Total	\$437,810	\$470,313	\$768,512	\$493,650	-\$274,862	-35.8%
Operations						
MATERIALS & SUPPLIES	\$0	\$3,162	\$107,000	\$107,000	\$0	0.0%
OTHER COSTS	\$15,484	\$36,404	\$88,270	\$13,132	-\$75,138	-85.1%
SERVICES	\$588,665	\$691,871	\$1,330,000	\$1,330,000	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$15,000	\$15,000	\$0	0.0%
TRAVEL	\$19,385	\$0	\$48,000	\$48,000	\$0	0.0%
UTILITIES	\$617,767	\$609,759	\$733,000	\$733,000	\$0	0.0%
Operations Total	\$1,241,301	\$1,341,196	\$2,321,270	\$2,246,132	-\$75,138	-3.2%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$662,820	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$662,820	\$0	\$0	\$0	0.0%
Program Total	\$1,679,111	\$2,474,329	\$3,089,782	\$2,739,782	-\$350,000	-11.3%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Emergency Services Dispatcher II	4.0	4.0	4.0	4.0	0.0	0.0%
Police Officer	3.0	3.0	2.4	0.0	-2.4	-100.0%
Police Sergeant	0.8	0.8	0.6	0.0	-0.6	-100.0%
Supervising Emergency Services Dispatcher	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	8.8	8.8	8.0	5.0	-3.0	-37.5%

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Community Oriented Policing Grants	No	No	\$200,970	\$350,000	\$350,000	\$0
Department of Health	No	No	\$468,376	\$484,000	\$506,782	\$506,782
Bulletproof Vest Partnership (BVP) Program	No	No	\$15,000	\$15,000	\$15,000	\$15,000
Edward Byrne Memorial Justice Assistance Grant (ARRA)	No	No	\$107,000	\$107,000	\$107,000	\$107,000
Edward Byrne Memorial Justice Assistance Grant	No	No	\$1,000	\$0	\$0	\$0
State E911 Wireless Commission	No	No	\$2,084,376	\$2,000,000	\$2,111,000	\$2,111,000
State Farm Neighborhood Assist Grant	No	No	\$1,000	\$0	\$0	\$0
TOTAL			\$2,877,722	\$2,956,000	\$3,089,782	\$2,739,782

Technical and Support Services Program**Grant Award Description****Department of Health (“DOH”)**

911 Emergency Medical Service Dispatch Program: Funding provided for five full-time police radio dispatcher positions and a centralized 911 emergency receiving and dispatch communications center. They also support requests requiring emergency medical ambulance service.

Bulletproof Vest Partnership (“BVP”) Program

The Bureau of Justice Assistance BVP program provides funding for the purchase of armored vests in compliance with the National Institute of Justice requirements.

Edward Byrne Memorial Justice Assistance Grant (“JAG”)

Provides critical funding necessary to support a range of program areas including law enforcement; prosecution and court; prevention and education; corrections and community corrections; drug treatment and enforcement; planning; evaluation and technology improvement; crime victim and witness initiatives; mental health programs; and related law enforcement and corrections programs, including behavioral health programs and crisis intervention teams.

Edward Byrne Memorial Justice Assistance Grant - Competitive

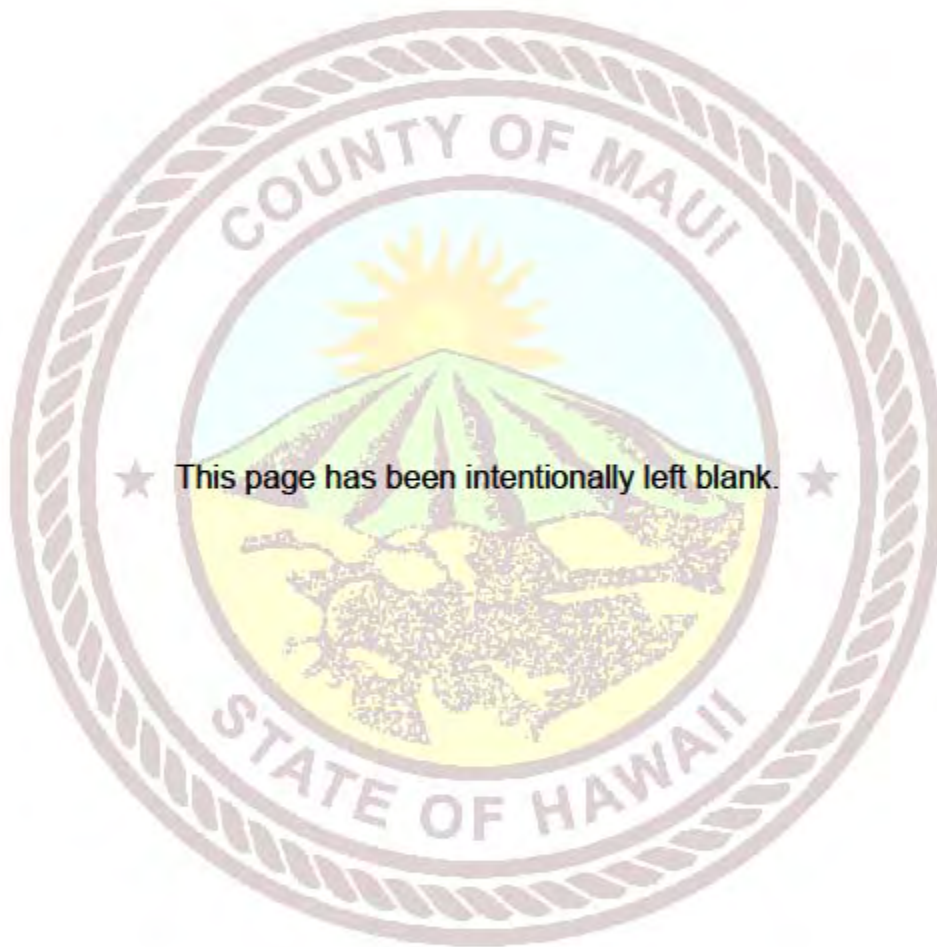
Grants provided by the State Attorney General’s Office that may become available and awarded to MPD.

State E911 Wireless Commission

Pursuant to Act 159, MPD will receive annual funding from a surcharge on wireless phones. The funds are collected by the State’s E911 Wireless Commission and earmarked to cover deployment and operating costs. In addition, the Commission is funding a 6-year contract between the MPD and Pictometry International Corporation to provide a Pictometry Photographic System.

State Farm Neighborhood Assist Grant

The fields of interest for this grant are safety, community development, and education. The purpose of this program would be to boost participation in Neighborhood Crime Watch programs on Maui.



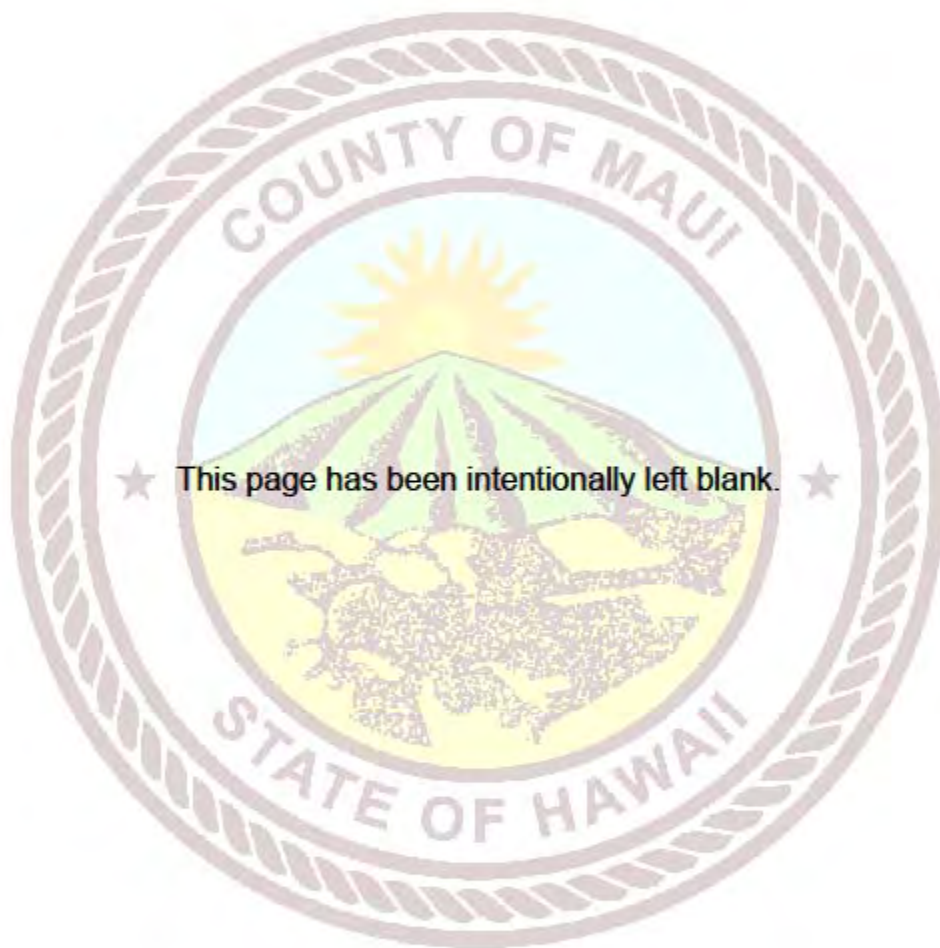
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Prosecuting Attorney



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

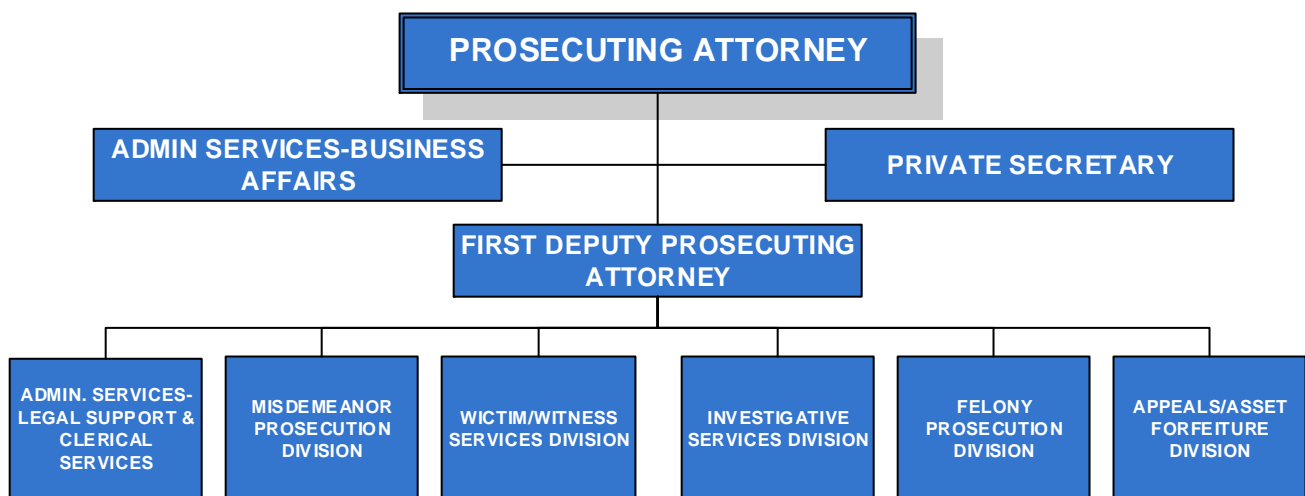
The Department of the Prosecuting Attorney's ("Department") mission is to pursue justice with integrity, fairness, and compassion.

Countywide Outcome(s)

The Department supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong and Diversified Economy
- An Environmentally Responsible and Sustainable Community
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

- Foster public confidence in the Department and the Criminal Justice System through the diligent pursuit of justice by ethically, fairly, and effectively prosecuting cases.
- Honor and respect the courage of those affected by crime by prosecuting cases through a trauma-informed, victim-centered approach.
- Develop and implement modern, innovative programs that help keep people in our community safe and reduce crime. This includes the design and implementation of innovative programs that improve the sharing of information and data among our law enforcement partners to better inform prosecution decisions and the coordination and use of programs that promote alternatives to incarceration for certain low-level, non-violent offenders.
- Enhance crime prevention efforts by collaborating on community engagement opportunities with our community partners and other stakeholders. This multi-disciplinary team approach focusing on public awareness of the criminal justice system, victimization, and prevention, helps to empower our communities and decreases fear of the criminal justice system.
- Recommend appropriate trainings to improve staff skills and knowledge in order to encourage high job performance and satisfaction.
- Seek and apply for State and Federal grants to supplement the need for additional staff to assist in various units of the Department, and to purchase needed technological equipment to improve presentations in court and our case-management capabilities.

Department Summary**Operations**

- All prosecutors in the different units of the Department adhere to prosecuting cases through a victim-centered approach, with vertical prosecution in certain cases for consistency through all phases of the judicial process and for positive prosecution outcomes. This model ensures the safety of the victims, witnesses, and the community.
- Deputy prosecutors and clerical support prepare and submit well researched, legally sound filings that meet court deadlines and are in compliance with court rules. Deputy prosecutors must also be fully prepared to appear in court for all scheduled court appearances.
- To help reduce crime rates and build community awareness of criminal activities, select administrative staff and deputy prosecutors provide community crime prevention trainings and participate in crime prevention panels and boards.
- Employees in the Department are responsible to attend trainings recommended by the administration, in order to improve their job skills and knowledge.
- Implementation of certain projects are dependent upon grant awards; administration must comply with timelines for the submittal of applications and progress reports to the grantor to continue receiving grant funds.

External Factors

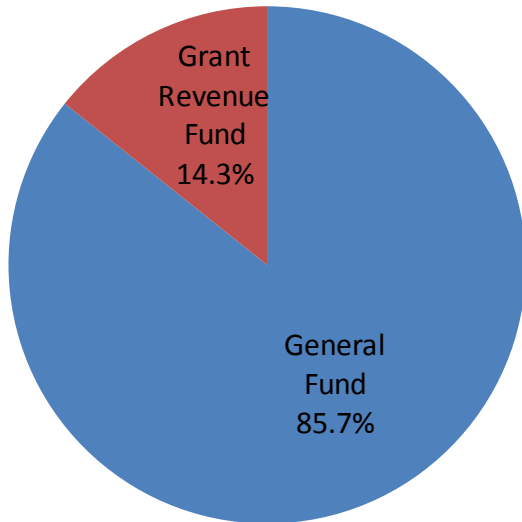
The COVID-19 pandemic continues to impact the criminal justice system, including the Department's role in pursuing justice on behalf of our community and those affected by crime. Jury trials were once again suspended, adding to the backlog of cases awaiting trial. In addition, the previous year's litigation before the Hawaii Supreme Court regarding jail populations continues to inform our charging practices. As a result, the Department has deferred charging decisions for some non-violent, low-level offenses. Support staff, investigators, counselors, and attorneys will be required to work longer hours to catch up with the backlogged screening cases and to prepare and present the dozens of backlogged jury trials. This reinforces the need for the Department to continue, and even expand, its efforts to design and implement programs that offer alternatives to incarceration while also ensuring public safety.

The pandemic has severely impacted the economy and there is the uncertainty of State and Federal grant funding. The Department has already lost funding from the State for its Career Criminal Program grant and Victim/Witness Assistance grant. In addition, the State recently reduced the Defendant/Witness Trial Program which reimburses the Department for certain costs associated with travel for witnesses subpoenaed for trial or for the transport of defendants extradited from out of state.

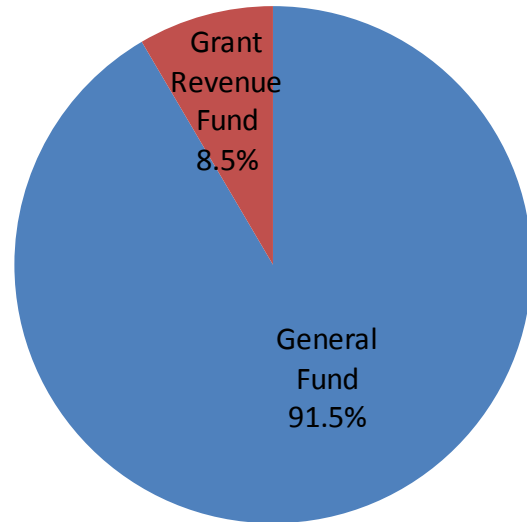
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

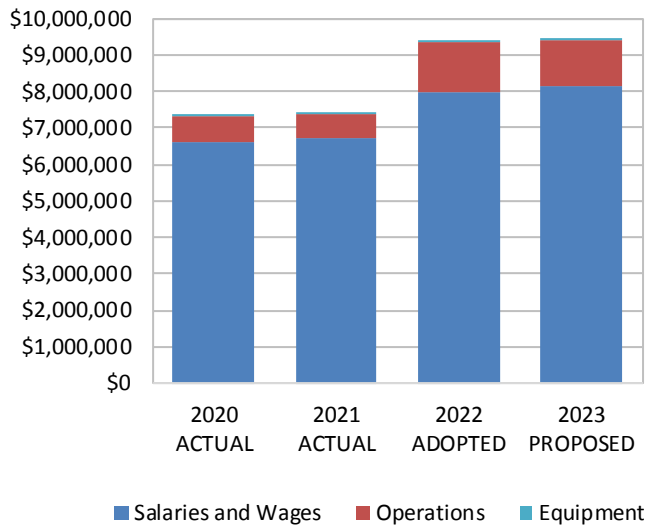


FY 2023 Total Equivalent Personnel

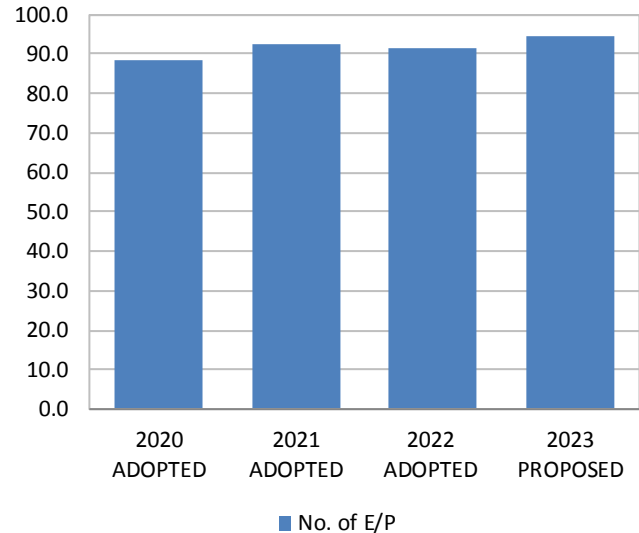


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$69,151	\$60,418	\$45,900	\$45,900	\$0	0.0%
WAGES & SALARIES	\$6,521,221	\$6,676,132	\$7,944,337	\$8,103,286	\$158,949	2.0%
Salaries and Wages Total	\$6,590,372	\$6,736,550	\$7,990,237	\$8,149,186	\$158,949	2.0%
Operations						
MATERIALS & SUPPLIES	\$57,941	\$41,119	\$82,550	\$82,550	\$0	0.0%
OTHER COSTS	\$154,133	\$176,414	\$346,890	\$316,440	-\$30,450	-8.8%
SERVICES	\$146,973	\$174,710	\$379,335	\$358,632	-\$20,703	-5.5%
TRAVEL	\$151,688	\$51,436	\$196,190	\$196,190	\$0	0.0%
UTILITIES	\$44,797	\$40,158	\$55,039	\$55,039	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$167,103	\$180,045	\$293,821	\$277,548	-\$16,273	-5.5%
Operations Total	\$722,635	\$663,880	\$1,353,825	\$1,286,399	-\$67,426	-5.0%
Equipment						
LEASE PURCHASES	\$9,058	\$8,894	\$14,500	\$14,500	\$0	0.0%
MACHINERY & EQUIPMENT	\$47,802	\$27,267	\$0	\$0	\$0	0.0%
Equipment Total	\$56,859	\$36,161	\$14,500	\$14,500	\$0	0.0%
Department Total	\$7,369,866	\$7,436,591	\$9,358,562	\$9,450,085	\$91,523	1.0%

Equivalent Personnel Summary by Program

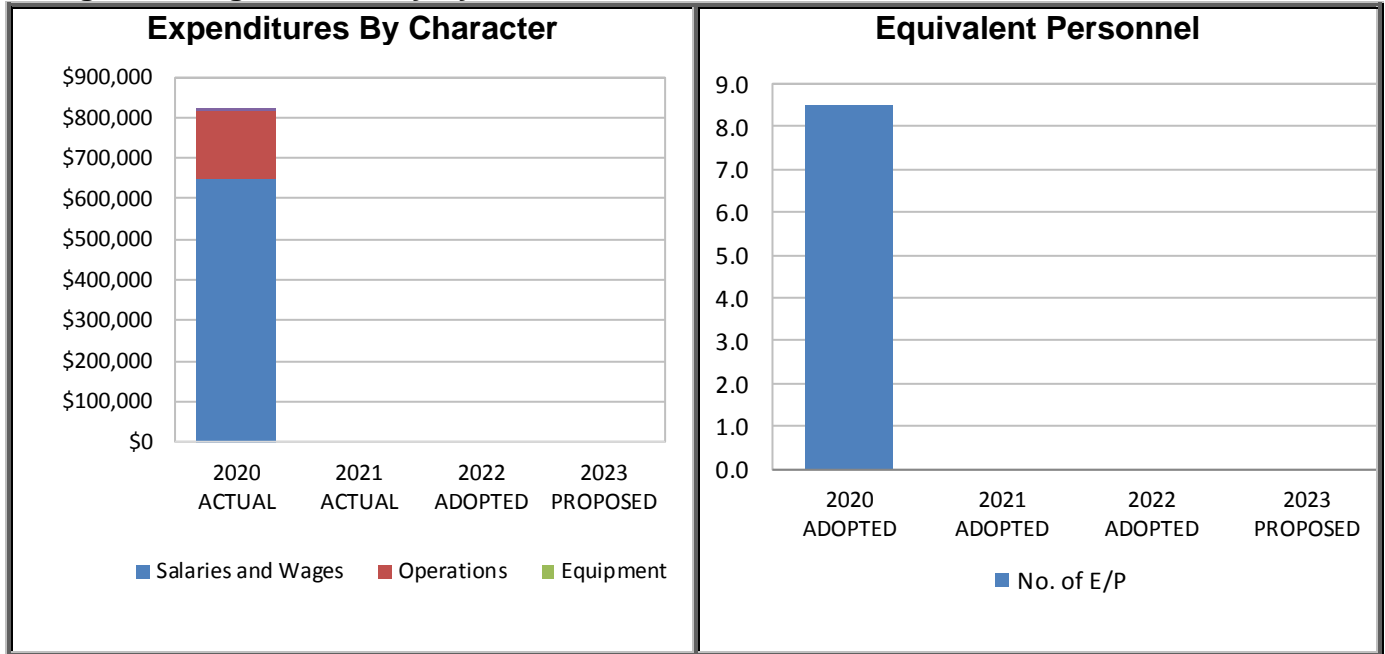
PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	8.5	0.0	0.0	0.0	0.0	0.0%
General Prosecution Program	80.0	92.5	91.5	94.5	3.0	3.3%
Department Total	88.5	92.5	91.5	94.5	3.0	3.3%

Administration Program

Program Description

This program was consolidated with the General Prosecution Program in FY 2021. The following information is for historical data only.

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$40,074	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$607,898	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$647,972	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$21,408	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	\$68,750	\$0	\$0	\$0	\$0	0.0%
SERVICES	\$28,277	\$0	\$0	\$0	\$0	0.0%
TRAVEL	\$10,555	\$0	\$0	\$0	\$0	0.0%
UTILITIES	\$39,114	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$168,105	\$0	\$0	\$0	\$0	0.0%
Equipment						
LEASE PURCHASES	\$2,662	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$2,662	\$0	\$0	\$0	\$0	0.0%
Program Total	\$818,739	\$0	\$0	\$0	\$0	0.0%

Administration Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	1.0	0.0	0.0	0.0	0.0	0.0%
Administrative Officer	1.0	0.0	0.0	0.0	0.0	0.0%
First Deputy Prosecuting Attorney	1.0	0.0	0.0	0.0	0.0	0.0%
Internship Law Clerk	0.5	0.0	0.0	0.0	0.0	0.0%
Law Office Manager	1.0	0.0	0.0	0.0	0.0	0.0%
Office Operations Assistant II	1.0	0.0	0.0	0.0	0.0	0.0%
Personnel Assistant I	1.0	0.0	0.0	0.0	0.0	0.0%
Prosecuting Attorney	1.0	0.0	0.0	0.0	0.0	0.0%
Victim/Witness Director	1.0	0.0	0.0	0.0	0.0	0.0%
Program Total	8.5	0.0	0.0	0.0	0.0	0.0%

General Prosecution Program

Program Description

The General Prosecution Program includes Administrative Services, and the divisions and units by crime type: Appellate/Asset Forfeiture, Felony Prosecution, Screening Unit, Drug Unit, Family Court (Adult), Sexual Assault Unit, Special Prosecution (Career Criminal), Vehicular Homicide & Road Safety Unit, Misdemeanor Prosecution, Family Court - Juvenile Unit, Investigative Services Division, and Victim/Witness Services Division. The Administrative Services section provides fiscal, personnel, and management services for the Department. The General Prosecution Program provides essential support and tools for employees to perform their tasks effectively to achieve the Department's goals and objectives.

Countywide Outcome(s)

The General Prosecution Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Prepared, Safe, and Livable County

Population Served

This program serves the Department's employees, the various County and State agencies, law enforcement agencies, private organizations, and citizens and visitors of Maui County.

Services Provided

The General Prosecution Program provides the legal and support staff to receive, screen, charge, and prosecute cases through the criminal justice system with the assistance of the Victim/Witness Services Division staff. It ensures the safety and protection of the victims, witnesses, and the community. This program also provides fiscal, personnel, and management services to divisions within the Department. It is responsible for maintaining quality control by ensuring that staff members are highly qualified and accountable to carry out their duties efficiently in prosecuting criminals fairly and with integrity, and that justice is served for the safety of Maui County.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Foster public confidence in the Department and the Criminal Justice System through the diligent pursuit of justice by ethically, fairly, and effectively prosecuting cases.</i>				
1. Continue to vertically prosecute sexual assault and homicide related crimes	% of national conviction rate	100%	80%	80%
2. To provide and educate victims/witnesses with support and information during the prosecution process.	% of victims/witnesses offered services by our Victim Witness Program	100%	90%	90%
3. Make timely charging decisions within set deadlines.	% of charging decisions made within deadlines	N/A	N/A	65%

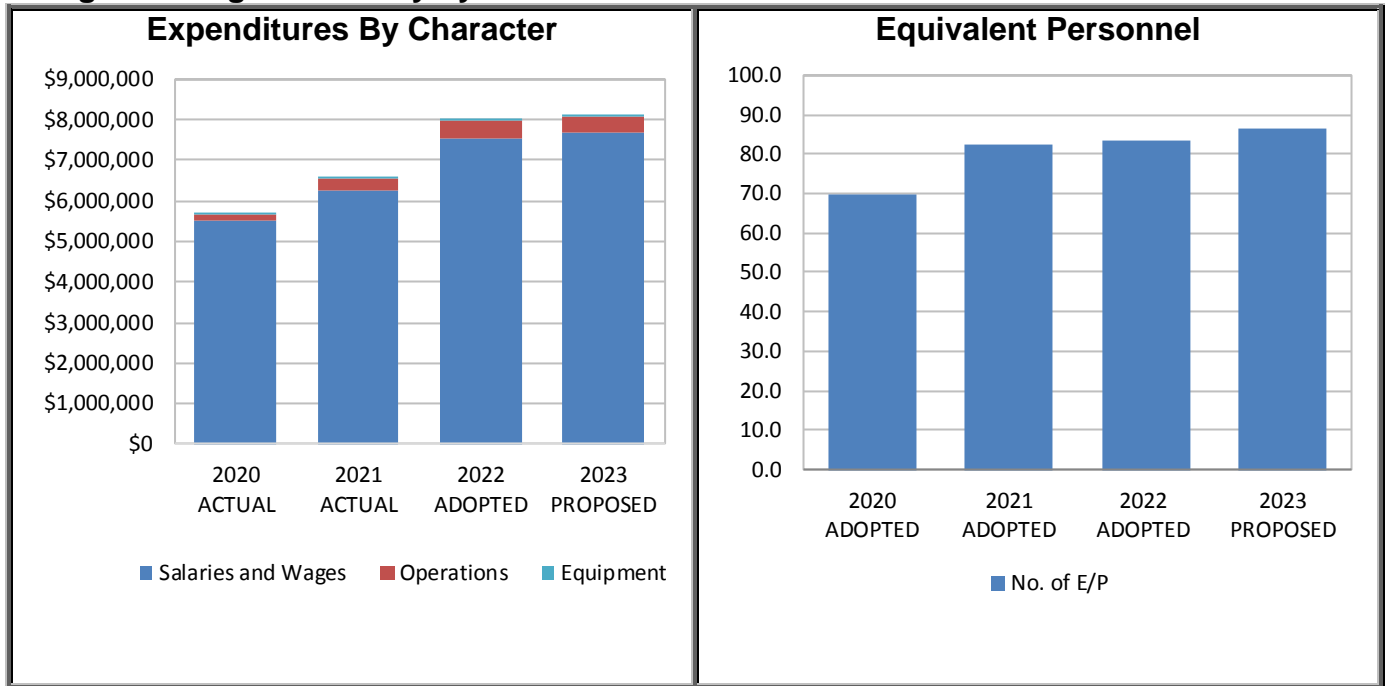
General Prosecution Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Foster public confidence in the Department and the Criminal Justice System through the diligent pursuit of justice by ethically, fairly, and effectively prosecuting cases. (Cont'd)</i>				
4. Reach timely dispositions in felony cases	Average number of days from arraignment to disposition for felony cases.	N/A	N/A	429
<i>Goal #2: Ensure a safer community through the diligent and effective prosecution of violent crimes.</i>				
1. Address serious crime through diligent and effective prosecution in order to decrease the number of violent crimes referred for prosecution.	Number of felony violent crimes referred for prosecution (excl. domestic violence and sexual assaults)	N/A	N/A	220
	Number of domestic violence cases referred for prosecution	N/A	N/A	830
	Number of sexual assault cases referred for prosecution	N/A	N/A	145
<i>Goal #3: Build an efficient network system to charge and prosecute with sufficient information, by gaining support and cooperation with law enforcement agencies.</i>				
1. Continue to coordinate enforcement efforts between prosecution units and their law enforcement counterparts	% of cases not returned to law enforcement agencies due to sufficient evidence to prosecute cases	99%	95%	95%
<i>Goal #4: Promote integrity in the prosecution profession by building competent and professional behavior of attorneys by improving employee skills, knowledge, and training opportunities available to all employees.</i>				
1. Continue to provide trainings and education relevant to attorney position; includes ethics and professional responsibility	% of attorneys receiving annual training	100%	90%	90%
2. Continue to provide annual trainings to all employees	% of employees trained annually	95%	90%	90%
<i>Goal #5: Promote safer communities by providing crime prevention efforts such as trainings and education classes, that will help play a key role in crime reduction efforts that impact community safety.</i>				
1. Continue outreach trainings and education to help increase crime prevention and community engagement by providing public awareness of prosecution and outcomes	# of trainings and education provided annually	45	45	45

General Prosecution Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$27,835	\$60,418	\$45,900	\$45,900	\$0	0.0%
WAGES & SALARIES	\$5,477,202	\$6,177,101	\$7,483,993	\$7,645,966	\$161,973	2.2%
Salaries and Wages Total	\$5,505,037	\$6,237,520	\$7,529,893	\$7,691,866	\$161,973	2.2%
Operations						
MATERIALS & SUPPLIES	\$10,852	\$33,262	\$36,000	\$36,000	\$0	0.0%
OTHER COSTS	\$9,086	\$94,592	\$128,700	\$98,250	-\$30,450	-23.7%
SERVICES	\$101,166	\$130,884	\$210,700	\$160,700	-\$50,000	-23.7%
TRAVEL	\$47,834	\$25,856	\$50,850	\$50,850	\$0	0.0%
UTILITIES	\$2,155	\$34,085	\$47,919	\$47,919	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$3,997	-\$682	\$0	\$0	\$0	0.0%
Operations Total	\$175,090	\$317,997	\$474,169	\$393,719	-\$80,450	-17.0%
Equipment						
LEASE PURCHASES	\$6,396	\$8,894	\$14,500	\$14,500	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$6,866	\$0	\$0	\$0	0.0%
Equipment Total	\$6,396	\$15,760	\$14,500	\$14,500	\$0	0.0%
Program Total	\$5,686,522	\$6,571,277	\$8,018,562	\$8,100,085	\$81,523	1.0%

General Prosecution Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	0.0	1.0	1.0	1.0	0.0	0.0%
Administrative Officer	0.0	1.0	1.0	1.0	0.0	0.0%
Deputy Prosecuting Attorney	33.0	34.0	35.0	36.0	1.0	2.9%
First Deputy Prosecuting Attorney	0.0	1.0	1.0	1.0	0.0	0.0%
Information System Analyst V	0.0	0.0	0.0	1.0	1.0	100.0%
Internship Law Clerk	0.0	1.5	1.5	1.5	0.0	0.0%
Investigator III	0.0	0.0	0.0	1.0	1.0	100.0%
Investigator IV	1.0	1.0	1.0	1.0	0.0	0.0%
Investigator V	2.0	2.0	2.0	2.0	0.0	0.0%
Investigator VI	1.0	1.0	1.0	1.0	0.0	0.0%
Law Office Manager	0.0	1.0	1.0	1.0	0.0	0.0%
Law Technician I	4.0	4.0	4.0	4.0	0.0	0.0%
Law Technician II	4.0	4.0	4.0	4.0	0.0	0.0%
Legal Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Legal Clerk I	3.0	3.0	3.0	3.0	0.0	0.0%
Legal Clerk II	1.0	1.0	1.0	1.0	0.0	0.0%
Legal Clerk III	8.0	8.0	8.0	8.0	0.0	0.0%
Legal Clerk IV	5.0	5.0	5.0	5.0	0.0	0.0%
Office Operations Assistant II	2.0	3.0	3.0	3.0	0.0	0.0%
Personnel Assistant I	0.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	0.0	1.0	1.0	1.0	0.0	0.0%
Prosecuting Attorney	0.0	1.0	1.0	1.0	0.0	0.0%
Secretary I	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Law Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Legal Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Victim Witness Counselor II	2.0	2.0	2.0	2.0	0.0	0.0%
Victim Witness Counselor III	0.0	1.0	1.0	1.0	0.0	0.0%
Victim Witness Director	0.0	1.0	1.0	1.0	0.0	0.0%
Program Total	70.0	82.5	83.5	86.5	3.0	3.6%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
SERVICES:		
906158B-6132 Professional Services: Deletion of one-time appropriation added by Council to create and collect data in support of the Maui Community Outreach Court.	-\$50,000	
OTHER COSTS:		
906156B-6235 Rentals: Deletion of one-time appropriation for temporary rental space for 4 months (July-October).	-\$14,000	
906156B-6244 Computer Software: Deletion of one-time appropriation for eProsecutor case-tracking system.	-\$40,450	
Equipment		
None	\$0	

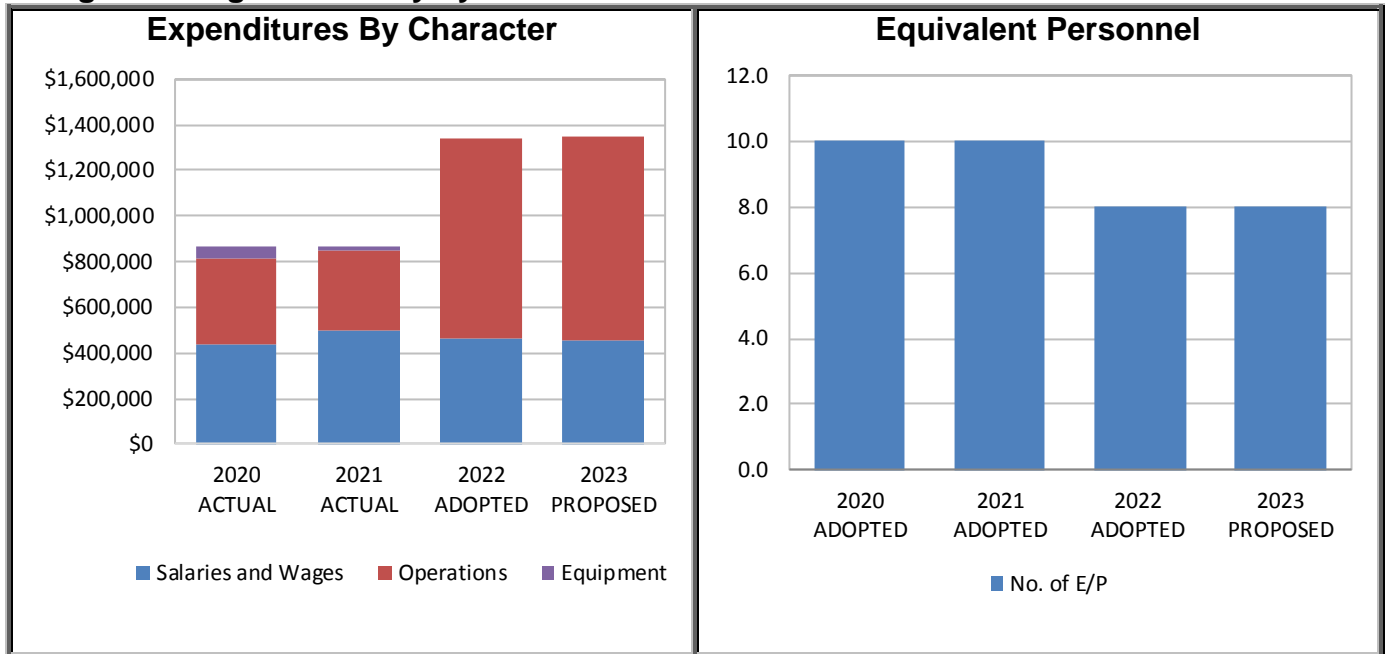
General Prosecution Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
906156A-5101 Regular Wages: Proposed expansion positions for FY 2023 for one Deputy Prosecuting Attorney, 10 months funding; and one Investigator III and one Information System Analyst V, 6 months funding.	\$167,891	3.0
Operations		
OTHER COSTS:		
906156B-6235 Rentals: Additional funding for the extension of rental space for 6 months (July-December) because of construction for the Children's Peace Center.	\$24,000	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$191,891	3.0

General Prosecution Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,242	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$436,122	\$499,031	\$460,344	\$457,320	-\$3,024	-0.7%
Salaries and Wages Total	\$437,364	\$499,031	\$460,344	\$457,320	-\$3,024	-0.7%
Operations						
MATERIALS & SUPPLIES	\$25,680	\$7,857	\$46,550	\$46,550	\$0	0.0%
OTHER COSTS	\$76,297	\$81,822	\$218,190	\$218,190	\$0	0.0%
SERVICES	\$17,530	\$43,826	\$168,635	\$197,932	\$29,297	17.4%
TRAVEL	\$93,298	\$25,580	\$145,340	\$145,340	\$0	0.0%
UTILITIES	\$3,528	\$6,072	\$7,120	\$7,120	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$163,106	\$180,727	\$293,821	\$277,548	-\$16,273	-5.5%
Operations Total	\$379,440	\$345,883	\$879,656	\$892,680	\$13,024	1.5%
Equipment						
MACHINERY & EQUIPMENT	\$47,802	\$20,401	\$0	\$0	\$0	0.0%
Equipment Total	\$47,802	\$20,401	\$0	\$0	\$0	0.0%
Program Total	\$864,605	\$865,314	\$1,340,000	\$1,350,000	\$10,000	0.7%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Deputy Prosecuting Attorney	1.0	1.0	0.0	0.0	0.0	0.0%
Investigator V	1.0	1.0	1.0	1.0	0.0	0.0%
Office Operations Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Victim/Witness Counselor I	4.0	4.0	4.0	4.0	0.0	0.0%
Victim/Witness Counselor II	3.0	3.0	2.0	2.0	0.0	0.0%
Program Total	10.0	10.0	8.0	8.0	0.0	0.0%

General Prosecution Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Asset Forfeitures Program	No	No	\$100,000	\$100,000	\$100,000	\$100,000
Career Criminal Program	No	No	\$215,000	\$150,000	\$0	\$0
Defendant/Witness Trial Program	No	No	\$170,000	\$170,000	\$50,000	\$50,000
Domestic Violence Investigations Program	No	Yes/25%	\$80,000	\$90,000	\$90,000	\$100,000
Edward Byrne Memorial Justice Assistance Grant Program	No	No	\$125,000	\$125,000	\$125,000	\$125,000
Food Stamp Fraud Prosecution Program	No	No	\$5,000	\$5,000	\$5,000	\$5,000
Hawaii Criminal Justice Data Center	No	No	\$50,000	\$0	\$0	\$0
Highway Safety Grant Program	No	No	\$100,000	\$100,000	\$70,000	\$70,000
Prosecutors Training Program	No	No	\$50,000	\$0	\$0	\$0
Special Needs Advocacy Program	No	Yes/20%	\$1,000,000	\$1,025,000	\$900,000	\$900,000
Victim/Witness Assistance Program	No	Yes/25%	\$110,000	\$70,000	\$0	\$0
TOTAL			\$2,005,000	\$1,835,000	\$1,340,000	\$1,350,000

Grant Award Description

The Department receives grant funds that provide for personnel essential to assist units within the Department. The funds awarded are also utilized to provide training, as well as purchase of equipment and software to enhance prosecution.

Asset Forfeitures Program

This program provides for the use of asset forfeiture funds for law enforcement expenditures. Proceeds in this program are used according to Federal and State guidelines to supplement law enforcement efforts.

Career Criminal Program

This state-mandated program strives to quickly identify, prosecute, and convict those persons who are habitual offenders or career criminals. The more experienced and highly skilled attorneys handle these cases, seeking maximum sentencing and increased bail. The State has defunded this program for FY 2022 and FY 2023, due to impacts of COVID-19.

General Prosecution Program**Grant Award Description (Cont'd)****Defendant/Witness Trial Program**

This program provides for the reimbursement to the County for expenditures relating to the prosecution of criminal cases.

Domestic Violence Investigations Program

This program provides for the salary of a full-time investigator assigned to provide follow-up services to attorneys prosecuting domestic violence cases. Examples of follow-up services are: victim voluntary statements, medical releases, photographic evidence, and copies of 911 tapes.

Edward Byrne Memorial Justice Assistance Grant

Federal funding supports technical assistance, training, equipment, supplies, contractual support, and information systems for criminal justice for the purpose of prosecution and court programs.

Food Stamp Fraud Prosecution Program

Fully investigated cases by the State Department of Human Services for food stamp fraud, within Maui County, are referred to the Department for prosecution. This program provides reimbursement to the County for services relating to the prosecution of food stamp fraud cases.

Highway Safety Grant Program

This program provides for the prosecution of intoxicated drivers to keep them off Maui County roadways and highways for public safety.

Special Needs Advocacy Program

This program provides additional resources to assist victims of major violent crimes with crisis and support counseling, advocacy, social referral, case information, court testimony preparation, and accompaniment. The victims served (residents and visitors) are primarily those impacted by serious felony offenses such as homicide, negligent homicide, sexual assault, child abuse, and domestic violence. The program differs from Victim/Witness Assistance in that it is limited to direct services to victims alone and cannot include expenditures for such items as public education (excluding the training of volunteers) and non-victim witness management.

Victim/Witness Assistance Program

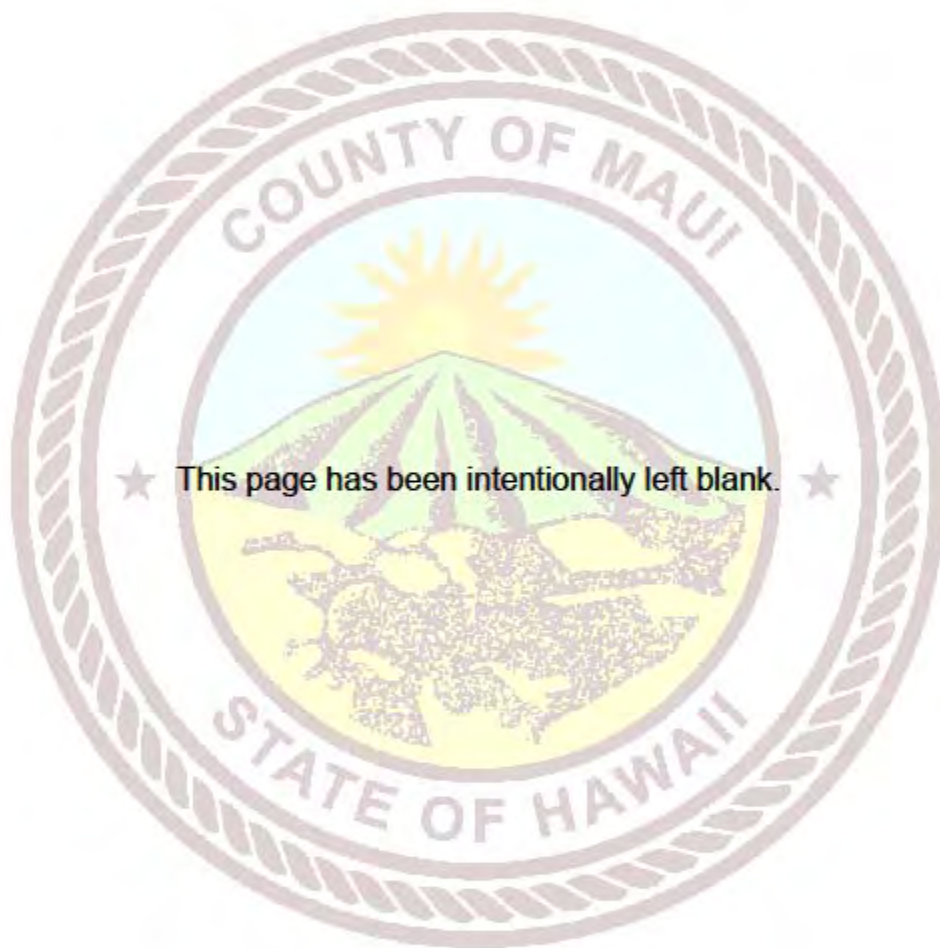
This program concentrates resources to assist victims of major violent crimes with crisis and support counseling, advocacy, social referral, case information, court testimony preparation, and accompaniment. The victims served (residents and visitors) are primarily those impacted by serious felony offenses such as homicide, negligent homicide, sexual assault, child abuse, and domestic violence. The State has defunded this program for FY 2022 and FY 2023, due to impacts of COVID-19.



Public Works



Mayor's Proposed Budget
FY 2023



Department Summary

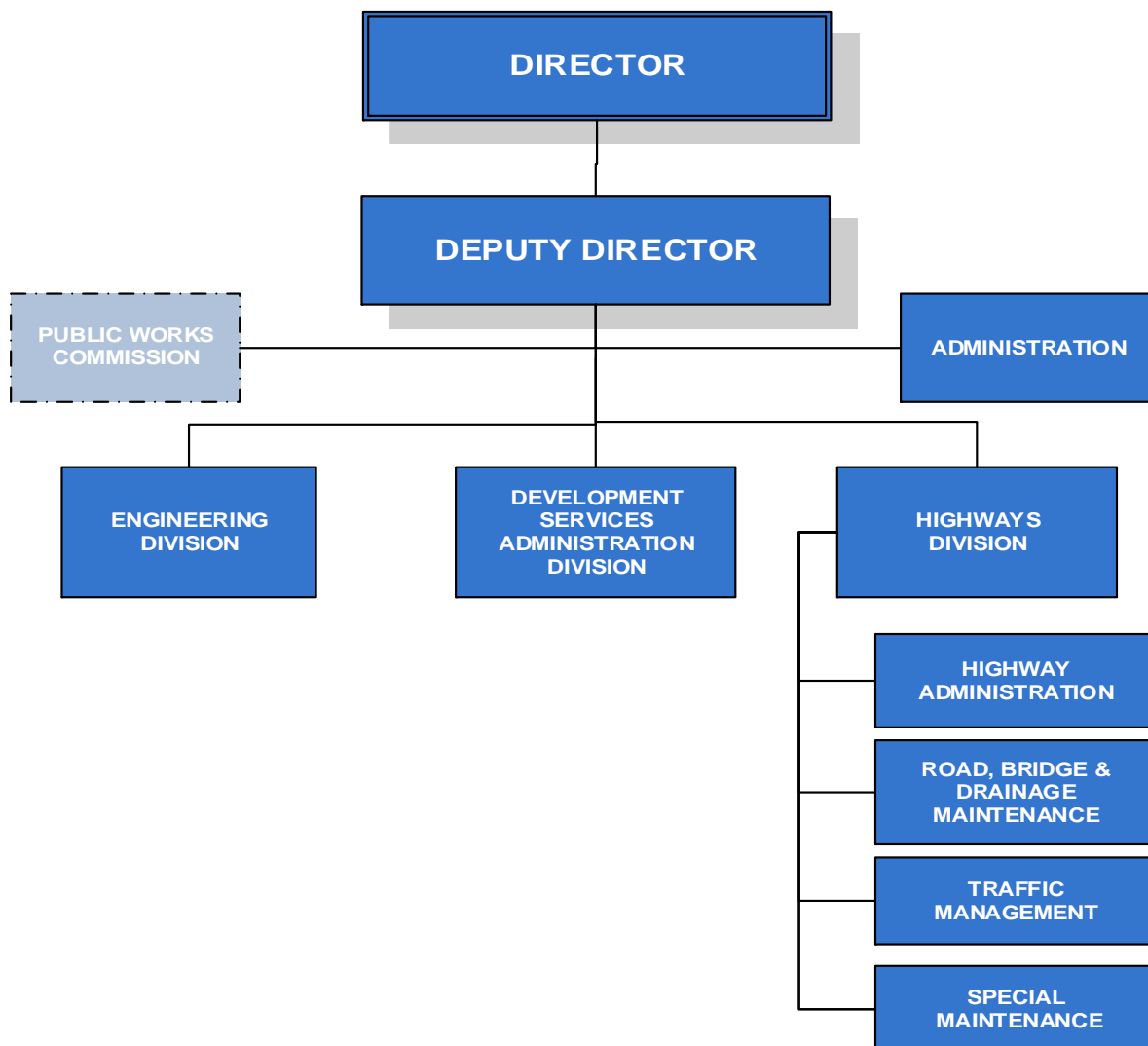
Mission

The Department of Public Works ("DPW") protects and enhances the quality of the public's health, safety, property, and environment while promoting a strong and diversified economy by developing and operating the County's road, drainage and bridge systems, and by administering its building codes.

Countywide Outcome(s)

The DPW supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Organization Chart

Department Summary

Strategies

The Maui County DPW will pursue the following strategies to meet the demands of growth, changes in technology and population, and new regulatory mandates, while caring for the well-being and protection of our residents and visitors:

➤ **Retain, Develop, and Recruit a Capable, Motivated, and Diverse Workforce**

The DPW will develop a strategy to provide employees with a safe, healthy, and supportive work environment, ensuring that each employee is valued and respected. Public Works Administration will work with each division to encourage staff participation in continuing education and training opportunities to enhance the effectiveness and skills of our employees.

➤ **Strengthen Community Partnerships**

The DPW acknowledges the issues and opportunities that affect the quality of life of our residents and visitors in Maui County and will continue to seek opportunities for the joint sponsorship and coordination of infrastructure development in our communities, and to develop private sector/public sector partnerships to further develop the Department's mission.

➤ **Maintain and Enhance Functional and Sustainable Roads, Bridges, and Drainage Facilities**

DPW will work with the Administration and County Council to develop a strategy for funding needed for repair and maintenance of County roads, bridges, and drainage facilities. Funding for Capital Improvement Projects ("CIP") that maintain and enhance existing infrastructure as well as new infrastructure necessary to support future growth will also be sought during this budget request. These projects are necessary to enhance the quality of life of our residents and visitors. An in-house pavement preservation crew is utilized to provide cost-effective pavement maintenance in an effort to optimize the amount of work that can be done within budget and to keep costs at a minimum.

➤ **Increase Education and Public Participation**

The DPW seeks to work with the community in developing solutions that benefit and meet the public's expectations. DPW intends to do this by providing community groups and organizations with information exchange sessions and presentations, and educating the community about DPW's responsibilities, its funding sources, and upcoming projects, while learning more about the community's needs and concerns. The DPW will also work with the County's Communications Office to disseminate information regarding the initiatives and work being accomplished by the Department via social media networks, the County of Maui website, newspaper and radio agencies, and other media venues.

➤ **Providing Quality Customer Service**

Employees in every division of the DPW interact with residents and visitors on a daily basis. DPW will strengthen its delivery of customer service by developing strategies to increase efficiency and response times in processing permit applications, responding to requests for service, communication with the public, and our ability to transition smoothly from routine operations to emergency operations during times of need.

Operations

The DPW's Administration Program oversees and manages three divisions: Development Services Administration ("DSA"), Engineering, and Highways. Each division is responsible for distinct functions within the County of Maui.

Department Summary**Operations (Cont'd)**

The DSA oversees activities related to development from the subdivision of land, to the inspection of buildings for conformance to codes. This division also provides staff support for the Public Works Commission and the Board of Variances and Appeals. DSA's responsibilities are distributed amongst the following eight sections:

- Administration
- Subdivisions
- Civil Construction
- Building Permits
- Building Plans Review
- Building Inspections
- Electrical
- Plumbing

The Engineering Division plans, designs, manages, and inspects various types of public works improvements, such as roadways, bridges, drainage facilities, buildings, and other structures. In addition, this Division maintains engineering drawings, maps, and data; approves street lights and street names for County roadways through the Public Works Commission; administers the budget and operations of janitorial and grounds keeping services for the Kalana O Maui building, its annex, the Old Wailuku Courthouse and other Government facilities; and oversees the Department's CIP process, which is used to fund major infrastructure projects such as bridge replacement, road reconstruction, and federal-aid highway projects. To accomplish these responsibilities, the Division is divided into five sections:

- Administration
- Land Management
- Planning and Design
- Engineering Services
- Construction and Building Maintenance

The Highways Division is responsible for the maintenance of County roadways, drainage systems, flood-control facilities, and appurtenant structures such as sidewalks and guardrails. Roadway maintenance includes the application of pavement preservation techniques such as crack seals, slurry seals, and mill & fill pavement resurfacing. The Division also constructs minor road improvements; enforces the removal of obstructions within road right-of-ways; installs, replaces, and upgrades sign posts and signs; re-stripes pavement markings; repairs and maintains all traffic signal lights under the County's jurisdiction; acquires, inspects, and maintains all County vehicles and construction equipment, with the exception of the Departments of Police, Water and portions of Fire and Public Safety; operates and maintains three Veterans cemeteries (Maui, Molokai and Lanai); maintains the Hana Civic Center; coordinates the County's MS4 storm water management program; maintains all County street trees through the County arborist; and assists other agencies as approved by the Mayor and/or Director of Public Works.

To accomplish these responsibilities, the Division is divided into six districts: Wailuku, Makawao, Lahaina, Hana, Molokai, and Lanai. Each district oversees its own road, bridge and drainage maintenance program, as well as its own garage services. Countywide services are provided for traffic signs and markings, traffic signals, asphalt pavement preservation, MS4 storm water management, and street tree maintenance.

Department Summary**External Factors Description**

The following critical forces and trends were identified as having great impacts to the Department's everyday functions.

➤ **Regulations and Increasing Costs for Maintenance Activities**

The development of new Federal/State/County regulations that are sometimes unfunded pose a challenge to DPW's ability to maintain County-owned facilities and rights of ways, and carry out or review projects in a timely and cost-effective manner. Additionally, increasing costs for inputs such as parts, supplies, fuel, equipment, and professional services, combined with flattening revenue projections resulting from declining fuel and electricity consumption by consumers, impact our ability to deliver services and meet the demands of the public. As a four-island county, we also experience duplication of services and staffing, as well as increased shipping costs associated with the movement of shared equipment between districts. The COVID-19 pandemic has also had a significant impact on all of the Divisions within the DPW. Requirements for social distancing and smaller groups/gatherings have resulted in less efficient work environments, which has negatively impacted our ability to provide a high level of customer service in a timely fashion. The pandemic has also caused a significant decrease in fuel tax revenue, which is a key funding source for the Highway Fund. This revenue decline decreases the volume and size of Capital Improvement Projects that the Department is able to fund using internal resources, causing delays in projects or the need to use borrowed funds (bond funding) to supplement the available County funding.

➤ **Aging Infrastructure**

Aging, deteriorating, and obsolete infrastructure, along with rising expectations for the delivery of infrastructure improvements, challenge our ability to meet public expectations. The cost to maintain, repair, and replace infrastructure is projected to rise. Deferring maintenance of our infrastructure not only increases maintenance costs, but also shortens the life cycle of the infrastructure.

➤ **Population Growth and Increased Service Requests**

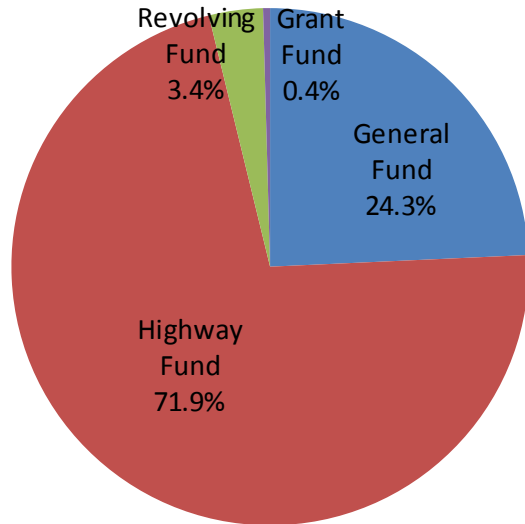
As growth occurs within our communities, more roadways, facilities, and an increase in service needs affect our Department's ability to provide basic services.

The Department is not only charged with the development and maintenance of the County's road, drainage, bridge systems, and the administration of the County's building codes, but also provides support and services to other departments. The wide range of services that the Department provides will require greater technology to monitor and track service requests, updated equipment to provide those services, and a well-trained and well-staffed workforce to provide efficient and effective services.

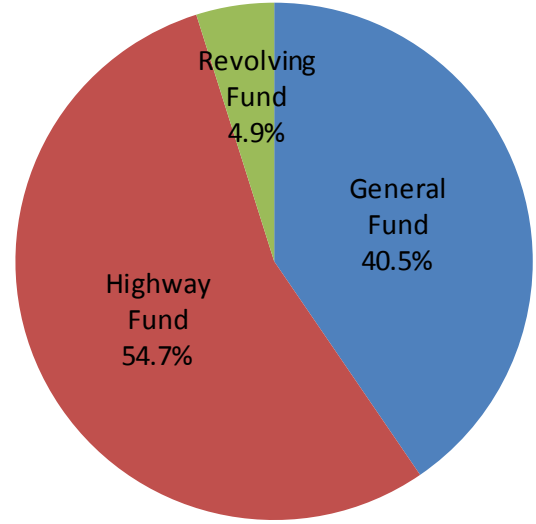
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

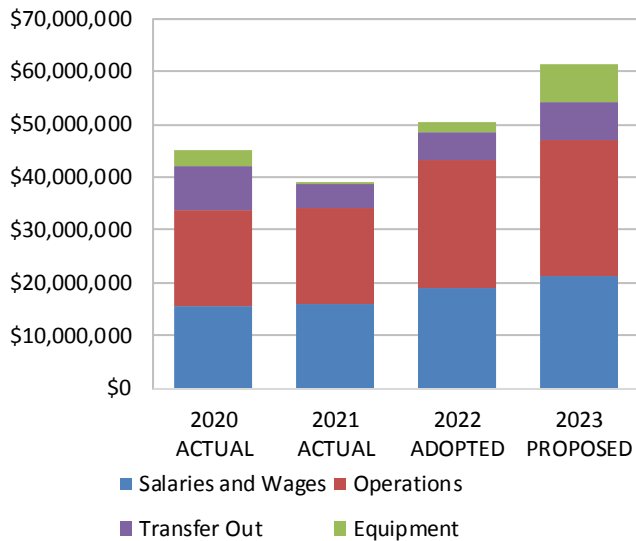


FY 2023 Total Equivalent Personnel

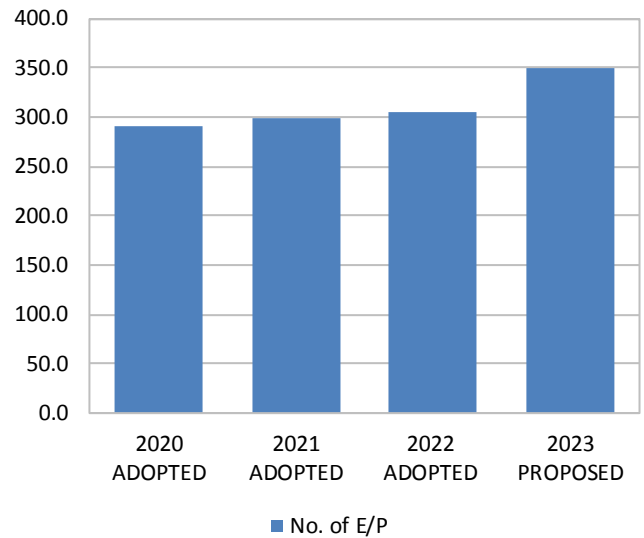


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$607,246	\$713,834	\$492,569	\$1,206,640	\$714,071	145.0%
WAGES & SALARIES	\$14,900,388	\$15,126,708	\$18,400,183	\$20,187,735	\$1,787,552	9.7%
Salaries and Wages Total	\$15,507,634	\$15,840,542	\$18,892,752	\$21,394,375	\$2,501,623	13.2%
Operations						
INTERFUND COST RECLASSIFICATION	\$9,479,916	\$10,473,827	\$12,034,192	\$13,722,571	\$1,688,379	14.0%
MATERIALS & SUPPLIES	\$2,983,596	\$3,015,772	\$3,516,450	\$4,187,250	\$670,800	19.1%
OTHER COSTS	\$409,236	\$383,818	\$447,939	\$447,939	\$0	0.0%
SERVICES	\$2,229,641	\$1,562,131	\$2,254,867	\$3,002,867	\$748,000	33.2%
SPECIAL PROJECTS	\$0	\$0	\$1,945,540	\$265,200	-\$1,680,340	-86.4%
TRAVEL	\$50,304	\$18,754	\$71,250	\$71,250	\$0	0.0%
UTILITIES	\$3,088,265	\$2,906,026	\$3,922,775	\$3,940,775	\$18,000	0.5%
Operations Total	\$18,240,959	\$18,360,328	\$24,193,013	\$25,637,852	\$1,444,839	6.0%
Transfer Out						
GENERAL FUND	\$8,321,896	\$4,321,289	\$5,482,516	\$7,230,571	\$1,748,055	31.9%
OTHER GOVERNMENTAL FUNDS	\$0	\$127,759	\$0	\$0	\$0	0.0%
SPECIAL REVENUE FUNDS	\$75,000	\$75,000	\$75,000	\$75,000	\$0	0.0%
Transfer Out Total	\$8,396,896	\$4,524,048	\$5,557,516	\$7,305,571	\$1,748,055	31.5%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$2,787,452	\$508,904	\$1,768,500	\$7,169,000	\$5,400,500	305.4%
Equipment Total	\$2,787,452	\$508,904	\$1,768,500	\$7,169,000	\$5,400,500	305.4%
Department Total	\$44,932,940	\$39,233,821	\$50,411,781	\$61,506,798	\$11,095,017	22.0%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	7.0	7.0	7.0	7.0	0.0	0.0%
Building Permit Revolving Fund Program	16.0	16.0	16.0	17.0	1.0	6.3%
Development Services Administration	37.0	37.0	37.0	37.0	0.0	0.0%
Engineering Program	35.0	39.3	43.3	46.3	3.0	6.9%
Highway Administration Program	7.0	7.0	9.0	8.0	-1.0	-11.1%
Road, Bridge, & Drainage Maintenance Program	134.0	136.0	136.0	167.0	31.0	22.8%
Special Maintenance Program	40.0	41.0	41.0	51.0	10.0	24.4%
Traffic Management Program	15.0	16.0	16.0	16.0	0.0	0.0%
Department Total	291.0	299.3	305.3	349.3	44.0	14.4%

Engineering Program

Program Description

The Public Works' Administration Program ("Program") oversees and manages a Department of three divisions with 305 full-time positions.

Countywide Outcome(s)

The Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The Program serves Maui County residents and Department employees.

Services Provided

The Program works with staff to identify staffing and equipment needs, to clarify existing regulations and examine modifications to departmental policies, and to work with staff in enhancing existing programs to better serve the public.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide ethical and professional direction as well as training to employees so that they perform their responsibilities effectively and efficiently.</i>				
1. Train and monitor employees annually so that the Department has a highly qualified and competent staff that meets the expectations of the public and the demands of the employees' profession	% of staff attending training relating to Equal Employment Opportunity, Workplace Violence, and the County of Maui's Policy Against Discrimination	N/A	95%	95%
	% of Department employees completing two National Incident Management System (NIMS) and Incident Command System (ICS) courses	85%	95%	95%
	% of employee performance evaluations completed by the employee's performance evaluation review date	80%	95%	95%

Engineering Program

Key Activity Goals & Measures (Cont'd)

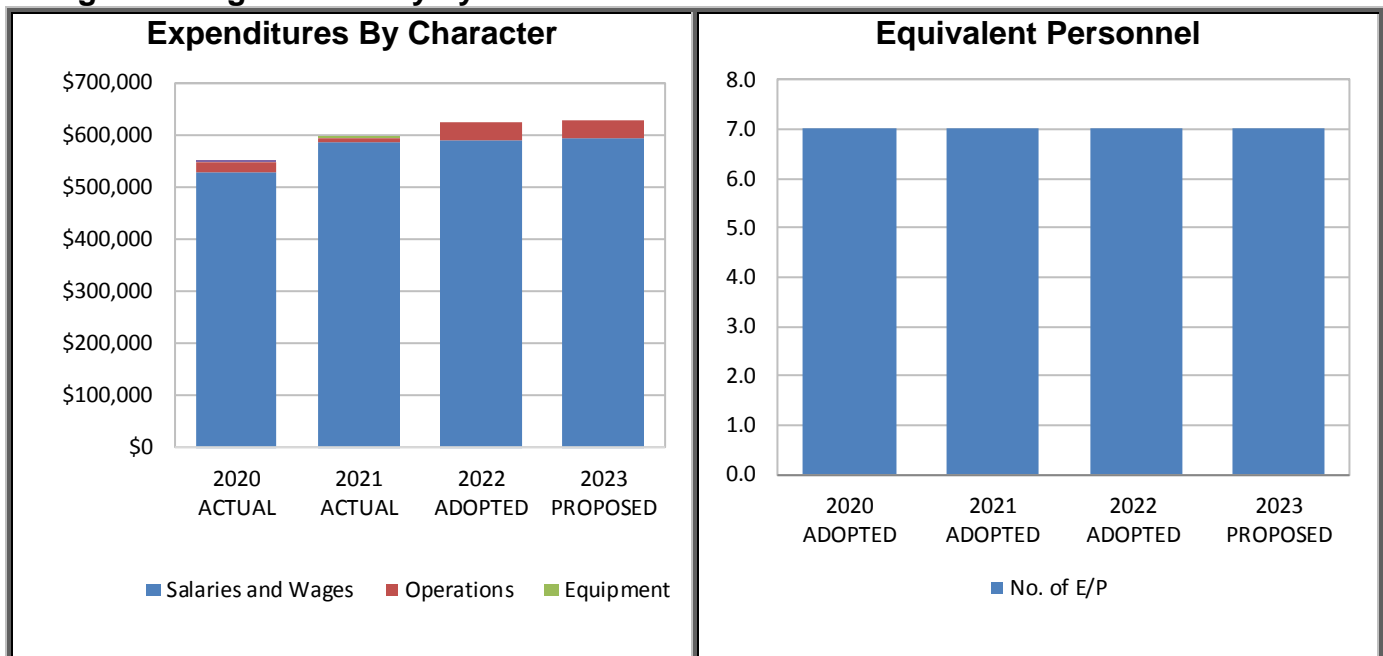
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide ethical and professional direction as well as training to employees so that they perform their responsibilities effectively and efficiently. (Cont'd)</i>				
1. Train and monitor employees annually so that the Department has a highly qualified and competent staff that meets the expectations of the public and the demands of the employees' profession (Cont'd)	% of Department P-Card holders and supervisors participating in an annual P-Card and Purchasing Essentials training	99%	100%	100%
<i>Goal #2: Improve public service by developing enhanced regulations through solicitation of input from the staff and public on the effectiveness of the organization and the ordinances and rules it administers.</i>				
1. Develop enhanced regulations to improve public service through solicitation of input from staff on the effectiveness of the organization and the ordinances and rules it administers	# of proposed new ordinances or amendments to existing County ordinances and/or State legislation passed each year	0	3	3
	# of departmental regulations revised or modified annually	0	3	3
	Implementation of an employee morale survey and an executive summary of the survey's findings shared with all employees by fourth quarter FY 2022	NO	YES	YES
2. Provide tools for citizen engagement to learn about the community needs and concerns, and to educate the community regarding Department responsibility, funding, and projects	# of service requests received through See-Click-Fix	204	100	100
<i>Goal #3: Maintain a highly qualified and effective work force by providing an employee centered work environment that focuses on personal development, proactive problem resolution, and employee retention.</i>				
1. Maintain a highly qualified and effective workforce by focusing on employee retention	Average vacancy rate	13%	12%	12%
	Non-retirement employee turnover rate	2%	5%	5%

Engineering Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #4: Improve customer service by enhancing responses to inquiries from the public, streamline permit review, and encourage courteous and professional service at all times.</i>				
1. Train and monitor employees annually so that the Department has a highly qualified and competent staff that meets the expectations of the public and the demands of the employees' profession	# of customer service training hours provided to each employee annually	N/A	2	2

Program Budget Summary by Fiscal Year – General Fund



Engineering Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$8,705	\$1,839	\$3,000	\$3,000	\$0	0.0%
WAGES & SALARIES	\$518,358	\$582,339	\$585,871	\$588,175	\$2,304	0.4%
Salaries and Wages Total	\$527,063	\$584,178	\$588,871	\$591,175	\$2,304	0.4%
Operations						
MATERIALS & SUPPLIES	\$5,715	\$1,828	\$4,950	\$4,950	\$0	0.0%
OTHER COSTS	\$6,794	\$2,944	\$11,100	\$11,100	\$0	0.0%
SERVICES	\$1,327	\$2,094	\$9,950	\$9,950	\$0	0.0%
SPECIAL PROJECTS	\$0	\$0	\$200	\$200	\$0	0.0%
TRAVEL	\$2,812	\$161	\$6,100	\$6,100	\$0	0.0%
UTILITIES	\$1,605	\$2,370	\$4,000	\$4,000	\$0	0.0%
Operations Total	\$18,253	\$9,396	\$36,300	\$36,300	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$4,035	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$4,035	\$0	\$0	\$0	0.0%
Program Total	\$545,317	\$597,609	\$625,171	\$627,475	\$2,304	0.4%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Departmental Contracts Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Departmental Personnel Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	7.0	7.0	7.0	7.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

Engineering Program

Program Description

The Engineering Program provides engineering and inspection services to plan, design, and construct highway, drainage, and bridge improvements for the County of Maui. The program implements drainage and traffic master plans for the County, performs survey and land acquisition functions, and reviews subdivision and construction plans.

Countywide Outcome(s)

The Engineering Program supports the following countywide outcome(s):

- Strong and Diversified Economy
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The Engineering Program serves the residents, visitors, and businesses of the County of Maui.

Services Provided

Provides surveying and land-related services; master plans for roadway and drainage systems; provides technical advice to other Public Works divisions and other County departments; develops design standards for roadway and drainage improvements within the County; and administers the National Bridge Inspection and Replacement Program. The Engineering Program also operates and maintains the janitorial and groundskeeping services for the Kahului Service Center, Kalana O Maui building, and its annexes.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Establish an eco-friendly transportation system to enhance non-motorized transportation infrastructure, which will promote health and wellness and reduce the County's dependence on fossil fuel.</i>				
1. Increase and improve access to non-motorized modes of transportation	# of new sidewalks installed in lane feet ("LF") annually	1,782	3,100	2,500
	# of bike lanes/paths constructed in LF annually	0	2,200	1,000
<i>Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating, or preserving County roads, bridges, and drain lines to ensure accessibility and a safe riding surface.</i>				
1. Rehabilitate and maintain County road, bridge, and drainage infrastructure on a regular basis to maximize lifespan of such infrastructure	# of lane miles reconstructed, rehabilitated, and resurfaced annually	15	22	18

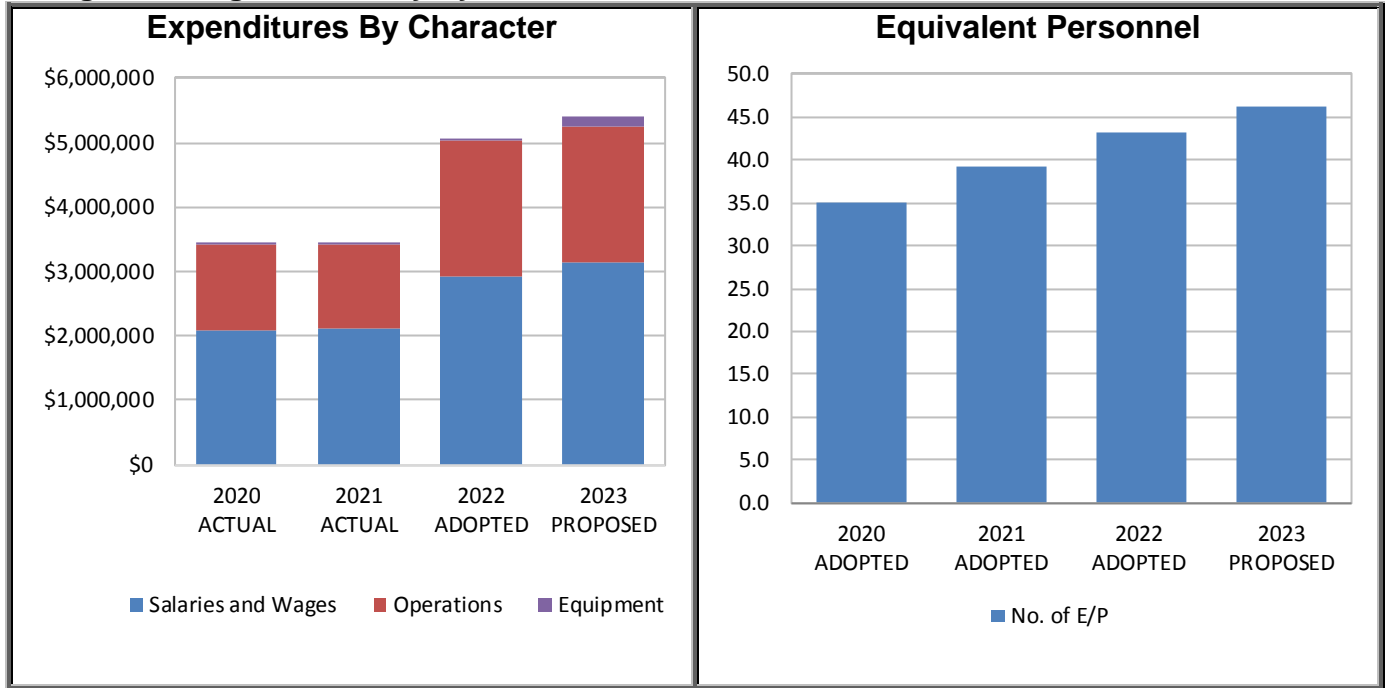
Engineering Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating, or preserving County roads, bridges, and drain lines to ensure accessibility and a safe riding surface. (Cont'd)</i>				
1. Rehabilitate and maintain County road, bridge, and drainage infrastructure on a regular basis to maximize lifespan of such infrastructure (Cont'd)	# of bridges rehabilitated/replaced annually	0	1	1
	# of linear feet of drainlines rehabilitated/replaced annually	N/A	4,100	4,220
2. Conduct assessment of pavement conditions and perform bridge inspections annually to identify maintenance needs	% of road pavements with a pavement condition index (PCI) of 75 or better	60%	61%	63%
	# of County bridges inspected annually	N/A	31	30
<i>Goal #3: Identify and address traffic congestion, roadway safety concerns, and capacity issues.</i>				
1. Improve roadway network capacity	# of roadway miles under County of Maui jurisdiction	573	573	577
	# of improvements made annually at intersections	0	7	4
<i>Goal #4: Provide maintenance services to County facilities and equipment under Department's jurisdiction so that all facilities are safe and attractive.</i>				
1. Respond to all building maintenance work order requests within 24 hours	% of building maintenance work order requests responded to within 24 hours	96%	100%	100%
	# of maintenance work orders completed during the year	130	100	120

Engineering Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$72,829	\$97,013	\$39,261	\$39,261	\$0	0.0%
WAGES & SALARIES	\$2,017,965	\$2,026,609	\$2,898,396	\$3,100,016	\$201,620	7.0%
Salaries and Wages Total	\$2,090,794	\$2,123,622	\$2,937,657	\$3,139,277	\$201,620	6.9%
Operations						
MATERIALS & SUPPLIES	\$62,474	\$63,895	\$71,900	\$71,900	\$0	0.0%
OTHER COSTS	\$8,471	\$8,423	\$14,500	\$14,500	\$0	0.0%
SERVICES	\$566,245	\$538,949	\$844,531	\$862,031	\$17,500	2.1%
TRAVEL	\$515	\$260	\$9,015	\$9,015	\$0	0.0%
UTILITIES	\$699,432	\$696,442	\$1,161,766	\$1,161,766	\$0	0.0%
Operations Total	\$1,337,137	\$1,307,969	\$2,101,712	\$2,119,212	\$17,500	0.8%
Equipment						
MACHINERY & EQUIPMENT	\$1,022	\$32,297	\$41,500	\$140,000	\$98,500	237.3%
Equipment Total	\$1,022	\$32,297	\$41,500	\$140,000	\$98,500	237.3%
Program Total	\$3,428,953	\$3,463,889	\$5,080,869	\$5,398,489	\$317,620	6.3%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Capital Improvements Project Coordinator	0.0	0.0	0.0	1.0	1.0	100.0%
Civil Engineer III	3.0	3.0	3.0	3.0	0.0	0.0%
Civil Engineer IV	4.0	4.0	4.0	4.0	0.0	0.0%
Civil Engineer V	4.0	4.0	4.0	4.0	0.0	0.0%
Civil Engineer VI	3.0	3.0	3.0	4.0	1.0	33.3%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%

Engineering Program

Equivalent Personnel Summary by Position Title – General Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
College Intern	0.0	0.3	0.3	0.3	0.0	0.0%
Construction Inspector II	3.0	3.0	3.0	3.0	0.0	0.0%
County Building/Grounds Maintenance Supervisor I	1.0	2.0	2.0	2.0	0.0	0.0%
County Building/Grounds Maintenance Utility Worker	1.0	2.0	2.0	2.0	0.0	0.0%
Engineering Aid III	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Drafting Aid III	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Program Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Support Technician I	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Support Technician II	0.0	0.0	0.0	1.0	1.0	100.0%
Janitor II	6.0	8.0	8.0	8.0	0.0	0.0%
Land Surveyor II	1.0	1.0	1.0	1.0	0.0	0.0%
Land Surveyor/Right-of-Way Agent	1.0	1.0	1.0	1.0	0.0	0.0%
Park Caretaker I	0.0	0.0	4.0	4.0	0.0	0.0%
Right-of-Way Agent V	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Engineering Aid	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	35.0	39.3	43.3	46.3	3.0	6.9%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916124A-5101 Regular Wages: Adjustment in salaries due to expansion positions in FY 2022 increase to full year salary.	\$60,720	0.0
Operations		
SERVICES:		
916023B-6132 Professional Services: Deletion of one-time appropriation for Drainage Rules Modifications.	-\$250,000	
Equipment		
MACHINERY & EQUIPMENT:		
916023C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$40,000	

Expansion Budget Request from FY 2022 Adopted Budget

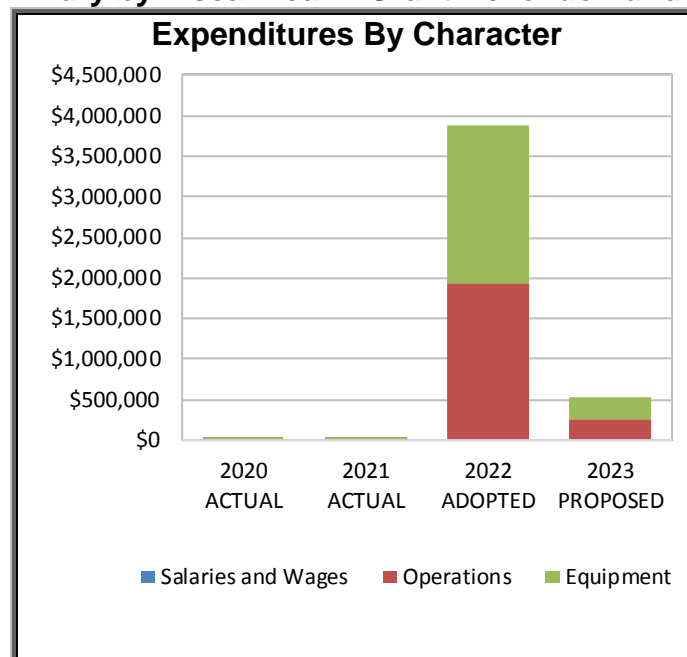
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916023A-5101 Regular Wages: Proposed expansion positions for one Civil Engineer VI, one Engineering Support Technician II, and one Capital Improvements Project Coordinator for FY 2023, 8 months funding.	\$145,208	3.0
Operations		
SERVICES:		
916023B-6132 Professional Services: \$220,000 Additional funding for surveying consultant services for subdivision review, separate lot determination, road ownership research, topographic survey, and traffic control services; \$50,000 for safety program consultant services for OSHA compliance.	\$270,000	

Engineering Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY & EQUIPMENT:		
916023C-7040 Motor Vehicles: Replacement of one Hybrid SUV 4x4 (replace CM 2085).	\$40,000	
916023C-7042 Office Equipment: Replacement of one Large Format Plotter and Scanner.	\$35,000	
916158C-7039 Maintenance & Repair Equipment: Purchase one Utility Golf Cart.	\$15,000	
916158C-7040 Motor Vehicles: Purchase one Crewcab Midsize Pickup Truck.	\$50,000	
TOTAL EXPANSION BUDGET	\$555,208	3.0

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$9,298	\$235	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$9,298	\$235	\$0	\$0	\$0	0.0%
Operations						
INTERFUND COST RECLASSIFICATION	\$7,362	\$196	\$0	\$0	\$0	0.0%
OTHER COSTS	\$8,034	\$0	\$0	\$0	\$0	0.0%
SERVICES	\$0	\$0	\$1,945,340	\$265,000	-\$1,680,340	-86.4%
Operations Total	\$15,396	\$196	\$1,945,340	\$265,000	-\$1,680,340	-86.4%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$24,693	\$432	\$1,945,340	\$265,000	-\$1,680,340	-86.4%

Engineering Program

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Engineering Program does not have equivalent personnel funded through the Grant Revenue Fund.

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
Federal Highway Administration, Federal-Aid and Other Transportation Grants ¹	No	Yes/20%	\$8,097,000	\$17,553,000	\$10,358,600	\$6,990,000
State of Hawaii Department of Transportation, Safe Routes to School Program Special Fund ¹	No	No	\$275,000	\$175,000	\$181,900	\$182,500
Federal Highway Administration, Assessment of County of Maui Coastal Roads for Effects of Climate Change, Sea Level Rise, and Shoreline Erosion ¹	No	Yes	\$560,000	\$0	\$0	\$0
Private Contributions	No	No	\$50,000	\$0	\$1,945,340	\$265,000
USDA Natural Resource Conservation Service – Lahaina Watershed Flood Protection Special Fund ¹	Yes	Yes	\$0	\$0	\$1,229,230	\$0
TOTAL			\$8,982,000	\$17,728,000	\$11,769,730	\$7,437,500

Grant Award Description**Federal Highway Administration, Federal-Aid and Other Transportation Grants**

Federal Highway Administration (“FHWA”) appropriations are administered by the State of Hawai‘i Department of Transportation to construct or rehabilitate roadway infrastructure for the County. The balance of the cost is reimbursed to the County. It is a multi-modal transportation improvement program that is developed utilizing existing transportation plans and policies, and current highway, transit, and transportation programming processes. The Statewide Transportation Improvement Program (“STIP”) delineates the funding categories and the Federal and local share required for each project. The Maui Metropolitan Planning Organization (“Maui MPO”) creates the constrained Maui Transportation Improvement Program (“Maui TIP”) for Federal Fiscal Years 2022-2025, utilizing asset management system priorities and performance criteria.

¹ These grant awards are not included in the totals shown in the Department Summary section; these Grant Revenues are allocated for capital projects and presented in the Capital Improvement Program section of the budget book.

Engineering Program**Grant Award Description (Cont'd)****State of Hawaii Department of Transportation - Safe Routes to School Program Special Fund**

The Safe Routes to School Special Fund is administered by the State of Hawaii Department of Transportation to be used for infrastructure and non-infrastructure (education, equipment, etc.) improvements that benefit elementary and intermediate school students, encourage walking and bicycling to school or reduce traffic around schools. The program makes funding available for a wide variety of infrastructure and non-infrastructure projects, from building safer street crossings to establishing programs that encourage children and their parents to walk and bicycle safely to school.

USDA Natural Resource Conservation Service – Lahaina Watershed Flood Protection Project

Funding for the Lahaina Watershed Flood Protection Project is administered by the USDA Natural Resource Conservation Service. This phase of the project is to conduct an environmental and planning study to review the existing project plans, examine the existing drainage conditions in the watershed, evaluate the project need and feasibility, develop design alternatives, conduct stakeholder and public outreach, select a design alternative, and produce a final report that will support the next phase of the project.

Private Contributions

The Department is anticipating to receive private contributions from Makena H2 Residential project for traffic improvements.

Special Maintenance Program

Program Description

The Special Maintenance Program provides janitorial and groundskeeping services for the Hana Civic Center; operates and maintains three Veterans cemeteries (Maui, Molokai and Lanai) and seven County cemeteries; provides preventative maintenance and repair for all County vehicles and construction equipment with the exception of the Departments of Police, Water, and portions of Fire and Public Safety; manages the fuel and maintenance budgets for General Fund vehicles and construction equipment; coordinates the County's MS4 storm water management program; maintains all County street trees through the County arborist; administers the payment of State Dam Inspection and Impound fees; and provides reimbursement to the Highway Fund for personnel and equipment utilized on non-Highway Fund activities such as assisting other departments or outside organizations.

Countywide Outcome(s)

The Special Maintenance Program supports the following countywide outcome(s):

- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and, Livable County

Population Served

The janitorial and groundskeeping services provided through the Special Maintenance Program serves visitors of the Veterans and County cemeteries, as well as visitors to the Hana Civic Center. The garage services provided by this program serve all County agencies except the Departments of Police, Water, and portions of Fire and Public Safety. The storm water management and street tree maintenance activities of the program serve all residents and visitors of Maui County.

Services Provided

The Special Maintenance Program provides janitorial and groundskeeping services; vehicle and equipment maintenance and repair services including oil change, battery/tire replacement, engine repair and body/fender repair; street tree maintenance; and storm water management services.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide timely services to County facilities and equipment under Department's jurisdiction.</i>				
1. Respond to all cemetery work order requests within 24 hours	% of cemetery work order requests responded to within 24 hours	100%	100%	100%
<i>Goal #2: Provide ethical, professional direction, and training to employees so that they perform their responsibilities effectively and efficiently.</i>				
1. Training for all Garage Services mechanics in diagnosing and repairing vehicles and equipment	% of garage mechanics trained each year	21%	50%	60%
	# of training hours offered each year per garage mechanic	93	40	16

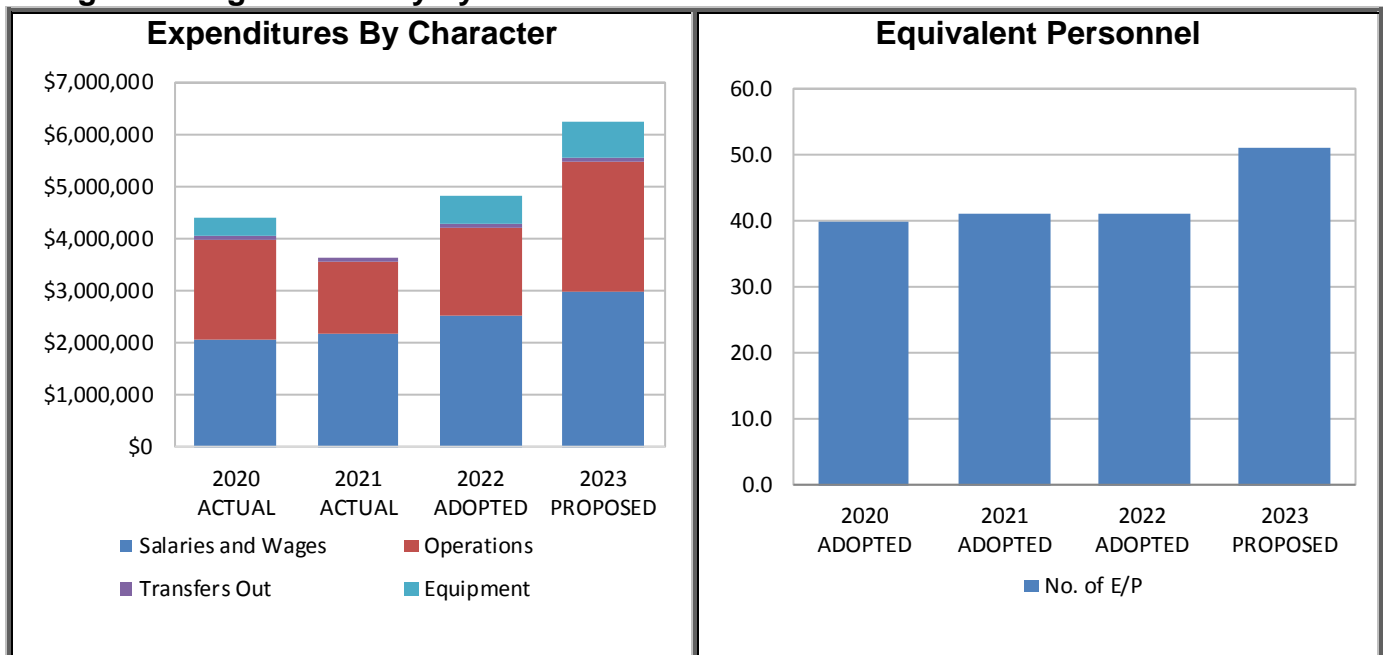
Special Maintenance Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Provide fleet services in a timely, efficient, and cost-effective manner.</i>				
1. Control and reduce vehicle operating costs by providing regular servicing and maintenance	% of time spent on scheduled preventive maintenance as opposed to unscheduled repair of motor vehicles	44%	40%	45%
	% of time spent on scheduled preventive maintenance as opposed to unscheduled repair of heavy equipment	44%	50%	50%
2. Ensure that expenditure trends support long-term sustainability	Average maintenance cost per light vehicle	\$206	\$200	\$225
	Average maintenance cost per heavy equipment vehicle	\$605	\$400	\$500

*To be determined by analysis/estimates from special maintenance.

Program Budget Summary by Fiscal Year – General Fund



Special Maintenance Program

Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$58,039	\$54,042	\$30,000	\$60,000	\$30,000	100.0%
WAGES & SALARIES	\$2,022,346	\$2,109,108	\$2,482,584	\$2,943,556	\$460,972	18.6%
Salaries and Wages Total	\$2,080,385	\$2,163,151	\$2,512,584	\$3,003,556	\$490,972	19.5%
Operations						
MATERIALS & SUPPLIES	\$630,515	\$713,677	\$1,067,394	\$1,238,894	\$171,500	16.1%
OTHER COSTS	\$61,161	\$66,035	\$69,385	\$69,385	\$0	0.0%
SERVICES	\$1,157,079	\$565,603	\$521,695	\$1,139,195	\$617,500	118.4%
TRAVEL	\$1,160	\$455	\$0	\$0	\$0	0.0%
UTILITIES	\$46,525	\$59,690	\$34,792	\$37,792	\$3,000	8.6%
Operations Total	\$1,896,440	\$1,405,460	\$1,693,266	\$2,485,266	\$792,000	46.8%
Transfers Out						
SPECIAL REVENUE FUNDS	\$75,000	\$75,000	\$75,000	\$75,000	\$0	0.0%
Transfers Out Total	\$75,000	\$75,000	\$75,000	\$75,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$347,783	\$0	\$530,000	\$696,000	\$166,000	31.3%
Equipment Total	\$347,783	\$0	\$530,000	\$696,000	\$166,000	31.3%
Program Total	\$4,399,608	\$3,643,611	\$4,810,850	\$6,259,822	\$1,448,972	30.1%

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Arboriculturist II	1.0	1.0	1.0	1.0	0.0	0.0%
Automotive Mechanic I	7.0	7.0	7.0	11.0	4.0	57.1%
Automotive Repair Assistant	3.0	3.0	3.0	3.0	0.0	0.0%
Automotive Repair Supervisor I	3.0	3.0	3.0	3.0	0.0	0.0%
Automotive Repair Supervisor II	1.0	1.0	1.0	1.0	0.0	0.0%
Automotive Repair Assistant				1.0	1.0	100.0%
Automotive Service Attendant	1.0	1.0	1.0	1.0	0.0	0.0%
Body & Fender Repairer	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer VI	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Construction Equipment Mechanic I	13.0	14.0	14.0	14.0	0.0	0.0%
Construction Equipment Mechanic II	2.0	2.0	2.0	2.0	0.0	0.0%
Equipment Operator IV	0.0	0.0	0.0	0.0	0.0	0.0%
Heavy Equipment / Construction Welder	1.0	1.0	1.0	1.0	0.0	0.0%
Highway Construction & Maintenance	0.0	0.0	0.0	0.0	0.0	0.0%
Highway Construction & Maintenance Supervisor II	0.0	0.0	0.0	0.0	0.0	0.0%
Highway Safety & Environmental Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Laborer II	0.0	0.0	0.0	2.0	2.0	100.0%
Planner III	0.0	0.0	0.0	1.0	1.0	100.0%
Planner VI	0.0	0.0	0.0	1.0	1.0	100.0%
Tire Repairer	1.0	1.0	1.0	1.0	0.0	0.0%
Tree Trimmer	0.0	0.0	0.0	1.0	1.0	100.0%
Veterans Cemetery Caretaker	1.0	1.0	1.0	1.0	0.0	0.0%
Veterans' Cemetery Caretaker	1.0	1.0	1.0	1.0	0.0	0.0%
Veterans Cemetery Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	40.0	41.0	41.0	51.0	10.0	24.4%

Special Maintenance Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916369A-5101 Regular Wages: Adjustment to salaries due to position reallocation to meet Safety and Environmental program needs; and the transfer of one Planner III position and one Planner VI position from Department of Planning for Flood	\$161,976	2.0
Operations		
None	\$0	
Equipment		
MACHINERY & EQUIPMENT:		
916114C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$120,000	
916213C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$10,000	
916369C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$400,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916114A-5101 Regular Wages: Proposed expansion positions for four Automotive Mechanic I and one Automotive Repair Assistant for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$188,728	5.0
916130A-5101 Regular Wages: Proposed expansion positions for two Laborer II for FY 2023, 8 months funding.	\$60,720	2.0
916215A-5101 Regular Wages: Proposed expansion position for one Tree Trimmer for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$30,360	1.0
OTHER PREMIUM PAY:		
916114A-5215 Premium Pay: Increase in workload and equipment fleet expansion to match actual need.	\$25,000	
916130A-5215 Premium Pay: Increase in Burial Services and Cemetery Expansion.	\$5,000	
Operations		
MATERIALS & SUPPLIES:		
916114B-6005 Auto Parts: Related operation costs for the proposed expansion positions.	\$2,000	
916114B-6031 Repairs & Maintenance Supp: Additional funding to meet requirement of aging equipment and fleet for General Fund Departments.	\$40,000	
916114B-6052 Small Tools: Related operation costs for the proposed expansion positions.	\$14,000	
916130B-6012 Construction Materials: Additional funding for repairs and improvements to provide office and customer service at cemetery for Veterans.	\$80,000	
916130B-6024 Janitorial Supplies: Additional funding for replacement of waste receptacles and benches throughout cemetery to meet National Cemetery Administration (NCA) standards.	\$25,000	
916130B-6031 Repairs & Maintenance Supp: \$1,500 for anticipated increases due to additional small equipment; and \$1,000 for related operation costs for the proposed expansion positions.	\$2,500	

Special Maintenance Program

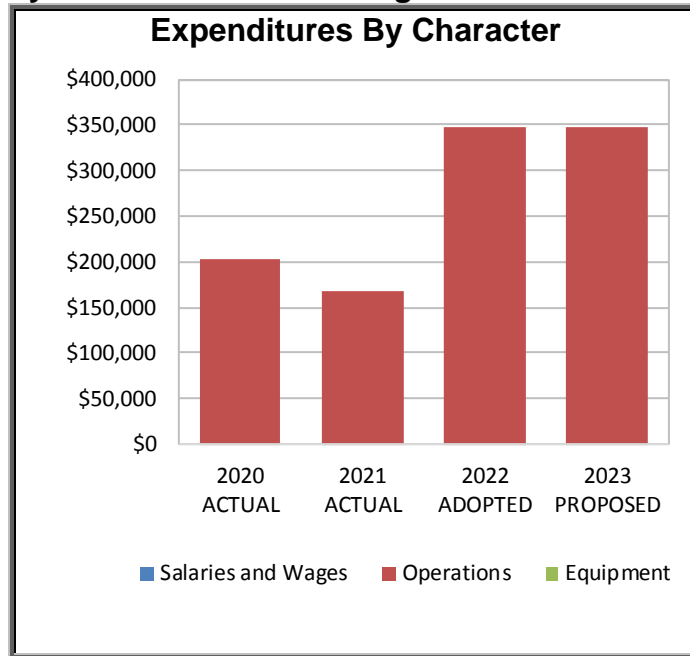
Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
916130B-6035 Miscellaneous Supplies: Funding for the ongoing replacement of flags per NCA standards.	\$1,000	
916130B-6051 Safety Supplies: \$1,000 for increase in funding based on actual usage to support cemetery operations and expansion of property; and \$1,000 for related operation costs for the proposed expansion positions.	\$2,000	
916215B-6052 Small Tools: Related operation costs for the proposed expansion position.	\$5,000	
SERVICES:		
916130B-6129 Other Services: Funding to provide telecom/internet for cemetery to support improvements and BOSS system readiness.	\$7,000	
916130B-6138 R & M - Services/Contracts: Funding for biennial repainting and repairs to committal shelter.	\$50,000	
916215B-6051 Safety Supplies: Related operation costs for the proposed expansion position.	\$500	
916215B-6138 R & M - Services/Contracts: Additional funding to continue removal of high risk eucalyptus trees (Upcountry).	\$150,000	
916320B-6132 Professional Services: Funding for Molokai Cemetery site selection study.	\$100,000	
916369B-6132 Professional Services: Additional funding based on requirements of MS4 and Division-wide drainage design and maintenance.	\$310,000	
UTILITIES:		
916130B-6178 Water Delivery Charges: Increase based on actual usage to support Cemetery operations and expansion of property.	\$3,000	
Equipment		
MACHINERY & EQUIPMENT:		
916114C-7039 Maintenance & Repair Equipment: Replacement of one Hyster Forklift.	\$75,000	
916114C-7040 Motor Vehicles: Purchase one Maintenance Truck w/ Liftgate, small crane, and air compressor.	\$100,000	
916114C-7044 Other Equipment: Replacement of one Welding Shop Equipment at \$50,000, one Multi-Welder at \$8,000, and one Vehicle Lift at \$10,000; and Purchase one Freon Recovery Unit at \$9,000 and one Passenger Vehicle Tire Machine at \$10,000.	\$87,000	
916130C-7044 Other Equipment: Purchase one Mini Excavator.	\$50,000	
916130C-7040 Motor Vehicles: Purchase one Crewcab Pickup Truck for the proposed expansion positions.	\$55,000	
916148C-7040 Motor Vehicles: Replacement of one 3/4-Ton Crewcab Pickup Truck (replace CM 1956).	\$75,000	
916213C-7040 Motor Vehicles: Replacement of one 1/2-Ton Extended Cab Pickup Truck (replace CM 1482).	\$50,000	
916215C-7040 Motor Vehicles: Purchase one Bucket Truck for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$180,000	
916364C-7039 Maintenance & Repair Equipment: Replacement of one Tire	\$4,000	
916364C-7044 Other Equipment: Purchase two Used Oil Storage and Shipping Tanks at \$7,500 each.	\$15,000	
916369C-7043 Office Furniture: Purchase Office Furniture for the two positions transferred from Department of Planning for the Flood Program at \$2,500 each.	\$5,000	
TOTAL EXPANSION BUDGET	\$1,797,808	8.0

Special Maintenance Program

Program Description

The Special Maintenance Program receives funds from the Highway Beautification and Disposal of Abandoned or Derelict Vehicles Revolving Fund for the maintenance of all trees and landscape plantings in the rights-of-way of streets, as well as enforcement of Chapter 12.24A, Maui County Code.

Program Budget Summary by Fiscal Year – Revolving Fund**Expenditures Summary by Character & Object – Revolving Fund**

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
MATERIALS & SUPPLIES	\$36	\$0	\$0	\$0	\$0	0.0%
OTHER COSTS	\$520	\$0	\$0	\$0	\$0	0.0%
SERVICES	\$192,393	\$165,676	\$318,700	\$318,700	\$0	0.0%
UTILITIES	\$9,545	\$1,641	\$28,383	\$28,383	\$0	0.0%
Operations Total	\$202,494	\$167,317	\$347,083	\$347,083	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$202,494	\$167,317	\$347,083	\$347,083	\$0	0.0%

Equivalent Personnel Summary by Position Title – Revolving Fund

The Special Maintenance Program does not have equivalent personnel funded through the Revolving Fund.

Development Services Administration (DSA) Program

Program Description

The Development Services Administration ("DSA") Program is primarily responsible for the administration of subdivision, building, electrical, plumbing, grading, driveway, roadway, and other construction codes. It also provides staff support for the Public Works Commission and the Board of Variances and Appeals.

Countywide Outcome(s)

The DSA Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The DSA Program serves applicants for subdivisions and DSA-issued permits (such as building, electrical, plumbing, grading, driveway, roadway, etc.), as well as the general public through Requests for Service ("RFS").

Services Provided

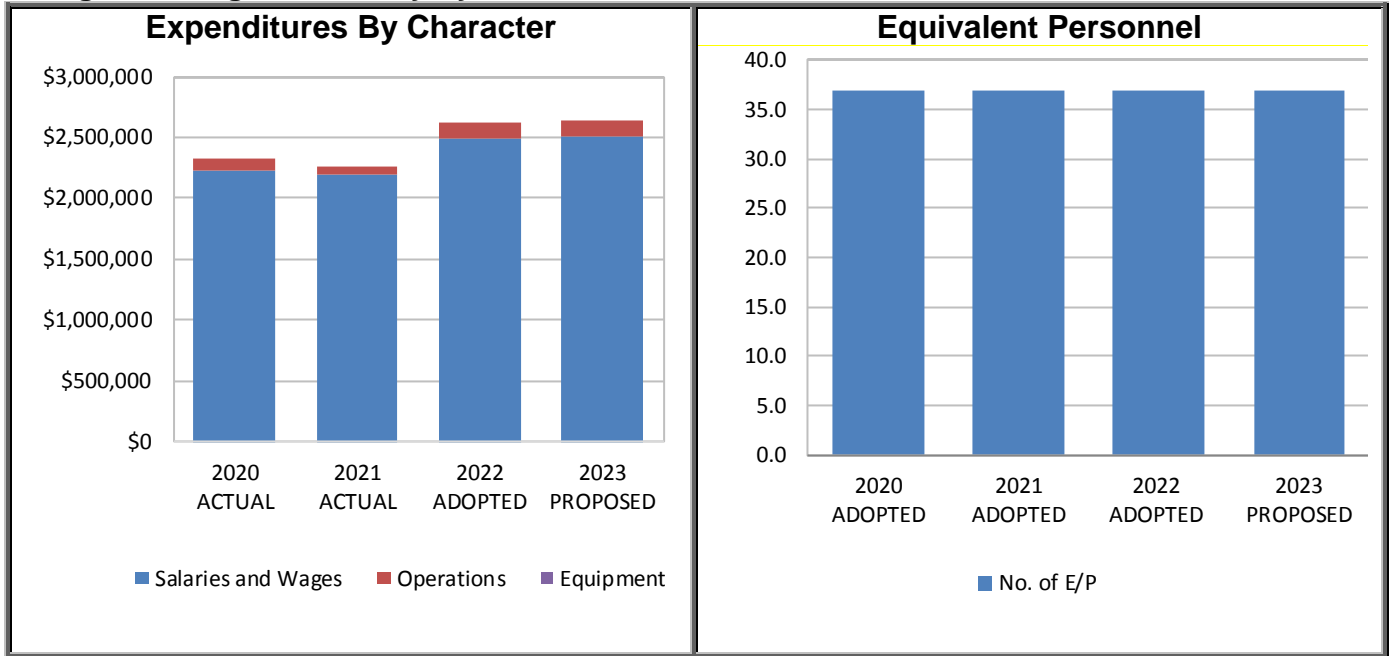
The DSA Program provides services relating to code enforcement and the issuance of permits under the jurisdiction of DSA.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Respond to public inquiries efficiently.</i>				
1. Minimize the # of business days taken to create a RFS submitted in person or by mail	# of business days (median) taken to create a RFS submitted in-person or by mail	1	1	1
2. Conduct investigations for grading and drainage issues and compliance with building, electrical, and plumbing codes as requested through RFS within five business days from the day of receipt	# of business days (median) taken to conduct an initial site assessment	2	2	5
3. Furnish copies of Building Permits and Certificate of Occupancy as requested via RFS within five business days or less from the date of request	# of business days (median) taken to furnish copies of requested documents	22	9	9

Development Services Administration (DSA) Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$73,771	\$70,157	\$36,000	\$36,000	\$0	0.0%
WAGES & SALARIES	\$2,153,912	\$2,121,010	\$2,455,476	\$2,474,604	\$19,128	0.8%
Salaries and Wages Total	\$2,227,683	\$2,191,168	\$2,491,476	\$2,510,604	\$19,128	0.8%
Operations						
MATERIALS & SUPPLIES	\$37,556	\$21,499	\$31,637	\$31,637	\$0	0.0%
OTHER COSTS	\$2,032	\$3,888	\$7,300	\$7,300	\$0	0.0%
SERVICES	\$4,512	\$8,988	\$22,473	\$22,473	\$0	0.0%
TRAVEL	\$13,470	\$1,271	\$20,200	\$20,200	\$0	0.0%
UTILITIES	\$45,084	\$42,529	\$53,965	\$53,965	\$0	0.0%
Operations Total	\$102,654	\$78,176	\$135,575	\$135,575	\$0	0.0%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$2,330,338	\$2,269,343	\$2,627,051	\$2,646,179	\$19,128	0.7%

Development Services Administration (DSA) Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Engineering Support Technician I	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Development Services	1.0	1.0	1.0	1.0	0.0	0.0%
Building Inspector II	7.0	7.0	7.0	7.0	0.0	0.0%
Civil Engineer III	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer V	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	2.0	2.0	2.0	2.0	0.0	0.0%
Construction Inspector II	3.0	3.0	3.0	3.0	0.0	0.0%
Development Services Administrator	1.0	1.0	1.0	1.0	0.0	0.0%
Development Services Operations Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Electrical Engineer III	1.0	1.0	1.0	1.0	0.0	0.0%
Electrical Engineer IV	1.0	1.0	1.0	1.0	0.0	0.0%
Electrical Engineer V	1.0	1.0	1.0	1.0	0.0	0.0%
Electrical Inspector II	4.0	4.0	4.0	4.0	0.0	0.0%
Land Use & Building Plans Examiner	1.0	1.0	1.0	1.0	0.0	0.0%
Land Use & Codes Building Permit Clerk	3.0	3.0	3.0	3.0	0.0	0.0%
Plumbing Inspector II	5.0	5.0	5.0	5.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Specialty Plans Examiner II	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Land Use/ Building Plans Examiner	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	37.0	37.0	37.0	37.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916031A-5101 Regular Wages: Adjustment to salaries due to positions filled at a higher/lower step.	\$19,128	0.0
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

DSA – Building Permit Program

Program Description

The DSA-Building Permit Program collects a plan review fee from each building permit applicant. The fees are deposited into a revolving fund for the purpose of facilitating the building permit process. The program performs plan check and inspection services, as well as permit clerk services, which include distribution, monitoring of permit status, and maintaining the permit tracking system.

Countywide Outcome(s)

The DSA – Building Permit Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The DSA – Building Permit Program serves the applicants for building, electrical, and plumbing permits.

Services Provided

The DSA – Building Permit Program issues building, electrical, and plumbing permits, and performs building, electrical, and plumbing inspections.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Process building, electrical, and plumbing permit applications efficiently.</i>				
1. Review building permit applications for building code compliance and respond to applicants with concise and clear information within 15 business days or less	# of business days taken to review building permit applications for building code compliance for new, single-family dwellings	20	12	9
	# of business days taken to review building permit applications for building code compliance for residential additions and alterations	26	13	12
	# of business days taken to review building permit applications for building code compliance for new commercial buildings and tenant improvements	18	11	8

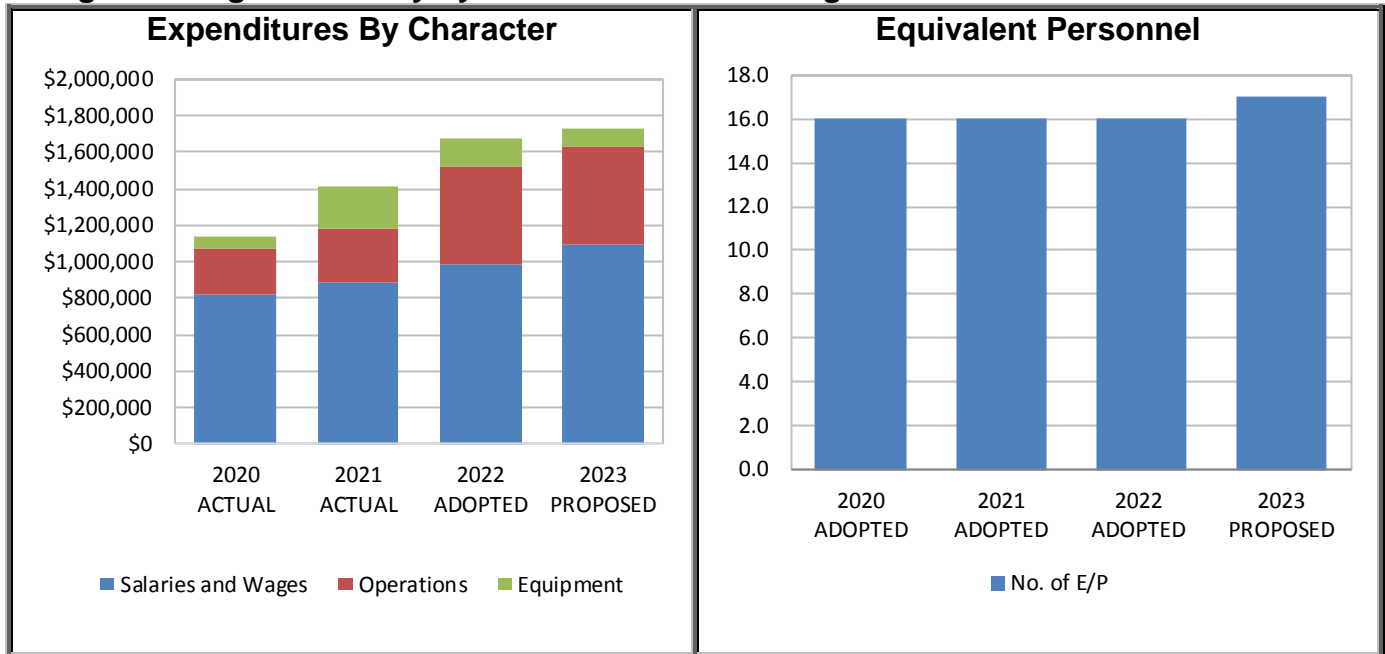
DSA – Building Permit Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Process building, electrical, and plumbing permit applications efficiently. (Cont'd)</i>				
1. Review building permit applications for building code compliance and respond to applicants with concise and clear information within 15 business days or less (Cont'd)	# of business days taken to review building permit applications for building code compliance for other non-residential buildings	22	13	9
2. Conduct final review of approved building permit applications for outstanding requirements within five business days or less	# of business days taken to notify the building permit applicant of permit issuance or to resolve outstanding requirements	4	5	6
3. Issue electrical and plumbing permits within 30 days after application is deemed complete as mandated by the Maui County Code	% of plumbing permits issued within 30 days after application is deemed complete	100%	100%	99%
	% of electrical permits issued within 30 days after application is deemed complete	99%	100%	98%
<i>Goal #2: Provide expert inspection services as required by the Maui County Code.</i>				
1. Conduct thorough code inspections within two working days of the requested inspection date for building, electrical, and plumbing permits	% of inspections made within two working days of the requested inspection date for building, electrical, and plumbing permits	99%	99%	96%

DSA – Building Permit Program

Program Budget Summary by Fiscal Year – Revolving Fund



Expenditures Summary by Character & Object – Revolving Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$36,741	\$52,902	\$116,308	\$163,091	\$46,783	40.2%
WAGES & SALARIES	\$779,911	\$831,541	\$873,924	\$935,652	\$61,728	7.1%
Salaries and Wages Total	\$816,652	\$884,443	\$990,232	\$1,098,743	\$108,511	11.0%
Operations						
MATERIALS & SUPPLIES	\$372	\$4,875	\$36,700	\$36,700	\$0	0.0%
OTHER COSTS	\$233,307	\$243,884	\$280,500	\$280,500	\$0	0.0%
SERVICES	\$21,522	\$46,060	\$205,000	\$205,000	\$0	0.0%
TRAVEL	\$6,943	\$0	\$7,000	\$7,000	\$0	0.0%
UTILITIES	\$0	\$0	\$8,000	\$8,000	\$0	0.0%
Operations Total	\$262,143	\$294,819	\$537,200	\$537,200	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$61,516	\$233,102	\$145,000	\$93,500	-\$51,500	-35.5%
Equipment Total	\$61,516	\$233,102	\$145,000	\$93,500	-\$51,500	-35.5%
Program Total	\$1,140,311	\$1,412,363	\$1,672,432	\$1,729,443	\$57,011	3.4%

DSA – Building Permit Program

Equivalent Personnel Summary by Position Title – Revolving Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Chief Building Plans Examiner	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer III	1.0	1.0	1.0	1.0	0.0	0.0%
Clerk III	1.0	1.0	1.0	1.0	0.0	0.0%
Computer Applications Support Technician III	1.0	1.0	1.0	1.0	0.0	0.0%
Electrical Inspector II	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Construction Clerk	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Support Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Land Use & Building Plans Examiner	2.0	2.0	2.0	2.0	0.0	0.0%
Land Use & Codes Building Permit Clerk	3.0	3.0	3.0	3.0	0.0	0.0%
Land Use and Building Plans Examiner	0.0	0.0	0.0	1.0	1.0	100.0%
Land Use And Building Plans Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Specialty Plans Examiner III	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Building Inspector	1.0	1.0	1.0	1.0	0.0	0.0%
Supervising Plumbing Inspector	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	16.0	16.0	16.0	17.0	1.0	6.3%

Highways Administration Program

Program Description

The Highways Administration Program provides policy guidance, administrative oversight, and support services to the Road, Bridge, and Drainage Maintenance Program, Garage Services Program, and Traffic Management Program of the Highways Division, and provides emergency management services to the County of Maui that would protect life, property, and the environment.

Countywide Outcome(s)

The Highways Administration Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The Highways Administration Program provides policy guidance, administrative oversight, and support services to the employees of the Highways Division. Emergency management services are provided to the resident and visitor population of the County of Maui.

Services Provided

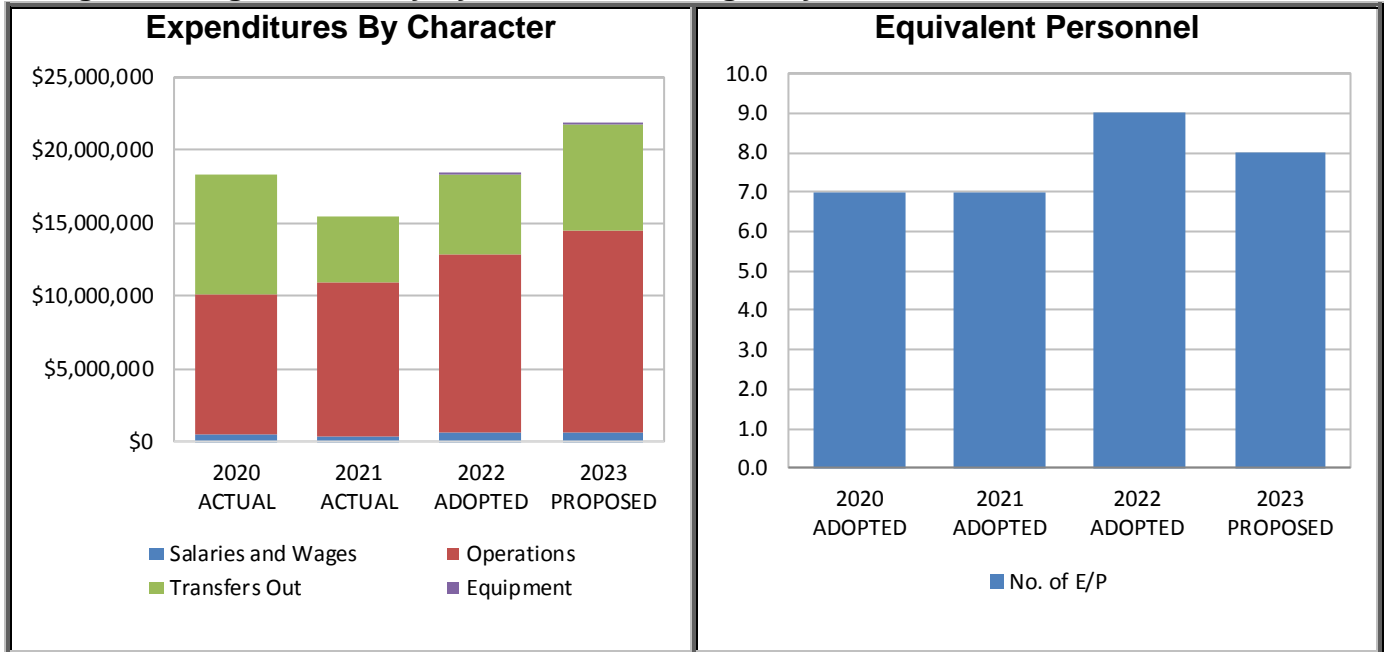
The Highways Administration Program provides policy guidance, administrative oversight, support services, and emergency management services.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Retain, develop, and recruit a capable, motivated, and diverse workforce.</i>				
1. Maintain an average of 20 hours or more annually for supervisors to attend leadership trainings	Average leadership training hours provided to supervisors annually	46	20	20
2. Provide at least 8 hours of safety training annually to each employee	Average safety training hours provided to each employee	101	16	16
3. Provide heavy equipment operator training	# of employees provided operator training	39	40	40

Highways Administration Program

Program Budget Summary by Fiscal Year – Highway Fund



Expenditures Summary by Character & Object – Highway Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$13,205	\$34,458	\$10,000	\$44,671	\$34,671	346.7%
WAGES & SALARIES	\$476,196	\$408,721	\$647,040	\$593,412	-\$53,628	-8.3%
Salaries and Wages Total	\$489,401	\$443,179	\$657,040	\$638,083	-\$18,957	-2.9%
Operations						
MATERIALS & SUPPLIES	\$27,533	\$27,402	\$10,700	\$10,700	\$0	0.0%
OTHER COSTS	\$23,971	\$2,579	\$9,804	\$9,804	\$0	0.0%
SERVICES	\$4,257	\$1,346	\$36,000	\$128,000	\$92,000	255.6%
TRAVEL	\$23,616	\$14,493	\$21,500	\$21,500	\$0	0.0%
UTILITIES	\$13,900	\$12,939	\$14,625	\$14,625	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$9,472,555	\$10,473,631	\$12,034,192	\$13,722,571	\$1,688,379	14.0%
Operations Total	\$9,565,831	\$10,532,390	\$12,126,821	\$13,907,200	\$1,780,379	14.7%
Transfers Out						
GENERAL FUND	\$8,321,896	\$4,321,289	\$5,482,516	\$7,230,571	\$1,748,055	31.9%
OTHER GOVERNMENTAL FUNDS	\$0	\$127,759	\$0	\$0	\$0	0.0%
Transfers Out Total	\$8,321,896	\$4,449,048	\$5,482,516	\$7,230,571	\$1,748,055	31.9%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$210,000	\$13,000	-\$197,000	-93.8%
Equipment Total	\$0	\$0	\$210,000	\$13,000	-\$197,000	-93.8%
Program Total	\$18,377,128	\$15,424,617	\$18,476,377	\$21,788,854	\$3,312,477	17.9%

**Note: Expenditures include fringe benefits, overhead, and debt service costs.

Highways Administration Program

Equivalent Personnel Summary by Position Title – Highway Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Services Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Automotive Services Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Chief of Field Operations & Maintenance	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer III	1.0	1.0	1.0	1.0	0.0	0.0%
Contracts Specialist	0.0	0.0	0.0	1.0	1.0	100.0%
Laborer II	0.0	0.0	2.0	0.0	-2.0	-100.0%
Public Works Construction/ Maintenance Superintend	1.0	1.0	1.0	1.0	0.0	0.0%
Safety and Driver Improvement Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	7.0	7.0	9.0	8.0	-1.0	-11.1%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916502A-5101 Regular Wages: Adjustment to salaries due to positions filled at a lower step/range, salary correction, position reallocation, and two Laborer II positions transferred to 916528A under Road, Bridge & Drainage Maintenance Program.	-\$91,908	-2.0
Operations		
SERVICES:		
916502B-6127 Laboratory Services: Deletion of one-time appropriation for OSHA blood borne pathogen vaccinations.	-\$25,000	
INTERFUND COST RECLASSIFICATION:		
916619B-6314 Social Security - FICA: Adjustment based on Fringe Rates for Calendar Year 2022.	\$104,702	
916619B-6370 Retirement System Charges: Adjustment based on Fringe Rates for Calendar Year 2022.	\$328,477	
916627B-6320 Hawaii Employer-Union Trust Fd: Adjustment based on Fringe Rates for Calendar Year 2022.	\$413,842	
916636B-6383 OPEB Contributions: Adjustment for the OPED Contribution based on Fringe Benefits Rates for Calendar Year 2022.	-\$119,519	
916833B-6350 Overhead Charges/Admin Cost: Adjustment based on Fringe Rates for Calendar Year 2022.	\$960,877	
GENERAL FUND:		
916635B-7510 General Fund: Adjustment for the debt service cost per the Debt Service Schedule.	\$1,748,055	
Equipment		
MACHINERY & EQUIPMENT:		
916502C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$210,000	

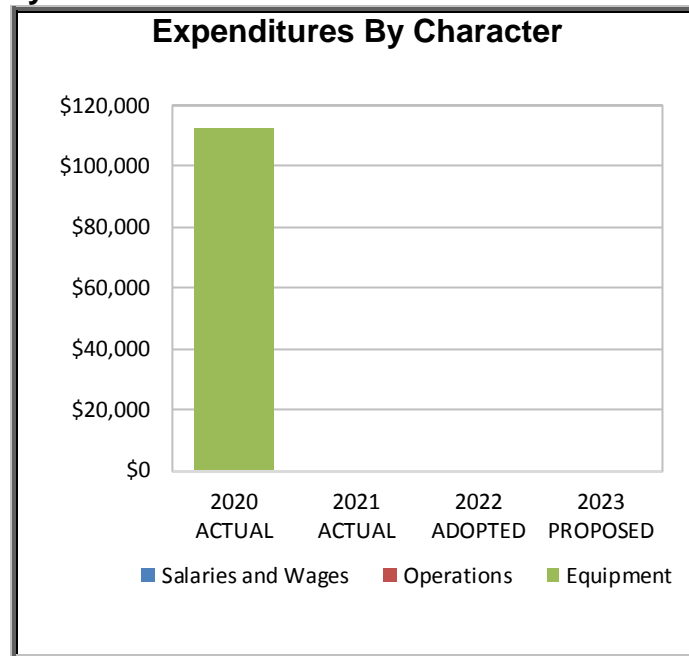
Highways Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916502A-5101 Regular Wages: Proposed expansion position for one Contracts Specialist for FY 2023, 8 months funding.	\$38,280	1.0
OTHER PREMIUM PAY:		
916502A-5215 Premium Pay: Increased to align with actual expenditures and workload.	\$5,000	
916502A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$29,671	
Operations		
SERVICES:		
916502B-6127 Laboratory Services: Funding for ongoing new hire vaccinations and monitoring for OSHA required programs.	\$5,000	
916502B-6132 Professional Services: \$50,000 Additional funding for safety program consulting services and environmental monitoring for OSHA required programs; and \$30,000 for Vegetation Management & Exemption Plan Development.	\$80,000	
916502B-6138 R & M - Services/Contracts: \$7,000 Additional funding to participate in statewide Electric Vehicle Contract, one EV, charging infrastructure, and ongoing annual contract; and \$25,000 for additional charging station infrastructure at Maui Island Baseyards.	\$32,000	
Equipment		
MACHINERY & EQUIPMENT		
916502C-7031 Computer Equipment: Purchase one Computer for proposed expansion position.	\$3,000	
LEASE PURCHASES		
916502C-7105 Leased Equipment: New lease for printer/scanner/copier/fax	\$10,000	
TOTAL EXPANSION BUDGET	\$202,951	1.0

Highways Administration Program

Program Budget Summary by Fiscal Year – Grant Revenue Fund



Expenditures Summary by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$0	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$112,500	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$112,500	\$0	\$0	\$0	\$0	0.0%
Program Total	\$112,500	\$0	\$0	\$0	\$0	0.0%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

The Administration Program does not have equivalent personnel funded through the Grant Revenue Fund.

Road, Bridge, and Drainage Maintenance Program

Program Description

The Road, Bridge, and Drainage Maintenance Program ("Program") protects the public's investment in its highway infrastructure by providing a program of pavement preservation, cleaning, and maintaining drainage facilities, and by supporting the maintenance of its bridges. In doing so, the program protects the public's health, safety, and property.

Countywide Outcome(s)

The Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Strong and Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

This Program serves the residents, businesses, and visitors of the County of Maui.

Services Provided

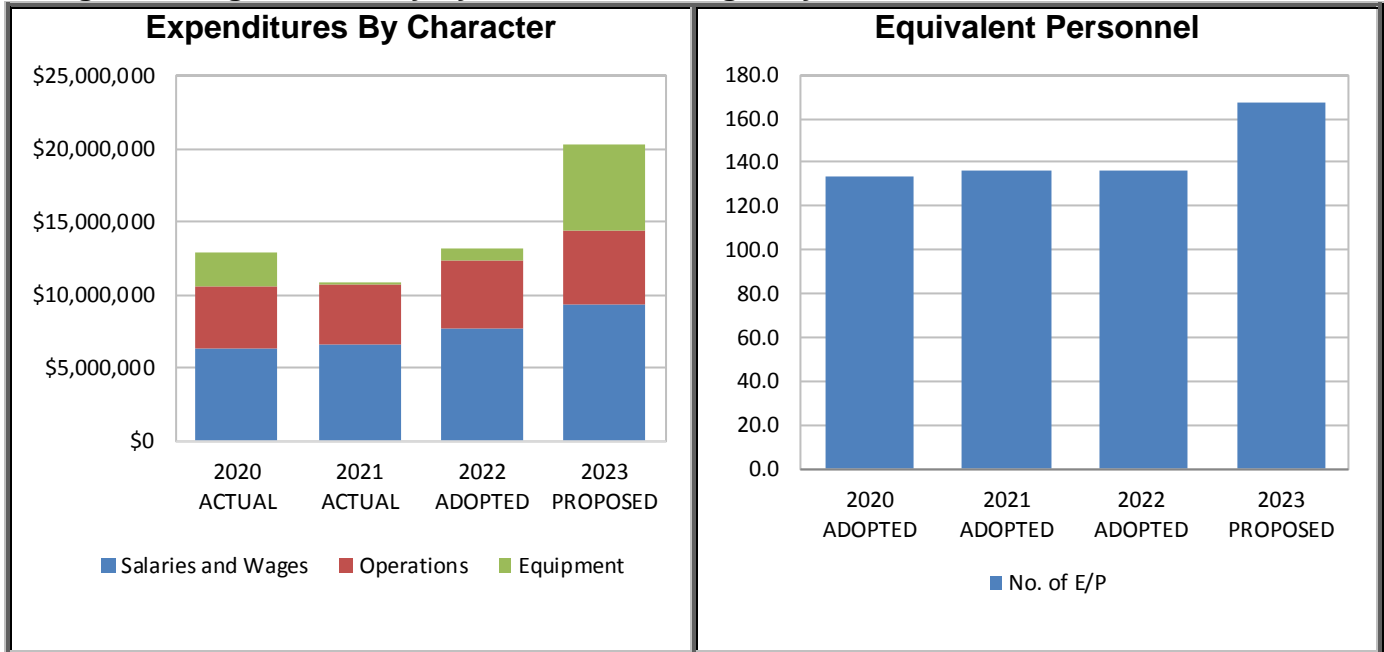
This Program provides road, bridge, and drainage maintenance, in addition to disaster response, mitigation, and recovery assistance. Services are provided through six district offices which include: Wailuku, Makawao, Lahaina, Hana, Molokai, and Lanai.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Effectively maintain County streets and drainage facilities and develop sustainable roadways to extend pavement lifespan and minimize capital improvement costs.</i>				
1. Extend the lifespan of County streets and drainage facilities	# of lane miles of roads slurry sealed (microsurfaced) in-house (countywide) annually	20	15	16
	# of lane miles of roads re-surfaced in-house (countywide) annually	4	7	7
<i>Goal #2: Improve effectiveness and efficiency of program's service by providing timely response to service requests.</i>				
1. Respond to requests to repair potholes within 24 hours	% of potholes reported that have been repaired within 24 hours	98%	95%	95%

Road, Bridge, and Drainage Maintenance Program

Program Budget Summary by Fiscal Year – Highway Fund



Expenditures Summary by Character & Object – Highway Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$278,772	\$331,120	\$173,000	\$727,632	\$554,632	320.6%
WAGES & SALARIES	\$6,140,047	\$6,330,067	\$7,510,692	\$8,592,632	\$1,081,940	14.4%
Salaries and Wages Total	\$6,418,818	\$6,661,187	\$7,683,692	\$9,320,264	\$1,636,572	21.3%
Operations						
MATERIALS & SUPPLIES	\$1,730,369	\$1,726,878	\$1,913,654	\$2,312,954	\$399,300	20.9%
OTHER COSTS	\$64,164	\$53,974	\$48,350	\$48,350	\$0	0.0%
SERVICES	\$235,467	\$220,639	\$184,418	\$205,418	\$21,000	11.4%
TRAVEL	\$1,505	\$1,985	\$7,035	\$7,035	\$0	0.0%
UTILITIES	\$2,220,628	\$2,037,259	\$2,564,364	\$2,579,364	\$15,000	0.6%
Operations Total	\$4,252,132	\$4,040,736	\$4,717,821	\$5,153,121	\$435,300	9.2%
Equipment						
MACHINERY & EQUIPMENT	\$2,264,630	\$239,469	\$830,000	\$5,914,500	\$5,084,500	612.6%
Equipment Total	\$2,264,630	\$239,469	\$830,000	\$5,914,500	\$5,084,500	612.6%
Program Total	\$12,935,580	\$10,941,392	\$13,231,513	\$20,387,885	\$7,156,372	54.1%

Equivalent Personnel Summary by Position Title – Highway Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Services Assistant I	6.0	6.0	6.0	6.0	0.0	0.0%
Asphalt Paving Worker II	4.0	4.0	4.0	6.0	2.0	50.0%
Construction Equipment Mechanic I	1.0	1.0	1.0	1.0	0.0	0.0%
Equipment Operator III	18.0	18.0	18.0	24.0	6.0	33.3%
Equipment Operator IV	26.0	27.0	27.0	27.0	0.0	0.0%
Highway Construction & Maintenance Supervisor I	10.0	10.0	10.0	10.0	0.0	0.0%
Highway Construction & Maintenance Supervisor I	1.0	1.0	1.0	1.0	0.0	0.0%
Highway Construction & Maintenance Supervisor II	2.0	2.0	2.0	2.0	0.0	0.0%

Road, Bridge, and Drainage Maintenance Program

Equivalent Personnel Summary by Position Title – Highway Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Highway Construction And Maintenance Supervisor II	1.0	1.0	1.0	1.0	0.0	0.0%
Highways Construction & Maintenance	0.0	0.0	0.0	2.0	2.0	100.0%
Laborer II	41.0	41.0	41.0	57.0	16.0	39.0%
Public Works District Supervisor I	3.0	3.0	3.0	3.0	0.0	0.0%
Public Works District Supervisor II	2.0	2.0	2.0	2.0	0.0	0.0%
Public Works Highway Utility Worker	4.0	4.0	4.0	4.0	0.0	0.0%
Public Works Lanai District Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Public Works Operations & Maintenance Worker I	1.0	1.0	1.0	1.0	0.0	0.0%
Street Sweeper Operator	4.0	4.0	4.0	5.0	1.0	25.0%
Tractor Mower Operator	9.0	9.0	9.0	13.0	4.0	44.4%
Utility Worker	0.0	1.0	1.0	1.0	0.0	0.0%
Program Total	134.0	136.0	136.0	167.0	31.0	22.8%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

Continuation Budget		
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916528A-5101 Regular Wages: Adjustment in salaries due to two Laborer II positions transferred from 916502A Highway Administration Program; Expansion positions in FY 2022, increase to full year salary.	\$91,080	2.0
Operations		
None	\$0	
Equipment		
MACHINERY AND EQUIPMENT:		
916528C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$170,000	
916536C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$170,000	
916544C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$40,000	
916551C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$180,000	
916569C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$90,000	
916569C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$95,000	

Road, Bridge, and Drainage Maintenance Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916389A-5101 Regular Wages: Proposed expansion positions for two Laborer II, two Asphalt Paving Worker II, and one Equipment Operator III for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$165,984	5.0
916528A-5101 Regular Wages: Proposed expansion positions for four Laborer II, one Highways Construction & Maintenance, one Street Sweeper Operator, one Equipment Operator III, and one Tractor Mower Operator for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$275,680	8.0
916536A-5101 Regular Wages: Proposed expansion positions for four Laborer II, one Highways Construction & Maintenance, one Equipment Operator III, and one Tractor Mower Operator for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$236,096	7.0
916544A-5101 Regular Wages: Proposed expansion positions for two Laborer II, one Equipment Operator III, and one Tractor Mower Operator for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$131,880	4.0
916551A-5101 Regular Wages: Proposed expansion positions for two Laborer II, one Equipment Operator III, and one Tractor Mower Operator for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$131,880	4.0
916569A-5101 Regular Wages: Proposed expansion position for one Equipment Operator III for FY 2023, 8 months funding (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$39,584	1.0
OTHER PREMIUM PAY:		
916389A-5215 Premium Pay: Increase based on actual expenditures.	\$60,000	
916389A-5250 Salary Adjustment: Anticipated salary increases based on Collective Bargaining Agreement.	\$41,851	
916528A-5215 Premium Pay: Increase based on actual expenditures.	\$50,000	
916528A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$106,264	
916536A-5215 Premium Pay: Increase based on actual expenditures.	\$15,000	
916536A-5250 Salary Adjustment: Anticipated salary increases based on Collective Bargaining Agreement.	\$88,790	
916544A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$59,177	
916551A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$64,514	
916569A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$46,280	
916577A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$22,756	
Operations		
MATERIALS & SUPPLIES:		
916389B-6005 Auto Parts: Increase based on expansion of program.	\$6,000	
916389B-6012 Construction Materials: Additional funding to meet operational requirements and actual expenditures.	\$45,000	
916389B-6030 Mach & Equip Replacement Parts: Increase based on expansion of program.	\$45,000	
916389B-6031 Repairs & Maintenance Supplies: Increase based on expansion of program.	\$15,000	

Road, Bridge, and Drainage Maintenance Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
916389B-6051 Safety Supplies: \$10,000 for increase based on actual expenditures; and \$3,500 for related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$13,500	
916389B-6052 Small Tools: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$2,500	
916528B-6005 Auto Parts: Increase based on actual expenditures.	\$5,000	
916528B-6023 Gas/Diesel/Oil Interfund: Equipment for expansion positions to maintain operations in Wailuku District.	\$24,000	
916528B-6031 Repairs & Maintenance Supplies: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$15,000	
916528B-6051 Safety Supplies: \$5,000 for increase based on actual expenditures; and \$5,000 for related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$10,000	
916528B-6052 Small Tools: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$5,000	
916536B-6012 Construction Materials: Funding for guardrail repairs throughout District and spare guard rail components for stock.	\$50,000	
916536B-6023 Gas/Diesel/Oil Interfund: Equipment for expansion positions to maintain operations in Makawao District.	\$12,000	
916536B-6031 Repairs & Maintenance Supplies: \$25,000 Additional funding to meet operational requirements and actual expenditures; and \$8,000 for related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$33,000	
916536B-6034 Medical & Safety Supplies: Additional funding based on operational requirements and actual expenditures.	\$10,000	
916536B-6051 Safety Supplies: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$4,500	
916536B-6052 Small Tools: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$5,000	
916544B-6023 Gas/Diesel/Oil Interfund: Equipment for expansion positions to maintain operations in Lahaina District.	\$9,000	
916544B-6031 Repairs & Maintenance: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$9,000	
916544B-6051 Safety Supplies: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$3,000	
916544B-6052 Small Tools: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$5,000	
916551B-6012 Construction Materials: Additional funding to meet operational requirements.	\$5,000	
916551B-6023 Gas/Diesel/Oil Interfund: Equipment for expansion positions to maintain operations in Hana District.	\$9,000	
916551B-6031 Repairs & Maintenance Supplies: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$6,000	

Road, Bridge, and Drainage Maintenance Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
916551B-6047 Road Patching Materials: Increase to perform maintenance on unpaved road sections (5 miles).	\$35,000	
916551B-6051 Safety Supplies: \$2,000 Additional funding to meet operational requirements and actual expenditures; and \$3,000 for related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$5,000	
916551B-6052 Small Tools: Related operation costs for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$5,000	
916569B-6023 Gas/Diesel/Oil Interfund: Equipment for expansion position to maintain operations in Molokai District.	\$3,000	
916569B-6031 Repairs & Maintenance Supplies: Related operation costs for the proposed expansion position (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$3,000	
916569B-6034 Medical & Safety Supplies: Increase to meet program requirements.	\$1,300	
916569B-6051 Safety Supplies: Related operation costs for the proposed expansion position (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$500	
SERVICES:		
916536B-6138 R & M - Services/Contracts: Additional funding to participate in statewide Electric Vehicle Contract, one EV, charging infrastructure, and ongoing annual contract.	\$7,000	
916544B-6138 R & M - Services/Contracts: Additional funding to participate in statewide Electric Vehicle Contract, one EV, charging infrastructure, and ongoing annual contract.	\$7,000	
916551B-6138 R & M - Services/Contracts: Additional funding to participate in statewide Electric Vehicle Contract, one EV, charging infrastructure, and ongoing annual contract.	\$7,000	
UTILITIES:		
916569B-6178 Water Delivery Charges: Adjustment based on actual expenditures.	\$15,000	
Equipment		
MACHINERY AND EQUIPMENT:		
916389C-7044 Other Equipment: Purchase one Tack Coat Trailer at \$50,000, one Hot Mix Asphalt Trailer at \$85,000, one Skid Steer with Trailer and Attachments at \$185,000, one 10-Ton Trailer at \$45,000, and one Asphalt Paver at \$550,000.	\$915,000	
916389C-7040 Motor Vehicles: Purchase two Crewcab Pickup Trucks for the proposed expansion positions at \$55,000 each (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$110,000	
916528C-7031 Computer Equipment: Purchase Workstation computer for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$3,000	
916528C-7040 Motor Vehicles: Purchase two Crewcab Pickup Trucks at \$55,000 each and one Street Sweeper at \$350,000 for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$460,000	
916528C-7044 Other Equipment: Purchase one Brushcutter with Attachments at \$200,000 and one Tractor Mower with Rear Deck at \$120,000 for proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use); and replacement of one Motor Grader at \$400,000.	\$720,000	

Road, Bridge, and Drainage Maintenance Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
916536C-7040 Motor Vehicles: Purchase two Crewcab Pickup Trucks at \$55,000 each and one Pickup Truck at \$55,000 for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$165,000	
916536C-7031 Computer Equipment: Purchase Workstation computer for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$3,000	
916536C-7044 Other Equipment: Purchase one Brushcutter with Attachments at \$200,000 and one Tractor Mower with Rear Deck at \$120,000 for proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use); and Replacement of a Hot Patch Pothole Truck (replace CM 1679) at \$300,000 and Tractor Mower with Rear Rotary Deck at \$120,000.	\$740,000	
916544C-7030 Communication Equipment: Purchase four In-Vehicle Radios at \$5,000 each.	\$20,000	
916544C-7040 Motor Vehicles: Purchase one Crewcab Pickup Truck for proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use).	\$55,000	
916544C-7044 Other Equipment: Purchase one Brushcutter with Attachments at \$200,000 and one Tractor Mower with Rear Deck at \$120,000 for proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use); purchase two Stand up Mowers at \$15,000 each and one Utility Terrain Vehicle at \$25,000; and replacement of one Tractor Brushcutter at \$200,000.	\$575,000	
916544C-7051 Security Equipment: Purchase Security Equipment.	\$100,000	
916551C-7030 Communication Equipment: Purchase four In-Vehicle Radios at \$5,000 each.	\$20,000	
916551C-7040 Motor Vehicles: Purchase one Crewcab Pickup Truck at \$55,000 for the proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use); and replacement of one Crewcab Flatbed Dump - Patch Truck (replace CM 2352) at \$130,000, one 1-Ton Flatbed Crew Cab 4x4 Truck (replace CM 2154) at \$110,000, and one 1/2-Ton Crewcab 4x4 Pickup Truck (replace CM 2342) at \$60,000.	\$355,000	
916551C-7044 Other Equipment: Purchase one Brushcutter with Attachments at \$200,000 and one Tractor Mower with Rear Deck at \$120,000 for proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use); and Replacement of one Skid Steer with Trailer and Attachments at \$145,000, one Pavement Roller at \$50,000, five AED (Automated External Defibrillator) at \$2,300 each, and one 5-Ton Double Steel Drum Roller at \$130,000.	\$656,500	
MACHINERY AND EQUIPMENT:		
916569C-7044 Other Equipment: Purchase one Brushcutter at \$200,000 and one Tractor Mower with Rear Deck at \$120,000 for proposed expansion positions (Ordinance 5242, Bill No. 72 (2021) Pesticide and Fertilizer Use); and purchase one Pneumatic Tire Roller at \$100,000.	\$420,000	
916577C-7040 Motor Vehicles: Replacement of one 1-Ton Flatbed Crew Cab 4x4	\$110,000	
916577C-7044 Other Equipment: Purchase one Low Boy Trailer at \$80,000, one Pavement Router with Dust Control at \$40,000, and one Weed Steam Machine at \$35,000; and replacement of one Wheel Loader with Attachments at \$300,000.	\$455,000	

Road, Bridge, and Drainage Maintenance Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
LEASED PURCHASES:		
916528C-7105 Leased Equipment: New lease for printer/scanner/copier/fax	\$10,000	
916536C-7105 Leased Equipment: New lease for printer/scanner/copier/fax	\$10,000	
916551C-7105 Leased Equipment: New lease for printer/scanner/copier/fax	\$12,000	
TOTAL EXPANSION BUDGET	\$7,853,536	29.0

Traffic Management Program

Program Description

The Traffic Management Program provides for the safety of the traveling public by establishing and maintaining clear directions and controls on the use of roads through its traffic signs, pavement markings, and traffic signals.

Countywide Outcome(s)

The Traffic Management Program supports the following countywide outcome(s):

- Affordable, Healthy, and Thriving Community
- Well-planned Public Infrastructure
- Prepared, Safe, and Livable County

Population Served

The Traffic Management Program serves the residents, visitors, and businesses of the County of Maui.

Services Provided

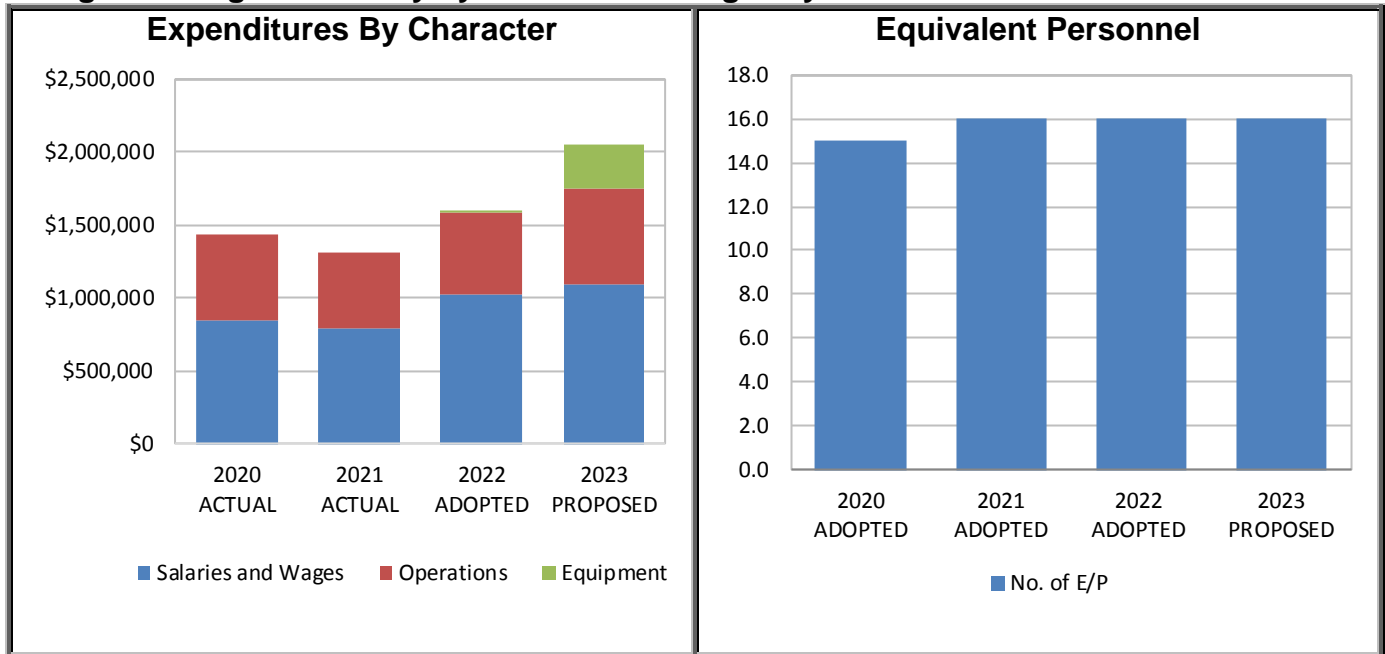
The Traffic Management Program installs, replaces, and upgrades sign posts and signs in accordance with the Manual of Uniform Traffic Control Devices ("MUTCD") and re-stripes pavement markings as required. Repairs and maintains all traffic signal lights under the County's jurisdiction. Repairs and maintains roadside solar-powered emergency call boxes, Rectangular Rapid Flash Beacon (RRFB), Speed Limit/Stop Flashers, school speed radar, and municipal parking lots.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Enable the safe and efficient use of County transportation systems and public spaces by repairing and maintaining County traffic signs, markings, and signals in a timely manner.</i>				
1. Complete the repair and maintenance of County traffic signs and markings to fully comply with the 2009 MUTCD retro reflectivity standards in the next 10 years	% of compliance each year	62%	65%	75%
	# of lane feet restriped each year	70,000	40,000	45,000
	# of crosswalks repainted each year	32	20	30
2. Inspect each of the County's thirty-five signalized intersections at least once per year	# of traffic signal inspections completed each year	41	35	35

Traffic Management Program

Program Budget Summary by Fiscal Year – Highway Fund



Expenditures Summary by Character & Object – Highway Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$65,184	\$72,302	\$85,000	\$132,985	\$47,985	56.5%
WAGES & SALARIES	\$782,356	\$717,077	\$946,200	\$959,688	\$13,488	1.4%
Salaries and Wages Total	\$847,540	\$789,380	\$1,031,200	\$1,092,673	\$61,473	6.0%
Operations						
MATERIALS & SUPPLIES	\$489,026	\$455,719	\$379,515	\$479,515	\$100,000	26.3%
OTHER COSTS	\$8,818	\$2,092	\$7,000	\$7,000	\$0	0.0%
SERVICES	\$38,806	\$12,775	\$112,100	\$112,100	\$0	0.0%
TRAVEL	\$283	\$128	\$400	\$400	\$0	0.0%
UTILITIES	\$51,546	\$53,155	\$52,880	\$52,880	\$0	0.0%
Operations Total	\$588,479	\$523,869	\$551,895	\$651,895	\$100,000	18.1%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$12,000	\$312,000	\$300,000	2500.0%
Equipment Total	\$0	\$0	\$12,000	\$312,000	\$300,000	2500.0%
Program Total	\$1,436,019	\$1,313,249	\$1,595,095	\$2,056,568	\$461,473	28.9%

Traffic Management Program

Equivalent Personnel Summary by Position Title – Highway Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administrative Services Assistant I	1.0	1.0	1.0	1.0	0.0	0.0%
Electronic Technician I	2.0	2.0	2.0	2.0	0.0	0.0%
Electronic Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Road Maintenance Trades Unit Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Traffic Marker - Sign Painter I	3.0	4.0	4.0	4.0	0.0	0.0%
Traffic Marker - Sign Painter II	2.0	2.0	2.0	2.0	0.0	0.0%
Traffic Signs & Markings Helper	4.0	4.0	4.0	4.0	0.0	0.0%
Traffic Signs & Markings Installer	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	15.0	16.0	16.0	16.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
916601A-5101 Regular Wages: Adjustment in salaries due to proposed	\$13,488	0.0
Operations		
None	\$0	
Equipment		
MACHINERY & EQUIPMENT:		
916601C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$12,000	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
916601A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$36,656	
916817A-5250 Salary Adjustment: Anticipated salary increases based on Collective Bargaining Agreement.	\$11,329	
Operations		
MATERIALS & SUPPLIES:		
916601B-6039 Paint & Painting Supplies: Increase based on requirements and for lane mile restriping.	\$100,000	
Equipment		
MACHINERY & EQUIPMENT:		
916601C-7040 Motor Vehicles: Replacement of one Thermoplastic Applicator Truck and Accessories (replace CM 1902).	\$300,000	
LEASE PURCHASES:		
916601C-7105 Leased Equipment: New lease for printer/scanner/copier/fax	\$12,000	
TOTAL EXPANSION BUDGET	\$459,985	0.0



Transportation



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

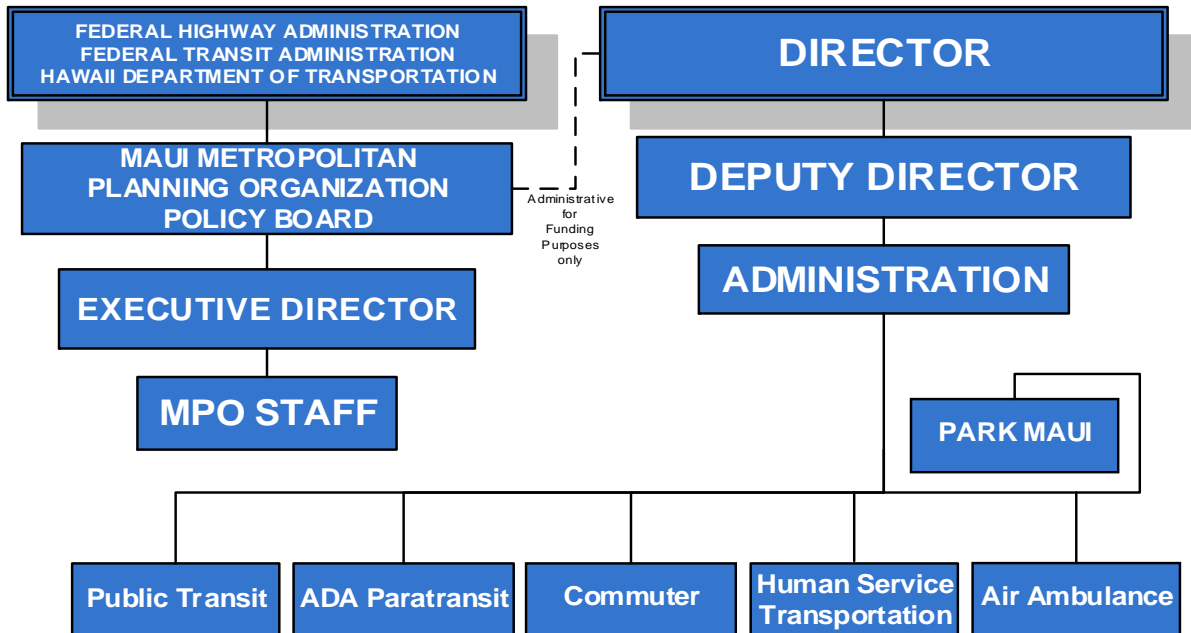
The principle mission of the Department of Transportation (“DOT”) is to oversee and support transportation systems that facilitate the movement of people throughout Maui County, including public transit, commuter, paratransit, human services transit, and air ambulance in a safe, efficient, and cost-effective manner.

Countywide Outcome(s)

The Department of Transportation supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

Administration Program:

- Plan and build Federal Transportation Administration (“FTA”) and Americans with Disabilities Act (“ADA”) compliant transit amenities to include but not limited to bus stop shelters, transit hubs, and maintenance facility baseyard.
- Congress requires agencies to report to the National Transportation Database (“NTD”) under Title 49 U.S.C. 5335(a): The NTD requires agencies to provide a summary of transit characteristics, including financial and operating statistics through extensive detailed monthly and annual reports.
- Utilize reservation and scheduling software programs for both the ADA paratransit and human services transportation programs to provide accurate reporting for the NTD.
- Utilize Syncromatics CAD/AVL system for the fixed route system to address the NTD reporting requirements.

Department Summary**Strategies (Cont'd)**

- DOT has become a direct recipient of FTA urban funds due to its urbanized status. This directive comes with increased Federal oversight.
- Annually review fleet replacement schedule and initiate purchases as funding permits.
- Continue with departmental education on all levels for any new and existing staff members.
- Prepare Requests for Proposals for necessary services and equipment based on available funds.
- Administratively assist the Maui Metropolitan Planning Organization ("Maui MPO").
- The Maui Bus Rates and Fee Study that was done to help the Department establish policies and procedures as outlined in the Council's audit on the Department was completed in May 2021. The study also recommended updated fares based on community feedback and industry standards. A Maui Bus Comprehensive Operational Analysis ("COA") of the fixed route, commuter, and ADA paratransit service is being done. The COA is designed to examine the Maui Bus service to identify improvements to achieve project goals and objectives. The project goals are: connect the community, improve transit options, build financial resilience, and operate sustainable service. The COA will also review the Maui Short Range Transit Plan as it develops its recommendations based on community feedback, ridership, and industry standards.

Human Services Transportation Program:

- Assist the service provider in meeting the needs of the NTD requirements and riders that fall into a "gap" group in an efficient and cost-effective manner.

Air Ambulance Program:

- Place the amount of funding needed annually in the DOT budget proposal and ensure a similar match is continued by the State of Hawaii.

Paratransit Program:

- Continue implementation of efficiencies and address NTD reporting requirements within paratransit program while improving quality of service to ridership.
- Insure compliance with NTD and new ADA requirements, and provide educational support to paratransit riders.

Public Transit Program:

- Work with our transportation specialist and vendors to adjust routes to maintain on-time performance, increase ridership, and reliability of service.
- Collaborate with community partners and the community at large to increase participation in transit-related forums, educational classes, and public outreach to enhance level of service.
- Pursue goals and objectives identified in the Maui Short Range Transit Plan and Maui Bus Comprehensive Operational Analysis and insure continued FTA compliance.
- Keep a social media presence by updating the public with the latest updates, news and media campaigns regarding the Maui Bus system.

Commuter Program:

- Continue program implementation and evaluate performance as a component of overall public transit.
- Continue to work with hotel association leaders and employer groups to determine transit needs and priorities and implement changes when required.

Department Summary

Strategies (Cont'd)

PARK MAUI Program:

- Continue program implementation and contract oversight on PARK MAUI, the County's comprehensive parking management program.
- Program will oversee paid parking in the County's most heavily utilized areas of Maui. The Department will continue to work in partnership with the Department of Management in creating and setting up the program.
- Ensure adequate staffing for a successful implementation and management of the program.

Maui Metropolitan Planning Organization ("Maui MPO"):

- 23 United States Code ("U.S.C.") §§ 134-135, and 49 U.S.C. §§ 5303-5304, as amended, federal regulations adopted pursuant thereto, and other federal laws, require that a Metropolitan Planning Organization ("MPO") be designated based on a qualifying population threshold, to act as a decision-making agency and receive certain funds to carry out a "continuing, cooperative, and comprehensive" transportation planning process (3-C Planning Process).
- Chapter 279D, Hawaii Revised Statutes ("HRS"), require the State to coordinate the statewide transportation planning process for metropolitan planning areas ("MPAs").
- Based on the 2010 United States Census, the geographic area encompassing Kahului, Wailuku, and Paia were found to have a population greater than 50,000 individuals, thus qualifying as an "urbanized area," eligible for designation as an MPO.
- The County of Maui Department of Transportation through its administrative supplemental agreement administratively supports the Maui MPO.
- The Maui MPO is responsible for developing four primary planning and programming work products as follows:
 - The Maui Long Range Transportation Plan (MLRTP)
 - The Transportation Improvement Plan (TIP)
 - The Unified Planning Work Program (UPWP)
 - The Public Participation Plan (PPP)

Operations

The legislative directives that have helped to frame the DOT strategies are taken directly from the County Charter; the County of Maui Short Range Transit Plan (updated in FY 2016); the Focus Maui Nui priority to improve transportation by working to reduce traffic, improve goals, and/or adopt public transportation; and the Key Priorities established by the Mayor, which are to provide well-planned public infrastructure and provide for a prepared, safe, and livable county.

The DOT administers safe, efficient, integrated, and cost-effective transit systems and is firmly established throughout Maui County as an integral part of each community in their contributions to the overall quality of life for residents and visitors alike. DOT personnel operate as a team and are continuously engaged in finding creative and cost-effective solutions to the challenges that are posed in a multi-modal transportation delivery system that serves a multi-island community with diverse and changing needs.

- Continue to apply for grants as well as explore all funding options under the Urban Zone Area designation and Fixing America's Surface Transportation Act (FAST Act) programs in cooperation with our Washington, D.C. liaison.
- Continue to access Rural Transit Assistance Program (RTAP) funds to attend conferences to better educate and train the Department on new cost-effective technologies and systems.

Department Summary**Operations (Cont'd)**

- Continue to seek the maximum matching funds and access new funding through FTA's small urban zone area formula programs.
- Continue capital projects included in the County's Capital Improvement Plan ("CIP") to design, implement and the construction of transit amenities and most recently a Transit Hub in Kahului.
- Continue to provide administrative support with the Maui Metropolitan Planning Organization (Maui MPO).

External Factors Description

In FY 2022, a Transportation System Analyst position was added to the Department. This position would help the Department with the following challenges: address the current and new increased federal reporting requirements (Public Transportation Safety Program, Title VI, Disadvantaged Business Enterprise (DBE), FTA Asset Management, Limited English Proficiency (LEP), Public Participation Plan (PPP), National Transit Database (NTD), Drug & Alcohol Reporting, Federal Financial Report (FFR), Milestone Progress Reports (MPR)) and becoming a FTA Direct Recipient. Being a FTA Direct Recipient is required to continue to receive FTA 5307 urban funds as the State will no longer access those funds for the County. These various programs require monthly, quarterly, and annual reporting which includes contractor oversight, as well as a triennial review. The Department is currently going through recruitment and appreciates the Council's support.

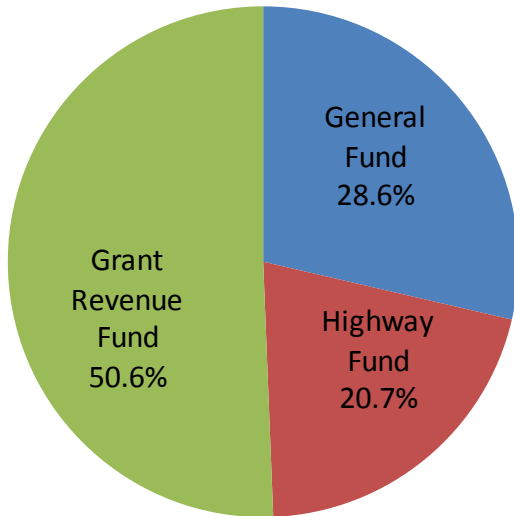
As the Department embarks on establishing a comprehensive parking management program called PARK MAUI, it will no doubt require additional staff to support the program as well as add additional work on existing staff.

COVID-19 has had major impacts to Maui County and public transit was no exception. Effective July 1, 2021, all services were restored for the Maui Bus fixed route and commuter service. As the health and safety of the riders and drivers are of utmost importance, the Department placed hand sanitizers in all fixed route, paratransit, commuter, and human service transportation vehicles. Driver barriers were also installed in the fixed route buses. The Department also initiated enhanced cleaning of all fixed route buses actively on the road three times a day while they are on layover at the perspective hubs. All fixed route vehicles get thoroughly cleaned at its end of shift. For paratransit and human services vehicles, the drivers assigned to the vehicles do wipe downs between clients and those same vehicles are also thoroughly cleaned at the end of the night. As facemasks are required to ride public transit, the Department has been providing masks to drivers and riders who may not have access to masks. It was important to have availability of masks for riders as public transit is a lifeline for many. The Department continues to work closely with its contractors as they navigate these challenging times.

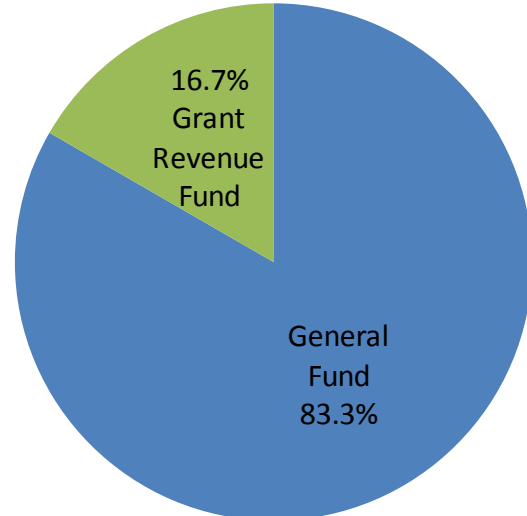
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

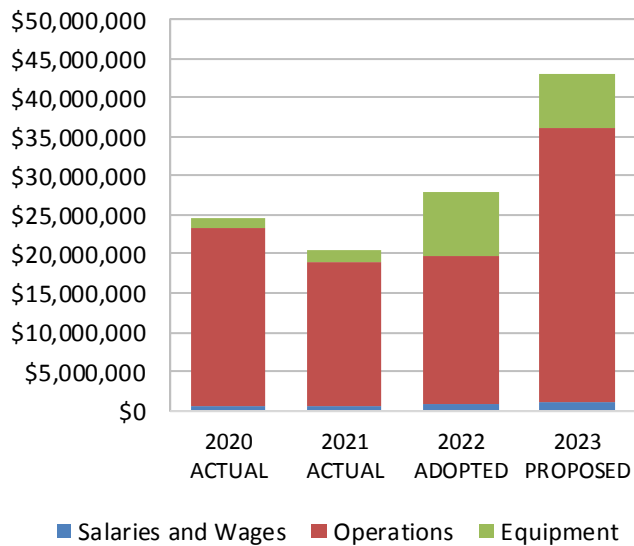


FY 2023 Total Equivalent Personnel

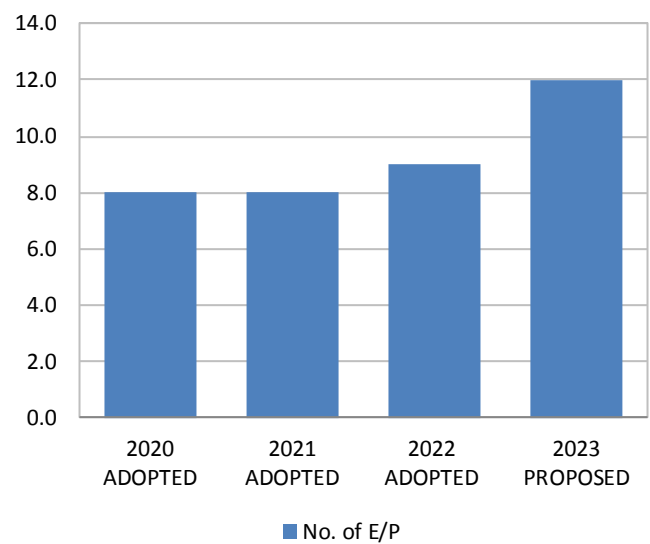


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,433	\$552	\$5,000	\$5,000	\$0	0.0%
WAGES & SALARIES	\$660,642	\$646,571	\$769,245	\$991,194	\$221,949	28.9%
Salaries and Wages Total	\$662,075	\$647,124	\$774,245	\$996,194	\$221,949	28.7%
Operations						
MATERIALS & SUPPLIES	\$2,214	\$3,589	\$4,023	\$4,023	\$0	0.0%
OTHER COSTS	\$7,880,280	\$6,401,610	\$10,781,092	\$22,314,044	\$11,532,952	107.0%
SERVICES	\$14,633,297	\$11,765,543	\$6,421,818	\$11,176,648	\$4,754,830	74.0%
TRAVEL	\$17,150	\$4,709	\$13,700	\$13,700	\$0	0.0%
UTILITIES	\$3,031	\$2,959	\$3,300	\$3,300	\$0	0.0%
BUDGETED EXPENDITURES	\$0	\$0	\$1,550,000	\$1,550,000	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$30,234	\$79,312	\$113,964	\$113,932	-\$32	0.0%
Operations Total	\$22,566,206	\$18,257,722	\$18,887,897	\$35,175,647	\$16,287,750	86.2%
Equipment						
LEASE PURCHASES	\$3,578	\$4,648	\$2,500	\$2,500	\$0	0.0%
MACHINERY & EQUIPMENT	\$1,405,358	\$1,591,194	\$8,202,000	\$6,965,000	-\$1,237,000	-15.1%
Equipment Total	\$1,408,936	\$1,595,842	\$8,204,500	\$6,967,500	-\$1,237,000	-15.1%
Department Total	\$24,637,217	\$20,500,689	\$27,866,642	\$43,139,341	\$15,272,699	54.8%

Equivalent Personnel Summary by Program

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Administration Program	8.0	8.0	9.0	12.0	3.0	33.3%
Department Total	8.0	8.0	9.0	12.0	3.0	33.3%

Administration Program**Program Description**

The Department of Transportation's Administration Program is currently comprised of seven employees. These staff members oversee and manage the five programs within the Department: Public Transit Program; Commuter Service Program; Paratransit Program; Human Service Transit Program; and Air Ambulance Program. The Department also provides administrative support to the Maui MPO.

The Department oversees the bus replacement and fleet management operations, which includes securing and monitoring FTA grant funds and working with the State Department of Transportation to access needed capital. The Department is responsible for a public transit fleet of 62 vehicles (32 fixed-route and 30 paratransit) and monitors the useful life of each vehicle to ensure they are safe and reliable. The average age of the fixed-route fleet is 8 years with an average mileage of 384,000 miles. The average age of the paratransit fleet is 7 years with an average mileage of 201,000 miles.

The Department oversees its Capital Improvement Program ("CIP"), which involves the review of all bus stops which determines whether ridership meets the designated threshold for a shelter. If so, then the Department will move forward with the design and construction of bus shelter amenities throughout Maui. While not all stops will be eligible for a shelter, some may qualify for site improvements such as ADA improvements and seating. Of the 214 existing Maui Bus stops, 48 shelters have been built. The Department has broken ground for the construction of a new Transit Hub in Kahului. The County has committed planning, design, and construction funds and the State has committed some construction funds through the Hawaii Housing Finance and Development Corporation ("HHFDC"). The anticipated relocation of its current Transit Hub from the Queen Ka'ahumanu Shopping Center to the new Transit Hub at Vevau Street will be towards the end of FY 2022.

Based on the 2010 United States Census, the geographic area encompassing Kahului, Wailuku, and Paia was found to have a population greater than 50,000 individuals, thus being designated as an urban zone area ("UZA"). With this designation, a Metropolitan Planning Organization needed to be established. The Maui MPO is administratively attached to MDOT based on the administrative supplemental agreement between MDOT and the Maui MPO. Any and all Federal and matching funds spent by the Maui MPO passes through MDOT. Along with the Department needing to support the MPO, more detailed reporting is now required by the National Transit Database ("NTD").

The Administration Program is funded by both General and Highway Funds. The General Fund provides appropriation for the Administration Program's salaries and wages, premium pay, operations and on-going lease equipment. It also provides appropriations for bus procurement, while the Highway Fund provides appropriations for the Public Transit Program. The Program Summary, Budget Details, and Changes from FY 2022 Adopted Budget sections for this program are separated by fund and presented on the following pages.

This program also includes Grant Revenue Programs. Funding from Grant Revenue Programs will continue to be received from the FTA under the Fixing America's Surface Transportation Act (FAST Act) and the Urbanized Area Formula programs. These include Statewide Transportation Planning Program 5305, Urbanized Area Formula Program 5307, Section 5339 Rural Formula Funds (formerly 5309), Section 5339 Small Urban Formula Funds, Section 5311 Non-Urbanized Area Formula Program, and Section 5311 Rural Transit Assistance (RTAP) Program. Also included in Grant Revenues is the Federal Highway Administration (FHWA) planning funds for the Maui MPO. The total amount of anticipated funding is approximately \$21.8 million, which also includes existing awards that are slated for receipt in FY 2023.

Administration Program

Program Description (Cont'd)

The objectives and success measurements reported in this budget narrative focus on metrics the Department feels are important to track quarterly and performance they can influence on a quarterly basis. In addition to the performance measures reported in this budget narrative, the Department plans to track additional metrics on an annual basis to ensure that the services are meeting the six Department goals of:

- **Service Delivery:** Deliver efficient, frequent, and accessible service
- **Customer Service:** Provide welcoming, friendly, and helpful customer service
- **Safety:** Provide safe service for Maui Bus riders
- **Financial Health:** Operate cost-effective service and plan for future financial needs
- **Maintenance:** Maintain reliable fleet and facilities
- **Community Connection:** Equitably connect Maui people and places with transit service

Countywide Outcome(s)

The Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Administration Program serves the Department staff, contractors, citizens, and visitors of the County of Maui.

Services Provided

The Administration Program oversees and manages the Public Transit Program, Commuter Service Program, Paratransit Program, Human Service Transit Program, and the Air Ambulance Program.

Key Activity Goals & Measures

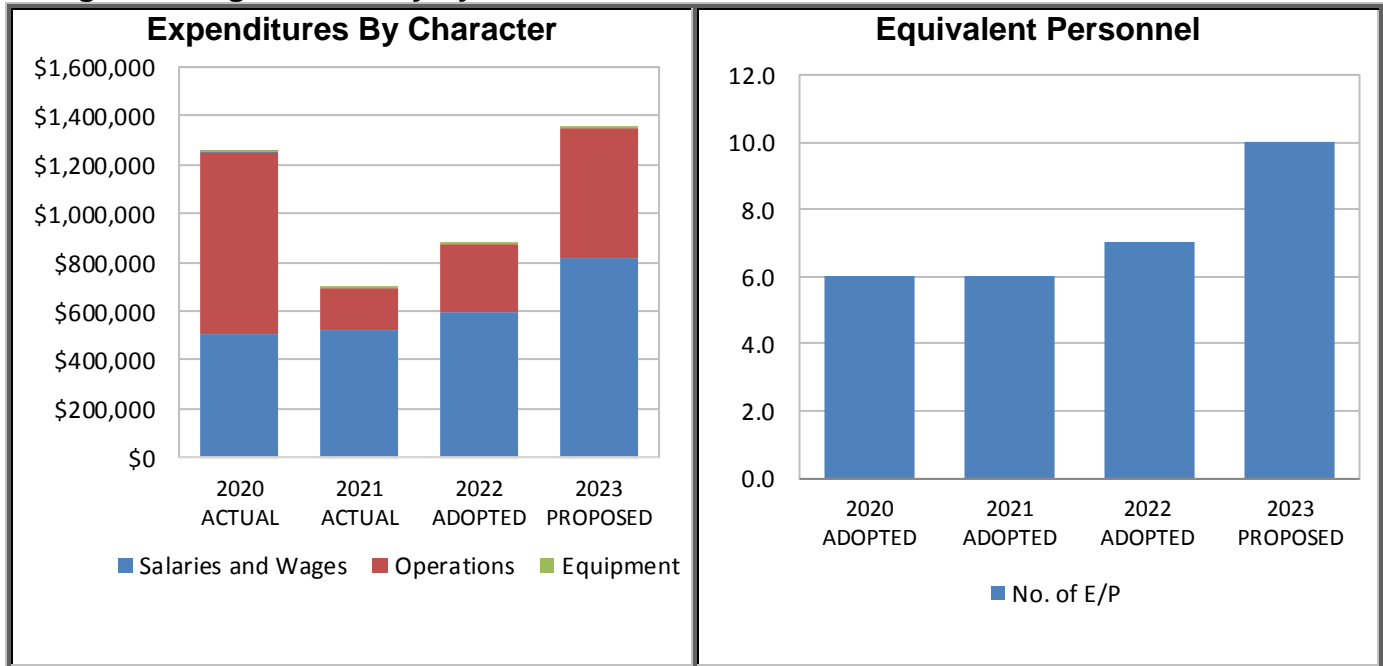
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide welcoming, friendly, and helpful customer service.</i>				
1. Receive positive customer feedback	% of passenger complaints per boarding	N/A	0.03%	0.03%
<i>Goal #2: Provide safe service for Maui Bus riders.</i>				
1. Operate low vehicle incident and injury record	Miles between vehicle incidents	N/A	80,000	80,000
<i>Goal #3: Operate cost effective service and plan for future financial needs.</i>				
1. Operate with a sustainable farebox recovery ratio	% of systemwide annualized farebox returns	8%	20%	15%

Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #4: Maintain reliable fleet and facilities.</i>				
1. Maximize vehicle life through preventative maintenance	% of preventative maintenance completed on schedule	100%	100%	100%

Program Budget Summary by Fiscal Year



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,433	\$552	\$5,000	\$5,000	\$0	0.0%
WAGES & SALARIES	\$503,018	\$523,059	\$594,961	\$811,957	\$216,996	36.5%
Salaries and Wages Total	\$504,451	\$523,611	\$599,961	\$816,957	\$216,996	36.2%
Operations						
MATERIALS & SUPPLIES	\$2,214	\$3,516	\$4,023	\$4,023	\$0	0.0%
OTHER COSTS	\$631,554	\$64,750	\$152,125	\$415,240	\$263,115	173.0%
SERVICES	\$100,411	\$92,328	\$98,485	\$98,370	-\$115	-0.1%
TRAVEL	\$8,207	\$4,709	\$13,700	\$13,700	\$0	0.0%
UTILITIES	\$3,031	\$2,959	\$3,300	\$3,300	\$0	0.0%
Operations Total	\$745,417	\$168,262	\$271,633	\$534,633	\$263,000	96.8%
Equipment						
LEASE PURCHASES	\$1,847	\$2,370	\$2,500	\$2,500	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$2,000	\$0	-\$2,000	-100.0%
Equipment Total	\$1,847	\$2,370	\$4,500	\$2,500	-\$2,000	-44.4%
Program Total	\$1,251,714	\$694,244	\$876,094	\$1,354,090	\$477,996	54.6%

Administration Program

Equivalent Personnel Summary by Position Title – General Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Transportation Contracts	0.0	0.0	0.0	1.0	1.0	100.0%
Transportation Grants Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Transportation Parking Coordinator	0.0	0.0	0.0	1.0	1.0	100.0%
Transportation Planner	0.0	0.0	0.0	1.0	1.0	100.0%
Transportation Program Coordinator	1.0	1.0	1.0	1.0	0.0	0.0%
Transportation System Analyst	1.0	1.0	2.0	2.0	0.0	0.0%
Program Total	6.0	6.0	7.0	10.0	3.0	42.9%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

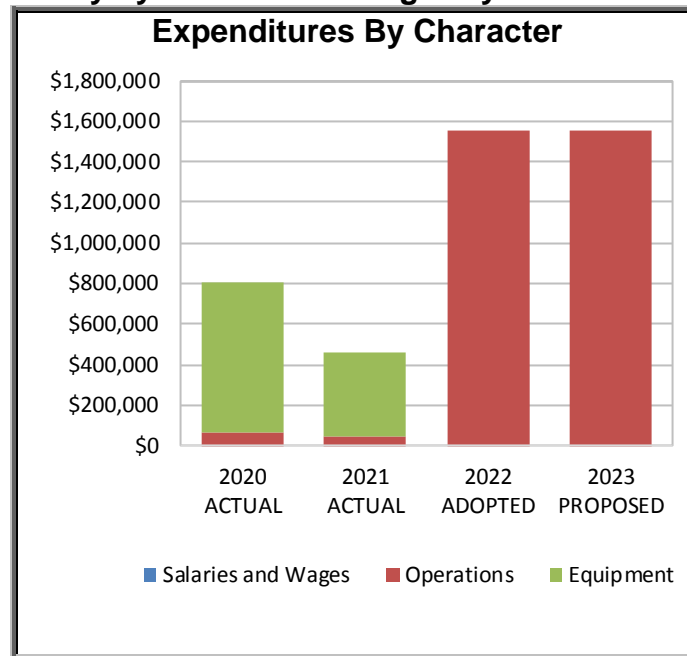
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
917706A-5101 Regular Wages: Adjustment in salaries due to step movement and increase expansion position in FY 2022 to full year salary.	\$23,568	0.0
Operations		
OTHER COSTS:		
917737B-6317 County Grant Subsidy: Deletion of one-time appropriation for one ADA replacement bus for MEO.	-\$135,000	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
917706A-5101 Regular Wages: Proposed expansion position for one Transportation Parking Coordinator, one Transportation Contracts Specialist, and one Transportation Planner for FY 2023, 12 months funding.	\$193,428	3.0
Operations		
OTHER COSTS:		
917737B-6317 County Grant Subsidy: Grant to MEO to purchase two 25 passenger/2 wheelchair gas buses to replace two 2010 buses that are out of their useful life on the island of Molokai.	\$398,000	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$591,428	3.0

Administration Program

Program Budget Summary by Fiscal Year – Highway Fund



Expenditures Summary by Character & Object – Highway Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
SERVICES	\$62,500	\$50,000	\$0	\$0	\$0	0.0%
BUDGETED EXPENDITURES	\$0	\$0	\$1,550,000	\$1,550,000	\$0	0.0%
Operations Total	\$62,500	\$50,000	\$1,550,000	\$1,550,000	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$739,991	\$412,796	\$0	\$0	\$0	0.0%
Equipment Total	\$739,991	\$412,796	\$0	\$0	\$0	0.0%
Program Total	\$802,491	\$462,796	\$1,550,000	\$1,550,000	\$0	0.0%

Equivalent Personnel Summary by Position Title – Highway Fund

The Administration Program does not have equivalent personnel funded through the Highway Fund.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

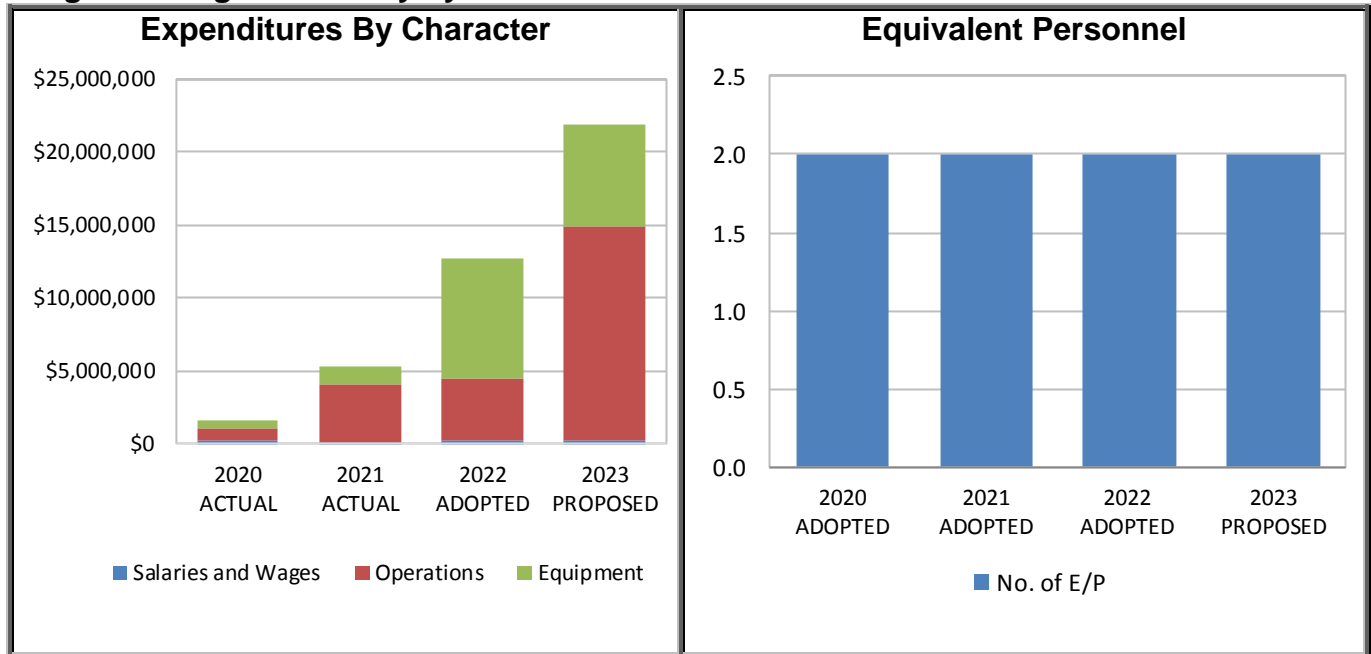
Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Administration Program

Program Budget Summary by Fiscal Year - Grant Revenue Fund



Expenditures by Character & Object – Grant Revenue Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$157,625	\$123,512	\$174,284	\$179,237	\$4,953	2.8%
Salaries and Wages Total	\$157,625	\$123,512	\$174,284	\$179,237	\$4,953	2.8%
Operations						
MATERIALS & SUPPLIES	\$0	\$73	\$0	\$0	\$0	0.0%
OTHER COSTS	\$25,807	\$12,917	\$4,156,752	\$14,651,831	\$10,495,079	252.5%
SERVICES	\$767,896	\$3,845,546	\$0	\$0	\$0	0.0%
TRAVEL	\$8,943	\$0	\$0	\$0	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$30,234	\$79,312	\$113,964	\$113,932	-\$32	0.0%
Operations Total	\$832,880	\$3,937,848	\$4,270,716	\$14,765,763	\$10,495,047	245.7%
Equipment						
LEASE PURCHASES	\$1,731	\$2,279	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$665,367	\$1,178,398	\$8,200,000	\$6,900,000	-\$1,300,000	-15.9%
Equipment Total	\$667,098	\$1,180,677	\$8,200,000	\$6,900,000	-\$1,300,000	-15.9%
Program Total	\$1,657,603	\$5,242,037	\$12,645,000	\$21,845,000	\$9,200,000	72.8%

Equivalent Personnel Summary by Position Title – Grant Revenue Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Maui MPO Executive Director	1.0	1.0	1.0	1.0	0.0	0.0%
Maui MPO Financial Specialist	1.0	1.0	1.0	1.0	0.0	0.0%
Program Total	2.0	2.0	2.0	2.0	0.0	0.0%

Administration Program

Summary by Grant Award

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
FTA and Other Transportation Program Grants for Maui MPO	No	Yes/10%	\$6,125,000	\$625,000	\$625,000	\$625,000
Transportation Program Grants	No	Yes/20%	\$0	\$4,500,000	\$2,000,000	\$12,500,000
FTA Section 5311 Rural Transit Assistance (RTAP) Program	No	No	\$20,000	\$20,000	\$20,000	\$20,000
FTA Section Rural/5339 Formula Funds Program	No	Yes/20%	\$420,000	\$500,000	\$4,500,000	\$2,200,000
FTA Section Small Urban/5339 Formula Funds Program	No	Yes/20%	\$400,000	\$700,000	\$1,500,000	\$2,000,000
FTA Section 5311 Non-Urbanized Area Formula Program	No	Yes/50%	\$600,000	\$1,200,000	\$1,800,000	\$1,800,000
Urbanized Area Formula Program 5307	No	Yes/50%	\$3,400,000	\$2,500,000	\$2,200,000	\$2,700,000
TOTAL			\$10,965,000	\$10,045,000	\$12,645,000	\$21,845,000

Grant Award Description

At present, all grant revenues for the DOT come from the FTA. Most require a 20%/80% (capital and planning) match but a few are a 50%/50% (operational) match. Formula Funds are calculated based on FTA's apportionment formulas that takes into account population and passenger miles traveled. Population is based on the U.S. Census Data and the passenger miles traveled is based on NTD reporting.

Federal Transportation Administration ("FTA") and Other Transportation Program Grants for Maui MPO

This program provides funding and procedural requirements for multimodal transportation planning in metropolitan areas and states that are cooperative, continuous, and comprehensive, resulting in long-range plans and short-range programs of transportation investment priorities. The planning programs are jointly administered by FTA and the Federal Highway Administration ("FHWA"), which provides additional funds. Funds can be used to develop transportation plans and programs; plan, design and evaluate a public transportation project; and conduct technical studies related to public transportation.

Transportation Program Grants

This program funds other transportation initiative-related grants, including FTA Low or No Emissions (Low-No) Funds, American Rescue Plan Act (ARPA) Funds, and Other Transportation Grants.

Administration Program**Grant Award Description (Cont'd)****Federal Transportation Administration (“FTA”) Section 5311 Rural Transit Assistance (RTAP) Program**

(Formula Fund) – This program provides funding for State and National training and technical assistance through the Rural Transportation Assistance Program for areas with populations less than 50,000.

Federal Transportation Administration (“FTA”) Section Rural/5339 Formula Funds Program

(Formula Fund) – The Grants for Buses and Bus Facilities program (49 U.S.C. 5339) makes Federal resources available to States and designated recipients to replace, rehabilitate, and purchase buses and related equipment, and to construct bus-related facilities including technological changes or innovations to modify low or no-emission vehicles or facilities. Funding is provided through formula allocations and competitive grants. These federal funds are distributed through the State of Hawaii Department of Transportation. The annual allocation is divided among Maui, Hawaii, and Kauai counties.

Federal Transportation Administration (“FTA”) Section Small Urban/5339 Formula Program

(Formula Fund) - The Grants for Buses and Bus Facilities program (49 U.S.C. 5339) makes Federal resources available to States and designated recipients to replace, rehabilitate, and purchase buses and related equipment, and to construct bus-related facilities including technological changes or innovations to modify low or no-emission vehicles or facilities. FTA apportions a discretionary component and a small urban population 50,000 to 199,999 formula component to each State.

Federal Transportation Administration (“FTA”) Section 5311 Non-Urbanized Area Formula Program

(Formula Funds) – This program provides capital, planning, and operating assistance to States to support public transportation in rural areas with populations less than 50,000, where many residents often rely on public transit to reach their destinations.

Urbanized Area Formula Program 5307

The County of Maui Department of Transportation will receive these funds as a FTA Direct Recipient. These funds are available to urbanized areas for transit capital and operating assistance, and for transportation related planning in urbanized areas. An urbanized area is a Census-designated area with population of 50,000 or more as determined by the U.S. Department of Commerce, Bureau of the Census.

Human Service Transportation Program

Program Description

The Human Service Transportation Program consists of a variety of specialized transportation services provided by Maui Economic Opportunity (“MEO”) to riders throughout Maui County.

Countywide Outcome(s)

The Human Service Transportation Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Human Service Transportation Program serves riders with specialized needs such as seniors, youths, and those who require transportation assistance to maintain their quality of life.

Services Provided

The Human Service Transportation Program provides transportation services to those who are unable to be accommodated by other transit services. Services include dialysis, special needs, events, senior services transit, and group transit (youth and seniors) services for Lanai, Molokai, Hana, and other areas throughout the County of Maui not served by public transit.

MEO utilizes a reservation and scheduling system that allows for better resource management when it comes to operations. This system allows MEO to provide actual computerized data needed for the National Transportation Database (“NTD”) reporting. Now that the system has been implemented and with additional training, MEO’s on-time performance has increased to the ninetieth percentile while the complaints have decreased.

Key Activity Goals & Measures

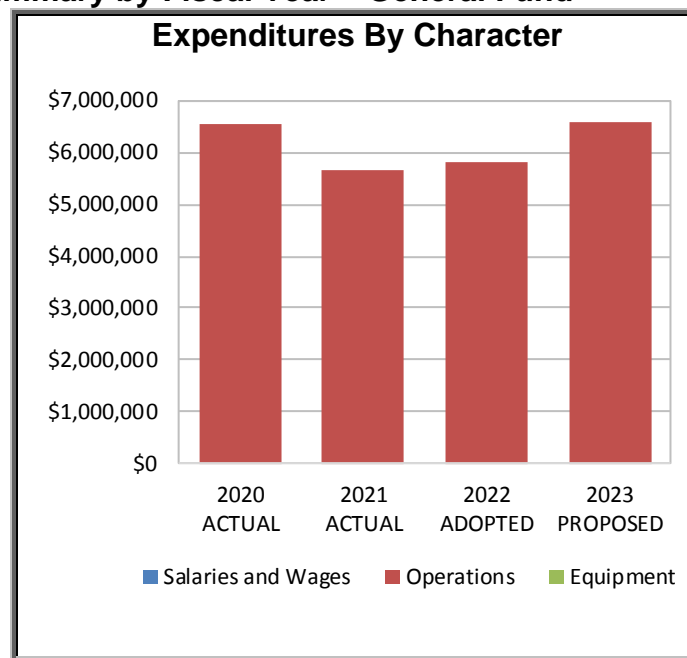
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver efficient, frequent, and accessible service.</i>				
1. Operate productive service	Number of human services transportation passengers per revenue hour	5	8	8
2. Provide ADA accessible service	% of vehicles equipped with working lifts	100%	100%	100%
<i>Goal #2: Provide welcoming, friendly, and helpful customer service.</i>				
1. Maintain reliable on-time performance	% of human services transportation trips with pick-ups within the designated pick-up window	99%	90%	90%

Human Service Transportation Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Operate cost effective service and plan for future financial needs.</i>				
1. Maintain low cost per passenger trip	Cost per human services transportation passenger trip	\$59.50	\$48.17	\$38.67
2. Accommodate human services transportation boardings	Number of human services transportation passenger boardings	106,658	120,400	150,000

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$6,550,704	\$5,651,728	\$5,800,000	\$6,574,758	\$774,758	13.4%
SERVICES	\$0	\$0	\$0	\$0	\$0	0.0%
Operations Total	\$6,550,704	\$5,651,728	\$5,800,000	\$6,574,758	\$774,758	13.4%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$6,550,704	\$5,651,728	\$5,800,000	\$6,574,758	\$774,758	13.4%

Human Service Transportation Program

Equivalent Personnel Summary by Position Title – General Fund

The Human Service Transportation Program does not have equivalent personnel funded through the General Fund.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
OTHER COSTS:		
917745B-6317 County Grant Subsidy: 3% increase for the Human Services Transportation grant for staff salaries based on MEO and Teamsters Collective Bargaining Agreement, increases in insurance premiums, and other operational expenses.	\$774,758	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$774,758	

Air Ambulance Program

Program Description

The Air Ambulance Program is for the Medivac Helicopter Program for emergency medical evacuation services and consists of County matching funds to the State of Hawaii.

Countywide Outcome(s)

The Air Ambulance Program supports the following countywide outcome(s):

- A Prepared, Safe, and Livable County
- An Affordable, Healthy, and Thriving Community

Population Served

The Air Ambulance Program serves the citizens and visitors throughout Maui County.

Services Provided

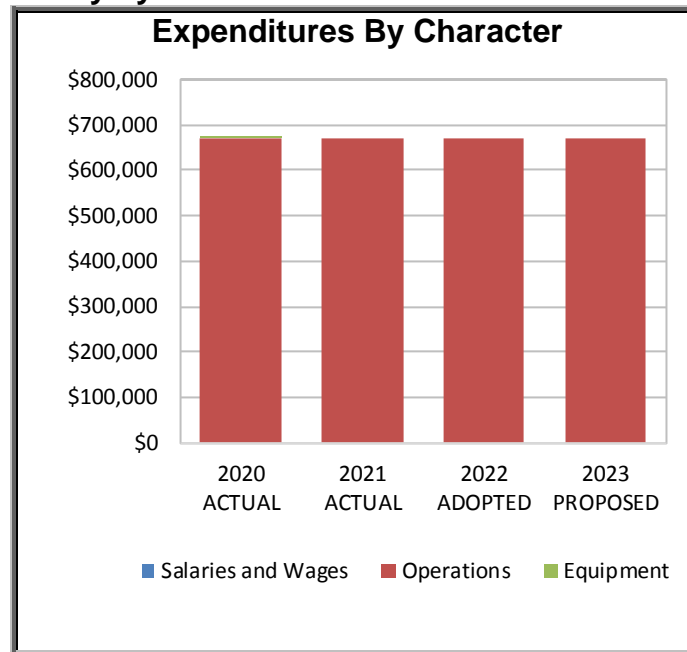
The Air Ambulance Program provides emergency medical evacuation service to the appropriate medical facility through the use of a helicopter owned and operated by a third party and contracted by the State of Hawaii.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver efficient, frequent, and accessible service.</i>				
1. Provide residents and visitors emergency air ambulance service	% of complete trips utilized by residents	90%	82%	85%
<i>Goal #2: Operate cost effective service and plan for future financial needs.</i>				
1. Maintain County funding	% of County funds allocated	100%	100%	100%
2. Accommodate emergency air ambulance service	Number of completed emergency air ambulance trips	30	51	51

Air Ambulance Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$672,215	\$672,215	\$672,215	\$672,215	\$0	0.0%
Operations Total	\$672,215	\$672,215	\$672,215	\$672,215	\$0	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$672,215	\$672,215	\$672,215	\$672,215	\$0	0.0%

Equivalent Personnel Summary by Position Title – General Fund

The Air Ambulance Program does not have equivalent personnel funded through the General Fund.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Air Ambulance Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$0	

PARK MAUI Program

Program Description

PARK MAUI is the County's comprehensive parking management program. The goal of the program is to proactively control County owned parking at beach parks, in business districts, and on streets throughout the County's most heavily utilized areas. By developing a payment and place-management system that offers options including paid parking, parking permits, residential reservations, kama'aina waivers, and more, the County will encourage compliance with community values and prevent over-use of limited and sensitive resources.

Countywide Outcome(s)

The PARK MAUI program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The PARK MAUI program serves the citizens and visitors of Maui.

Services Provided

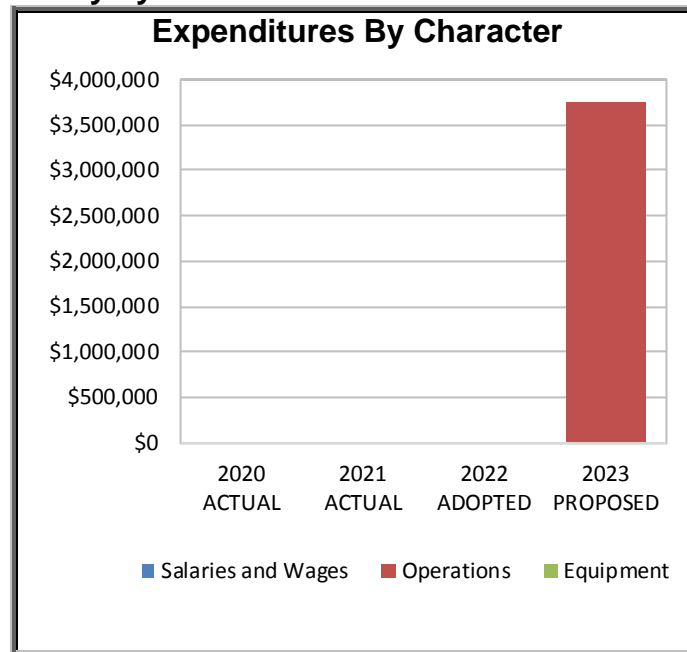
The PARK MAUI Program is to develop the capacity to manage thousands of parking stalls throughout Maui. It includes a payment and place-management system that offers options including paid parking, parking permits, residential reservations, kama'aina waivers, and more, the County will encourage compliance with community values and prevent over-use of limited and sensitive resources.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver efficient, frequent, and accessible service.</i>				
1. Proactively manage select County owned parking throughout the County's most heavily utilized areas.	% complete in implementation of PARK MAUI program	N/A	N/A	50%
<i>Goal #2: Operate cost effective service and plan for future financial needs.</i>				
1. Operate a sustainable parking program	Total revenues collected	N/A	N/A	\$3,000,000

PARK MAUI Program

Program Budget Summary by Fiscal Year – General Fund



Expenditures Summary by Character & Object – General Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$0	\$0	\$0	\$3,754,945	\$3,754,945	0.0%
Operations Total	\$0	\$0	\$0	\$3,754,945	\$3,754,945	0.0%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$0	\$0	\$0	\$3,754,945	\$3,754,945	0.0%

Equivalent Personnel Summary by Position Title – General Fund

The PARK MAUI Program does not have equivalent personnel funded through the General Fund.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

PARK MAUI Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
OTHER COSTS:		
917748B-6112 Contractual Services: Funds include contracting for parking operator, parking management coaching, parking access revenue control systems, parking devices and mobile parking application, citation management system, permit management system, license plate recognition, signage, and miscellaneous expense.	\$3,754,945	
Equipment		
None	\$0	
TOTAL EXPANSION BUDGET	\$3,754,945	

Public Transit Program

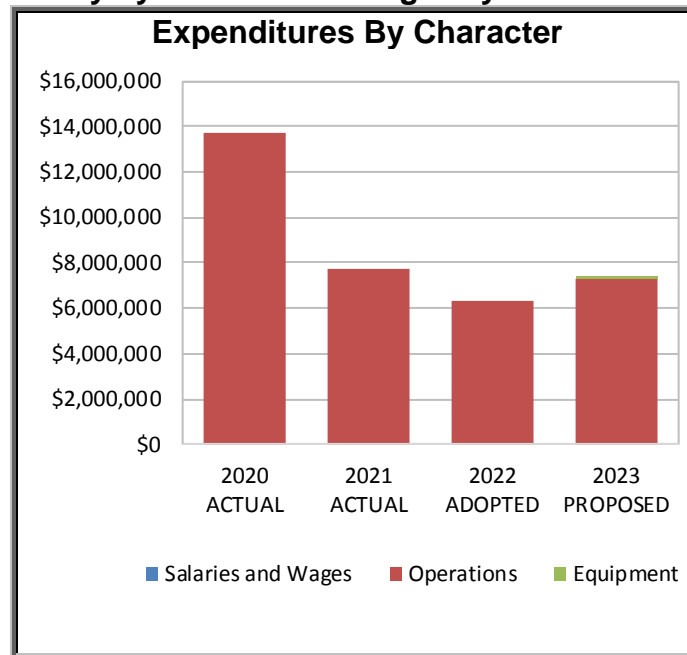
Program Description

The Public Transit Program is divided into the following services:

- Paratransit Services per the Americans with Disabilities Act (“ADA”);
- Fixed routes of the Maui Bus System; and
- Maui Bus Commuter service.

With the many bus stop shelters and bus stops throughout the Island of Maui, the Department maintains a shelter and bus stop maintenance and cleaning program to make sure that the bus stops are clean for the riding public.

The program description, population served, services provided, and key activity goals and measures for each service are presented in the next few pages, separately.

Program Budget Summary by Fiscal Year – Highway Fund**Expenditures Summary by Character & Object – Highway Fund**

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
SERVICES	\$13,702,490	\$7,777,669	\$6,323,333	\$7,323,333	\$1,000,000	15.8%
Operations Total	\$13,702,490	\$7,777,669	\$6,323,333	\$7,323,333	\$1,000,000	15.8%
Equipment						
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$65,000	\$65,000	0.0%
Equipment Total	\$0	\$0	\$0	\$65,000	\$65,000	0.0%
Program Total	\$13,702,490	\$7,777,669	\$6,323,333	\$7,388,333	\$1,065,000	16.8%

Public Transit Program

Equivalent Personnel Summary by Position Title – Highway Fund

The Public Transit Program does not have equivalent personnel funded through the Highway Fund.

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
None	\$0	
Equipment		
None	\$0	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
None	\$0	
Operations		
SERVICES:		
917760B-6160 Transportation Services: For Maui Bus Route Study Comprehensive Operational Analysis; increase would fund extended hours and route modifications.	\$1,000,000	
Equipment		
MACHINERY & EQUIPMENT:		
917729C-7040 Motor Vehicle: Purchase one Diesel 3/4-Ton Crew Cab Truck with Utility Body and Liftgate.	\$65,000	
TOTAL EXPANSION BUDGET	\$1,065,000	

Public Transit Program - Paratransit Service

Program Description

The Paratransit Service Program consists of transit services in line with the Americans with Disabilities Act ("ADA"). This program is complementary to the Maui Bus Fixed-Route System.

Countywide Outcome(s)

The Paratransit Service Program supports the following countywide outcome(s):

- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County
- An Affordable, Healthy, and Thriving Community

Population Served

The Paratransit Service Program provided 49,151 passenger boardings in FY2021 to residents and visitors.

Services Provided

The Paratransit Service Program provides complimentary services to ADA-qualified passengers within a 3/4-mile radius of the fixed route portions of the Maui Bus system.

The Paratransit system utilizes an automated scheduling system that allows for better resource management and trip scheduling. The actual data collected is done automatically through the system. This data is required and reported to the National Transportation Database ("NTD"). On-time performance for these services is in the ninetieth percentile.

A Paratransit Advisory Committee meets every other month to assist with communication between riders, DOT, and the service provider.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver efficient, frequent, and accessible service.</i>				
1. Operate productive service	Number of paratransit passengers per revenue hour	3	3	4
2. Provide ADA accessible service	% of vehicles equipped with working lifts/ramps	100%	100%	100%
<i>Goal #2: Provide welcoming, friendly, and helpful customer service.</i>				
1. Maintain reliable on-time performance	% of paratransit trips with pick-ups within the designated pick-up window	98%	93%	93%

Public Transit Program - Paratransit Service

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Operate cost effective service and plan for future financial needs.</i>				
1. Operate with a sustainable farebox recovery ratio	% of paratransit annualized farebox returns	1%	3%	4%
2. Maintain low cost per passenger trip	Cost per paratransit passenger trip	\$80.27	\$37.13	\$53.15
3. Accommodate paratransit boardings	Number of paratransit passenger boardings	49,151	83,000	83,000
<i>Goal #4: Maintain reliable fleet and facilities.</i>				
1. Maximize vehicle life through preventative maintenance	Miles between paratransit major mechanical system failures	N/A	30,000	30,000

Public Transit Program – Fixed Route Service**Program Description**

The Fixed Route Service Program provides services on fixed routes of the Maui Bus System.

Countywide Outcome(s)

The Fixed Route Service Program – Maui Bus System supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- Well-planned Public Infrastructure
- A Strong, Diversified Economy
- A Prepared, Safe, and Livable County

Population Served

The Fixed Route Service Program provided 834,166 passenger boardings in FY 2021 to residents and visitors.

Services Provided

The Fixed Route Service Program provides transportation services throughout the island of Maui. This program currently operates fourteen (14) fixed routes requiring eighteen (18) buses daily, which includes routes in Kahului, Wailuku, Upcountry, Haiku, Lahaina, Ka'anapali, Napili, Kihei, Waihe'e, and Kula.

Maui Bus fixed-route riders have the ability to track the bus in real-time. The Maui Bus app enables users to track buses live on a map and get accurate arrival predictions for their regular stops. This puts riders in control of their schedule by minimizing the wait time and avoiding anxiety over missed buses. The app also allows for riders to submit feedback and receive announcements with regards to route detours and service interruptions. The free "Maui Bus" app generates over 35,000 hits per month.

With the increased reporting requirements to the National Transportation Database ("NTD"), a computer-aided dispatch / automatic vehicle locator system ("CAD/AVL") was installed utilizing Federal and County matching funds on the Maui Bus fixed-route buses. The Syncromatics system tracks passenger miles traveled, unlinked passenger trips, average trip length, vehicle revenue hours, deadhead hours, deadhead miles, and vehicles operating in maximum service, to name a few. This system collects a lot of data (going from manual to automated) that provides schedule adherence, ridership, driver performance, fare count (including wheelchair, bicycle, and service animal boardings), and NTD reports, allowing the Department to make educated decisions on how to improve the fixed-route system. The system includes automatic passenger counters ("APC"), headsign integration, and remote access to our REI DVR camera systems. Automatic voice annunciators ("AVAS") have also been installed to meet the ADA regulations. The AVAS system announces the upcoming stops as well as public service announcements in the buses.

Public Transit Program – Fixed Route Service

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver efficient, frequent, and accessible service.</i>				
1. Operate productive service	Number of fixed route passengers per revenue hour	9	22	24
2. Provide ADA accessible service	% of vehicles equipped with working lifts/ramps	100%	100%	100%
<i>Goal #2: Provide welcoming, friendly, and helpful customer service.</i>				
1. Increase ridership on fixed-route	Number of annual fixed-route passenger boardings	834,166	1,700,000	835,000
2. Maintain reliable on-time performance	% of on-time performance	98%	95%	95%
<i>Goal #3: Operate cost effective service and plan for future financial needs.</i>				
1. Operate with a sustainable farebox recovery ratio	% of fixed-route annualized farebox returns	12%	26%	15%
2. Maintain low cost per passenger trip	Cost per fixed-route passenger trip	\$8.79	\$4.08	\$5.80
<i>Goal #4: Maintain reliable fleet and facilities.</i>				
1. Maximize vehicle life through preventative maintenance	Miles between fixed-route major mechanical system failures	N/A	5,000	5,000

Public Transit Program – Commuter Service

Program Description

The Commuter Service Program will continue as a sub-program under the Public Transit Program. The Maui Bus Commuter service is designed for early-morning and evening commuters. This service augments the existing Maui Bus service and does not replace it.

Countywide Outcome(s)

The Commuter Service Program – Maui Bus System supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

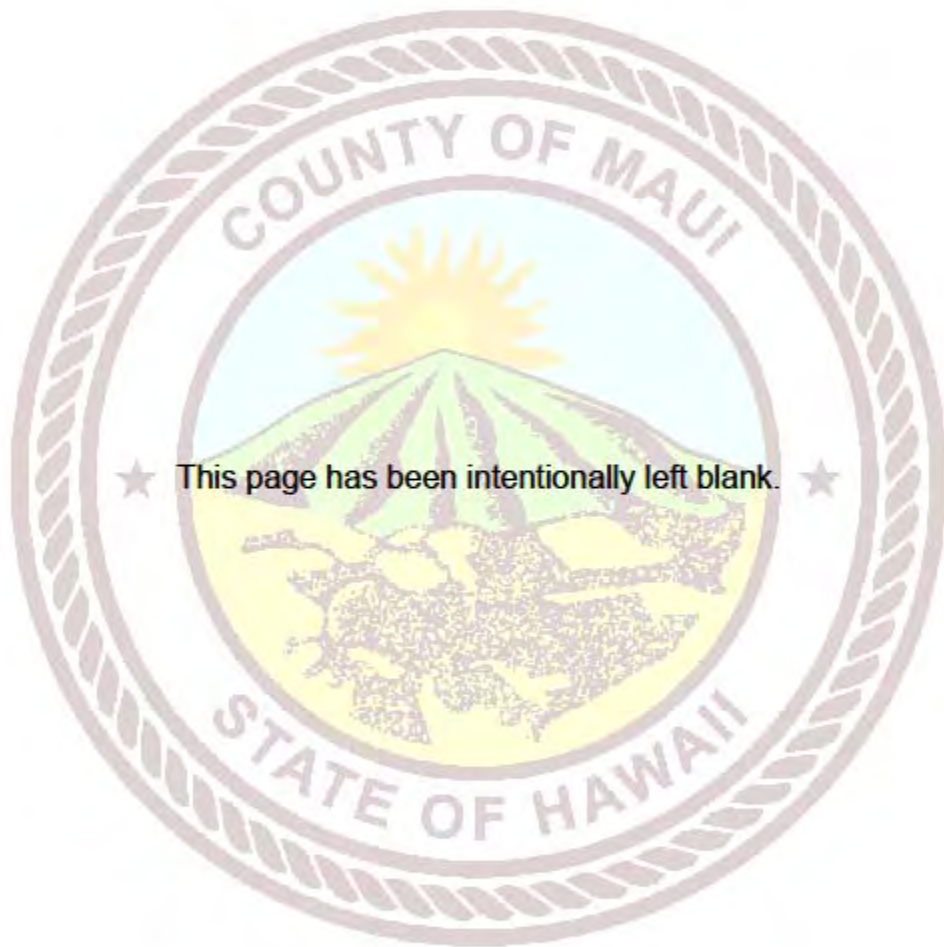
The Commuter Service Program provided 42,710 passenger boardings in FY2021 to Maui's workforce.

Services Provided

The Commuter Service Program provides four commuter routes throughout Maui. Daily services ranging from Haiku to Wailea, Makawao to Kapalua, Wailuku to Kapalua, and Kihei to Kapalua, with return service.

Key Activity Goals & Measures

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Deliver efficient, frequent, and accessible service.</i>				
1. Operate productive service	Number of commuter passengers per revenue trip	15	30	20
<i>Goal #2: Provide welcoming, friendly, and helpful customer service.</i>				
1. Increase ridership on commuter	Number of annual commuter passenger boardings	42,710	185,000	185,000
<i>Goal #3: Operate cost effective service and plan for future financial needs.</i>				
1. Operate with a sustainable farebox recovery ratio	% of commuter annualized farebox returns	10%	15%	12%
2. Maintain low cost per passenger trip	Cost per commuter passenger trip	\$12.87	\$7.38	\$10.68
<i>Goal #4: Maintain reliable fleet and facilities.</i>				
1. Maximize vehicle life through preventative maintenance	Miles between commuter major mechanical system failures	N/A	7,000	7,000



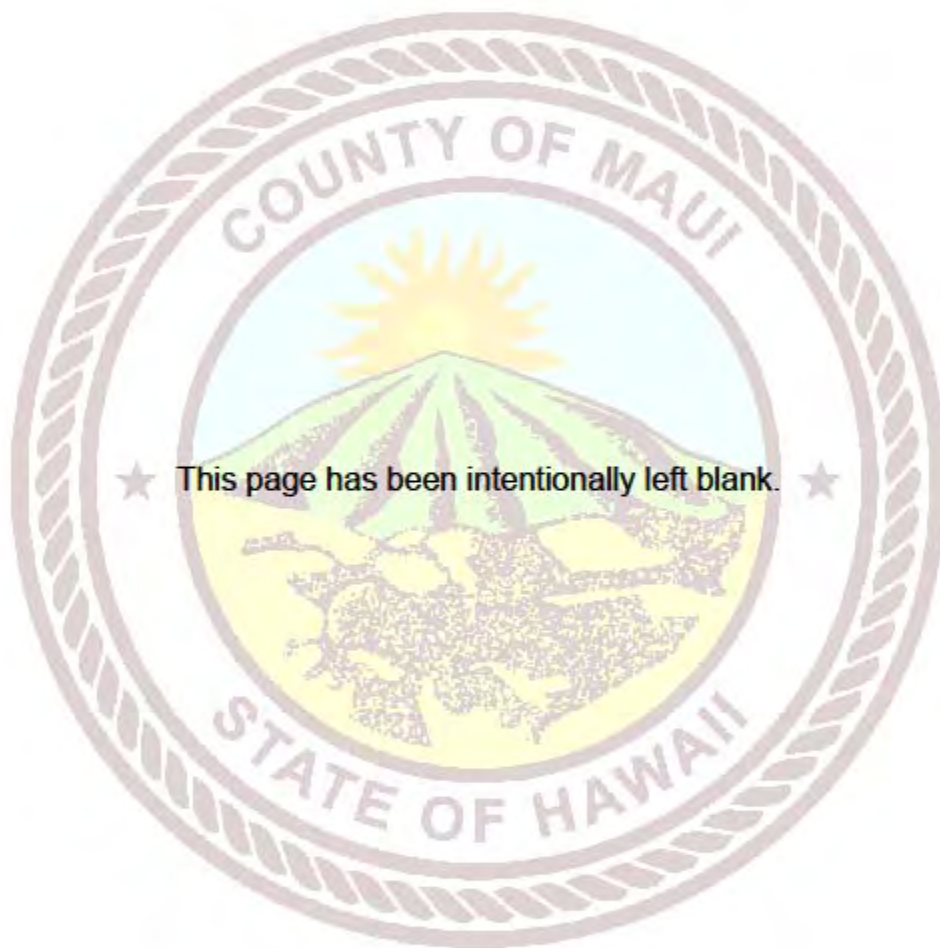
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Water Supply



Mayor's Proposed Budget
FY 2023



Department Summary

Mission

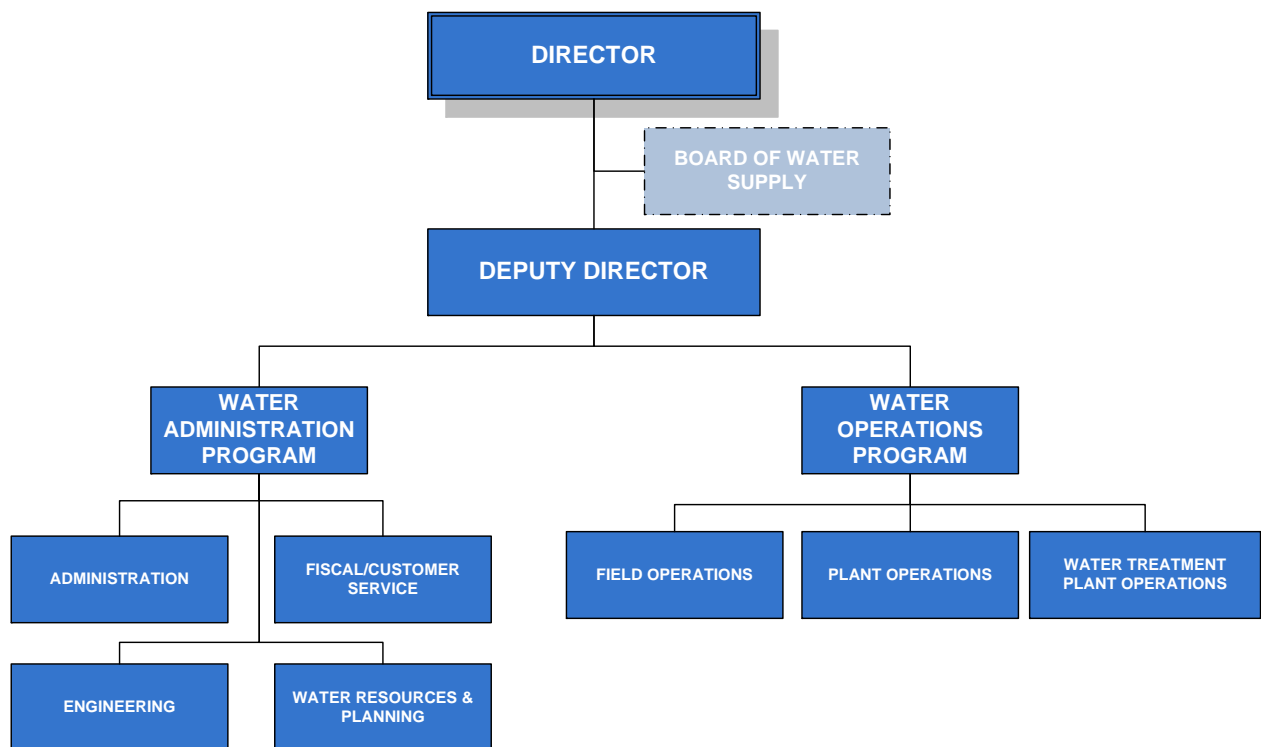
The Department of Water Supply's ("DWS") mission is to efficiently provide clean water.

Countywide Outcome(s)

The Department of Water Supply supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Organization Chart



Strategies

The DWS's strategies are as follows:

- Develop new and reliable sources, both independently and through public-private partnerships
- Produce high quality water at the lowest possible cost
- Prepare compliance strategy to meet or exceed current and future water quality regulations
- Reliability of existing facilities 99.9997% over the long term at the lowest possible cost

Operations

DWS is under the authority of the Mayor. The Board of Water Supply acts as an advisor to the Director, Mayor, and County Council in all matters concerning the County's water system. Nine of the

Department Summary**Operations (Cont'd)**

eleven Board members are appointed by the Mayor and approved by the County Council; the other two ex-officio non-voting members are the Director of Planning and the Director of Public Works.

DWS is subject to the rules and regulations of the U.S. Environmental Protection Agency's Safe Drinking Water Act, which is enforced by the Hawaii State Department of Health Safe Drinking Water Branch. Each year, the DWS Laboratory tests thousands of water samples to ensure that the water provided is of the best possible quality. The Water Treatment Facility operators also take thousands of samples each year to ensure high-quality water from the surface water treatment plants.

DWS faces the multi-faceted challenge of satisfying its customers, following local government rules, and complying with Federal and State water quality rules and requirements.

External Factors Description

Designation of the Iao Aquifer in July 2003 by the Hawaii State Commission on Water Resource Management ("CWRM") has raised concerns about the adequacy of supply for the Central Maui water system.

The U.S. Environmental Protection Agency's Safe Water Drinking Act rules become stricter every year. We are significantly impacted by Ground Water Rules, Surface Water Treatment Rules, Disinfection Byproduct Rules, and the Unregulated Contaminant Monitoring Regulation.

In March 2008, the CWRM designated Na Wai Eha (Waihee, Waiehu, Iao, and Waikapu Streams) for surface water management. The decision may impact the Department's future use of surface water. Future use of this water may also be affected by the June 2010 CWRM decision to amend the interim stream flow standards for Na Wai Eha.

The September 2008 and May 2010 decisions by the CWRM to amend the interim stream flow standards for 27 East Maui streams may also impact the Department's future use of surface water.

The COVID-19 pandemic has created additional obstacles for the Department. As the Department is considered essential, operations must continue uninterrupted. Necessary safety precautions and physical distancing have made daily operations, acceptance of payments, and many other tasks more challenging.

To meet the challenges presented by COVID-19, the Department has encouraged customers to call with questions or electronically mail forms and documents. The Engineering Division has scheduled phone appointments as no walk-ins are allowed. The Fiscal Division encourages customers to transact business on-line through a variety of payment options and transmit business documents for new service or transfers by electronic mail. Wherever possible, such as in the Planning Division, some employees are working remotely. Fiscal and Planning Divisions have also installed plexiglass in front of windows that serve the external customers.

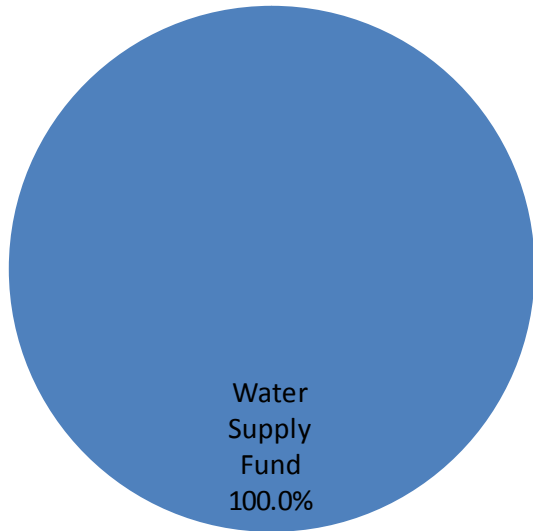
The Operations Program also continues to work as safely as possible in the COVID-19 environment. Employees have adapted to sanitizing, masking, and distancing protocols as best as they can. They continue to do a great job of keeping both themselves and the public healthy and safe.

Overall, the Department continues to efficiently provide clean water.

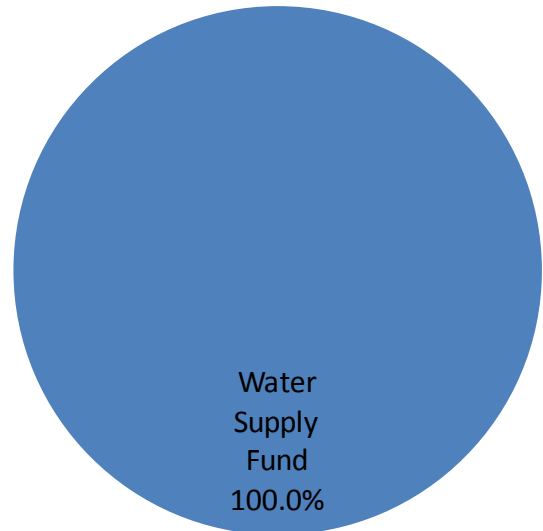
Department Summary

Department Budget Summary by Fund

FY 2023 Total Expenditures

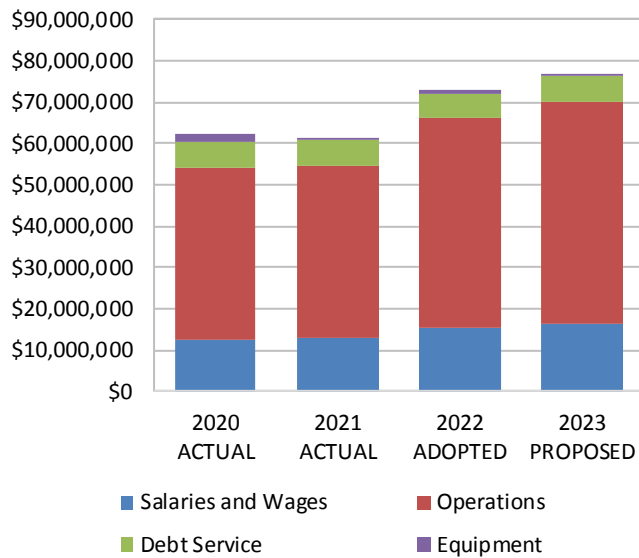


FY 2023 Total Equivalent Personnel

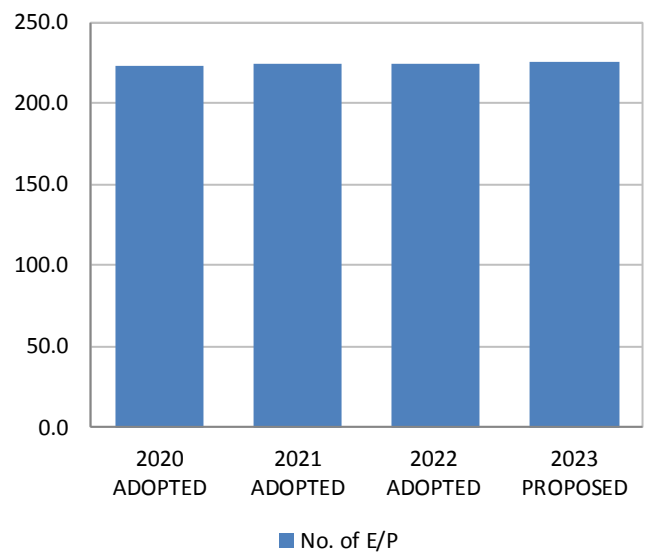


Department Budget Summary by Fiscal Year

Total Expenditures By Character



Total Equivalent Personnel



Department Summary

Expenditures Summary by Character & Object

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,418,400	\$1,493,579	\$991,994	\$1,720,118	\$728,124	73.4%
WAGES & SALARIES	\$11,272,322	\$11,361,773	\$14,503,243	\$14,562,463	\$59,220	0.4%
Salaries and Wages Total	\$12,690,722	\$12,855,352	\$15,495,237	\$16,282,581	\$787,344	5.1%
Operations						
MATERIALS & SUPPLIES	\$6,063,143	\$5,812,226	\$7,642,439	\$9,266,516	\$1,624,077	21.3%
SERVICES	\$6,056,436	\$7,558,626	\$10,695,926	\$11,837,643	\$1,141,717	10.7%
UTILITIES	\$13,116,621	\$12,688,565	\$16,746,915	\$17,095,865	\$348,950	2.1%
TRAVEL	\$39,504	\$14,117	\$77,930	\$77,930	\$0	0.0%
OTHER COSTS	\$1,542,489	\$1,328,916	\$2,145,416	\$2,146,916	\$1,500	0.1%
INTERFUND COST RECLASSIFICATION	\$9,582,336	\$9,966,237	\$11,658,164	\$11,965,085	\$306,921	2.6%
OPERATING EXPENSE	\$4,948,845	\$4,480,489	\$1,703,245	\$1,339,300	-\$363,945	-21.4%
Operations Total	\$41,349,374	\$41,849,176	\$50,670,035	\$53,729,255	\$3,059,220	6.0%
Debt Service						
INTEREST EXPENSE	\$1,444,750	\$1,311,956	\$1,188,823	\$1,404,198	\$215,375	18.1%
DEBT SERVICE	\$4,935,730	\$4,687,448	\$4,774,241	\$4,888,091	\$113,850	2.4%
Debt Service Total	\$6,380,480	\$5,999,404	\$5,963,064	\$6,292,289	\$329,225	5.5%
Equipment						
LEASE PURCHASES	\$13,463	\$15,976	\$22,603	\$22,603	\$0	0.0%
MACHINERY & EQUIPMENT	\$1,767,005	\$908,751	\$662,889	\$721,420	\$58,531	8.8%
Equipment Total	\$1,780,468	\$924,727	\$685,492	\$744,023	\$58,531	8.5%
Department Total	\$62,201,043	\$61,628,660	\$72,813,828	\$77,048,148	\$4,234,320	5.8%

Equivalent Personnel Summary by Program

PROGRAM	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Water Administration Program	75.0	73.0	73.0	74.0	1.0	1.4%
Water Operations Program	148.0	151.0	151.0	151.0	0.0	0.0%
Department Total	223.0	224.0	224.0	225.0	1.0	0.4%

Water Administration Program

Program Description

The Water Administration Program ensures that the Department's long-term plans meet the capital, operational, and economic needs of the Department and County, while remaining equitable for stakeholders and maintaining water sustainability and quality.

Currently, this program consists of the Director's Office, Fiscal/Customer Service Division, Engineering Division, and Water Resources and Planning Division.

Countywide Outcome(s)

The Water Administration Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Water Administration Program serves the County of Maui except for Lanai, Kaanapali, Kapalua, parts of Kahakuloa, and Molokai.

Services Provided

The Water Administration Program is responsible for overall management of the Department, expenditures and revenues, and administering the water user charge system. This program monitors compliance with Maui County Code provisions, Department rules and regulations, water system standards, and reviews and approves building permits, subdivision applications, and water service requests. The Water Administration Program identifies, plans, and constructs water infrastructure to support community plans. Human resources, water conservation, safety, and community outreach are also functions of the Water Administration program.

Key Activity Goals & Measures

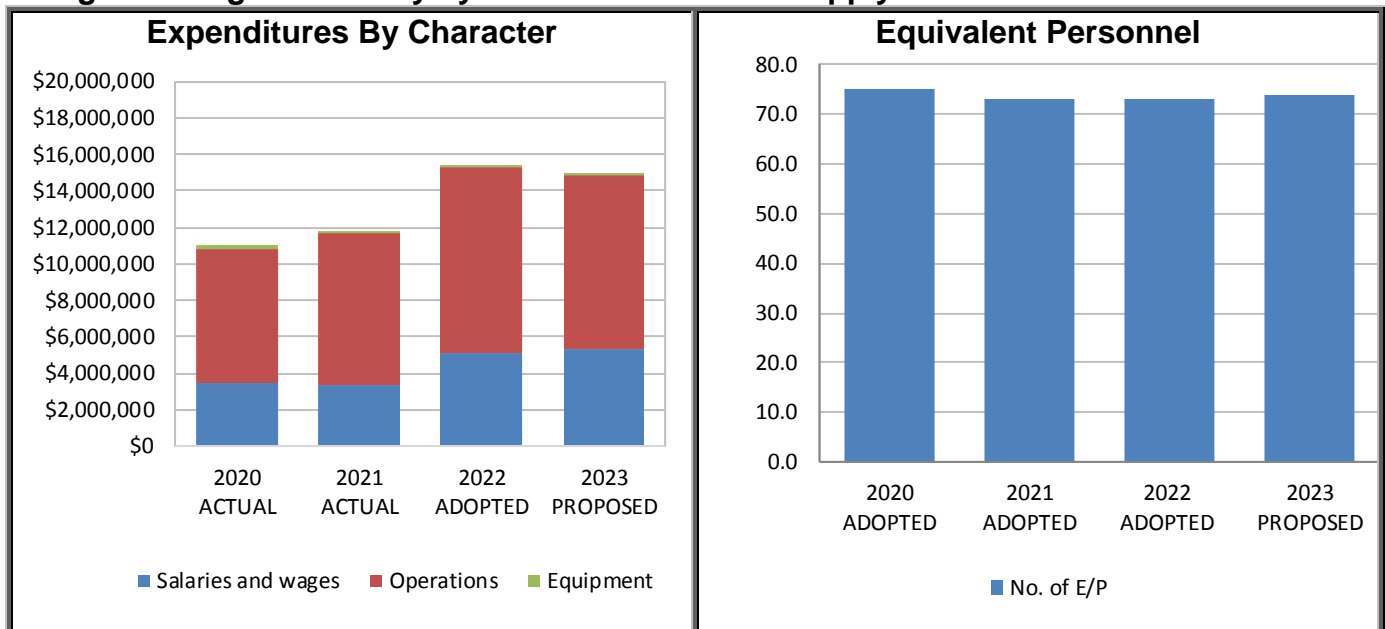
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Provide reliable, top quality water service at a reasonable cost.</i>				
1. Plan, design, fund, and construct CIPs in a timely manner	% of CIP design projects with bid opening before deadline	80%	100%	100%
2. Maintain affordable and equitable rates and fees	% of maintaining a three month operations reserve fund	100%	100%	100%
<i>Goal #2: Recruit and retain needed staff.</i>				
1. Retain and enhance opportunities for existing staff	# of staff promoted or obtaining new certifications	18	30	30
	# of staff training/ educational opportunities provided	1,544	350	1,500
	% of annual evaluations completed on time	76%	85%	85%

Water Administration Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #3: Improve public relations and customer service.</i>				
1. Design, complete, and follow-up on customer satisfaction surveys	# of Upcountry List requests processed (reoffers)	100	80	80
2. Process permits in a timely and efficient manner	Average days for single family residential permit review	40	28	28
<i>Goal #4: Support a sustainable water supply.</i>				
1. Support a sustainable water supply; Protect watersheds, aquifers, and stream resources	Allocate up to 4% of the operations budget toward watershed protection and management	3.9%	3.8%	3.9%

Program Budget Summary by Fiscal Year – Water Supply Fund



Water Administration Program

Expenditures Summary by Character & Object – Water Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and wages						
OTHER PREMIUM PAY	\$95,985	\$77,748	\$65,000	\$318,794	\$253,794	390.5%
WAGES & SALARIES	\$3,386,760	\$3,244,462	\$5,078,124	\$5,075,874	-\$2,250	0.0%
Salaries and Wages Total	\$3,482,745	\$3,322,210	\$5,143,124	\$5,394,668	\$251,544	4.9%
Operations						
MATERIALS & SUPPLIES	\$1,259,045	\$1,222,264	\$1,516,853	\$366,853	-\$1,150,000	-75.8%
SERVICES	\$5,330,256	\$6,298,572	\$7,422,126	\$7,803,693	\$381,567	5.1%
UTILITIES	\$99,139	\$150,069	\$206,999	\$346,949	\$139,950	67.6%
TRAVEL	\$13,376	\$514	\$14,730	\$14,730	\$0	0.0%
OTHER COSTS	\$651,308	\$725,663	\$970,150	\$970,150	\$0	0.0%
Operations Total	\$7,353,124	\$8,397,082	\$10,130,858	\$9,502,375	-\$628,483	-6.2%
Equipment						
LEASE PURCHASES	\$11,368	\$14,033	\$17,803	\$17,803	\$0	0.0%
MACHINERY & EQUIPMENT	\$138,593	\$110,032	\$61,500	\$67,920	\$6,420	10.4%
Equipment Total	\$149,961	\$124,065	\$79,303	\$85,723	\$6,420	8.1%
Program Total	\$10,985,830	\$11,843,357	\$15,353,285	\$14,982,766	-\$370,519	-2.4%

Equivalent Personnel Summary by Position Title – Water Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Account Clerk III	2.0	2.0	2.0	2.0	0.0	0.0%
Accountant II	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant II	1.0	1.0	1.0	1.0	0.0	0.0%
Accountant III	2.0	2.0	2.0	2.0	0.0	0.0%
Accountant IV	1.0	1.0	1.0	1.0	0.0	0.0%
Administrative Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Fiscal Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Cashier II	2.0	2.0	2.0	2.0	0.0	0.0%
Civil Engineer I	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer II	1.0	1.0	1.0	1.0	0.0	0.0%
Civil Engineer III	2.0	2.0	2.0	2.0	0.0	0.0%
Civil Engineer IV	4.0	4.0	4.0	4.0	0.0	0.0%
Civil Engineer V	4.0	4.0	4.0	4.0	0.0	0.0%
Civil Engineer VI	3.0	3.0	3.0	3.0	0.0	0.0%
Clerk III	2.0	2.0	2.0	2.0	0.0	0.0%
Customer Relations Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Customer Service Representative I	1.0	1.0	1.0	1.0	0.0	0.0%
Customer Service Representative II	3.0	3.0	3.0	3.0	0.0	0.0%
Deputy Director	1.0	1.0	1.0	1.0	0.0	0.0%
Director	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Aide IV	1.0	1.0	1.0	1.0	0.0	0.0%
Engineering Program Manager	2.0	2.0	2.0	2.0	0.0	0.0%
Engineering Support Technician I	0.0	0.0	0.0	1.0	1.0	100.0%
Engineering Support Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Fiscal Officer	1.0	1.0	1.0	1.0	0.0	0.0%
Land Use Permit Clerk	2.0	2.0	2.0	2.0	0.0	0.0%
Meter Reader I	6.0	6.0	6.0	6.0	0.0	0.0%
Meter Reading/Field Collection Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Personnel Assistant II	1.0	1.0	1.0	1.0	0.0	0.0%
Planner IV	2.0	2.0	2.0	2.0	0.0	0.0%

Water Administration Program

Equivalent Personnel Summary by Position Title – Water Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Planner V	3.0	3.0	3.0	3.0	0.0	0.0%
Planner VI	2.0	2.0	2.0	2.0	0.0	0.0%
Planning Program Manager	1.0	1.0	1.0	1.0	0.0	0.0%
Pre-Audit Clerk I	4.0	4.0	4.0	4.0	0.0	0.0%
Private Secretary	1.0	1.0	1.0	1.0	0.0	0.0%
Purchasing Specialist IV	1.0	1.0	1.0	1.0	0.0	0.0%
Purchasing Technician	2.0	1.0	1.0	1.0	0.0	0.0%
Safety Specialist II	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary II	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary III	1.0	1.0	1.0	1.0	0.0	0.0%
Secretary to Boards/Commissions II	1.0	1.0	1.0	1.0	0.0	0.0%
Storekeeper I	1.0	0.0	0.0	0.0	0.0	0.0%
Waterworks Inspector II	4.0	4.0	4.0	4.0	0.0	0.0%
Program Total	75.0	73.0	73.0	74.0	1.0	1.4%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
953000A-5101 Regular Wages: Adjustment in salaries due to position reallocations.	\$10,236	0.0
953083A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower/higher step, position reallocations, and step salary corrections.	-\$29,303	0.0
953109A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step, step correction, and position reallocation.	-\$16,020	0.0
Operations		
MATERIALS & SUPPLIES:		
953083B-6013 Water Meter Inventory: Budget transferred to 953307B-6013 under Water Operations Program.	-\$550,000	
953083B-6014 Stores Inventory Expense: Budget transferred to 953307B-6014 under Water Operations Program.	-\$600,000	
SERVICES:		
953083B-6132 Professional Services: Third phase of meter replacement program.	-\$200,000	
953109B-6132 Professional Services: Deletion of one-time appropriation for Utilities Leak Survey and asset management system.	-\$225,000	
953170B-6132 Professional Services: Decrease funding due to staff vacancies for Puu Kukui Watershed Preservation.	-\$10,000	
953862B-6132 Professional Services: Decrease funding for Hawaii Agriculture Research Center (HARC) for continued Rapid Ohia Death (ROD) screening.	-\$63,000	
Equipment		
MACHINERY AND EQUIPMENT:		
953109C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$44,000	
953158C-7031 Computer Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$10,000	

Water Administration Program

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
953109A-5101 Regular Wages: Proposed expansion position for one Engineering Support Technician I for FY 2023, 8 months funding.	\$28,528	1.0
OTHER PREMIUM PAY:		
953000A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$39,174	
953083A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$78,895	
953109A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$101,040	
953158A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$34,685	
Operations		
SERVICES:		
953000B-6132 Professional Services: \$70,000 Additional funding for MAPPS change order and \$50,000 for K Asset Management.	\$120,000	
953080B-6132 Professional Services: Additional funding for Youth Conservation Corps for weed control; and housing, transportation, and a crew leader for the Honokowai/Wahikuli Watershed.	\$25,000	
953083B-6110 Computer Services: Additional funding due to increase of charges by Doxim and Mythics.	\$20,000	
953083B-6129 Other Services: Additional funding for new office building (Maui County Federal Credit Union Building) (9 months funding).	\$14,325	
953083B-6134 Refuse Collection Fees: Additional funding for new office building (Maui County Federal Credit Union Building) (9 months funding).	\$4,875	
953083B-6139 Repairs & Maintenance - Others: Costs related to prepare Maui County Credit Union Building for DWS Fiscal Division occupancy.	\$500,000	
953169B-6132 Professional Services: Increase based on proposed scope and for Youth Conservation Corps for invasive ginger control under The Nature Conservancy (TNC) for East Maui Watershed Protection.	\$131,943	
953172B-6132 Professional Services: Additional costs for fence inspection, maintenance, and ungulate control for the Mauna Kahalawai Watershed.	\$64,000	
UTILITIES:		
953083B-6120 Electricity: Additional funding for new office building (Maui County Federal Credit Union Building) (9 months funding).	\$33,750	
953083B-6154 Telephone: Additional funding for cellphone charges for the meter program.	\$106,200	
Equipment		
MACHINERY AND EQUIPMENT:		
953000C-7044 Other Equipment: Replacement of 13 Automatic Emergency Defibrillators (AED) at \$2,000 each.	\$26,000	
953000C-7031 Computer Equipment: Replacement of two computers at \$1,800 each.	\$3,600	
953083C-7044 Other Equipment: Replacement of four Trimble T10 Tablets for Meter Readers at \$4,980 each.	\$19,920	

Water Administration Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
MACHINERY AND EQUIPMENT:		
953083C-7031 Computer Equipment: Replacement of three computers at \$1,800 each.	\$5,400	
953109C-7031 Computer Equipment: Replacement of one large computer monitor for MAPPS program at \$1,500; and purchase one computer monitor for the proposed expansion position at \$2,000.	\$3,500	
953158C-7031 Computer Equipment: Replacement of one Dell Precision Tower with two monitors at \$5,000; and purchase one Dell Precision Tower with one monitor at \$4,500.	\$9,500	
TOTAL EXPANSION BUDGET	\$1,370,335	1.0

County Grant Subsidy Detail

Name of Grantee/Program	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Proposed
Auwahi Forest Restoration Project	\$119,753	\$117,255	\$141,576	\$141,000
Countywide Watershed Protection	\$200,186	\$68,605	\$200,000	\$137,000
East Maui Watershed Protection	\$444,033	\$739,536	\$769,557	\$901,500
East Molokai Watershed Protection	\$137,187	\$250,000	\$250,000	\$250,000
Hawaii Agriculture Research Center	\$56,500	\$61,458	\$55,500	\$55,500
Honokowai/Wahikuli Watershed Management	\$75,000	\$111,947	\$77,466	\$102,466
Leeward Haleakala Forest Restoration	\$191,350	-\$1,472	\$0	\$0
Miconia Containment and Removal	\$260,000	\$260,000	\$260,000	\$260,000
Puu Kukui Watershed Preserve	\$356,489	\$446,104	\$340,000	\$330,000
Mauna Kahalawai Watershed Protection	\$473,470	\$581,180	\$624,000	\$688,000
TOTAL COUNTY GRANT SUBSIDY - WATER ADMINISTRATION PROGRAM	\$2,313,968	\$2,634,613	\$2,718,099	\$2,865,466

County Grant Subsidy Program Description

Auwahi Forest Restoration Project (AFRP)

Proposed work will focus on 300 acres at the 3,000 to 5,000-foot elevation including the surrounding 184-acre area. Funds will support 14 to 18 volunteer trips to plant 5,000 high quality diverse native trees, collect tree seeds, control priority invasive species, and hold six to eight outreach and educational events, including scientific presentations to target audiences. There is no other project that clearly demonstrates the successful planting of over 133,000 native seedlings to establish 42 native forest species which now thrive in over 300 acres of once completely deforested former grassland.

Water Administration Program**County Grant Subsidy Program Description (Cont'd)****Countywide Watershed Protection**

Funds will be used to support various watershed preservation and restoration efforts throughout Maui County including, but not limited to, ungulate control, weed management, fencing and fence maintenance, re-planting, erosion control, monitoring and mapping, native species propagation, removal of invasive species, community outreach and demo projects, and educational events. With its discovery on the island of Maui, there is a real threat of the fungal pathogen *Ceratocystis Fimbriata*, known as Rapid Ohi'a Death ("ROD"), decimating watersheds. In order to combat ROD, HARC has started to model a plan to find naturally resistant ohi'a tree specimens for propagation and to ensure that the species remains protected. DWS funding will support seed collection to collect ohi'a seeds to screen for possible resistance to ROD.

East Maui Watershed Protection ("EMWP")

Funding will support EMWP's ~ 11,600 acres of East Maui's 100,000-acre watershed area for ungulate control over wide targeted areas, invasive plant control within 6,927 acres, a combined 95 hours of community outreach and volunteer recruitment, and several trips for germinations and plantings. Water collected from the East Maui watershed recharges aquifers and DWS wells in Haiku, Paia, Keanae and Hana. EMWP works closely with The Nature Conservancy to protect another 8,951-acres in the upper-watershed, Waikamoi Preserve, by maintaining fences, controlling feral ungulates and weeds, and conducting community outreach.

Waikamoi Haipua'ena Source Protection (included in EMWP)

The Nature Conservancy's ("TNC") nearly 9,000-acre Waikamoi Preserve is some of the highest quality and weed-free native forest in the State. It lies at the heart of the East Maui Watershed and is a central component of one of the largest intact native rain forests in the State. DWS funding will support ungulate control over wide targeted areas; invasive plant and weed control within 7,713 acres; seven resource monitoring trips; a combined 20 hours of community outreach, volunteer trips, and recruitment; and several trips for germinations and plantings. TNC employs its strategic, science-based approach to eliminating the greatest threats to the health and function of this native forests' invasive weeds and hooved animals.

East Molokai Watershed Protection ("EMoWP")

The EMoWP consists of 15,600 acres of some of Molokai's remaining native ecosystems located on the south, east, and north slopes of the island. DWS funding will support the removal of hundreds of ungulates while controlling large, fenced areas; invasive plant and weed control within 86 acres; one resource monitoring trip; a combined 12 hours of community outreach and volunteer trips; and recruitment. Funds requested will keep the partnership's activities flexible and agile enough to combat threats to its entire watershed management area.

Hawaii Agriculture Research Center ("HARC")– Developing Wilt Resistant Acacia Koa

Project funds will be used to cover pre and post-planting care at four koa restoration seed orchard sites, including the maintenance and management of seed production. In particular, DWS funding will support 3,000 feet of fence inspection, invasive plant and weed control within 20 acres, four community outreach events, recruitment of at least 200 volunteers, and 25 seed collection trips at five sites to collect three pounds of wilt resistant koa seeds for distribution to watershed partners.

Water Administration Program**County Grant Subsidy Program Description (Cont'd)**
Honokowai/Wahikuli Watershed Management (TNC)

The requested funds will help preserve and protect the headwaters and high elevation intact native forest of Kapunakea Preserve in West Maui. The project area is within 1,300 acres that hydrologically contributes to the Lahaina Aquifer Sector, which provides drinking water and supply for DWS water systems. DWS funding will support ungulate control over wide targeted areas, invasive plant and weed control within 809 acres, three resource monitoring trips, and several trips for germinations and plantings.

Miconia Containment and Removal

The Maui Invasive Species Committee ("MISC") project has demonstrated significant accomplishments over the last 20 years to help contain and control *Miconia Calvescens* (Miconia) – a high priority, highly invasive, plant species over a vast 119,000-acre area. DWS funding will support control of Miconia and other priority weeds over an area of about 30,000 acres (including Herbicide Ballistic Technology), five resource monitoring trips, a combined 60 hours of community outreach, volunteer trips, and recruitment. Funds will support the salaries of six Field Associates and a Plant Coordinator to conduct operations to fulfill these deliverables.

Pu'u Kukui Watershed Preserve (PKW)

The 8,600-acre preserve is located on the north-west side of the West Maui Mountains, one of the wettest places in the world and one of Hawaii's most pristine, native forest. DWS funding will support ungulate control in targeted areas, invasive weed control within 1,080 acres, 52 resource monitoring trips, a combined 1,028 hours of community outreach, volunteer trips, recruitment, and hundreds of hours for germinations and plantings. The project area is critical in feeding surface and groundwater supplies used by the DWS Mahinahina Water Treatment Plant, which provides drinking water to Honokohau, Napili, Alaeloa, Kahana, Wahikuli, and Lahaina.

Mauna Kahalawai Watershed Partnership ("MKWP")

MKWP's current footprint is 30,229 acres and by FY 2023 it will actively manage 32,500 acres of the partnership lands behind ungulate ex-closure fences. Funding will specifically support ungulate control over wide targeted areas with increasing animal activity, invasive plant and weed control within 438 acres, resource monitoring of 39 plots, a combined 339 hours of community outreach and volunteer recruitment, and one trip for germination and planting. Managed lands supply water to over 66% of DWS customers in the Lahaina, Central, and South Maui systems.

Water Administration Program

Summary by Grant Award¹

Grant Award Name	New grant	Required County match? Yes/No and	FY 2020 Adopted	FY 2021 Adopted	FY 2022 Adopted	FY 2023 Proposed
		Match \$ or %				
State Department of Land and Natural Resources ("DLNR") – Upcountry Maui Well	Yes	No	\$0	\$0	\$0	\$200,000
DLNR – Waihee Aquifer Source Development (aka Camp Maluhia Site No. 1 Well Development)	Yes	No	\$0	\$1,000,000	\$0	\$499,051
TOTAL			\$0	\$1,000,000	\$0	\$699,051

Grant Award Description**DLNR – Upcountry Maui Well**

The State of Hawaii appropriations for water source are administered by DLNR to develop ground water sources for State of Hawaii projects and the County of Maui.

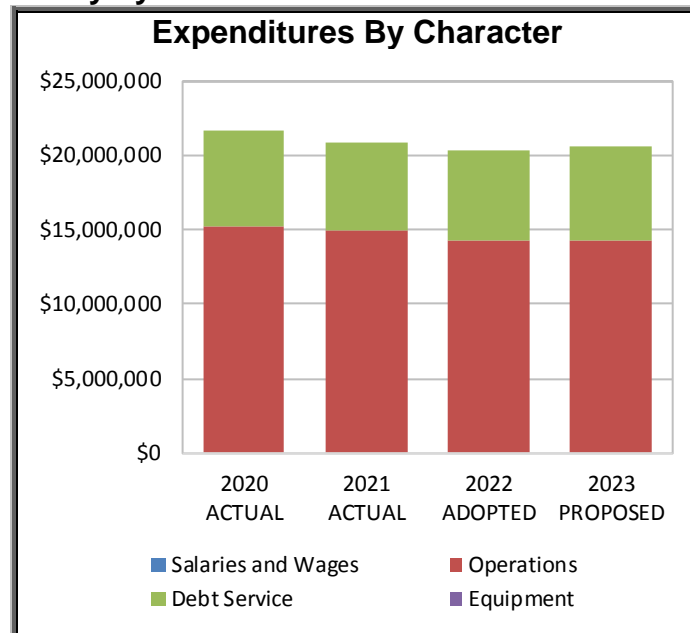
DLNR– Waihee Aquifer Source Development (aka Camp Maluhia Site No. 1 Well Development)

The State of Hawaii appropriations for water source are administered by DLNR to develop ground water sources for State of Hawaii projects and the County of Maui.

¹ These grant awards are not included in the totals shown in the Department Summary section; these Grant Revenues are allocated for capital projects and presented in the Capital Improvement Program section of the budget book.

Water Department-Wide Expenses

Program Budget Summary by Fiscal Year – Water Fund



Expenditures Summary by Character & Object – Water Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$0	\$0	\$0	\$0	\$0	0.0%
WAGES & SALARIES	\$0	\$0	\$0	\$0	\$0	0.0%
Salaries and Wages Total	\$0	\$0	\$0	\$0	\$0	0.0%
Operations						
OTHER COSTS	\$698,721	\$468,680	\$975,000	\$975,000	\$0	0.0%
INTERFUND COST RECLASSIFICATION	\$9,582,336	\$9,966,237	\$11,658,164	\$11,965,085	\$306,921	2.6%
OPERATING EXPENSE	\$4,948,845	\$4,480,522	\$1,703,245	\$1,339,300	-\$363,945	-21.4%
Operations Total	\$15,229,901	\$14,915,440	\$14,336,409	\$14,279,385	-\$57,024	-0.4%
Debt Service						
INTEREST EXPENSE	\$1,444,750	\$1,311,956	\$1,188,823	\$1,404,198	\$215,375	18.1%
DEBT SERVICE	\$4,935,730	\$4,687,448	\$4,774,241	\$4,888,091	\$113,850	2.4%
Debt Service Total	\$6,380,480	\$5,999,404	\$5,963,064	\$6,292,289	\$329,225	5.5%
Equipment						
LEASE PURCHASES	\$0	\$0	\$0	\$0	\$0	0.0%
MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0.0%
Equipment Total	\$0	\$0	\$0	\$0	\$0	0.0%
Program Total	\$21,610,382	\$20,914,844	\$20,299,473	\$20,571,674	\$272,201	1.3%

**Note: Expenditures are for fringe benefits, overhead costs, and debt service.

Water Operations Program

Program Description

The Water Operations Program is responsible for the management, operation, and repair of County water collection, transmission, and processing infrastructure, and related facilities.

Countywide Outcome(s)

The Water Operations Program supports the following countywide outcome(s):

- An Affordable, Healthy, and Thriving Community
- A Strong, Diversified Economy
- An Environmentally Responsible and Sustainable Community
- Well-planned Public Infrastructure
- A Prepared, Safe, and Livable County

Population Served

The Water Operations Program serves the island of Maui and Kaunakakai, Molokai.

Services Provided

The Water Operations Program is responsible for the process control; safety and training; regulatory reporting and compliance; laboratory analysis; preventive maintenance; and efficient operation of the collection, transmission, and processing activities.

Key Activity Goals & Measures

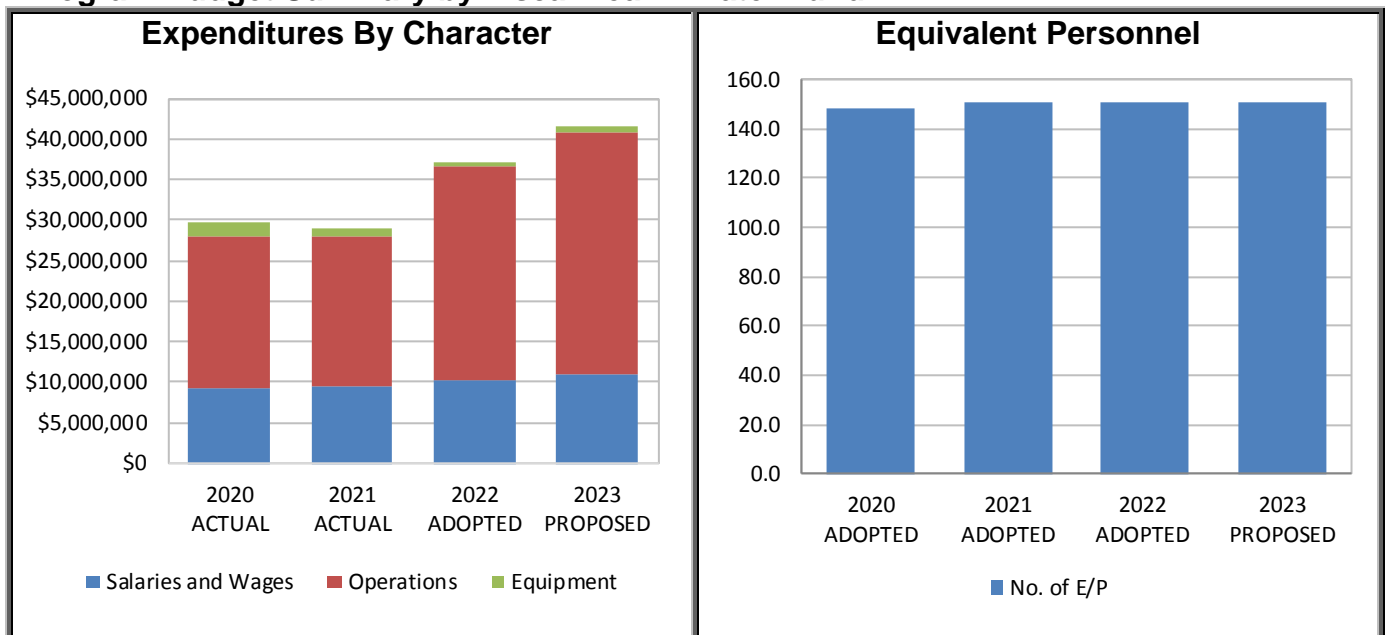
GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #1: Economically produce the highest quality potable water that meets or exceeds all State and Federal water quality standards in sufficient quantity to meet the needs of the customers.</i>				
1. Minimize adverse impacts to the water system	# of system outages or water restrictions due to facility shutdown or deficient water quality	0	0	0
2. Identify and review regulatory compliance requirements that will impact operations and optimize performance to meet Environmental Protection Agency ("EPA") and State of Hawaii Department of Health regulatory standards	# of water quality violations received	0	0	0
3. Meet State and Federal sampling requirements	# of samples analyzed to meet regulatory requirements	14,152	15,000	15,000

Water Operations Program

Key Activity Goals & Measures (Cont'd)

GOALS/OBJECTIVES	SUCCESS MEASUREMENTS	FY 2021 ACTUAL	FY 2022 ESTIMATE	FY 2023 ESTIMATE
<i>Goal #2: Operate and maintain the collection, transmission, and processing infrastructure in an efficient manner to ensure that our customers receive the maximum useful life from their facility investment.</i>				
1. Optimize, maintain, or replace facilities' electrical equipment, motors, and switch gear for the most reliable and efficient use of electrical energy	Cost of repair and maintenance	\$153,155	\$500,000	\$500,000
2. Replacement of four well pumps and two booster pumps per year	# of well pumps replaced	1	4	4
	# of booster pumps replaced	1	2	2
<i>Goal #3: Water loss prevention to ensure service lines are efficient and reliable in ensuring minimal interrupted service.</i>				
1. Minimize water loss	# of feet of mainline inspected for leaks	99,940 LF	36,000 LF	36,000 LF
	# of mainline breaks repaired	287	300	300
2. Upgrade system	# of feet of mainline replaced	3,631	5,000	5,000

Program Budget Summary by Fiscal Year – Water Fund



Water Operations Program

Expenditures Summary by Character & Object – Water Fund

CHARACTER/ OBJECT DESCRIPTION	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Salaries and Wages						
OTHER PREMIUM PAY	\$1,322,415	\$1,415,831	\$926,994	\$1,401,324	\$474,330	51.2%
WAGES & SALARIES	\$7,885,562	\$8,117,311	\$9,425,119	\$9,486,589	\$61,470	0.7%
Salaries and Wages Total	\$9,207,977	\$9,533,142	\$10,352,113	\$10,887,913	\$535,800	5.2%
Operations						
MATERIALS & SUPPLIES	\$4,804,098	\$4,589,962	\$6,125,586	\$8,899,663	\$2,774,077	45.3%
SERVICES	\$726,181	\$1,260,053	\$3,273,800	\$4,033,950	\$760,150	23.2%
UTILITIES	\$13,017,482	\$12,538,496	\$16,539,916	\$16,748,916	\$209,000	1.3%
TRAVEL	\$26,127	\$13,604	\$63,200	\$63,200	\$0	0.0%
OTHER COSTS	\$192,460	\$134,573	\$200,266	\$201,766	\$1,500	0.7%
OPERATING EXPENSE	\$0	-\$33	\$0	\$0	\$0	0.0%
Operations Total	\$18,766,349	\$18,536,655	\$26,202,768	\$29,947,495	\$3,744,727	14.3%
Equipment						
LEASE PURCHASES	\$2,095	\$1,943	\$4,800	\$4,800	\$0	0.0%
MACHINERY & EQUIPMENT	\$1,628,411	\$798,719	\$601,389	\$653,500	\$52,111	8.7%
Equipment Total	\$1,630,507	\$800,662	\$606,189	\$658,300	\$52,111	8.6%
Program Total	\$29,604,832	\$28,870,459	\$37,161,070	\$41,493,708	\$4,332,638	11.7%

Equivalent Personnel Summary by Position Title – Water Fund

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Assistant Field Operations Division Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Assistant Water Treatment Plant Operations/ Maintenance Supervisor	2.0	2.0	2.0	2.0	0.0	0.0%
Automotive Mechanic I	1.0	1.0	1.0	1.0	0.0	0.0%
Backflow Control Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Backflow Cross Connection Technician IV	1.0	1.0	1.0	1.0	0.0	0.0%
Carpenter I	3.0	3.0	3.0	3.0	0.0	0.0%
Clerk Dispatcher II	2.0	2.0	2.0	2.0	0.0	0.0%
Construction Equipment Mechanic I	3.0	3.0	3.0	3.0	0.0	0.0%
Construction Equipment Mechanic II	1.0	1.0	1.0	1.0	0.0	0.0%
Electrician/Electronic Repairer Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Electronic Technician I	4.0	4.0	4.0	4.0	0.0	0.0%
Electronic Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Equipment Operator III	5.0	5.0	5.0	5.0	0.0	0.0%
Equipment Operator IV	2.0	2.0	2.0	2.0	0.0	0.0%
Field Operations Division Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Heavy Equipment & Construction Welder	1.0	1.0	1.0	1.0	0.0	0.0%
Labor Supervisor I	1.0	1.0	1.0	1.0	0.0	0.0%
Laborer II	6.0	6.0	6.0	6.0	0.0	0.0%
Pipefitter Helper	14.0	14.0	14.0	14.0	0.0	0.0%
Pipefitter I	23.0	23.0	23.0	23.0	0.0	0.0%
Pipefitter II	8.0	8.0	8.0	8.0	0.0	0.0%
Plant Electrician/Electronic Repairer I	3.0	3.0	3.0	3.0	0.0	0.0%
Plant Electrician/Electronic Repairer II	1.0	1.0	1.0	1.0	0.0	0.0%
Plant Operations Division Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Purchasing Technician	0.0	1.0	1.0	1.0	0.0	0.0%

Water Operations Program

Equivalent Personnel Summary by Position Title – Water Fund (Cont'd)

POSITION TITLE	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	2023 PROPOSED	CHANGE AMOUNT	CHANGE PERCENT
Staff Services Assistant	1.0	1.0	1.0	1.0	0.0	0.0%
Storekeeper I	0.0	1.0	1.0	1.0	0.0	0.0%
Supervising Electronic Technician	1.0	1.0	1.0	1.0	0.0	0.0%
Treasury Clerk I	1.0	1.0	1.0	1.0	0.0	0.0%
Valve Repair/Pipefitter II	1.0	1.0	1.0	1.0	0.0	0.0%
Water Meter Technician I	1.0	1.0	1.0	1.0	0.0	0.0%
Water Meter Technician II	1.0	1.0	1.0	1.0	0.0	0.0%
Water Microbiologist I	5.0	5.0	5.0	5.0	0.0	0.0%
Water Microbiologist II	3.0	3.0	3.0	3.0	0.0	0.0%
Water Microbiologist III	1.0	1.0	1.0	1.0	0.0	0.0%
Water Microbiologist V	1.0	1.0	1.0	1.0	0.0	0.0%
Water Plant Maintenance Mechanic I	4.0	4.0	4.0	4.0	0.0	0.0%
Water Plant Maintenance Mechanic I	6.0	6.0	6.0	6.0	0.0	0.0%
Water Plant Maintenance Mechanic II	1.0	1.0	1.0	1.0	0.0	0.0%
Water Plant Maintenance Mechanic Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Water Service Clerk Dispatcher	1.0	1.0	1.0	1.0	0.0	0.0%
Water Service Supervisor II	6.0	6.0	6.0	6.0	0.0	0.0%
Water Support Services Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Water Treatment Plant Division Chief	1.0	1.0	1.0	1.0	0.0	0.0%
Water Treatment Plant Operations/	1.0	1.0	1.0	1.0	0.0	0.0%
Water Treatment Plant Operations/Maintenance Supervisor	1.0	1.0	1.0	1.0	0.0	0.0%
Water Treatment Plant Operator II	7.0	7.0	7.0	7.0	0.0	0.0%
Water Treatment Plant Operator IV	10.0	10.0	10.0	10.0	0.0	0.0%
Water Treatment Plant Trainee	1.0	1.0	1.0	1.0	0.0	0.0%
Water Treatment Plant Worker	2.0	3.0	3.0	3.0	0.0	0.0%
Waterworks Maintenance Helper	2.0	2.0	2.0	2.0	0.0	0.0%
Program Total	148.0	151.0	151.0	151.0	0.0	0.0%

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
WAGES & SALARIES:		
953307A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower/higher step, position reallocations, and salary corrections.	\$30,390	0.0
953471A-5101 Regular Wages: Adjustment in salaries due to positions filled at a lower step, position reallocations, and salary corrections.	\$39,012	0.0
Operations		
MATERIALS & SUPPLIES:		
953307B-6013 Water Meter Inventory: Budget transferred from 953083B-6013 under Water Administration Program.	\$550,000	
953307B-6014 Store Inventory Expense: Budget transferred from 953083B-6014 under Water Administration Program.	\$600,000	

Water Operations Program

Continuation Budget Changes (+/- \$10,000) from FY 2022 Adopted Budget (Cont'd)

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Equipment		
MACHINERY AND EQUIPMENT:		
953307C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$118,000	
953307C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$18,400	
953471C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$217,000	
953471C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$20,000	
953604C-7030 Communication Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$24,990	
953604C-7040 Motor Vehicles: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$50,000	
953604C-7044 Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation.	-\$152,999	

Expansion Budget Request from FY 2022 Adopted Budget

EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Salaries and Wages		
OTHER PREMIUM PAY:		
953307A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$258,388	
953471A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$116,881	
953604A-5250 Salary Adjustments: Anticipated salary increases based on Collective Bargaining Agreement.	\$99,061	
Operations		
MATERIALS & SUPPLIES:		
953307B-6005 Auto Parts: Additional funding due to increased cost of parts.	\$12,500	
953307B-6012 Construction Materials: Additional funding due to increased cost of materials.	\$50,000	
953307B-6013 Water Meter Inventory: Additional funding due to increased cost of materials.	\$110,000	
953307B-6014 Stores Inventory Expense: Additional funding due to increased cost of materials.	\$120,000	
953307B-6019 Stores Inventory Gas & Oil: Additional funding due to increased cost of materials.	\$50,000	
953307B-6022 Gasoline, Diesel, Oil, etc.: Additional funding due to increased cost of fuel.	\$72,077	
953307B-6030 Mach & Equip Replacement Parts: Additional funding due to increased cost of parts.	\$10,000	
953307B-6033 Meter Replacement Expenses: Additional funding due to increased cost of materials.	\$70,000	

Water Operations Program

Expansion Budget Request from FY 2022 Adopted Budget (Cont'd)

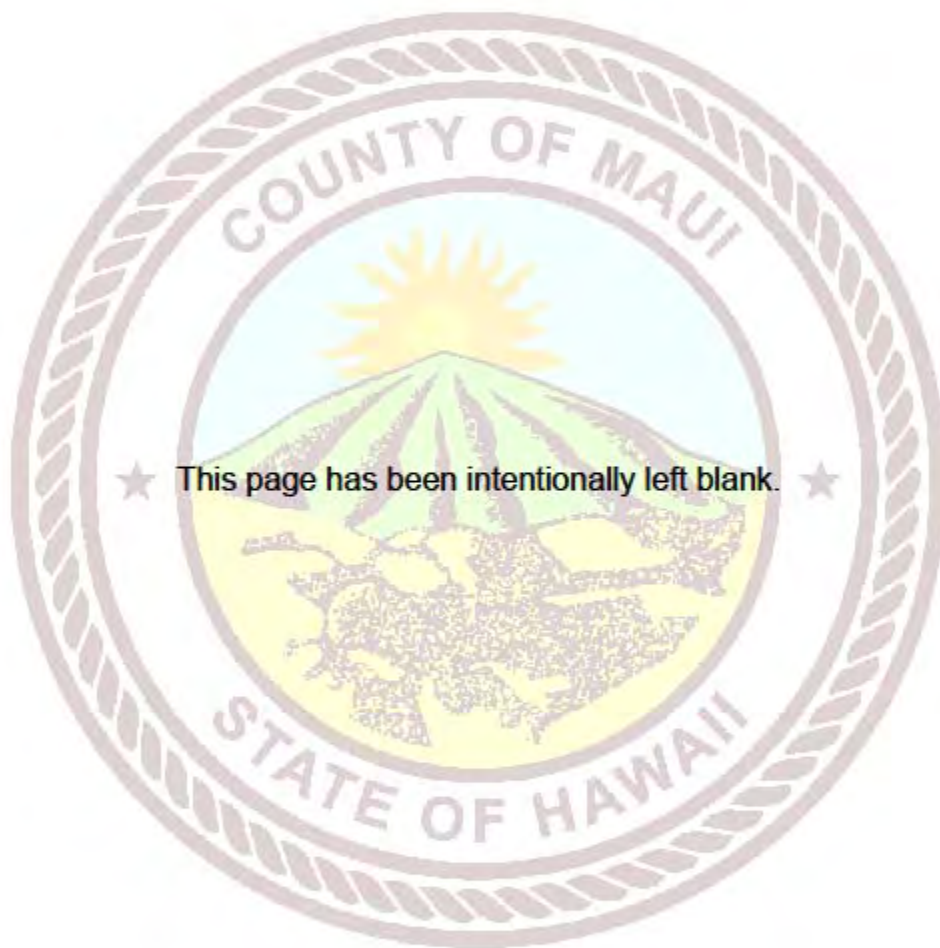
EXPLANATION OF BUDGET CHANGES	CHANGE AMOUNT	CHANGE E/P
Operations		
MATERIALS & SUPPLIES:		
953471B-6005 Auto Parts: Additional funding due to increased cost of parts.	\$4,000	
953471B-6010 Chemical & Other Filter Supplies: Additional funding for disinfection and treatment.	\$800,000	
953471B-6025 Laboratory Supplies: Additional funding due to increased cost of supplies.	\$15,500	
953604B-6010 Chemical & Other Filter Supplies: Additional funding due to increased cost of chemicals.	\$225,000	
953604B-Laboratory Supplies: Increase of regulatory required laboratory equipment costs.	\$15,000	
953604B-6030 Mach & Equip Replacement Parts: Increase cost of replacement equipment and shipping.	\$50,000	
953604B-6031 Repairs & Maintenance Supplies: Additional funding based on actual expenditures.	\$20,000	
SERVICES:		
953471B-6112 Contractual Service: Additional funding for accreditation program, special training, FSMO, and audits.	\$350,000	
953471B-6129 Other Services: Additional funding due to cost increase.	\$5,150	
953471B-6132 Professional Services: Additional funding for professional consultants, water quality/pump/electric.	\$325,000	
953604B-6132 Professional Services: Additional funding to cut dead trees at Olinda Water Treatment Plant; safety hazard - damaging fence line Phase I.	\$80,000	
UTILITIES:		
953307B-6154 Telephone: Additional funding based on actual expenditures.	\$9,000	
953604B-6178 Water Delivery Charges: Restore reduction from FY 2022.	\$200,000	
OTHER COSTS:		
953471B-6235 Rentals: Additional funding due to cost increase.	\$1,000	
953471B-6244 Computer Software: Additional funding due to cost increase.	\$500	
Equipment		
MACHINERY AND EQUIPMENT:		
953307C-7031 Computer Equipment: Replacement of one computer for Value Maintenance Work Foreman at \$2,500.	\$2,500	
953307C-7040 Motor Vehicles: Replacement of one 1-Ton 4x4 Pickup Utility Box Liftgate Pipe Rack at \$65,000; and two 1-Ton 4x4 Pickup Utility Pipe Rack Liftgate at \$65,000 each.	\$195,000	
953307C-7044 Other Equipment: Purchase one End Dump Trailer at \$97,000 and one Brush Mulching Head Attachment at \$62,500; and replacement of five multipurpose saws at \$1,500 each.	\$167,000	
953471C-7031 Computer Equipment: Replacement of five SCADA computers at \$3,600 each and five laptops for Plant Operations' supervisors at \$2,500 each.	\$30,500	
953471C-7040 Motor Vehicles: Replacement of one 4x4 SUV at \$60,000.	\$60,000	
953604C-7044 Other Equipment: Replacement of one Fuel Storage Tank for Backup Generator at \$193,000 and one 23 HP Riding Lawn Mower, 54" Deck at \$5,500.	\$198,500	
TOTAL EXPANSION BUDGET	\$3,722,557	0.0



Capital Program



Mayor's Proposed Budget
FY 2023



Capital Program

Capital Budget Summaries

This section provides a description of the County of Maui's Capital Budget; summaries of the proposed FY 2023 Capital Budget by major fund, department, district, funding type and project type; six-year proposed Capital Improvement Program (CIP) plan, also referred to as "Capital Program" budget; impacts of the capital projects on the operating budget; and capital budget policies and guidelines. Detailed information relating to the capital projects with proposed funding in FY 2023 can be found in the Department Capital Project Sheets section of this budget book.

Definition of Capital Program and Capital Project

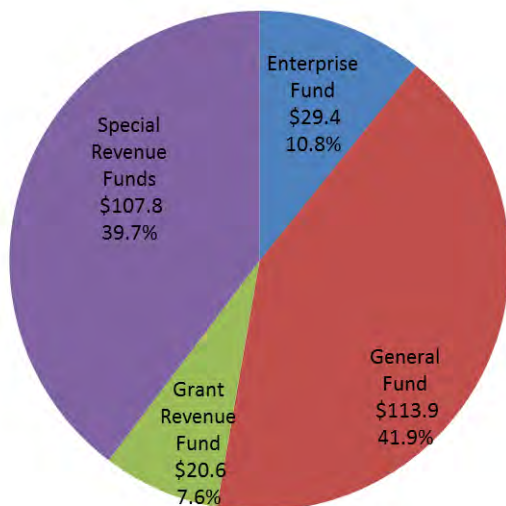
The County of Maui's CIP plan is a six-year plan that outlines the public infrastructure needs of the community. The CIP plan provides the citizens of Maui County with a list of capital projects planned for the ensuing fiscal year and the next succeeding five years. While the CIP plan covers a 6-year planning horizon, the plan is updated annually to reflect ongoing changes as projects are added, existing projects are modified, completed, and/or withdrawn from the CIP plan. The County Council appropriates funding for capital projects planned in the ensuing fiscal year.

Chapter 3.04.010, Maui County Code, defines a capital improvement as "*a permanent improvement or betterment as distinguished from ordinary repair or current maintenance.*" A capital project is a project to construct either new facilities; significant, long-term renovation to existing facilities; or purchase of specialized, long-life equipment. Many grants made by non-County entities (i.e. State, Federal, or private) to fund capital projects for the County are also included in the capital budget.

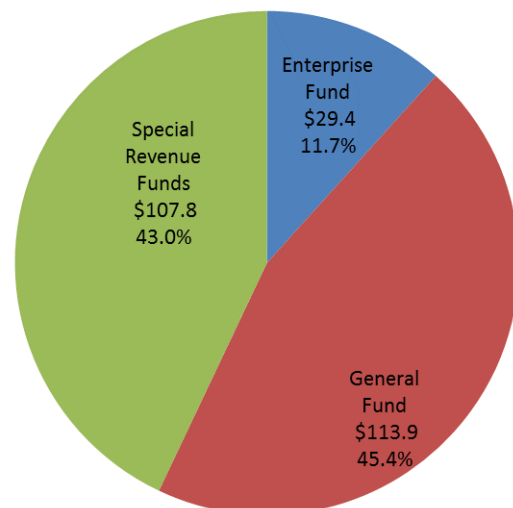
The Charter and County Code do not provide provisions on a monetary threshold for projects to qualify as a capital project. However, there are many factors that affect how a capital project is funded and administered. Depending on its cost, size and scope, a project may be funded in the Department's operating or capital budget. Bonds or loans may only be used to fund capital projects.

FY 2023 Capital Budget Overview

ALL SOURCES OF FUNDS: \$271.7M
Total Capital Projects by Major Fund Type
Figure 5-1 (in Millions)



COUNTY SOURCES OF FUNDS: \$251.0M
Total Capital Projects by Major Fund Type
Figure 5-2 (in Millions)



Capital Program

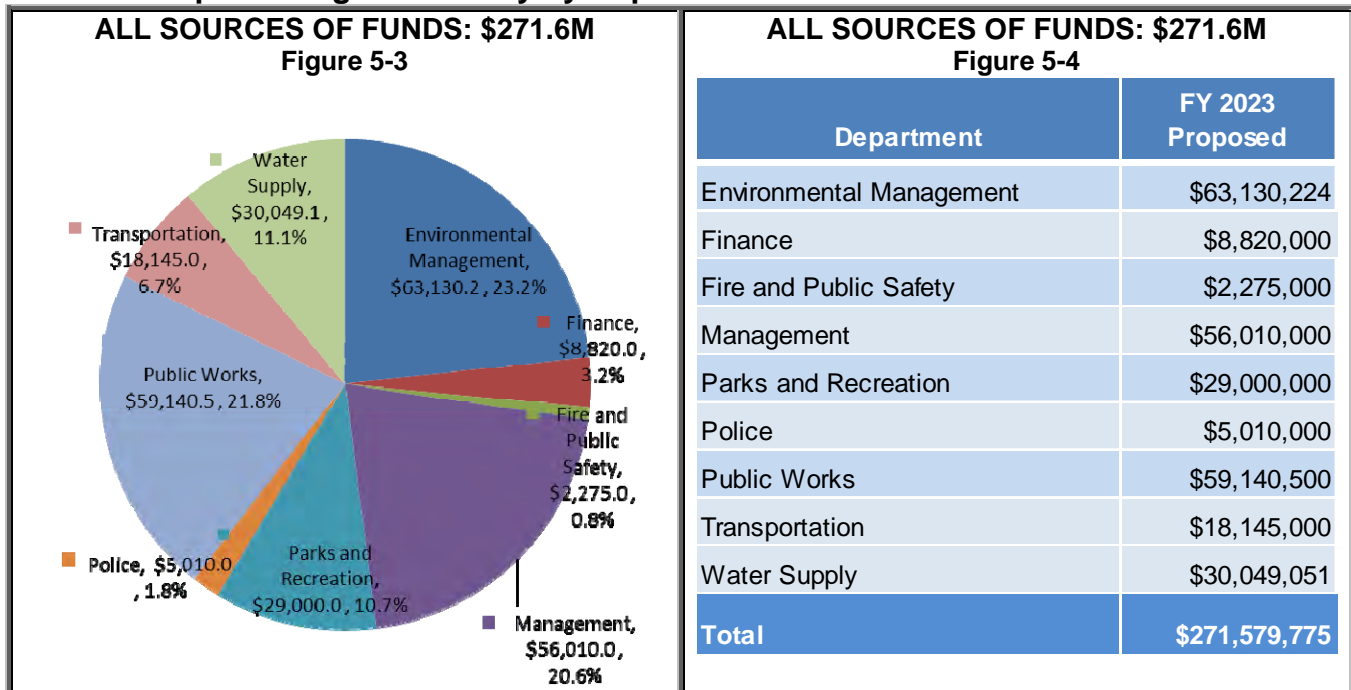
Capital Budget Summaries

FY 2023 Capital Budget Overview (Cont'd)

As shown in the charts on the prior page, the proposed FY 2023 CIP Budget totals \$271.6 million. This total includes capital projects funded through the County and Grant Revenue Funds. The FY 2023 CIP Budget funded by County Funds is \$251.0 million, an increase of \$90.7 million from the FY 2022 Adopted Budget.

The following sections include graphs and tables detailing the FY 2023 Proposed Capital Budget from All Sources of Funds by department, district, fund type and project type:

FY 2023 Capital Budget Summary by Department



As shown in Figure 5-3, the Department of Environmental Management's capital projects make up 23.2 percent or \$63.1 million of the total FY 2023 Capital Budget. These capital projects consist of those planned under both the Solid Waste and Wastewater Divisions. The most notable projects proposed for FY 2023 are: Central Maui Landfill Phase III-B Lateral Expansion, \$10.0 million; West Maui Recycled Water System Expansion, \$6.1 million; Kihei No. 3 Force Main Replacement, \$4.8 million; and Kihei Wastewater Reclamation Facility Grit System Replacement, Napili Wastewater Pump Station No. 2 Modifications, and Countywide Environmental Protection Agency (EPA) Compliance Wastewater Reclamation Facility Renovation Projects, \$4.0 million each.

Capital projects for the Department of Public Works represent the second largest percentage of the total projects proposed at 21.8 percent or \$59.1 million of the total FY 2023 Capital Budget. Projects listed under this department consist of road and related improvements, beautification, sidewalks, bike paths, drainage, bridge repairs and maintenance, safety and utilities, and accessibility for persons with disabilities. This year's funding includes: Countywide Federal Aid Program, \$12.0 million; Countywide Bridge and Drainage Program, \$10.1 million; Countywide Road Resurfacing and Pavement Preservation, \$9.8 million; Iao Stream Flood Control Program, \$7.7 million; and Front Street Sidewalk, Railing and Seawall Repair, \$5.2 million.

Capital Program

Capital Budget Summaries

FY 2023 Capital Budget Summary by Department (Cont'd)

At \$56.0 million, or 20.6 % percent, the Department of Management holds the third largest percentage of the total CIP for FY 2023. The Department is responsible for the following projects: Halau of Oihi Arts, \$54.0 million; Wailuku Civic Hub, \$1.2 million; and 60 South Church Street Building Renovations, \$810,000.

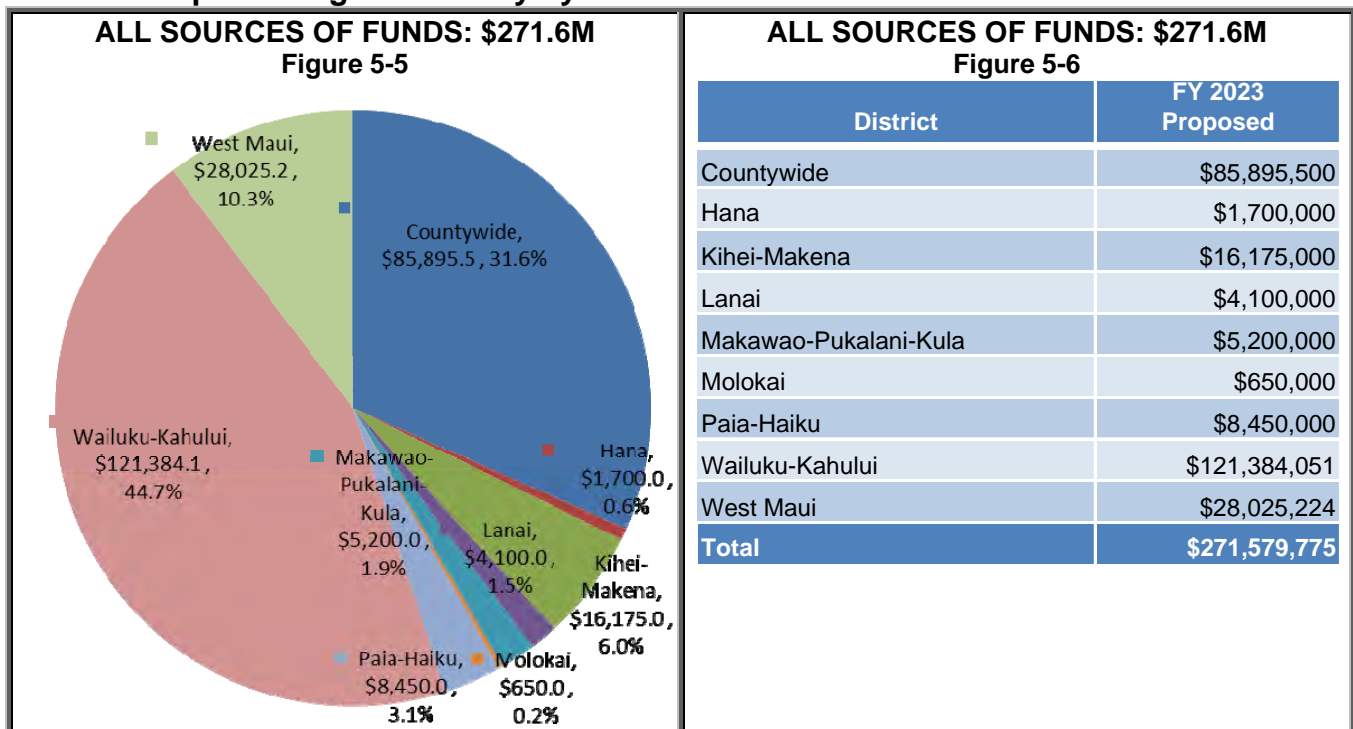
A high priority for the Administration is assuring that the availability of water is sufficient to meet the community's needs. This year's funding for the Department of Water Supply represents \$30.1 million or 11.1 percent of the total FY 2023 CIP Budget and includes: Countywide Upgrades and Replacements, \$14.9 million; Upper Kula Transmission Improvements, \$5.0 million; Countywide Facility Improvements \$4.7 million; West Maui Reliable Capacity, \$2 million; and Central Maui Reliable Capacity, \$1.8 million.

This year's funding for the Department of Parks and Recreation represents \$29.0 million or 10.7 percent of the total CIP budget for FY 2023. The Department's projects include: War Memorial Gym Building Improvements, \$10 million; War Memorial Football Stadium and Track Rehabilitation, \$7.2 million; Lanai Youth Center and Skate Park, \$1.5 million; Countywide Park Playground Improvements, \$1.1 million; and Old Hana School Improvements, Lower Paia Park Parking Lot, and Lahaina Civic Center Rehabilitation, \$1.0 million each.

The sixth largest percentage of total CIP for FY 2023 is the Department of Transportation at \$18.1 million or 6.7 percent. Transportation's projects include: Land acquisition for a Transportation Baseyard, \$16.0 million; Parking Benefits District, \$1.5 million; and Bus Stops and Shelters, \$600,000.

The FY 2023 Capital Budget also includes projects for the Department of Finance, \$8.8 million or 3.2 percent; Department of Police, \$5.0 million or 2.4 percent; and Department of Fire and Public Safety \$2.3 million or 0.8percent. The funding will be used for equipment; a new communications facility; renovations to existing and newly acquired buildings; and grading, grubbing, and abandoned structure demolition for a new fire station.

FY 2023 Capital Budget Summary by District



Capital Program

Capital Budget Summaries

FY 2023 Capital Budget Summary by District (Cont'd)

As shown in Figure 5-5, the largest percentage of the CIP Budget for FY 2023, \$121.4 million or 44.7 percent, is allocated for projects in the Wailuku-Kahului community plan area. Some of the major capital projects include: Halau of Oiwi Arts, \$54 million; Transportation Baseyard, \$16 million; War Memorial Gym Building Improvements, \$10 million; Central Maui Landfill Phase III-B Lateral Expansion, \$10 million; Iao Stream Flood Control Program, \$7.7 million; and War Memorial Football Stadium and Track Rehabilitation, \$7.2 million.

The Countywide appropriations are proposed at \$85.9 million or 31.6 percent which makes up the second largest percentage of the total FY 2023 Proposed Capital Budget. This category includes projects for more than one community plan area. This year's planned countywide projects include: Countywide Upgrades and Replacements, \$14.9 million; Countywide Federal Aid Program, \$12.0 million; Countywide Bridge and Drainage Program, \$10.1 million; Countywide Road Resurfacing and Pavement Preservation, \$9.8 million; and Countywide Equipment, \$8.5 million.

The third largest percentage of this year's proposed capital budget of \$28.0 million or 10.3 percent, is allocated for the West Maui community plan area. Some of the major capital projects include: West Maui Recycled Water System Expansion, \$6.1 million; Front Street Sidewalk, Railing, and Seawall Repair, \$5.2 million; Napili Wastewater Pump Station No. 2 Modification, \$4.0 million; Lahaina Wastewater Reclamation Facility R-1 Process Expansion, \$3.1 million; and West Maui Reliable Capacity, \$2.0 million.

The proposed projects for the Kihei-Makena community plan area is proposed at \$16.2 million or 6.0 percent, the fourth largest percentage of the total FY 2023 Proposed Capital Budget. Major CIP projects in this community plan area include: Kihei No. 3 Force Main Replacement, \$7.2 million; Kihei Wastewater Reclamation Facility Grit System Replacement, \$4.0 million; North Kihei R-1 Line Replacement, \$1.9 million; Kihei Land Application System, \$1.5 million; and Kihei Laboratory Building Replacement, \$1.0 million.

The Paia-Haiku community plan area represents \$8.5 million or 3.1 percent of the total FY 2023 Proposed Capital Budget. The capital improvement projects in this area includes: Spreckelsville Force Main Replacement, \$3.6 million; Repair of Kaupakalua Road in the Vicinity of Lepo Street, \$2.3 million; Haiku Fire Station, \$1.0 million; Lower Paia Park Parking lot, \$1.0 million; and Baldwin Avenue Public Parking Lot Improvements, \$400,000.

The Makawao-Pukalani-Kula community plan area has a proposed budget of \$5.2 million or 1.9 percent which comprises Upper Kula Transmission Improvements, \$5.0 million and Upcountry Reliable Capacity, \$200,000.

The Lanai community plan area has \$4.1 million or 1.5 percent of the FY 2023 Proposed Capital Budget. The capital projects on Lanai include: Lanai Wastewater Treatment Pond Renovations, \$2.0 million; Lanai Youth Center and Skate Park, \$1.5 million; Fifth Street Courts Resurfacing and Improvements, \$350,000; and Lanai Landfill Groundwater Monitoring Exemption, \$250,000.

The Hana community plan area is proposed for \$1.7 million or 0.6 percent of the total FY 2023 Proposed Capital Budget. The major capital projects in this area are the Old Hana School Improvements at \$1.0 million and Kalepa Revetment and Seawall Repair for \$700,000.

The projects in the Molokai community plan area include Pukoo Fire Station Renovation, \$500,000 and Mitchell Pauole Center Tennis Court Improvements, \$150,000.

FY 2023 Capital Budget Summary by Fund Type

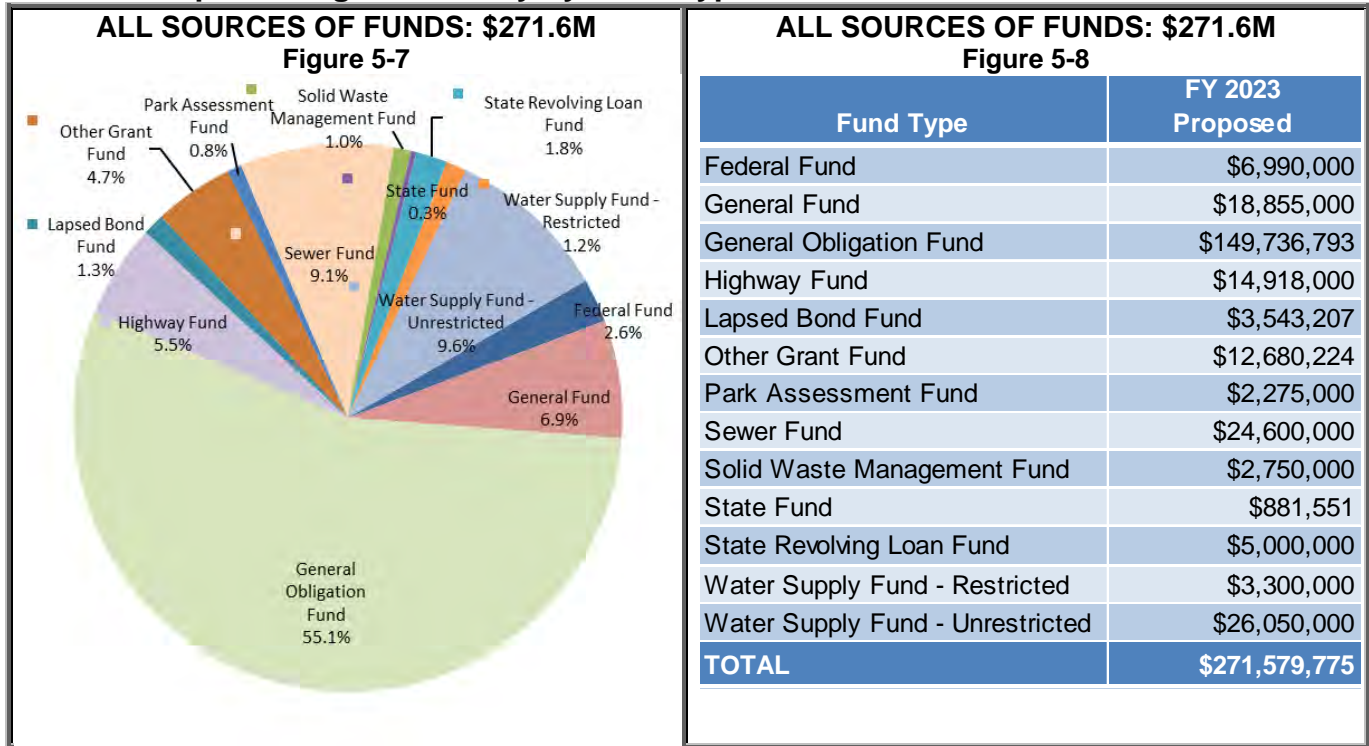


Figure 5-7 details distribution of the capital budget, by funding type. The largest source of funding for capital projects planned in FY 2023 is the General Obligation Bond (“G. O. Bond”) Fund at 55.1 percent of the total. The next largest sources of funding are Water Supply Fund (Unrestricted) at 9.6 percent, Sewer Fund at 9.1 percent, General Fund at 6.9 percent, and Highway Fund at 5.5 percent.

The County of Maui funds its Capital Program through the use of several different funding mechanisms. Federal Funds are provided to the County by Federal departments or agencies and State Funds are those received from State departments or agencies as grant awards or contracts

The State Revolving Loan Fund is available funding for County projects from a program administered by the State Department of Health. This source of funding provides low interest rate loans to fund construction of drinking water and wastewater infrastructure projects to achieve or maintain compliance with Federal Clean Water and Drinking Water Acts.

The General Fund is the primary operating fund of a governmental organization that accounts for activities and services not required to be accounted for in another fund, and traditionally associated with governments, such as police and fire service. Core government services are financed primarily through taxes, fees, and intergovernmental and other non-exchange revenues.

G. O. Bond Funds are for major capital projects secured by the pledge of the County’s full faith, credit, and taxing power. Lapsed Bond Proceeds are funds from a prior issuance of G. O. Bonds that have lapsed and made available for re-appropriation.

The Highway Fund is funded by the County’s fuel tax, public utility franchise tax, and motor vehicle weight tax. These taxes may be used for highway and mass transit related projects and services.

Capital Program

Capital Budget Summaries

FY 2023 Capital Budget Summary by Fund Type (Cont'd)

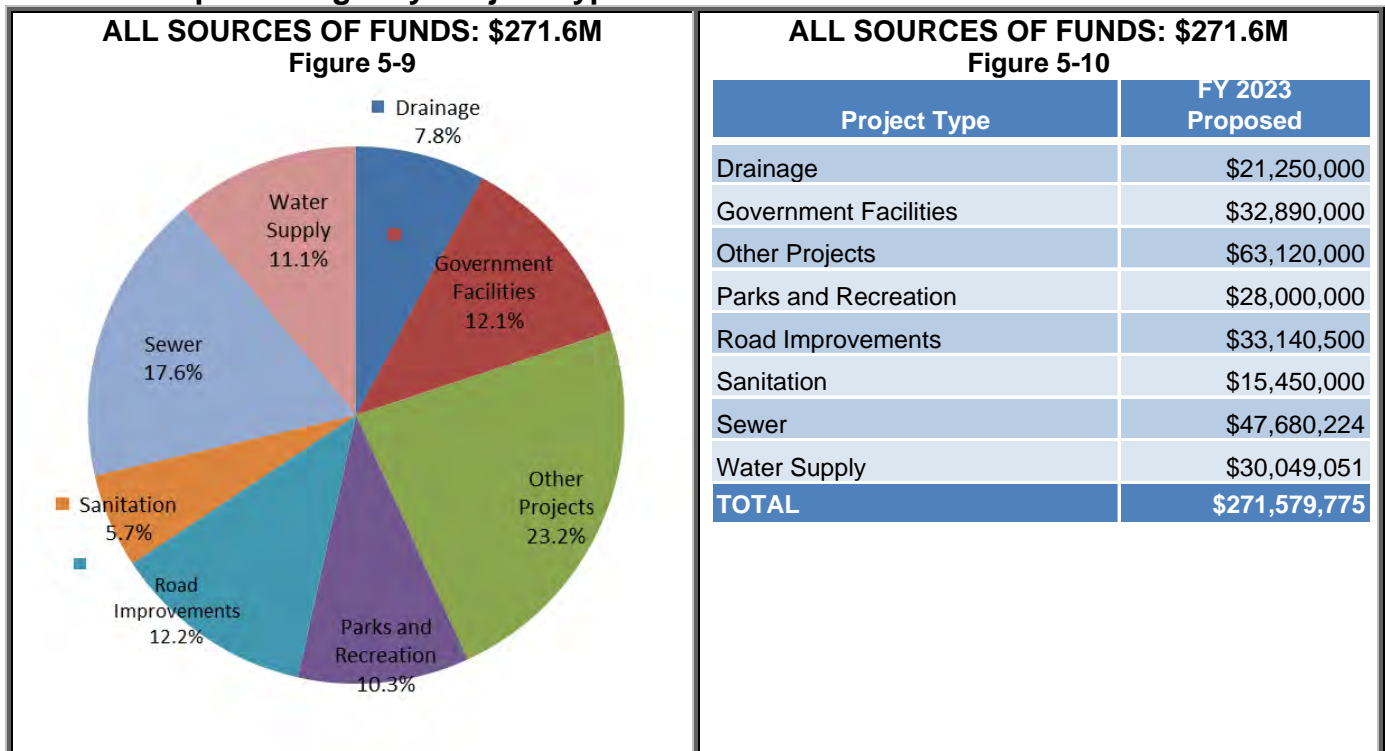
The Park Assessment Fund is derived from contributions in lieu of land and paid to the County as a condition of the approval of a subdivision. The funds may be used for the purpose of providing parks and playgrounds to the specific community district that the fund derived from.

The Sewer Fund is funded by sewer assessments and user fees. Funds can only be used for wastewater-related operations and capital projects. The Solid Waste Management Fund derives its revenues by fees associated with landfill disposal and refuse collection.

Restricted Water Supply Fund was established for the water system development fees collected from new users. This is a fee imposed on applicants for new services to fund a portion of costs to construct water system improvements or to recover the cost of existing water systems made from anticipation of additional demand on the systems.

Unrestricted Water Supply Fund was established to set aside water revenues for services provided to fund capital projects related to system repairs, maintenance, and facility replacements.

FY 2023 Capital Budget by Project Type



As shown in Figure 5-9, the largest project type is Other projects, 23.2 percent; followed by Sewer, 17.6 percent; Road Improvements, 12.2 percent; Government Facilities, 12.1 percent; Water Supply, 11.1 percent; Parks and Recreation, 10.3 percent; Drainage, 7.8 percent; and Sanitation, 5.7 percent.

Major capital projects under Other Projects are: Halau of Oihi Arts, \$54.0 million; Countywide Equipment, \$8.5 million; and Bus Stops and Shelters, \$600,000.

Capital Program

Capital Budget Summaries

FY 2023 Capital Budget by Project Type (Cont'd)

Appropriations under the Sewer project type include: West Maui Recycled Water System Expansion, \$6.1 million; Kihei No. 3 Force Main Replacement, \$4.8 million; Countywide Environmental Protection Agency (EPA) Compliance Wastewater Reclamation Facility Renovation Projects, \$4.0 million; Napili Wastewater Pump Station No. 2 Modifications, \$4.0 million; and Kihei Wastewater Reclamation Facility Grit System Replacement, \$4.0 million.

Major capital projects under the Government Facilities project type include: Transportation Baseyard, \$16.0 million; Communications Facilities Development Project, \$3.4 million; Countywide Facilities Maintenance Program, \$2.7 million; Highways Division Countywide Baseyard Facilities Program, \$1.7 million; and Countywide Police Facilities, \$1.6 million.

Road Improvement projects includes: Countywide Federal Aid Program, \$12.0 million; Countywide Road Resurfacing and Pavement Preservation, \$9.8 million; Front Street Sidewalk, Railing, and Seawall Repair, \$5.2 million; Repair of Kaupakalua Road in the Vicinity of Lepo Street, \$2.3 million; and Countywide Traffic and Safety Program, \$1.6 million.

Our fifth largest project type, Water Supply is highlighted by these projects: Countywide Upgrades and Replacement, \$14.9 million; Upper Kula Transmission Improvements, \$5.0 million; Countywide Facility Improvements, \$4.7 million; West Maui Reliable Capacity, \$2.0 million; and Central Maui Reliable Capacity, \$1.8 million.

The sixth largest project type is Parks and Recreation. These projects consist of the following: War Memorial Gym Building Improvements, \$10.0 million; War Memorial Football Stadium, \$7.2 million; Lanai Youth Center and Skate Park, \$1.5 million; Velma McWayne Santos Center Improvements, \$1.0 million; Lahaina Civic Center Rehabilitation, \$1.0 million; and Lower Paia Park Parking Lot, \$1.0 million.

In addition to Road projects, the Department of Public Works also handles projects falling in the Drainage category. These include Countywide Bridge and Drainage Program, \$10.1 million; Iao Stream Flood Control Program, \$7.7 million; and Countywide Drainline Replacement Program, \$3.5 million.

Our final category is Sanitation which is under the Department of Environmental Management's Solid Waste Division. The following projects are planned for the FY 2023: Central Maui Landfill Phase III-B Lateral Expansion, \$10.0 million; Central Maui Landfill Gas Collection System Reliability, \$2.0 million; Interim County of Maui Green Waste and Biosolids Management, \$1.1 million; and Central Maui Landfill Phase II/III Interface Development, \$700,000.

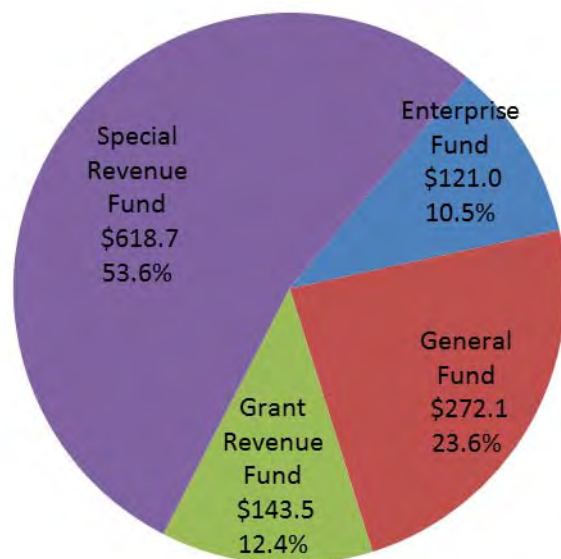
Capital Program

Capital Budget Summaries

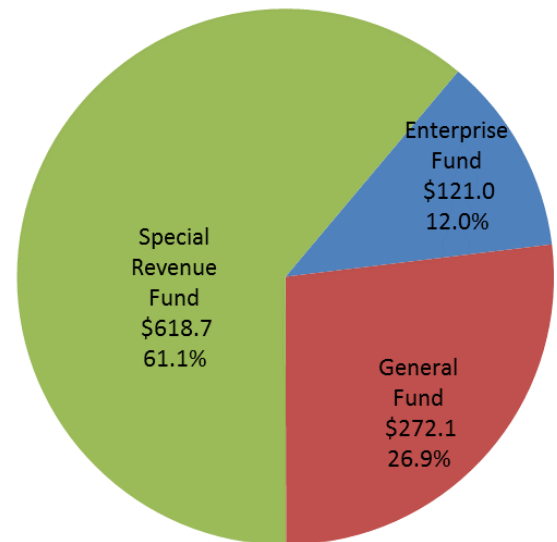
Six-Year Capital Budget Summaries

Figures 5-11 to 5-14 summarize the planned CIP Budget for FY 2023 through FY 2028 by Major Fund Type and Total Capital Projects from All Sources of Funds and County Sources of Funds. Detailed information relating to the six-year CIP plan is presented in the Capital Budget Ordinance and is accessible on the County's website: www.mauicounty.gov.

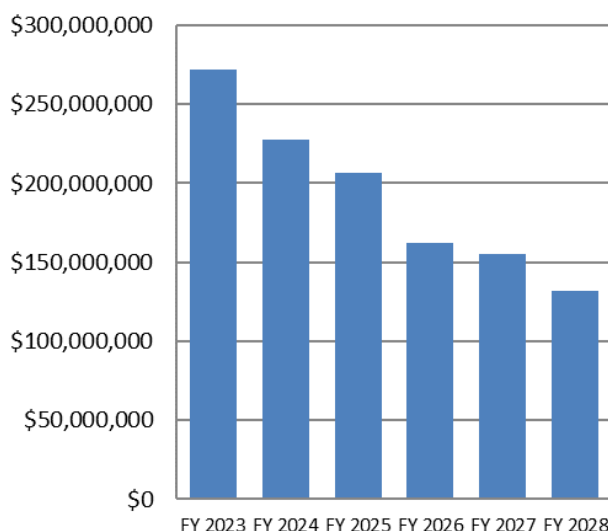
ALL SOURCES OF FUNDS: \$1.155B
Total Capital Projects by Major Fund Type
Figure 5-11 (in Millions)



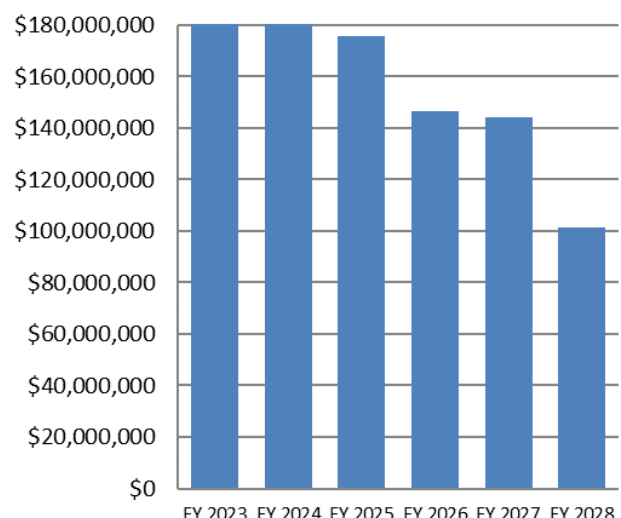
COUNTY SOURCES OF FUNDS: \$1.011B
Total Capital Projects by Major Fund Type
Figure 5-12 (in Millions)



ALL SOURCES OF FUNDS: \$1.155B
Total Capital Projects by Fiscal Year
Figure 5-13



COUNTY SOURCES OF FUNDS: \$1.011B
Total Capital Projects by Fiscal Year
Figure 5-14



Capital Program

Capital Budget Summaries

Impact on the Operating Budget

Identifying the impact of the planned capital projects on the operating budget and quantifying the costs associated with funding capital projects is an integral part of the CIP plan. Incurring future operating expenses is expected of most capital projects. The total anticipated impact on the operating budget for FY 2023 is \$2.7 million and \$13.6 million for the next succeeding years. For FY 2023, operating expenses will be incurred by the capital projects for Water Supply, 66.1 percent; Environmental Management, 20.5 percent; Parks and Recreation, 9.2 percent; and Transportation, 4.2 percent.

Debt service or the cost of financing capital projects funded by G. O. Bonds significantly impacts the operating budget. The allocation of G.O. Bonds to individual projects is reflected in the Funding Details and Methods of Financing sections in the individual project sheets.

These operating impacts are presented in the CIP plan through the inclusion of anticipated impacts in the Operating Impact Narrative section of the individual project sheets, which can be found in the Department Capital Project Sheets section of the program budget. The operating budget may include costs associated with additional staffing, maintenance, other non-maintenance, and non-capital equipment.

Figure 5-15 below provides a summary of the capital projects' impact on the annual operating budget for the next six years by department as reported to the Budget Office by County departments:

Capital Improvement Impact on the Operating Budget
Figure 5-15

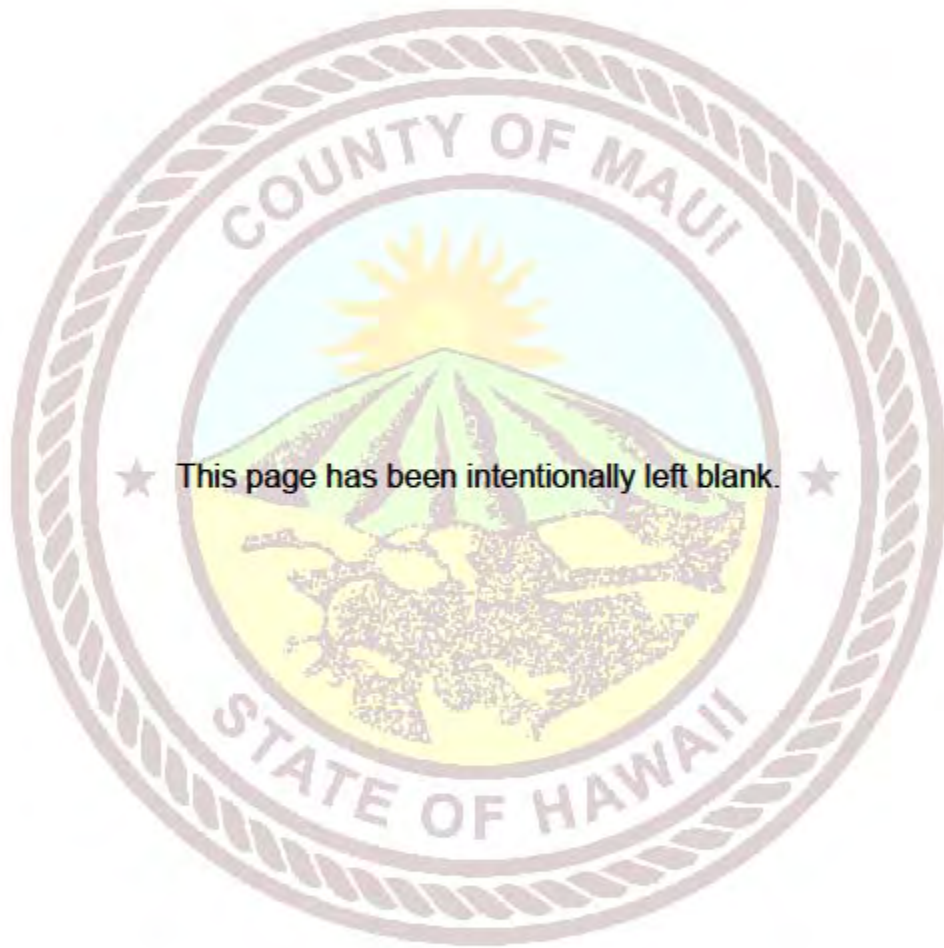
Department	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year Total
Environmental Management	\$568,000	\$564,000	\$567,500	\$568,500	\$567,750	\$507,500	\$3,343,250
Parks and Recreation	\$244,954	\$246,902	\$248,909	\$250,976	\$253,107	\$255,250	\$1,500,098
Transportation	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$690,000
Water Supply	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$10,800,000
TOTAL	\$2,727,954	\$2,725,902	\$2,731,409	\$2,734,476	\$2,735,857	\$2,677,750	\$16,333,348

Project Prioritization

The prioritization method utilized by the County allows for a capital expenditure strategy that enables the County to provide appropriate facilities for its employees and customers and to manage future costs.

All capital projects recommended for inclusion in the six-year CIP plan are initially prioritized by the department before being further analyzed by the Budget Office, based upon various criteria. This assessment is designed to measure both the overall need for a project, the relative urgency of a project, and available funding sources. It is not a substitute for the decision-making process undertaken by the Mayor and the County Council. It is however, an attempt to define some basic evaluation criteria that can be applied against competing countywide requests and become one of the many factors in the overall decision-making process.

Pursuant to Section 8-8.3 of the Charter, the proposed capital improvement projects are also reviewed by the Planning Director in relation to the Maui Island Plan and community plans.



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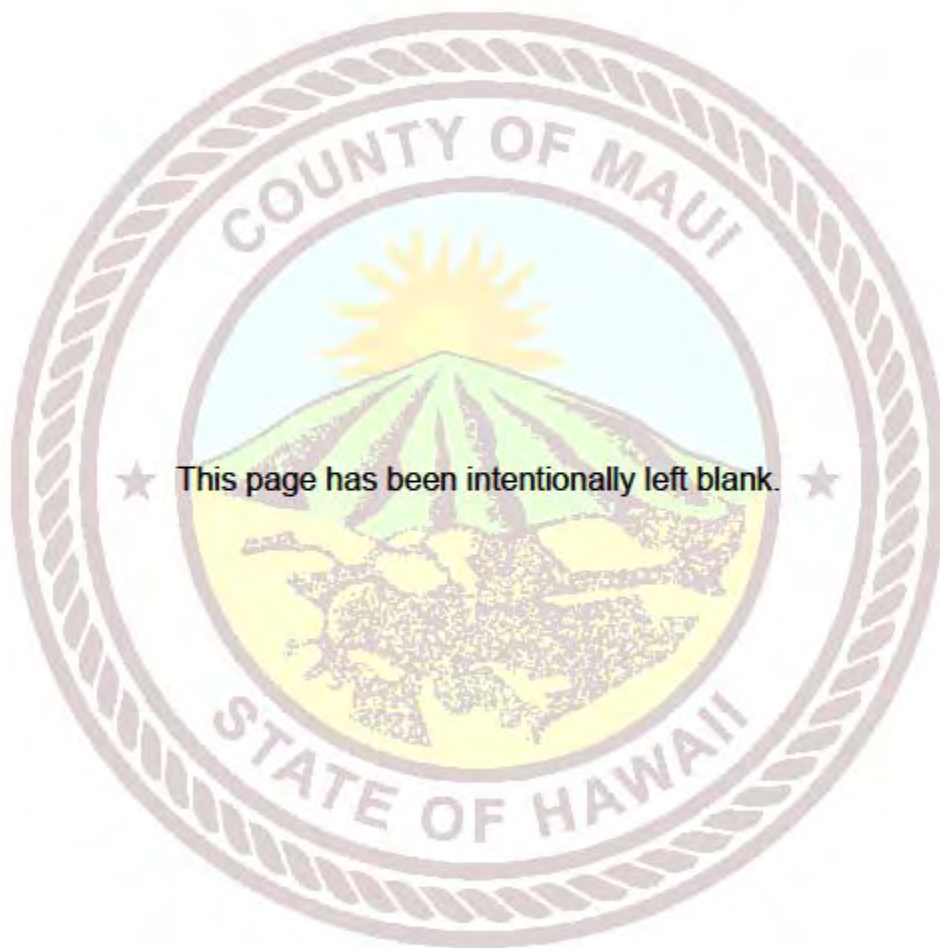


Environmental Management

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

District	Project Type	CBS No	Project Name	Fund	\$ in 1000's		
					Fiscal Year		
					2023	2024-2028	6-Yr Total
Countywide	Sanitation	CBS-3182	Environmental Compliance System Design and Construction	SW	500	2,500	3,000
	Sewer	CBS-1119	Countywide Environmental Protection Agency (EPA) Compliance Wastewater Reclamation Facility Renovation Projects	WF	4,000	8,000	12,000
		CBS-1128	Countywide Wastewater System Modifications	WF	1,500	5,000	6,500
		CBS-1132	Countywide Environmental Protection Agency (EPA) Compliance Projects	WF	1,500	3,000	4,500
		CBS-6081	Countywide Pump Station Renovations (SCADA)	WF	0	4,000	4,000
Hana		CBS-5039	Central Hana Sewer System	WF	0	2,200	2,200
Kihei-Makena		CBS-1148	Kihei-Makena Environmental Protection Agency (EPA) Compliance Sewer Rehabilitation	WF	0	4,000	4,000
		CBS-1166	South Maui Recycled Water Distribution System Expansion (Wailea)	WF	0	2,500	2,500
		CBS-2321	North Kihei Mauka Transmission System	GB	0	17,000	17,000
		CBS-2729	Kihei No. 6 Force Main Replacement	SRF	0	6,000	6,000
				WF	0	400	400
		CBS-3198	Kihei Wastewater Pump Station No. 3 Modification/Upgrade	WF	0	3,300	3,300
		CBS-3199	Kihei Wastewater Pump Station No. 4 Modification/Upgrade	WF	200	2,000	2,200
		CBS-3563	Kihei No. 3 Force Main Replacement	GB	4,800	0	4,800
		CBS-3568	Kihei Wastewater Pump Station No. 5 Modification and Force Main Replacement	SRF	0	4,300	4,300
				WF	0	400	400
		CBS-3569	Kihei Wastewater Pump Station No. 6 Modification/Upgrade	SRF	0	6,800	6,800
				WF	0	600	600
		CBS-3570	Kihei Wastewater Pump Station No. 7 Relocation	SRF	0	8,000	8,000
		CBS-5026	Kihei Wastewater Reclamation Facility Grit System Replacement	GB	4,000	0	4,000
		CBS-5027	Kihei Wastewater Pump Station No. 8 Modification/Upgrade	SRF	0	4,000	4,000
				WF	0	400	400

Capital Improvement Program

		CBS-5030	Liloa Drive Recycled Water Line	GB	0	4,000	4,000
		CBS-5032	Kaiola Place Sewer Extension	WF	0	1,000	1,000
		CBS-5519	Kihei Wastewater Pump Station No. 2 Modification/Upgrade	WF	0	2,000	2,000
		CBS-5520	Kihei Land Application System	WF	1,500	0	1,500
		CBS-5521	North Kihei Reuse Distribution Expansion	OG	600	0	600
				SRF	0	4,000	4,000
				WF	400	0	400
		CBS-6082	South Kihei Capacity Sewer Upgrades	WF	0	1,600	1,600
		CBS-7246	North Kihei R-1 Line Replacement	WF	1,900	0	1,900
		CBS-7247	Kihei Laboratory Building Replacement	WF	1,000	0	1,000
Lanai	Sanitation	CBS-7238	Lanai Landfill Groundwater Monitoring Exemption	SW	250	0	250
	Sewer	CBS-4591	Lanai WWRF Facility Plan	GB	0	10,000	10,000
				WF	0	1,000	1,000
		CBS-7250	Lanai Wastewater Treatment Pond Renovations	WF	2,000	0	2,000
Makawao-Pukalani-Kula		CBS-5038	Makawao Master Sewer Plan	WF	0	250	250
Molokai		CBS-1153	Kaunakakai Effluent Force Main Replacement	GB	0	1,900	1,900
				WF	0	200	200
		CBS-5037	Kualapuu Sewer System Rehabilitation	WF	0	2,100	2,100
Paia-Haiku		CBS-3207	Paia Wastewater Pump Station Modifications	WF	150	1,500	1,650
		CBS-4588	Spreckelsville Force Main Replacement	GB	3,600	0	3,600
Wailuku-Kahului	Sanitation	CBS-1099	Central Maui Landfill Phases IV & V Final Closure	GB	0	8,000	8,000
		CBS-2721	CML Operations Facilities	GB	0	5,000	5,000
				SW	250	350	600
		CBS-3567	Central Maui Landfill Land Purchase	GB	0	500	500
				SW	150	0	150
		CBS-6634	CML Ph II/III Interface Development	GB	700	3,500	4,200
		CBS-6635	CML Ph III-B Lateral Expansion	GB	10,000	0	10,000

Capital Improvement Program

		CBS-6639	Central Maui Landfill Gas Collection System Reliability	GB	2,000	0	2,000
		CBS-6640	Central Maui Landfill Comprehensive EIS	SW	500	1,200	1,700
		CBS-7235	CML Kaliialinui Gulch Crossing	GB	0	3,000	3,000
				GF	0	500	500
		CBS-7252	Interim County of Maui Greenwaste and Biosolids Management	SW	1,100	0	1,100
	Sewer	CBS-1113	Wailuku-Kahului Wastewater Reclamation Facility (WWRF) Shoreline Erosion Protection	WF	0	300	300
		CBS-1131	Wailuku-Kahului Environmental Protection Agency (EPA) Compliance Sewer Rehabilitation	WF	1,000	5,000	6,000
		CBS-1158	Waiko Road Subdivision Sewer System	SRF	0	2,500	2,500
		CBS-1169	Wailuku-Kahului Wastewater Reclamation Facility (WWRF) Upgrade to R-1	OG	0	18,000	18,000
				WF	0	1,800	1,800
		CBS-1171	Wailuku-Kahului Recycled Water Force Main	SRF	0	25,000	25,000
		CBS-2323	Wailuku Wastewater Pump Station Modifications	GB	0	8,000	8,000
				WF	500	1,500	2,000
		CBS-3204	Upper Waiko Road Sewer Extension	WF	150	2,000	2,150
		CBS-3205	Old Wailuku Heights Sewer System	WF	0	300	300
		CBS-3206	Central Maui Regional WWRF (Waikapu)	GB	0	23,000	23,000
				OG	0	23,000	23,000
		CBS-3211	Kaa Wastewater Pump Station Modification	WF	0	200	200
		CBS-3212	Hoo Hui Ana Wastewater Pump Station Modifications	WF	0	1,900	1,900
		CBS-3574	Wailuku/Kahului Wastewater Reclamation Facility Concrete Rehabilitation	WF	0	500	500
		CBS-5033	Wailuku-Kahului Soil Aquifer Treatment (SAT) Basins	GB	0	10,000	10,000
		CBS-5034	Wailuku-Kahului Recycled Water Pump Station	SRF	0	6,000	6,000
		CBS-5526	Waiehu Kou Wastewater Pump Station Modifications	WF	200	2,000	2,200
		CBS-6083	Waikapu/Wailuku Diversion Pump Station and Force Main	GB	0	9,000	9,000
				WF	1,000	1,000	2,000
		CBS-6084	Waikapu/Wailuku Diversion Gravity Sewer	GB	0	14,000	14,000
				WF	1,000	0	1,000

Capital Improvement Program

		CBS-6085	Kahului Wastewater Pump Station Modifications	SRF	0	3,000	3,000
				WF	0	300	300
		CBS-7234	Kahului Beach Road Sewer Line Upgrade	WF	0	1,500	1,500
		CBS-7248	Wailuku-Kahului Wastewater Reclamation Facility Upgrade	WF	0	500	500
West Maui		CBS-1124	West Maui Recycled Water System Expansion	OG	1,080	0	1,080
				SRF	5,000	0	5,000
		CBS-1146	West Maui Environmental Protection Agency (EPA) Compliance Sewer Rehabilitation	WF	0	4,000	4,000
		CBS-1167	Napili No. 1 Force Main Replacement	GB	0	3,700	3,700
				WF	400	0	400
		CBS-1168	Napili No. 2 Force Main Replacement	WF	0	1,500	1,500
		CBS-1174	Napili No. 4 Force Main Replacement	WF	500	0	500
		CBS-1177	Napili Wastewater Pump Station No. 1 Modifications	GB	0	5,500	5,500
		CBS-1178	Napili Wastewater Pump Station No. 2 Modifications	GB	4,000	0	4,000
		CBS-1179	Napili Wastewater Pump Station No. 3 Modifications	WF	230	0	230
		CBS-1180	Napili Wastewater Pump Station No. 4 Modifications	WF	370	0	370
		CBS-1952	Kaanapali Resort R-1 Water Distribution System Expansion	SRF	0	8,500	8,500
		CBS-1954	Honokowai R-1 Water Distribution System	SRF	0	4,300	4,300
				WF	0	400	400
		CBS-1968	Honoapiilani Highway Recycled Water Lateral Installation	WF	800	0	800
		CBS-3572	Lahaina Wastewater Reclamation Facility Concrete Rehabilitation	WF	500	0	500
		CBS-3575	Lahaina Wastewater Reclamation Facility RAS/Dewatering Upgrades	SRF	0	7,000	7,000
				WF	700	0	700
		CBS-3576	Lahaina Wastewater Reclamation Facility R-1 Process Expansion	WF	3,100	0	3,100
		CBS-5522	Lahaina Force Main No. 3 Replacement	WF	0	3,300	3,300
		CBS-5523	Lahaina Wastewater Pump Station No. 5 Modifications	SRF	0	2,000	2,000
				WF	0	200	200
		CBS-5524	Lahaina Wastewater Pump Station No. 6 Modifications	WF	0	1,100	1,100

Capital Improvement Program

		CBS-5525	Lahaina Wastewater Pump Station No. 4 Modifications	WF	0	200	200
		CBS-6080	Lahaina Recycled Water Force Main Construction/Rehabilitation	SRF	0	11,500	11,500
				WF	0	850	850
		CBS-6648	Lahaina Siphon and Ditch Distribution	GB	0	3,400	3,400
				WF	0	1,000	1,000
			Total: Department of Environmental Management		63,130	354,750	417,880

FUNDING SOURCE

GB	29,100	129,500	158,600
GF	0	500	500
OG	1,680	41,000	42,680
SRF	5,000	102,900	107,900
SW	2,750	4,050	6,800
WF	24,600	76,800	101,400

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-3182

Project Name: Environmental Compliance System
Design and Construction

Department: Department of Environmental Management

District: Countywide

Project Type: Sanitation

Anticipated Life: NA



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
877,148	250,000	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

PROJECT DESCRIPTION

This project will provide design, construction, and related services to address environmental compliance opportunities and operational improvements at all County Solid Waste Management facilities in alignment with state and federal requirements.

PROJECT JUSTIFICATION

This project will allow the Solid Waste division to address emergency design, construction, construction management, unplanned regulatory compliance improvements at all county landfills and enable operational enhancements for environmental regulatory requirements. This includes mechanical, electrical, and civil design and construction services throughout the county.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Environmental and regulatory compliance. Promotes environmental sustainability.	<ul style="list-style-type: none"> A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

The improvements made as a result of this project, will enable efficient and reliable monitoring and operation of county landfill environmental compliance systems.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	SW	75,000	200,000	200,000	200,000	200,000	200,000	200,000
New Construction	SW	175,000	300,000	300,000	300,000	300,000	300,000	300,000

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	06/30/2023	1,200,000
New Construction	07/01/2022	06/30/2023	1,800,000
Total Capital Project Costs			3,000,000

Total O&M Costs 0

Total Capital & Operating Costs 3,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Solid Waste Fund	3,000,000
Total Funding Requirements	3,000,000

Capital Improvement Program

CBS No: CBS-1119

Project Name: Countywide Environmental Protection
Agency (EPA) Compliance Wastewater Reclamation
Facility Renovation Projects

Department: Department of Environmental Management

District: Countywide

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
6,090,102	4,000,000	4,000,000	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	12,000,000

PROJECT DESCRIPTION

The purpose of this project is to provide a program for design and construction, renovation or upgrade of facilities/equipment at the Wastewater Reclamation Facilities as required by the 20-Year Rehabilitation & Replacement Plan developed under the 1999 Consent Decree. Projects for FY2023 include: Kahului Effluent Force Main Replacement, Kahului WWRF Sludge Building Renovation, Kihei Clarifier #3 Rehabilitation, Kahului Solids Building Piping Rehabilitation, Injection well rehabilitation/modifications/drilling, various roofing repair/replacements, Kihei Storage Building construction, and other minor projects.

PROJECT JUSTIFICATION

Failure to provide for the programmed renovation, improvements & upgrade of all wastewater reclamation facilities/wastewater pump stations could result in continuous degradation and failures of equipment and process units. This might result in possible raw wastewater spills and additional fines from the EPA/DOH. Lab process and stored equipment must be protected from the elements to maintain reliability.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
A Strong, Diversified Economy
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	4,000,000	4,000,000	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2012	12/31/2028	12,000,000
Total Capital Project Costs			12,000,000

Total O&M Costs 0

Total Capital & Operating Costs 12,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	12,000,000
Total Funding Requirements	12,000,000

Capital Improvement Program

CBS No: CBS-1128

Project Name: Countywide Wastewater System Modifications

Department: Department of Environmental Management

District: Countywide

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
6,433,902	1,000,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,500,000

PROJECT DESCRIPTION

Additional funding to be used only as required for projects where construction/design bids exceed the funding appropriation. Bid amount overruns have occurred in recent years with the strong construction climate in Maui County and global uncertainty of material and energy prices and supply chain interruptions.

PROJECT JUSTIFICATION

The result of not establishing this project fund may be to postpone required infrastructure projects or to increase all project estimates and lose the flexibility of placing funds where needed in order to accomplish the division's mission.

STRATEGIC PLAN ALIGNMENT**Department's Strategic Plan**

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
A Strong, Diversified Economy
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	1,000,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2012	12/31/2028	6,500,000
Total Capital Project Costs			6,500,000

Total O&M Costs 0

Total Capital & Operating Costs 6,500,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	6,500,000
Total Funding Requirements	6,500,000

Capital Improvement Program

CBS No: CBS-1132

Project Name: Countywide Environmental Protection
Agency (EPA) Compliance Projects
Department: Department of Environmental Management
District: Countywide
Project Type: Sewer
Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
3,257,736	500,000	1,500,000	1,000,000	500,000	500,000	500,000	500,000	4,500,000

PROJECT DESCRIPTION

Investigation, assessment, design, permitting, construction and rehabilitation of wastewater collection lines as required by the Environmental Protection Agency (EPA)/Hawaii Department of Health (DOH) issued a Consent Decree (CD) dated November 8, 1999. The scope of current projects include CCTV/hydraulic analysis of existing lines, Molokai collection system rehabilitation to eliminate infiltration and inflow and additional assessments/repairs as required.

PROJECT JUSTIFICATION

Damaged and deteriorated lines and high volume lines require greater maintenance and pose the threat of potential blockages or total failure which may cause wastewater spills, damage to property and the environment, and increase operational costs due to call out of personnel. Scheduling the repair or replacement of deficiencies noted during recent evaluations is a requirement of the 1999 Consent Decree.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	500,000	1,500,000	1,000,000	500,000	500,000	500,000	500,000

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2012	12/31/2028	4,500,000
Total Capital Project Costs			4,500,000

Total O&M Costs 0

Total Capital & Operating Costs 4,500,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	4,500,000
Total Funding Requirements	4,500,000

Capital Improvement Program

CBS No: CBS-3199

Project Name: Kihei Wastewater Pump Station No. 4
Modification/Upgrade

Department: Department of Environmental Management

District: Kihei-Makena

Project Type: Sewer

Anticipated Life: 20 years



**Kihei Wastewater
Pump Station No. 4**

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	200,000	0	2,000,000	0	0	0	2,200,000

PROJECT DESCRIPTION

Design, permit and construct upgrades (pumps, motors, generators, etc.) and required modifications (building, piping, electrical) to the existing pump station originally constructed in 1985. This station needs to meet area capacity requirements and be standardized to be similar in design and operation as other Kihei area pump station facilities.

PROJECT JUSTIFICATION

This facility is reaching the end of its useful life. Acquiring critical spare parts has become difficult and the reliability of the equipment is beginning to be in question. Modifications are required to maintain reliable service, reduce maintenance costs and prevent possible sewage spills. Failure of the pump station would result in wastewater spills directly into public streets, storm drains and the ocean.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant long term impact on staffing or operating budget is anticipated. Short term effects will be slightly lower operation and maintenance costs.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	200,000	0	0	0	0	0
New Construction	WF	0	0	0	2,000,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/01/2024	12/31/2025	200,000
New Construction	08/01/2023	12/01/2027	2,000,000
Total Capital Project Costs			2,200,000

Total O&M Costs 0

Total Capital & Operating Costs 2,200,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	2,200,000
Total Funding Requirements	2,200,000

Capital Improvement Program

CBS No: CBS-3563

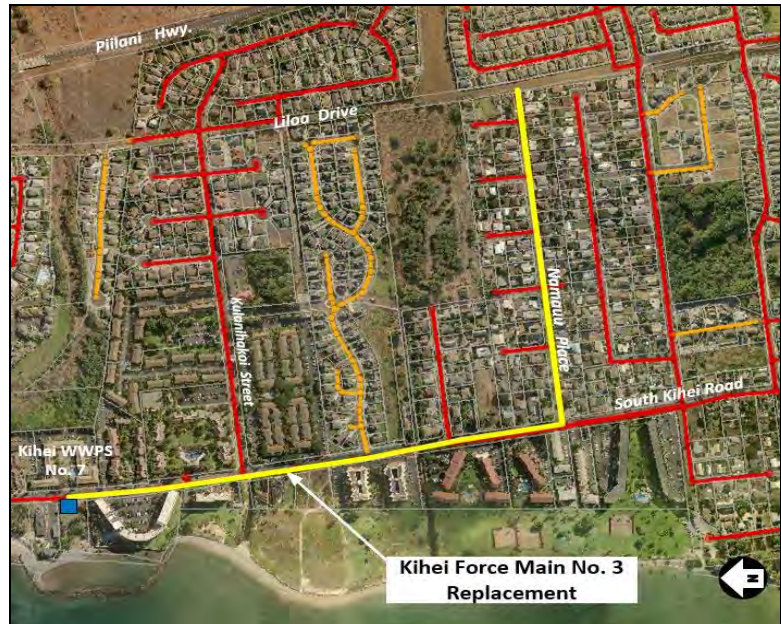
Project Name: Kihei No. 3 Force Main Replacement

Department: Department of Environmental Management

District: Kihei-Makena

Project Type: Sewer

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
479,283	0	4,800,000	0	0	0	0	0	4,800,000

PROJECT DESCRIPTION

Replacement of a 2,040 foot 12" diameter ductile iron pipe force main within South Kihei Road between Kaonoulu Street and Hoonani Street. The existing line was constructed in 1993 and is nearing the end of its useful life. Project includes design, permitting, construction and project management.

PROJECT JUSTIFICATION

This project is necessary to replace an aging facility in order to avoid a costly failure of the line, major sewage spill to the adjacent resorts, beach and ocean. The timing of this project is in concurrence with the 2006 planned replacement schedule for force main assets.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact on staffing or operating budget is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	4,800,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	09/01/2022	12/31/2023	4,800,000	General Obligation Fund	4,800,000
Total Capital Project Costs			4,800,000	Total Funding Requirements	4,800,000

Total O&M Costs	0
Total Capital & Operating Costs	<u>4,800,000</u>

Capital Improvement Program

CBS No: CBS-5026

Project Name: Kihei Wastewater Reclamation Facility
Grit System Replacement

Department: Department of Environmental Management

District: Kihei-Makena

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
599,991	0	4,000,000	0	0	0	0	0	4,000,000

PROJECT DESCRIPTION

Design, permitting and construction of a replacement grit removal system located at the headworks of the Kihei Wastewater Reclamation Facility.

PROJECT JUSTIFICATION

The existing grit removal system has reached the end of its useful life and is no longer adequately removing grit thus allowing it to pass through the system into the aeration basins. Once in, the aeration basins grit can block the aeration diffusers and piping and requires the basins to be taken out of service for more frequent cleaning. Completion of project will result in lower operation and maintenance costs, safer operation for staff, decreased wear and tear on downstream equipment and longer run times of aeration basins between cleanings.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact on staffing. This is anticipated to reduce costs of operating the treatment plant

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	4,000,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	09/01/2022	12/31/2023	4,000,000	General Obligation Fund	4,000,000
Total Capital Project Costs			4,000,000	Total Funding Requirements	4,000,000

Total O&M Costs	10,000
Total Capital & Operating Costs	<u>4,010,000</u>

Capital Improvement Program

CBS No: CBS-5520

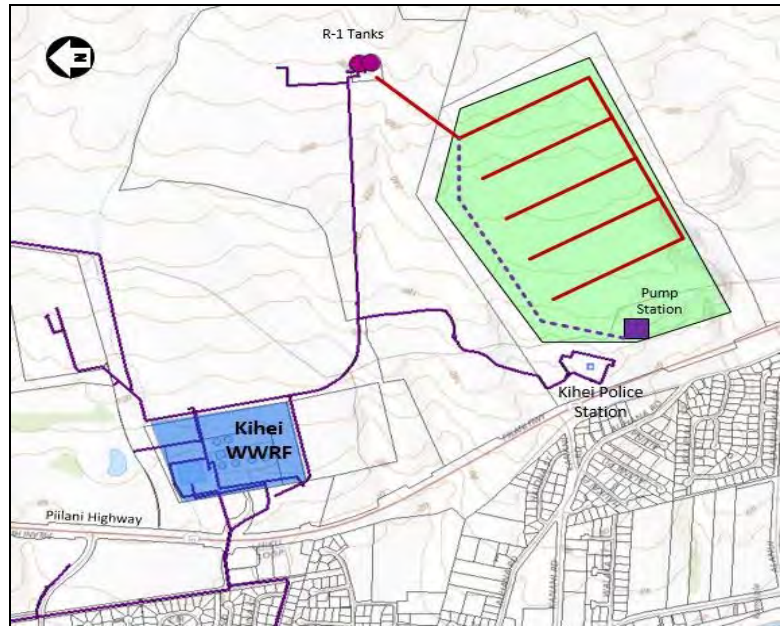
Project Name: Kihei Land Application System

Department: Department of Environmental Management

District: Kihei-Makena

Project Type: Sewer

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
241,549	0	1,500,000	0	0	0	0	0	1,500,000

PROJECT DESCRIPTION

Design, permitting and construction of a land application system for the disposal of excess R-1 recycled water produced by the Kihei Wastewater Reclamation Facility. Project will consist of grading, pipe and valve installation, fencing, acquisition of plant material, maintenance equipment and other minor structures.

PROJECT JUSTIFICATION

The County is moving away from using injection wells for excess effluent disposal and is pursuing the most economical and environmentally friendly ways of disposal. Due to location and soil characteristics land application was chosen in the Kihei area.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
A Strong, Diversified Economy
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

Additional cost to pump all water being land applied to this higher elevation site.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	0	1,500,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	09/30/2022	12/31/2024	1,500,000	Sewer Fund	1,500,000
Total Capital Project Costs			1,500,000	Total Funding Requirements	1,500,000

Total O&M Costs	344,000
Total Capital & Operating Costs	<u>1,844,000</u>

Capital Improvement Program

CBS No: CBS-5521

Project Name: North Kihei Reuse Distribution Expansion

Department: Department of Environmental Management

District: Kihei-Makena

Project Type: Sewer

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,000,000	0	0	4,000,000	0	0	5,000,000

PROJECT DESCRIPTION

Design, permitting and construction for expansion of the R-1 Recycled Water distribution system mauka of Piilani highway to include new/replacement pipelines, valves and other appurtenances.

PROJECT JUSTIFICATION

Increase reliability of the existing system for current customers and to provide additional water for agricultural and commercial customers in the north end of Kihei.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

One (1) additional operator to maintain existing lines/valves and this new infrastructure.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	OG	0	600,000	0	0	0	0	0
Design	WF	0	400,000	0	0	0	0	0
New Construction	SRF	0	0	0	0	4,000,000	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/30/2022	12/31/2023	1,000,000
New Construction	09/30/2027	12/31/2029	4,000,000
Total Capital Project Costs			5,000,000

Total O&M Costs 291,500

Total Capital & Operating Costs 5,291,500

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Other Grant Fund	600,000
Sewer Fund	400,000
State Revolving Loan Fund	4,000,000
Total Funding Requirements	5,000,000

Capital Improvement Program

CBS No: CBS-7246

Project Name: North Kihei R-1 Line Replacement

Department: Department of Environmental Management

District: Kihei-Makena

Project Type: Sewer

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,900,000	0	0	0	0	0	1,900,000

PROJECT DESCRIPTION

Design, permitting and construction of approximately 5,800 ft. of 18" recycled water line. This is the first phase of service expansion to the north end of Kihei.

PROJECT JUSTIFICATION

This line replaces an old 10" line and is required to provide more reliable service to existing customers and will to accommodate future expansion of the system to the north.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County

Operating Impact Narrative

Phase 1 has negligible impact.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	0	1,900,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	09/01/2022	12/01/2023	1,900,000	Sewer Fund	1,900,000
Total Capital Project Costs			1,900,000	Total Funding Requirements	1,900,000

Total O&M Costs	0
Total Capital & Operating Costs	1,900,000

Capital Improvement Program

CBS No: CBS-7247

Project Name: Kihei Laboratory Building Replacement
 Department: Department of Environmental Management
 District: Kihei-Makena
 Project Type: Sewer
 Anticipated Life: 25 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,000,000	0	0	0	0	0	1,000,000

PROJECT DESCRIPTION

Design, permitting and construction of a new central laboratory facility at the Kihei WWRF

PROJECT JUSTIFICATION

Existing Laboratory trailer has reached the end of its useful life and is becoming structurally unsound. Laboratory is required to conduct daily sample analysis for all wastewater facilities in order to be in compliance with its permits and to operate the treatment processes optimally. Replacement of the trailer and required cooling, ventilation and testing systems is necessary.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County

Operating Impact Narrative

Maintenance cost beginning 2027.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	0	1,000,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	09/01/2022	12/31/2023	1,000,000	Sewer Fund	1,000,000
Total Capital Project Costs			1,000,000	Total Funding Requirements	1,000,000

Total O&M Costs	4,000
Total Capital & Operating Costs	<u>1,004,000</u>

Capital Improvement Program

CBS No: CBS-7238

Project Name: Lanai Landfill Groundwater Monitoring Exemption

Department: Department of Environmental Management

District: Lanai

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	250,000	0	0	0	0	0	250,000

PROJECT DESCRIPTION

Design and implement a DOH approved Groundwater Monitoring Exemption at Lanai Landfill Phase 2.

PROJECT JUSTIFICATION

The Lanai Landfill solid waste permit requires groundwater monitoring or an alternative to groundwater monitoring. This project is intended to demonstrate an alternative to groundwater monitoring as provided by DOH in the solid waste permit that will create short term capital savings and long term operations and maintenance savings.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
This land acquisition meets the Departmental strategy of planning and implementing the necessary infrastructure investments to support a healthy and sustainable community.	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No additional impacts to operations

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	SW	0	100,000	0	0	0	0	0
New Construction	SW	0	150,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2023	100,000
New Construction	01/01/2023	06/30/2023	150,000
Total Capital Project Costs			250,000

Total O&M Costs 0

Total Capital & Operating Costs 250,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Solid Waste Fund	250,000
Total Funding Requirements	250,000

Capital Improvement Program

CBS No: CBS-7250

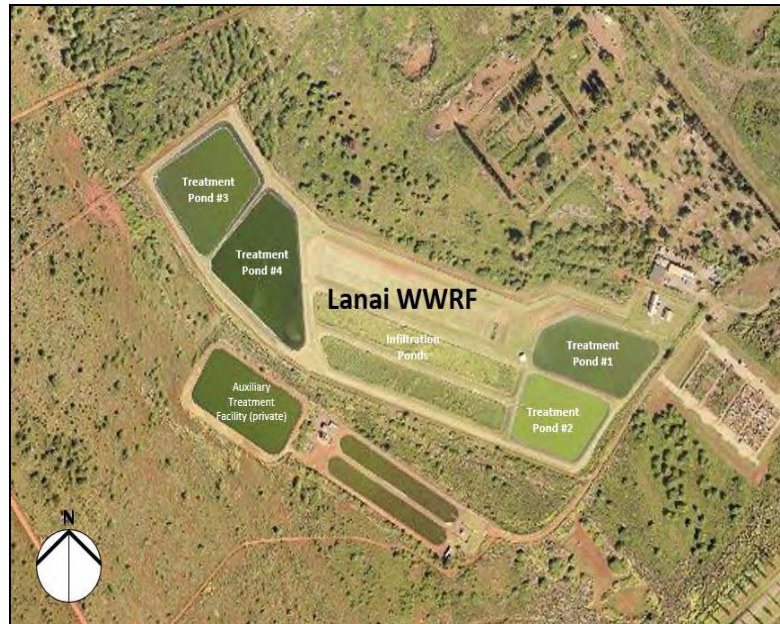
Project Name: Lanai Wastewater Treatment Pond Renovations

Department: Department of Environmental Management

District: Lanai

Project Type: Sewer

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	2,000,000	0	0	0	0	0	2,000,000

PROJECT DESCRIPTION

Design, permitting, construction of improvements to eliminate excessive total suspended solids and high BOD in the plant effluent. May include installation of pond cover, mixers, aeration units, sensors or other minor similar measures to be determined by current ongoing assessment.

PROJECT JUSTIFICATION

Addressing current permit exceedances and concerns of DOH and division staff.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Sustain Reliable Wastewater Infrastructure
Provide Reliable Wastewater Service

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County

Operating Impact Narrative

None anticipated at this time.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	WF	0	2,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2022	12/31/2023	2,000,000
Total Capital Project Costs			2,000,000

Total O&M Costs 5,750

Total Capital & Operating Costs 2,005,750

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	2,000,000
Total Funding Requirements	2,000,000

Capital Improvement Program

CBS No: CBS-3207

Project Name: Paia Wastewater Pump Station
Modifications

Department: Department of Environmental Management

District: Paia-Haiku

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	150,000	0	1,500,000	0	0	0	1,650,000

PROJECT DESCRIPTION

Assessment, design, permitting and construction of renovations to an existing wastewater pump station (pumps, motors, emergency generator, fuel tank, wetwell, electrical and communications, building, fencing etc.) which serves the Paia and Kuau areas. Improvements will also incorporate sea-level rise adaptation strategies to protect the facility into the future.

PROJECT JUSTIFICATION

Aging equipment and structures are nearing the end of their useful lives and require replacement or major modifications. Station is located adjacent to the beach and any malfunctions would result in a spill directly into the ocean.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	150,000	0	0	0	0	0
Renovations	WF	0	0	0	1,500,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/30/2023	12/31/2025	150,000
Renovations	09/01/2024	12/31/2025	1,500,000
Total Capital Project Costs			1,650,000

Total O&M Costs 0

Total Capital & Operating Costs 1,650,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	1,650,000
Total Funding Requirements	1,650,000

Capital Improvement Program

CBS No: CBS-4588

Project Name: Spreckelsville Force Main Replacement

Department: Department of Environmental Management

District: Paia-Haiku

Project Type: Sewer

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
360,000	0	3,600,000	0	0	0	0	0	3,600,000

PROJECT DESCRIPTION

Assessment, design, permitting, management and construction of a 7,557 foot, 12" diameter force main located along Laulea Place and Stable Road to replace an existing line constructed in 1983 and is nearing the end of its useful life.

PROJECT JUSTIFICATION

This project is necessary to replace the facility in order to avoid a costly failure of the line, major sewage spill to area beaches and possible fines. Part of phased force main replacement schedule.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	3,600,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	09/01/2022	12/31/2023	3,600,000
Total Capital Project Costs			3,600,000

Total O&M Costs 0

Total Capital & Operating Costs 3,600,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	3,600,000
Total Funding Requirements	3,600,000

Capital Improvement Program

CBS No: CBS-2721

Project Name: CML Operations Facilities

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
400,000	0	250,000	350,000	0	5,000,000	0	0	5,600,000

PROJECT DESCRIPTION

The planning phase of this project will develop a master plan for the development of centralized solid waste facilities. The Solid Waste Division's immediate needs include refuse and landfill operational and maintenance infrastructure and disaster debris area. Other facilities may include waste utilization or waste to energy, waste reclamation/recycling, abandoned vehicle yard, electronic waste and household hazardous waste collection area.

PROJECT JUSTIFICATION

Currently, the Solid Waste Division's operational facilities on Maui are on various areas of the island and some utilizing areas on baseyards owned by other divisions. Future design and construction of refuse and landfill operations dedicated facilities are necessary to meet regular equipment maintenance requirements in a timely fashion. A future waste-to-energy or landfill gas-to-energy project would benefit these facilities.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

This project meets the strategy to review and modify procedures to deliver services to the public that meet the expectations of our community.

Countywide Priority Results

- A Suitable Public Infrastructure
- A Strong, Diversified Economy
- An Efficient, Effective, and Responsive Government
- A Prepared, Safe, and Livable County
- A Healthy and Sustainable Community

Operating Impact Narrative

Anticipated savings in landfill space, increasing the life of the landfill. Overall long term sustainability of the landfill and refuse operations, providing consistent solid waste management services for the community.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	SW	0	0	350,000	0	0	0	0
New Construction	GB	0	0	0	0	5,000,000	0	0
Planning	SW	0	250,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2024	12/31/2025	350,000
New Construction	02/01/2025	08/31/2025	5,000,000
Planning	01/02/2023	10/01/2023	250,000
Total Capital Project Costs			5,600,000

Total O&M Costs 20,000

Total Capital & Operating Costs 5,620,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	5,000,000
Solid Waste Fund	600,000
Total Funding Requirements	5,600,000

Capital Improvement Program

CBS No: CBS-3567

Project Name: Central Maui Landfill Land Purchase

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
2,243,462	0	150,000	500,000	0	0	0	0	650,000

PROJECT DESCRIPTION

The planning phase of this project will subdivide property and provide an appraisal for the acquisition of land to the east/northeast of Central Maui Landfill Phase I. Following future purchase of the land, the property will be permitted and developed to expand the landfill.

PROJECT JUSTIFICATION

The County of Maui will need to acquire and permit land to expand the Central Maui Landfill to ensure adequate space to continue properly managing solid waste.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

This land acquisition meets the Departmental strategy of planning and implementing the necessary infrastructure investments to support a healthy and sustainable community.

Countywide Priority Results

- A Suitable Public Infrastructure
- A Strong, Diversified Economy
- An Efficient, Effective, and Responsive Government
- A Prepared, Safe, and Livable County
- A Healthy and Sustainable Community

Operating Impact Narrative

The additional property will allow operations to efficiently manage and process solid waste meeting the needs of the community, protect the environment, and maintain regulatory compliance.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Acquisition	GB	0	0	500,000	0	0	0	0
Planning	SW	0	150,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Acquisition	07/01/2023	12/31/2024	500,000
Planning	07/01/2022	12/31/2023	150,000
Total Capital Project Costs			650,000

Total O&M Costs 0

Total Capital & Operating Costs 650,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Solid Waste Fund	150,000
General Obligation Fund	500,000
Total Funding Requirements	650,000

Capital Improvement Program

CBS No: CBS-6634

Project Name: CML Ph II/III Interface Development

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
634,339	850,000	700,000	1,500,000	1,000,000	0	1,000,000	0	4,200,000

PROJECT DESCRIPTION

The new landfill cell built on the floor of Phase III-A lays back onto the existing closed landfill slope of Phase II. This work design and installs a Department of Health approved liner system at the lay back slope of Phase II allowing for landfill gas collection and leachate collection and drainage, as well as protection of the slope from the placement and compaction of new municipal solid waste placed onto it.

PROJECT JUSTIFICATION

The proposed alternative liner design and construction is required by the Department of Health.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
This project will ensure the protection of public health and safety.	<ul style="list-style-type: none"> A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

The new liner system will need to be periodically inspected and maintained.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	850,000	700,000	1,500,000	1,000,000	0	1,000,000	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	11/01/2022	12/31/2022	4,200,000	General Obligation Fund	4,200,000
Other	10/01/2024	11/30/2024	0	Total Funding Requirements	4,200,000
Total Capital Project Costs			4,200,000		
Total O&M Costs			0		
Total Capital & Operating Costs			4,200,000		

Capital Improvement Program

CBS No: CBS-6635

Project Name: CML Ph III-B Lateral Expansion

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
250,000	250,000	10,000,000	0	0	0	0	0	10,000,000

PROJECT DESCRIPTION

This project continues with the design and construction of the second half of the Phase III landfill area. Construction of Phase III-B, following construction of Phase III-A, is expected to provide approximately six years of landfill capacity to Central Maui Landfill.

PROJECT JUSTIFICATION

The overall design of Phase III is approved by DOH. This design work provides the necessary detail for the construction of III-B to be competitively bid.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
This project provides necessary airspace capacity to meet the need for the safe disposal of municipal solid waste according to federal and state regulations.	<ul style="list-style-type: none"> A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No further impacts beyond the usual operating expenses for the landfill are anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	250,000	0	0	0	0	0	0
New Construction	GB	0	10,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	02/01/2023	08/31/2023	10,000,000
Total Capital Project Costs			10,000,000

Total O&M Costs 90,000

Total Capital & Operating Costs 10,090,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	10,000,000
Total Funding Requirements	10,000,000

Capital Improvement Program

CBS No: CBS-6639

Project Name: Central Maui Landfill Gas Collection
System Reliability

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	320,000	2,000,000	0	0	0	0	0	2,000,000

PROJECT DESCRIPTION

Landfill gas management is a regulatory requirement for the Central Maui Landfill (CML). This project will evaluate the existing gas collection infrastructure, develop design, and prepare bid package for construction improvements. The installation of a new flare will replace the existing flare.

PROJECT JUSTIFICATION

As landfilled waste decomposes, methane gas is generated. Methane is a greenhouse gas, 20 times more harmful than carbon dioxide; therefore State and Federal regulations require its management. The current gas collection system at CML has been in place for fifteen years. This study will provide understanding of long term system reliability and/or replacement recommendations. Failure to operate the gas collection system may result in penalties of up to \$10,000 per day per violation.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Environmental protection is the goal tied to the Department's Strategic Plan.

Countywide Priority Results

An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

Minimal impacts to staff are expected.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	2,000,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	07/01/2022	06/30/2023	2,000,000	General Obligation Fund	2,000,000
Total Capital Project Costs			2,000,000	Total Funding Requirements	2,000,000

Total O&M Costs	0
Total Capital & Operating Costs	<u>2,000,000</u>

Capital Improvement Program

CBS No: CBS-6640

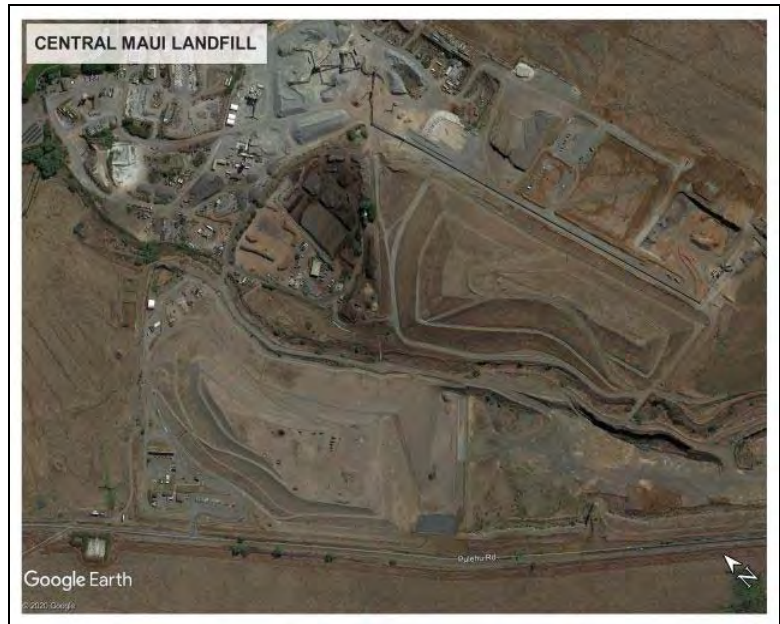
Project Name: Central Maui Landfill Comprehensive EIS

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	500,000	300,000	300,000	300,000	300,000	0	1,700,000

PROJECT DESCRIPTION

This project complies with the State Land Use Commission Special Permit for Central Maui Landfill which requires the County to apply for a District Boundary Amendment (DBA). An Environmental Impact Statement for the entire proposed district is required for the DBA. This project meets this requirement.

PROJECT JUSTIFICATION

This project satisfies the condition of the Special Permit granted by the State Land Use Commission for Central Maui Landfill.

STRATEGIC PLAN ALIGNMENT**Department's Strategic Plan**

Planned permitted facilities providing direct service to the public are a part of the Strategic Plan.

Countywide Priority Results

An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No unusual impacts on County staffing or operations are expected at this time.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Other	SW	0	500,000	300,000	300,000	300,000	300,000	0

Schedule of Activities

Activity	Start	End	Amount
Other	07/01/2023	06/30/2028	1,700,000
Total Capital Project Costs			1,700,000

Total O&M Costs 0

Total Capital & Operating Costs 1,700,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Solid Waste Fund	1,700,000
Total Funding Requirements	1,700,000

Capital Improvement Program

CBS No: CBS-7252

Project Name: Interim County of Maui Greenwaste and Biosolids Management

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sanitation

Anticipated Life: 10 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,100,000	0	0	0	0	0	1,100,000

PROJECT DESCRIPTION

The current processing area for greenwaste, biosolids, and fats, oils and grease requires relocation for future landfill development, as well as further evaluating processing options. This project will design and construct an interim area to manage greenwaste and biosolids at the Central Maui Landfill. Future management of these commodities will be evaluated that may not require use of the interim area.

PROJECT JUSTIFICATION

Greenwaste and biosolids comprise a significant share of Maui's waste stream and will need to be managed properly to meet solid waste regulatory requirements. This project will allow for the proper management of these waste streams, until future management methods are evaluated and constructed.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

A Suitable Public Infrastructure
 An Efficient, Effective, and Responsive Government
 A Healthy and Sustainable Community

Operating Impact Narrative

Greenwaste, biosolids, and fats, oils and grease are currently managed by a contractor that will continue in the near future and should not impact operations.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	SW	0	1,100,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	08/01/2022	12/31/2022	1,100,000
Total Capital Project Costs			1,100,000

Total O&M Costs 0

Total Capital & Operating Costs 1,100,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Solid Waste Fund	1,100,000
Total Funding Requirements	1,100,000

Capital Improvement Program

CBS No: CBS-1131

Project Name: Wailuku-Kahului Environmental Protection
Agency (EPA) Compliance Sewer Rehabilitation

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sewer

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
5,019,955	2,000,000	1,000,000	1,000,000	2,000,000	0	2,000,000	0	6,000,000

PROJECT DESCRIPTION

Design, permitting, construction or rehabilitation of major gravity wastewater lines that have reached the end of their useful life and/or have been found to be damaged or in disrepair via video investigation or other means. Evaluation and project definitions are ongoing. FY2023 Scope: Design/Permitting/Construction/Repair of required replacements. Projects may include: Liko Place (Wailuku Village Subdivision), Spreckelsville Manhole Rehabilitation; Liholiho Street Easement Lines, Happy Valley Sewer; Kahului Effluent Techite Replacement, and various lateral replacements.

PROJECT JUSTIFICATION

Damaged or deteriorated lines require greater maintenance and pose the threat of potential blockages or total failure which may cause wastewater spills, damage to property and the environment, and increase operational costs due to call out of personnel. Scheduling the repair or replacement of deficiencies noted during recent evaluations is a compliance requirement initiated by the 1999 Consent Decree.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GB	2,000,000	0	0	0	0	0	0
Renovations	WF	0	1,000,000	1,000,000	2,000,000	0	2,000,000	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2022	12/31/2027	6,000,000
Total Capital Project Costs			6,000,000

Total O&M Costs 0

Total Capital & Operating Costs 6,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	6,000,000
Total Funding Requirements	6,000,000

Capital Improvement Program

CBS No: CBS-2323

Project Name: Wailuku Wastewater Pump Station Modifications

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	500,000	0	1,500,000	0	8,000,000	0	10,000,000

PROJECT DESCRIPTION

Assessment, design, permitting and construction for relocation of the district largest pump station out of the sea level rise inundation zone, any required gravity and force main realignments and incorporation of a septage receiving station.

PROJECT JUSTIFICATION

This facility is reaching the end of its useful life. Acquiring critical spare parts is difficult and the reliability of the equipment is beginning to be in question. Facility is adjacent to the ocean and all equipment is subject to corrosion. Rehabilitation is necessary in order to prevent possible service interruption and spills to the ocean environment.

STRATEGIC PLAN ALIGNMENT**Department's Strategic Plan**

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impact is anticipated at this time.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	0	0	1,500,000	0	0	0
New Construction	GB	0	0	0	0	0	8,000,000	0
Planning	WF	0	500,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	12/01/2023	12/31/2024	1,500,000
New Construction	12/01/2025	12/31/2026	8,000,000
Planning	09/01/2022	12/31/2023	500,000
Total Capital Project Costs			10,000,000

Total O&M Costs 0

Total Capital & Operating Costs 10,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	8,000,000
Sewer Fund	2,000,000
Total Funding Requirements	10,000,000

Capital Improvement Program

CBS No: CBS-3204

Project Name: Upper Waiko Road Sewer Extension

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sewer

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	150,000	0	2,000,000	0	0	0	2,150,000

PROJECT DESCRIPTION

Design and construction of approximately 2,400 lineal feet of sewer to connect 29 homes in Waikapu currently utilizing cesspools or septic systems.

PROJECT JUSTIFICATION

This project connects to the Waiko Road Sewer Extension project to add additional homes to the County sewer system and eliminate sources of potential ground water pollution.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact on staffing or operating budget is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	150,000	0	0	0	0	0
New Construction	WF	0	0	0	2,000,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/01/2022	12/31/2023	150,000
New Construction	09/01/2024	12/31/2025	2,000,000
Total Capital Project Costs			2,150,000

Total O&M Costs 4,000

Total Capital & Operating Costs 2,154,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	2,150,000
Total Funding Requirements	2,150,000

Capital Improvement Program

CBS No: CBS-5526

Project Name: Waiehu Kou Wastewater Pump Station Modifications

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	200,000	0	2,000,000	0	0	0	2,200,000

PROJECT DESCRIPTION

Assessment, design, permitting and rehabilitation work on an aging pump station (constructed in 2000) that services all of the Department of Hawaiian Homelands (DHHL) Waiehu Kou development.

PROJECT JUSTIFICATION

This facility is reaching the end of its useful life. Acquiring critical spare parts is difficult and the reliability of the equipment is beginning to be in question. Facility is in close enough to the ocean that all equipment is subject to corrosion. Rehabilitation is necessary in order to prevent possible service interruption and spills to the environment.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No impact is anticipated at this time.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	200,000	0	0	0	0	0
Renovations	WF	0	0	0	2,000,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/01/2022	12/31/2023	200,000
Renovations	09/30/2024	12/31/2025	2,000,000
Total Capital Project Costs			2,200,000

Total O&M Costs 0

Total Capital & Operating Costs 2,200,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	2,200,000
Total Funding Requirements	2,200,000

Capital Improvement Program

CBS No: CBS-6083

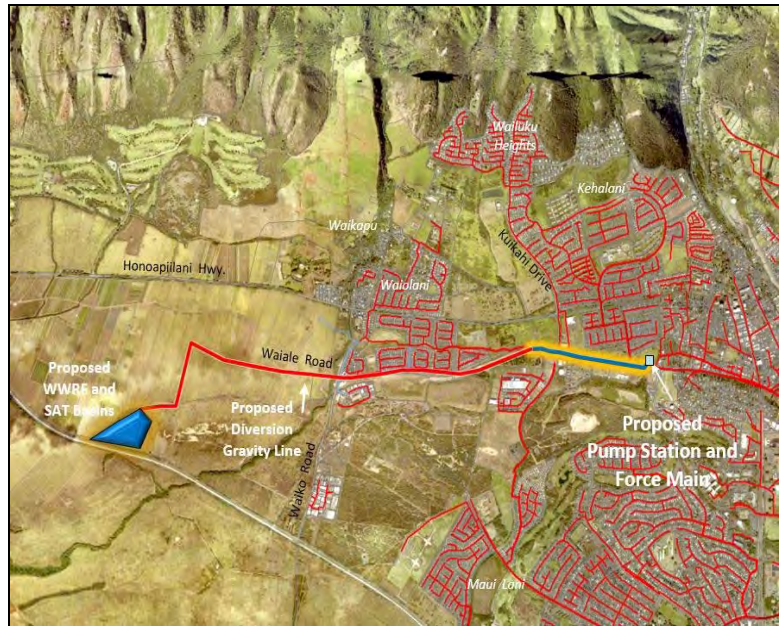
Project Name: Waikapu/Wailuku Diversion Pump Station and Force Main

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sewer

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enclb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,000,000	1,000,000	0	9,000,000	0	0	11,000,000

PROJECT DESCRIPTION

Design, permitting and construction of a new pump station and force main to divert wastewater flows to the planned Central Maui WWRF.

PROJECT JUSTIFICATION

Diversion will decrease impacts to the existing collection infrastructure in Lower Main Street and reduce inflow volumes at the Kahului/Wailuku WWRF. Treating water for reuse or disposal at the new facility will be more economical and will provide for decentralization of the current system.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

Increase pumping and maintenance costs due to additional infrastructure.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Acquisition	WF	0	0	1,000,000	0	0	0	0
Design	WF	0	1,000,000	0	0	0	0	0
New Construction	GB	0	0	0	0	9,000,000	0	0

Schedule of Activities

Activity	Start	End	Amount
Acquisition	09/01/2023	12/31/2024	1,000,000
Design	09/30/2022	12/31/2023	1,000,000
New Construction	09/30/2025	12/31/2027	9,000,000
Total Capital Project Costs			11,000,000

Total O&M Costs 330,000

Total Capital & Operating Costs 11,330,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	9,000,000
Sewer Fund	2,000,000
Total Funding Requirements	11,000,000

Capital Improvement Program

CBS No: CBS-6084

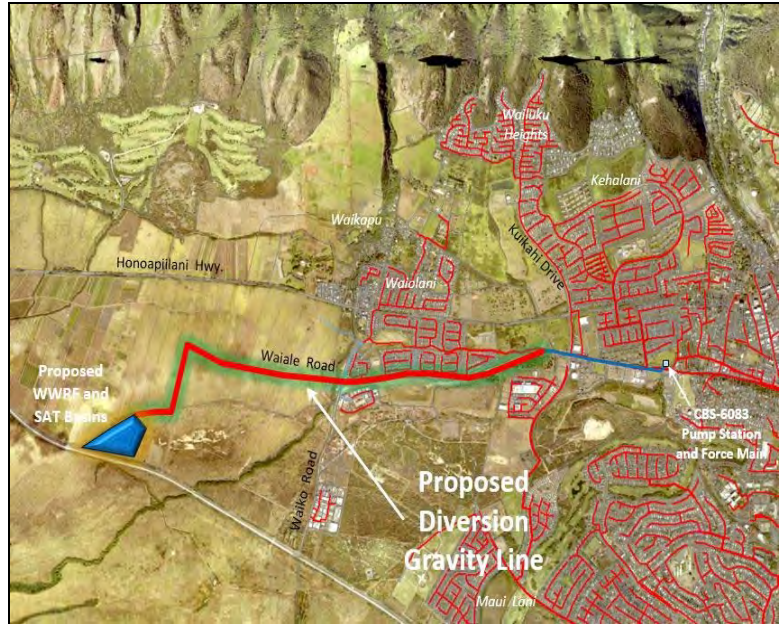
Project Name: Waikapu/Wailuku Diversion Gravity Sewer

Department: Department of Environmental Management

District: Wailuku-Kahului

Project Type: Sewer

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enclb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,000,000	0	0	14,000,000	0	0	15,000,000

PROJECT DESCRIPTION

Construction of gravity sewer to deliver wastewater to the new Central Maui WWRF.

PROJECT JUSTIFICATION

Diversion will decrease impacts to the existing collection infrastructure in Lower Main Street and the Wailuku WWRF. Treating water at the new Waikapu WWRF will be more economical for reuse and/or disposal.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No operating impact during construction phase.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	1,000,000	0	0	0	0	0
New Construction	GB	0	0	0	0	14,000,000	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/30/2022	12/31/2023	1,000,000
New Construction	09/30/2025	12/31/2027	14,000,000
Total Capital Project Costs			15,000,000

Total O&M Costs 0

Total Capital & Operating Costs 15,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	14,000,000
Sewer Fund	1,000,000
Total Funding Requirements	15,000,000

Capital Improvement Program

CBS No: CBS-1124

Project Name: West Maui Recycled Water System Expansion

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
13,977,001	13,000,000	6,080,224	0	0	0	0	0	6,080,224

PROJECT DESCRIPTION

Design, permitting, project management and construction of R-1 treated recycled water distribution system improvements to expand user customer base. Several phases of upgrades, modifications and additions are required. FY2023 includes reservoir upgrade/rehabilitation, piping/pump modifications, and force main improvements.

PROJECT JUSTIFICATION

Changing permit requirements have necessitated increased water recycling and an expanded and reliable distribution system. Expansion of R-1 usage for irrigation and other uses is a desire of the community and the administration.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

Significant increased costs in electrical power and maintenance anticipated due to R-1 production, pumping and distribution system maintenance. Additional staff may be warranted upon completion of new infrastructure.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	OG	0	1,080,224	0	0	0	0	0
New Construction	SRF	0	5,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	08/01/2019	12/31/2023	6,080,224
Total Capital Project Costs			6,080,224
Total O&M Costs			2,244,000
Total Capital & Operating Costs			8,324,224

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Other Grant Fund	1,080,224
State Revolving Loan Fund	5,000,000
Total Funding Requirements	6,080,224

Capital Improvement Program

CBS No: CBS-1167

Project Name: Napili No. 1 Force Main Replacement
 Department: Department of Environmental Management
 District: West Maui
 Project Type: Sewer
 Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	400,000	0	3,700,000	0	0	0	4,100,000

PROJECT DESCRIPTION

Design, permitting, and replacement of a 3,000 foot long, 20-inch diameter ductile iron pipe force main within Lower Honoapiilani Road (between Kameeui Place and the Lahaina WWRF headworks). This facility was constructed in 1985 and is nearing the end of its useful life.

PROJECT JUSTIFICATION

This project is necessary to replace the facility in order to avoid a costly failure of the line, major sewage spill to roadways, beach and ocean, as well as possible fines. Part of phased force main replacement schedule.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact on staffing or operating budget is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	400,000	0	0	0	0	0
New Construction	GB	0	0	0	3,700,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/01/2021	12/31/2023	400,000
New Construction	08/01/2023	12/31/2024	3,700,000
Total Capital Project Costs			4,100,000

Total O&M Costs 0

Total Capital & Operating Costs 4,100,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	3,700,000
Sewer Fund	400,000
Total Funding Requirements	4,100,000

Capital Improvement Program

CBS No: CBS-1174

Project Name: Napili No. 4 Force Main Replacement

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
1,531,441	0	500,000	0	0	0	0	0	500,000

PROJECT DESCRIPTION

.Design permitting and construction to replace a 2,040 foot long, 14" diameter ductile iron pipe force main within Lower Honoapiilani Road (between Hui Road "F" and Napilihau St.) which was constructed in 1985. This pipeline is nearing the end of its useful life.

PROJECT JUSTIFICATION

A 2004 corrosion study of County owned force mains identified the condition and estimated remaining useful life of these assets. Based on this information the Wastewater Reclamation Division developed a planned replacement schedule for its aging facilities. This replacement is necessary in order to avoid a costly failure of the line and possible major sewage spill to the adjacent homes, beach, drainage courses and ocean, as well as fines from the Environmental Protection Agency (EPA) as stipulated in the Consent Decree.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact on staffing or operating budget is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	0	500,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	10/01/2018	12/01/2023	500,000	Sewer Fund	500,000
Total Capital Project Costs			500,000	Total Funding Requirements	500,000

Total O&M Costs	0
Total Capital & Operating Costs	500,000

Capital Improvement Program

CBS No: CBS-1178

Project Name: Napili Wastewater Pump Station No. 2 Modifications

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
393,244	0	4,000,000	0	0	0	0	0	4,000,000

PROJECT DESCRIPTION

Design, permit and construct renovations/upgrades (pumps, motors, generators, etc.) and required modifications (building, piping, electrical) to the existing pump station originally constructed in 1985. This station needs to meet area capacity requirements and be standardized to be similar in design and operation as other West Maui pump station facilities.

PROJECT JUSTIFICATION

This facility is reaching the end of its useful life. Acquiring critical spare parts has become difficult and the reliability of the equipment is beginning to be in question. Modifications are required to maintain reliable service, reduce maintenance costs and prevent possible sewage spills. Failure of the pump station would result in wastewater spills directly into public streets, storm drains and the ocean.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant long term impact on staffing or operating budget is anticipated. Short term effects will be slightly lower operation and maintenance costs.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GB	0	4,000,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
Renovations	09/01/2022	12/31/2023	4,000,000	General Obligation Fund	4,000,000
Total Capital Project Costs			4,000,000	Total Funding Requirements	4,000,000

Total O&M Costs	0
Total Capital & Operating Costs	4,000,000

Capital Improvement Program

CBS No: CBS-1179

Project Name: Napili Wastewater Pump Station No. 3 Modifications

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
323,949	0	230,000	0	0	0	0	0	230,000

PROJECT DESCRIPTION

Assessment, design, permitting, and construct of upgrades (pumps, motors, generators, etc.) and required modifications (building, piping, electrical) to the existing pump station originally constructed in 1985. This station needs to meet area capacity requirements and be standardized to be similar in design and operation as other West Maui pump station facilities.

PROJECT JUSTIFICATION

This facility is reaching the end of its useful life. Acquiring critical spare parts has become difficult and the reliability of the equipment is beginning to be in question. Modifications are required to maintain reliable service, reduce maintenance costs and prevent possible sewage spills. Failure of the pump station would result in wastewater spills directly into public streets, storm drains and the ocean.

STRATEGIC PLAN ALIGNMENT**Department's Strategic Plan**

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
A Strong, Diversified Economy
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No significant long term impact on staffing or operating budget is anticipated. Short term effects will be slightly lower operation and maintenance costs.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	230,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
Design	09/01/2019	12/31/2023	230,000	Sewer Fund	230,000
Total Capital Project Costs			230,000	Total Funding Requirements	230,000

Total O&M Costs	0
Total Capital & Operating Costs	230,000

Capital Improvement Program

CBS No: CBS-1180

Project Name: Napili Wastewater Pump Station No. 4 Modifications

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 20 years



Napili 4 Wastewater Pump Station

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
4,666,400	0	370,000	0	0	0	0	0	370,000

PROJECT DESCRIPTION

Assessment, design, permitting, and construction of upgrades (pumps, motors, generators, etc.) and required modifications (building, piping, electrical) to the existing pump station originally constructed in 1985. This station needs to meet area capacity requirements and be standardized to be similar in design and operation as other West Maui pump station facilities

PROJECT JUSTIFICATION

This facility is reaching the end of its useful life. Acquiring critical spare parts has become difficult, and the reliability of the equipment is beginning to be in question. Modifications are required to maintain reliable service, reduce maintenance costs and prevent possible sewage spills. Failure of the pump station would result in wastewater spills directly into public streets, storm drains and the ocean.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	60,000	0	0	0	0	0
New Construction	WF	0	310,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/01/2018	12/31/2023	60,000
New Construction	10/01/2020	12/31/2023	310,000
Total Capital Project Costs			370,000

Total O&M Costs 0

Total Capital & Operating Costs 370,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	370,000
Total Funding Requirements	370,000

Capital Improvement Program

CBS No: CBS-1968

Project Name: Honoapiilani Highway Recycled Water Lateral Installation

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 40 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	800,000	0	0	0	0	0	800,000

PROJECT DESCRIPTION

Design, permitting and construction of five R-1 recycled water service laterals, meters and meter boxes to properties fronting or near Honoapiilani Highway in the Kaanapali area.

PROJECT JUSTIFICATION

The County is implementing its plan to increase recycled water use in the West Maui Area. In order to facilitate recycled water consumption in a timely manner, laterals will be installed for properties at a one-time cost instead of gradually absorbing the cost through rate reductions to the users.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact on staffing is anticipated. Higher electrical costs for pumping will be expected once customers are online.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	0	800,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	09/01/2022	12/31/2023	800,000	Sewer Fund	800,000
Total Capital Project Costs			800,000	Total Funding Requirements	800,000

Total O&M Costs	0
Total Capital & Operating Costs	800,000

Capital Improvement Program

CBS No: CBS-3572

Project Name: Lahaina Wastewater Reclamation
Facility Concrete Rehabilitation

Department: Department of Environmental
Management

District: West Maui

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	500,000	0	0	0	0	0	500,000

PROJECT DESCRIPTION

Repairs to concrete structures and associated piping located at the treatment facility and/or Wastewater Pump Stations.

PROJECT JUSTIFICATION

The concrete structures, namely the plant head works and both above ground and below ground basins, are subject to corrosive and abrasive liquids and solids. Maintaining these structures is necessary to provide reliable service and prevent raw wastewater spills.

STRATEGIC PLAN ALIGNMENT**Department's Strategic Plan**

Sustain Reliable Wastewater Infrastructure
Ensure Facilities Meet Future Needs
Provide Reliable Wastewater Service

Countywide Priority Results

A Suitable Public Infrastructure
A Strong, Diversified Economy
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No significant long term impact on staffing or operating budget is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WF	0	500,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	12/01/2023	12/31/2024	500,000	Sewer Fund	500,000
Total Capital Project Costs			500,000	Total Funding Requirements	500,000

Total O&M Costs	0
Total Capital & Operating Costs	500,000

Capital Improvement Program

CBS No: CBS-3575

Project Name: Lahaina Wastewater Reclamation Facility
RAS/Dewatering Upgrades

Department: Department of Environmental Management

District: West Maui

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	700,000	0	7,000,000	0	0	0	7,700,000

PROJECT DESCRIPTION

Assessment, design, permitting, construction and renovation of the RAS room/system, WAS pumps/facility and the solids de-watering system at the Lahaina WWRF. The concrete is showing signs of deterioration and equipment/piping requires replacement. The de-watering system centrifuges and pivoting conveyor have outlived their useful life and require upgrade/replacement.

PROJECT JUSTIFICATION

The equipment in both areas has reached the end of its useful life and the housing structures are in need of repair. A comprehensive project is required to address concerns and to allow this area to continue to operate without costly failures. This area was identified as requiring further modifications during the Lahaina Stage 1-A upgrades.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

We will continue to be able to run the plant and produce properly dewatered solids without additional shifts and with greater electrical efficiency.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	700,000	0	0	0	0	0
Renovations	SRF	0	0	0	7,000,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	12/01/2022	12/31/2023	700,000
Renovations	09/01/2024	12/31/2026	7,000,000
Total Capital Project Costs			7,700,000

Total O&M Costs 0

Total Capital & Operating Costs 7,700,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	700,000
State Revolving Loan Fund	7,000,000
Total Funding Requirements	7,700,000

Capital Improvement Program

CBS No: CBS-3576

Project Name: Lahaina Wastewater Reclamation
Facility R-1 Process Expansion

Department: Department of Environmental
Management

District: West Maui

Project Type: Sewer

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
699,974	0	3,100,000	0	0	0	0	0	3,100,000

PROJECT DESCRIPTION

The design and construction of flow equalization basins, additional filters, pumps, ultraviolet disinfection equipment and new process channels/piping to handle peak flows at the facility.

PROJECT JUSTIFICATION

The Lahaina WWRF is currently undergoing modifications to reliably treat an average flow of 9.0 mgd and a peak flow of 20.7 mgd. The current UV/filter facilities can handle a 9.0 peak and needs to be modified/updated to treat potential peak flows and comply with the EPA Consent Agreement.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Sustain Reliable Wastewater Infrastructure Ensure Facilities Meet Future Needs Provide Reliable Wastewater Service	A Suitable Public Infrastructure A Strong, Diversified Economy An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant long term impact on staffing is anticipated. There will be an increase in electrical usage during peak flow treatment periods.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WF	0	600,000	0	0	0	0	0
Other	WF	0	2,500,000	0	0	0	0	0

Schedule of Activities

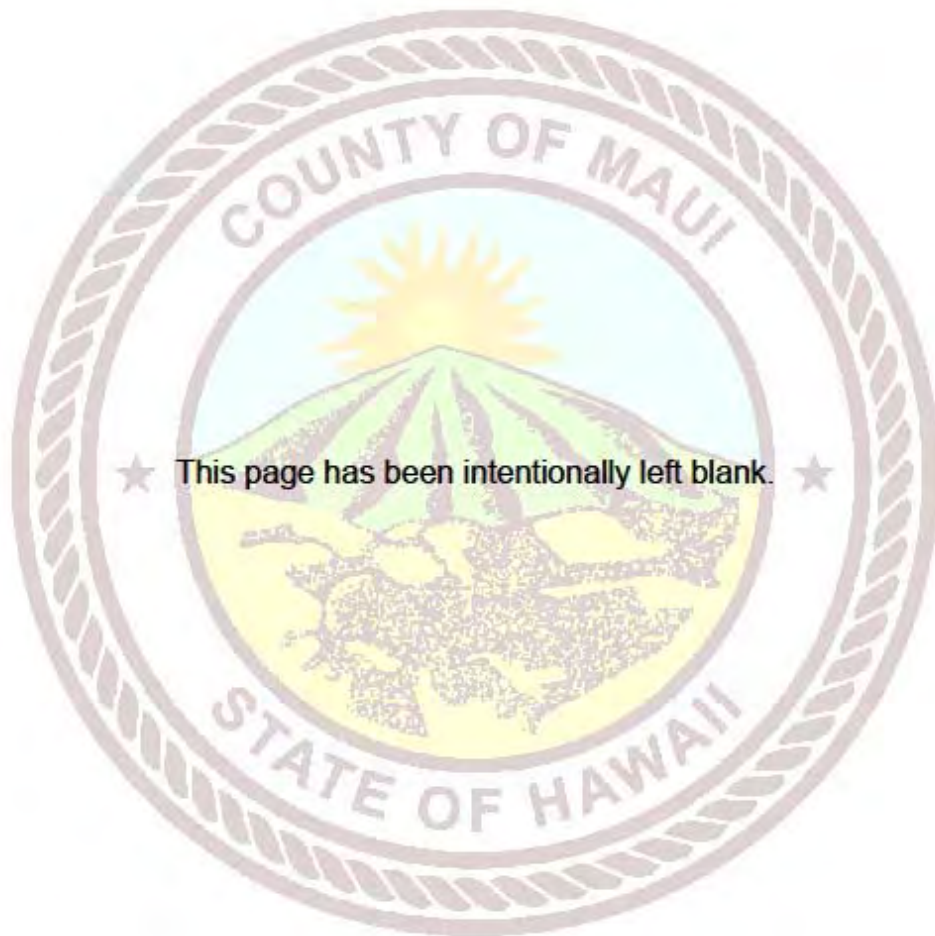
Activity	Start	End	Amount
Design	12/01/2019	06/30/2023	600,000
Other	09/01/2021	12/31/2024	2,500,000
Total Capital Project Costs			3,100,000

Total O&M Costs 0

Total Capital & Operating Costs 3,100,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Sewer Fund	3,100,000
Total Funding Requirements	3,100,000



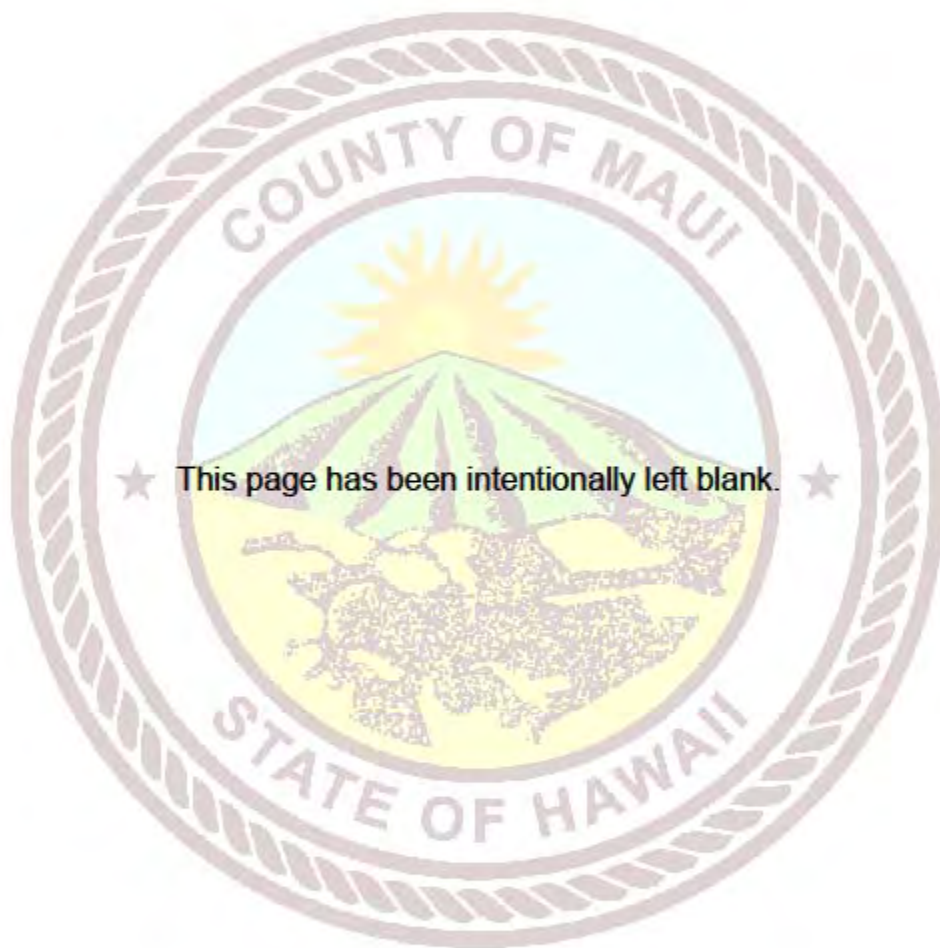


Finance

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Other Projects	CBS-1218	Countywide Equipment	GB	8,520	20,000	28,520
Wailuku-Kahului	Government Facilities	CBS-7249	Maui County Transient Accommodations Tax (MCTAT) Office Renovations	GF	300	0	300
			Total: Department of Finance		8,820	20,000	28,820

FUNDING SOURCE

GB	8,520	20,000	28,520
GF	300	0	300

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-1218

Project Name: Countywide Equipment

Department: Department of Finance

District: Countywide

Project Type: Other Projects

Anticipated Life: Various

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
8,340,656	4,785,000	8,520,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	28,520,000

PROJECT DESCRIPTION

Purchase of large, costly and long life equipment for the following in FY 2023:

Equipment purchase for the Department of Environmental Management (Solid Waste Management Program):

Up to \$5,320,000 for (2) D-8 Dozers, (1) Horizontal Grinder, and (1) Vegetation/Wood Grinder for the Central Maui Landfill; (1) Rear Load Refuse Truck for Makawao district; and (2) Automated Refuse Trucks for Wailuku district.

Department of Fire And Public Safety: Up to \$3,200,000 for (1) Hazmat Truck w/Equipment for Hazmat Response Operations; (1) Tanker Truck w/Equipment for Kula and (1) Tanker Truck w/Equipment for Lahaina.

PROJECT JUSTIFICATION

Bond issuance is a suitable and economic method of financing capital assets that are too expensive to fund from just one fiscal period, and that have useful lives to justify the issuance of mid-term bonds. Financing of large, costly and long life equipment can allow for more efficient use of available funds by analyzing a number of factors, such as:

1. General obligation bonds generally have lower interest rates than municipal leases.
2. Bond issues match only actual capital needs
3. Guaranties fixed payments regardless of local economy cycles.
4. Bond term is limited to 10 years to prevent payments exceeding useful life of equipment.
5. No pay-off required at lease term end.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Various

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County

Operating Impact Narrative

Operating impact includes debt service payments for principal and interest.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Other	GB	0	8,520,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000

Schedule of Activities

Activity	Start	End	Amount
Other	07/01/2013	06/30/2021	28,520,000
Total Capital Project Costs			28,520,000
Total O&M Costs			0
Total Capital & Operating Costs			28,520,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	28,520,000
Total Funding Requirements	28,520,000

Capital Improvement Program

CBS No: CBS-7249

Project Name: Maui County Transient Accommodations Tax
(MCTAT) Office Renovations

Department: Department of Finance

District: Wailuku-Kahului

Project Type: Government Facilities

Anticipated Life: 25

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	300,000	0	0	0	0	0	300,000

PROJECT DESCRIPTION

Renovation of existing Treasury offices to create office space for Maui County's Transient Accommodations Tax (MCTAT) Office.

PROJECT JUSTIFICATION

Act 1, 1st Special Session 2021 (House Bill 862, H.D. 2, S.D. 2, C.D. 1), which became law on July 8, 2021, authorizes the four counties to establish and administer their own transient accommodations tax (TAT) at a maximum rate of 3 percent. On October 5, 2021, Ordinance No. 5273, Bill No. 101 (2021) Draft 1 was signed into law. Effective November 1, 2021, the MCTAT is levied at a rate of 3 percent on every taxpayer that has taxable gross rental proceeds and/or total fair market rental value attributable to the County of Maui.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

To improve efficiency throughout Finance.
To provide timely, accurate, and comprehensive financial reporting.
To protect County assets and maintain effective internal controls.

Countywide Priority Results

A Strong, Diversified Economy
Well-planned Public Infrastructure

Operating Impact Narrative

Operating impact includes staffing, utilities, and maintenance.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	50,000	0	0	0	0	0
Renovations	GF	0	250,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	08/31/2022	50,000
Renovations	09/01/2022	12/31/2022	250,000
Total Capital Project Costs			300,000
Total O&M Costs			600,000
Total Capital & Operating Costs			300,000

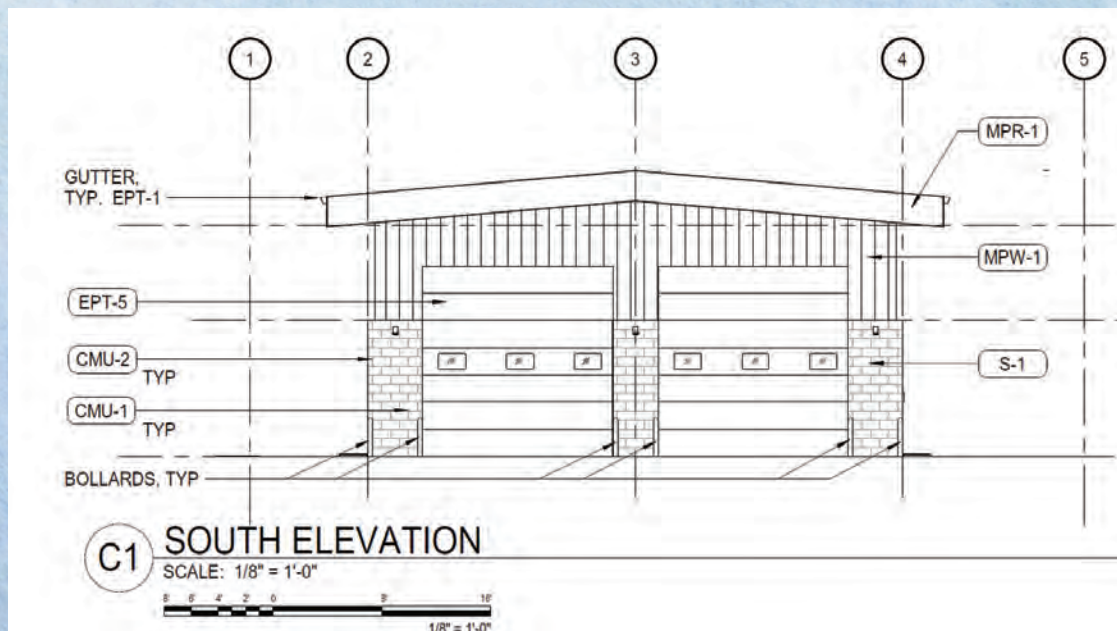
Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	300,000
Total Funding Requirements	300,000

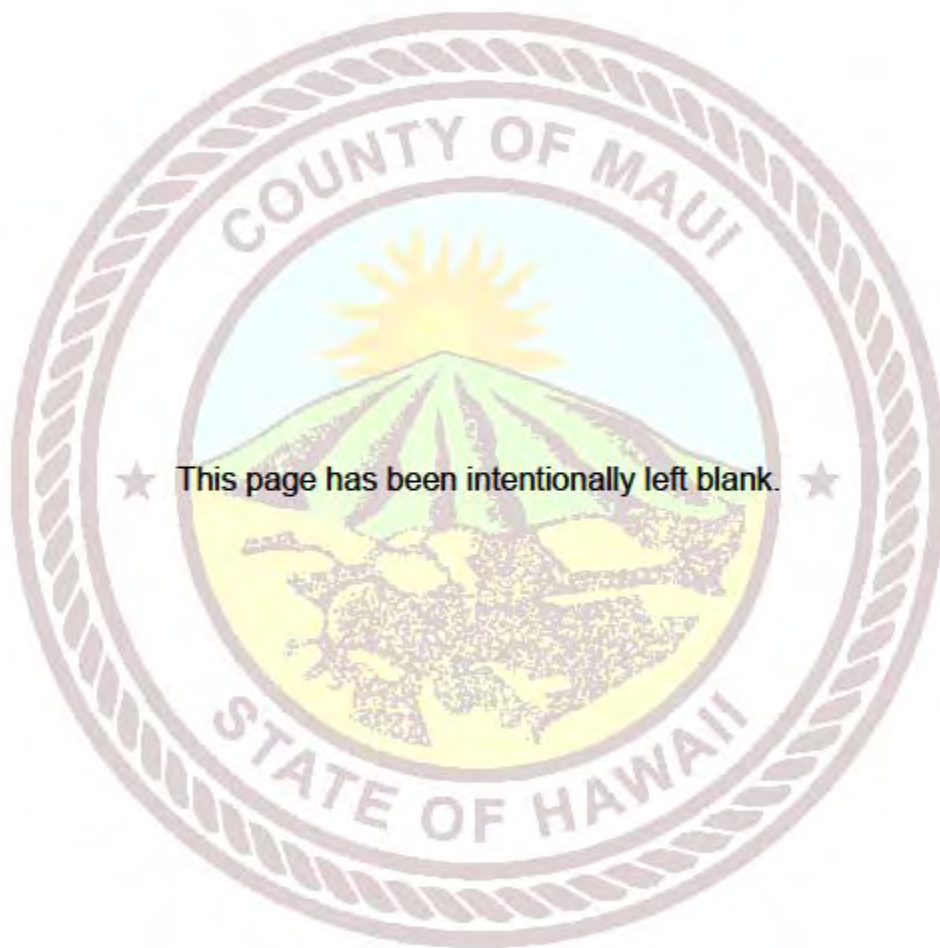


Fire and Public Safety

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Government Facilities	CBS-1003	Countywide Fire Facilities	GF	775	1,500	2,275
		CBS-6066	West Maui Fire Station	GF	0	6,200	6,200
Molokai		CBS-6667	Pukoo Fire Station Renovation	GB	500	0	500
Paia-Haiku		CBS-1002	Haiku Fire Station	GB	1,000	20,000	21,000
		CBS-1008	Paia Fire Station Relocation	GF	0	6,100	6,100
Wailuku-Kahului		CBS-1006	Waikapu Fire Station/Training Ctr/Admin Bldg	GF	0	17,700	17,700
			Total: Department of Fire and Public Safety		2,275	51,500	53,775

FUNDING SOURCE

GB	1,500	20,000	21,500
GF	775	31,500	32,275

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-1003

Project Name: Countywide Fire Facilities
 Department: Department of Fire and Public Safety
 District: Countywide
 Project Type: Government Facilities
 Anticipated Life: 20-25 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
1,436,657	0	775,000	300,000	0	0	0	0	1,075,000

PROJECT DESCRIPTION

Design, renovation/rehabilitation of Countywide Fire Facilities for FY23 to include:

1. Improvements to Kihei Fire Station which include additional paving and protective bollards at Kihei Fire Station \$40,000
2. Lanai Fire Station repairs to include window replacements, rear porch repair, and replacement of exterior lighting \$90,000
3. Geotechnical/Structural Engineering Consultant and structural impact remediation for Kaunakakai Fire Station \$550,000
4. Repairs of asphalt pavement at Kahului Fire Station \$950

PROJECT JUSTIFICATION

1. Additional paving/slab work will allow for parking of relief fire apparatus. Bollards would provide a layer of safety for firefighters.
2. Current lighting is very corroded and many are not functioning. This replacement will allow for safe and energy efficient lighting. Cosmetic and some structural repairs are needed station-wide. Window replacements will be part of this project.
3. An assessment of possible erosion and structural impacts are needed. Upon results of this assessment, mitigation can be planned and coordinated if needed.
4. Original asphalt surfaces are showing signs of age and penetration. Repairs will extend the useful life of the existing surface.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Sec 2:1 improve the department's response times to emergencies;
 Sec 7:1 Ensure the department meets all applicable OSHA Standards; Sec 6:5 Develop a facility rehab plan.

Countywide Priority Results

A Suitable Public Infrastructure
 An Efficient, Effective, and Responsive Government
 A Prepared, Safe, and Livable County

Operating Impact Narrative

No operating impact.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	0	775,000	300,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2022	12/31/2023	1,075,000
Total Capital Project Costs			1,075,000

Total O&M Costs 0

Total Capital & Operating Costs 1,075,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	1,075,000
Total Funding Requirements	1,075,000

Capital Improvement Program

CBS No: CBS-6667

Project Name: Pukoo Fire Station Renovation

Department: Department of Fire and Public Safety

District: Molokai

Project Type: Government Facilities

Anticipated Life: 50 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	500,000	500,000	0	0	0	0	0	500,000

PROJECT DESCRIPTION

The County of Maui is in the process of acquiring a property at this address to relocate the existing Pukoo Fire Station. This property currently is developed with an existing dwelling which is 43 years old. Renovations will include: Driveway and turnaround paving, re-roofing, interior upgrades, and a carport capable of sheltering a fire apparatus.

PROJECT JUSTIFICATION

The property for the Pukoo Fire Station, 8735 East Kamehameha V Hwy., on the island of Molokai, is currently leased from the State of Hawaii, Department of Land & Natural Resources. The fire department is occupying a building that was built in 1939 and it is at the point of major renovation or demolition. A relocation of the fire station is highly recommended because it is very near the ocean. A facility farther away from the ocean may withstand a storm surge or tsunami better. A complete remodel and repair of the structure would be extremely costly for a facility that the County of Maui does not own.

This newly acquired property, once renovated, will be a much safer and operationally sound fire station location.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Goal: Deliver prompt and effective emergency services. Objective:
Improve the department's response time performance to emergencies.

Countywide Priority Results

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County

Operating Impact Narrative

No significant impact

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GB	500,0000	500,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2022	12/31/2023	500,000
Total Capital Project Costs			500,000
Total O&M Costs			0
Total Capital & Operating Costs			500,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	500,000
Total Funding Requirements	500,000

Capital Improvement Program

CBS No: CBS-1002

Project Name: Haiku Fire Station

Department: Department of Fire and Public Safety

District: Paia-Haiku

Project Type: Government Facilities

Anticipated Life: 50 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,000,000	20,000,000	0	0	0	0	21,000,000

PROJECT DESCRIPTION

Planning and design of a new fire station in Haiku. Work may also include grading, grubbing, and demotion of existing structures.

PROJECT JUSTIFICATION

Fire protection and emergency responses are currently provided by the Paia or Makawao Fire Stations. Response times from Paia and Makawao is inadequate. The investment in a new fire station will improve the physical environment for our employees and citizens. It will be more energy efficient, compliant with ADA and gender regulations and have a more pleasing physical appearance. Building a new fire station represents economic vitality, a safe and secure community and an effective local government. Failure to add a fire station and staffing will result in continued response time increases countywide. The result will be significant delays in the intervention of critical medical care resulting in increased suffering and death. The goal is to intervene before a fire reaches flashover point, or a patient is no longer able to be resuscitated.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal #1: Deliver prompt and effective emergency services including suppression, extinguishment of all hostile fires, search and rescue on land and sea, and emergency medical services. Goal #2: Prevent, mitigate, and stabilize hazardous materials incidents. Goal #3: Develop and support an effective organization.	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

Operating impact will include staffing and operational needs. 15 (fifteen) additional personnel will increase the salaries and wages by approximately \$1,100,000.00.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	0	18,000,000	0	0	0	0
Other	GB	0	1,000,000	2,000,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2021	12/31/2022	0
New Construction	07/01/2023	12/31/2024	18,000,000
Other	07/01/2021	12/31/2022	1,000,000
Other	07/01/2023	12/31/2024	2,000,000
Total Capital Project Costs			21,000,000

Total O&M Costs 0

Total Capital & Operating Costs 21,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	21,000,000
Total Funding Requirements	21,000,000

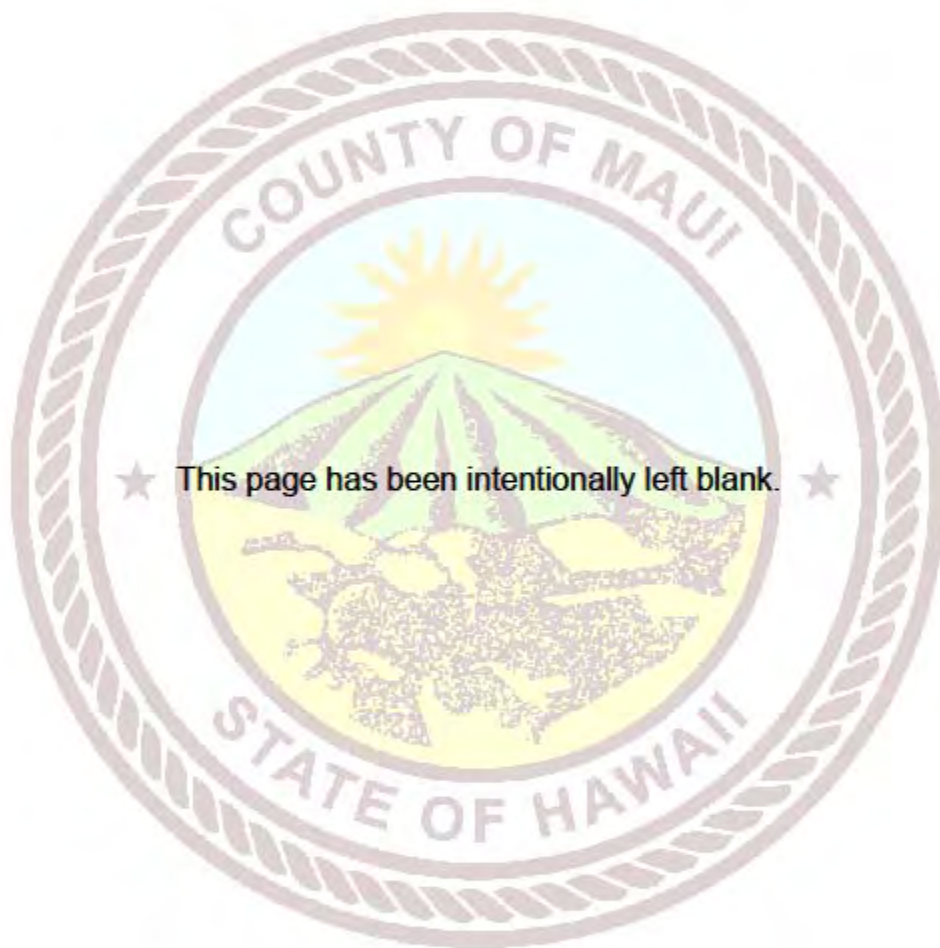


Management

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Wailuku-Kahului	Government Facilities	CBS-2789	Wailuku Civic Hub	GF	1,200	0	1,200
		CBS-6651	60 South Church Street Building Renovations	GB	810	0	810
	Other Projects	CBS-7251	Halau of Oihi Arts	GB	43,000	0	43,000
				OG	11,000	0	11,000
			Total: Department of Management		56,010	0	56,010

FUNDING SOURCE

GB	43,810	0	43,810
GF	1,200	0	1,200
OG	11,000	0	11,000

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-2789

Project Name: Wailuku Civic Hub

Department: Department of Management

District: Wailuku-Kahului

Project Type: Government Facilities

Anticipated Life: 50 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
4,287,072	0	1,200,000	0	0	0	0	0	1,200,000

PROJECT DESCRIPTION

Construction of a Multi-Use Facility at the site of the Wailuku Municipal Parking Lot. The previous expenditures at the site are being utilized to fund a revised design secure permits, update environmental documents, and obtain approvals required for construction as well as acquisition of key parcels. The program for construction includes the following parameters for design:

- 1) A parking facility that accommodates 300 or more parking stalls with a portion of the parking to be created sub-grade or partially sub-grade. Parking facilities should have minimum 10 foot ceiling heights. Above grade portion of the facility should be designed to double as a special events space such as farmers markets, swap meets, etc. The portion of the parking between Main and Pili Street shall not exceed 28 feet above existing grade at the mauka property line.
- 2) A plaza, community gathering and performance space will be developed on Vineyard Street. This outdoor gathering space would support uses in the civic center and could be programmed for events and equipped to accommodate various size performances.
- 3) The plan and construction will accommodate logistical details including trash collection, deliveries, staging, grease trap placement, utilities connections etc.
- 4) FY 2023 funding covers the budget shortfall due to discovery of burials, hiring additional archaeological monitors, ground penetrating radar services, change in excavation methodology and redesign.

PROJECT JUSTIFICATION

The facility will provide needed parking during peak periods within the Wailuku Redevelopment Area. During non-peak times, it will double as a special event space and expand the economic viability of the area as an Arts and Entertainment district, therefore stabilizing and expanding the tax base.

Capital Improvement Program

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Strategic Plan - Wailuku Redevelopment Plan
 Section 3 VPC-4 Improve the crosswalk at the intersection of Main Street and Church Street
 Section 3 VPC-5 Make roadway and sidewalk design improvements to calm traffic
 Section 3 VPC-6 Develop additional parking at the site of the existing municipal parking lot
 Section 3 UDB - 3 Implement the Market Street Landscape Design and Beautification Plan and expand to surrounding streets
 Section 3 UDB - 4 Underground overhead utility lines

A Strong, Diversified Economy
 A Prepared, Safe, and Livable County

Operating Impact Narrative

Operating impacts of various options of management are being reviewed.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GF	0	1,200,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
New Construction	02/04/2019	02/01/2023	1,200,000	General Fund	1,200,000
Total Capital Project Costs			1,200,000	Total Funding Requirements	1,200,000
Total O&M Costs			0		
Total Capital & Operating Costs			1,200,000		

Capital Improvement Program

CBS No: CBS-6651

Project Name: 60 S. Church St. Building Renovations

Department: Department of Management

District: Wailuku-Kahului

Project Type: Government Facilities

Anticipated Life: 50 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
995,729	7,628,0000	810,000	0	0	0	0	0	810,000

PROJECT DESCRIPTION

Design and construction of interior renovations and engineering systems in the recently acquired Hawaiian Tel Building in Wailuku.

PROJECT JUSTIFICATION

The County recently purchased this building. Renovations are required prior to occupancy.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Efficiency of government operations

A Prepared, Safe, and Livable County

Operating Impact Narrative

The building was purchased in order to reduce the use of rental space for administrative operations. Renovations will allow the intended use and reduction of future rental costs.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GB	0	810,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2022	10/30/2023	810,000
Total Capital Project Costs			810,000

Total O&M Costs 0

Total Capital & Operating Costs 810,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	810,000
Total Funding Requirements	810,000

Capital Improvement Program

CBS No: CBS-7251

Project Name: Halau of Oihi Arts

Department: Department of Management

District: Wailuku-Kahului

Project Type: Other Projects

Anticipated Life: 50 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	54,000,000	0	0	0	0	0	54,000,000

PROJECT DESCRIPTION

A community facility to be designed and purpose built for the practice of Hula and Oihi arts.

PROJECT JUSTIFICATION

To support the Huamakahikina Declaration and in acknowledgement of the reality that the County of Maui does not have any facilities that have been purpose built for the practice of Hula and related Oihi arts.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Strategic Plan - Wailuku Redevelopment Plan
Section 3 LU-3 Redevelopment the Municipal Parking Lot with potential opportunities for mixed use development that will create an activity generator.
Section 3 MD-6 Development Wailuku Town activities and business opportunities

A Suitable Public Infrastructure
A Healthy and Sustainable Community

Operating Impact Narrative

Operations and maintenance of the facility are expected to be contracted out.

FUNDING DETAILS

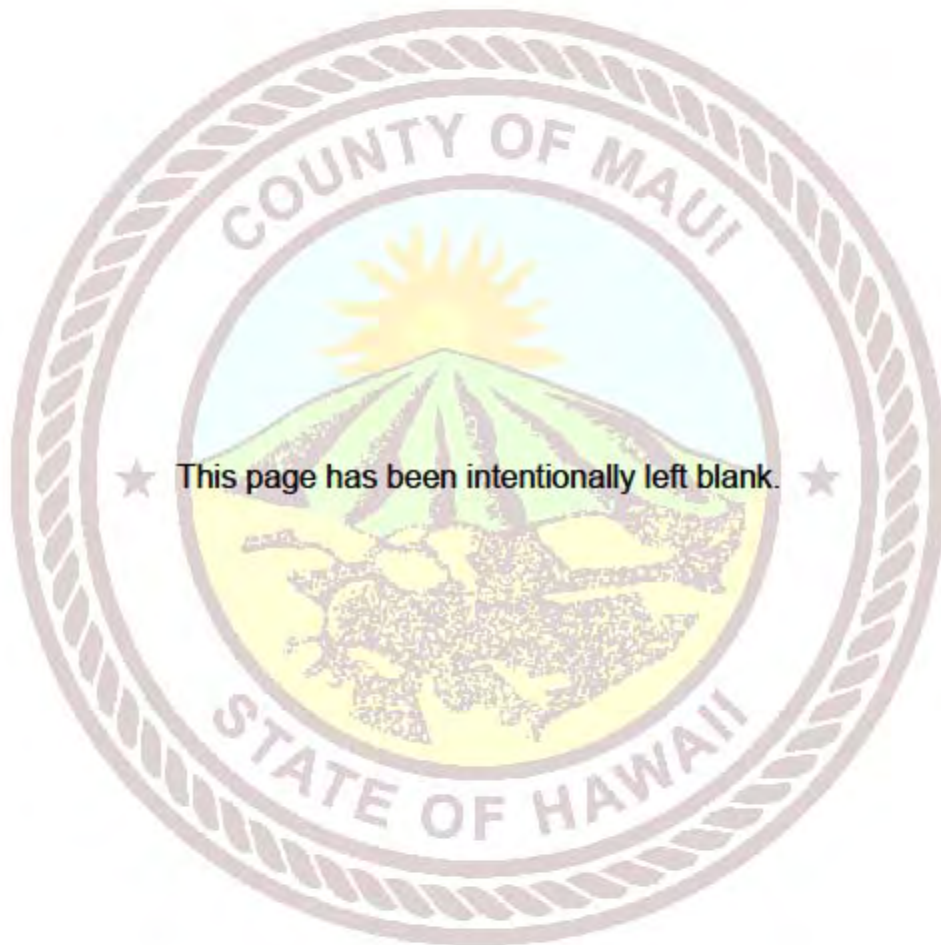
Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	0	1,550,000	0	0	0	0	0
New Construction	GB	0	40,800,000	0	0	0	0	0
New Construction	OG	0	11,000,000	0	0	0	0	0
Planning	GB	0	650,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	09/01/2022	06/01/2023	1,550,000
New Construction	11/01/2023	06/01/2024	51,800,000
Planning	07/01/2022	12/30/2022	650,000
Total Capital Project Costs			54,000,000
Total O&M Costs			0
Total Capital & Operating Costs			54,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	43,000,000
Other Grant Fund	11,000,000
Total Funding Requirements	54,000,000



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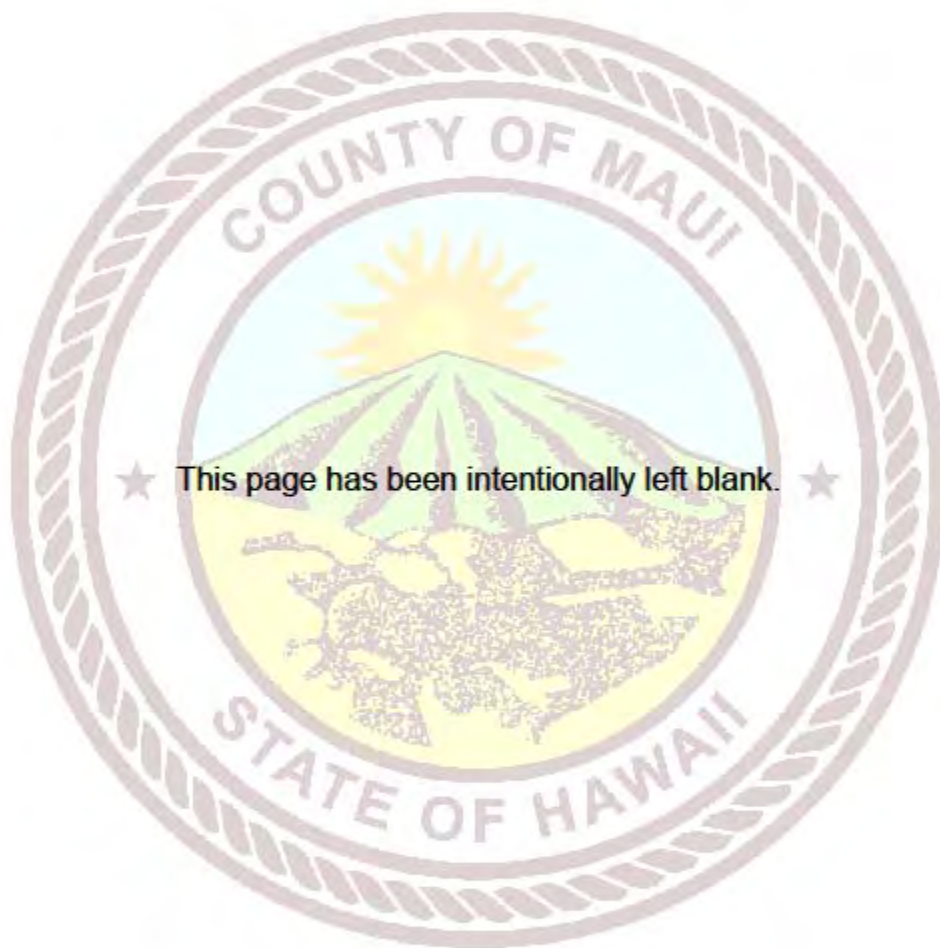


Parks and Recreation

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Parks and Recreation	CBS-1117	Countywide Parks ADA Improvements	GF	500	20,000	20,500
		CBS-3232	Countywide Park Playground Improvements	GF	450	5,000	5,450
				PA	650	0	650
		CBS-4581	Countywide Parks Facilities	GF	500	2,500	3,000
Hana	Government Facilities	CBS-5530	Old Hana School Improvements	LBF	1,000	0	1,000
Kihei-Makena	Parks and Recreation	CBS-1118	South Maui Community Park	GB	0	10,000	10,000
				GF	0	100	100
		CBS-2742	South Maui Consolidated Maintenance Operations Baseyard	GF	150	2,000	2,150
		CBS-5532	Kihei Aquatic Center Improvements	GF	250	1,750	2,000
		CBS-5552	South Maui Beach Parks Parking Lots Improvements	PA	775	0	775
		CBS-6644	Kihei Community Center Improvements	GF	600	0	600
Lanai		CBS-6052	Lanai Youth Center and Skate Park	GB	1,500	0	1,500
		CBS-7242	Fifth Street Courts Resurfacing and Improvements	GF	350	0	350
Makawao-Pukalani-Kula		CBS-2329	Waiakoa Gym Improvements	GF	0	1,925	1,925
		CBS-5544	Haliimaile Gym Improvements	GF	0	1,875	1,875
Molokai		CBS-6074	Kaunakakai Gym Rehabilitation	GF	0	2,600	2,600
		CBS-7243	Mitchell Pauole Tennis Court Improvements	GF	150	500	650
Paia-Haiku		CBS-5533	Paia Community Center Rehabilitation	GF	0	1,750	1,750
		CBS-6073	Lower Paia Park Parking Lot	GF	1,000	0	1,000
Wailuku-Kahului		CBS-4584	Wells Park Master Plan Implementation	GF	0	2,375	2,375
		CBS-4616	War Memorial Gym Building Improvements	GB	7,457	0	7,457
				LBF	2,543	0	2,543
		CBS-5516	Kehalani Mauka Park Improvements	GF	0	1,000	1,000

Capital Improvement Program

		CBS-5539	War Memorial Football Stadium and Track Rehabilitation	GB	7,200	0	7,200
		CBS-5543	Richard Pablo Caldito Sr. Park Improvements	GF	0	825	825
		CBS-6072	Velma McWayne Santos Center Improvements	GF	1,000	0	1,000
		CBS-7239	Construction Maintenance Baseyard Improvements	GF	175	0	175
		CBS-7245	Central Maui Pickleball Courts	GF	150	500	650
West Maui		CBS-2758	West Maui Maintenance Operations Building	GF	0	2,250	2,250
		CBS-6076	Lahaina Aquatic Center Rehabilitation	GF	0	2,000	2,000
		CBS-6077	Lahaina Civic Center Rehabilitation	GB	1,000	5,000	6,000
		CBS-6652	Napili Park Improvements	PA	250	0	250
		CBS-7240	Pulelehua County Park	GF	250	500	750
		CBS-7241	Launiupoko Waterline Improvements	GF	500	1,000	1,500
		CBS-7256	Lahaina Recreation Center Playground Improvements	PA	600	0	600
			Total: Department of Parks and Recreation		29,000	65,450	94,450

FUNDING SOURCE

GB	17,157	15,000	32,157
GF	6,025	50,450	56,475
LBF	3,543	0	3,543
PA	2,275	0	2,275

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-1117

Project Name: Countywide Parks ADA Improvements

Department: Department of Parks and Recreation

District: Countywide

Project Type: Parks and Recreation

Anticipated Life: 20 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
3,805,716	500,000	500,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,500,000

PROJECT DESCRIPTION

Planning, design, and construction for accessibility improvements following the Department's Accessibility Transition Plan. (ATP), and DCAB fees.

PROJECT JUSTIFICATION

The implementation of these accessibility improvements is to accomplish compliance with the Department's ATP, which is inclusive of requests for access to sites by person with standing and mandated retroactive code revisions or additions relating to 2010 ADAAG, in a priority order.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

Countywide Priority Results

A Suitable Public Infrastructure
 An Efficient, Effective, and Responsive Government
 A Prepared, Safe, and Livable County
 A Healthy and Sustainable Community

Operating Impact Narrative

These projects are not anticipated to have any effect on facility operating expenses.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	500,000	500,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2012	06/30/2028	20,500,000
Total Capital Project Costs			20,500,000

Total O&M Costs 0

Total Capital & Operating Costs 20,500,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	20,500,000
Total Funding Requirements	20,500,000

Capital Improvement Program

CBS No: CBS-3232

Project Name: Countywide Park Playground Improvements

Department: Department of Parks and Recreation

District: Countywide

Project Type: Parks and Recreation

Anticipated Life: 15-20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
980,568	600,000	1,100,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,100,000

PROJECT DESCRIPTION

The planning, design, and construction of replacement or new playgrounds throughout Maui County. FY2023 budget request is for the design, permitting, and construction of the Eddie Tam Playground, Hale Piilani Playground, Puu Hauole Playground, One Alii Playground shade structure, Kahului Park Playground, and Hana Building "F" Playground.

PROJECT JUSTIFICATION

Many of the department's existing playgrounds are old and in unsafe condition. Some have been removed (and not replaced) while others are in need of extensive repairs and maintenance or replacement.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure A Healthy and Sustainable Community

Operating Impact Narrative

It is not anticipated that there will be substantial impact to operating expenses.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	0	450,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Renovations	PA	600,000	650,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	09/01/2016	12/31/2028	6,100,000
Total Capital Project Costs			6,100,000
Total O&M Costs			0
Total Capital & Operating Costs			6,100,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	5,450,000
Park Assessment	650,000
Total Funding Requirements	6,100,000

Capital Improvement Program

CBS No: CBS-4581

Project Name: Countywide Parks Facilities
 Department: Department of Parks and Recreation
 District: Countywide
 Project Type: Parks and Recreation
 Anticipated Life:



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
512,572	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

PROJECT DESCRIPTION

Contingency funds for planning, permitting, design, construction, construction management, renovations, repairs, and facility expansion projects that are anticipated at park facilities countywide to accommodate growth, to improve security of the facility, and to enhance the safety of employees and the public.

PROJECT JUSTIFICATION

Contingency funds are a normal and necessary factor in the implementation of capital improvement projects, both during design and permitting as well as during construction. The Department to utilize solely for contingency purposes and would provide reporting of all expenditures of this appropriation.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County

Operating Impact Narrative

It is not anticipated that there will be substantial impact to operating expenses.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	500,000	500,000	500,000	500,000	500,000	500,000	500,000

Schedule of Activities

Activity	Start	End	Amount
Renovations	10/01/2019	06/30/2028	3,000,000
Total Capital Project Costs			3,000,000

Total O&M Costs 0

Total Capital & Operating Costs 3,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	3,000,000
Total Funding Requirements	3,000,000

Capital Improvement Program

CBS No: CBS-5530

Project Name: Old Hana School Improvements
 Department: Department of Parks and Recreation
 District: Hana
 Project Type: Government Facilities
 Anticipated Life: 20 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	3,000,000	1,000,000	0	0	0	0	0	1,000,000

PROJECT DESCRIPTION

Design, construction, and construction management for Phase 2 renovation of existing buildings housing Parks Department offices and various other agencies and tenants at the old Hana school. Includes accessibility, code or agency required improvements.

PROJECT JUSTIFICATION

The buildings are very old. They are in need of immediate attention to prevent further deterioration. A survey of the existing conditions was recently completed detailing an order of priority repairs and associated costs.

FY2021 funds were for Phase 1 which consists of hazardous material remediation at buildings A,B,C,D, and E

FY2022 budget request is for the construction of building renovations to buildings A, D, and E.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure A Prepared, Safe, and Livable County

Operating Impact Narrative

It is not anticipated that any changes to operations will result from funding this aspect of the project

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GB	3,000,000	0	0	0	0	0	0
Renovations	LBF	0	1,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	01/04/2021	12/31/2023	1,000,000
Total Capital Project Costs			1,000,000

Total O&M Costs 0

Total Capital & Operating Costs 1,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Lapsed Bond Fund	1,000,000
Total Funding Requirements	1,000,000

Capital Improvement Program

CBS No: CBS-2742

Project Name: South Maui Consolidated Maintenance Operations
Baseyard

Department: Department of Parks and Recreation

District: Kihei-Makena

Project Type: Parks and Recreation

Anticipated Life: 30 Years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
225,000	0	150,000	2,000,000	0	0	0	0	2,150,000

PROJECT DESCRIPTION

Planning, design and construction of a baseyard for the South Maui Parks District maintenance operations to be shared with Department of Public Works and other County departments in need of a baseyard facility in South Maui. Baseyard to include PV panels.

2023 Request is for the design and planning of the facility.

PROJECT JUSTIFICATION

The South Maui Parks District currently does not have a baseyard. The lifespan of equipment, supplies, and materials is dramatically shortened as they are stored out in the elements. County work vehicles use limited space at the Kihei Community Center parking lot during evenings, weekends, and holidays when use of the parking lot is in highest demand. Joint use with DPW and other departments will result in operational cost savings for all.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of the community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County

Operating Impact Narrative

Additional facility operating funds would be required for electricity, water, and sewer fee. 1 full time park caretaker to maintain facility

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	150,000	0	0	0	0	0
New Construction	GF	0	0	2,000,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design			150,000
New Construction	10/01/2022	12/31/2025	2,000,000
Total Capital Project Costs			2,150,000
Total O&M Costs			326,857
Total Capital & Operating Costs			2,476,857

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	2,150,000
Total Funding Requirements	2,150,000

Capital Improvement Program

CBS No: CBS-5532

Project Name: Kihei Aquatic Center Improvements

Department: Department of Parks and Recreation

District: Kihei-Makena

Project Type: Parks and Recreation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	250,000	1,750,000	0	0	0	0	2,000,000

PROJECT DESCRIPTION

Design and construction for structural repairs and replastering of the training and keiki pools and deck, and other improvements.

PROJECT JUSTIFICATION

The facility was opened last century and is in need of these repairs before further deterioration occurs.

STRATEGIC PLAN ALIGNMENT**Department's Strategic Plan**

To respond to the needs of a community by acquiring, developing and maintaining safe, quality recreational facilities.

Countywide Priority Results

A Suitable Public Infrastructure
A Healthy and Sustainable Community

Operating Impact Narrative

it is anticipated that there will be minimal impact on operational expenses once the project is completed.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	250,000	0	0	0	0	0
Renovations	GF	0	0	1,750,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/15/2020	12/31/2024	250,000
Renovations	10/15/2020	12/31/2025	1,750,000
Total Capital Project Costs			2,000,000

Total O&M Costs 0

Total Capital & Operating Costs 2,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	2,000,000
Total Funding Requirements	2,000,000

Capital Improvement Program

CBS No: CBS-5552

Project Name: South Maui Beach Parks Parking Lots Improvements

Department: Department of Parks and Recreation

District: Kihei-Makena

Project Type: Parks and Recreation

Anticipated Life: 20 Years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
1,550,000	775,0000	775,000	0	0	0	0	0	775,000

PROJECT DESCRIPTION

Design, permitting and reconstruction and/or cold planing and paving parking lots at South Maui beach parks to include sidewalk and accessibility improvements.

FY2023 funds are for design and construction at Po'olenalena Beach Park, construction at Waipiulani Park North, and construction at Haycraft Beach Park. \$150,000 is being requested for design and \$600,000 for construction.

PROJECT JUSTIFICATION

The asphalt has outlived its useful life at these locations and parking lots are in need of required accessibility improvements.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Suitable Public Infrastructure

Operating Impact Narrative

No impact on the operational expenses of the facilities is anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	125,000	0	0	0	0	0	0
Design	PA	0	125,000	0	0	0	0	0
Renovation	GF	650,000	0	0	0	0	0	0
Renovations	PA	0	650,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/15/2020	12/31/2025	125,000
Renovations	10/15/2020	12/31/2025	650,000
Total Capital Project Costs			775,000
Total O&M Costs			0
Total Capital & Operating Costs			775,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Park Assessment	775,000
Total Funding Requirements	775,000

Capital Improvement Program

CBS No: CBS-6644

Project Name: Kihei Community Center Improvements

Department: Department of Parks and Recreation

District: Kihei-Makena

Project Type: Parks and Recreation

Anticipated Life: 10 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	600,000	0	0	0	0	0	600,000

PROJECT DESCRIPTION

Design and construction to rehabilitate and renovate the community center facility systems and amenities, including the replacement of the existing air conditioning system, electrical and plumbing upgrades for code compliance, painting, and other facility improvements.

PROJECT JUSTIFICATION

Air conditioning system near the end of its design life and requires high maintenance costs to keep functioning. A building inspection report identified repairs and renovations that are needed to maintain code compliance.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure A Prepared, Safe, and Livable County

Operating Impact Narrative

This project will reduce the operating and maintenance costs due to improved energy efficiency and less AC system failures.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	200,000	0	0	0	0	0
Renovations	GF	0	400,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2021	07/01/2023	200,000
Renovations	07/01/2023	07/01/2024	400,000
Total Capital Project Costs			600,000

Total O&M Costs (1,000)

Total Capital & Operating Costs 599,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	600,000
Total Funding Requirements	600,000

Capital Improvement Program

CBS No: CBS-6052

Project Name: Lanai Youth Center and Skate Park

Department: Department of Parks and Recreation

District: Lanai

Project Type: Parks and Recreation

Anticipated Life: 25 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	4,000,000	1,500,000	0	0	0	0	0	1,500,000

PROJECT DESCRIPTION

Design, permitting and construction of a new Lanai Skate Park. Includes accessibility, code, or agency required improvements.

PROJECT JUSTIFICATION

There is presently a high demand for and no availability of a skate board park or area on Lanai

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Prepared, Safe, and Livable County

Operating Impact Narrative

Maintenance = 1 park caretaker 1 for 1 hour per day to lock/unlock and pickup rubbish. Additional supplies include replacement rubbish cans, bags, and cleaning supplies.

Yearly repairs to include crack filling and other concrete repairs.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	1,500,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2022	07/01/2023	1,500,000
Total Capital Project Costs			1,500,000

Total O&M Costs 46,725

Total Capital & Operating Costs 1,546,725

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	1,500,000
Total Funding Requirements	1,500,000

Capital Improvement Program

CBS No: CBS-7242

Project Name: Fifth Street Courts Resurfacing and Improvements

Department: Department of Parks and Recreation

District: Lanai

Project Type: Parks and Recreation

Anticipated Life: 20 YEARS

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	350,000	0	0	0	0	0	350,000

PROJECT DESCRIPTION

Design, permitting, and resurfacing of the tennis courts. Includes removal and replacement of perimeter fencing, hardware, tennis and basketball court resurfacing, and accessibility, code, or agency required improvements.

PROJECT JUSTIFICATION

The courts are currently in a state of disrepair and need to be resurfaced for usability

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing and maintaining safe, quality recreational facilities.

A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No cost impacts are anticipated for operations.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	50,000	0	0	0	0	0
Renovations	GF	0	300,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/01/2022	10/01/2023	50,000
Renovations	07/01/2023	12/01/2023	300,000
Total Capital Project Costs			350,000

Total O&M Costs 0

Total Capital & Operating Costs 350,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	350,000
Total Funding Requirements	350,000

Capital Improvement Program

CBS No: CBS-7243

Project Name: Mitchell Pauole Tennis Court Improvements

Department: Department of Parks and Recreation

District: Molokai

Project Type: Parks and Recreation

Anticipated Life: 20 YEARS

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	150,000	500,000	0	0	0	0	650,000

PROJECT DESCRIPTION

Planning, permitting, design, and construction for the resurfacing, hardware replacement, replacement fence and windscreen at the Mitchell Pauole Tennis Courts

. FY2023 request is for the planning, permitting, and design phase

PROJECT JUSTIFICATION

Court is in a state of disrepair and needs repairs for usability.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County

Operating Impact Narrative

No cost impacts are anticipated to operations

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	150,000	0	0	0	0	0
Renovations	GF	0	0	500,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/01/2022	10/01/2023	150,000
Renovations	10/01/2023	04/01/2024	500,000
Total Capital Project Costs			650,000

Total O&M Costs 0

Total Capital & Operating Costs 650,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	650,000
Total Funding Requirements	650,000

Capital Improvement Program

CBS No: CBS-6073

Project Name: Lower Paia Park Parking Lot

Department: Department of Parks and Recreation

District: Paia-Haiku

Project Type: Parks and Recreation

Anticipated Life: 20 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
600,000	0	1,000,000	0	0	0	0	0	1,000,000

PROJECT DESCRIPTION

Design permitting and construction for parking lot improvements at the Lower Paia Park including installation of a temporary parking lot to be used during construction of the permanent lot.

PROJECT JUSTIFICATION

There is currently no improved parking at the highly used facility. A lighted parking lot will increase usability and safety.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe quality recreational facilities.

A Prepared, Safe, and Livable County

Operating Impact Narrative

Minimal impact of operating expenses is anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GF	0	1,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	10/31/2020	12/31/2024	1,000,000
Total Capital Project Costs			1,000,000

Total O&M Costs 0

Total Capital & Operating Costs 1,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	1,000,000
Total Funding Requirements	1,000,000

Capital Improvement Program

CBS No: CBS-4616

Project Name: War Memorial Gym Building Improvements

Department: Department of Parks and Recreation

District: Wailuku-Kahului

Project Type: Parks and Recreation

Anticipated Life: 20 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
1,558,440	15,000,0000	10,000,000	0	0	0	0	0	10,000,000

PROJECT DESCRIPTION

Design, permitting, construction, and construction management of repairs and renovations throughout the facility. Repair to building structural elements and exterior finish, coating of roof surfaces, upgrade of building electrical and visual fire alarm systems, accessibility improvements at restrooms and locker rooms. Installation of air conditioning in the gym and to meet current code requirements in office spaces. Replacement of gym wood flooring, bleachers and other necessary ancillary improvements. Also, the addition of a PV system and structural and facility upgrades as needed to meet the Enhanced Hurricane Protection Area (EHPA) requirements for a Category 3 hurricane shelter.

FY23 budget request is for additional construction funding to meet the total estimated construction cost of \$25,000,000

PROJECT JUSTIFICATION

The gym building is currently in a state of disrepair and in need of immediate attention for health and safety reasons as well as to prevent further deterioration to the facility from environmental elements. Additionally, there are accessibility deficiencies that are required to be corrected.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure A Prepared, Safe, and Livable County

Operating Impact Narrative

No staff increases anticipated (this project will not increase the size of the facility).
New AC system will increase energy use and cost and will require an annual maintenance contract to service.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GB	15,000,000	7,456,793	0	0	0	0	0
Renovations	LBF	0	2,543,207	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	10/01/2022	10/01/2024	10,000,000
Total Capital Project Costs			10,000,000
Total O&M Costs			720,000
Total Capital & Operating Costs			10,720,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	7,456,793
Lapsed Bond Fund	2,543,207
Total Funding Requirements	10,000,000

Capital Improvement Program

CBS No: CBS-5539

Project Name: War Memorial Football Stadium and Track Rehabilitation

Department: Department of Parks and Recreation

District: Wailuku-Kahului

Project Type: Parks and Recreation

Anticipated Life: 20 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
665,452	210,000	7,200,000	0	0	0	0	0	7,200,000

PROJECT DESCRIPTION

Design, permitting, construction, and construction management to rehabilitate the Stadium and Track based on the assessment of the facility. Includes accessibility, code, or agency required improvements.

2020 - Assessment of current condition of facility.

2021 - Design for renovations based on assessment

2022- Additional design and permitting for renovations

2023 - Construction of renovations and construction management during the renovations.

PROJECT JUSTIFICATION

The facility is highly used and very old. It is in need of rehabilitation to extend the useful life of the stadium.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

Countywide Priority Results

A Suitable Public Infrastructure
A Strong, Diversified Economy
A Healthy and Sustainable Community

Operating Impact Narrative

The proposed project is not anticipated to have significant effect on operational expenditures.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Other	GB	0	500,000	0	0	0	0	0
Renovations	GB	0	6,700,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Other	10/15/2019	12/31/2025	0
Other	07/01/2022	07/01/2023	500,000
Renovations	10/15/2022	12/31/2025	6,700,000
Total Capital Project Costs			7,200,000

Total O&M Costs 0

Total Capital & Operating Costs 7,200,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	7,200,000
Total Funding Requirements	7,200,000

Capital Improvement Program

CBS No: CBS-6072

Project Name: Velma McWayne Santos Center Improvements

Department: Department of Parks and Recreation

District: Wailuku-Kahului

Project Type: Parks and Recreation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
288,286	2,125,0000	1,000,000	0	0	0	0	0	1,000,000

PROJECT DESCRIPTION

Design and construction of an air conditioning system, drop ceiling with insulation, new energy efficient windows and doors, and fire protection system.

FY2023 request is for additional construction funding to meet the preliminary cost estimate provided by the project consultant.

PROJECT JUSTIFICATION

The user experience at the center will be greatly enhanced with the addition of air conditioning. Presently most doors are left open during an event at the center in order to let some of the heat out. The nearby neighbors are forced to deal with the resulting noise. The photo voltaic system will help to offset the electrical cost to operate the A/C.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

To respond to the needs of a community by acquiring, developing, and maintaining safe quality recreational facilities.

Countywide Priority Results

An Efficient, Effective, and Responsive Government
A Healthy and Sustainable Community

Operating Impact Narrative

No staff increases anticipated (this project will not increase the size of the facility).
New AC system will increase energy use and cost and will require an annual maintenance contract to service.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	2,125,000	1,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Renovations	07/01/2022	07/01/2023	1,000,000
Total Capital Project Costs			1,000,000

Total O&M Costs 360,000

Total Capital & Operating Costs 1,360,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	1,000,000
Total Funding Requirements	1,000,000

Capital Improvement Program

CBS No: CBS-7239

Project Name: Construction Maintenance Baseyard Improvements

Department: Department of Parks and Recreation

District: Wailuku-Kahului

Project Type: Parks and Recreation

Anticipated Life: 20 YEARS

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	175,000	0	0	0	0	0	175,000

PROJECT DESCRIPTION

Design and construction of mechanic bays at the Parks Construction Maintenance Baseyard

PROJECT JUSTIFICATION

Space is needed to improve efficiency and safety of repair operations at the baseyard.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impacts are anticipated to the operating costs for this facility.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	50,000	0	0	0	0	0
New Construction	GF	0	125,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/01/2022	04/01/2023	50,000
New Construction	07/01/2022	12/31/2023	125,000
Total Capital Project Costs			175,000
Total O&M Costs			0
Total Capital & Operating Costs			175,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	175,000
Total Funding Requirements	175,000

Capital Improvement Program

CBS No: CBS-7245

Project Name: Central Maui Pickleball Courts

Department: Department of Parks and Recreation

District: Wailuku-Kahului

Project Type: Parks and Recreation

Anticipated Life: 20 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	150,000	500,000	0	0	0	0	650,000

PROJECT DESCRIPTION

Design, permitting, and construction of 12 new pickleball courts to include sports lighting.

PROJECT JUSTIFICATION

The community has shown a need for new pickleball facilities through public testimony and written requests.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County

Operating Impact Narrative

Maintenance costs will be increased at this facility due to the additional maintenance of the courts. Maintenance = 1 park caretaker 1 for 1 hour per day to sweep/blow courts and pickup rubbish. Additional supplies include replacement rubbish cans, bags, and cleaning supplies. Yearly repairs to include line painting, crack repair, and net replacement.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	150,000	0	0	0	0	0
New Construction	GF	0	0	500,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	07/01/2024	150,000
New Construction	10/01/2024	04/01/2025	500,000
Total Capital Project Costs			650,000

Total O&M Costs 46,517

Total Capital & Operating Costs 696,517

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	650,000
Total Funding Requirements	650,000

Capital Improvement Program

CBS No: CBS-6077

Project Name: Lahaina Civic Center Rehabilitation

Department: Department of Parks and Recreation

District: West Maui

Project Type: Parks and Recreation

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
569,344	600,000	1,000,000	5,000,000	0	0	0	0	6,000,000

PROJECT DESCRIPTION

Design, permitting, and construction to rehabilitate and renovate the civic center facility systems and amenities, including the third floor locker rooms plumbing system, fixtures, finishes, and accessibility improvements; replacement and insulation of the gym roof to meet the energy code; and replacement of existing air conditioning system. Design includes upgrade of the facility to meet EHPA hurricane shelter requirements.

PROJECT JUSTIFICATION

The Lahaina Civic Center is a well-aged and heavily used venue. The third floor locker rooms are in need of new plumbing systems, fixture, and finishes as well as accessibility improvements. The court floor will soon need to be replaced. The gym roof needs to be replaced and insulated to meet energy code.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

To respond to the needs of a community by acquiring, developing and maintaining safe, quality recreational facilities.

Countywide Priority Results

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County

Operating Impact Narrative

The project is not anticipated to have any significant effect on facility operating expenses.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	0	150,000	0	0	0	0	0
Renovations	GB	0	850,000	5,000,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/31/2020	12/31/2026	150,000
Renovations	10/31/2020	12/31/2026	5,850,000
Total Capital Project Costs			6,000,000

Total O&M Costs 0

Total Capital & Operating Costs 6,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	6,000,000
Total Funding Requirements	6,000,000

Capital Improvement Program

CBS No: CBS-6652

Project Name: Napili Park Improvements

Department: Department of Parks and Recreation

District: West Maui

Project Type: Parks and Recreation

Anticipated Life: 25 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
26,600	350,000	250,000	0	0	0	0	0	250,000

PROJECT DESCRIPTION

Design, permitting, and construction of a replacement batting cage, a new swing set, fall surfacing, and related ADA access improvements at Napili Park. Includes accessibility, code, or agency required improvements.

FY 2023 - Additional construction funding needed to complete project.

PROJECT JUSTIFICATION

The existing batting cage is at the end of its design life and needs replaced. The youth sports community has expressed the urgent need for this replacement. Adding a swing set will also add play options for the growing West Maui Community. ADA access will be provided as outlined in the DPR ADA transition plan and as required by federal and state guidelines.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.	A Suitable Public Infrastructure A Prepared, Safe, and Livable County

Operating Impact Narrative

This project is not anticipated to have significant operational cost impacts. The new batting cage should reduce maintenance costs due to less repairs being needed.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	PA	350,000	250,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2021	12/31/2022	0
New Construction	07/01/2022	12/31/2023	250,000
Total Capital Project Costs			250,000

Total O&M Costs 0

Total Capital & Operating Costs 250,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Park Assessment	250,000
Total Funding Requirements	250,000

Capital Improvement Program

CBS No: CBS-7240

Project Name: Pulelehua County Park

Department: Department of Parks and Recreation

District: West Maui

Project Type: Parks and Recreation

Anticipated Life: 50 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	250,000	500,000	0	0	0	0	750,000

PROJECT DESCRIPTION

FY2023 funding requested for a study to determine the existing and necessary infrastructure required for a future County park at the recently acquired 50 acre Pulelehua site.

Funding request includes a cultural assessment.

PROJECT JUSTIFICATION

This study is necessary to determine appropriate planning and development of the parcel.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Prepared, Safe, and Livable County

Operating Impact Narrative

This study will not impact operating costs.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Planning	GF	0	250,000	500,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Planning	10/01/2022	10/01/2026	750,000
Total Capital Project Costs			750,000

Total O&M Costs 0

Total Capital & Operating Costs 750,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	750,000
Total Funding Requirements	750,000

Capital Improvement Program

CBS No: CBS-7241

Project Name: Launiupoko Waterline Improvements

Department: Department of Parks and Recreation

District: West Maui

Project Type: Parks and Recreation

Anticipated Life: 20 YEARS

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	500,000	1,000,000	0	0	0	0	1,500,000

PROJECT DESCRIPTION

FY2023 request includes \$500,000 for design and permitting to install an irrigation meter at the Launiupoko Beach Park. Includes extending irrigation line under Honoapiilani Hwy. sign and planning.

PROJECT JUSTIFICATION

Project is needed to reduce irrigation repair and maintenance costs at the park.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County

Operating Impact Narrative

Project is anticipated to reduce operating costs.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	500,000	0	0	0	0	0
New Construction	GF	0	0	1,000,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	10/01/2022	10/01/2023	500,000
New Construction	10/01/2023	10/01/2024	1,000,000
Total Capital Project Costs			1,500,000
Total O&M Costs			0
Total Capital & Operating Costs			1,500,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	1,500,000
Total Funding Requirements	1,500,000

Capital Improvement Program

CBS No: CBS-7256

Project Name: Lahaina Recreation Center Playground Improvements

Department: Department of Parks and Recreation

District: West Maui

Project Type: Parks and Recreation

Anticipated Life: 15 Years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	600,000	0	0	0	0	0	600,000

PROJECT DESCRIPTION

Design, permitting, and construction of a replacement playground, shade structure, and fall surfacing. Includes accessibility, code, or agency required improvements.

PROJECT JUSTIFICATION

This playground and fall surfacing are nearing the end of their design life and are becoming a safety hazard. Annual maintenance costs are also increasing due to deteriorated playground components and fall surfacing.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

To respond to the needs of a community by acquiring, developing, and maintaining safe, quality recreational facilities.

Countywide Priority Results

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

Maintenance costs should decrease with the replacement of the play structure and surfacing.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	PA	0	50,000	0	0	0	0	0
Renovations	PA	0	550,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2023	12/31/2024	50,000
Renovations	07/01/2024	12/31/2024	550,000
Total Capital Project Costs			600,000

Total O&M Costs 0

Total Capital & Operating Costs 600,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Park Assessment	600,000
Total Funding Requirements	600,000

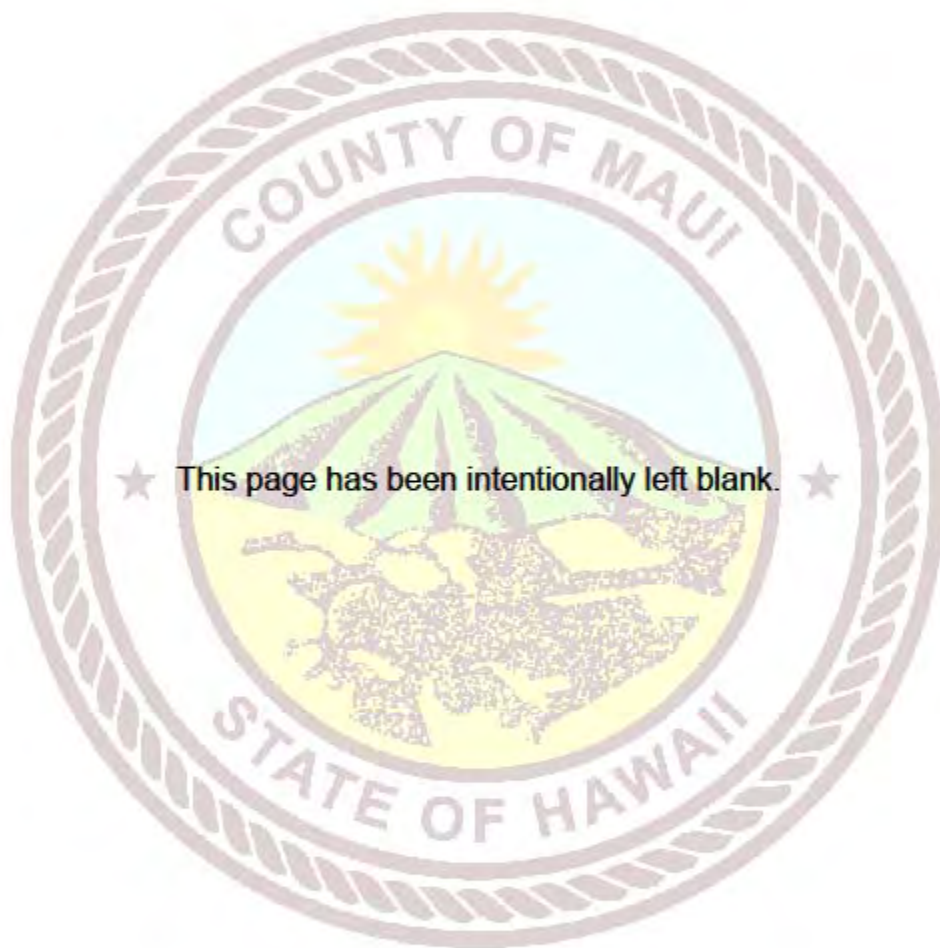


Police

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Government Facilities	CBS-1010	Countywide Police Facilities	GF	1,610	0	1,610
		CBS-7257	Communications Facilities Development Project	GB	3,400	0	3,400
			Total: Department of Police		5,010	0	5,010

FUNDING SOURCE

GB	3,400	0	3,400
GF	1,610	0	1,610

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-7257

Project Name: Communications Facilities Development Project

Department: Department of Police

District: Countywide

Project Type: Government Facility

Anticipated Life: 30 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	3,400,000	0	0	0	0	0	3,400,000

PROJECT DESCRIPTION

The Mahinahina Communications Facility is planned for land at the Mahinahina Water Treatment Plants, and will provide improved communications coverage for the Honokowai to Kapalua areas, as well as portions of Southeast Molokai. This site will link to the Puu o Holm Ranch site in East Molokai, this facility will also provide an alternate route back into Central Maui for both the PSRS and County of Maui voice and data communications. The site will also be connected to the West Maui fiber optic cable connecting County facilities between the Lahaina Senior Citizen's Center and the Napili Fire Station. This route will minimize the risk presented should the West Maui fiber optic cable and the Waiakeakua site be disabled. These projects collectively ensure the continued delivery of mission essential PSRS, MPD, and County of Maui voice and data services countywide. The improvements are expected to provide service beyond the 20 to 30-year time frame and provide improved communications support for Maui County's First Responder and Emergency Services personnel. Network reliability is significantly improved by creating alternate routes to compensate for individual site or link failures. The redundancy also allows Technicians to work on the system without causing outages to other sites. This redundancy is essential for uninterrupted radio, voice and data communications across the County of Maui.

PROJECT JUSTIFICATION

Construction of the site would include a sixty (60) foot tower, a pre-fabricated communications shelter, and required ground work and one microwave link. The design work is at the 70% completion point and was halted when the easement issue for the Water Treatment Plant was raised.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Advocate Fiscal Management and Efficiency, the Maui Police Department seeks to upgrade infrastructure to provide operational readiness and efficient service to all.

Countywide Priority Results

A Suitable Public Infrastructure
 An Efficient, Effective, and Responsive Government
 A Prepared, Safe, and Livable County
 A Healthy and Sustainable Community

Operating Impact Narrative

Part of the Public Safety Radio System Replacement Project was the development of redundant microwave link paths and the construction of additional communications facilities to support the PSRS and County voice and data communications.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	3,400,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2022	12/31/2023	3,400,000
Total Capital Project Costs			3,400,000
Total O&M Costs			0
Total Capital & Operating Costs			3,400,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	3,400,000
Total Funding Requirements	3,400,000

Capital Improvement Program

CBS No: CBS-1010

Project Name: Countywide Police Facilities

Department: Department of Police

District: Countywide

Project Type: Government Facilities

Anticipated Life: 10-15 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
450,000	150,000	1,610,000	0	0	0	0	0	1,610,000

PROJECT DESCRIPTION

Expansion/Renovation of Countywide Police Facilities to include for FY2023:

- 1) Site assessment for Kihei training facility and expansion of impound lot (\$150,000)
- 2) Wailuku Police Station elevator (\$400,000)
- 3) Dispatch Operations expansion position (\$410,000)
- 4) Wailuku car wash replacement - consult & design (\$350,000)
- 5) Diesel tank replacement - Wailuku (\$300,000)

PROJECT JUSTIFICATION

To expand the impound lot in the Kihei station and plan for an expanded training facility; replace the Wailuku station elevator as it continually breaks down and is currently 35 years old; an expansion of the dispatch center operations console; consult and design of the Wailuku police station car wash and the diesel fuel tank both of which are in need of replacement due to old age and rust; upgrades to the public safety radio system and microwave link radio.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

In accordance with our goal to Advocate Fiscal Management and Energy Efficiency, the Maui Police Department seeks to maintain our infrastructure through scheduled renovation projects to ensure that operational readiness exists at all times for all of our police facilities. Operational readiness of our facilities provide for fast, reliable police intervention and assistance as needed for citizens and visitors alike. It provides for the safety and security of our employees as well as the public who utilize

Countywide Priority Results

A Suitable Public Infrastructure
An Efficient, Effective, and Responsive Government

Capital Improvement Program

Operating Impact Narrative

These project would provide additional operational safety and security measures for the police facilities by ensuring a safe and operable elevator in the Wailuku station; the replacement of the diesel fuel tank; projects to enhance the effectiveness of the public safety radio system.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Renovations	GF	150,000	1,610,000	0	0	0	0	0

Schedule of Activities				Methods of Financing (Ensuing + 5 Years)	
Activity	Start	End	Amount	Funding Source	Amount
Renovations	07/01/2012	06/30/2024	1,610,000	General Fund	1,610,000
Total Capital Project Costs			1,610,000	Total Funding Requirements	1,610,000
Total O&M Costs			0		
Total Capital & Operating Costs			1,610,000		





Public Works

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Drainage	CBS-6069	Countywide Bridge and Drainage Program	GB	6,500	0	6,500
				GF	3,550	25,500	29,050
		CBS-6633	Countywide Drainline Replacement Program	GB	3,500	25,500	29,000
	Government Facilities	CBS-6070	Countywide Facilities Maintenance Program	GB	850	0	850
				GF	1,850	11,250	13,100
		CBS-7232	DPW Highways Division Countywide Baseyard Facilities Program	GB	1,150	0	1,150
				GF	500	3,700	4,200
	Road Improvements	CBS-1023	Countywide Road Resurfacing and Pavement Preservation	GB	3,050	0	3,050
				HF	6,730	50,000	56,730
		CBS-5022	Countywide Federal Aid Program	FD	6,990	61,020	68,010
				HF	5,038	28,526	33,564
		CBS-6067	Countywide Traffic and Safety Program	HF	1,450	18,892	20,342
				ST	183	938	1,120
Hana		CBS-3183	Kalepa Revetment and Seawall Repairs	GB	0	30,600	30,600
				HF	700	0	700
Paia-Haiku	Government Facilities	CBS-6096	Baldwin Avenue Public Parking Lot Improvements	GF	400	0	400
	Road Improvements	CBS-6661	Repair of Kaupakalua Road in the Vicinity of Lepo Street	GB	2,300	0	2,300
Wailuku-Kahului	Drainage	CBS-1070	Iao Stream Flood Control Program	GB	7,700	0	7,700
	Road Improvements	CBS-3179	Imi Kala Extension	HF	1,000	20,000	21,000
		CBS-7236	130 Iao Valley Road Wall and Guardrail Replacement	GF	500	0	500
				HF	0	1,500	1,500
West Maui		CBS-1946	Front Street Sidewalk, Railing, and Seawall Repair	GB	5,200	0	5,200
Total: Department of Public Works					59,141	277,426	336,566

Capital Improvement Program

FUNDING SOURCE

FD	6,990	61,020	68,010
GB	30,250	56,100	86,350
GF	6,800	40,450	47,250
HF	14,918	118,918	133,836
ST	183	938	1,120

*Note: Project sheets are included only for project sheets with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-6069

Project Name: Countywide Bridge and Drainage Program

Department: Department of Public Works

District: Countywide

Project Type: Drainage

Anticipated Life: 50 - 75 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
1,545,000	3,900,000	10,050,000	5,500,000	5,000,000	5,000,000	5,000,000	5,000,000	35,550,000

PROJECT DESCRIPTION

Funding for land acquisition, planning, design, construction, and construction management to support ongoing County CIP bridge and drainage projects and programs and for the following FY2023 projects:

1. Countywide Bridge and Drainage Improvements - funding for storm response, drainage improvements to mitigate flooding in areas without adequate infrastructure, and for emergency repairs to damaged or failing assets that pose a hazard to public safety.
2. Bridge Inspection and Evaluation - Perform Bridge Inspections and Evaluations for 44 of the County of Maui NBIS Bridges. To be eligible for Federal Funding of NBIS bridges, the County needs to follow the FHWA requirements for Bridge Inspections and Evaluations of our bridges.
3. Puuhaoa #22 and Alaaula #27 Bridge Repair (Construction)
4. Iao #59 Bridge Repairs (Construction)
5. Kealakapu Road Drainage Study (Design) - Hydrologic study of the existing watershed above Kealakapu Road and recommendation for flood mitigation. Flooding has led to costly roadway repairs and extensive property damage.
6. Palama Drive Drainage Improvements (Design) - Mitigate flooding and ponding in the roadway.

PROJECT JUSTIFICATION

Priority listing and method of improvement established by bridge management software program, bridge inspection and evaluation reports and drainline assessment reports with field inspections and recommendations performed by consultants, Highways and Engineering Division staff.

Capital Improvement Program

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating or preserving county roads and bridges to ensure accessibility and a safe riding surface.
Objective 1: 1. Rehabilitate and maintain county road and bridge infrastructure on a regular basis to maximize lifespan of such infrastructure.

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	700,000	0	0	0	0	0	0
Design	GF	0	1,150,000	500,000	500,000	500,000	500,000	500,000
Design	HF	650,000	0	0	0	0	0	0
New Construction	GB	500,000	6,500,000	0	0	0	0	0
New Construction	GF	0	1,550,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
New Construction	HF	1,550,000	0	0	0	0	0	0
Other	GF	0	850,000	1,000,000	500,000	500,000	500,000	500,000
Other	HF	500,000	0	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2028	12/31/2030	3,650,000
New Construction	07/01/2028	12/31/2030	28,050,000
Other	07/01/2021	12/31/2027	50,000
Other	07/01/2022	12/31/2023	400,000
Other	07/01/2028	12/31/2031	3,400,000
Total Capital Project Costs			35,550,000

Total O&M Costs 0

Total Capital & Operating Costs 35,550,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	29,050,000
General Obligation Fund	6,500,000
Total Funding Requirements	35,550,000

Capital Improvement Program

CBS No: CBS-6633

Project Name: Countywide Drainline Replacement Program

Department: Department of Public Works

District: Countywide

Project Type: Drainage

Anticipated Life: 50



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	4,400,000	3,500,000	5,000,000	5,000,000	5,500,000	5,000,000	5,000,000	29,000,000

PROJECT DESCRIPTION

Funding for assessment, planning, repair, replacement, and construction management to support County CIP drainline repair/replacement projects and the following FY 2023 projects:

1. Central Maui Drainline Replacement - Repair and replacement of deteriorated drainlines in Central Maui. Specific areas include but are not limited to the Pomaikai Subdivision III - Ekolu Street, Ekolu Place, Pohaku Street, Hopena Place, Kaulu Place, & Pona Way. (\$1,500,000)
2. West Maui Drainline Replacement - Repair and replace approximately 1,500 feet of existing drainline in the Wahikuli House Lots Subdivision. Roadways may include, but are not limited to: Ainakea Road, Kuuipo Street, Aa Street, Lokia Street, Malanai Street, and Kekai Street. (\$2,000,000)

PROJECT JUSTIFICATION

The condition of the County's drainage system needs to be assessed in order to program repair and replacement projects. Loss of structural integrity at metal drainlines may result in pavement failure and sinkholes. Preservation of the drainage system is critical to keeping roadways and properties safe from flooding and damage.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal 2, objective 1: Rehabilitate and maintain county road and bridge infrastructure on a regular basis to maximize lifespan of such infrastructure.	A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Capital Improvement Program

Operating Impact Narrative

No significant impact to staffing or operations anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Planning	HF	700,000	0	0	0	0	0	0
Design	GB	100,000	0	0	0	0	0	0
Other	GB	100,000	0	0	0	0	0	0
New Construction	GB	3,500,000	3,500,000	5,000,000	5,000,000	5,500,000	5,000,000	5,000,000

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2027	12/31/2028	29,000,000
Total Capital Project Costs			29,000,000

Total O&M Costs 0

Total Capital & Operating Costs 29,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	29,000,000
Total Funding Requirements	29,000,000

Capital Improvement Program

CBS No: CBS-6070

Project Name: Countywide Facilities Maintenance Program

Department: Department of Public Works

District: Countywide

Project Type: Government Facilities

Anticipated Life: 30 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	2,700,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	13,950,000

PROJECT DESCRIPTION

Funding for planning, design, construction, and construction management to support ongoing County CIP facility maintenance projects and the following FY 2023 projects at the Kalana O Maui Campus, the County Service Center, the Ueoka Building, and the Hawaiian Telephone Building. The projects include but are not limited to the following:

1. Countywide Facilities Maintenance - Emergency repairs to damaged or failing equipment and building components and to supplement existing building projects as needed. Includes projects to address compliance to OSHA requirements.
2. Kalana O Maui Deck Repair at East and North side of the building
3. Kalana O Maui A/C Controls Upgrade
4. Kalana O Maui Restrooms Fire Sprinkler Installation and Ceiling Replacement
5. County Facilities Abatement Project
6. County Building Campus Assessment, Phase II
7. Maui Lani Fairways Lots Drainage System and Retaining Wall Assessment

PROJECT JUSTIFICATION

Maintenance of County facilities is necessary to preserve the structure and to protect building occupants by ensuring clean and safe place to work.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal #4: Provide maintenance services to county facilities and equipment under department's jurisdiction so that all facilities are safe and attractive.

An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	0	50,000	0	0	0	0	0
Design	GF	0	170,000	150,000	150,000	150,000	150,000	150,000
New Construction	GB	0	800,000	0	0	0	0	0
New Construction	GF	0	980,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Other	GF	0	50,000	100,000	100,000	100,000	100,000	100,000
Planning	GF	0	650,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2028	970,000
New Construction	07/01/2022	12/31/2028	11,780,000
Other	07/01/2022	12/31/2028	550,000
Planning	07/01/2022	12/31/2028	650,000
Total Capital Project Costs			13,950,000

Total O&M Costs 0

Total Capital & Operating Costs 13,950,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	13,100,000
General Obligation Fund	850,000
Total Funding Requirements	13,950,000

Capital Improvement Program

CBS No: CBS-7232

Project Name: DPW Highways Division Countywide
Baseyard Facilities Program

Department: Department of Public Works

District: Countywide

Project Type: Government Facilities

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,650,000	900,000	900,000	900,000	500,000	500,000	5,350,000

PROJECT DESCRIPTION

Funding for planning, design, construction, and construction management to support ongoing County CIP Highways Division baseyard facility projects and the following FY 2023 projects at Highways district baseyards. The project includes but not limited to the following:

1. Baseyard Facilities Masterplan (Planning) - This project requests funding for strategic assessment and development of long term planning to support infrastructure, operational improvements and/or modifications for DPW Highways Division baseyards that service the County. The Master Plan will recommend a strategy to address the increased duties, personnel, and equipment that is responsibility of each District, Section, and Program of the Highways Division. The output of this plan will create a roadmap and prioritization of improvement projects, as well as recommended operational changes to best suit the needs of the County. In order to successfully manage the future potential needs, a timeline will be provided for completion based on a needs assessment of both the Division and the geographical locales throughout Maui County. The planning document will provide recommendations on how DPW facilities can implement improvements and/or changes that support County and State initiatives as well as serve best the residents, visitors and other Departments in Maui County.
2. Makawao Baseyard Garage/Equipment covered storage replacement and Security upgrade (Design and Construction).

PROJECT JUSTIFICATION

DPW Highways Division operates several baseyard sites to service various districts throughout the County. The Division's baseyards are important component to successful maintenance, service, and improvement of County roadways, drainage facilities, infrastructure, as well as maintaining its own and other County department vehicles and equipment. The Master Plan will recommend long term solutions to address improve efficiency, customer service, environmental regulatory compliance and optimize operations. Strategic planning is necessary to prioritize upgrades needed for improved operations, asset protection, and increased efficiency.

Capital Improvement Program

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Well-planned public infrastructure
Prepared, safe, and livable County

Countywide Priority Results

An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

This plan will lay out for each of the Districts, Sections, and programs under the DPW Highways Division responsibility to continue to improve customer service and efficiency to serve other Departments, residents and visitors of Maui County.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	0	150,000	0	0	0	0	0
Design	GF	0	0	400,000	400,000	400,000	0	0
New Construction	GB	0	1,000,000	0	0	0	0	0
New Construction	GF	0	0	500,000	500,000	500,000	500,000	500,000
Planning	GF	0	500,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2028	1,350,000
New Construction	07/01/2022	12/31/2028	3,500,000
Planning	07/01/2022	12/31/2028	500,000
Total Capital Project Costs			5,350,000
Total O&M Costs			0
Total Capital & Operating Costs			5,350,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	4,200,000
General Obligation Fund	1,150,000
Total Funding Requirements	5,350,000

Capital Improvement Program

CBS No: CBS-1023

Project Name: Countywide Road Resurfacing and Pavement Preservation

Department: Department of Public Works

District: Countywide

Project Type: Road Improvements

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
34,644,504.05	10,050,000	9,780,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	59,780,000

PROJECT DESCRIPTION

Funding for pavement condition assessments, land acquisition, surveying, planning, design, construction, and construction management to support ongoing County CIP and Federal Aid road pavement projects and the following FY 2023 projects:

1. Countywide Pavement Preservation – Funding for the maintenance of existing pavement on County road performed by the Highways Division's Pavement Preservation Program.
2. Countywide District Resurfacing – Funding to resurface existing pavements on County roads that are not eligible for federal funding.
3. Pukalani Terrace Subdivision Pavement Reconstruction (Halaulani/Hanalani/Ehilani/Ikalani) (Design & Construction)
4. Lower Kula Road Pavement Reconstruction (Construction)
5. Iworq Pavement Condition Reassessment
6. Millyard Subdivision Pavement Reconstruction

PROJECT JUSTIFICATION

Priority listing and method of preservation established by pavement management software program with field observations provided by Highways and Engineering Division staff.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating or preserving county roads and bridges to ensure accessibility and a safe riding surface. Objective 1: 1. Rehabilitate and maintain county road and bridge infrastructure on a regular basis to maximize lifespan of such infrastructure.

A Suitable Public Infrastructure
A Prepared, Safe, and Livable County

Capital Improvement Program

Operating Impact Narrative

No impact on staffing or operating budget anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	0	300,000	0	0	0	0	0
Design	HF	800,000	530,000	0	0	0	0	0
New Construction	GB	3,450,000	2,750,000	0	0	0	0	0
New Construction	GF	284,202	0	0	0	0	0	0
New Construction	HF	4,915,798	5,700,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Other	HF	500,000	500,000	0	0	0	0	0
Other	GB	100,000	0	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2017	12/31/2027	830,000
New Construction	07/01/2027	12/31/2032	58,450,000
Other	07/01/2017	12/31/2027	500,000
Total Capital Project Costs			59,780,000

Total O&M Costs	0
Total Capital & Operating Costs	59,780,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	3,050,000
Highway Fund	56,730,000
Total Funding Requirements	59,780,000

Capital Improvement Program

CBS No: CBS-5022

Project Name: Countywide Federal Aid Program

Department: Department of Public Works

District: Countywide

Project Type: Road Improvements

Anticipated Life: 30 - 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
12,774,204	15,066,500	12,028,000	20,885,000	11,650,000	22,096,000	15,810,000	19,105,000	101,574,000

PROJECT DESCRIPTION

Funding for land acquisition, planning, design, construction, and construction management services to support ongoing and the following Federal Aid (FAP) projects relating to road, bridge, drain, and bikeway improvements that are approved to receive federal funding:

1. Kamehameha Ave and Wakea Ave Intersection Improvements (Construction & CM) – Upgrade traffic signal and improve the intersection's configuration and drainage.
2. Lower Main Street Resurfacing (Design) - Resurface Lower Main Street from Hala Place to Waiehu Beach Road to prevent major pavement failure and evaluate traffic calming improvements.
3. Lahainaluna Road Pavement Rehabilitation (Design) - Resurface Lahainaluna Road from the intersection of Honoapiilani Highway to the northeast (mauka) end to prevent major pavement failure.
4. South Kihei Road Pavement Rehabilitation (Planning and Design) - Resurface, reconstruct, and stabilize S. Kihei Rd, from the intersection of Uwapo Rd to Kaonoulu St.
5. Makawao Avenue Pavement Reconstruction Phase 2 (Design) - Reconstruct existing pavements and shoulder improvements on Makawao Ave from Apana Rd to Piihola Rd, including replacing bridge rail at Balthazar Bridge
6. Central Maui Traffic Signal Upgrade (Construction & CM): Upgrade electronic components at existing traffic signals in Kahului town and provide related site improvements where needed, including replacing signal posts and post foundations and improving intersection configurations.

PROJECT JUSTIFICATION

Projects to construct and maintain roadway infrastructure on eligible federal-aid routes within Maui County. Cost share for the construction phase is 80% Federal funds and 20% County matching funds. County share for construction management services is 100%.

Capital Improvement Program

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal #2: Ensure that County roads and bridges meet or exceed applicable standards for accessibility and maintenance. Objective 2.1: Rehabilitate and maintain County road and bridge infrastructure to maximize lifespan and minimize maintenance costs. Objective 2.2: Ensure compliance with County standard details and specifications.

A Suitable Public Infrastructure
A Strong, Diversified Economy
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	100,00	0	0	0	0	0	0
Design	HF	400,000	2,200,000	800,000	700,000	400,000	400,000	800,000
New Construction	FD	10,130,000	6,836,000	14,508,000	7,760,000	15,772,000	10,720,000	12,260,000
New Construction	GB	2,535,000	0	0	0	0	0	0
New Construction	HF	0	1,709,000	3,627,000	1,940,000	3,943,000	2,680,000	3,065,000
Other	FD	390,000	154,000	0	0	0	0	0
Other	HF	0	1,129,000	1,950,000	1,250,000	1,981,000	2,010,000	2,980,000
Other	GB	1,672,860	0	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2024	12/31/2028	5,300,000
New Construction	11/01/2023	05/31/2024	84,820,000
Other	11/01/2023	05/31/2024	193,000
Other	11/01/2023	12/31/2028	11,261,000
Total Capital Project Costs			101,574,000

Total O&M Costs 0

Total Capital & Operating Costs 101,574,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Federal Fund	68,010,000
Highway Fund	33,564,000
Total Funding Requirements	<u>101,574,000</u>

Capital Improvement Program

CBS No: CBS-6067

Project Name: Countywide Traffic and Safety Program

Department: Department of Public Works

District: Countywide

Project Type: Road Improvements

Anticipated Life: 20 Years or more

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
1,915,346	1,814,700	1,632,500	1,582,200	4,101,400	2,398,400	5,791,900	5,955,400	21,461,800

PROJECT DESCRIPTION

Funding for planning, design, and construction to support ongoing County CIP traffic operations and safety projects, and for the following FY 2023 projects:

1. Safety Improvements – Respond to public requests for safety improvements, address roadway concerns by installing guardrails, signs, striping, traffic signals, street lighting, speed humps and other traffic calming devices, shoulder widening, road realignment, and other improvements at intersections, crosswalks, and along County roadways. Projects include: South Kihei Rd and Kenolio Rd Bike/Ped Improvements, Update to the County's Traffic Signal Prioritization Study, Evaluation of Waiale and Kaohu St Intersection, Wailea Alanui Crossing Improvements, and Countywide annual traffic calming program. Locations in the annual traffic calming program include: Lower Kimo Drive, Mill Street, Ulumalu Rd, and applications for speed humps approved by 6/30/2022.

2. Safe Routes to School County Program (ST)

3. Alu Road Shoulder Improvements - Design to widen makai shoulder adjacent to County Water Treatment Plant to improve sight distance and shoulder.

PROJECT JUSTIFICATION

Program will provide primary and supplementary funding for projects as necessary during all phases.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Engineering Program: Goal 1: Establish an eco-friendly transportation system to enhance non-motorized transportation infrastructure which will promote health and wellness and reduce the County's dependence on fossil fuel. Goal 3: Identify and resolve traffic congestion and safety issues to address capacity and circulation issues.

A Suitable Public Infrastructure
A Strong, Diversified Economy
An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

Operating impact includes debt service payments for principal and interest.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Acquisition	HF	2,800	10,000	10,000	10,000	10,000	10,000	10,000
Design	HF	374,600	375,000	194,100	608,200	1,446,700	462,700	2,006,600
Design	ST	40,400	40,500	41,000	41,300	41,700	42,100	42,500
New Construction	HF	1,376,200	665,000	943,900	2,684,400	603,200	4,556,800	3,593,600
New Construction	ST	75,8000	76,000	76,600	77,300	78,100	78,900	79,700
Planning	HF	61,1000	400,000	250,200	613,200	151,000	573,000	154,000
Planning	ST	65,7000	66,000	66,400	67,000	67,700	68,400	69,000

Schedule of Activities

Activity	Start	End	Amount
Acquisition	07/01/2022	12/31/2023	60,000
Design	07/01/2022	12/31/2023	5,342,400
New Construction	07/01/2022	12/31/2023	13,513,500
Planning	07/01/2022	12/31/2023	2,545,900
Total Capital Project Costs			21,461,800

Total O&M Costs 0

Total Capital & Operating Costs 21,461,800

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Highway Fund	20,341,600
State Fund	1,120,200
Total Funding Requirements	21,461,800

Capital Improvement Program

CBS No: CBS-3183

Project Name: Kalepa Revetment and Seawall Repairs

Department: Department of Public Works

District: Hana

Project Type: Road Improvements

Anticipated Life:



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
832,9280	0	700,000	30,600,000	0	0	0	0	31,300,000

PROJECT DESCRIPTION

Continue the planning and design to replace the existing rock revetment and seawall that are deteriorating along Hana Highway at Kalepa Point.

PROJECT JUSTIFICATION

Project is needed to ensure Hana Highway remains safe and passable.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating or preserving county roads and bridges to ensure accessibility and a safe riding surface. Objective 1: 1. Rehabilitate and maintain county road and bridge infrastructure on a regular basis to maximize lifespan of such infrastructure.	A Suitable Public Infrastructure A Prepared, Safe, and Livable County

Operating Impact Narrative

No significant impact to staffing or operations anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	HF	0	700,000	0	0	0	0	0
New Construction	GB	0	0	28,600,000	0	0	0	0
Other	GB	0	0	2,000,000	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2024	700,000
New Construction	07/01/2023	12/31/2024	28,600,000
Other	07/01/2023	12/31/2024	2,000,000
Total Capital Project Costs			31,300,000

Total O&M Costs 0

Total Capital & Operating Costs 31,300,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	30,600,000
Highway Fund	700,000
Total Funding Requirements	31,300,000

Capital Improvement Program

CBS No: CBS-6096

Project Name: Baldwin Avenue Public Parking Lot Improvements

Department: Department of Public Works

District: Paia-Haiku

Project Type: Government Facilities

Anticipated Life: 10 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
102,300	0	400,000	0	0	0	0	0	400,000

PROJECT DESCRIPTION

Construction and permitting for fence repairs, enhancement of lighting, paving, and striping of parking lot.

PROJECT JUSTIFICATION

To construct repairs to dilapidated fencing, increase lighting and improve parking lot surface.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Provide maintenance services to county facilities and equipment under department's jurisdiction so that all facilities are safe and attractive.

A Prepared, Safe, and Livable County

Operating Impact Narrative

No impact to operations.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GF	0	400,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	02/01/2023	05/31/2023	400,000
Total Capital Project Costs			400,000

Total O&M Costs 0

Total Capital & Operating Costs 400,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	400,000
Total Funding Requirements	400,000

Capital Improvement Program

CBS No: CBS-6661

Project Name: Repair of Kaupakalua Road in the Vicinity of Lepo Street

Department: Department of Public Works

District: Paia-Haiku

Project Type: Road Improvements

Anticipated Life: 50 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	2,300,000	0	0	0	0	0	2,300,000

PROJECT DESCRIPTION

Repair of the shoulder at Kaupakalua Road east of Lepo Street. An existing culvert overtopped and runoff eroded the shoulder. Construction of soil nail walls, repair of the culvert wingwalls, construction of a stabilized slope and guardrail is required.

PROJECT JUSTIFICATION

The roadway has a vertical drop-off at the shoulder and must be restored for the safety of pedestrians and motorists.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal 2, Objective 1: Rehabilitate and maintain county road and bridge infrastructure on a regular basis to maximize the lifespan of such infrastructure.	A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No anticipated impact.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	2,000,000	0	0	0	0	0
Other	GB	0	300,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2022	12/31/2023	2,000,000
Other	07/01/2022	12/31/2023	300,000
Total Capital Project Costs			2,300,000

Total O&M Costs 0

Total Capital & Operating Costs 2,300,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	2,300,000
Total Funding Requirements	2,300,000

Capital Improvement Program

CBS No: CBS-1070

Project Name: Iao Stream Flood Control Program

Department: Department of Public Works

District: Wailuku-Kahului

Project Type: Drainage

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	7,700,000	0	0	0	0	0	7,700,000

PROJECT DESCRIPTION

Design and construction funding to address deficiencies and ongoing erosion at the Wailuku River flood control project.

1. Wailuku River Bank Stabilization (Construction and CM) - Restoration of eroded stream banks at the Wailuku River. County-owned land and private commercial properties have eroded due to high stream flows. Stream banks will be restored with a boulder fill. Erosion and further loss of property will continue if the banks are not stabilized. \$4,600,000 GB

2. Non-federal cost share contribution to USACE project. The Corps intends to design and construct modifications to mitigate erosion. Work includes installation of a preformed scour hole and removal of "Revetment "X". \$2,300,000 GB

3. Removal and hauling of overgrown vegetation and sediment at the Wailuku River Flood Control facility. Overgrown vegetation and built-up sediment has accumulated and reduced the capacity of the channel. Debris removal is important for flow conveyance and minimizing flood risk to adjacent properties. \$800,000 GB

PROJECT JUSTIFICATION

Repairs, maintenance, and contribution to federal projects are necessary to ensure the facility continues to provide flood protection to Wailuku.

Capital Improvement Program

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal #2: Ensure that County roads and bridges meet or exceed applicable standards for accessibility and maintenance.

Objective 2.1: Rehabilitate and maintain County road and bridge infrastructure to maximize lifespan and minimize maintenance costs.

Objective 2.2: Ensure compliance with County standard details and specifications.

A Suitable Public Infrastructure

A Prepared, Safe, and Livable County

A Healthy and Sustainable Community

Operating Impact Narrative

Minimal impact on staffing and operations anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	7,100,000	0	0	0	0	0
Other	GB	0	600,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2022	12/31/2023	7,100,000
Other	07/01/2022	12/31/2023	600,000
Total Capital Project Costs			7,700,000
Total O&M Costs			0
Total Capital & Operating Costs			7,700,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	7,700,000
Total Funding Requirements	7,700,000

Capital Improvement Program

CBS No: CBS-3179

Project Name: Imi Kala Extension

Department: Department of Public Works

District: Wailuku-Kahului

Project Type: Road Improvements

Anticipated Life:



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,000,000	0	0	0	20,000,000	0	21,000,000

PROJECT DESCRIPTION

Conceptual plan development, environmental review, identification of permits required to construct the Imi Kala Street between Lower Main Street and Mill Street and between Eha Street and Kahekili Highway.

PROJECT JUSTIFICATION

Provide additional roadway option for traffic into and out of the industrial and business areas of Wailuku Town.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal #3: Identify and resolve traffic congestion, circulation and safety issues. Objective 3.1: Address capacity and circulation issues by installing additional lanes, acceleration/deceleration lanes, install traffic control devices at major intersections and creation of new roadway systems.	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No impacts to staffing anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	HF	0	0	0	0	0	20,000,000	0
Planning	HF	0	1,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	05/01/2027	04/30/2029	20,000,000
Planning	07/01/2022	06/30/2024	1,000,000
Total Capital Project Costs			21,000,000

Total O&M Costs 0

Total Capital & Operating Costs 21,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Highway Fund	21,000,000
Total Funding Requirements	21,000,000

Capital Improvement Program

County of Maui

Fiscal Year 2023-2028 Capital Improvement Program

CBS No: CBS-7236

Project Name: 130 Iao Valley Road Wall and Guardrail Replacement

Department: Department of Public Works

District: Wailuku-Kahului

Project Type: Road Improvements

Anticipated Life:



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	500,000	0	1,500,000	0	0	0	2,000,000

PROJECT DESCRIPTION

Replace damaged guardrail and a deteriorated rock wall along the frontage of 130 Iao Valley Road in Wailuku.

PROJECT JUSTIFICATION

This project is needed to ensure Iao Valley Road remains safe and passable.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating, or preserving County roads, bridges, and drain lines to ensure accessibility and a safe riding surface. Objective #1: Rehabilitate and maintain county road, bridge, and drainage infrastructure on a regular basis to maximize lifespan of such infrastructure.	<ul style="list-style-type: none"> A Suitable Public Infrastructure A Prepared, Safe, and Livable County A Healthy and Sustainable Community

Operating Impact Narrative

No significant impact to staffing or operations is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	500,000	0	0	0	0	0
New Construction	HF	0	0	0	1,500,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2025	500,000
New Construction	07/01/2025	12/31/2025	1,500,000
Total Capital Project Costs			2,000,000

Total O&M Costs 0

Total Capital & Operating Costs 2,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	500,000
Highway Fund	1,500,000
Total Funding Requirements	2,000,000

Capital Improvement Program

CBS No: CBS-1946

Project Name: Front Street Sidewalk, Railing, and Seawall Repair

Department: Department of Public Works

District: West Maui

Project Type: Road Improvements

Anticipated Life: 30 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
620,7820	0	5,200,000	0	0	0	0	0	5,200,000

PROJECT DESCRIPTION

Area 1: Limits of improvements is approximately 715 feet long and extends from Dickenson Street to Lahainaluna Street. Work involves replacement of the top portion of an existing concrete seawall and wave deflector, wooden railing, sidewalk, light poles, benches, and planters. Area 2: Limits of improvements is between Papalaua Street and Baker Street, and involves replenishment of boulders at an existing grouted boulder wall along the shoreline.

PROJECT JUSTIFICATION

Existing concrete sidewalk, reinforced deck and railing adjacent to Front Street in Lahaina is deteriorated and in need of reconstruction. Existing seawall along Front Street is deteriorated and failing in multiple locations. New wall or revetment armoring is needed to ensure pedestrian safety and to protect Front Street from undermining.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan	Countywide Priority Results
Goal #2: Provide routine maintenance by resurfacing, reconstructing, rehabilitating or preserving county roads and bridges to ensure accessibility and a safe riding surface. Objective 1: 1. Rehabilitate and maintain county road and bridge infrastructure on a regular basis to maximize lifespan of such infrastructure.	A Suitable Public Infrastructure An Efficient, Effective, and Responsive Government A Prepared, Safe, and Livable County

Operating Impact Narrative

No significant impact to staffing or operations anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	GB	0	4,500,000	0	0	0	0	0
Other	GB	0	700,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
New Construction	07/01/2022	12/31/2023	4,500,000
Other	07/01/2022	12/31/2023	700,000
Total Capital Project Costs			5,200,000

Total O&M Costs 0

Total Capital & Operating Costs 5,200,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	5,200,000
Total Funding Requirements	5,200,000



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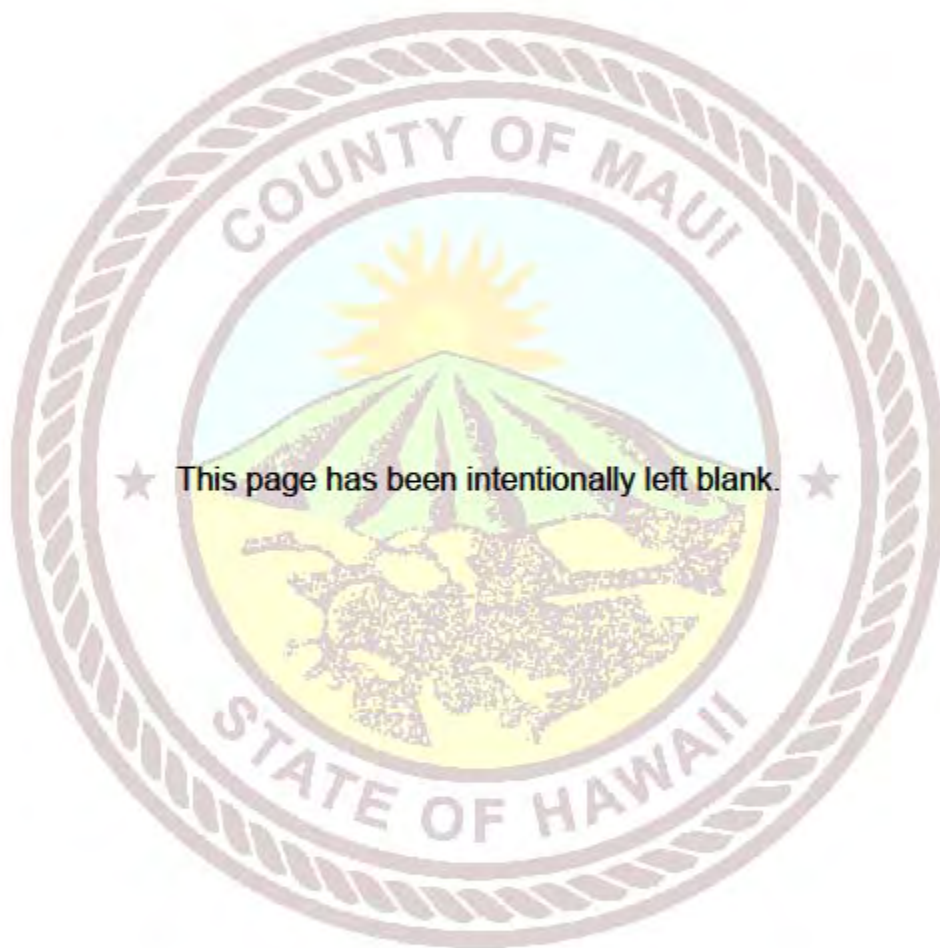


Transportation

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

Department of Transportation

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Other Projects	CBS-1039	Bus Stops and Shelters	GF	600	3,000	3,600
Wailuku-Kahului	Government Facilities	CBS-7244	Transportation Baseyard	GB	16,000	0	16,000
				OG	0	20,000	20,000
West Maui		CBS-7255	Parking Benefits District	GF	1,545	0	1,545
			Total: Department of Transportation		18,145	23,000	41,145

FUNDING SOURCE

GB	16,000	0	16,000
GF	2,145	3,000	5,145
OG	0	20,000	20,000

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-1039

Project Name: Bus Stops and Shelters

Department: Department of Transportation

District: Countywide

Project Type: Other Projects

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Enchb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
186,800	600,000	600,000	600,000	600,000	600,000	600,000	600,000	3,600,000

PROJECT DESCRIPTION

This project is to continue the implementation of planning, design and infrastructure construction to provide safe, comfortable and convenient transit amenities and facilities for the safety of the members of the community who use public transportation.

Bus stops are reviewed to determine if it meets the minimum qualifications for a bus stop improvement. The improvement is either installing a bus stop shelter with transit amenities or making site improvements for ADA compliance which may or may not include benches, solar lighting or other transit amenities. Based on Maui Bus Stop Planning and Design Services study done by KFH Group, bus stops with ridership equaling or exceeding 25 boardings per day are priority candidates for new shelters.

PROJECT JUSTIFICATION

This project will help remove barriers and possible risks associated with bus stops and increase the overall ridership of public transit. The infrastructure will also address the ADA requirements that are needed at the existing bus stops. The cost of improving each bus stop will vary based on its unique set of conditions.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

The legislative directives that have helped to frame the County of Maui Department of Transportation strategies are taken directly from the County Charter, the County of Maui Short Range Transit Plan, the Focus Maui Nui priority to improve transportation by working to reduce traffic, improve goals, and/or adopt public transportation and also the Key Priorities established by the Mayor which are to provide suitable public infrastructure and provide for a prepared, safe and livable county.

Countywide Priority Results

A Suitable Public Infrastructure
 A Strong, Diversified Economy
 An Efficient, Effective, and Responsive Government
 A Prepared, Safe, and Livable County
 A Healthy and Sustainable Community

Capital Improvement Program

Operating Impact Narrative

Overall, this would add to the departments operations budget which would include maintenance and repair. Operating impact includes debt service payments for principal and interest.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GB	200,000	0	0	0	0	0	0
Design	GF	0	200,000	200,000	200,000	200,000	200,000	200,000
New Construction	GB	400,000	0	0	0	0	0	0
New Construction	GF	0	400,000	400,000	400,000	400,000	400,000	400,000

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2013	12/31/2028	1,200,000
New Construction	07/01/2013	12/31/2028	2,400,000
Total Capital Project Costs			3,600,000

Total O&M Costs 690,000

Total Capital & Operating Costs 4,290,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	3,600,000
Total Funding Requirements	3,600,000

Capital Improvement Program

CBS No: CBS-7244

Project Name: Transportation Baseyard

Department: Department of Transportation

District: Wailuku-Kahului

Project Type: Government Facilities

Anticipated Life: 50+ Years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	16,000,000	20,000,000	0	0	0	0	36,000,000

PROJECT DESCRIPTION

The County of Maui Department of Transportation is in need of building its own bus and maintenance facility baseyard. With the State and Counties initiative to transform Hawai'i's ground transportation to 100% renewable fuel sources by 2045 and the Counties by 2035, it is imperative that Maui Bus has its own facility to make this transition. The facility would need to be centrally located and may include a transfer station and a park and ride.

The first phase would be to acquire at minimum 10 acres of centrally located land. It would also include funds for the planning, design and construction management of the project.

The second phase would be to construct the facility utilizing Federal Transit Administration (FTA) funds.

PROJECT JUSTIFICATION

A bus and maintenance facility needs are created due to changes in fleet size, technology advances, shift in fleet composition, modifications in service delivery characteristics, introduction of new public transportation modes and new comprehensive initiatives requiring a substantial transit system response.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

The legislative directives that have helped to frame the County of Maui Department of Transportation strategies are taken directly from the County Charter, the County of Maui Short Range Transit Plan, Federal Transit Administration (FTA) feedback and also the Key Priorities established by the Mayor.

Countywide Priority Results

- A Suitable Public Infrastructure
- A Strong, Diversified Economy
- An Efficient, Effective, and Responsive Government
- A Prepared, Safe, and Livable County
- A Healthy and Sustainable Community

Operating Impact Narrative

Once the facility is built, operations budget would be impacted.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Acquisition	GB	0	14,000,000	0	0	0	0	0
New Construction	OG	0	0	20,000,000	0	0	0	0
Other	GB	0	2,000,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Acquisition	07/01/2022	12/31/2023	14,000,000
New Construction	07/01/2024	12/31/2026	20,000,000
Other	07/01/2022	12/31/2026	2,000,000
Total Capital Project Costs			36,000,000

Total O&M Costs 0

Total Capital & Operating Costs 36,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Obligation Fund	16,000,000
Other Grant Fund	20,000,000
Total Funding Requirements	36,000,000

Capital Improvement Program

CBS No: CBS-7255

Project Name: Parking Benefits District

Department: Department of Transportation

District: West Maui

Project Type: Government Facilities

Anticipated Life: 10 years

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	1,545,000	0	0	0	0	0	1,545,000

PROJECT DESCRIPTION

Installation of parking equipment and signage to manage access to County owned parking facilities.

PROJECT JUSTIFICATION

Protection of natural resources and management of access to high demand locations.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Improving operational efficiency for multiple departments with unmanaged parking facilities while also creating a new revenue source to support on-going improvements to the user experience.

Countywide Priority Results

An Efficient, Effective, and Responsive Government
A Prepared, Safe, and Livable County
A Healthy and Sustainable Community

Operating Impact Narrative

The Department of Transportation will oversee the operations of the Park Maui program and will require additional staff and contracts to do so.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	GF	0	285,000	0	0	0	0	0
Furniture/Fixture/Equipment	GF	0	1,260,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/10/2023	285,000
Furniture/Fixture/Equipment	07/01/2022	12/31/2023	1,260,000
Total Capital Project Costs			1,545,000

Total O&M Costs 0

Total Capital & Operating Costs 1,545,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
General Fund	1,545,000
Total Funding Requirements	1,545,000

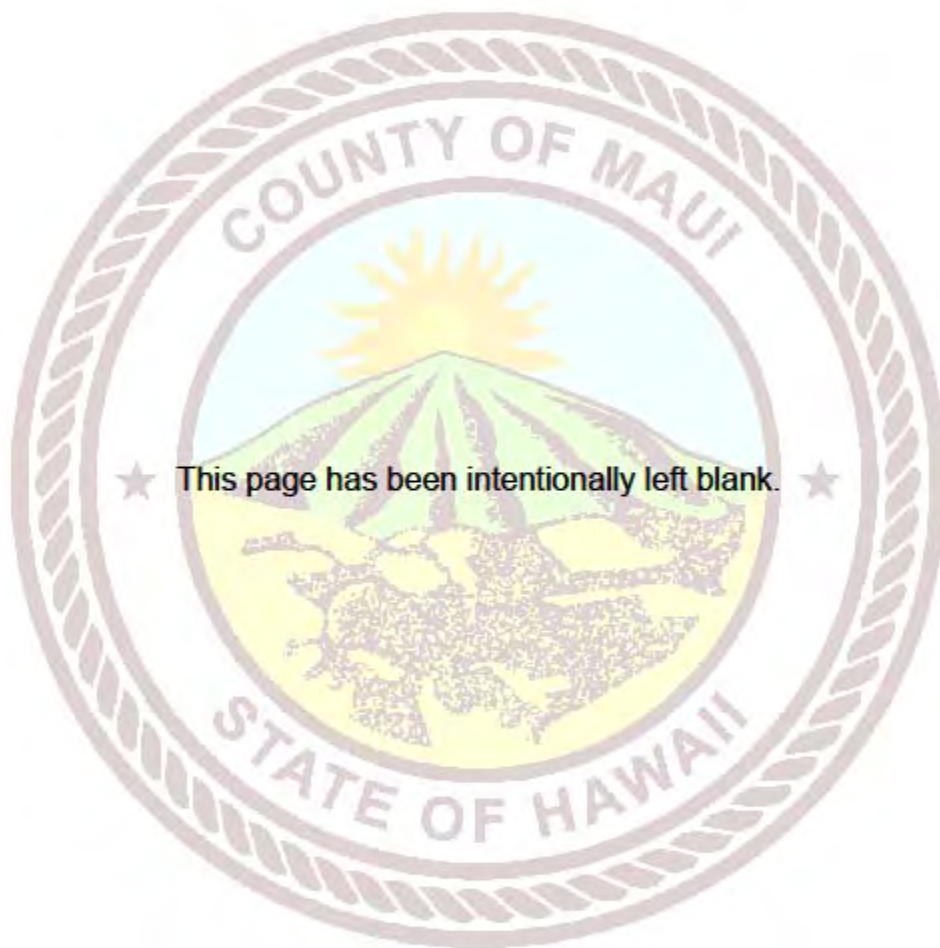


Water Supply

CAPITAL IMPROVEMENT PROJECTS



Mayor's Proposed Budget
FY 2023



Capital Improvement Program

PROJECT DETAIL BY DEPARTMENT

					\$ in 1000's		
					Fiscal Year		
District	Project Type	CBS No	Project Name	Fund	2023	2024-2028	6-Yr Total
Countywide	Water Supply	CBS-1075	Countywide Facility Improvements	WU	4,700	21,998	26,698
		CBS-2299	Countywide Upgrades and Replacements	WU	14,850	37,875	52,725
		CBS-4615	Countywide Water System Modification	WU	500	2,500	3,000
Makawao-Pukalani-Kula		CBS-7253	Upcountry Reliable Capacity	ST	200	0	200
		CBS-7254	Upper Kula Transmission Improvements	WU	5,000	0	5,000
Wailuku-Kahului		CBS-1102	Waiehu Heights Well 1 Replacement	WU	1,000	1,725	2,725
		CBS-6649	Central Maui Reliable Capacity	ST	499	0	499
				WR	1,300	5,500	6,800
West Maui		CBS-1092	West Maui Reliable Capacity	WR	2,000	22,100	24,100
			Total: Department of Water Supply		30,049	91,698	121,747

FUNDING SOURCE

ST	699	0	699
WR	3,300	27,600	30,900
WU	26,050	64,098	90,148

*Note: Project sheets are included only for projects with FY 2023 funding.

Capital Improvement Program

CBS No: CBS-1075

Project Name: Countywide Facility Improvements

Department: Department of Water Supply

District: Countywide

Project Type: Water Supply

Anticipated Life: 10 to 15 (pumps)/25 (electrical upgrade)/50 (tanks/pipes)



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
4,184,712	1,050,000	4,700,000	4,000,000	1,520,000	7,477,500	5,600,000	3,400,000	26,697,500

PROJECT DESCRIPTION

The Countywide Facilities Improvements project supports improvements that address critical infrastructure and facility issues at water treatment plants (WTP), well sites, water tank sites, booster pump station sites, and other DWS facilities. FY2023 anticipated projects include: 1) Olinda WTP - Clearwell Roof Replacement, 2) Kamole WTP - Operations And Chemical Bldg Painting, 3) Piipolo WTP - Filter Refurbishment, 4) Dam Safety Projects, 5) Upcountry Treatment Plant Study, 6) Sanitary Survey deficiencies issued by the State Department of Health, and 7) funding for any unforeseen projects critical to maintaining system operations and reliability.

PROJECT JUSTIFICATION

The Countywide Facilities are necessary to address critical infrastructure and facility issues to insure reliable and efficient water service to customers, and address Sanitary Survey deficiencies.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

A Suitable Public Infrastructure
 A Strong, Diversified Economy
 An Efficient, Effective, and Responsive Government
 A Prepared, Safe, and Livable County
 A Healthy and Sustainable Community

Operating Impact Narrative

No impact is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WU	200,000	1,700,000	1,400,000	420,000	877,500	0	0
New Construction	WU	850,000	3,000,000	2,600,000	1,100,000	6,600,000	5,600,000	3,400,000

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2023	4,397,500
New Construction	07/01/2022	12/31/2023	22,300,000
Total Capital Project Costs			26,697,500

Total O&M Costs 0

Total Capital & Operating Costs 26,697,500

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Water Supply Fund - Unrestricted	26,697,500
Total Funding Requirements	26,697,500

Capital Improvement Program

CBS No: CBS-2299

Project Name: Countywide Upgrades and Replacements

Department: Department of Water Supply

District: Countywide

Project Type: Water Supply

Anticipated Life: 10 to 15 years (pumps); 25 years (electrical); 50 years (piping, tanks, structures)



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
7,124,330	4,550,000	14,850,000	8,750,000	10,050,000	6,650,000	4,875,000	7,550,000	52,725,000

PROJECT DESCRIPTION

The Countywide Upgrades and Replacements project supports improvements that sustain the reliable operation of existing water infrastructure or mitigate inadequacies for existing and future demand with projects at water treatment plants (WTP), well sites, booster pump stations, tank sites, and waterlines. FY2023 anticipated projects include: 1) Countywide Tank Replacements, 2) Countywide Waterline Replacements, 3) Countywide Lateral Replacements, 4) Kanoa Well - Motor Control Center Upgrade, 5) Koali Boosters - Motor Control Center, 6) Kanaha Wells - Motor Control Center Upgrades, 7) Waipuka Wells - Motor Control Center Upgrade, 8) West Maui Water System Analysis, 9) Countywide Well and Booster Pump Replacements, 10) funding for any unforeseen projects critical to maintaining system operations and reliability, and 11) Central Maui Water System Analysis.

PROJECT JUSTIFICATION

The Countywide Upgrades and Replacements are necessary to provide water for existing and future demands, provide reliable and efficient service, and prevent any potential health and safety issues.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

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Operating Impact Narrative

No impact is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WU	0	700,000	200,000	0	0	0	0
New Construction	WU	0	14,150,000	8,550,000	10,050,000	6,650,000	4,875,000	7,550,000

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2022	12/31/2023	900,000
New Construction	07/01/2022	12/31/2023	51,825,000
Total Capital Project Costs			52,725,000

Total O&M Costs 0

Total Capital & Operating Costs 52,725,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Water Supply Fund - Unrestricted	52,725,000
Total Funding Requirements	52,725,000

Capital Improvement Program

CBS No: CBS-4615

Project Name: Countywide Water System Modification

Department: Department of Water Supply

District: Countywide

Project Type: Water Supply

Anticipated Life: 20 years



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
539,100	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

PROJECT DESCRIPTION

The Countywide Water System Modification supports all projects, including prior fiscal year, ensuing fiscal year, and unforeseen or emergency projects to efficiently provide clean and safe drinking water to customers. An effective CIP program demands an ability to respond to unanticipated planning, design, and construction issues in a timely manner.

PROJECT JUSTIFICATION

Funding of unanticipated planning, design, and construction issues in a timely manner is critical to prevent project delays and potential added cost due to delays in funding.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

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Operating Impact Narrative

No impact is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
New Construction	WU	500,000	500,000	500,000	500,000	500,000	500,000	500,000

Schedule of Activities			
Activity	Start	End	Amount
New Construction	07/01/2022	12/31/2023	3,000,000
Total Capital Project Costs			3,000,000

Total O&M Costs 0

Total Capital & Operating Costs 3,000,000

Methods of Financing (Ensuing + 5 Years)	
Funding Source	Amount
Water Supply Fund - Unrestricted	3,000,000
Total Funding Requirements	3,000,000

Capital Improvement Program

CBS No: CBS-7253

Project Name: Upcountry Reliable Capacity

Department: Department of Water Supply

District: Makawao-Pukalani-Kula

Project Type: Water Supply

Anticipated Life:

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
95,094	0	200,000	0	0	0	0	0	200,000

PROJECT DESCRIPTION

Upcountry Reliable Capacity project supports source, transmission, and storage for the Upcountry Water System. FY2023 anticipated projects include: 1) Upcountry Maui Well - Land Acquisition. The Department of Land and Natural Resources is currently in the exploratory drilling construction phase of the project. The County is proposed to be responsible for the land acquisition since the well site is proposed to be consolidated with the County's Kealahou Tank site.

PROJECT JUSTIFICATION

Development of the groundwater sources are needed to provide for growth in Central Maui area. The Upcountry Maui Well is being constructed by the State of Hawaii through its Department of Land and Natural Resources. The well is proposed to be dedicated to the County and maintained and operated by the Department of Water Supply.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

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Operating Impact Narrative

Electricity and disinfection.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Acquisition	ST	0	200,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Acquisition	07/01/2022	12/31/2023	200,000
Total Capital Project Costs			200,000
Total O&M Costs			3,600,000
Total Capital & Operating Costs			3,800,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
State Fund	200,000
Total Funding Requirements	200,000

Capital Improvement Program

CBS No: CBS-7254

Project Name: Upper Kula Transmission Improvements

Department: Department of Water Supply

District: Makawao-Pukalani-Kula

Project Type: Water Supply

Anticipated Life: 50

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
0	0	5,000,000	0	0	0	0	0	5,000,000

PROJECT DESCRIPTION

Replacement/Upgrade of portions of the Upper Kula Transmission damaged during the 12/05/2021 severe weather event that damaged portions of transmission waterline serving the upper Kula region.

PROJECT JUSTIFICATION

Provide permanent repairs of portions of the Upper Kula Transmission to provide increased reliability of water service should future weather events impact the transmission waterline.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

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Operating Impact Narrative

No impact anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WU	0	1,500,000	0	0	0	0	0
New Construction	WU	0	3,500,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design			1,500,000
New Construction	07/01/2022	12/31/2023	3,500,000
Total Capital Project Costs			5,000,000

Total O&M Costs 0

Total Capital & Operating Costs 5,000,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Water Supply Fund - Unrestricted	5,000,000
Total Funding Requirements	5,000,000

Capital Improvement Program

CBS No: CBS-1102

Project Name: Waiehu Heights Well 1 Replacement

Department: Department of Water Supply

District: Wailuku-Kahului

Project Type: Water Supply

Anticipated Life: 10 to 15 years (pumps); 25 years (electrical); 50 years (pipings, tanks, structures)



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encl	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
471,150	0	1,000,000	225,000	1,500,000	0	0	0	2,725,000

PROJECT DESCRIPTION

The Waiehu Heights Well 1 Replacement project will provide a backup groundwater source for the existing Waiehu Heights Well 2. The site was designed with 2 wells, with 1 well serving as a backup. Waiehu Heights Well 1 was taken out of service due to high chlorides likely due to issues with the well construction.

PROJECT JUSTIFICATION

Replacement of the backup (redundant) well will provide for a more reliable water system. Currently, when the Waiehu Heights Well 2 is taken out of service, the other wells serve as a backup water source.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

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Operating Impact Narrative

No impact is anticipated.

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WU	0	0	225,000	0	0	0	0
New Construction	WU	0	1,000,000	0	1,500,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2023	12/31/2024	225,000
New Construction	07/01/2022	12/31/2023	2,500,000
Total Capital Project Costs			2,725,000

Total O&M Costs 0

Total Capital & Operating Costs 2,725,000

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
Water Supply Fund - Unrestricted	2,725,000
Total Funding Requirements	2,725,000

Capital Improvement Program

CBS No: CBS-6649

Project Name: Central Maui Reliable Capacity

Department: Department of Water Supply

District: Wailuku-Kahului

Project Type: Water Supply

Anticipated Life:

Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
5,004,301	0	1,799,051	500,000	5,000,000	0	0	0	7,299,051

PROJECT DESCRIPTION

Central Maui Reliable Capacity project supports source, transmission, and storage for the Central Maui Water System. FY2023 anticipated projects include: 1) Waihee Aquifer Source Development; and 2) Feasibility Study for the East Maui Source Development.

PROJECT JUSTIFICATION

Development of the groundwater sources are needed to provide for growth in Central Maui area.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

A Suitable Public Infrastructure
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Operating Impact Narrative

No impact is anticipated.

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WR	0	0	500,000	0	0	0	0
New Construction	ST	0	499,051	0	0	0	0	0
New Construction	WR	0	500,000	0	5,000,000	0	0	0
Planning	WR	0	800,000	0	0	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2023	12/31/2024	500,000
New Construction	07/01/2022	12/31/2023	5,999,051
Planning	07/01/2022	12/31/2023	800,000
Total Capital Project Costs			7,299,051
Total O&M Costs			3,600,000
Total Capital & Operating Costs			10,899,051

Methods of Financing (Ensuing + 5 Years)

Funding Source	Amount
State Fund	499,051
Water Supply Fund - Restricted	6,800,000
Total Funding Requirements	7,299,051

Capital Improvement Program

CBS No: CBS-1092

Project Name: West Maui Reliable Capacity

Department: Department of Water Supply

District: West Maui

Project Type: Water Supply

Anticipated Life: 10 to 15 years (pumps); 25 years (electrical); 50 years (piping, tanks, structures)



Prior Years	Appr	Ensuing	Subsequent Years					Total
Expend/Encb	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6-Year
734,683	14,050,000	2,000,000	7,100,000	15,000,000	0	0	0	24,100,000

PROJECT DESCRIPTION

The West Maui Reliable Capacity project supports source, transmission, and storage expansion for the West Maui Water System. Projects include West Maui Source Development projects. FY2023 anticipated projects include: 1) Launiupoko Aquifer Well Development.

PROJECT JUSTIFICATION

The development of the ground water wells are needed to replace existing surface water sources, as required by the Commission on Water Resource Management's Interim Inflow Stream Standard for Kanaha Stream.

STRATEGIC PLAN ALIGNMENT

Department's Strategic Plan

Countywide Priority Results

Goal: Ensure facilities meet future needs. Objective: Minimize adverse impacts to the water system.

A Suitable Public Infrastructure
 A Strong, Diversified Economy
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 A Prepared, Safe, and Livable County
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Operating Impact Narrative

No operating impact anticipated

Capital Improvement Program

FUNDING DETAILS

Phase Description	Fund Code	Appr	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Design	WR	0	0	1,100,000	0	0	0	0
New Construction	WR	0	2,000,000	6,000,000	15,000,000	0	0	0

Schedule of Activities

Activity	Start	End	Amount
Design	07/01/2023	12/31/2024	1,100,000
New Construction	07/01/2022	12/31/2023	23,000,000
Total Capital Project Costs			24,100,000
Total O&M Costs			3,600,000
Total Capital & Operating Costs			27,700,000

Methods of Financing (Ensuing + 5 Years)

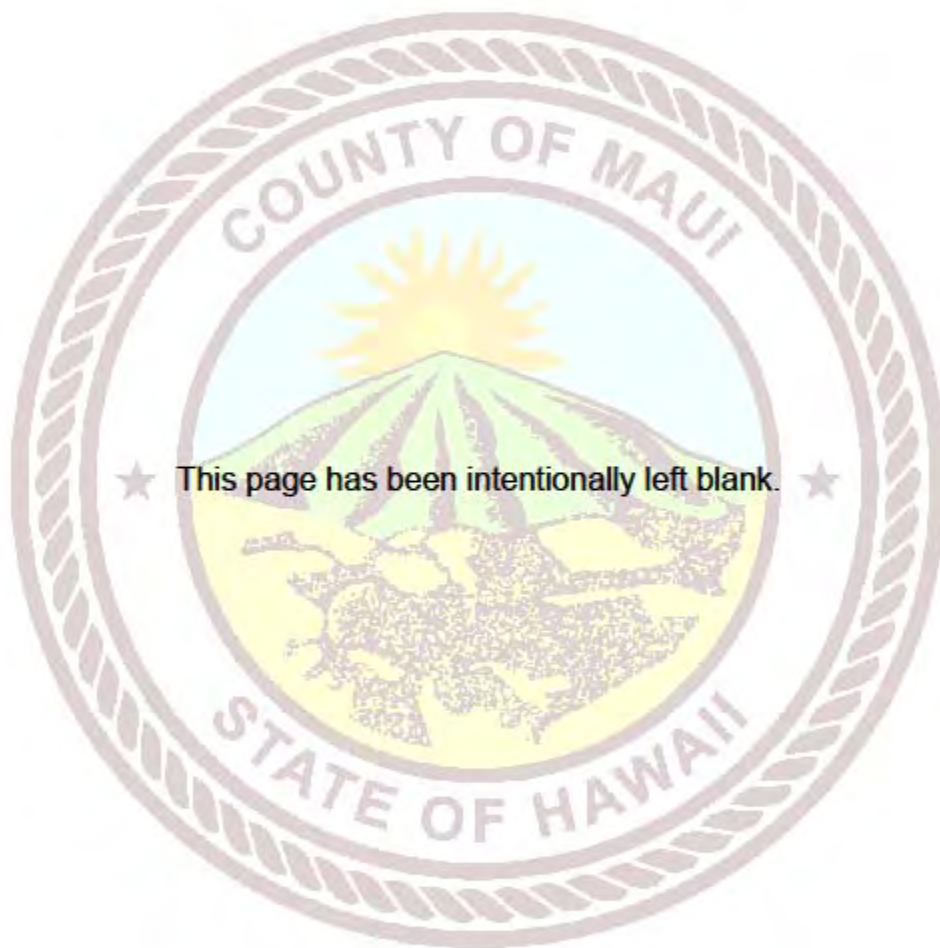
Funding Source	Amount
Water Supply Fund - Restricted	24,100,000
Total Funding Requirements	24,100,000



Glossary



Mayor's Proposed Budget
FY 2023



Glossary

Accrual Basis of Accounting	Method of accounting that recognizes the financial effect of transactions, events, and interfund activity when they occur, regardless of the timing of related cash flows.
Affordable Housing Fund	A Charter established fund used for the provision, protection and expansion of affordable housing and suitable living environments for residents of very low to gap income.
Agency	Any department, office, board, commission or other governmental unit.
Annual Comprehensive Financial Report (ACFR)	An audited and printed copy of the county's financial statement at the end of each fiscal year.
Anticipated Life	The projected useful life (number of years) of a capital project.
Appropriation	An authorization granted by the legislative body of a government, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and granted for a fiscal year period by the County Council.
Arbitrage	In the context of government finance, the reinvestment of the proceeds of tax-exempt securities (bonds) in materially higher-yielding taxable securities.
Assessed Value	The value placed on real and other property as a basis for levying property taxes.
Assets	Resources with present service capacity that the government presently controls.
Assigned Fund Balance	The portion of the net position of a governmental fund that represents resources set aside by the government for a particular purpose.
Audit	The review of financial statements to ensure they present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the governmental entity as of a specific period in time.
Authorized Positions	The maximum number of positions approved in the adopted operating budget.
Balanced Budget	As required by Charter, the Mayor must submit and the County Council must adopt a balanced budget by purpose of public expenditures. The County defines a balanced budget as "the total estimated revenues (from taxes, fees, and assessments, and other sources) shall equal the total appropriations (operating and capital expenditures)."
Bikeway Fund	All fees collected as authorized by HRS 249-14 and 249-14.5 for use in bikeway and related projects.

Glossary

Bonds – General Obligation	A funding tool that is a written promise to pay a specific sum plus interest in the future, used to fund capital projects. A general obligation bond is secured by the county's full faith and credit.
Bonds Rating	An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review county bonds and generate bond rating: Fitch Ratings, Moody's Investors Service and Standard and Poor's Ratings Group.
Budget	A plan of financial operation for a given period of time which is comprised of authorized expenditures (appropriations) and the proposed means of financing them (estimated revenues and available reserves).
Budget (Proposed and Adopted)	The Mayor submits a proposed budget to the County Council that reflects the expenditure and revenue levels for the coming fiscal year. When the Mayor and County Council have formally endorsed the expenditure and revenue levels, the proposed budget becomes the adopted budget, appropriating funds and establishing legal expenditure limits.
Budget Calendar	A schedule of key dates and milestones that a government follows in the preparation and adoption of the budget.
Budget Ordinance	The official enactment by the county creating an adopted budget to establish legal authority for county officials to expend and obligate resources.
Budgetary Basis of Accounting	The method of accounting applied to the budgetary accounts and the process used to determine when revenues and expenditures are recognized for budgetary purposes.
Budget Message	A message from the Mayor that includes general discussion of the budget presented in writing as part of the budget document. The budget message explains the principal issues against the background of financial trends and the priorities set forth in the budget.
CBS No.	Unique identification number assigned to a project for tracking and Capital Budget System (CBS) purposes.
Capital Budget	A financial plan of capital project expenditures for the fiscal year beginning July 1. It incorporates anticipated revenues and appropriations included in the first year of the six-year Capital Improvement Program (CIP). It is adopted by the County Council as a part of the annual county budget.
Capital Expenditure	An amount expended for fixed asset acquisitions and improvements.
Capital Improvement Program (CIP)	A 6-year financial plan of capital improvement projects, their timing and cost. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner with funding from a variety of sources.

Glossary

Capital Improvement Project	Governmental effort involving expenditures and funding for the creation, expansion, renovation, or replacement of permanent facilities and other public assets having relatively long life. Expenditures within capital projects may include costs for the planning, design, and construction management; land; site improvements; utilities; construction; and the initial furnishings and equipment required to make a facility operational.
Carryover Savings	Unappropriated revenue and unencumbered balances of any appropriation in a fund at the end of the fiscal year. For budget purposes, this amount is included in the revenue estimates for the ensuing fiscal budget year. See also <i>Fund Balance</i> .
Charter	Revised Charter of the County of Maui (1983), as amended
Committed Fund Balance	The portion of the net position of a governmental fund that represents resources whose use is subject to a legally binding constraint that is imposed by the government itself at its highest level of decision-making authority and that remains legally binding unless removed in the same manner.
Community Development Block Grant (CDBG)	Grant funds allocated by the federal government to the County of Maui to use for the prevention and removal of slum and blight, and to benefit low- and moderate-income persons. The county disburses these funds through an annual application process open to all nonprofit organizations and county departments.
Countywide Costs	Includes costs such as insurance, debt payments, employee retirement system, interfund transfers and employee benefits.
Debt Service	The interest and principal payments on bond issues and loans used to finance capital improvement projects.
Debt Service Requirement	The amount of money required to pay interest and principal on outstanding debt and the required contributions to accumulate monies for future retirement of long-term bonds.
Department	An operational and budgetary unit designated by the Charter to define and organize county operations, or a group of related operations within a functional area.
District	One of eight community districts within Maui County: Hana, Paia-Haiku, Makawao-Pukalanai-Kula, Wailuku-Kahului, Kihei-Makena, West Maui, Lanai and Molokai. A designation of Countywide indicates the capital project money benefits or is used in more than one district.
Effectiveness Measure	A criterion for measuring the degree to which the objective sought is attained.

Glossary

Efficiency Measure	The degree to which an entity, program, or procedure is successful at achieving its goals and objectives with the least use of resources. This indicator reflects inputs used per unit or output and is typically expressed in terms of cost per unit or productivity.
Employees' Retirement System (ERS), State of Hawaii	The Hawaii Employees' Retirement System provides retirement, disability and survivor benefits for all state and county employees.
Employer-Union Trust Fund (EUTF), Hawaii	A statewide entity that provides health and other benefit plans to state and county government employees and retirees.
Encumbrance	Legal commitments related to unperformed (executed) contracts and purchase orders for goods and services. At year-end, encumbrances represent a reservation on fund balance.
Enterprise Fund	A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services that are wholly or partially supported by user charges/fees.
Environmental Protection and Sustainability Fund	A fund established for the purpose of funding efforts by the Environmental Protection and Sustainability Division of the Department of Environmental Management to optimize for environmental and natural resource protection, sustainability, and restoration.
Equipment	The cost of new and replacement equipment. Capitalized equipment includes equipment that costs more than \$1,000, and capital leases, vehicles and computers.
Equivalent Personnel (E/P)	A part- or full-time position converted to the decimal equivalent of a full-time position. Employee hours are translated into an equivalent full-time position. For example, one full-time person = 1.0 E/P and one half-time person = 0.5 E/P. A full-time position is equal to 2,080 scheduled hours of work during the fiscal year. Also known as Full-Time Equivalent (FTE)
Estimated Revenue	The budgeted projected revenues, which are expected and realizable during the budget fiscal year, to finance all or part of planned expenditures.
Expansion	An increase in the scope of a program that results from enhanced or a new service or activity.
Expenditure	The outflow of funds paid, or to be paid, for goods and services received during the current period. Note: an encumbrance is not an expenditure; rather it represents a reservation on fund balance.

Glossary

Federal Aid	Funds received from the federal government, usually related to highway and public transportation system projects. Generally, federal funds are provided at the rate of 80 percent to 20 percent county match for qualifying projects.
Federal Funds	Funds provided to the county by the federal government through its departments or agencies.
FICA	Federal Insurance Contributions Act, a payroll expenditure representing Social Security tax. Medicare payments are made through the EUTF.
Fiduciary Fund	A category of funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes investment trust funds, private-purpose trust funds, and agency funds.
Fiscal Year	The 12-month period to which the annual operating budget applies, at the end of which a government determines its financial position and the results of its operations. The County of Maui operates on a fiscal year from July 1 through June 30.
Fixed Asset	Assets of a long-term character that are intended to continue to be held or used. Examples of fixed assets include items such as land, buildings, machinery, furniture, and other equipment.
Fringe Benefits	Payments made by the county to cover social security, retirement, health insurance, workers' compensation, and other benefits for its employees and retirees.
Full-Time Equivalent (FTE)	The standardized unit of measurement of staffing equal to 2,080 hours of work per year. Also known as Equivalent Personnel (E/P)
Fund	An accounting devise established to control the receipt and disbursement of revenues for the purpose of implementing specific activities or achieving certain objectives in accordance with special regulations, restrictions, or limitations, and constituting an independent fiscal and accounting entity. There are three major fund types: governmental, proprietary, and fiduciary.
Fund Balance	For this budget purpose, fund balance is defined as any unappropriated revenue and unencumbered balance of any appropriation in the respective funds at the end of the fiscal year that is available for appropriation. The fund balance at the end of the fiscal year immediately preceding the ensuing fiscal year is transferred to estimated revenues as carryover savings in the ensuing fiscal year, as the County Charter provides that such funds shall be available for appropriation for the succeeding year or years. See also <i>Carryover Savings</i> .

Glossary

General Fund	The primary operating fund of a governmental organization that accounts for activities and services not required to be accounted for in another fund, and traditionally associated with governments, such as police and fire service, which are financed primarily through tax, intergovernmental and other non-exchange revenues.
General Obligation Bond Fund	Funds for major capital projects provided by a bond secured by the pledge of the county's full faith, credit, and taxing power.
Generally Accepted Accounting Principles (GAAP)	Uniform minimum standards and guidelines for accounting and reporting. These standards govern the form and content of the annual financial statements of an entity.
Goals	Goals are broad statements of intent linked to the accomplishment of the overall countywide mission. They define the department's customers and its response to their needs and wants.
Government Finance Officers Association (GFOA)	Organization whose purpose is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking and leadership.
Governmental Accounting Standards Board (GASB)	The primary authoritative body on the application of GAAP to state and local governments.
Governmental Fund	A major fund type generally used to account for tax-supported activities. Governmental funds use the modified accrual basis of accounting.
Grants / Grants Revenue	A financial contribution by the county, state, federal or private organizations to support a particular purpose. The county receives as well as distributes grants. Grant funds are legally restricted to expenditures for specific purposes and provide a cost sharing alternative for programs and projects.
Hawaii Revised Statutes	Laws and statutes, as established and amended governing the State of Hawaii, its people and political jurisdictions such as the County of Maui.
Highway Fund	Funding provided by the county's fuel tax, public utility franchise tax, and the motor vehicle weight tax. These taxes may be used for highway and mass transit related projects and services.
Inflationary Factor	Ratio applied to prior actual expenditures for Water, Sewer, Electricity, Gasoline and Diesel Fuel to more appropriately budget for the upcoming fiscal year. Application can either increase or decrease the budget from the previous budget year. See Reader's Guide to the Budget section for current factors.

Glossary

Infrastructure	Public domain fixed assets such as roads, bridges, wastewater systems, sidewalks and drainage systems.
Interfund / Interdepartmental Transfer	Governmental accounting transfers of revenue between funds. These transfers include overhead, fringe benefits and debt service charges as well as supplemental transfers from the General Fund for special fund operations and CIP.
Keiki	A Hawaiian term meaning child or children.
Lapse	The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.
Lapsed Bond Funds	Proceeds from a prior issuance of general obligation bonds that have lapsed and have been made available for appropriation.
Liability	Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed or refunded at some future date. Note: the term does not include encumbrances.
Major Fund	Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements and subject to a separate opinion in the independent auditors report.
Mandate	Legislation passed by the state or federal government requiring action or provision of services and/or programs. Examples include the Americans with Disabilities Act (ADA), which requires actions such as physical facility improvements.
Mauka	A Hawaiian term used in giving directions, mauka means toward the mountains or on the mountain side of the road.
Mission Statement	A mission statement defines the purpose of work and calls attention to what is important. It forms the foundation for the management plan and makes possible clear and realistic goals and objectives. It is the foundation for priorities, strategies, performance and results.
Modified Accrual Basis of Accounting	The basis of accounting used by the County in which revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Glossary

Non-spendable Fund Balance	The net position of a governmental fund that cannot be spent either because the underlying resources are not in spendable form or the government is legally or contractually required to maintain the resources.
Object Code	A numeric code that is used to categorize the expense or revenue type of a transaction.
Objective	Quantified, outcome-based statements of what will be accomplished during the budget year. These annual performance goals are specific, measurable, time-bound, and realistic, yet challenging. Objectives cover day-to-day activities as well as one-time initiatives.
Ohana	A Hawaiian term meaning family.
Operating Budget	A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.
Operating Deficit	The deficiency of operating revenues under expenditures during a single accounting period.
Operating Impact Narrative	Defines the potential project and describes the major benefits or reasons why this project is required.
Operating Surplus	The excess of operating revenues over operating expenditures during a single accounting period.
Operations	Those costs, other than expenditures for personnel costs and capital outlay, which are necessary to support the operation of the organization, such as materials and supplies, contracted services and other miscellaneous costs.
Operations Special Costs	Expenditures such as grants, contracts, or interfund transfers which have been reported separately from the normal operating expenditures of a department for informational purposes.
Ordinance	A law established by the County. The County's budget is adopted by ordinance.
Other Fund	Funds sources for capital projects which are not included other fund types, including private grant funds.
Other Post-Employment Benefits (OPEB)	The GASB adopted Statements 43 and 45 which require state and local governments to account for the value of liabilities accrued over an employee's working lifetime and for the values of those benefits to be reported annually on the CAFR. OPEB includes medical, prescription drug, dental, vision and life insurance benefits.

Glossary

Park Assessment Fund	Derived from park assessments in lieu of land, that is paid to the county as a condition of the approval of a subdivision. The funds may be used for the purpose of providing parks and playgrounds to the specific community district that the fund derived from.
Performance	Term commonly used to describe both the doing of work and what is achieved or accomplished.
Performance Measure	The use of program indicators, including output and outcome measures, and other program data to assess the efficiency and effectiveness of program activity.
Position	A post of employment. Positions are categorized as Permanent, Temporary, or Contract and includes employment appointments that are civil service and non-civil service.
Prior Appropriation	Funding for a capital project appropriated in any prior year. Amounts for prior appropriation may not be reflected in yearly recurring projects.
Program	A group of activities, operations or organizational units organized to accomplish specific purposes, goals or objectives. It is a distinct functional and budgetary unit within a department, consisting of a significant service provided using county resources.
Program Budgeting	A method of budgeting that focuses on services provided to customers at the functional (or program) level.
Program Measure	The end result of a program. They are specific data that give the program a way to measure the program's progress towards achieving its goals and objectives.
Project Description	Description of the capital project, the type of work will be done and other relevant information regarding the project.
Project Phase	Estimated capital project costs in including: Acquisition-land or Building, Planning, Design, New Construction, and Renovations.
Project Type	One of eight types of capital projects including: Drainage, Government Facilities, Other, Parks and Recreation, Road Improvements, Sanitation, Sewer, and Water Supply.
Proprietary Fund	Funds that focus on the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.

Glossary

Real Property	All land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them which cannot be removed without substantial damage to such land and improvements.
Recurring Expense	Normal expenses that are incurred in normal day-to-day operations occurring periodically.
Reserves	Accumulated funds legally restricted or otherwise designated by administration and/or County Council for specific purposes.
Resolution	A special or temporary order of legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.
Resources	Amount available for appropriation including estimated revenues, interfund transfers and unreserved fund balances.
Restricted Fund Balance	The portion of the net position of a governmental fund that represents resources subject to externally enforceable constraints.
Restricted Water Supply Fund	Established for the water system development fees collected from new users. This is a fees imposed on applicants for new services to fund a portion of costs to construct water system improvements or to recover the cost of existing water systems made from anticipation of additional demand on the systems.
Results Based Budgeting	Management approach focused on achievement results and improving performance.
Revenue	Receipts received from various sources used to finance expenditures. Major sources include real property tax, the transient accommodations tax, fuel tax, utility charges and various user fees.
Revenue Bond	A bond sold to construct a project that will produce revenues pledged for the repayment of principal and related interest.
Revolving Fund	A fund used to finance certain goods and services provided by county agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.
Salaries	A character of Expenditure. The amount budgeted or paid to county employees. The amounts may include regular pay, overtime and other premium pays as required by statute and collective bargaining agreements.
Special Assessment	A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Includes park land or a monetary assessment fee received from new developments.

Glossary

Special Revenue Fund	Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund and revolving and trust funds.
Solid Waste Fund	Funding provided by fees associated with landfill disposal and refuse collection.
State Fund	Funding received from the state agencies as grant awards or contracts.
State Revolving Loan Fund	Funding available from State Revolving Fund program administered by the State Department of Health that provides low interest loans to fund construction of drinking water and wastewater infrastructure projects to achieve or maintain compliance with federal Clean Water and Drinking Water acts.
Strategic Plan Alignment	The linkage of a proposed project to the department's strategic plan, the Mayor's vision, and the county's General Plan or Island Plans.
Transient Accommodations Tax (TAT)	A tax on gross rental or gross rental proceeds derived from the furnishing of transient accommodations. Applicable only to rental of such accommodations for less than 180 days. Also known as the hotel room tax.
Trust Fund	A fund used to account for assets held by the county as a trustee or agent for individuals, private organizations, other governmental units, and/or funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.
Unassigned Fund Balance	The residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications.
Unrestricted Fund Balance	The difference between total fund balance in a governmental fund and its non-spendable and restricted components. Includes committed, assigned and unassigned amounts.
Unrestricted Water Supply Fund	Established to set aside water revenues for services provided to fund capital projects related to system repairs, maintenance and facility replacements.
User Fees	Fees for a public service paid for the use of the service.
Wastewater Fund	Funding provided by sewer assessment and user fees and can only be used for wastewater-related operations and capital projects. Also known as Sewer Fund.
Vision	View of the County's strategic direction and desired future. It is a guiding concept for what the County is trying to do and to become.

Capital Budget Glossary

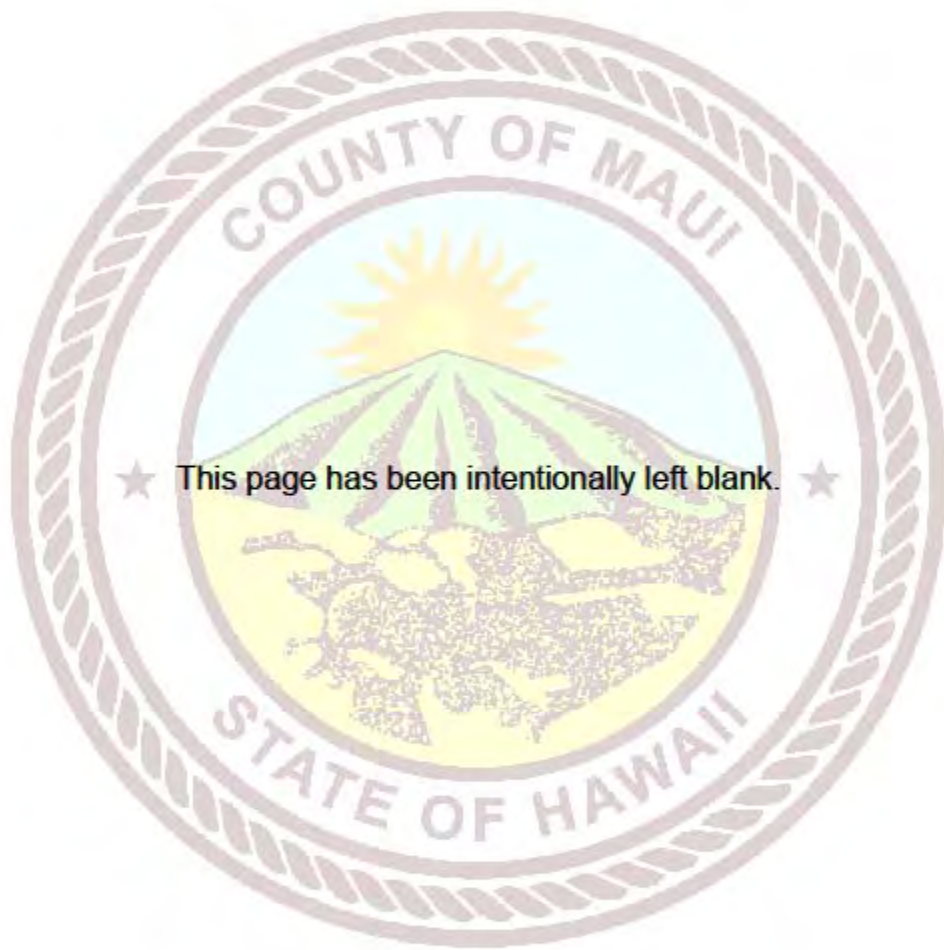
Acronyms

ADA	American with Disabilities Act
BFO	Budgeting for Outcomes
BW	Bikeway Fund
ACFR	Annual Comprehensive Financial Report
CIP	Capital Improvement Program
CML	Central Maui Landfill
CMLC	Concrete Mortar Lined & Coated
CCRS	Climate Change, Resiliency, and Sustainability
DIP	Ductile Iron Pipe
DMVL	Division of Motor Vehicle & Licensing
DWS	Maui Department of Water Supply
EA	Environmental Assessment
EIS	Environmental Impact Statement
EOC	Emergency Operation Center
EP&S	Environmental Protection and Sustainability
FD	Federal funds
FHWA	Federal Highway Administration
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GB	General Obligation Bond
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
HF	Highway Fund
HRS	Hawaii Revised Statutes
LBF	Lapsed Bond Funds

Capital Budget Glossary

Acronyms (Cont'd)

MGD	Million Gallons Per Day
MRF	Material Recovery Facility, related to recycling waste
NRCS	Natural Resource Conservation Service
OG	Other grant fund sources not identified in other funding codes
OPEB	Other Post-Employment Benefits
PA	Park assessment funds paid to the county as a condition of the approval of a subdivision. The funds may be used for the purpose of providing parks and playgrounds.
PER	Preliminary Engineering Report
PVC	Poly Vinyl Chloride
QBS	Qualifications Base Selection, for engineering and architectural services
RAS	Return Activated Sludge
SCADA	System Control and Data Acquisition
SMA	Special Management Area, the area of islands that are in close proximity to the shoreline
SRF	State Revolving Loan Fund for Water and Wastewater projects
ST	State funded projects
SW	Solid Waste Fund
TAT	Transient Accommodations Tax
UV	Ultra Violet
WF	Wastewater Fund or Sewer Fund
WR	Restricted Water Supply Fund
WTP	Water Treatment Plant
WU	Unrestricted Water Supply Fund
WWPS	Wastewater Pump Station



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