

Council Chair
Alice L. Lee

Vice-Chair
Yuki Lei K. Sugimura

Presiding Officer Pro Tempore
Tasha Kama

Councilmembers
Tom Cook
Gabe Johnson
Tamara Paltin
Keani N.W. Rawlins-Fernandez
Shane M. Sinenci
Nohelani U'u-Hodgins



Director of Council Services
David M. Raatz, Jr., Esq.

Deputy Director of Council Services
Richelle K. Kawasaki, Esq.

COUNTY COUNCIL
COUNTY OF MAUI
200 S. HIGH STREET
WAILUKU, MAUI, HAWAII 96793
www.MauiCounty.us

April 1, 2025

Ms. Kate Blystone, Director
Department of Planning
County of Maui
Wailuku, Hawaii 96793

Dear Ms. Blystone:

SUBJECT: **FISCAL YEAR 2026 BUDGET** (BFED-1) (PL-02)

May I please request you be prepared to answer the following questions at the BFED Committee meeting on **April 7, 2025**. * This will enable the Committee to comprehensively review the FY 2026 Budget. **Date subject to change without notice.*

May I further request that, after approval by the Office of the Mayor, you transmit your answers to bfed.committee@mauicounty.us by the end of the day on **April 7, 2025**.

Overall

1. As it relates to Goal #1: (Pages 639 and 640, Program Budget)
 - a. The Department reviewed 2,155 building permits in FY 2024 and estimated 1,500 reviews for FY 2025. Explain how the Department developed the FY 2026 Estimate of 2,500. (NUH)
 - b. The Department estimated investigating 400 zoning complaints in FY 2025. Explain why the FY 2026 Estimate decreased to 113. (NUH)
 - c. Explain the types of enforcement cases the Department handles. (SS)
 - d. What does enforcement entail? (SS)

- e. Is the amount of open enforcement cases attributed to staffing shortages? (SS)
 - f. The Department estimated issuing 200 Special Management Area exemptions in FY 2025. Explain the increase to 300 for FY 2026. (NUH)
 - g. Explain how the department is streamlining its permitting application and review processes. (SS) (NUH)
2. As it relates to Goal #2: (Page 640, Program Budget) (NUH)
 - a. The Department received 6,943 website visits. Explain why the Department estimated less visits for FYs 2025 and 2026.
 - b. What improvements will the Department implement to its website in FY 2026?
3. Explain how the Department accommodates parking for its employees and how it will accommodate parking for its expansion positions. (NUH)
4. Are there any updates regarding the new Special Management Area rules? If so, provide them. (TP)
5. Does the Department track State legislation relating to shoreline areas? Are there liability protections for the County if the County allows permits for areas where sea level rise and coastal erosion occurs? (TP)
6. Provide how many pending permit reviews the Department has that are associated with affordable housing projects and explain why they are pending. (SS)

Salaries (Category "A")

1. Explain the increase for Other Premium Pay and how the increase will benefit the Department and the community. (Page 637, Program Budget) (NUH)

2. The Department has 79.5 equivalent personnel in FY 2025. How many are filled? How does the Department expect to fill the requested expansion positions? (Page 642, Program Budget) (TK)
3. As it relates to Premium Pay, Index Code 909010A: (Page 643, Program Budget)
 - a. Explain how the Department will provide recruitment and retention pay. Describe the recruitment and retention pay that will be offered. (GJ) (TP)
 - b. Provide the amount that will be used for anticipated overtime and temporary assignments. Explain how the amount was calculated and describe what Department functions require the most support. (NUH)

Operations & Equipment (Category “B”)

4. As it relates to Special Projects:
 - a. The Expenditures Summary shows the proposed FY 2026 Special Projects appropriation to be \$6,559,188, but on Page 645, the Special Projects total is \$6,559,818. Please verify the correct amount. (Page 637, Program Budget) (YLS)
 - b. Provide more information on Special Projects, including the Department’s role in the projects and how the Department monitors the projects. (NUH)
5. Explain the increase in Services and how it will improve the Department’s operations. (Page 637, Program Budget) (NUH)
6. Provide a breakdown of the requested \$106,500 for Travel. What portion of that amount is allocated for Planning Commission members and what portion is for Department staff to attend training and conferences? (Page 637, Program Budget) (NUH)
7. As it relates to Professional Services, Index Code 909010B: (Page 643, Program Budget) (TP)

- a. Provide information on consultant services for entitling County-owned land for housing, including whether the consultant can assist with streamlining the entirety of the entitlement process.
 - b. Explain how the \$25,000 for the Upcountry Community Plan Update will be used.
 - c. When will the Community Plan Advisory Committee for the Upcountry Community Plan update be established?
 - d. Is the Wailuku–Kahului Community Plan the next plan to be updated?
 - e. Will the Department consult with the Department of ‘Ōiwi Resources before contracting for the Lahaina National Historic District Nomination Update, the Lahaina Traditional Cultural Properties Study, and the Cultural Resources Management Plan?
8. As it relates to Professional Services, Index Code 909018B, explain the kinds of outreach that will be performed to develop realistic incentives. (Page 19-8, Budget Details) (NUH)

Capital Improvement Projects

1. Under Section 8-8.3 of the Revised Charter of the County of Maui (1983), as amended, the Planning Director shall review the lists of proposed capital improvements projects contemplated by the County and recommend the order of their priority to the Mayor. Please provide the priority list. (YLS)

Appendix A, Part I

1. As it relates to the National Oceanic and Atmospheric Administration Subaward: (Page 44)
 - a. Explain where the County’s 50 percent match will come from. Is the 423 acres of coastal land a part of the County’s match? (TK)

Ms. Kate Blystone
April 1, 2025
Page 5

- b. The proposed FY 2026 amount for salaries and wages is \$115,182. Provide the fringe benefit costs and explain whether the costs should be paid for by the grant. (Page 19-17, Budget Details) (YLS)
- c. Provide additional information on the grant spending plan. (GJ)
- d. Is this grant at risk due to Federal funding cuts? (GJ)

Appendix A, Part II

1. Is the Department's total revolving fund amount \$250,000 or \$350,000? Page 647, Program Budget, indicates \$250,000 for operations from the Revolving Fund for Professional Services relating to the Maui Island SMA Boundary Assessment. Page 19-13, Budget Details, reflects a total of \$350,000 under County Revolving Funds. Are the appropriations properly listed in Appendix A, Part II? (YLS)
2. Does the Department support using the Special Management Area Revolving Fund to clean hazardous County-owned parcels within the SMA? (TP)

Appendix B


1. Explain why the Department is proposing no fee for the Molokai Planning Commission Rules of Practice and Procedure. If there should be a fee, provide it. (Page 34)
2. Do the proposed rates and fees changes align with the March 2020 Cost of Services (User Fee) Study conducted by the Matrix Consulting Group for the Department?

Thank you for your attention to this request. To ensure efficient processing, please include the relevant Committee item number in the subject line of your response.

Ms. Kate Blystone
April 1, 2025
Page 6

Should you have any questions, please contact me or the Committee staff (Kirsten Szabo at ext. 7662, James Krueger at ext. 7761, Jarret Pascual at ext. 7141, Clarissa MacDonald at ext. 7135, or Pauline Martins at ext. 8039).

Sincerely,



YUKI LEI K. SUGIMURA, Chair
Budget, Finance, and Economic
Development Committee

bfed:2026bgt:250331apl01:jgk

cc: Mayor Richard T. Bissen, Jr.
Budget Director
Deputy Planning Director

BFED Committee

From: BFED Committee
Sent: Tuesday, April 1, 2025 7:24 PM
To: Kate.Blystone@co.maui.hi.us
Cc: BFED Committee; Ana L. Lillis; joy.paredes@co.maui.hi.us; 'Michelle Santos'; 'Zeke Kalua'; Lesley Milner; kristina.cabbat@co.maui.hi.us; tiare.p.horner@co.maui.hi.us; Janina Agapay
Subject: FISCAL YEAR 2026 BUDGET (BFED-1) (PL-02)
Attachments: (PL-2) Correspondence to Planning Director 04-01-2025.pdf

RICHARD T. BISSEN, JR.
Mayor


KATE L. K. BLYSTONE
Director

ANA LILLIS
Deputy Director



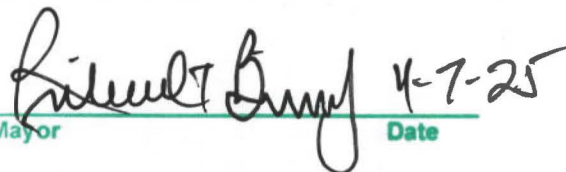
DEPARTMENT OF PLANNING
COUNTY OF MAUI
ONE MAIN PLAZA
2200 MAIN STREET, SUITE 315
WAILUKU, MAUI, HAWAI'I 96793

April 7, 2025

Lesley Milner 
Budget Director, County of Maui
200 South High Street
Wailuku, Hawai'i 96793

Honorable Richard T. Bissen Jr.
Mayor, County of Maui
200 South High Street
Wailuku, Hawai'i 96793

APPROVED FOR TRANSMITTAL



Mayor Date

For Transmittal to:

Honorable Yuki Lei Sugimura, Chair
Budget, Finance, and Economic Development Committee
Maui County Council
200 South High Street
Wailuku, Hawai'i 96793

Dear Chair Sugimura:

SUBJECT: FISCAL YEAR ("FY") 2026 BUDGET (BFED-1) (PL-02)

Thank for your March 20, 2025 letter. We offer the following responses to your questions.

Overall

1. As it relates to Goal #1:

- a. The Department reviewed 2,155 building permits in FY 2024 and estimated 1,500 reviews for FY 2025. Explain how the Department developed the FY 2026 Estimate of 2,500.**

We anticipate an increase in reviews due to the submission of buildings permits related to wildfire recovery in addition to normal anticipated building permit reviews.

- b. *The Department estimated investigating 400 zoning complaints in FY 2025. Explain why the FY 2026 Estimate decreased to 113.***

Since the launch of the SeeClickFix complaint reporting program, the Department has noticed a substantial decrease in complaint submissions. Therefore, the Department has reduced the number of anticipated investigations.

- c. *Explain the types of enforcement cases the Department handles.***

The Department handles enforcement cases relating to the Comprehensive Zoning Ordinance, the Special Management Area, and both non-commercial and commercial signs.

- d. *What does enforcement entail?***

The Department complies with enforcement proceedings in compliance with Maui County Code Title 19, Article V. – Administration and Enforcement and the relevant Board and Commission rules as appropriate. Enforcement on a verified compliance issue can follow many different scenarios depending on the type of noncompliance identified and how quickly the issue is resolved by the property owner. Enforcement cases that are escalated to a notice of violation include the accrual of civil fines and involve the Department of the Corporation Counsel to bring to resolution.

- e. *Is the amount of open enforcement cases attributed to staffing shortages?***

No, the amount of enforcement cases open is not attributed to staffing shortages. The Department has initiated a dedicated effort to bring resolution to clear the backlog of open enforcement cases.

- f. *The Department estimated issuing 200 Special Management Area exemptions in FY 2025. Explain the increase to 300 for FY 2026.***

The increase is associated with post-wildfire economic factors including developments outside of Lahaina as businesses reopen elsewhere.

- g. *Explain how the department is streamlining its permitting application and review processes.***

The Department has utilized the existing contract with 4Leaf, Inc. to assist with streamlining the permit review process with specific regards

to wildfire recovery. This has allowed the Department to focus internal staff efforts towards all other permit submissions. Furthermore, the Department is always looking for ways to improve our permitting process and shorten times while adhering to code requirements.

2. As it relates to Goal #2:

a. The Department received 6,943 website visits. Explain why the Department estimated less visits for FYs 2025 and 2026.

The Department reduced the anticipated website visits correlating with the regularly observed trend on the “We Are Maui” website now that the South Maui Community Plan has been transmitted to Council. It is common that after a Community Plan update is transmitted to Council, we see a reduction in website visits.

We are in the beginning stages of advertising and promoting the We Are Central Maui website for community engagement. As the Central Maui Community Plan update effort continues, we do anticipate the regular website visits to increase.

b. What improvements will the Department implement to its website in FY 2026?

The Department will continue to update our main County website as needed and appropriate, depending on the initiatives we are working on and what we think is relevant to share with the community. We will continue to regularly update our other, non-County-hosted websites for the Title 19 Rewrite and Community Plan updates as those projects progress. We actively manage these sites because they are critical tools for public information and engagement on these projects. The Council may view these websites at the following addresses:

Central, South and West Maui’s Community Plan Updates:
<https://wearemaui.org>

Title 19 Rewrite: <https://www.t19rewrite.org/>

Also, in support of Lahaina recovery efforts, the Department will continue to provide updates to the Office of Recovery for their website. For survivors trying to rebuild, this is a trusted location for information about the permitting process on the shoreline and in the Special Management Area.

3. ***Explain how the Department accommodates parking for its employees and how it will accommodate parking for its expansion positions.***

The Department's Maui office is located at One Main Plaza in Wailuku. This site offers paid parking through the private building management. There is room within the existing parking garage and the nearby Wailuku Parking Garage to accommodate the expansion positions.

The Department's Moloka'i office offers free parking and there are no expansion positions requested.

4. ***Are there any updates regarding the new Special Management Area rules? If so, provide them.***

New Special Management Area Rules for the Maui Planning Commission were effective as of July 26, 2024. On November 7, 2024, the Circuit Court reverted the Maui Planning Commission's Special Management rules to the previous version. The Circuit Court provided a Clarification of Order on November 15, 2024, to reinstate the Maui Planning Commissions rules except for categorical exemptions. The Maui Planning Commission is operating under the new rules without these categorical exemptions.

5. ***Does the Department track State legislation relating to shoreline areas? Are there liability protections for the County if the County allows permits for areas where sea level rise and coastal erosion occurs?***

Yes, the Department tracks State legislation relating to shoreline areas. We must defer questions relating to County liability to the Department of the Corporation Counsel.

6. ***Provide how many pending permit reviews the Department has that are associated with affordable housing projects and explain why they are pending.***

The Department has no pending permits associated with affordable housing projects.

Salaries (Category "A")

1. ***Explain the increase for Other Premium Pay and how the increase will benefit the Department and the community.***

The substantial increase in premium pay is due to anticipated supplemental

agreements including retention and recruitment incentives and a staff shortage differential. The Department is proposing to offer these incentives in order to retain experienced employees and recruit qualified additional staff. Retaining current employees and recruiting new employees will improve customer service, permit processing timelines and improve overall Department morale.

2. ***The Department has 79.5 equivalent personnel in FY 2025. How many are filled? How does the Department expect to fill the requested expansion positions?***

The Department has 83.5 equivalent personnel in FY 2025, four positions are funded by the Coastal Zone Management Special Revenue Fund. 59.5 position are filled.

The Department expects to fill the two requested expansion positions via open Department of Personnel Services (DPS) recruitment in conjunction with targeted recruitment strategies.

3. ***As it relates to Premium Pay, Index Code 909010A***

- a. ***Explain how the Department will provide recruitment and retention pay. Describe the recruitment and retention pay that will be offered.***

The Department will provide recruitment and retention pay through several supplemental agreements for Bargaining Units 3, 4, and 13 and through a staff shortage differential for the Planner positions. Once funded through Council and then approved by the Mayor and Hawai'i Government Employees Association (HGEA), the amounts will be added to employees' base pay on each paycheck.

The recruitment and retention pay will depend on the funding allotted. The State recently adopted a staff shortage differential for planners, and we will use it as our example.

- b. ***Provide the amount that will be used for anticipated overtime and temporary assignments. Explain how the amount was calculated and describe what Department functions require the most support.***

The Department anticipates similar overtime and temporary assignments to FY 25 — \$45,250 and \$19,160.85, respectively.

Operations & Equipment (Category "B")

4. *As it relates to Special Projects:*

- a. *For The Expenditures Summary shows the proposed FY 2026 Special Projects appropriation to be \$6,559,188, but on Page 645, the Special Projects total is \$6,559,818. Please verify the correct amount.***

The correct amount is \$6,559,818. On Page 637, Wages & Salaries should be \$6,396,113, and Special Projects should be \$6,559,818.

- b. *Provide more information on Special Projects, including the Department's role in the projects and how the Department monitors the projects.***

This item is exclusively the NOAA grant subaward for the Mā'alaea project to purchase property for shoreline retreat. The Department will play a role in long-range planning for the proposed project, but the actual acquisition will be handled by Department of Finance. The project is currently in the development phase and the Department cannot comment on how our portion of the project will proceed at this time.

5. *Explain the increase in Services and how it will improve the Department's operations.*

These additional services will assist the Department to become more proactive in meeting the public service need for housing entitlements, timely community plan updates, cultural resources, and ongoing educational programs. Without the proposed funding the Department would likely not be able to complete these important tasks during the next fiscal year.

6. *Provide a breakdown of the requested \$106,500 for Travel. What portion of that amount is allocated for Planning Commission members and what portion is for Department staff to attend training and conferences?*

The majority of funds will be dedicated to sending Department staff to trainings and conferences. We have allocated enough funding to send at least two planning commissioners from each planning commission to the Hawai'i Congress of Planning Officials in the fall. This year's conference will be on O'ahu.

7. As it relates to Professional Services, Index Code 909010B:

- a. Provide information on consultant services for entitling County-owned land for housing, including whether the consultant can assist with streamlining the entirety of the entitlement process.**

The Department will hire a consultant to entitle County lands for the purposes of building housing for our local families, borrowing the model used by Kaua‘i County to develop Lima Ola, an affordable rental community. During FY 2026, the Department will work closely with the Department of Housing to select an appropriate property and engage the consultant to begin the entitlement process. These consultants will not be utilized for streamlining the entitlement process over all.

- b. Explain how the \$25,000 for the Upcountry Community Plan Update will be used.**

The Department will use the funds to start background research to create the framework for the Upcountry Community Plan Update and begin initial community engagement. The Department anticipates using these funds near the end of FY 26.

- c. When will the Community Plan Advisory Committee for the Upcountry Community Plan update be established?**

The Department estimates the Upcountry Community Plan Advisory Committee will be established in FY 28.

- d. Is the Wailuku–Kahului Community Plan the next plan to be updated?**

Yes, the Wailuku-Kahului Community Plan (to be renamed the Central Maui Community Plan) update is the next to be updated and is already underway. The order of Community Plan updates can be found in Resolution 13-13.

Please find the We Are Central Maui website here:
<https://centralmaui.wearemaui.org/>.

- e. Will the Department consult with the Department of ‘Ōiwi Resources before contracting for the Lahaina National Historic District Nomination Update, the Lahaina Traditional Cultural Properties Study, and the Cultural Resources Management Plan?**

Honorable Richard T. Bissen Jr
For Transmittal to:
Honorable Yuki Lei Sugimura
April 7, 2025
Page 8

Yes, the Department will consult with the Department of 'Ōiwi Resources before contracting the professional services mentioned above.

8. *As it relates to Professional Services, Index Code 909018B, explain the kinds of outreach that will be performed to develop realistic incentives.*

This was included in error and the Department does not intend to pursue this professional service.

Capital Improvement Projects

1. *Under Section 8-8.3 of the Revised Charter of the County of Maui (1983), as amended, the Planning Director shall review the lists of proposed capital improvements projects contemplated by the County and recommend the order of their priority to the Mayor. Please provide the priority list.*

Please see attached correspondence dated March 20, 2025.

Appendix A, Part I

1. *As it relates to the National Oceanic and Atmospheric Administration Subaward:*

- a. *Explain where the County's 50 percent match will come from. Is the 423 acres of coastal land a part of the County's match?*

There was no match required for this grant. The 50 percent indication on page 646 of the Program Budget was an error.

- b. *The proposed FY 2026 amount for salaries and wages is \$115,182. Provide the fringe benefit costs and explain whether the costs should be paid for by the grant.*

This grant utilizes the County's standard 83.24% fringe benefit rate. Fringe benefits will be covered by the grant.

- c. *Provide additional information on the grant spending plan.*

This grant is a 5-year grant. The majority of the grant is dedicated to purchasing the Mā'alaea property (\$4,050,000) and that expense is expected to be incurred within FY 2026. Future phases of the grant include subcontracts for Kanaio Stream restoration and long-range planning. Staff time to administer and execute the grant is also included

in all five years of the grant along with funding for community stipends, signage, and site visits.

d. *Is this grant at risk due to Federal funding cuts?*

The Department has not been made aware of Federal funding cuts impacting this grant at this time. However, we do consider this grant at risk due to recent cuts in similar programs at the Federal level.

Appendix A, Part II

- 1. *Is the Department's total revolving fund amount \$250,000 or \$350,000? Page 647, Program Budget, indicates \$250,000 for operations from the Revolving Fund for Professional Services relating to the Maui Island SMA Boundary Assessment. Page 19-13, Budget Details, reflects a total of \$350,000 under County Revolving Funds. Are the appropriations properly listed in Appendix A, Part II?***

The Department's total revolving fund amount is \$350,000 as reflected in the FY 26 proposed column on page 647 of the program budget as well as page 19-13 of the budget details. Yes, the appropriations are properly listed in Appendix A, Part II.

- 2. *Does the Department support using the Special Management Area Revolving Fund to clean hazardous County-owned parcels within the SMA?***

The Department supports the concept of cleaning hazardous County-owned parcels within the SMA. The Department does not directly manage grant applications through the SMA revolving fund.

Appendix B

- 1. *Explain why the Department is proposing no fee for the Molokai Planning Commission Rules of Practice and Procedure. If there should be a fee, provide it.***

The fee should be \$250 to match the other Planning Commissions.

- 2. *Do the proposed rates and fees changes align with the March 2020 Cost of Services (User Fee) Study conducted by the Matrix Consulting Group for the Department?***

Yes, the proposed rates and fees align with the March 2020 Cost of Services (User Fee) Study conducted by the Matrix Consulting Group.

Honorable Richard T. Bissen Jr
For Transmittal to:
Honorable Yuki Lei Sugimura
April 7, 2025
Page 10

Mahalo for allowing us to respond to your requests.

Sincerely,



KATE L. K. BLYSTONE
Planning Director

Attachment: Review of the Draft FY2026 CIP Budget Memo

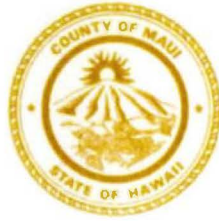
KLKB:AL;jlp

S:\ADMIN\BUDGET\FY2026 Budget\BFED-1_PL-2 Response FINAL.pdf

RICHARD T. BISSEN, JR.
Mayor

KATE L. K. BLYSTONE
Director

ANA LILLIS
Deputy Director



DEPARTMENT OF PLANNING
COUNTY OF MAUI
ONE MAIN PLAZA
2200 MAIN STREET, SUITE 315
WAILUKU, MAUI, HAWAII 96793

March 20, 2025

MEMORANDUM

TO: RICHARD T. BISSEN JR., MAYOR
LESLIE MILNER, BUDGET DIRECTOR

FROM: KATE L.K. BLYSTONE, PLANNING DIRECTOR *(KB)*
KAPONO‘AI MOLITAU, DIRECTOR, DEPARTMENT OF ‘ŌIWI RESOURCES *[Signature]*

SUBJECT: REVIEW OF THE DRAFT FY2026 CAPITAL IMPROVEMENT PROGRAM BUDGET

Mahalo for the opportunity for the Department of Planning to work in collaboration with the Department of ‘Ōiwi Resources to review the Mayor’s proposed fiscal year (FY) 2026 Budget’s Capital Improvement Program (CIP). The Charter of the County of Maui (January 2023 Edition) Section 8-8.3 requires that the planning director, “review the lists of proposed capital improvements projects contemplated by the county and recommend the order of their priority to the mayor, in collaboration with the director of ‘Ōiwi resources.” In addition, Maui County Code Section 2.80B.030 states that preparation of the County’s annual operating budget and capital program shall implement the general plan to the extent possible.

This memo is organized providing the Department of ‘Ōiwi Resources comments first with the Department of Planning’s comments following.

DEPARTMENT OF ‘ŌIWI RESOURCES

The Department of ‘Ōiwi Resources would request and recommend consultation from each implementing department or agency as early as possible in the project development process to ensure that the proper care and management of any ‘ōiwi resources as well as the appropriate archaeological and/or field studies be provided in our commentary and review. This is to ensure that each project is given a reasonable amount of time for thorough cultural and archaeological review and response. These project consultations with the Department of ‘Ōiwi Resources would be in addition to the annual review in collaboration with the Planning Department and would be ideally discussed or transmitted before the end of the previous calendar year.

In our overall review of the CIP FY2026 projects, the Department of 'Ōiwi Resources is concerned that many of these projects impact 'ōiwi resources across Maui Nui. Some projects have the potential to cause harm to natural and cultural resources in and around the project areas. However, we also acknowledge that these capital improvement projects across Maui Nui are intended to provide improvements and repairs to infrastructure that may offer needed protection of natural and cultural resources, enhance the function and adequacy county facilities, and improve the quality of life for our kama'āina community. We hope that you will kindly consider involving the Department of 'Ōiwi Resources at an earlier stage in the project development process in the future.

DEPARTMENT OF PLANNING

The Department of Planning (Department) notes that the proposed CIP projects include 104 project sheets with several individual project sheets providing for lump sum funding to construct additional similar or related projects. In our review, with consideration to the General Plan documents consisting of the Countywide Policy Plan (CWPP), Maui Island Plan (MIP), Lāna'i Community Plan and Moloka'i Island Community Plan, the Department finds that all proposed projects support goals, policies, objectives or actions contained in the General Plan documents. While we did not review every proposed CIP project against all of Maui island's six community plans, given that the MIP has more than sufficient language supporting the projects, we do note that some projects are also consistent with community plan language.

Countywide Policy Plan

The CWPP contains a series of broad themes and goals, each supported by more specific objectives and policies that relate to the natural environment, local cultures and traditions, education, social and healthcare services, housing, economy, parks and public facilities, transportation, infrastructure, land use and growth management, and good governance. All CIP projects submitted by the departments can be supported by language found in the CWPP *Section IV: Goals, Objectives, Policies, and Actions*. More specifically, the following core themes, goals, and objectives support the various projects proposed in the FY2026 project list:

G. Improve Parks and Public Facilities (CWPP, pgs. 64-65)

GOAL: A full range of island-appropriate public facilities and recreational opportunities will be provided to improve the quality of life for residents and visitors.

Objective 1: Expand access to recreational opportunities and community facilities to meet the present and future needs of residents of all ages and physical abilities.

Objective 2: Improve the quality and adequacy of community facilities.

Objective 3: Enhance the funding, management, and planning of public facilities and park lands.

H. Diversify Transportation Options (CWPP, pgs. 66-69)

GOAL: Maui County will have an efficient, economical, and environmentally sensitive means of moving people and goods.

Objective 1: Provide an effective, affordable, and convenient ground-transportation system that is environmentally sustainable.

Objective 2: Reduce the reliance on the automobile and fossil fuels by encouraging walking, bicycling, and other energy-efficient and safe alternative modes of transportation.

I. Improve Physical Infrastructure (CWPP, pgs. 70-73)

GOAL: Maui County's physical infrastructure will be maintained in optimum condition and will provide for and effectively serve the needs of the County through clean and sustainable technologies.

Objective 1: Improve water systems to assure access to sustainable, clean, reliable, and affordable sources of water.

Objective 2: Improve waste-disposal practices and systems to be efficient, safe, and as environmentally sound as possible.

Objective 3: Significantly increase the use of renewable and green technologies to promote energy efficiency and energy self-sufficiency.

Objective 5: Improve the planning and management of infrastructure systems.

K. Strive for Good Governance (CWPP, pgs. 78-81)

GOAL: Government services will be transparent, effective, efficient, and responsive to the needs of residents.

Objective 4: Adequately fund in order to effectively administer, implement, and enforce the General Plan.

Island Plans

Several proposed CIP infrastructure projects are specifically identified in the Maui Island Plan, and the goals within the Lāna‘i Community Plan, and Moloka‘i Island Community Plan support the proposed projects. The following identifies some key objectives, policies and actions and the projects that implement these items in the plan.

Maui Island Plan

Wastewater Goals, Objectives, Policies, & Actions:

2.2.3-Action 1: Transition from the use of wastewater injection wells to appropriate, environmentally sound methods of wastewater disposal, and promote the beneficial reuse of wastewater effluent.

Policy 6.2.3.b: Expand the reuse of wastewater from the Central Maui, Kīhei, Lahaina, and other wastewater systems.

Implementing CIP Projects

CBS-1124: Design, permitting, project management and construction of R-1 treated recycled water distribution system improvements to expand user customer base. Several phases of upgrades, modifications and additions are required. FY2026 includes reservoir decommissioning, tank design and associated improvements.

CBS-6648: Assessment, design, permitting, and construction for the rehabilitation and/or replacement of existing siphon and improvements/piping for the distribution ditch to distribute recycled water southerly of the existing 700' reservoir.

CBS-3206: Project to purchase land, acquire entitlements (including diversions), design and construct a regional treatment plant in the Waikapu area of Central Maui. The facility would accommodate flow from new developments at Wai‘ale, DHHL (on Pi‘ilani highway) and the County Baseyard. Existing flows from Old Wailuku Heights and Kehalani could be diverted to this facility to assist with startup and create capacity in existing collector lines and the Wailuku-Kahului Wastewater Reclamation Facility.

Solid Waste Goals, Objectives, Policies, & Actions:

Objective 6.1.1: Meet our future solid waste needs with a more comprehensive planning and management strategy.

Policy 6.1.1.d: Minimize future active, unlined landfill cells to the extent feasible.

Implementing CIP Projects

CBS-8914: This request is for a solid waste master plan for each of four County landfills, their solid waste facilities, and the current transfer station over a multi-year period. Master planning will consider waste tonnages and their optimal management; alternatives to landfilling and any required infrastructure, landfill airspace needs, capacity requirements for waste projections, soil cover sources. Transfer station analysis will include capacity needs, hauling and storing requirements, customer safety.

CBS-6634: The new landfill cell built on the floor of Phase III lays back onto the existing closed landfill slope of Phase II. This work design and installs a Department of Health approved liner system at the lay back slope of Phase II allowing for landfill gas collection and leachate collection and drainage, as well as protection of the slope from the placement and compaction of new municipal solid waste placed onto it. This project continues work to complete the Stages 6 and 7 liner system.

Transit Goals, Objectives, Policies, & Actions:

Policy-6.5.1.d: Provide adequate transit infrastructure (e.g., bus pullouts, waiting benches and shelters, signs) along existing and future transit right-of-ways.

Policy-6.5.1.h: Pursue improvements and upgrades to the existing transit system consistent with updated MDOT planning studies/transit plans (within the framework of comprehensive island-wide multimodal transportation plans).

Implementing CIP Projects

CBS-5021: During the course of normal operations, MDOT has identified facility improvements (for the Kahului Transit Center) that can be made to help support the operations at the new transit center which will benefit the public who utilize our buses.

CBS-1039: This project is to continue the implementation of planning, design and infrastructure construction to provide safe, comfortable and convenient transit amenities and facilities for the safety of the members of the community who use public transportation.

Transportation Goals, Objectives, Policies, & Actions:

Policy-6.4.1.c: Encourage the use of “complete streets” design methods.

Policy-6.4.2.d: Identify and improve hazardous and substandard sections of roadways, drainage infrastructure, and bridges, provided that the historical integrity of the roads and bridges are protected.

Implementing CIP Projects

CBS-1023: Assess, preserve, and repair worn and deteriorating roadway pavement.

CBS-5022: Road, bridge, drainage, and complete streets projects eligible for federal aid funding.

CBS-6069: Repair & improve bridge and drainage infrastructure to extend its useful life and mitigate flooding.

CBS-7870: Mitigate rockfall embankment hazards at various locations Countywide.

Lāna‘i Community Plan

Public Facilities Goals, Objectives, Policies, & Actions:

Goal: A comprehensive system of parks, recreational facilities, and programs that meet resident and visitor needs.

Implementing CIP Projects

CBS-7895: Improvements to the Lāna‘i Community Field House including a new roof extension, a new concrete walkway, and new fencing.

Wastewater Goals, Objectives, Policies, & Actions:

Goal: An efficient, effective, and environmentally sound wastewater system that meets the population’s needs.

Implementing CIP Projects

CBS-7250: Design, permitting, construction of improvements to eliminate excessive total suspended solids and high biological oxygen demand in the plant effluent. May include installation of pond cover, mixers, aeration units, sensors or other minor similar measures to be determined by current ongoing assessment.

Solid Waste Goals, Objectives, Policies, & Actions:

Goal: Efficient, environmentally sound, and comprehensive solid waste management that aids residents and businesses on Lāna‘i to effectively reduce, reuse, and recycle as much as possible.

Implementing CIP Projects

CBS-8916: This project is in the developing stage. The scope of work in FY26 is to confirm a location and then proceed with an Environmental Assessment, permits, design and construction plan/bid package. We anticipate construction of the new recycling center in FY27 or FY28 depending on permits requirements and assessments.

Moloka'i Island Community Plan

Parks Goals, Objectives, Policies, & Actions:

Goal: Moloka'i will have a full range of public facilities, recreational opportunities, and programs that meet the current and future needs of the island's residents and visitors.

Implementing CIP Projects

CBS-8935: New shade structure for the One Ali'i park playground on Moloka'i.

Water Goals, Objectives, Policies, & Actions:

Goal: Moloka'i will have a sufficient supply of potable and non-potable water provided in an environmentally sustainable and cost-effective manner.

Implementing CIP Projects

CBS-1098: The Moloka'i Reliable Capacity projects will support source, transmission, and storage for the Moloka'i Water System. FY2025 anticipated projects include: 1) Development of a new wells to back up the existing Kualapu'u, 'Ualapu'e and Kawela Wells. Also develop new groundwater sources (Kala'e Well).

The Department recognizes that the County's infrastructure needs significantly exceed available resources and that there are insufficient funds to support every project proposed throughout the various general plan documents. This draft FY2026 CIP will provide funding for programs and investments the community has established as priorities. Given the complexity of the CIP process, including identifying needed CIP projects, identifying funding sources, implementing the general plan, obtaining public input, prioritizing projects, etc., we suggest that priority be given to projects that:

- Directly support the Lahaina recovery effort;
- Have clear health and safety effects (aging infrastructure);
- Address environmental or legal mandates (regulatory requirements);
- Clearly support the long-range plans as noted above; and lastly,
- Involve new or upgraded infrastructure and that have a minor improvement to quality of life, health or safety.

Please feel free to contact me if you have any questions or need additional information.

xc: Josiah Nishita, Managing Director (pdf)
Kekai Robinson, Department of 'Ōiwi Resources Deputy Director
Scott Forsythe, Plan Implementation Division Chief (pdf)

KLKB:SJF:

S:\ALL\PID\CIP - Annual Proposed Budget Consistency
Review\FY2026\BudgetReviewMemoFY26.pdf

BFED Committee

From: Tiare P. Horner <Tiare.P.Horner@co.maui.hi.us>
Sent: Monday, April 7, 2025 11:12 AM
To: BFED Committee
Cc: Katie L. Blystone; Ana L. Lillis; joy.paredes@co.maui.hi.us; Lesley J. Milner
Subject: (BFED-1)(PL-02)
Attachments: (BFED-1)(PL-02).pdf

BFED Committee –

Please see attached correspondence (BFED-1)(PL-02).

Mahalo,

Tiare P. Horner
Budget Specialist

County of Maui
200 S. High Street
Wailuku, HI 96793
Direct Line – 808.270.7517
Email – Tiare.P.Horner@co.maui.hi.us