

April 1, 2022

MEMO TO: BFED-1 File

F R O M: Keani N.W. Rawlins-Fernandez, Chair *KRF*
Budget, Finance, and Economic Development Committee

SUBJECT: **TRANSMITTAL OF INFORMATIONAL DOCUMENTS RELATING
TO THE PROPOSED FISCAL YEAR 2023 BUDGET FOR THE
COUNTY OF MAUI** (BFED-1)

The attached informational documents pertain to Item 1 on the Committee's agenda.

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Attachments

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March 30, 2022

MEMO TO: Keani N.W. Rawlins-Fernandez, Chair
Budget, Finance, and Economic Development Committee

F R O M: Wilton Leauanae, Legislative Analyst *wl*

SUBJECT: **EXECUTIVE SUMMARY OF FISCAL YEAR (“FY”) 2023 BUDGET PROPOSAL FOR DEPARTMENT OF LIQUOR CONTROL** (BFED-1)

This is an executive summary of the FY 2023 Budget proposal for the Department of Liquor Control.

Overall Operating Budget

- FY 2022 Adopted: \$3,171,168 vs. FY 2023 Proposed: \$3,477,925 (9.7% **increase**)

Liquor Control Program – Liquor Control Fund*

**Funds derived from liquor license fees.*

Category “A” – Salaries & Wages

- 1 – Wages and Salaries - **Increase** by 2.9% (\$45,204)
- 2 - Premium Pay - **Increase** by 298.5% (\$89,560)
 - Additional funding based on actual expenditures (\$10,000).
 - Salary adjustments: Anticipated salary increases based on Collective Bargaining Agreement (\$79,560).
- 3 - Position Funding
 - Adjustments in salaries due to position reallocations (-\$34,844).
 - Expansion Request:
 - o Restore position funding for one Liquor Control Officer (\$80,088).
- 4 - New Positions – **No Change**

Category “B” - Operations

- 1 - Materials and Supplies – **No Change**
- 2 - Other Costs – **No Change**
- 3 - Services – **No Change**
- 4 - Travel – **No Change**
- 5 - Utilities – **No Change**
- 6 - Interfund Cost Reclassification – **Increase** by 8.6% (\$94,335)
 - Overhead Charges/Admin Cost: 70% of total salaries including premium pay.

Category “C” – Equipment

- 1 – Machinery & Equipment – **Increase** from \$0 (\$65,158)
 - Expansion Requests:
 - o Furniture/Fixtures: Purchase three partitions for workstations at \$8,386 each (\$25,158).
 - o Motor Vehicles: Replacement of Regular Gas SUV (replace LDD 069) (\$40,000).
- 2 – Lease Purchases – **Increase** by 100% (\$2,500)

Liquor Control Program – Revolving Fund*

**Funds derived from fines assessed and collected from liquor licensees.*

Category “A” – Salaries and Wages – N/A

Category “B” – Operations

- 1 – Materials and Supplies – **No change**
- 2 – Other Costs – **Increase** by 24.4% (\$10,000)
- 3 – Services – **No change**
- 4 – Travel – **No change**

Category “C” – Equipment – N/A

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – N/A

2 – FY 2023 estimates an **increase** in the following – N/A

3 – FY 2023 estimates a **decrease** in the following – N/A

Errors or inconsistencies – N/A

Capital Improvement Projects

There are no CIPs.

I hope this is helpful. If you have any questions, please feel free to contact me at ext. 7761.

+April 1, 2022

MEMO TO: Keani N.W. Rawlins-Fernandez, Chair
Budget, Finance, and Economic Development Committee

F R O M: Jerry Paredes, Legislative Analyst *JAP*

SUBJECT: **EXECUTIVE SUMMARY OF FISCAL YEAR (“FY”) 2023 BUDGET PROPOSAL FOR DEPARTMENT OF MANAGEMENT** (BFED-1)

This is an executive summary of the FY 2023 Budget proposal for the Department of Management.

Overall Operating Budget

- o FY 2022 Adopted: \$15,364,361 vs. FY 2023 Proposed: \$22,124,777 (44.0% **increase**)

Management Program

Category “A” – Salaries & Wages

- 1 - Wages and Salaries - **Increase** of 10.0% (\$138,764)
- 2 - Premium Pay – **No Change**
- 3 - Position Funding:
 - Adjustment to salaries due to positions filled at a higher/lower step, position reallocation, position filled at higher range, and increase redescribed expansion position in FY 2022 to full year salary (\$62,004).
- 4 - New Positions –
 - \$76,760 for one Executive Assistant II expansion position, 10 month funding.

Category “B” - Operations

- 1 - Materials and Supplies – **Increase** by 70.9% (\$19,500)
 - Expansion requests:
 - o Miscellaneous Supplies: Funding to replenish ID badges and supplies inventory (\$1,000).

- Miscellaneous Supplies: Funding due to increase in staff and office relocation (\$2,500).
- Office Supplies: Funding due to increase in staff and office relocation (\$5,000).
- Small Equipment – under \$1,000: Increase funding due to office relocation (\$7,500).
- Copier Supplies: Increase funding due to office relocation (\$3,500).

2 – Other Costs – **Increase** by 51.2% (\$62,000)

- Rentals: Budget transferred to 904038B Planning & Development (-\$10,000).
- Computer Software: Budget transferred to 904038B Planning & Development (-\$10,000).
- Rentals: Budget transferred from 904016B Maui Redevelopment (\$10,000).
- Computer Software: Budget transferred from 904016B Maui Redevelopment (\$10,000).
- Expansion requests:
 - Registration/Training Fees: Additional funding for cultural/historical training for employees through UHMC and resumption of trainings/conferences (\$60,000).
 - County grant subsidy: Increase for operations of the Veterans Center, including telehealth accommodations (\$2,000).

3 – Services – **Increase** by 15.1% (\$346,339)

- Contractual Service: Budget transferred to 904038B Planning & Development (-\$1,158,320).
- Other Services: Budget transferred to 904038B Planning & Development (-\$87,670).
- Professional Services: Budget transferred to 904038B Planning & Development (-\$307,480).
- Contractual Service: Deletion of one-time appropriation added by Council for Paia Clean and Safe Program. Funding included in 904038B (-\$350,000).
- Contractual Service: Budget transferred from 904016B Maui Redevelopment (\$1,158,320).

- Other Service: Budget transferred from 904016B Maui Redevelopment (\$87,670).
- Professional Services: Budget transferred from 904016B Maui Redevelopment (\$307,480).
- Expansion Requests:
 - o Other Services: Additional funding for Investigative/Planning Services (\$35,000).
 - o Professional Services: Continuation of fleet management professional services. Additional funding for Countywide security equipment assessment (\$25,000) and structural evaluation education RFP's (\$30,000); and Congressionally-directed spending/community project funding program (\$75,000) (\$130,000).
 - o Contractual Service: Additional funding for Clean & Safe Programs, Da Bee, County Office Space Playbook, and Placemaking Program (\$344,819).
 - o Other Services: Additional funding for Wailuku dumpster, landscape maintenance, social media, banners, and event lights (\$19,000).
 - o Professional Services: Additional funding for GIS mapping/graphics, Public Information, and Wailuku Opportunity Zone Plan (\$167,520).

4 - Travel – **Increase** by 44.2% (\$12,500)

- Expansion Requests:
 - o Airfare, Transportation: Additional funding for professional training and inter-island site visits (\$12,500).

5 - Utilities – **Increase** by 110.0% (\$6,050)

- Cellular Telephone: Funding for security routers in County parks (\$6,050).

Category “C” – Equipment

1 – Machinery & Equipment – **Decrease** by 100.0% (-\$99,330)

- Other Equipment: Deletion of equipment approved in FY 2022, one-time appropriation (-\$99,330).

County Grants –

- Maui County Veterans Council **No Change** (\$20,000)
- Molokai Veterans Caring for Veterans **Increase** (\$10,000 to \$12,000).
- West Maui Veterans Club **No Change** (\$5,000)

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals:

- Goal 6.2 – Expand access to public art programs countywide
 - o Number of temporary installations on County property (2).
 - o Number of permanent installations on County property (2).
 - o Number of community members involved in public art creation (250).
- Goal 7.1 – Renovate newly purchased facilities to meet needs of specialized divisions
 - o Number of square feet renovated (3,250).
 - o Number of square feet under construction/renovation (17,000).
- Goal 7.2 – Finalize office space plans for the County’s main campus in Wailuku
 - o Percentage of plan completion (75%).
- Goal 8.1 – Provide on-going archaeology assistance to County departments
 - o Number of County projects assisted (24).
- Goal 8.2 – Develop and update County cultural layer to inform land use decisions
 - o Percentage of layer completion (100%).
 - o Number of updates and additions (15).

2 – FY 2023 estimates an **increase** in the following:

- Goal 2.1 – Improve executive management capacity by providing advanced management training to all Directors and Deputies each fiscal year
 - o Percentage of management attending at least once webinar or web-based training per year (90% to 100%).

- Goal 2.3 – Ensure clear and effective communication between executive level and all operational units
 - o Percentage of Directors and Deputies that feel bi-weekly meetings help maintain effective communication with Management (90% to 100%).
 - o Percentage of Directors and Deputies that feel monthly reports are effectively utilized by Management to address departmental issues and concerns (90% to 100%).
- Goal 4.1 – Redevelop the Wailuku Municipal Parking Lot with opportunities for mixed-use development that will create an activity generator
 - o Percentage complete with design and construction (50% to 65%).
- Goal 4.2 – Improve parking and circulation in Wailuku
 - o Create more parking at the Wailuku Municipal Parking Lot (75% to 100%).
- Goal 4.3 – Monitor reinvestment in the neighborhood
 - o Increase in assessed values in the district (\$92,210,100 to \$95,000,000).
- Goal 5.1 – Provide consistent information about construction impacts
 - o Number of users registered to receive updates to website (2,500 to 3,000).
- Goal 5.2 – Provide new reasons for people to visit Wailuku during the construction
 - o Number of must-see installations (4 to 5).
- Goal 6.1 – Expand the cleaning and landscape services in the Clean and Safe Program
 - o Number of lineal feet of maintenance and trash collection (6,300 to 8,800).

3 – FY 2023 estimates a **decrease** in the following:

- Goal 5.1 – Provide consistent information about construction impacts
 - o Number of monthly website updates and social media (150 to 52).
 - o Number of direct mailings (4 to 2).
 - o Number of radio & print ads and news stories (20 to 15).
- Goal 5.2 – Provide new reasons for people to visit Wailuku during the construction

- Number of community events (18 to 12).

Errors or Inconsistencies - **N/A**

Management Program – Grant Revenue Fund

Category “A” – Salaries & Wages

No E/P are funded through the Grant Revenue Fund.

Category “B” – Operations

- 1 – Materials & Supplies – **N/A**
- 2 – Other Costs – **N/A**
- 3 – Services – **N/A**
- 4 – Travel – **N/A**
- 5 – Utilities – **N/A**
- 6 – Special Projects – **Increase** from \$0 (\$30,000)

Category “C” – Equipment

- 1 – Machinery and Equipment – **N/A**
- 2 – Lease Purchases – **N/A**

Management Program – Grants

- Department of Transportation, Housing and Urban Development and Related Agencies Appropriations Bill **Increase** (\$0 to \$11,000,000) – *this grant award is allocated for capital projects and the funds are included in the CIP section*
- National Endowment for the Arts **Increase** (\$0 to \$30,000)

Errors or inconsistencies – **N/A**

Management Program – Revolving Fund

Category “A” – Salaries & Wages

No E/P are funded through the Grant Revenue Fund.

Category “B” – Operations

1- Materials & Supplies – **N/A**

2 – Services – **No Change**

- Employee Parking Fees Fund (Chapter 3.26, MCC)

Category “C” – Equipment

1 – Machinery and Equipment – **N/A**

Information Technology Services Program

Category “A” – Salaries & Wages

1- Wages and Salaries - **Increase** by 5.4% (\$223,364)

2 - Premium Pay – **Increase** by 26.5% (\$68,000)

- Emergency Call Back: Based on prior actual expenditures (\$3,000).
- Night Differential: Required due to after hours changes and incidents (\$500).
- Overtime: Elevated levels of overtime required for ongoing and FY 2023 new systems upgrades and replacements. Off non-regular business hours required to maintain and increase functional and operational reliability and efficiency (\$60,000).
- Standby: Due to the requirement for uninterrupted availability of critical systems, system and network support analysts need to adopt a 3-person Standby schedule to ensure prompt incident response, especially for public safety-related services (\$4,500).

3 - Position Funding

- Adjustments to salaries due to position reallocation and positions filled at a higher/lower step (-\$28,596).

4 - New Positions –

- \$251,960 for five Information System Analyst V expansion positions, 8 months funding (\$251,960).

Category “B” – Operations

1 – Materials and Supplies – **No Change**

3 – Other Costs – **Increase** by 1,255.6% (\$5,733,329)

- Computer Software: Budget transferred from sub-object 6138 for all licenses, support and subscriptions: Workday (\$546,186), EnerGov (\$818,998), Central Square/Finance Enterprise (\$175,434), IFAS Legacy (\$164,403), IasWorld (\$278,815), ArcGIS (\$196,638), AX (\$118,000), MS Products (\$480,289), Adobe (\$176,000), eProsecutors (\$176,000), Microfocus/Novell (\$265,000), Bomgar (\$110,000), CivicPlus (\$121,978), BlueJeans (\$89,595), and Other maintenance/support, subscriptions for required app/tools, and license renewals (\$1,628,924) (\$5,346,260).
- Expansion requests:
 - o Meal Allowance: Increase per Collective Bargaining Agreement (\$2,000).
 - o Rentals: Additional funding based on actual expenditures and storage facility (\$6,069).
 - o Computer Software: Workday HELP (\$50,000), Workday Journeys (\$50,000), Prism Analytics (\$32,500), additional BlueBeam Revu Licenses (\$32,500), Guru (\$2,500), Cloud based case management system (\$3,500), DOT database (\$2,000), MSP Net Fabric annual support (\$93,500), and additional licenses (\$95,000) (\$379,000).

4 – Services – **Decrease** by 23.5% (-\$1,257,900)

- Contractual Services: Budget transferred from sub-object 6138 for: Mandiant (FireEye) Managed Defense (\$173,000), CISecurity Albert (\$24,000), PKI Enterprise Certificate Authority (\$78,000),

and Banyan Networks Comprehensive LifeCycle Network Management (\$300,000) (\$575,000).

- Professional Services: Budget transferred from sub-object 6138 to support VOIP, AX, eGIS, EnerGov, email and desktop systems (\$577,000).
- R&M Services/Contracts: \$575,000 budget transferred to sub-object 6112, \$577,000 to sub-object 6132, and \$2,620,900 to sub-object 6244 (-\$3,772,900).
- Expansion requests:
 - o Professional Services: Additional funding for MS365 Deployment Organizational change management, Okta Phase 2 deployment of Enterprise Identity Management Solution, VOIP Shoretel support, and Mitel migration services (\$1,353,000).
 - o R&M – Service/Contracts: Funding for on-demand HW Support, and wireless installation between County building and 2154 Kaohu Street (\$10,000).

5 – Travel – **Increase** by 5.0% (\$2,300)

- Expansion request:
 - o Mileage & Allow Reportable Non-Tax: Additional funding based on actual expenditures (\$2,300).

6 – Utilities – **Increase** by 150.0% (\$15,000)

- Expansion request:
 - o Cellular Telephone: Additional funding based on actual expenditures, mobile devices, MDM testing/deployment, hot spots, and ITSD staff phones (\$15,000).

Category “C” – Equipment

1 – Machinery and Equipment – **Increase** by 156.2% (\$1,460,500)

- Computer Equipment: Deletion of equipment approved in FY 2022, one-time appropriation (-\$925,000).
- Software Programs: Deletion of equipment approved in FY 2022, one-time appropriation (-\$10,000).

- Expansion requests:
 - o Computer Equipment: Replacement and expansion of data storage and expansion of backup capacity at \$650,000, replacement of printers and scanners at \$55,000, Alcatel Switch lifecycle replacement at \$50,000, and UPS lifecycle replacement at \$40,000 (\$795,000).
 - o Computer Equipment: Desktop computers for the proposed expansion positions under Agriculture, Corporation Counsel, Personnel, Planning, Transportation, Finance, Management, Prosecuting Attorney, Fire and Public Safety, Parks and Recreation, and Public Works (\$102,500).
 - o Software Programs: Replacement of 2,800 licenses to migrate from on-premises GroupWise email system to Microsoft Exchange in the Cloud at \$535 per license (\$1,498,000).

2 – Lease Purchases - **N/A**

Key Activity Goals & Measures

1 - FY 2023 New or Revised Goals – **N/A**

2 – FY 2023 estimates an **increase** in the following:

- Goal 1.1 – Improve engagement with County’s Lines of Business.
 - o Percentage of completion of comprehensive Business and Technical Service Catalog (10% to 30%).
- Goal 2.1 – Expand Service Management and Accountability.
 - o Percentage of increase in Completion of functional and technical system health checks (20% to 30%).
 - o Percentage of implementation of Access/Identity Services Program (75% to 100%).
 - o Percentage of completion of migration to MS 365 (10% to 50%).

3 – FY 2023 estimates a **decrease** in the following: **N/A**

Errors or Inconsistencies - **N/A**

Capital Improvement Projects

- CBS-2789, Wailuku Civic Hub (GF) (\$1,200,000) for new construction of a multi-use facility at the site of the Wailuku Municipal Parking Lot.
- CBS-6651, 60 South Church Street Building Renovations (GB) (\$810,000) for renovations.
- CBS-7251, Halau of 'Oiwī Arts (GB) (\$43,000,000) and (OG) (\$11,000,000) for planning, design, permitting, assessments, construction management, and construction of a purpose-built facility for the practice of hula and 'Oiwī arts.

I hope this is helpful. If you have any questions, please feel free to contact me at ext. 7140.

March 30, 2022

MEMO TO: Keani N.W. Rawlins-Fernandez, Chair
Budget, Finance, and Economic Development Committee

F R O M: Lesley Milner, Budget Committee Analyst *LYM*

SUBJECT: **EXECUTIVE SUMMARY OF FISCAL YEAR (“FY”) 2023 BUDGET PROPOSAL FOR THE OFFICE OF THE MAYOR** (BFED-1)

This is an executive summary of the FY 2023 Budget proposal for the Office of the Mayor.

Overall Operating Budget:

FY 2022 Adopted: \$35,970,654 vs. FY 2023 Proposed: \$35,921,211
(0.1% **decrease**)

Administration Program

Category “A” – Salaries & Wages

- 1 - Wages and Salaries - **Increase** of 8.1% (\$147,448)
- 2 - Premium Pay – **N/A**
- 3 - Position Funding
 - Adjustments in salaries due to step movements, salary correction, position reDescriptions, and position filled at a higher step.
 - Adjustment in salary due to step movement and expansion position in FY 2022, increase to full year salary.
- 4 - New Positions – **N/A**

Category “B” – Operations

- 1 - Materials & Supplies – **No Change**
- 2 - Other Costs – **Decrease** of 0.7% (-\$30,200)

- County Grant Subsidy: Deletion of Council-added condition under Climate Mitigation/Adaption Program (-\$150,000).
- County Grant Subsidy: Transfer 903050B to Maui Invasive Species Committee (MISC) (-\$2,200,000).
- County Grant Subsidy: Deletion of Council-added condition under Renewable Energy Programs (-\$200,000).
- County Grant Subsidy: Deletion of Council-added condition under Environmental Protection for Re-tree Hawaii (-\$45,000).
- County Grant Subsidy: Deletion of Council-added condition under Environmental Protection (-\$150,000).
- County Grant Subsidy: Deletion of Council-added condition under Environmental Protection Programs (-\$50,000).

- Expansion Requests:
 - o Dues: Increase related to FY 2022 expansion of program (\$2,600).
 - o Miscellaneous Other Costs: Increase related to FY 2022 expansion of program (\$1,200).
 - o Publications & Subscriptions: Increase related to FY 2022 expansion of program (\$1,000).
 - o Registration/Training Fees: Increase related to FY 2022 expansion of program (\$2,000).
 - o County Grant Subsidy: Increased costs due to additional boards and commissions and increased number of meetings (\$40,000).
 - o County Grant Subsidy: Increase capacity of resources (\$138,000).
 - o County Grant Subsidy: To support community projects (\$25,000).
 - o County Grant Subsidy: Increase for inauguration ceremony for FY 2023 (\$10,000).
 - o County Grant Subsidy: New program to support community projects (\$100,000).
 - o County Grant Subsidy: For Coqui frog eradication, little fire ants, miconia, and other invasive species (\$2,200,000).
 - o County Grant Subsidy: Restore Council-added conditions (\$245,000).

3 – Services – **Increase** of 16.6% (\$255,000)

- Expansion Requests:

- Printing & Binding: Additional cost for copy machine expenses (\$10,000).
- Professional Services: Support increase in EV charging stations and operations (\$17,500).
- Professional Services: To support environmental protection programs and administration of cesspool conversion program (\$75,000).
- Professional Services: New program to support certification projects and planning projects (\$150,000).

4 – Travel – **Increase** of 12.8% (\$9,200)

- Expansion Requests:
 - Airfare, Transportation: Increase related to FY 2022 expansion of program (\$3,800).
 - Mileage & Allow Reportable Non-Tax: Increase related to FY 2022 expansion of program (\$2,400).
 - Per Diem Non-Reportable: Increase related to FY 2022 expansion of program (\$3,000).

5 – Utilities – **Increase** of 6.8% (\$1,300)

- Expansion Request: Cellular telephone – Increase related to FY 2022 expansion of program (\$1,300).

Category “C” – Equipment

1 – Machinery and Equipment – **N/A**

2 – Lease Purchases – **No Change**

General Fund Grants

- Akaku Boards & Commission Meetings – **Increase** (\$100,000 to \$140,000)
- Climate Action Plan – **No Change** (\$150,000)
- Climate Mitigation/Adaption Program – **No Change** (\$850,000)
- Coqui Frog Eradication Project – **Decrease** (\$1,000,000 to \$0)
- Electrification of Transportation – **Increase** (\$72,500 to \$90,000)
- Environmental Protection – **Increase** (\$680,000 to \$1,000,000)

- Eradicate Miconia/Other Invasive Species – **Decrease** (\$700,000 to \$0)
- Green Building and Resilient Housing – **Increase** (\$0 to \$250,000)
- Ho‘ahu Energy Co-op Molokai – **Decrease** (\$200,000 to \$0)
- Ke Ao Hali‘i – **Decrease** (\$30,000 to \$0)
- Little Fire Ants – **Decrease** (\$500,000 to \$0)
- Lokahi Pacific – **Decrease** (\$45,000 to \$0)
- Maui Invasive Species Committee (MISC) – **Increase** (\$0 to \$2,200,000)
- Maui Nui Marine Resource Council – **No Change** (\$225,000)
- Maui Soil/Water Conservation District – **Increase** (\$183,000 to \$321,000)
- Na Mamo O Mu‘olea – **Decrease** (\$20,000 to \$0)
- Renewable Energy Programs – **Increase** (\$275,000 to \$300,000)
- Resiliency Hub – **Increase** (\$72,500 to \$75,000)
- Resiliency Strategy – **No Change** (\$150,000)
- Responsible Markets LLC – **Decrease** (\$150,000 to \$0)
- Soil/Water Conservation – Molokai/Lanai – **No Change** (\$30,000)
- Sustainable Molokai Food Pantry – **Decrease** (\$150,000 to \$0)

Key Activity Goals & Measures

1 – FY 2023 New and Revised Goals –

Climate Change, Resiliency, and Sustainability Program

- Goal 2.2 – Provide support and oversee conservation projects
 - o Number of conservation groups with direct support (15).

2 – FY 2023 estimates an **increase** in the following:

- Goal 1.1 – Provide assistance to constituents with concerns or issues relating to County government
 - o Number of constituent outreach events (Budget meetings, community meetings, forums, open houses etc.) (20 to 30).
- Goal 2.1 – Develop a working relationship with news agencies and provide timely information for dissemination to the public
 - o Number of total social media engagements (Facebook, Twitter, IG, COM Connect) (30,000 to 300,000).

- Number of direct communications to the public (Newspaper columns, radio show, TV programs) (125 to 150).
- Goal 3.2 – Conduct a comprehensive review of applicants for qualifications and ability to fulfill their duties as board members & commissioners
 - Number of appointees transmitted to the Maui County Council (45 to 50).
 - Number of Mayoral appointees confirmed by the Council (45 to 50).
- Goal 4.1 – Foster relationships with government entities
 - Number of communications with sister cities and other international governments (20 to 25).

Administration Program – Climate Change, Resiliency, and Sustainability

Key Activity Goals & Measures

- Goal 2.1 – Promote progressive environmental protection, including conservation, sustainable agriculture, and green planning
 - Number of community groups reached (20 to 30).
- Goal 3.2 – Contract energy savings performance measures
 - Number of Energy Efficiency Measures identified (25 to 30).
- Goal 3.3 – Support the County in transitioning to a clean vehicle fleet
 - Transition 10% of County vehicle fleet a year for the next ten years to meet 100% clean energy goals by 2030 (15% to 20%).
- Goal 4.1 – Formulate and implement the Maui County Resiliency Strategy
 - Number of Action Steps implemented (5 to 10).

3 – FY 2023 estimates a **decrease** in the following:

- Goal 3.1 – Recruit and attract individuals to serve on boards and commissions
 - o Number of individuals who applied to become potential members of boards & commissions (100 to 80).

Errors or Inconsistencies - **N/A**

Administration Program – Grant Revenue Fund

Category “A” – Salaries & Wages

No E/P are funded through the Grant Revenue Fund.

Category “B” – Operations

- 1 – Materials & Supplies – **N/A**
- 2 – Other Costs – **N/A**
- 3 – Services – **N/A**
- 4 – Travel – **N/A**
- 5 – Utilities – **N/A**
- 6 – Special Projects – **Increase** from \$0 (\$1,200,000)

Category “C” – Equipment

- 1 – Machinery and Equipment – **N/A**
- 2 – Lease Purchases – **N/A**

Administration Program – Grants

- o State of Hawaii Cesspool Conversion Pilot Program **Increase** (\$0 to \$1,200,000)

Errors or inconsistencies – **N/A**

Budget Program

Category “A” – Salaries & Wages

- 1 – Wages and Salaries – **Increase** by 2.9% (\$14,784)
- 2 – Premium Pay – **No Change**
- 3 – Position Funding
 - Adjustments in salaries due to step movements.
- 4 – New Positions – **N/A**

Category “B” – Operations

- 1 – Materials and Supplies – **Increase** by 66.7% (\$4,000)
 - Expansion Request:
 - o Office Supplies: Additional funding based on actual expenditures (\$4,000).
- 2 – Other Costs – **No Change**
- 3 – Services – **Increase** by 87.3% (\$52,000)
 - Professional Services: Deletion of one time appropriation for training and implementation of Central Square Budget module (-\$50,000).
 - Expansion Request:
 - o Printing & Binding: Additional funding due to increased costs (\$2,000).
 - o Professional Services: For Capital Improvement Project Budgeting Module implementation and training (\$100,000).
- 4 – Travel – **No Change**

5 – Utilities – **No Change**

Category “C” – Equipment

1 – Machinery and Equipment – **N/A**

2 – Lease Purchases – **Increase** by 20% (\$1,200)

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – **N/A**

2 – FY 2023 estimates an **increase** in the following: - **N/A**

3 – FY 2023 estimates a **decrease** in the following: - **N/A**

Errors or Inconsistencies - **N/A**

Economic Development Program

Category “A” – Salaries & Wages

1 – Wages and Salaries – **Increase** by 1.8% (\$20,246)

2 – Premium Pay – **N/A**

3 – Position Funding

- Adjustment in salaries due to corrections to position title/salary/SR/Step, step movement, and increase to full year salary.

4 - New Positions – **No Change**

Category “B” - Operations

1 – Materials & Supplies – **Increase** by 23.5% (\$5,000)

- Expansion Request:

- Office Supplies: Based on prior year on actual expenditures (\$5,000).
- 2 – Other Costs – **Increase** by 35.8% (\$4,052,255)
 - County Grant Subsidy: Restore line-item appropriations (\$365,800).
 - County Grant Subsidies – Deletion of conditions for:
 - South Maui Economic Development, Environmental, and Cultural Programs (-\$116,300).
 - Wailuku Economic Development, Environmental, and Cultural Programs (-\$90,000).
 - Haiku-Paia-Makawao Economic Development, Environmental, and Cultural Programs (-\$50,000).
 - East Maui Economic Development, Environmental, and Cultural Programs (-\$75,000).
 - County Grant Subsidy: Deletion of one time request for refrigeration delivery truck (-\$259,000).
 - County Grant Subsidy: Deletion of one time increase for Kahului district (-\$100,000).
 - County Grant Subsidy: Deletion of one time appropriation for Vacuum Cooling Processing Plant (-\$100,000).
 - County Grant Subsidy: Deletion of one time increase for equipment for value-added production (-\$125,000).
- Expansion Requests:
 - Registration/Training fees: Increased number of training and workshops (\$2,500).
 - Computer Software: Grants management tracking program/software (\$75,000).
 - County Grant Subsidies:
 - Additional support for the theater (\$1,955).
 - Additional funding to promote sports and other events (\$350,000).
 - To support building renovations, playground equipment, and archival software and equipment (\$150,000).
 - For facility repairs and improvements (\$250,000).
 - Develop and enhance programs for Small Businesses (\$50,000).
 - To assist STEM programs at all Molokai schools (\$50,000).

- For repair, replacement, and extend lifecycle of aging infrastructure (\$300,000).
- Add line-item grant (\$150,000).
- To support a program to bring home Maui-bred artists (\$25,000).
- Increase for program costs (\$5,800).
- Support for additional programs (\$100,000).
- Increase for expanded program (\$11,000).
- Centennial celebration (\$50,000).
- Funding to support youth program and education (\$10,000).
- Transfer from Department of Housing and Human Concerns for feral ungulate mitigation (\$1,000,000).
- Workforce development program and kupuna care services (\$600,000).
- Funding for UV treatment to meet vegetable cleaning process and environmental clean-up (\$450,000).
- Additional support to programs with sister cities (\$5,000).
- For feral animal recovery/relief program (\$1,000,000).

3 – Services – **No Change**

4 – Travel – **Increase** by 2.8% (\$2,500)

- Expansion Requests:

- o Per Diem Non-reportable: Increase for post-travel reimbursement (\$2,500).

5 – Utilities – **No Change**

6 – Interfund Cost Reclassification – **No Change**

Category “C” – Equipment

1 – Machinery and Equipment – **N/A**

2 – Lease Purchases – **No Change**

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – **N/A**

2 – FY 2023 estimates an **increase** in the following: - **N/A**

3 – FY 2023 estimates a **decrease** in the following: - **N/A**

Errors or Inconsistencies - **N/A**

Economic Development Program - Grant Revenue Fund

Category “A” – Salaries & Wages

1 – Wages and Salaries – **No Change**

2 – Premium Pay – **N/A**

3 – Position Funding – **N/A**

4 – New Positions – **N/A**

Category “B” – Operations

1 – Materials and Supplies – **N/A**

2 – Other Costs – **No Change**

3 – Services – **Increase** by 27.8% (\$232,676)

- No explanation provided.

4 – Travel – **No Change**

5 – Utilities – **N/A**

6 – Special Projects – **Increase** from \$0 (\$600,000)

7 – Interfund Cost Reclassification – **No Change**

Category “C” – Equipment

1 – Machinery and Equipment – **N/A**

2 – Lease Purchases – **N/A**

Economic Development Program – Grants

- Workforce Innovation and Opportunity Act – **Increase** (\$1,126,000 to \$1,358,676)
- U.S. Department of Agriculture Animal and Plant Health Inspection Service – **Increase** (\$0 to \$600,000)

Errors or Inconsistencies - **N/A**

Economic Development Program – Grant Awards –

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – **N/A**

2 FY 2023 estimates an **increase** in the following:

- Goal 1.1– Initiate grant applications
 - o Number of grant applications successfully awarded (4 to 6).
 - o Total dollar value of grants awarded (\$500,000 to \$2,000,000).

3 – FY 2023 estimates a **decrease** in the following: - **N/A**

Economic Development Program – Grants Management –

Grants and Disbursements for Business Development & Technology

- Council for Native Hawaiian Advancement – **No Change** (\$175,000)
- East Maui Economic Development & Cultural Programs – **Increase** (\$35,500 to \$140,000)
- Grant Business Research Library – **No Change** (\$70,000)
- Friends of Old Maui High School – **No Change** (\$60,000)
- Haiku Hoolaulea – **Decrease** (\$25,000 to \$0)
- Haiku-Paia-Makawao Economic Development, Environmental, and Cultural Programs – **Increase** (\$90,000 to \$140,000)
- Hana Arts – **Decrease** (\$30,000 to \$0)
- Hana Business Council – **Decrease** (\$10,000 to \$0)
- Hana Cultural Center – **Decrease** (\$5,000 to \$0)

- Hana Festivals of Aloha – **Decrease** (\$5,000 to \$0)
- Ka Ipu Kukui Fellows Leadership – **Increase** (\$34,000 to \$45,000)
- Kahanu Gardens for La Makuahine – **Decrease** (\$5,000 to \$0)
- Kahului Economic Development, Environmental, and Cultural Programs – **Decrease** (\$240,000 to \$140,000)
- Ke Ao Hali'i – **Decrease** (\$5,000 to \$0)
- Ke Kula 'O Pi'ilani – **Decrease** (\$50,000 to \$0)
- Kihei Community Association – **Decrease** (\$10,000 to \$0)
- Kihei Fourth Friday Events – **Decrease** (\$20,000 to \$0)
- Kipahulu Ohana – **Decrease** (\$15,000 to \$0)
- KOKO FM Radio – **Decrease** (\$3,500 to \$0)
- LahainaTown Action Committee – **No Change** (\$50,000)
- Lanai Economic Development, Environmental, and Cultural Programs – **No Change** (\$140,000)
- Ma Ka Hana Ka Ike, Inc. – **No Change** (\$345,000)
- Made in Maui County Festival – **No Change** (\$80,000)
- Mahele Farms – **Decrease** (\$20,000 to \$0)
- Malama Hamakua Maui – Hamakualoa Open Space Preserve – **Decrease** (\$25,000 to \$0)
- Maui Chamber of Commerce Imi Pono Project – **Decrease** (\$5,000 to \$0)
- Maui Economic Development Board, Inc. – **No Change** (\$900,000)
- Maui Economic Development Board, Inc. StemWorks AFTER School – **No Change** (\$225,000)
- Maui Economic Development Board Healthcare Partnership – **No Change** (\$60,000)
- Maui Economic Development Board – Maui County Public High Schools Auto Program Model – **No Change** (\$60,000)
- Maui Economic Opportunity, Inc. for Microenterprise Program – **Increase** (\$285,000 to \$290,800)
- MEDB Molokai Schools – **Increase** (\$25,000 to \$75,000)
- Maui Ocean Center Marine Institute – **Decrease** (\$25,000 to \$0)
- Molokai Economic Development, Environmental, and Cultural Programs – **No Change** (\$140,000)
- Molokai Rural Health Community Association – **Increase** (\$0 to \$600,000)
- Na Mamo O Muolea – **Decrease** (\$6,000 to \$0)
- Paukukalo Projects – **Decrease** (\$10,000 to \$0)
- Pukalani-Kula-Ulupalakua Economic Development, Environmental, and Cultural Programs – **No Change** (\$140,000)
- Rooted Kekahi Me Ka Aina – **Decrease** (\$61,300 to \$0)

- Small Business Promotion – **Increase** (\$150,000 to \$200,000)
- South Maui Economic Development, Environmental, and Cultural Programs – **Increase** (\$23,700 to \$140,000)
- Sports and Events – **Increase** (\$150,000 to \$500,000)
- Technology Business Promotion – **No Change** (\$535,000)
- UH Maui College Cooperative Education Program – **No Change** (\$75,000)
- Waikapu Projects – **Decrease** (\$20,000 to \$0)
- Wailuku Economic Development, Environmental, and Cultural Programs – **Increase** (\$45,000 to \$140,000)
- Wailuku Projects – **Decrease** (\$10,000 to \$0)
- West Maui Economic Development, Environmental, and Cultural Programs – **No Change** (\$140,000)

Grants and Disbursements for Culture, Arts, and Tourism

- Adaptations Dance Theater – **Increase** (\$0 to \$25,000)
- Maui Arts and Cultural Center for Arts in Education and Innovative Programs – **No Change** (\$424,360)
- Binhi At Ani Community Center – **Increase** (\$0 to \$250,000)
- Cultural and Arts Program – **Increase** (\$200,000 to \$300,000)
- Festivals of Aloha – **No Change** (\$60,000)
- Maui Arts and Cultural Center – **No Change** (\$318,000)
- Maui Community Theater (includes repair funds) – **Increase** (\$53,045 to \$55,000)
- Sister City Foundation – **Increase** (\$10,000 to \$15,000)
- Halau Ke‘alaokamaile – **No Change** (\$200,000)
- Royal Order of Kamehameha Centennial Celebration – **Increase** (\$0 to \$50,000)
- Hui No‘eau Visual Art Center Art with Aloha – **No Change** (\$50,000)
- Hui No‘eau Visual Art Center Youth, Family, Art Outreach Program – **No Change** (\$25,000)
- Lahaina Boat Day – **No Change** (\$10,000)
- Maui Arts and Cultural Center Capital Improvements – **Increase** (\$300,000 to \$600,000)
- Maui Film Festival – **No Change** (\$95,000)
- Nisei Veterans Memorial Center – **Increase** (\$0 to \$150,000)

Grants and Disbursements for Visitors Industry

- Academy of Hospitality and Tourism – **Increase** (\$0 to \$10,000)

- Maui Nui Marine Resource Council – **No Change** (\$100,000)
- Tourism Management Grant Fund – **No Change** (\$500,000)

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – **N/A**

2 – FY 2023 estimates an **increase** in the following: - **N/A**

3 – FY 2023 estimates a **decrease** in the following:

- Goal 1.1– Educate potential grant applicants on OED grant funding guidelines and procedures
 - o Number of OED grants workshops offered annually to the public (3 to 2).
 - o Average processing days for grant execution (60 to 50).

Economic Development Program – Agriculture Program –

Grants and Disbursements for Agricultural Promotion

- Agricultural Education and Apprenticeship Fund – **No Change** (\$375,000)
- Agricultural Promotion and Agricultural Technology Fund – **No Change** (\$1,310,000)
- Garden and Farm Installation Fund – **No Change** (\$105,000)
- Maui County Farm Bureau – **Decrease** (\$100,000 to \$0)
- Maui Food Hub – **Decrease** (\$259,000 to \$0)
- Maui Nui Botanical Gardens – **No Change** (\$150,000)
- Maui School Garden Network – **No Change** (\$100,000)
- MEO Agricultural Micro Grants Program – **No Change** (\$1,500,000)
- Feral Animal Recovery – **Increase** (\$0 to \$1,000,000)
- Molokai Livestock Cooperative – **Decrease** (\$135,000 to \$10,000)
- University of Hawaii College of Tropical Agriculture and Human Resources (CTAHR) – **Increase** (\$0 to \$150,000)
- Kula Agriculture Park – **Increase** (\$0 to \$450,000)

Economic Development Program – Business Resource Centers –

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – **N/A**

2 – FY 2023 estimates an **increase** in the following:

- Goal 1.1– Market and promote services and training
 - o Number of workshops offered annually (50 to 56).
 - o Number of clients served per year (8,000 to 8,400).
- Goal 2.1– Increase the number of one-on-one consulting services available to businesses
 - o Number of SCORE counselors registered (10 to 15).
 - o Number of SCORE clients served (140 to 150).
- Goal 3.1– Provide excellent business services to our community
 - o Number of clients served per year (600 to 625).
- Goal 3.2– Provide business workshop and training opportunities
 - o Number of workshops and trainings held (14 to 18).

3 – FY 2023 estimates a **decrease** in the following: **N/A**

Economic Development Program – Film Industry –

Grants and Disbursements for Film Industry

- Film Industry Promotion – **No Change** (\$125,000)

Key Activity Goals & Measures

1 – FY 2023 New or Revised Goals – **N/A**

2 – FY 2023 estimates an **increase** in the following:

- Goal 1.1 – Assist in bringing film/TV/new media productions to Maui County, keeping current crew members working and helping non-union crew members to earn hours toward becoming union eligible
 - o Number of International Alliance of Theatrical State Employees (I.A.T.S.E.) Local 665 Union crew members registered in Maui County (55 to 75).

- Goal 2.1 – Create a comprehensive approach to drawing studios, producers, directors, and networks
 - o Number of in-County productions with County permits annually (65 to 70).
 - o Number of hotel room nights booked by productions (6,500 to 7,000).
 - o Number of days of in-County productions (300 to 350).
 - o Dollars spent on in-County productions (\$8,500,000 to \$9,500,000).

- Goal 3.1– Develop an annual marketing plan that will disseminate information easily to all media outlets & industry decision makers
 - o Number of tradeshow, events, conferences attended (2 to 3).
 - o Number of ads placed in industry publications and websites (2 to 3).

3 – FY 2023 estimates a **decrease** in the following: **N/A**

Economic Development Program – Water and Environmental Resource Protection and Conservation –

Grants and Disbursements for Water and Environmental Resource Protection and Conservation

- Feral Animal Control – **Increase** (\$0 to \$1,000,000)

Economic Development Program – Workforce Development – Revolving Fund

Category “A” – Salaries & Wages

1– Wages and Salaries – **N/A**

2– Premium Pay – **N/A**

3– Position Funding – **N/A**

4 - New Positions – **N/A**

Category “B” – Operations

- 1 – Materials and Supplies – **N/A**
- 2 – Other Costs – **Increase** by 100% (\$150,000)
- 3 – Services – **N/A**

Category “C” – Equipment

- 1 – Machinery and Equipment – **N/A**

Key Activity Goals & Measures

- 1 – FY 2023 New or Revised Goals – **N/A**
- 2 – FY 2023 estimates an **increase** in the following:
 - Goal 1.1 – Conduct outreach and/or foster relationship for possible training providers to provide individuals various options to obtain necessary skills training
 - o Number of training providers/venues (35 to 45).
 - Goal 2.1 – Provide further guidance and assistance to WIOA funded programs
 - o Number of participants in WIOA Adult and Dislocated Worker Programs (90 to 105).
 - Goal 2.2 – Initiate programs, workshops, and training opportunities for job seekers and employers
 - o Number of programs, workshops, and training opportunities (20 to 40).
 - Goal 2.3 – Provide job training opportunities to assist with sustainable living wages
 - o Number of individuals trained (50 to 250).
 - Goal 3.2 – Coordinate or partner to provide training or workshops
 - o Number of training or workshops conducted (10 to 25).
- 3 – FY 2023 estimates a **decrease** in the following: **N/A**

Errors or Inconsistencies - **N/A**

Economic Development Program – CDBG – Grant Revenue Fund

Category “A” – Salaries & Wages

1– Wages and Salaries – **No Change**

2– Premium Pay – **N/A**

3– Position Funding – **N/A**

4 - New Positions – **N/A**

Category “B” – Operations

1 – Materials and Supplies – **No Change**

2 – Other Costs – **Increase** by 93.3% (\$2,030)

3 – Services – **No Change**

4 – Travel – **No Change**

5 – Utilities – **No Change**

6 – Special Projects – **Increase** by 1.5% (\$23,000)

7 – Interfund Cost Reclassification – **Increase** by 2.0% (\$3,046)

Category “C” – Equipment

1 – Machinery and Equipment – **N/A**

2 – Lease Purchases – **No Change**

Economic Development Program – CDBG – Grant

- Community Development Block Grant (CDBG) Program **Increase** (\$1,905,730 to \$1,933,806)

Key Activity Goals & Measures

- 1 – FY 2023 New or Revised Goals – **N/A**
- 2 – FY 2023 estimates an **increase** in the following: **N/A**
- 3 – FY 2023 estimates a **decrease** in the following: **N/A**

**Open Space, Natural Resources, Cultural Resources, and Scenic Views
Preservation – Revolving Fund**

Category “A” – Salaries & Wages

- 1– Wages and Salaries – **N/A**
- 2– Premium Pay – **N/A**
- 3– Position Funding – **N/A**
- 4 - New Positions – **N/A**

Category “B” – Operations

- 1 – Materials and Supplies – **N/A**
- 2 – Other Costs – **Decrease** by 100% (-\$200,000)
- 3 – Services – **N/A**
- 4 – Travel – **N/A**
- 5 – Utilities – **N/A**

Category “C” – Equipment

- 1 – Machinery and Equipment – **N/A**
- 2 – Land – **Decrease** by 56.4% (-\$6,594,928)
 - Purchased land: \$5,105,072.

- Launiupoko, Lahaina Debt Service (\$905,072).
- Lanai Ag Park Acquisition (\$1,000,000).
- ‘Opelu Point, Kipahulu Acquisition (\$2,500,000).
- Kaehu Bay Security (\$200,000).
- Waiale Property Security and Preservation Master Plan (\$500,000).
- County Grant Subsidy: Restoration of Ka‘ahumanu Church and Bailey House Museum (\$300,000).

Capital Improvement Projects

There are no CIPs.

I hope this is helpful. If you have any questions, please feel free to contact me at ext. 7886.