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Director of Council Services David M. Raatz, Jr., Esq.

Deputy Director of Council Services Richelle K. Kawasaki, Esq.

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COUNTY OF MAUI 200 S. HIGH STREET WAILUKU, MAUI, HAWAII 96793 www.MauiCounty.us

October 29, 2025

Ms. Jade Rojas-Letisi, Director Office of Economic Development County of Maui Wailuku, Hawaii 96793

Dear Ms. Rojas-Letisi:

SUBJECT: ADMINISTRATION AND MANAGEMENT OF OFFICE OF ECONOMIC DEVELOPMENT GRANTS (BFED-20(12))

The Council's Budget, Finance, and Economic Development Committee intends to discuss the Office's annual grant report at a future meeting.

As it relates to the report, may I please request your response to the following:

- 1. Please explain how the report is used to manage active grants and inform future award decisions.
- 2. Please identify who reviews the report and how often.
  - a. Describe the thresholds that trigger corrective actions, withholding, or closeout.
  - b. Explain how scores or statuses influence renewal, denial, or debarment decisions.
  - c. Describe how the report informs budget development and award recommendations.

- 3. Please explain the grant balance for the following agencies and programs:
  - a. Line 7: Alexander & Baldwin Sugar Museum (G6326).
  - b. Line 13: East Maui Taro Festival (G6317).
  - c. Line 15: Fresh Help Maui Farmers Market (G6293).
  - d. Line 21: Grants Central Station, Día de los Muertos Festival (G6338).
  - e. Line 22: Grants Central Station, Makawao Parade (G6565).
  - f. Line 25: Hāna Arts; Mele, Motion, and Mentorship (G6482).
  - g. Line 32: Holani Hāna, Nani Nahiku Wa'a Project (G6445).
  - h. Line 36: Hospice Maui, Lāna'i ARCH (G6321).
  - i. Line 37: Hui No'eau, Hui Holidays (G6295).
  - j. Line 42: IMUA Family Services, Camp Imua (G6507).
  - k. Line 49: Kaiaulu Initiatives, Mauka Watershed Restoration (G6600).
  - 1. Line 52: Kekaulike High School Foundation, Upcountry Winter Fest 2025 (G6300).
  - m. Line 55: Kīhei 4th Friday, Town Party (G6344).
  - n. Line 73: Lōkahi Pacific, Front Street Recovery (G6322).
  - o. Line 91: Maui Dance Council, Wailuku First Friday (G6312).
  - p. Line 99: Maui Economic Opportunity, Maui Displaced Workforce (G6380).
  - q. Line 100: Maui Economic Opportunity, Microenterprise Program (G6440).

- r. Line 101: Maui High School Foundation, Close Up 2025 (G6518).
- s. Line 103: Maui Taiko, Japanese Lion Dance Project (G6590).
- 4. Please confirm the performance periods for the following grants and programs:
  - a. Line 34: Hone Heke Corporation, Expeditions Maui to Lāna'i Ferry (G6567).
  - b. Line 127: Ulu Island Nation, Maui Coffee Academy Workforce Development Project (G6506).
- 5. Please explain the applied methodology to compute the "% of total", the formula and denominator used, including, if applicable, how "N/A" categories are handled for the following:
  - a. Line 42: IMUA Family Services (G6507).
  - b. Line 43: Japanese Cultural Society of Maui (G6466).
  - c. Line 103: Maui Taiko (G6590).
  - d. Line 129: University of Hawai'i Maui College Cooperative Education and Workforce Development (G6428).
- May I further request you transmit your response to bfed.committee@mauicounty.us by **November 3, 2025**. To ensure efficient processing, please include the Committee item number in the subject line.

Ms. Jade Rojas-Letisi October 29, 2025 Page 4

Should you have any questions, please contact me or the Committee staff (Kirsten Szabo at ext. 7662, or Pauline Martins at ext. 8039).

Sincerely,

YUKI LEI K. SUGIMURA, Chair

Yuki Sei K. Sugimula

Budget, Finance, and Economic Development Committee

bfed:ltr:020(12)aed01:kes

Attachment

cc: Mayor Richard T. Bissen, Jr.

FY25 3.36 Report Card- Eric						Rate each item on Scale	0 -5. Using 0.5 increments.	0 = did not meet at all; 5 = comple	tely meets category					
AGENCY NAME	PROGRAM	GRANT NO.	FY25 AWARD	FY25 PAYMENTS as of 7/3/25	BALANCE 7/3/25	GRANT APPLICATION	MEETING COMMUNITY NEEDS	RESPONSIVENESS	RECORDS / REPORTING	EFFORT TO SECURE OTHER FUNDING	MEETS GOALS AND OBJECTIVES	SCORE	% of TOTAL	REMARKS
						Initial application submission provides clear descriptions of funding use, program activities and strong measurable Economic impact.	Program meets strong community, ecomonic development needs and has minimal duplication of services.	Timely responses to requests; demonstrates competence and understanding of programs and administration.	Records and reports are clear, logical and demonstrates adherence to approved activities, expenditures and agreement. Requires minimal revision.	Efforts to secure or retain other funding for the program.  0 = No Match 5 = 100% Match		Max score: 30	30	
Note: Please indicate im remarks	is the grant is a line item. Indic	cate if grant has bee	n closed.											
ADAPTATIONS DANCE THEATER -	Bring it Home FY25	G6340	\$ 25,000.00	\$ 6,666.48 \$	18,333.52	4	4	4	4	3	4	23	77%	<b>LINE-ITEM</b> ' PP '1/1/25 - 12/31/25 Project on track
AEGAEON LLC	Paia Clean and Safe Program	G6414	\$ 160,000.00	\$	160,000.00	5	5	5	5	5	N/A	25	95%	<b>LINE-ITEM</b> Grantee is responsive and asks questions when unsure. Closeout is ongoing, working with finance to clarify their needs has been challenging.
AHA KUKUI O MOLOKAI	Kulaia	G6310	\$ 30,000.00	\$ 18,912.57	CLOSED	5	5	2	4.5	3	5	24.5	81%	Grant took a while to execute, delays in communication with grantee. Grant Closed
AHA KUKUI O MOLOKAI	Molokai Kamehameha Celebrations	G6334	\$ 20,000.00	\$ - \$	20,000.00	4.5	4	3.5	4.5	4	5	25.5	85%	<b>Proviso</b> from CM Rawlins office. Grant took a while to execute, delays communication with grantee.Reimbursement forms always well organized. Need additional documents to close out.
ALEXANDER ACADEMY PERFORMING COMPANY		G6459	\$ 55,285.00		CLOSED	4	4	4	5	5	5	27	90%	closed LINE-ITEM
AINAPA'A WRESTLING TEAM	Wants more for our youth	G6283	\$ 30,000.00	\$ 29,974.46	CLOSED	4	4	5	4.5	3	5	25.5	85%	Funded under Molokai/Lanai Sports Travel. Grantee is excellent commuicator, objectives met and then some. Grant closed.
ALEXANDER & BALDWIN SUGAR MUSEUM	Sugar Museum	G6326	\$ 89,600.00	\$ 65,824.97 \$	12,326.00	5	3	3	3	3	N/A	17	57%	LINE-ITEM Grantee was timely with reports and required minimal help with reimbursements. Makes effort to retain other sources of funding.
AVELO LABS INC	Advanced Scuba Diving Technology	G6471	\$ 100,000.00		CLOSED	4	5	5	5	4	4	27	90%	CLOSED worked well with grantee, orgainzed and track
BASKETBALL MAUI	Sports camp Maui Classic Tournament	G6291	\$ 123,000.00		CLOSED	5	5	5	5	5	5	30	100%	CLOSED The grantee is consistently organized and a pleasure to collaborate wi
BINHI AT ANI	56th Barrio Fiesta	G6568	\$ 10,000.00	\$	10,000.00	4	4	3	3	3	5	22	73%	PP 6/3/25 - 6/2/26 Project completed. Grant closed
BOYS & GIRLS CLUBS OF MAUI, INC.	Workforce Readiness of Maui Future Leaders	G6481	\$ 68,000.00	\$	68,000.00	4	4	n/a	n/a	3	n/a	11	37%	PP 6/30/25 - 6/30/26 Project in its initial stage and reporting is not yet due. Requests for reimbursement not submitted.
MAUI COMIC CON	Maui Comic Con	G6319	\$ 20,000.00		CLOSED	3	4	4	4	4	3	22	73%	CLOSED FILE
EAST MAUI TARO FESTIVAL, INC.	29th Annual East Maui Taro Festival	G6317	\$ 23,100.00	\$ 23,100.00 \$	1,953.28	5	5	4	5	4	5	28	93%	<b>LINE-ITEM</b> This organization is great to work with — they submit reports on time and are very responsive.
FESTIVALS OF ALOHA	Maui County Fair	G6594	\$ 1,500,000.00	\$ - \$	1,500,000.00	3	4	4	n/a	3	n/a	14	70%	PP 6/2/25 - 12/31/25 Project in its initial stage and quarter reporting is not yet due. Advance reugest in queue for payment.
FRESH HELP MAUI	Fresh Help Maui Farmers Market	G6293	\$ 49,500.00	\$ 49,500.00 \$	49,500.00	3	3	3	3	2	N/A	14	47%	in the beginning, this grantee has occasionally exhibited a less than courteous demeanor.
FRIENDS OF MAUI WAENA INTERMEDIATE SCHOOL	Falcon Entertainment and Engineering	G6468	\$ 10,000.00	\$	10,000.00	4	4	3	N/A	N/A	N/A	11	36%	<b>LINEITEM</b> Kahului District funds, the grantee has missed two quarterly reports. Reminders are scheduled on the Submittable platform, but without the reports,
FRIENDS OF OLD MAUI HIGH SCHOOL	Friends of Old Maui High School	G6343	\$ 57,000.00	\$ -	57,000.00	4	3	0	0	2	N/A	9	30%	Fully funded COM under proviso for Molokai/Lanai Sports Travel. Grantee was timely with reports and required minimal help with reimbursements.
FUZZ BOX PRODUCTIONS LLC	Fuzz Box Futures: Cultivating Creative Careers in Tech and Film	G6479	\$ 50,000.00	\$ 12,500.00 \$	37,500.00	4	4	4	n/a	3	n/a	15	75%	PP 4/1/25 - 3/31/26 Project is in its initial stage and Advance payment issued1st quarter report not yet due.
GIRL SCOUTS OF HAWAII	Maui Girl Scouts Leadership Experience and After School Leadership Program	G6328	\$ 28,000.00	\$ - \$	28,000.00	4	4	3	3	3	4	21		PP 10/1/24 - 9/30/25 Adminstrative staff turnover rusulted in late reporting and meeting reimbursemewnt documentation requirements.

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20 GOODWILL INDUSTRIES OF HAWAII INC	Snap Employment and Training	G6324	\$ 50,000.00		!	\$ 50,000.00	4	5	4	4	4	N/A	21	80%	Grant is expired at the end of this year 25
21 GRANTS CENTRAL STATION	Dia De Los Muertos Festival	G6338	\$ 50,000.00	\$ 50,0	00.00	\$ 50,000.00	4	4	3	3	3	N/A	14	47%	LINE-ITEM  We've been working to close out this grant for the past eight months, bu the process has been slow. The organization is still getting used to our grant procedures and often submits paperwork that's incomplete or out of order, which has led to multiple rounds of revisions.
22 GRANTS CENTRAL STATION	Makawao Parade	G6565	\$ 20,000.00	\$ 20,0	00.00	\$ 20,000.00	4	4	3	3	3	N/A	14	46	LINE-ITEM Not great to work with.
23 HALAU HULA KAULUOKALA INC	Maui Miyazaki Cultural Exchange Halau Hula Kaulokala at the Ka Hikina Oka La Festiival	G6612	\$ 15,000.00		;	\$ 15,000.00	4	5	4	5	N/A	N/A	18	47%	<b>LINE-ITEM</b> under Kahalui Distict on going just executed grant in June30, 25
24 HANA ARTS	Building The East Maui Economy Through Arts	G6430	\$ 28,000.00	\$	-	CLOSED	4	4.5	4.5	3.5	3.5	3.5	23.5	78%	Line item, CLOSED FILE
25 HANA ARTS	Mele, Motion, and Mentorship: Expanding Opportunities for East Maui in Arts and Innovation	G6482	\$ 45,000.00	\$ 45,0	00.00	\$ 45,000.00	4	5	4	4	1	N/A	18	60	This organization does a lot for the kids. They are good to work with.
26 HANA BUSINESS COUNCIL	Project Pilina II: Working Together to Strengthen Community with the Hāna Business Council	G6566	\$ 8,000.00	\$ 8,0	00.00	\$ 8,000.00	4	4	0	4	3	N/A	15	50	*This organization consistently fails to meet reporting and invoicing deadlines. The only communication I receive is at the end of the project when they are preparing to close out the grant. They explain that they are overwhelmed due to managing multiple responsibilities.
27 HAWAII AGRICULTURAL FOUNDATION	Young Enterpeneurs Program	G6327	\$ 22,000.00	\$	- !	\$ 22,000.00	4	4	4	3	4	4	23	77%	PP 1/1/25 - 12/31/25 Project on track and quarterly reports are timely. Requests for reimbursement not yet submitted.
28 HAWAII FARMERS UNION UNITED	Farm Equipment Access for Lana'l Family Farmers	G6587	\$ 35,000.00	\$	- :	\$ 35,000.00	2.5	3.5	4	4	2.5	N/A	16.5	54%	<b>Proviso</b> from CM. Entire project was to purchase a tractor. Grantee responds timely. Application not too strong, however, grantee adapts well with revisons. Grant is ongoing.
29 HAWAII STATE RURAL HEALTH ASSOCIATION	Molokai Kupuna Program	G6477	\$ 570,000.00	\$	- ;	\$ 474,490.00	4	4	2	3	0	3	16	53%	<b>Line item</b> in Ordinance. This grantee has suffered challenges this year. 3 open grants, delays in fiscal reporting across the board, delay in submitting application, operation suspended for three months.
30 HOAKA MANA	Small Business Intelligence	G6294	\$ 50,000.00	\$	- ;	\$ 50,000.00	3	4	1	2.5	4	4	18.5	62%	<b>Proviso</b> from CM Rawlins office. Grant took almost an entire year to execute, grantee does not communicate well, takes weeks- sometimes months to respond.
HOKULANI CHILDREN THEATER OF MOLOKAI	Performing Arts Program	G6487	\$ 10,000.00	\$	- ;	\$ 10,000.00	4	4.5	3	4	3.5	N/A	19	63%	First time grantee, so far they do great with asking for support. Slight delays in communication and requests being answered. Grant is ongoing.
32 HOLANI HANA	Nani Nahiku Wa'a Project	G6445	\$ 39,000.00	\$ 39,0	00.00	\$ 39,000.00	5	5	4	4	4	N/A	22	73	This organization is great to work with — they submit reports on time and are very responsive.
33 HOLANI HANA	Mālama Maui Hikina	G6483	\$ 650,000.00	\$ 650,0	00.00	\$ 650,000.00	5	5	5	5	4	N/A	24	80	LINE-ITEM  This organization is great to work with — they submit reports on time and are very responsive.
HONE HEKE CORPORATION	Expeditions Maui-Lanai Ferry	G6567	\$ 250,000.00	\$	- ;	\$ 250,000.00	4	4	n/a	n/a	3	n/a	11	73%	PP 6/23/25 - 6/22/25 Project in its initial stage and quarterly reports are not yet due. Reimbursement requests not yet submitted.
HOOLEHUA HOMESTEADERS ASSOCIATION	Molokai Paniolo Heritage Rodeo & Festival	G6488	\$ 10,000.00	\$	- ;	\$ 10,000.00	2.5	4	4	3.5	4	N/A	18	60%	Application was rushed. Repsonded well to revisions, havent had any movement on the grant since execution. Communication is fair. Grant is ongoing.
36 HOSPICE MAUI	Lanai ARCH	G6321	\$ 40,000.00	\$ 36,8	97.64	\$ 36,897.64	4	5	5	4	3	N/A	21	70%	LINE ITEM UNDER Lanai disctict funds  AMD1 budget reallocation add more time to fininsh project The grantee demonstrates excellent timeliness and responsiveness in all communications.
37 HUI NOEAU	Hui Holidays: Hui Holidays Maui Made Market 2024	G6295	\$ 21,656.00	\$ 21,6	56.00	\$ 341.65	5	5	5	5	4	5	29	97%	This organization is great to work with — they submit reports on time and are very responsive.
38 HUI NOEAU	Open Studios: Developing Maui's Creative Communities & Businesses	G6296	\$ 21,700.00	\$ 5,3	55.41	\$ 16,344.59	5	5	5	5	4	N/A	24	80%	This organization is great to work with — they submit reports on time and are very responsive.
39 HUI NOEAU	Visial Art Center, Art with Aloha	G6453	\$ 47,000.00	\$ 11,9	08.70	\$ 35,591.30	5	5	5	5	4	N/A	24	80%	LINE-ITEM This organization is great to work with — they submit reports on time and are very responsive.

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40 HUI NOEAU	Youth & Family Arts Education and Outreach Programs	G6454	\$ 47,500.00	\$ 6,733.51	\$ 40,766.49	5	5	5	5	4	N/A	24	80	LINE-ITEM This organization is great to work with — they submit reports on time and are very responsive.
41 HUI O WA`A KAULU	Wa`a Programs	G6290	\$ 100,000.00		\$ 100,000.00	4	4	5	5	4	5	27	90%	PP 7/1/24 - 6/30/25 Project completed. Grant closed
42 IMUA FAMILY SERVICES	Camp Imua	G6507	\$ 15,000.00	\$ -	\$ 1,762.29	5	5	5	5	4.5	N/A	24.5	3196%	Active File
JAPANESE CULTURAL SOCIETY OF MAUI	Maui Matsuri 23rd Anniversary Events	G6466	\$ 25,000.00	\$ -	\$ 2,961.00	4.5	5	5	4.5	4.5	4.5	28	3652%	Line item, final report received, final payment in progress
44 KA IPU KUKUI, INC.	Ka Ipu Kukui Fellows	G6366	\$ 47,500.00	\$ 13,573.81	\$ 24,487.61	4	4	2	3	2	N/A	15	50%	LINE-ITEM
KA IPU MAKANI 45 CULTURAL HERITAGE CENTER	Moae Molokai Digital Repository Expansion Project	G6478	\$ 85,000.00	\$ -	\$ 85,000.00	4	4	1.5	3.5	2	N/A	15	50%	Communication is lacking, have not received any quarterly reports from this organizsation. Q1 past due, Q2 pending. Multiple attempts made to request the reports. Grant is ongoing.
KA IPU MAKANI 46 CULTURAL HERITAGE CENTER	He Ewe Molokai Youth Cultural Ambassadors	G6485	\$ 16,020.00	\$ -	\$ 16,020.00	4	4	1.5	3.5	2	N/A	15	50%	Communication is lacking, have not received any quarterly reports from this organizsation. Q1 past due, Q2 pending. Multiple attempts made to request the reports. Grant is ongoing.
47 KA MOLOKAI MAKAHIKI, INC.	Ka Molokai Makahiki 2025	G6456	\$ 20,000.00	\$ -	\$ 20,000.00	4	4	2.5	3.5	2.5	4	20.5	68%	<b>Proviso</b> from CM Rawlins. Delay in closing grant out (months). Communcation is not timely, should seek to improve program yesar after year regardless of being PROVISO, need additional documents to close out.
48 KA OHANA O KAHIKINUI,	Upgrade/Enclosure of Community Center Building	G6426	\$ 25,000.00	\$ -	\$ 25,000.00	5	4.5	4.5	4.5	5	N/A	23.5	78%	Line Item, Active file
49 KAIAULU INITIATIVES	Mauka Watershed Restoration	G6600	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	4	5	na	4	4	N/A	17	57	LINE-ITEM Im not able to fully assess this grantee yet, they recently started the project and have not work with them long enough.
KALAMAULA 50 HOMESTEADERS ASSOCIATION	Kiowea Pavilion and Commercial Kitchen	G6486	\$ 114,000.00	\$ -	\$ 114,000.00	4	4	4.5	4.5	4	N/A	21	70%	Grantee meets deadlines of reports and communicates well with our office.Grant is ongoing.
51 KE KULA O PIILANI	Ke Ola Hou Project for Maniania - Phase 2	G6467	\$ 100,000.00	\$ 31,593.46	\$ 68,406.54	4	4	4	3	3	n/a	18	60%	PP 4/1/25 - 3/31/26 Project in its initail stage and 1st quarter report not yet due Reimbursement request required some revisioins.
52 KEKAULIKE HIGH 52 SCHOOL FOUNDATION, INC.	Upcountry Winter Fest 2025	G6300	\$ 25,000.00	\$ 25,000.00	\$ 20,776.28	4	4	5	5	3	N/A	23	76	LINE-ITEM This organization is good to work with.
53 KEOKEA HOMESTEAD FARM LOTS	Ho'olaulea	G6553	\$ 25,000.00		\$ 25,000.00	4	4	5	5	4	4	26	87	LINE-ITEM Processed final payment in finance for review
54 KEMPER SPORTS MARKETING LLC	2024 Maui Jim Invitational	G6320	\$ 210,000.00		CLOSED	5	5	5	5	5	5	30	100%	CLOSED
55 KIHEI 4TH FRIDAY	Town Party	G6344	\$ 40,000.00	\$ 25,576.73	\$ 25,576.73	5	5	5	5	5	N/A	25	95%	ON-GOING Grantee is well orgainzed and great to work with. Grant expire at the end of this year 25
56 KIPAHULU OHANA	Garage Improvment Project	G6429	\$ 8,000.00	\$ 1,145.65	\$ 6,854.35	5	4.5	5	5	3.5	N/A	23	77%	Line item, Active file
57 KOHALA COAST URGENT CARE	Project Kokololio	G6376	\$ 300,000.00	\$ 76,003.22	\$ 73,563.92	2.5	4.5	4	3.5	3.5	4	22	73%	Line item in Proviso. Initial application needed many revisions, communction improved when fiscal officer was replaced, efffort top communicate support is appreciated.
58 LAE'ULA O KAI	WA'A LIFE	G6589	\$ 10,000.00	\$ -	\$ 10,000.00	5	4	4	N/A	N/A	N/A	13	43%	Line item, Active file just got executed on June 30, 25 waiting on first qtr report due ending of oct 31, 25
59 LAHAINA RESTORATION FOUNDATION	CHINESE NEW YEAR	G6469	\$ 8,000.00		CLOSED	4	4	1	1	2	4	16	53%	LINE-ITEM-CLOSED Slow response from grantee on reports and reimbursment requests.
60 LAHAINA RESTORATION FOUNDATION	Lahaina Fire Archive	G6332	\$ 30,000.00	\$ 15,000.00	\$ 15,000.00	5	5	5	4	3	N/A	22	73%	ON-GOING Woring with grantee to close out waiting on final report
61 LAHAINA RESTORATION FOUNDATION	Hawaiian Music Series	G6314	\$ 20,000.00		\$ 20,000.00	5	4	3	4	3	N/A	19	63%	Grant expires at year-end. The grantee is responsive, but reporting is often late. I'm still waiting on two quarterly reports and haven't heard back yet. I check in periodically to monitor progress.
62 LANAI ACADEMY OF PERFORMING ARTS	HOKULANI CHLDREN	G6313	\$ 10,000.00	\$ 2,804.00	\$ 2,804.00	4	5	5	5	4	N/A	23	77%	<b>LINE-ITEM</b> Lanai funds Always on schedule, this grantee is also fast to reply and address any questions. Grant expire at the end of this year 25
63 LANAI ACADEMY OF PERFORMING ARTS	2024-2025 Performing Arts Program	G6323	\$ 12,500.00		CLOSED	5	5	5	4	4	5	28	93%	CLOSED worked well with grantee
-									-			-		

														The grantee was responsive at the start, but communication dropped
64 CULTURAL CENTER	Lets art together	G6342	\$ 10,000.00		\$ 2,500.00	4	3	2	2	N/A	N/A	11	36%	after receiving the advancement. They previously submitted receipts, but there were discrepancies that still need to be addressed. They have emailed once, but I've called multiple times with little response. Two reports are missing, and the grant has expired—we're working on closing it out.
65 LANAI CAT SANCTUARY	Lanai Vet Services	G6311	\$ 30,000.00		CLOSED	4	5	5	5	4	5	28	93%	CLOSED LINE ITEM UNDER Lanai disctict funds
66 LANAI COMMUNITY ASSOCIATION	ANNUAL PINEAPPLE FESTIV AL	G6373	\$ 60,000.00		\$ 60,000.00	4	5	4	4	4	N/A	21	70%	ON-GOING They are reliable with their timing and are very responsive to requests.  Grant expires end of this year but working on closing out at the end of oct.
67 LANAI COMMUNITY ASSOCIATION	Tree Lighting Festival	G6285	\$ 8,000.00		CLOSED	4	5	4	4	4	4	25	83%	CLOSED They are reliable with their timing and are very responsive to requests
68 LANAI COMMUNITY ASSOCIATION	Lanai Community Economic Opportunites	G6470	\$ 14,000.00		\$ 14,000.00	4	4	3	N/A	N/A	N/A	11	38%	LINE-ITEM  Lanai Distict funds the grantee has missed two quarterly reports.  Reminders are scheduled on the Submittable platform, but without the reports,
69 LEILANI FARM SANCTUARY	A Digital Marketing Campaign to Increase the Number of Visitors from the Mainland	G6351	\$ 15,000.00	\$ 4,625.74	\$ 10,374.26	4	4	5	4	5	N/A	22	73	This organization is good to work with. I am having to explain that a contract cant be fully paid if it falls out of the performance period.
70 LOILOA	Papa kuʻi ʻai and Pohaku kuʻi ʻai workshops	G6289	\$ 53,774.36	\$ 5,505.95	\$ 48,268.41	4	4	3	3	3	4	21	70%	PP 9/1/24 - 8/31/25 Project on track and quarterly reports are timely. Additional reimbursement request are in queue pending revisions.
71 LOKAHI PACIFIC	CHINESE NEW YEAR	G6457	\$ 20,000.00		\$ 20,000.00	4	4	3	3	3		17	57%	Line-item waiting on payments and final report
72 LOKAHI PACIFIC	BOO Bash Parade	G6438	\$ 20,000.00		CLOSED	4	4	4	5	5	4	26	87%	closed fine
73 LOKAHI PACIFIC	Front Street Recovery	G6322	\$ 125,000.00	\$ 25,917.03	\$ 25,917.03	4	4	4	5	5	4	26	87%	on-going project active till December 31, 2025
74 LOKAHI PACIFIC	VoMOM Health & Wellness	G6620	\$ 15,000.00	\$ -	\$ 15,000.00	3	4	n/a	n/a	3	n/a	10	67%	PP 6/30/25 - 6/30/26 Application was rushed to meet FY25 deadline and barely met mimimum requirements for executio. Project is in its initial stage and quarter reports are not yet due. Request fot reimbursement not yet submitted.
75 MA KA HANA KA 'IKE	Malama I Na Hulu Kupuna	G6378	\$ 352,500.00	\$ 316,003.20	\$ 36,496.80	5	5	5	5	4	N/A	24	78	LINE-ITME This organization is great to work with — they submit reports on time and are very responsive.
76 MA KA HANA KA 'IKE	Advancing Data Literacy among Native Hawaiian Women in East Maui	G6475	\$ 41,626.04	\$ 15,024.25	\$ 26,601.79	5	5	5	5	4	N/A	24	80	This organization is great to work with — they submit reports on time and are very responsive.
77 MALAMA KULA	Kula Fire Cleanup, Fire Fuel Reduction, Hazard Mitigation, Green Waste Disposal, and Wood Chip Production For Fire Affected Residents of Kula.	G6441	\$ 25,000.00	\$ -	\$ 25,000.00	4	4.5	4.5	4.5	4.5	4.5	26.5	88%	Line item, Active file, final payment in process, final report pending
78 MAUI A.I.D.S. FOUNDATION	Maui Pride Week 2025	G6480	\$ 15,000.00		\$ 15,000.00	4	4	n/a	n/a	3	n/a	11	73%	PP 4/1/25 - 9/30/25 Event took place June 1-14. 1st/Final report not yet due. Reimbursement request not yet submitted.
79 MAUI ACADEMY OF PERFORMING ARTS	Living Room Theater Project	G6301	\$ 75,000.00	\$ 75,000.00	CLOSED	4	4	5	5	3	5	26	87%	7/1/24 - 4/30/25 Project completed. Grant closed
80 MAUI ARTS & CULTURAL CENTER	Arts Education & innovative Programs	G6460	\$ 403,142.00	\$	\$ 403,142.00	2	4	2	2	3	N/A	13	43%	LINE-ITEM Grantee response back to questions re: applicatin and budget was slow. Numerous reminders sent to grantee. Grant was finally executed on a rush toward the ending of FY25
81 MAUI ARTS & CULTURAL CENTER	Culture & The Arts	G6461	\$ 302,100.00	\$	\$ 302,100.00	2	4	2	2	3	N/A	13	43%	LINE-ITEM Grantee response back to questions re: applicatin and budget was slow. Numerous reminders sent to grantee. Grant was finally executed on a rush toward the ending of FY25
82 MAUI CHAMBER OF COMMERCE	2025 Hawaii on the Hill	G6299	\$ 12,000.00	\$ 4,500.00	\$ 7,500.00	3	4	4	4	3	N/A	18	60%	on-going
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83 MAUI CHAMBER OF COMMERCE	Imi Pono Internship Program	G6315	\$ 10,000.00	\$	- \$ 10,	,000.00	3	2	4	3	2	N/A	14	46%	on-going
84 MAUI CHAMBER OF COMMERCE	2025 Mayor's Small Business Awards	G6336	\$ 10,000.00	\$	- \$ 10,	,000.00	5	5	4	4	4	N/A	22	73%	on-going
85 MAUI CHAMBER OF COMMERCE	2024 Made In Maui County Festival	G6329	\$ 104,500.00		CLOSE	:D	4	5	4	4	4	4	25	83%	line-item closed
MAUI COUNTY VISITOR	Supporting Local Business & Community Initiatives	G6286	\$ 100,000.00	\$ 16,360.3	35 \$ 83,	,639.65	4	4	5	4	3	4	24	80%	PP 8/1/24 - 7/31/25 Project on track
87 MAUI DANCE COUNCIL	Prince Kuhio Maui Ho'olaule'a	G6302	\$ 17,000.00	\$	- CLOSE	ED	3.5	4.5	4.5	4	4	4	24.5	82%	CLOSED FILE
88 MAUI DANCE COUNCIL	Na Kamehameha Commemorative Pau Parade	G6304	\$ 20,000.00	\$ 5,000.0	00 CLOSE	ED	3.5	4.5	4.5	4	4	4	24.5	82%	CLOSED FILE
89 MAUI DANCE COUNCIL	Emma Farden Sharpe Hula Festival	G6308	\$ 20,000.00	\$	- \$ 20,	,000.00	3.5	4	4.5	1.5	N/A	N/A	13.5	45%	Active file
90 MAUI DANCE COUNCIL	Festivals of Aloha	G6309	\$ 135,000.00	\$ 135,000.0	00 CLOSE	D	3.5	5	4.5	3.5	4.5	4	25	83%	Line Item CLOSED FILE
91 MAUI DANCE COUNCIL	Wailuku First Friday	G6312	\$ 65,000.00	\$ 30,201.9	96 \$ 11,	,371.64	3.5	5	4.5	3.5	3.5	N/A	20	67%	Line Item, Active file, missing report
92 MAUI DANCE COUNCIL	Kuhinia Maui - One Year Memorial of the Lahaina and Kula Fires	G6374	\$ 350,000.00	\$ 350,000.0	00 \$	972.23	4	5	4	4	3	5	25	83%	LINE-ITEM This grantee has a better team now that understands the reimbursement process.
93 DEVELOPMENT BOARD, INC.	Maui County Public High Schools' Auto Program Model	G6431	\$ 57,000.00	\$	- \$ 57,	,000.00	4	5	4	4	3	N/A	20	66%	LINE-ITEM Perfomance period started 1/1/25 - no reimbursement request submitted
94 DEVELOPMENT BOARD, INC.	STEMworks AFTERschool Program	G6432	\$ 213,750.00	\$	- \$ 213,	,750.00	4	5	4	4	3	N/A	20	66%	LINE-ITEM Perfomance period started 1/1/25 - no reimbursement request submitted
95 MAUI ECONOMIC DEVELOPMENT BOARD, INC.	Healthcare Partnership Program	G6433	\$ 57,000.00	\$	- \$ 57,	,000.00	4	5	4	4	3	N/A	20	66%	LINE-ITEM Perfomance period started 1/1/25 - no reimbursement request submitted
96 DEVELOPMENT BOARD, INC.	Maui Film Festival	G6434	\$ 90,250.00	\$	- \$ 90,	,250.00	2	1	1	0	1	N/A	5	17%	LINE-ITEM Perfomance period started 1/1/25 - no reimbursement request submitted
97 DEVELOPMENT BOARD, INC.	ECONOMIC DIVERSIFICATION	G6462	\$ 926,250.00	\$	- \$ 926,	,250.00	3	3	3	3	3	N/A	14	46%	LINE-ITEM Perfomance period started 1/1/25 - no reimbursement request submitted
98 DEVELOPMENT BOARD, INC.	Wailuku Film Festival	G6603	\$ 90,250.00	\$	- \$ 90,	,250.00	1	1	1	0	1	N/A	4	13%	LINE-ITEM Perfomance period started 1/1/25 - no reimbursement request submitted
99 MAUI ECONOMIC OPPORTUNITY INC	Maui Displaced workfroce	G6380	\$ 2,000,000.00	\$ 1,263,041.	76 \$ 1,263,	,041.76	5	5	5	5	5	N/A	25	95%	LINE-ITEM working on closing out file waiting on final report
100 MAUI ECONOMIC OPPORTUNITY INC	Microenterprise Program	G6440	\$ 356,210.00	\$ 121,772.0	02 \$ 121.	,772.02	5	5	5	5	5	N/A	25	95%	LINE-ITEM working on closing out file waiting on final report
101 MAUI HIGH SCHOOL FOUNDATION	Close Up 2025	G6518	\$ 5,000.00	\$ 5,000.0	00 \$ 5.	,,000.00	3	4	4	4	2	N/A	13	43	LINE-ITEM  The grantee shared that she didn't realize how much work was involved in managing a grant. She mentioned that in the future, she wouldn't apply again unless it was for a larger amount of funding to justify the effort.
102 MAUI NUI RESILIENCY HUI	Economic Diversification and Workforce Development Program	66548 (AMD1)	\$ 12,000.00	\$	- \$ 12,	2,000.00	4	4	4	n/a	3	n/a	15	75%	PP 5/1/25 - 10/31/25 Project in its initial stage and quarterly reporting is not yet due. A reques to change the scope of the projects outcome is currently under review. Initial request for reimbursement is in queue.
103 MAUI TAIKO	Japanese Lion Dance Project	G6590	\$ 15,000.00	\$	- \$ 3,	,472.00	4	3.5	5	5	4	4	25.5	3326%	Line item, File active, INV 1 processing
104 MOLOKAI ARTS CENTER, INC	Ha Program	G6601	\$ 15,000.00	\$	- \$ 15,	,000.00	3.5	3.5	4	4	2	N/A	17	57%	<b>Proviso</b> from CM Rawlins. Grantee submitted this application right under the deadline for FY25 grants. Minimal revisions, timely responses Grant is ongoing.
105 MOLOKAI DRUGS, INC.	The importance of Moolelo	G6325	\$ 45,000.00	\$ 6,212.9	94 \$ 38	,787.06	3	3.5	3	3.5	1.5	5	19.5	65%	Grantee barely responds, took a while to execute grant due todekayed ocmmunication. Reports late. No other funding or efforts.
106 MOLOKAI HISTORY PROJECT	Exhibits and Presentations	G6318	\$ 30,000.00	\$ 23,023.8	35 \$ 6	5,976.15	4	5	4.5	5	5	5	28.5	95%	<b>Proviso</b> from CM Rawlins. Grantee was timely will ALL reporting, communicates effecgively, and surpassed theor goals.
MOLOKAI OHANA HEALTH CARE, INC., DBA MOLOKAI COMMUNITY HEALTH CENTER	Organizational Staff	G6333	\$ 62,000.00	\$ 40,506.4	19 \$ 21,	,493.51	4	4.5	4.5	4	4.5	5	26.5	88%	Grantee communicates well, submits reports on time, minimal revisions needd to their orignal application. Continuosuly meets goals. Will be self-sufficient in the future.

108	MORE PLEAZE LLC	Launch of More Pleaze Culinary Marketplace on Maui		\$ 21,704.00	\$ 5,426.00 \$	16,278.00	4	4	n/a	n/a	3	n/a	11	73%	PP 6/3/25 - 12/31/25 Project in its initial stage and quarter reports are not yet due. Advance payment issued 6/26/25
109	NA KOA MANU CONSERVATION INC	La Ho'oulu Pae Moku Retree	G6562	\$ 17,000.00	\$	17,000.00	4	4	4	4	3	N/A	19	63%	LINE-ITEM missing reports on going grant
110	NA MOKU AUPUNI O KO'OLAU HUI	Kupuna Monthly Gathering	G6463	\$ 8,000.00	\$ 578.22 \$	7,421.78	4.5	5	5	4.5	4	N/A	23	76%	Line item, active file
111	NA MOKU AUPUNI O KO'OLAU HUI	Ke'anae Ko'olaule'a	G6523	\$ 10,000.00	\$ 2,500.00 \$	7,500.00	5	5	5	5	4	N/A	24	80	This organization is great to work with — they submit reports on time and are very responsive. I also attended this event in Keanae and it was a successful event and great for the community and all locals and tourist.
112	NATIONAL TROPICAL BOTANICAL GARDEN	Kahanu Garden Equipment	G6427	\$ 8,000.00	\$ - \$	8,000.00	5	3.5	3.5	3.5	N/A	N/A	15.5	52%	Line Item, Missing reports, No invoices submitted
113	NO KE ALOHA O MOLOKAI	Molokai Christmas Light Parade & Hoolaulea	G6297	\$ 20,000.00	\$ 19,397.93	CLOSED	4.5	4.5	5	5	3	5	27	90%	Grantee was timely with reports and required minimal help with reimbursements. Effective communication throughout. Grant closed.
114	NO KE ALOHA O MOLOKAI	The Molokai Hammah Girls	G6166	\$ 40,320.00	\$ 36,572.42	CLOSED	3.5	4	5	5	4	5	26.5	88%	Funded under Molokai/Lanai Sports Travel. Grantee was timely with reports and required minimal help with reimbursements. Makes effort to fundraise. Effective communication throughout. Grant closed.
115	NO KE ALOHA O MOLOKAI	Molokai Girls All-Star Soccer Team	G6305	\$ 40,000.00	\$ 26,190.12 \$	13,809.88	4	4	5	5	3.5	5	26.5	88%	Funded under Molokai/Lanai Sports Travel. Grantee was timely with reports and required minimal help with reimbursements. Makes effort to retain other sources of funding.
116	PACIFIC CANCER FOUNDATION	Paddle For Life	G6288	\$ 30,000.00	\$ 7,500.00 \$	22,500.00	4	4	2	2	3	4	19	63%	PP 7/1/24-6/30/25 Event was successful and occurred in October of 2024 and Advance payment issued. Due to staff turnover reporting was extreamly late and advance receipts are overdue. Working with new ED to bring them into compliance,
117	PAUKUKALO HAWAIIAN HOMES COMMUNITY ASSOCIATION INC.	Paukukalo Park Fence	G6250 (AMD2)	\$ 55,000.00	\$	55,000.00	4	4	3	2	3	5	21	70%	PP 5/3/24 - 6/30/25 Project completed. Grant closed
118	PAUKUKALO HAWAIIAN HOMES COMNTY. ASSN., INC.	Paukukalo Park Improvements and Community Events	G6599 (AMD2)	\$ 15,000.00	\$ - \$	15,000.00	3	4	n/a	n/a	3	n/a	10	67%	PP 6/30/25 - 630/26 Application was rushed to meet FY25 deadline and only met minimum requirements for execution. Project in its initial stage and quarter reports are not yet due. Request for reimbursement not yet submitted.
119	PE`A RECORDS & ENTERTAINMENT LLC	Naue I Ka Pana (Sway to th Beat) Vertical Video Music Series	G6307	\$ 25,000.00	\$ - \$	25,000.00	3	3	n/a	n/a	3	n/a	9	60%	PP 4/1/25 - 3/31/26 Grant is still in its initial stage and reporting is not due til 7/31/25. Request for reimibursement not yet submitted
120	PROARTS, INC.	Access for All Programs 2024-2025	G6364	\$ 24,765.00	\$ - \$	24,765.00	4	4	4	3	3	4	22	73%	PP 7/1/24 - 6/30/25 Project on track and reports are timely. Reimbursement request in queue pending revision.
121	PROFESSIONAL WINDSURFERS ASSOCIATION	Aloha Classic World Cup Grand Finals	G6439	\$ 15,000.00	\$ 15,000.00 \$	15,000.00	4	3	1	0	3	4	15	50%	LINE-ITEM This grantee was difficult to work with throughout the process. The Certificate of Insurance and signed agreement were not submitted until after the event had already taken place. I had to deny the reimbursement six times due to the grantee not reviewing the terms and conditions or taking time to understand the process. Submissions were disorganized, unnumbered, and lacked necessary notes—for example, when only a portion of an invoice was eligible for payment. Based on this experience, I do not recommend this organization for future grant funding.
122	PUKALANI COMMUNITY ASSOCIATION	Pukalani Holiday Fair and Electric Golf Cart Parade	G6287	\$ 8,000.00	\$ 8,000.00	CLOSED	4	4	4	4	3	5	24	80%	We had an issue regarding the language on the COI. I executed the agreement four months before the event, but the grantee was unable to provide the COI and escalated the matter to CM Sugimura, who then took it up to Josiah. CM also questioned why this language was being added, even though it's not new—I found the same language in a COI they submitted back in 2019.
123	PULAMA KA HEKE	Molokai Middle School Travel	G6524	\$ 18,980.00	\$ - \$	18,980.00	4.5	3.5	2.5	3	3	N/A	16.5	55%	Funding from Molokai/Lanai Travel. Been requesting the COI from this grantee for the last three months. No evidence that any work has been performed on the grant yet. Grant is ongoing.
124	PURPLE MAI'A FOUNDATION	Digital Creations Maui	G6341	\$ 103,000.00	\$ -   \$	103,000.00	4	4	4	3	3	4	22	73%	PP 1//6/25 - 1/5/26 Project is on track and reports are timely. Reimbursement requests in queue pending revisions.
125	SPECIAL OLYMPICS HAWAII INC	Travel Expense	G6339	\$ 20,000.00	\$ 4,111.97 \$	15,888.03	3.5	4	5	5	2	4	23.5	78%	Funded under Molokai/Lanai Sports Travel. Grantee was timely with reports and required minimal help with reimbursements. Need to seek other sources of funding.
126	TIPU TIPU RESTORATION AND SUSTAINABILITY	Kulanihakoi High School	G6559	\$ 10,000.00	\$	10,000.00	5	5	5	4	3	N/A	22	72%	LINE-ITEM under South Maui on-going grant ending in December
126	TIPU TIPU RESTORATION AND SUSTAINABILITY	Kulanihakoi High School	G6559	\$ 10,000.00	\$	10,000.00	5	5	5	4	3	N/A	22	72%	on-going grant

1 127	ULU ISLAND NATION, LLC	Maui Coffee Academy Workforce Development Project: Expanding Career Opportunities in the Coffee Industry from Seed to Cup	G6506	\$ 45,000.00	\$ 11,250.00 \$	33,750.00	4	4	n/a	n/a	3	n/a	11	73%	PP 4/10/25 - 2/28/25 Project in its initial stage and reporting not yet due. Advancement paid and receipts are pending.
128	UNIVERSITY OF HAWAII	HAWAII BUSINESS RESEARCH LIBRARY	G6316	\$ 66,500.00	\$ - \$	66,500.00	3	3	3	3	3	N/A	15	50%	LINE-ITEM ON-GOING
129	UNIVERSITY OF HAWAII	UH Maui College Cooperative Education & Workforce Development	G6428	\$ 60,000.00	\$ - \$	60,000.00	5	4.5	5	N/A	N/A	N/A	14.5	1891%	Line item, active file Recently Executed on June 30,25
130	UPCOUNTRY STRONG, INC.	Community Food Pantry/Hub	G6292	\$ 30,000.00	\$ 3,797.59 \$	26,202.41	4	4	4	4	2	N/A	18	60	LINE-ITEM WORKING ON CLOSING OUT
131	VALLEY ISLE ROAD RUNNERS	55th Annual Marathon & Half Marathon	G6303	\$ 50,000.00		CLOSED	5	5	4	4	5	5	28	93%	CLOSED worked well with grantee
132	VALLEY ISLE TIMING ASSOCIATION	Maui Raceway Park Track Lighting Upgrades	G6588	\$ 50,000.00	 \$	50,000.00	4	4	5	5	5	N/A	23	80%	LINE-ITEM under South Maui worked well with grantee on going grant closing out ending of this year 25
133	YOUTH IN MOTION	Molokai Holokai	G6331	\$ 30,000.00	\$ 30,000.00	CLOSED	5	5	5	5	4	5	29	97%	Partially funded as <b>Proviso</b> from CM Rawlins. Return grantee, efficient with reporting, reimbursements, and communication. Grant Fully Paid. Closed.

## **BFED Committee**

From: BFED Committee

**Sent:** Wednesday, October 29, 2025 5:07 PM **To:** Jade.P.Rojas-Letisi@co.maui.hi.us

Cc: BFED Committee; Aulani.Delatori@co.maui.hi.us; 'Michelle Santos'; 'Zeke Kalua'

**Subject:** PLEASE READ attached letter re: ADMINISTRATION AND MANAGEMENT OF OFFICE OF

ECONOMIC DEVELOPMENT GRANTS (BFED-20(12); reply by 11/3/25

**Attachments:** 020(12)aed01 signed.pdf

**Ms. Jade Rojas-Letisi**: Please refer to the attached letter from the Budget, Finance, and Economic Development (BFED) Committee Chair, dated October 29, 2025. Please respond by **November 3, 2025**.

Mayor's Office (attention: Michelle Santos and Zeke Kalua): Please forward the attached letter to Mayor Bissen for his information.

Thank you, BFED Committee