MICHAEL P. VICTORINO Mayor

LORI TSUHAKO
Director

LINDA R. MUNSELL
Deputy Director





DEPARTMENT OF HOUSING & HUMAN CONCERNS

COUNTY OF MAUI 2200 MAIN STREET, SUITE 546 WAILUKU, MAUI, HAWAI'I 96793 PHONE: (808) 270-7805

September 10, 2019

Honorable Michael P. Victorino Mayor, County of Maui 200 South High Street Wailuku, Hawaii 96793

For Transmittal to:

Honorable Riki Hokama, Chair Healthy Families and Communities Committee Maui County Council 200 South High Street Wailuku, Hawaii 96793

**APPROVED FOR TRANSMITTAL** 

Dear Chair Hokama:

SUBJECT:

FISCAL YEAR 2019 GRANT PERFORMANCE AND EVALUATION REPORT FOR DEPARTMENT OF HOUSING AND HUMAN CONCERNS (HFC-27)

Attached for your committee's review is a revised copy of the Fiscal Year 2019 Grant Performance and Evaluation Report for grants funded through and managed by the Department of Housing and Human Concerns for the Housing, Human Concerns, and Animal Management Programs.

Due to a printing error, the last page of the document was inadvertently omitted from the previous transmittal dated September 5, 2019.

I sincerely apologize for this oversight and for any inconvenience this may have caused. Should you have any questions, please feel free to contact me at Ext. 7805.

Sincerely

LORI TSUHAKO, LSW, ACSW

Director of Housing and Human Concerns

Attachment

| AGENCY NAME                                  | PROGRAM   |              |            |                          | GRANT APPLICATION   | USE OF FUNDS  | MEETING COMMUNIT   | RESPONSIVENESS                              | RECORDS & REPORTING   | OTHER FUNDING | MAX SCORE | % of MAX<br>SCORE | REMARKS   |
|--|---|--------------|------------|--------------------------|---|---|--|---|---|---------------|-----------|-------------------|---|
|  |   | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS       | Initial application submission provides clear descriptions of funding use, program activities, and strong, measurable, positive change. | Utilizes funds in<br>an effective and<br>efficient<br>manner. | Program meets strong<br>community / human<br>services need, and has<br>minimal duplication of<br>services. | requests;<br>demonstrates<br>competence and | Records and reports are clear, logical, and demonstrate adherence to approved activities, expenditures, and agreement. Requires minimal revision. |               | 30        | 100%              | Overall comments about the Agency/Programs  |
| Aloha House                                  | (Residential) S A Tx for Adults<br>(\$136,350 - target fund)                | G4733        | 136,350    | 122,715<br>as of 8/14/19 | 2.5   | 3.5   | 4  | 4   | 2.5   | 3             | 19.50     | 65%               | Application unclear (numbers do not calciulate correctly, footnotes are dead links, outcomes do not include clear measures). Reporting Q1 and again in Q2 does not adehere to grant agreement, changes previous quarter numbers without explanation. Improved in Q3 & Q4.   |
| Aloha House                                  | Medically Monitored Substance Detox<br>(\$125,000 - target fund)            | G4734        | 125,000    | 112,500<br>as of 8/14/19 | 2.5   | 3.5   | 4.5  | 4   | 2.5   | 3             | 20.00     | 67%               | Application unclear (numbers do not calculate correctly, narrative unclear text does not match annual goals, outcomes do not include strong measurement, some budget justifications and support docs missing.) Reporting Q1 and again in Q2 not reporting approved grant outcomes, improved in Q3 & Q4.   |
| Best Buddies International                   | Maui County Inclusion Project<br>(\$85,000 - line item)                     | G4700        | 85,000     | 85,000.00                | 3.5   | 4   | 4  | 3.5   | 2.5   | 4             | 21.50     | 72%               | Outomes/Outputs on the 1st quarter report did not align with proposal.  Reports often have minor errors, are incomplete. Needs more attention t detail.   |
| Big Brothers Big Sisters Hawaii              | Maui Community School Based Mentoring<br>Program<br>(\$138,000 - line item) | G4735        | 138,000    | 138,000.00               | 4   | 4.5   | 4  | 4.5   | 4   | 4.5           | 25.50     | 85%               | Responsive, engaged, staff and administration. Reporting very clean.  |
| Boys & Girls Club of Maui                    | Teen Expo<br>(\$20,000 - target fund)                                       | G4871        | 20,000     | 5,000<br>as of 8/15/19   | 2.5   | 2.5   | 3  | 3   | 3   | 3             | 17.00     | 57%               | One time event, most cost is for event entertainment. As of 8/12/19, awaiting revised reports.  |
| Boys & Girls Club of Maui                    | Great Futures Maui<br>(\$1,078,255 - line item)                             | G4725        | 1,078,255  | 1,078,255.00             | 3   | 3   | 5  | 4   | 3.5   | 3.5           | 22.00     | 73%               | Provides a safe, structured activity based place where youth can gather afterschool and during interssession.   |
| Child & Family Services                      | MSAC Prevention & Education<br>(\$5,000 - target fund)                      | G4701        | 5,000      | 5,000.00                 | 4   | 4.5   | 4  | 3   | 3   | 4             | 22.50     | 75%               | Program implemented as funded   |
| CIP - Boy Scouts of America Aloha<br>Council | Camp Maluhia Renovations (CIP)<br>(\$500,000 - Line Item)                   | G4924        | 500,000    | 0.00                     | 3   | n/a   | n/a  | 2.5   | n/a   | 4             | 9.50      | CIP               | Boy Scouts of America Maui Council merged in with Boy Scouts of America Aloha Council in FY2019. Grant Contract issued near end of FY2019. No reporting or payments received yet.   |
| CIP - Boys & Girls Club of Maui              | Paukukalo Club House Plan & Design<br>(\$75,000 - line item)                | G4654        | 75,000     | 0.00                     | 4.5   | N/A   | N/A  | 3   | N/A   | 4             | 11.50     | CIP               | As of 6/30/2019 no COM funds have been requested nor has the 3 to 1 state match been met. 1st and 2nd quarter reports not submitted due little/no progress on project.  |
| CIP - Family Life Center                     | Facility Renovation Project (FY19)<br>(130,000 - target fund)               | G4895        | 130,000    | 32,500.00                | 4   | 4   | N/A  | 4   | N/A   | 3             | 15.00     | CIP               | Grant executed in April 2019. Initial plans will be completed by 9/30/2019  |
| CIP - Family Life Center                     | Facility Renovation Project (FY17) (123,000 - target fund)                  | G4541        | 123,000    | 110,700.00               | N/A   | 4.5   | N/A  | 4   | 3.5   | 4             | 16.00     | CIP               | I did not have the opportunity to review the initial application. Project is near completion.   |
| CIP - J. Walter Cameron Center               | Cameron Center Rehabilitation Project (CIP)<br>(\$239,000 - line item)      | G4686        | 239,000    | 239,000.00               | 4   | 4   | 3  | 5   | 4   | 4             | 24.00     | CIP               | Capital Improvement Grant. Responsive administration. Reporting very clean.   |
| CIP - Kalima O Maui                          | New Construction Phasell<br>(\$500,000 - line item)                         | G4833        | 500,000    | 0.00                     | 4   | N/A   | N/A  | 4   | N/A   | 4             | 12.00     |                   | Construction will begin January/February 2020. Of the total \$4.5 million (Approx) needed, \$2 million has been secured, \$2 million has been requested, leaving \$500k unrequested.  |
| CIP - Lanai Youth Center                     | LYC Facility Planning (FY18)<br>(\$100,000 - line item)                     | G4676        | 100,000    | 0.00                     | N/A   | N/A   | N/A  | 2.5   | 2.5   | N/A           | 5.00      | CIP               | I did not have the opportunity to review the initial application. No FY18 funds have been requested/expended due to issues with identifying a project site. Project awaiting Parks response if identified property is available. Repeated requests to grantee for documentation due to lack of response. Appears that 100% of funding will come from COM. |

| AGENCY NAME                    | PROGRAM  |              |            |  | GRANT APPLICATION   | USE OF FUNDS  | MEETING COMMUNITY | RESPONSIVENESS                              | RECORDS & REPORTING   | OTHER FUNDING  | MAX SCORE | % of MAX<br>SCORE | REMARKS  |
|--------------------------------|--|--------------|------------|--|---|---|-------------------|---|---|--|-----------|-------------------|--|
|                                |  | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS                           | Initial application<br>submission provides<br>clear descriptions of<br>funding use, program<br>activities, and strong,<br>measurable, positive<br>change. | Utilizes funds in<br>an effective and<br>efficient<br>manner. | community / human | requests;<br>demonstrates<br>competence and | Records and reports are clear, logical, and demonstrate adherence to approved activities, expenditures, and agreement. Requires minimal revision. | Efforts to secure or retain other funding for the program. | 30        | 100%              | Overall comments about the Agency/Programs   |
| CIP - Lanai Youth Center       | LYC Facility Planning (FY17) (\$150,000 - line item)   | G4371        | 150,000    | 75,000.00                                    | N/A   | 4   | N/A               | 2.5   | 2.5   | N/A  | 9.00      | CIP               | I did not have the opportunity to review the initial application. \$75k of FY17 funds have been requested of which \$42,612 has been expended. Due to issues with identifying a project site, progress has stopped. Project awaiting Parks response if identified property is available. Repeated requests to grantee for documentation due to lack of response. Appears that 100% of funding will come from COM.                    |
| Community Clinics of Maui, Inc | Substance Abuse Treatment Program (\$60,000 - target fund)   | G4736        | 60,000     | 60,000.00                                    | 2.5   | 3   | 4                 | 3   | 3   | 3.5  | 19.00     | 63%               | Application unclear (narrative and budgets do not match, inaccurate calculations, salary amounts conflicting). Program serves needy population also provides primary care, mental health and other services.   |
| E Malama I Na Keiki O Lana`i   | E Malama I Na Keiki O Lana`i Preschool<br>(\$86,335 - line item)                                       | G4815        | 86,335     | 86,335.00                                    | 3   | 5   | 4                 | 4   | 3.5   | 3  | 22.50     | 75%               | The program worked administrator worked closely with the Early Childhood Coordinator to ensure that all funds were distributed to familie that demonstrated needs Program implemented as funded. Reporting was ufficient. No significant problems. Does well seeking other funding sources   |
| Family Life Center             | Rental Assistance Prgm<br>(293,000 - target fund)  | G4702        | 293,000    | 293,000.00                                   | 4   | 4   | 5                 | 4   | 3.5   | 4  | 24.50     | 82%               | Resolving homeless crisis is a priority of this Administration. Program implemented as funded. Repeated late reports   |
| Family Life Center             | Case Management<br>(\$140,000 - target fund)   | G4703        | 140,000    | 140,000.00                                   | 4   | 4.5   | 5                 | 4   | 3.5   | 4  | 25.00     | 83%               | Resolving homeless crisis is a priority of this Administration. Program implemented as funded. Repeated late reports   |
| Family Life Center             | Outreach<br>(\$175,000 - target fund)  | G4704        | 175,000    | 175,000.00                                   | 4   | 4.5   | 5                 | 4   | 3.5   | 4  | 25.00     | 83%               | Resolving homeless crisis is a priority of this Administration. Program implemented as funded. Repeated late reports   |
| Feed My Sheep, Inc.            | Healthy Diet for the Poor<br>(\$100,000 - line item)   | G4684        | 100,000    | 100,000.00                                   | 4.5   | 4.5   | 4                 | 4.5   | 5   | 3  | 25.50     | 85%               | Program implemented as funded. Reports are regular. Finanical reports are supported with sufficent documentation.  |
| Hale Mahaolu                   | Homeownership/Housing Counseling Program (\$80,000 - line item)  | G4774        | 80,000     | 72,399.15 (still<br>waiting final<br>report) | 2.5   | 4   | 4                 | 4   | 3.5   | 3.5  | 21.50     | 72%               | Initial application outcomes and measures were not clear. Client did not attend GMD hosted workshop on Performance Measures prior to application submission. DHHC staff met with grantee and reviewed handouts from workshop with grantee, grantee revised targeted outcomes and became much clearer. General grant execution seemed to go smoothly, some revisions have been requested, grantee is generally responsive and timely. |
| Hale Mahaolu                   | Adult Personal Care Program<br>(\$103,000 - line item)   | G4761        | 103,000    | 41,938.72                                    | 4   | 5   | 4.5               | 5   | 5   | 4  | 27.50     |                   | Grantee was late to submit final proposal. Program activites were implemented in the last half of the fiscal year. Grant was extended for completion of program. Implemented as funded.  |
| Hale Makua Health Services     | Physician Services<br>(\$200,000 - line item)  | G4705        | 200,000    | 200,000.00                                   | 4   | 5   | 5                 | 4   | 4.5   | 4  | 26.50     | 88%               | 100% of funding is for Physician Services. Program provides physician services to patients without a physician.  |
| Hana Youth Center, Inc.        | Hana Youth Center<br>(\$147,041 - line item)   | G4726        | 147,041    | 147,041.00                                   | 3   | 4   | 5                 | 4   | 3.5   | 3.5  | 23.00     | 77%               | Provides a safe, structured activity based place where youth can gather afterschool and during interssession.  |
| Hawail Public Health Institute | Maui Coalition for Drug Free Youth<br>(\$5,000 - target fund + \$20,000 from Liquor<br>Education fund) | G4748        | 20,000     | 3,388<br>as of 8/15/19                       | 2   | 2   | 3                 | 3   | 3   | 4  | 17.00     | 57%               | Application missing budget pages, support docs, substantial explanation of activities, budget lacks detail. Repeated requests for information. HIPHI required assistance at DHHC workstation to complete application. Some activities not completed.   |

| AGENCY NAME   | PROGRAM   |              |            |                          | GRANT APPLICATION   | USE OF FUNDS  | MEETING COMMUNITY NEEDS | RESPONSIVENESS                              | RECORDS & REPORTING   | OTHER FUNDING  | MAX SCORE | % of MAX<br>SCORE | REMARKS   |
|---|---|--------------|------------|--------------------------|---|---|-------------------------|---|---|--|-----------|-------------------|---|
|   |   | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS       | Initial application<br>submission provides<br>clear descriptions of<br>funding use, program<br>activities, and strong,<br>measurable, positive<br>change. | Utilizes funds in<br>an effective and<br>efficient<br>manner. | community / human       | requests;<br>demonstrates<br>competence and | Records and reports are<br>clear, logical, and<br>demonstrate adherence<br>to approved activities,<br>expenditures, and<br>agreement. Requires<br>minimal revision. | Efforts to secure or retain other funding for the program. | 30        | 100%              | Overall comments about the Agency/Programs  |
| Hawaiian Kamalii                                    | Hawaiian Kamalii Program<br>(\$18,672 - line item)                                  | G4706        | 18,672     | 18,672.00                | 3   | 4.5   | 4.5                     | 4.5   | 4   | 4  | 24.50     | 82%               | Program implemented as funded   |
| Hui Laulima O Hana                                  | Hana Dialysis Home<br>(\$94,887 - line item)  | G4685        | 94,887     | 77,882.36                | 3   | 4   | 4                       | 3   | 2.5   | 3  | 19.50     | 65%               | Proposal needed assistance and revisions to achieve contractable languag<br>Reports are consistently late and require revisions. 4th quarter report sti<br>plending submission as of 8/20/19.   |
| Imua Family Services                                | Imua Inclusion Preschool<br>(\$36,655 - line item)                                  | G4816        | 39,655     | 39,655.00                | 4   | 4   | 4                       | 2.5   | 3   | 4  | 21.50     | 72%               | Program implemented as funded. Reporting & Responsiveness had some challenges, the early childhood coordinator is working with the program manager to remedy the challenges so it will have less of an impact on meeting timelines. No significant problems. Does well seeking other funding sources  |
| Imua Family Services                                | Teddy Bear Corner<br>(\$13,150 - target fund)                                       | G4818        | 13,150     | 13,150.00                | 4   | 4   | 3                       | 4   | 4   | 3  | 22.00     | 73%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources   |
| Imua Family Services                                | Early Childhood Development Program<br>(\$56,250 - target fund)                     | G4817        | 56,250     | 56,250.00                | 4   | 4   | 4                       | 4   | 4   | 4  | 24.00     | 80%               | Program implemented as funded. Reporting was sufficient. No significan problems. Does well seeking other funding sources  |
| Ka Hale A Ke Ola Homeless<br>Resource Centers, Inc. | Puuhonua<br>(\$200,376 - target fund)   | G4738        | 200,376    | 180,338<br>as of 8/15/19 | 2.5   | 2   | 2                       | 3   | 3   | 3  | 15.50     | 52%               | Application changed in scope to include mobile hygiene vehicle which was due to arrive in Aug. 2019. Respite program was initiated late and at shelter site instead of in community as proposed due to permitting review As of 8/15/19, DHHC is awaiting revision of Q4 payment request. Program implemented with multiple delays as scope of program changed. Resolvin homelessnes is a major community need but the mobile hygine unit has not been implemented and the effectiveness is yet to be established. |
| Ka Hale A Ke Ola Homeless<br>Resource Centers, Inc. | Central/West Side Operations and Step-up (\$652,000 - target fund)                  | G4737        | 652,000    | 586,800<br>as of 8/15/19 | 3   | 3   | 4                       | 3   | 3   | 4  | 20.00     | 67%               | Program operating in limited permanent affordable housing market.  Verification of backup data improved. As of 8/15/19, DHHC is awaiting clarification of Q4 reports.   |
| Ka Hale A Ke Ola Homeless<br>Resource Centers, Inc. | Rental Assistance Program<br>(\$208,670 - target fund)                              | G4707        | 208,670    | 208,670.00               | 3.5   | 4   | 5                       | 4   | 4   | 4  | 24.50     | 82%               | Resolving the homeless crisis is a priority of this Administration. Program implemented as funded   |
| Ka Hale Pomaikai                                    | Sober Housing and Culture Based Treatment on<br>Molokai<br>(\$93,000 - target fund) | G4708        | 93,000     | 93,000.00                | 2.5   | 3.5   | 5                       | 3.5   | 4   | 3  | 21.50     | 72%               | Initial application needed a lot of revising to make the program clear and measureable. Only agency providing this service on Molokai.  |
| Kihei Youth Center                                  | Kihei Youth Center Services<br>(\$276,054 - line item)                              | G4727        | 276,054    | 276,054.00               | 3   | 3.5   | 5                       | 3   | 3   | 4  | 21.50     | 72%               | Provides a safe, structured activity based place where youth can gather afterschool and during interssession.   |
| Kumpang Lanai                                       | Coalition for A Drug Free Lanai<br>(50,000 - line item)                             |              |            |                          |   |   |                         |   |   |  | 0.00      | 0%                | Not funded in FY2019. Required supporting documents were incomplete.  |
| ahaina Intermediate School<br>Education Foundation  | Lahaina Complex After School Tutor Project<br>(\$11,000 - line item)                | G4688        | 11,000     | 11,000.00                | 4   | 4   | 4                       | 5   | 3   | 4  | 24.00     | 80%               | Program implemented as funded. Completely volunteer based program.  Very responsive. Reports contain occasional minor omissions.  |
| anai Community Health Center                        | Integrated Behavioral Health Program (\$82,610 - line item)                         | G4709        | 82,610     | 82,610.00                | 2.5   | 4   | 5                       | 4   | 2.5   | 4  | 22.00     | 73%               | Initial application needed a lot of revising to make the program clear and measureable. Only agency providing this service on Lanai. Repeated request for revisions/corrections   |
| anai Youth Center                                   | Lanai Youth Center<br>(\$202,817 - line item)                                       | G4728        | 202,817    | 200,575.42               | 3   | 3.5   | 5                       | 3   | 3   | 3  | 20.50     |                   | Provides a safe, structured activity based place where youth can gather afterschool and during interssession.   |

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|---|---|--------------|------------|--------------------------|---|---|-------------------|---|---|---------------|-----------|-------------------|---|
|   |   | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS       | Initial application submission provides clear descriptions of funding use, program activities, and strong, measurable, positive change. | Utilizes funds in<br>an effective and<br>efficient<br>manner. | community / human | Timely responses to requests; demonstrates competence and understanding of programs and administration. | Records and reports are clear, logical, and demonstrate adherence to approved activities, expenditures, and agreement. Requires minimal revision. |               | 30        | 100%              | Overall comments about the Agency/Programs  |
| Legal Aid Society of Hawali                                   | Holistic Legal Services for Maui County's Most<br>Vulnerable<br>(\$55,000 - target fund)        | G4710        | 55,000     | 55,000.00                | 3   | 4   | 4.5               | 2   | 2   | 3.5           | 19.00     | 63%               | Repeated late reports. Repeated request for revisions/corrections. Need to pay more attention to detail.  |
| Malama Na Makua A Keiki                                       | Substance Abuse Treatment for Women (\$172,000 - target fund)                                   | G4739        | 172,000    | 154,800<br>as of 8/15/19 | 2.5   | 3.5   | 4                 | 3.5   | 2.5   | 3.5           | 19.50     | 65%               | Application did not include previous FY agreement language, especially regarding measurement of outcomes (ex: negative drug screen). Budgets missing cost justifications. Reporting did not include outcomes and output from grant agreement Q1 & Q2.   |
| Maui Academy of Performing Arts                               | Youth Educational Performing Arts Program (\$25,000 - line item)                                | G4729        | 25,000     | 25,000.00                | 3   | 3.5   | 3.5               | 4   | 3.5   | 4             | 21.50     | 72%               | Program implemented as funded.  |
| Maui AIDS Foundation  | Maui County HIV/HCV/STI Rapid Testing, Prevention and Counseling Prgm (\$131,777 - target fund) | G4711        | 131,777    | 131,777.00               | 4   | 4   | 4                 | 4   | 4   | 4.5           | 24.50     | 82%               | Program implemented as funded   |
| Maui Day Care Centers for Senior<br>Citizens & Disabled, Inc. | Maui Adult Day Care Centers and Hale Hulo Mamo<br>(\$358,440 - line item)                       | G4675        | 358,440    | 358,440.00               | 4   | 4   | 5                 | 4.5   | 4   | 4.5           | 26.00     | 87%               | Grantee has managed a significant increase in Maui County Office on Agin referrals over the last year due to Kupuna Caregiver Legislation.  |
| Maul Economic Opportunity, Inc.                               | MEO Enlace Hispano<br>(\$100,235 - line Item)   | G4689        | 100,235    | 94,505.40                | 3.5   | 3   | 3                 | 3.5   | 2.5   | 2             | 17.50     | 58%               | Program implemented as funded. Maui County is sole funder. Reports regularly contained errors.  |
| Maul Economic Opportunity, Inc.                               | MEO Plng & Coordinating Senior Coordinator (\$82,925 - line item)                               | G4690        | 82,925     | 82,925.00                | 4   | 3   | 3                 | 3.5   | 2.5   | 2             | 18.00     | 60%               | Program implemented as funded. Maui County is sole funder. Reports regularly contained errors.  |
| Maui Economic Opportunity, Inc.                               | MEO BEST<br>(\$103,000 - line item)   | G4741        | 103,000    | 103,000.00               | 2.5   | 3   | 4                 | 3.5   | 2   | 3.5           | 18.50     | 62%               | Application lacks measures of client success in community reintegration over time. Reports include missing or misnumbered outcomes and outputs, followup requests needed, numbers change from previous quarters.  |
| Maul Economic Opportunity, Inc.                               | MEO Independing Living Center<br>(60,000 - Targeted fund)                                       | G4691        | 60,000     | 59,748.31                | 4   | 3   | 3.5               | 3.5   | 2.5   | 2             | 18.50     | 62%               | Program implemented as funded. Maui County is sole funder. Reports regularly contained errors. Year end report was incomplete.  |
| Maui Economic Opportunity, Inc.                               | MEO Head Start Summer Program<br>(\$180,250 - line item)  | G4825        | 180,250    | 180,250.00               | 4   | 4   | 4                 | 2.5   | 3   | 3             | 20.50     | 68%               | Program implemented as funded. Timelines were not met by both the agency and the early childhood coordinator. Moving forward the program manager and early childhood coordiator are meeting monthly to discuss progress and challenges related grants. Does well seeking other funding sources. DHHC is relooking at the timelines, reporting requirements and forms for summer programs. |
| Maui Economic Opportunity, Inc.                               | MEO Underage Drinking Prevention Program (\$51,250 - line item)                                 | G4740        | 51,250     | 51,250.00                | 3   | 3.5   | 3.5               | 4   | 3.5   | 3             | 20.50     | 68%               | Program implemented as funded. Maui County is sole funder.  |
| Maui Economic Opportunity, Inc.                               | MEO Youth Services<br>(\$206,785 - line item)   | G4742        | 206,785    | 190,361.00               | 3   | 3.5   | 3.5               | 4   | 4   | 3             | 21.00     | 70%               | Program implemented as funded. Maui County is sole funder.  |
| Maul Economic Opportunity, Inc.                               | Project Graduation<br>(\$47,741 - Project Graduation)   | G4692        | 47,741     | 42,966.75                | 3   | 3.5   | 4                 | 4   | 3   | n/a           | 17.50     | 58%               | Program implemented as funded.  |
| Maui Economic Opportunity, Inc.                               | MEO Head Start After School Program<br>(\$257,295 - line item)                                  | G4823        | 257,295    | 231,565.50               | 4   | 3.5   | 4                 | 4   | 3.5   | 3             | 22.00     | 73%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources   |

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|---------------------------------|---|--------------|------------|--------------------------|---|---|-------------------|---------------------------|---|---------------|-----------|-------------------|---|
|                                 |   | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS       | Initial application<br>submission provides<br>clear descriptions of<br>funding use, program<br>activities, and strong,<br>measurable, positive<br>change. | Utilizes funds in<br>an effective and<br>efficient<br>manner. | community / human | requests;<br>demonstrates | Records and reports are clear, logical, and demonstrate adherence to approved activities, expenditures, and agreement. Requires minimal revision. |               | 30        | 100%              | Overall comments about the Agency/Programs  |
| Maui Economic Opportunity, Inc. | MEO Rental Assistance<br>(\$355,330 - target fund)                                    | G4712        | 355,330    | 355,330.00               | 4   | 4   | 5                 | 3.5                       | 1.5   | 4             | 22.00     | 73%               | Resolving the homeless crisis is a priotiy of this Administration. Repeated request for revisions/corrections. Needs to pay more attention to detail.   |
| Maui Economic Opportunity, Inc. | MEO Kahi Kamalii Infant Toddler Program<br>(\$102,745 - line item)                    | G4824        | 102,745    | 102,745.00               | 4.5   | 3   | 4.5               | 4                         | 4   | 4             | 24.00     | 80%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources that will help families afford the tuition  |
| Maul Economic Opportunity, Inc. | MEO Assistance Program for Mycogen Displaced<br>Workers<br>(\$200,000 - Line Item)    | G4693        | 200,000    | 35,986.02                | 4   | 4   | 3                 | 4.5                       | 2.5   | 3             | 21.00     | 70%               | Program implemented as funded. Services were not in demand. Reportin was consistently incomplete.   |
| Maui Family Support Services    | Teen Services/Teen Voices Program (\$42,630 - line item)                              | G4743        | 42,630     | 38,367<br>as of 8/15/19  | 2   | 3   | 3                 | 3                         | 2.5   | 3.5           | 17.00     | 57%               | Initial application unclear (includes language clarified or eliminated in previous FY narrative reviews). Reporting - errors on financials.   |
| Maui Family Support Services    | Early Head Start<br>(\$70,000 - line item)  | G4821        | 70,000     | 70,000.00                | 4   | 4   | 4                 | 3.5                       | 4   | 4             | 23.50     | 78%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources   |
| Maui Family Support Services    | Early Childhood Programs: Child Care Subsidy<br>(\$181,043 - target fund)             | G4820        | 181,043    | 181,043.00               | 4.5   | 4.5   | 4                 | 4                         | 4   | 3             | 24.00     | 80%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources that will help families afford the tuition  |
| Maui Family Support Services    | Kane Connections<br>(\$45,000 - target fund)  | G4822        | 45,000     | 45,000.00                | 4   | 4   | 4                 | 4                         | 4   | 4             | 24.00     | 80%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources   |
| Maui Farm, The                  | Stipend Program<br>(\$20,000 - target fund)   | G4745        | 20,000     | 18,549<br>as of 8/15/19  | 3   | 3   | 3                 | 3.5                       | 2.5   | 3.5           | 18.50     | 62%               | New administrative staff at start of fiscal year. Initial reporting included errors, improvement noted.   |
| Maui Farm, The                  | Family Strengthening Progam<br>(\$247,200 - line item)                                | G4744        | 247,200    | 234,126<br>as of 8/15/19 | 3   | 3   | 4.5               | 4                         | 2.5   | 3.5           | 20.50     | 68%               | New administrative staff at start of fiscal year. Initial reporting included errors (does not follow approved grant outcomes and outputs, errors on financials), improvement noted.   |
| Maui Food Bank                  | Hunger Relief<br>(\$400,000 - line item)  | G4713        | 400,000    | 400,000.00               | 3.5   | 4.5   | 5                 | 4.5                       | 5   | 4.5           | 27.00     | 90%               | High quality reporting. Program helps to fullfill a basic need.   |
| Maui Hui Malama                 | Personal Pathways to Enable Youth to be High<br>Performers<br>(\$297,616 - line item) | G4746        | 297,616    | 240,003<br>as of 8/15/19 | 2.5   | 3.5   | 4                 | 3                         | 2.5   | 4             | 19.50     | 65%               | Application unclear (required clarification, correction or inclusion of justification calculations, document did not include all text, budget did not match allocation). Change in executive director approximately Feb. 2019.  Reporting late with errors. In FY19, grantee acted as a fulfillment center as a learning opportunity, while generating income from private sources. |
| Maui Humane Society             | Animal Enforcement/Feral Animal Control<br>(\$762,043 - Animal Enforcemnt)            | G4695        | 762,043    | 755,204.20               | 4   | 5   | 4                 | 5                         | 3   | 5             | 26.00     | 87%               | Program implemented as funded. Reports were on time but contain minor errors. Program staff was very responsive and willing to engage community.  |
| Maui Humane Society             | Animal Sheltering Program<br>(\$994,343 - line item)                                  | G4694        | 994,343    | 994,343.00               | 4   | 5   | 4                 | 5                         | 3   | 5             | 26.00     | 87%               | Program implemented as funded. Reports were on time but contain minor errors. Program staff was very responsive and willing to engage community.  |
| Maui Humane Society             | Spay/Neuter Program<br>(\$100,000 - Spay/Neuter Prgms)                                | G4696        | 100,000    | 100,000.00               | 4   | 5   | 4                 | 5                         | 3   | 5             | 26.00     | 87%               | Program implemented as funded. Reports were on time but contain minor errors. Program staff was very responsive and willing to engage community.  |

| AGENCY NAME                                | PROGRAM  |              |            |                          | GRANT APPLICATION   | USE OF FUNDS  | MEETING COMMUNIT  | RESPONSIVENESS                              | RECORDS & REPORTING   | OTHER FUNDING  | MAX SCORE | % of MAX<br>SCORE | REMARKS   |
|--|--|--------------|------------|--------------------------|---|---|-------------------|---|---|--|-----------|-------------------|---|
|  |  | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS       | Initial application submission provides clear descriptions of funding use, program activities, and strong, measurable, positive change. | Utilizes funds in<br>an effective and<br>efficient<br>manner. | community / human | requests;<br>demonstrates<br>competence and | Records and reports are clear, logical, and demonstrate adherence to approved activities, expenditures, and agreement. Requires minimal revision. | Efforts to secure or retain other funding for the program. | 30        | 100%              | Overall comments about the Agency/Programs  |
| Maui Youth and Family Services             | Substance Abuse Treatment for Adolescents (\$60,000 - target fund)                                   | G4747        | 60,000     | 54,000<br>as of 8/15/19  | 2.5   | 3   | 3.5               | 3   | 2.5   | 3.5  | 18.00     | 60%               | Application did not capture clarifications made in previous FY. Reporting -<br>During monitoring, MYFS indicated that outcome and output annual goals<br>are program wide, but reports actuals counting Maul County funded client<br>only.  |
| Mediation Services of Maui, Inc.           | Mediation Services and Conflict Resolution Training (\$43,915 - target fund)                         | G4714        | 43,915     | 43,915.00                | 3.5   | 4   | 4                 | 4   | 4   | 4  | 23.50     | 78%               | Program implemented as funded   |
| Mental Health Association in Hawaii, Inc.  | Mental Health - Substance Abuse Education -<br>Advocacy and Family Support<br>(\$65,000 - line item) | G4715        | 65,000     | 65,000.00                | 3.5   | 4.5   | 4                 | 4.5   | 4   | 4  | 24.50     | 82%               | Program implemented as funded   |
| Mental Health Kokua                        | Safe Haven<br>(\$125,000 - line item)  | G4749        | 125,000    | 112,500<br>as of 8/15/19 | 2   | 3.5   | 4                 | 3   | 1.5   | 3  | 17,00     | 57%               | Application unclear (narrative and budget amounts and position titles do not match, combines multiple full time employees, justification language needs clarification, missing support docs). Reporting requires multiple requests and revisions.   |
| Mental Health Kokua                        | Homeless Outreach for Mental Health<br>Empowerment & Psychosocial Rehab<br>(\$95,000 - target fund)  | G4750        | 95,000     | 95,000.00                | 2   | 3.5   | 4                 | 3   | 2.5   | 3.5  | 18.50     | 62%               | Application narrative changed for FY19 although program basically same a previous FY. Did not include previous key language worked on in previous FY, particularly around program description, outcomes and outputs. Narrative required multiple requests and revisions to complete. Reporting inluding financials requires multiple revisions. |
| Molokai Child Abuse Prevention<br>Pathways | Preventing Sexual Abuse through Education (\$95,000 - Line Item)                                     | G4913        | 95,000     | 95,000.00                | 3   | 3   | 4                 | 5   | 3   | 4  | 22.00     | 73%               | Newly funded program. Proposal was received late in FY2019. Agency is responsive and shows willingness to work with DHHC grant systems. Reports were sufficient with minimal errors.  |
| Molokai Community Service<br>Council       | Kapili Umbrella Program<br>(\$58,853 - target fund)  | G4717        | 58,853     | 58,853.00                | 3   | 4   | 3.5               | 1   | 3.5   | 2  | 17.00     | 57%               | Repeated late reports. Requests for information or general inquiries aren't responded to in a timely manner. Monitoring had to be rescheduled due to not receiving requested detail reports even after several reminders. No other funding sources for this program   |
| Molokai Community Service<br>Council       | Maurice Thompson Drop-In Center<br>(\$15,000 - target fund)  | G4718        | 15,000     | 15,000.00                | 3   | 3.5   | 4                 | 1   | 3.5   | 2  | 17.00     | 57%               | Repeated late reports. Requests for information or general inquiries aren't responded to in a timely manner. Monitoring had to be reschedule due to not receiving requested detail reports even after several reminders. Repe   |
| Molokai Community Service<br>Council       | Hale Ho'omalu Domestic Violence Shelter<br>(\$58,853 - target fund)                                  | G4716        | 58,853     | 58,853.00                | 3   | 4   | 4.5               | 1   | 3.5   | 3.5  | 19.50     | 65%               | Repeated late reports. Requests for information or general inquiries aren't responded to in a timely manner. Monitoring had to be rescheduled due to not receiving requested detail reports even after several reminders. No other funding sources for this program   |
| Molokai Community Service<br>Council       | Molokai Youth Center<br>(\$296,125 - line item)  | G4728        | 296,125    | 296,125.00               | 3   | 3   | 5                 | 2.5   | 3   | 3  | 19.50     |                   | Provides a safe, structured activity based place where youth can gather afterschool and during interssession. Reports and responses to request repeatedly late.   |
| Molokai General Hospital                   | Molokai General Hospital Women's Health Center<br>(\$53,907 - target fund)                           | G4719        | 53,907     | 50,025.78                | 4   | 4.5   | 5                 | 5   | 5   | 4.5  | 28.00     | 93%               | Only program of this type on Molokai. Reports are always accurate and on time or early. The Director of Outpatient and Business Services is very easy to work with and responds promptly to all inquiries.  |
| Molokai Humane Society                     | Animal Management & Prevention<br>(\$137,634 - line item)  |              |            |                          |   |   |                   |   |   |  | 0.00      | 0%                | Not funded in FY2019. Complete proposal never received.   |

| AGENCY NAME                             | PROGRAM  |       |              |                         | GRANT APPLICATION  | USE OF FUNDS  | MEETING COMMUNITY NEEDS                                      | RESPONSIVENESS    | RECORDS & REPORTING   | OTHER FUNDING   | MAX SCORE | % of MAX<br>SCORE | REMARKS   |  |
|---|--|-------|--------------|-------------------------|--------------------|---|--|-------------------|---|---|-----------|-------------------|---|--|
|   |  |       | GRANT<br>NO. | FY19 AWARD              | FY2019<br>PAYMENTS | Initial application<br>submission provides<br>clear descriptions of<br>funding use, program<br>activities, and strong,<br>measurable, positive<br>change. | Utilizes funds in<br>an effective and<br>efficient<br>manner | community / human | Timely responses to<br>requests;<br>demonstrates<br>competence and<br>understanding of<br>programs and<br>administration. | Records and reports are<br>clear, logical, and<br>demonstrate adherence<br>to approved activities,<br>expenditures, and<br>agreement. Requires<br>minimal revision. |           | 30                | 100%  | Overall comments about the Agency/Programs |
| National Kidney Foundation              | Maui County CKD Epidemic Prevention,<br>Intervention and Eradication<br>(\$25,000 - line item) | G4751 | 25,000       | 25,000.00               | 2.5                | 3   | 3.5  | 3.5               | 2.5   | 3   | 18.00     | 60%               | Application required clarification, multiple revisions in regards to measurement, outcomes, outputs, budgets. Reporting requires clarificatio and revisions. Loss of sole Maui staff early 2019 covered by strong, engaged effort by staff flying in from Oahu.   |  |
| Ohana Makamae, Inc.                     | Substance Abuse Treatment (\$103,207 - line item)  | G4752 | 103,207      | 92,886<br>as of 8/15/19 | 1.5                | 2.5   | 2.5  | 2.5               | 2   | 3   | 14.00     | 47%               | Application does not include clear description of program goals, outcomes not delineated or strongly measured, missing budgets, revisions submitted with limted or no changes done. Reporting - requires requests for clarification and revisions, changes numbers from previously reported figures. As of 8/15/19 DHHC is awaiting revisions to final reports.                     |  |
| Ohana Makamae, Inc.                     | Substance Abuse/Mental Health Services (\$45,000 - target funds)                               | G4753 | 45,000       | 40,500<br>as of 8/15/19 | 2                  | 3   | 3  | 2.5               | 2   | 3   | 15.50     | 52%               | Application conficts with budget, multiple requests for clarification, missing revised budgets. Reports do not align with grant agreement, financials do not carry forward previous quarter figures. As of 8/15/19 DHHC is a  |  |
| Paia Youth Council                      | Paia Youth & Culture Center<br>(\$270,978 - line item)   | G4732 | 270,978      | 270,978.00              | 3                  | 4   | 5  | 5                 | 4   | 4   | 25.00     | 83%               | Evidence based prevention program for youth. Responses always prompt and reports always on time.  |  |
| Paia Youth Council                      | MPPV Underage Drinking Prevention<br>(\$50,000 - target fund)                                  | G4731 | 50,000       | 50,000.00               | 3                  | 4   | 5  | 5                 | 4   | 4.5   | 25.50     | 85%               | Provides a safe, structured activity based place where youth can gather afterschool and during interssession. Responses always prompt and report always on time.  |  |
| Parents and Children Together           | Maui Family Peace Center<br>(\$72,982 - target fund)   | G4720 | 72,982       | 72,982.00               | 3.5                | 4.5   | 45   | 2.5               | 3   | 4.5   | 18.00     | 60%               | Repeated late reports. Program implemented as funded  |  |
| Partners in Development<br>Foundation   | Tutu & Me Traveling Preschool<br>{\$45,000 - line item}  | G4887 | 45,000       | 12,276.85               | 4.5                | 3.5   | 4  | 3                 | 3   | 4   | 22.00     | 73%               | Program implemented as funded for a patial year. Reporting was sufficient. Partners in Development is new to receiving funding from the County. The review process was lengthy, thus resulted in delayed implementation of the program. The program secured other sources of funding to begin the services at the start of the school year. Does well seeking other funding sources |  |
| PATCH - People Attentive to<br>Children | Training and Technical Assistance Program (\$20,000 - target fund)                             | G4819 | 20,000       | 20,000.00               | 4                  | 4   | 4  | 4.5               | 4   | 4   | 24.50     | 82%               | Program implemented as funded. Reporting was sufficient. No significant problems. Does well seeking other funding sources that will help families afford the tuition  |  |
| Roman Catholic Church of Hawaii         | St Theresa Church - Hale Kau Kau<br>(\$109,500 - target funds)                                 | G4699 | 109,500      | 109,500.00              | 2                  | 4   | 3.5  | 4                 | 2.5   | 4   | 20.00     | 67%               | Proposal was late in submission and needed many revisions. Program implemented as funded. Home delivery of meals is an asset to South Mau residence. Reports consistently contain errors requiring revisions.   |  |
| Special Olympics Hawaii, Inc.           | Special Olympics Maui County<br>(\$35,000 - line item)   | G4698 | 35,000       | 35,000.00               | 4                  | 4   | 4  | 4                 | 3   | 5   | 24.00     | 80%               | Program is well operated and achieve program measures regularly.  Reports are sufficent with only occasional errors. Agency secures additional funding to continue program.   |  |

| AGENCY NAME                 | PROGRAM   |              |            |                    | GRANT APPLICATION    | USE OF FUNDS               | MEETING COMMUNITY NEEDS  | RESPONSIVENESS  | RECORDS & REPORTING  | OTHER FUNDING | MAX SCORE | % of MAX<br>SCORE | Overall comments about the Agency/Programs   |
|-----------------------------|---|--------------|------------|--------------------|----------------------|----------------------------|--|---|--|---------------|-----------|-------------------|--|
|                             |   | GRANT<br>NO. | FY19 AWARD | FY2019<br>PAYMENTS | funding use, program | an effective and efficient | Program meets strong<br>community / human<br>services need, and has<br>minimal duplication of<br>services. | requests;<br>demonstrates<br>competence and<br>understanding of<br>programs and | The second secon |               | 30        | 100%              |  |
| The Salvation Army          | Homeless Outreach Program<br>(\$140,000 - line item)                  | G4721        | 140,000    | 140,000.00         | 4                    | 4                          | 5  | 4   | 2.5  | 4             | 23.50     | 78%               | Repeated requests for revisions/corrections. Program implemented as funded   |
| Tri-Isle RC&D Council, Inc. | Ho'oulu Na Kamali'i<br>(\$117,000 - target fund)                      | G4722        | 117,000    | 97,005.56          | 1.5                  | 3                          | 3  | 3   | 3.5  | 1.5           | 15.50     | 52%               | Start up program. Initial outcomes and outputs weren't clear or measureable. Budget items weren't allowable. Repeated late reports |
| Tri-Isle RC&D Council, Inc. | Teens On Call<br>(\$89,833 - target fund)                             | G4723        | 89,833     | 83,284.43          | 3                    | 4                          | 4  | 3.5   | 3  | 4             | 21.50     | 72%               | Brian McCafferty is the major force behind the success of this program. Repeated late reports. Program implemented as funded.      |
| Women Helping Women         | Rental Assistance Program<br>(\$143,000 -target fund)                 | G4724        | 143,000    | 143,000.00         | 3                    | 4                          | 5  | 3.5   | 4  | 4             | 23.50     | 78%               | Resolving the homeless crisis is a priority of this Administration. Repeated late reports. Program implemented as funded           |
| Women Helping Women         | Emergency Shelter, Hotline & Support Programs (\$220,000 - line item) | G4754        | 220,000    | 220,000.00         | 4                    | 4                          | 4.5  | 4.5   | 4,5  | 4             | 25.50     | 85%               | Provides essential emergency service. Strong administrative and financial staff.   |