


April 11, 2021

MEMO TO: BFED-1 File

F R O M: Keani N.W. Rawlins-Fernandez, Chair   
Budget, Finance, and Economic Development Committee

SUBJECT: **TRANSMITTAL OF INFORMATIONAL DOCUMENTS RELATING  
TO THE PROPOSED FISCAL YEAR 2022 BUDGET FOR THE  
COUNTY OF MAUI** (BFED-1)

The attached informational documents pertain to the Departments scheduled for review on April 14, 2021, under Item 1 on the Committee's master agenda.

bfed:2022bgt:210403afile08:ljcm

Attachment

April 11, 2021

MEMO TO: Keani Rawlins-Fernandez, Chair  
Budget, Finance, and Economic Development Committee

F R O M: Alison Stewart, Legislative Analyst

SUBJECT: **EXECUTIVE SUMMARY OF BUDGET PROPOSAL FOR THE  
DEPARTMENT OF TRANSPORTATION** (BFED-1)

This is an executive summary of the FY 2022 Budget proposal for the Department of Transportation

**Overall Operating Budget**

FY 2021 Adopted: \$33,038,414 vs. FY 2022 Proposed: \$27,668,334  
(16.3% decrease)

**Administration Program – General Fund**

**Category “A” – Salaries & Wages**

1 – Wages and Salaries - **Increase** of 2.9% (\$15,234).

2 – Premium Pay – **No change**

3 – Position Funding

- Increases in salaries due to Collective Bargaining Agreement and step movement for Transportation Program Coordinator.

4 – New Positions – *N/A*

**Category “B” – Operations**

1 – Materials & Supplies – **No change**

2 – Other Costs – **Decrease** of 75.1% (-\$51,521).

- Deletion of rentals due to relocation to new Service Center in Kahului (-\$50,606).

- Budget transfers from 917706B-6221 based on actual expenditures - R&M Services/Contracts, Mileage, Dues (-\$931).
- Budget transfer from 917706B-6221 based on actual expenditures – Dues (\$16).

3 – Services – ***Increase*** of 0.1% (\$115).

- R&M (Repair and Maintenance) Services/Contracts – transfer from 917706B-6221 based on actual expenditures.

4 – Travel – ***Increase*** of 6.2% (\$800).

- Mileage – Budget transfer from 917706B-6221 based on actual expenditures.

5 – Utilities – ***No change***

Category “C” – Equipment

1 – Lease Purchases – ***No change***

Key Activity Goals and Measures – ***No change***

Errors or Inconsistencies – *N/A*

**Administration Program – Highway Fund**

Category “A” – Salaries & Wages

- No E/Ps funded through the Highway Fund.

Category “B” – Operations

1 – Budgeted Expenditures – ***Increase*** of 96.2% (\$760,000).

- County Matching Funds: increased allocation to match Federal funds.

Category “C” – Equipment

1 – Machinery & Equipment – *N/A*

Key Activity Goals and Measures – *N/A*

Errors or Inconsistencies – *N/A*

**Administration Program – Grant Revenue Fund**

Category “A” – Salaries & Wages

1 – Wages and Salaries – ***No change***

Category “B” – Operations

**Note** – Grant Award Changes:

- ***Decrease:***
  - Transportation Program Grants (\$4,500,000 to \$2,000,000).
  - FTA Section 5307 Urbanized Area Formula Funds Program (\$2,500,000 to \$2,200,000).
- ***Increase:***
  - FTA Section Rural/5339 Formula Funds Program (\$500,000 to \$4,500,000).
  - FTA Section Small Urban/5339 Formula Funds Program (\$400,000 to \$1,500,000).
  - FTA Section Non-Urbanized Area/5311 Formula Funds Program (\$1,200,000 to \$1,800,000).
- ***No Change:***
  - FTA and Other Transportation Program Grants for Maui MPO (\$625,000).
  - FTA Section 5311 Rural Transit Assistance (RTAP) Program (\$20,000).

1 – Materials & Supplies – ***Decrease*** of 31.4% (-\$1,900,000).

- Deletion for one-time appropriation for Central Maui Transit Hub (-\$2,500,000).
- Expansion Request:
  - o FTA Section Non-Urbanized Area/5311 Formula Funds Program (\$600,000).

2 – Interfund Cost Reclassification – **No change**

Category “C” – Equipment

1 – Machinery and Equipment – **Increase** by 121.6% (\$4,500,000).

- FTA Section Rural/5339 Formula Funds Program: Purchase and repair of buses and equipment (\$4,500,000 total cost).
- FTA Section Small Urban/5339 Formula Funds Program: Purchase and repair of buses, vans, and related equipment, construction of bus facilities (\$1,500,000 total cost).
- FTA Section Urbanized Area/5307 Formula Funds Program: Replacement of buses, purchase of equipment, capital investments in bus-related activities, such as security equipment and construction (\$2,500,000 total cost).

Key Activity Goals and Measures – N/A

Errors or Inconsistencies – N/A

**Human Services Transportation Program – General Fund**

Category “A” – Salaries & Wages

- No E/Ps funded through the General Fund.

Category “B” – Operations

1 – Other Costs – **Decrease** of 17.3% (-\$1,209,708).

- County Grant Subsidy: MEO Transportation Services – Reduction based on reduced services.

Category “C” – Equipment – N/A

Key Activity Goals and Measures

1 – FY 2022 New and Revised Goals – N/A

2 – FY 2022 estimates an **increase** in the following: N/A

3 – FY 2022 estimates a **decrease** in the following:

- Goal 3.1 – Maintain low cost per passenger trip.
  - o Cost per human services transportation passenger trip (\$17.62 to \$48.17).
- Goal 3.2 – Accommodate human services transportation boardings.
  - o Number of human services transportation passenger boardings (363,000 to 120,400).

Errors or Inconsistencies – N/A

**Air Ambulance Program – General Fund**

Category “A” – Salaries & Wages

- No E/Ps funded through the General Fund.

Category “B” – Operations – **No change**

Category “C” – Equipment – N/A

Key Activity Goals and Measures – **No change**

Errors or Inconsistencies – N/A

### **Public Transit Program – Highway Fund**

#### **Category “A” – Salaries & Wages**

- No E/Ps funded through the Highway Fund.

#### **Category “B” – Operations**

1 – Services – **Decrease** of 54.2% (\$-7,485,000).

- Deletions:
  - o Maui Bus Fixed Route Service to be subsidized by CARES and CRRSAA funds (-\$4,148,960).
  - o Bus Paratransit Service to be subsidized by CARES and CRRSAA funds (-\$2,218,941).
  - o Maui Bus Commuter Service to be subsidized by CARES and CRRSAA funds (-\$1,132,099).
- Expansion Request:
  - o R&M (Repair and Maintenance) – Additional funding based on actual expenditures (\$15,000).

#### **Category “C” – Equipment – N/A**

#### **Key Activity Goals and Measures – Paratransit Service – No Change**

#### **Key Activity Goals and Measures – Fixed Route Service**

1 – FY 2022 New and Revised Goals – N/A

2 – FY 2022 estimates an **increase** in the following:

- Goal 2.1– Increase ridership on fixed-route.
  - o Number of annual fixed-route passenger boardings (1,700,000 to 1,800,000).
- Goal 3.1– Operate with a sustainable farebox recovery ratio.
  - o Percentage of fixed-route annualized farebox returns (15% to 26%).
- Goal 3.2– Maintain low cost per passenger trip.

- Cost per fixed-route passenger trip (\$4.59 to \$4.08).

Key Activity Goals and Measures – Commuter Service – **No Change**

Errors or Inconsistencies – N/A

**Capital Improvement Projects**

- CBS-1039, Bus Stops and Shelters
  - \$600,000 appropriation (General Bond Fund) in FY 2022 for design and construction of transit amenities and facilities.
  - Recurring annual appropriation of \$600,000 (General Bond Funds) from FY 2023 – FY 2027 for design and new construction.
- CBS-5021, Central Maui Transit Hub
  - \$500,000 appropriation (General Fund) in FY 2022 for new construction to relocate the current Hub from the Queen Ka'ahumanu Center onto State land near Kane & Vevau Streets in Kahului.

I hope this is helpful. If you have any questions, please feel free to contact me at ext. 7661.



April 11, 2021

MEMO TO: Keani Rawlins-Fernandez, Chair  
Budget, Finance, and Economic Development Committee

F R O M: Kasie Apo Takayama, Legislative Analyst

SUBJECT: **EXECUTIVE SUMMARY OF BUDGET PROPOSAL FOR  
DEPARTMENT OF WATER SUPPLY** (BFED-1)

This is an executive summary of the FY 2022 Budget proposal for the Department of Water Supply.

### **Overall Operating Budget**

FY 2021 Adopted: \$71,200,904 vs. FY 2022 Proposed: \$72,813,828 (2.3% increase)

### **Water Administration Program**

#### Category “A” – Salaries and Wages

1 – Wages and Salaries – **Increase** by 5.3% (\$255,222).

2 – Premium Pay – **Decrease** by 79.9% (-\$259,061).

- Deletion of one-time appropriations in anticipated salary increases in Collective Bargaining Agreement.

3 – Position Funding

- Adjustments in salaries due to Collective Bargaining Agreement, increases due to Executive Order 2020-03, and position reallocations. Some adjustments offset by positions at lower levels.

4 – New Positions – **No Change**

Category “B” – Operations

1 – Materials and Supplies – **Increase** by 17.0% (\$220,435).

- Expansion requests:
  - o Inspector boots to be replaced every 6 months (\$900).
  - o Stores inventory expense. Additional funding for stores account (\$219,535).

2 – Services – **Increase** by 8.5% (\$580,846).

- Expansion requests:
  - o Professional services for 3<sup>rd</sup> phase of meter replacement program (\$400,000).
  - o Funding for professional services to match grant proposal for East Maui Watershed Protection (\$59,557).
  - o Funding for professional services to match grant proposal for Honokowai/Wahikuli Watershed (\$1,166).
  - o Funding for professional services to match grant proposal for Auwahi Forest Restoration Project (\$576).
  - o Funding for Utilities Leak Survey and an asset management system (\$225,000).
  - o USGS monitoring program, USGS groundwater availability study, BOR conservation/drought contingency grant match, and Molokai Qusp Phase II (\$311,547).
  - o 4% increase request for Mauna Kahalawai Watershed Partnership (\$24,000).
  - o Funding for professional services to match grant proposal for East Maui Watershed Protection (\$59,557).
  - o Funding for professional services to match grant proposal for Puu Kukui Watershed Preservation (\$10,000).
- Deletion of one-time appropriation for the Molokai WUDP (-\$150,000).
- Deletion of funding for non-compliance for Leeward Haleakala Forest Restoration in FY 2019 and FY 2020 (-\$225,000).
- Telephone budget transferred to utilities line item (-\$75,000).

3 – Utilities – **Increase** by 69.7% (\$85,000).

- Expansion requests:
  - o Recurring cellular fees for meter program (\$10,000).
  - o Telephone budget transferred from services line item (\$75,000).

4 – Travel – **No Change**

5 – Other Costs – **Decrease** by 1% (-\$10,000).

- Deletion of one-time appropriation for a targeted solutions software (-\$10,000).

#### Category “C” – Equipment

1 – Machinery and Equipment – **No Change**

2 – Lease Purchases – **Decrease** by 55.5% (-\$76,600).

#### Key Activity Goals and Measures

1 – FY 2022 New and Revised Goals

- Goal 2.2 – Design, complete, and follow-up on employee satisfaction surveys.
  - o FY 2021, Goal 2.2 was deleted.
- Goal 4.1 – Support a sustainable water supply; Protect watersheds, aquifers, and stream resources.
  - o Success measurement revised from “# of actionable watershed management plans in place” to “Allocate up to 4% of the operations budget toward watershed protection and management.” (3.8%)

#### County Grant Subsidy Details

- 1 – Auwahi Forest Restoration Project – **Increase** \$141,000 to \$141,576
- 2 – Countywide Watershed Protection (\$200,000) – **No Change**
- 3 – East Maui Watershed Protection – **Increase** \$710,000 to \$769,557
- 4 – East Molokai Watershed Protection (\$250,000) – **No Change**
- 5 – Hawaii Agriculture Research Center – **Decrease** \$56,500 to \$55,500

- 6 – Honokowai/Wahikuli Watershed Management – **Increase** \$76,300 to \$77,466
- 7 – Leeward Haleakala Forest Restoration – **Decrease** \$225,000 to \$0
- 8 – Miconia Containment and Removal (\$260,000) – **No Change**
- 9 – Puu Kukui Watershed Preserve – **Increase** \$330,000 to \$340,000
- 10 – Mauna Kahalawai Watershed Protection – **Increase** \$600,000 to \$624,000

Errors or inconsistencies – N/A

### **Water Operations Program**

#### Category “A” – Salaries and Wages

- 1 – Wages and Salaries – **Increase** by 1.8% (\$163,399).
- 2 – Premium Pay – **Decrease** by 32.1% (-\$437,862).
  - Deletion of one-time appropriations in anticipated salary increase in Collective Bargaining Agreement.
- 3 – Position Funding
  - Adjustments in salaries due to Collective Bargaining Agreement, positions filled at higher levels, salary correction, position reallocations, and increases due to Executive Order 2020-03.
  - Some adjustments offset by transfer of Water Treatment Plant Workers.

#### 4 – New Positions – **No Change**

#### Category “B” – Operations

- 1 – Materials and Supplies – **No Change**
- 2 – Services – **Increase** by 42.1% (\$970,465).
  - Expansion request:
    - o Wailuku Water Company Maintenance (\$970,465).
- 3 – Utilities – **No Change**

4 – Travel – **No Change**

5 – Other Costs – **No Change**

6 – Special Projects – **No Change**

Category “C” – Equipment

1 – Machinery and Equipment – **Decrease** by 42.1% (-\$436,511).

- Deletion of one-time appropriations in FY 2021.
- Expansion requests:
  - o Replacement of 1 Ton 4x4 Utility Box Lift Gate Pipe Rack (\$59,000) and 1 Ton 4x4 Lift Gate Utility Gate Bed Pipe Rack (\$59,000).
  - o Replacement of two Jumping Jack Compactor (\$3,700 x 2 = \$7,400), one Flat Rate Tamper (\$3,000), and one A/C Reclaimer (\$8,000).
  - o Replacement of one 2008 Ford F-350 Super Duty (\$62,000), one 2003 Chevy Trailblazer (\$45,000), one 2008 Ford Ranger 4x4 (\$55,000), and one 2005 Ford Ranger 4x4 (\$55,000).
  - o Replacement of one Thermos Barnstead Mega Pure Distiller (\$20,000).
  - o Replacement of Security System for Piiholo (\$24,990).
  - o Replacement of one 4x4 Standard SUV (\$50,000).
  - o Replacement of two Hatch Streaming Current Detectors (\$20,000 x 2 = \$40,000), replacement of one 12” Valve and Auma Actuator (\$15,000), replacement of four 4” Valve and Auma Actuators (\$7,000 x 4 = \$28,000), replacement of one Filter Vault Meter for Kamaole (\$24,999), and replacement of one Forklift for Mahinahina (\$45,000).

2 – Lease Purchases – **Increase** by 60% (\$1,800).

- o New copier lease (\$1,800).

Key Activity Goals and Measures

1 – FY 2022 New and Revised Goals – N/A

2 – FY 2022 estimates an ***increase*** in the following:

- Goal 3.1 – Minimize water loss.
  - o Number of feet of mainline inspected for leaks (25,000 to 36,000).
  - o Number of mainline breaks repaired (150 to 300).
- Goal 3.2 – Upgrade system.
  - o Number of feet of mainline replaced (2,500 to 5,000).

3 – FY 2022 estimates a ***decrease*** in the following:

- Goal 1.3 – Meet State and Federal sampling requirements.
  - o Number of samples analyzed to meet regulatory requirements (17,000 to 15,000).

Errors or inconsistencies – N/A

### **Capital Improvement Projects**

#### Countywide

- CBS-1075, Countywide Facility Improvements
  - o \$1,050,000 appropriation in Water Supply Funds - Unrestricted in FY 2022.
  - o Proposed for design and new construction of improvements to critical infrastructure and facility issues at water treatment plants, well sites, water tank sites, booster pump station sites, and other DWS facilities.
  - o An additional \$11,600,000 in Water Supply Funds - Unrestricted is anticipated for FY 2023-2027 for design and new construction.
- CBS-2299, Countywide Upgrades and Replacements
  - o \$4,550,000 appropriation in Water Supply Funds - Unrestricted in FY 2022.

- Proposed for new construction upgrades and replacements to accommodate existing and future demand, provide reliable and efficient service, and prevent any potential health and safety issues.
- An additional \$42,580,000 in Water Supply Funds - Unrestricted is anticipated for FY 2023-2027 for new construction.
- CBS-4615, Countywide Water System Modification
  - \$500,000 appropriation in Water Supply Funds - Unrestricted in FY 2022.
  - Proposed for unanticipated planning, design, and construction issues for all projects to provide clean and safe drinking water to customers in a timely manner.
  - An additional \$2,500,000 in Water Supply Funds - Unrestricted is anticipated for FY 2023-2027 (\$500,000 annually).
- CBS-6657, Acquisition of Wailuku Water Company Water System
  - \$2,000,000 appropriation in Water Supply Funds - Unrestricted in FY 2022.
  - Proposed for the acquisition of the Wailuku Water Company System and other related costs to assure a reliable source of surface water for the Central Maui Water system.

Wailuku-Kahului

- CBS-4622, Kahului Tank II
  - \$860,000 appropriation in Water Supply Funds - Unrestricted in FY 2022.
  - Proposed for the construction of a new tank to accommodate existing and future demands, limit disruption in service, and prevent any potential health and safety issues.

- CBS-6650, Waihee Tank II
  - o \$415,000 appropriation in Water Supply Funds - Restricted in FY 2022.
  - o Proposed for the design of a new tank to provide additional storage, allowing the Department to better respond to customer demands when performing repairs and maintenance of facilities.
  - o An additional \$5,500,000 in Water Supply Funds – Restricted is anticipated for FY 2024 for construction.

West Maui

- CBS-1092, West Maui Reliable Capacity
  - o \$14,050,000 appropriation (\$6,050,000 in Water Supply Funds - Restricted, \$4,250,000 in State Revolving Loan Funds, and \$3,750,000 in Water Supply Funds - Unrestricted in FY 2022 for design and new construction.
  - o Proposed for the development of ground water wells to replace existing surface water sources (required by the Commission on Water Resource Management’s Interim Inflow Stream Standard for Kanaha Stream).
  - o An additional \$21,000,000 in Water Supply Funds – Restricted is anticipated for FY 2023 for new construction.

Errors or inconsistencies – N/A

I hope this is helpful. If you have any questions, please feel free to contact me at ext. 7665.